



DR NKOSAZANA DLAMINI ZUMA MUNICIPALITY

PRESENTS

2022/2023 TO 2024/25

FINAL MEDIUM-TERM REVENUE AND EXPENDITURE FORECASTS

**Copies of this document can be viewed:
In the foyer of all Municipal buildings and
Public libraries within the Municipality**

www.ndz.gov.za

Table of Content

PART 1 – ANNUAL BUDGET

1.1 Mayors Report	3 - 22
1.2 Council resolution.....	23
1.3 Executive summary.....	23 - 38
1.4 Annual budget tables.....	38 - 51

PART 2 - SUPPORTING DOCUMENTS

2.1 Supporting documents.....	52 -111
-------------------------------	---------

1. PART ONE – ANNUAL BUDGET

1.1 MAYORS REPORT

Introduction

Speaker, Deputy Mayor, Members of Executive, Chief Whip, Honourable Councillors ONdabezitha, Municipal Management and municipal officials, Greetings.

It is a pleasure, in my capacity as Mayor of Dr Nkosazana Dlamini Zuma Municipality, to present the Final medium-term revenue and expenditure framework (MTREF) for 2022/2023 financial year and ensuing two years. In terms of section 21(2) (a)-(c) of the MFMA – ‘when preparing the annual budget, the mayor of a municipality must:

(a) Take into account the municipality’s integrated development plan (IDP);

(b) take all reasonable steps to ensure that the municipality revises the IDP in terms of section 34 of the Municipal Systems Act, taking into account realistic revenue and expenditure projections for future years;

(c) take into account the national budget, the relevant provincial budget, the national government’s fiscal and macro-economic policy, the annual Division of Revenue Act (DoRA) and any agreements reached in the Budget Forum’.

The Council of Dr Nkosazana Dlamini Zuma Municipality, in terms of section 75A of the Local Government Municipal Systems Act (Act 32 of 2000), must also approve and adopt with effect from 1 July 2023, the tariffs for property rates, the tariffs for solid waste services and the tariffs for other services.

Speaker, we are tabling our 2022/2023 Final Budget while we are dismayed by a recent ruling of the Supreme Court of Appeal (SCA), which declared the Preferential Procurement Policy Framework (PPFA) Regulations to be "invalid and unconstitutional. The SCA ruling removes an important instrument to pre-disqualify tenders that do not comply with the qualification criteria of

51% black ownership under the B-BBEE Act. This will make the process of implementing the 51% black ownership provision far more cumbersome, and will certainly slow down the overall process of Black Economic Empowerment. While Black Economic Empowerment has played, and continues to play, a very important role in the economic empowerment of black (especially African) South Africans. It must also be noted that uncertainties that we are experiencing may also delay public spending which may delay and negatively affect the service delivery.

REVENUE FOR 2022/23 FINANCIAL YEAR

DESCRIPTION	2021/2022 Original Budget	2021/22 Adjustment Budget	2022/2023 Final Budget	2023/2024 Budget Estimate	2024/2025 Budget Estimate
REVENUE					
PROPERTY RATES	(42 418 670)	(42 075 639)	(43 682 517)	(45 604 548)	(47 650 645)
WASTE MANAGEMENT:REFUSE REMOVAL	(4 045 023)	(4 045 023)	(3 627 694)	(4 355 410)	(4 551 403)
LICENCES AND PERMMITS	(1 003 503)	(1 007 456)	(856 754)	(894 451)	(933 807)
TRAFFIC:COURT FINES	(312 181)	(449 600)	(324 668)	(338 953)	(353 867)
GOVERNMENT GRANTS AND SUBSIDIES	(184 229 000)	(184 737 000)	(205 819 000)	(199 418 000)	(210 853 000)
INTEREST ON INVESTMENTS	(6 338 031)	(5 338 031)	(5 594 256)	(5 840 404)	(6 097 382)
OTHER REVENUE	(2 942 010)	(3 228 686)	(4 320 939)	(4 511 060)	(4 709 547)
INTERGRATED NATIONAL ELECTRIFICATION GRANT	(12 720 000)	(12 720 000)	(6 352 000)	(8 000 000)	(11 494 000)
TOTAL REVENUE INCLUDING INEP	(254 008 418)	(253 601 435)	(270 577 829)	(268 962 827)	(286 643 652)

Property Rates

- Property rates is the second highest source of revenue. A new General Valuation roll will be implemented with effect from 1 July 2022. The analysis by rate category when comparing GV 2016 and GV 2022 reflects an overall 11 % increase in the value of properties. The implementation of the new general valuation rolls and national treasury budget circle percentage increase of 11% on the overall rates charged could lead to higher customer bills. This would be fuelled by a 33% increase in the agriculture category. Furthermore; the new general valuation roll shifted properties into different categories than previous roll, which may have a rates increasing effect as it may attract a high rate randages.

It is for the above reason that the property rates tariffs across all categories to remain the same (to be increased by 0%)

- It is worth noting that the impact of Covid 19 on properties within the municipal demarcation was hard felt leading into a phenomenon called buyers’ market as there were plenty of properties available, but not enough qualified buyers to 'absorb' them all. This lead to a general reduction of values by sellers with the aim to offload. The current situation was further exacerbated by the raising lending and related interest rates delay, which will impact the housing market.

WASTE MANAGEMENT: REFUSE REMOVAL

Premise based removal (Residential Frequency) -Himeville	Once a week
Premise based removal (Residential Frequency)-Creighton	2 times a week
Premise based removal (Business Frequency)-Himeville	4 times a week
Premise based removal (Business Frequency)-Creighton	2 times a week
Premise based removal (Business Frequency)-Bulwer	3 times a week
Premise based removal (Business Frequency)-Donnybrook	2 times a week
Bulk Removal (Frequency)-Himeville	once a week
Bulk Removal (Frequency) -Creighton	2 times a week
Removal Bags provided (Yes/No)	Yes
Garden refuse removal Included (Yes/No)	Yes
Street Cleaning Frequency in CBD daily	Daily
How soon are public areas cleaned after events (24hours/48hours/longer) - Himeville and Creighton	24 hours

Clearing of illegal dumping (24hours/48hours/longer)	24 hours
Recycling or environmentally friendly practices (Yes/No)	Yes

- The demands of citizens are continuous and so are the expectations of sound service delivery. It is therefore appropriate for the municipality to introduce a cost reflective tariffs phase in approach. The rationale for setting fees and charges at adequate levels is to promote financial stability by recovering all the costs associated with the rendering of a service.
- Based on the segment’s reports prepared for the year 2019/2020, 2020/2021 and 2021/2022, The municipality has been providing the refuse removal and processing services at deficit. The expenses relating to the refuse removal and processing such as Employee related costs, Annual charge on assets and Operational costs have increased by almost 3 million in the past 3 years, this may be due to number of contributing factors, downturn of the economy, fuel and maintenance cost hikes and well as increase in related assets utilization charge.
- The revenue on the other has not increase with the same margin. This can be attributed number of factors, National Treasury budgetary guidelines being implemented, affordability of the tariffs yielding unsuitable results for an increase. For trading services, we would need to consults relevant stakeholders and customers in order to consider approving a catch-up schedule where the for the next 10 years, the municipality adds a 10% increase on top of the national treasury budget circular to reduce losses, given all circumstances.

Goods /Service	Dr Nkosazana Dlamini Zuma Municipality Tariffs 2021/2022	Dr Nkosazana Dlamini Zuma Municipality Tariffs 2022/2023
REFUSE REMOVAL		
Government Housing	729	758
Residential Properties	4 334	4 507
Residential Properties: Creighton, Bulwer and Donnybrook	1 424	1 481
Tourism & Hospitality Urban properties	4 334	4 507
Agriculture & Residential smallholding properties	4 334	4 507
Bulk Refuse	102 278	10 6369
Goods /Service		
Business and other properties are billed for the sum of the business within each Centre/Mall/Property.		
<u>Business & Other properties</u>		
Commercial	5 672	5 899
Large	22 128	23 013
“Significant volume of waste and difficult to handle”		
Medium	10 948	11 386
Small	5 358	5 572

Garden Refuse (per load)	285	296
<u>Illegal Dumping</u>		
All illegal dumping will be charge R3 000 as a fine	3 000	5000
<u>Use of Dr Nkosazana Dlamini Zuma Municipality by private customers</u>		
If scale is used Dr Nkosazana Dlamini Zuma Municipality will use recycling scaling tariffs per kilogram		
Private dumping (per load sorted)	326	339
Private dumping (per load unsorted)	543	565
Goods /Service	Dr Nkosazana Dlamini Zuma Municipality Tariffs 2021/2022	Dr Nkosazana Dlamini Zuma Municipality Tariffs 2022/2023
REFUSE REMOVAL		
Government Housing	729	758
Residential Properties	4 334	4 507
Residential Properties: Creighton, Bulwer and Donnybrook	1 424	1 481
Tourism & Hospitality Urban properties	4 334	4 507
Agriculture & Residential smallholding properties	4 334	4 507
Bulk Refuse	102 278	10 6369
Goods /Service		

Business and other properties are billed for the sum of the business within each Centre/Mall/Property.		
<u>Business & Other properties</u>		
Commercial	5 672	5 899
Large	22 128	23 013
“Significant volume of waste and difficult to handle”		
Medium	10 948	11 386
Small	5 358	5 572
Garden Refuse (per load)	285	296
<u>Illegal Dumping</u>		
All illegal dumping will be charge R3 000 as a fine	3 000	5000
<u>Use of Dr Nkosazana Dlamini Zuma Municipality by private customers</u>		
If scale is used Dr Nkosazana Dlamini Zuma Municipality will use recycling scaling tariffs per kilogram		
Private dumping (per load sorted)	326	339
Private dumping (per load unsorted)	543	565

GOVERNMENT GRANTS AND SUBSIDIES

DESCRIPTION	2021/2022 Original Budget	2021/22 Adjustment Budget	2022/2023 Final Budget	2023/2024 Budget Estimate	2024/2025 Budget Estimate
National Governments:Local Government Financial Management Grant	(1 950 000)	(1 950 000)	(1 950 000)	(1 950 000)	(1 950 000)
National Revenue Fund:Equitable Share	(139 476 000)	(139 476 000)	(152 466 000)	(161 516 000)	(171 465 000)
Capacity Building and Other:Provincialisation of Libraries	(2 806 000)	(2 806 000)	(2 946 000)	(2 946 000)	(3 075 000)
Capacity Building and Other:Community Library Services Grant	(1 166 000)	(1 166 000)	(1 223 000)	(1 223 000)	(1 277 000)
National Government:Municipal Infrastructure Grant	(36 508 000)	(36 508 000)	(30 558 000)	(31 783 000)	(33 086 000)
National Governments:Expanded Public Works Programme	(2 323 000)	(2 323 000)	(2 476 000)	-	-
Capacity Building and Other:Tittle Deeds Restoration Grant	-	-	-	-	-
Provincial Government: Small Town Rehabilitation	-	-	(5 200 000)	-	-
Provincial Government: Disaster Management Programme	-	-	(8 000 000)	-	-
Provincial Government: Municipal Employment Initiative	-	-	(1 000 000)	-	-
TOTAL GOVERNMENT GRANTS AND SUBSIDIES	(184 229 000)	(184 229 000)	(205 819 000)	(199 418 000)	(210 853 000)
National Government:Intergrated National Electrification	(12 720 000)	(12 720 000)	(6 352 000)	(8 000 000)	(11 494 000)
TOTAL GOVERNMENT GRANTS AND SUBSIDIES	(196 949 000)	(196 949 000)	(212 171 000)	(207 418 000)	(222 347 000)

The Municipality is 79% depended on Government grants and subsidies. The Revenue enhancement strategy is being reviewed as part of the plan to improve the municipal revenue.

The municipality will receive the following three (3) new grants in 2022/23:

Provincial Government: Small Town Rehabilitation	-	-	(5,200,000)
Provincial Government: Disaster Management Programme	-	-	(8,000,000)
Provincial Government: Municipal Employment Initiative	-	-	(1,000,000)

OPERATING EXPENDITURE FOR 2022/23 FINANCIAL YEAR

DESCRIPTION	2021/2022 Original Budget	2021/22 Adjustment Budget	2022/2023 Final Budget	2023/2024 Budget Estimate	2024/2025 Budget Estimate
OPERATING EXPENDITURE					
EMPLOYEE RELATED COST	84 244 673	84 244 673	84 428 693	88 143 556	92 021 872
COUNCILLORS REMUNERATIONS	11 901 110	11 901 110	11 556 648	12 065 141	12 596 007
GENERAL EXPENDITURE	46 207 318	55 891 302	39 050 552	38 183 833	39 863 921
PROGRAMMES	15 280 642	15 261 136	12 712 241	12 227 580	12 765 822
REPAIRS AND MAINTENANCE	8 307 671	15 079 671	11 398 253	11 899 776	12 423 366
PROVISIONS	72 286 218	56 053 064	79 052 158	85 530 453	89 293 793
TOTAL OPERATING EXPENDITURE	239 227 632	238 272 956	237 208 571	247 300 239	257 866 183

There is 0% overall increase in operating expenditure.

EMPLOYEE RELATED COSTS

There is 0% increase on Employee related costs. Employee Related Costs ratio is 40% over total operating costs budget. A new department called “Planning and Department” is proposed with effect from 1 July 2022. The Local Economic Department and Tourism which was previously reporting Community Service Department will be migrated to Planning Department. A Senior Manager: Planning and Development position must be filled in 2022 financial year. The main objective is to strengthen the planning, development, housing and economic developmental issues in our municipality. The Job evaluation implemented in 2021 continued to put weight on the Employee Costs budget.

DISASTER MANAGEMENT

A budget of **R700 547.00** has been set aside, in order to ensure improved and integrated Institutional Capacity and Responses to Disaster Incidents or Disasters by June 2023. The following activities will be conducted during the year.

- Conduct Firebreaks in fire high risk areas
- Conduct Disaster Management Advisory and Community Safety Forum
- Review of the Disaster Management Sector Plan
- Procurement of Disaster Relief Material
- Conduct Integrated Community Safety and Covid 19 Awareness Campaigns
- Procurement and Installation of Lightning Conductors in high-risk areas
- Conduct Fire Safety Inspections
- Sanitization of Public Buildings and Public Transport Facilities

A total budget of **R19 000 000.00 (R10 000 000:2022) (R9000 000: 2023)** has been set aside for the construction of Disaster Management Center. The Center will be located in Bulwer Town.

A budget of **R1 250 000.00** has been set aside for Disaster satellite offices in Sandanezwe (Ward 12) and Stepmore (Ward 1) in order to respond quickly on disaster/accidents and fire incidents in neighboring wards/areas.

Creighton (Ward 14) and Underberg Disaster Satellite Offices will be considered in next financial year.

A Budget of **R3 000 000.00** has been set aside for 4 Disaster/Fire additional vehicles as part of capacitating the department.

LIBRARY MANAGEMENT SERVICES

To ensure improvement of literacy levels and encourage culture of reading by 30 June 2023. The Municipality has set aside **R1 000 000** for Mobile Library Truck to assist the Unit in conducting outreach programs. The municipality currently have 4 Libraries (Nkwezwela Modular, Creighton, Bulwer and Underberg).

16 Library Outreach Programmes and 8 Computer Trainings Classes are planned for next financial year

TRAFFIC MANAGEMENT

To ensure improved community safety, road safety and reduce crime through integrated stakeholder coordination and awareness:

10 Multi -Stakeholder Road Blocks will be conducted during the year

Local Roadblocks will also be conducted daily by our law enforcement officers

A budget of **R1 400 000** has been set aside for procuring Towing truck (To be used by Traffic and Fleet Management)

YOUTH DEVELOPMENT, ARTS AND CULTURE, SPORT DEVELOPMENT, MAYORAL CUP,

To promote youth development though SMME development, Arts, Culture, Sports and Recreation by Conducting following competitions by June 2023

DESCRIPTION	2021/2022 Original Budget	2021/22 Adjustment Budget	2022/2023 Final Budget	2023/2024 Budget Estimate	2024/2025 Budget Estimate
Senior Citizen and Women	208 544	208 544	115 456	120 536	125 840
HIV/TB	168 460	168 460	15 692	16 383	17 104
Sukhuma Sakhe	510 990	510 990	334 109	348 810	364 158
Child Programmes	110 000	110 500	77 400	80 806	84 361
Disability Programs	123 280	108 280	131 050	136 816	142 836
Gender	232 000	212 000	151 693	158 367	165 336
Youth Development	1 145 784	1 145 784	1 000 947	1 044 989	1 090 969
Arts and Culture projects	784 800	804 800	717 489	749 059	782 017
Bulwer Community Service Center	85 000	30 000	42 734	44 614	46 577
Mayoral Cup	223 513	238 513	146 143	152 574	159 287
Sport Development Project	409 400	409 400	324 268	338 536	353 431

Programmes and projects earmarked as follows:

- 1xBongumusa Marathon,
- 1x Sani stagger Marathon,
- 1x Harry Gwala Summer Cup,
- 1x Salga Games
- 1x Sazi Langa training Marathon,
- 1x Youth Games,
- 1x School sport program,
- 1x Ward Cultural Competition
- 1x Mayoral Cup and
- 1x Willy Mtolo cross Country

Conduct 10 trainings by June 2023

- 1x Jockeys training conducted,
- 1x training on GBV and Femicide
- 1x training of sport coaches,
- 1x training on GBV and Femicide
- 1x training of artists,
- 1x training of crafters,
- 1x training on GBV and Femicide
- 1x training of 35 youth on driving skills,
- 1x life skills training

To coordinate and ensure sustainable partnerships through various structures.

- Forums coordinated in 2 Gender Forum (Women& Men
- Children's Forum
- Senior Citizen's Forum
- Disability Forum
- Local Aids Forum

- Arts and Culture Forum
- Sports Federation
- Youth Council.
- OSS Local Task Team.
- LRC (CWP)

COMMUNICATION, WARD COMMITTEES AND PUBLIC PARTICIPATION

A budget of **R2 463 558.00** has been set aside for communication, ward committees and public participation in order to encourage participation of the local community in the affairs of the municipality by 30 June 2022

LOCAL ECONOMIC DEVELOPMENT

A budget of **R 3 526 641** has been set aside for LED programmes in order to promote and support Local Economic Development through capacity building, forming of partnerships, co-operatives support with Materials and Equipment. 13 Skills Trainings Sessions will be conducted for Emerging Enterprises in the various sectors of the local economy, which include the following:

- Construction Contract Management
- Beauty and Nail Technology
- Clothing and Textile designing
- Massage Therapy
- Plant Production
- Basic Bookkeeping & Saving in the Informal Economy.
- health, Hygiene and Safety in the informal economy.
- Hospitality
- Community House Building
- Body spray/cologne manufacturing
- Business Planning & Financing
- Technical Skills
- Hair Dressing

30 SMMEs and Cooperatives will be supported with material/ Equipment.

TOURISM

A budget of **R736 567** has been set aside for the facilitation and co-ordination of market exposure of local businesses through attendance of various Trade Exhibitions.

- 1x Cape Town Gateway
- International Trade Fair (Cape Town)
- Aloe Festival
- 1x Gauteng Gateway Show
- 1x Royal Show
- Tourism Indaba
- Meetings Africa

We will also provide support to community tourism initiatives, organizations and individuals i.e.

- 1X Destination Marketing & Tourism Awards Program
- 1x Budget allocation to SDCTO
- 3x Tourism Awareness

Underberg has over the years proved itself a “laid back” tourist town forming the core in a web of adjoining tourist destinations including Lesotho, Maluti Drakensberg and other. It also accommodates various economic and commercial activities. In this regard, it proves a stable tourist-oriented property market due to its strategic location.

PLANNING AND DEVELOPMENT

A budget of **R2 008 879,09** has been set aside for planning and development projects.

FREE BASIC SERVICES: BASIC SOCIAL SERVICES PACKAGE FOR INDIGENT HOUSEHOLDS

A Budget of **R 1 060 980** has been set aside for Free Basic Electricity. Due to the high level of unemployment and subsequent poverty in the municipal area, there are households which are unable to pay for normal municipal services. The municipality will continue to offer rebates and exemption to qualifying and registered households.

REPAIRS AND MAINTENANCE

The following budget has been set aside for the R&M in order to improve access to roads infrastructure, storm water and recreational facilities. It must be stated that we are still struggling to budget for 8% of the total value of our assets. The municipality is still facing the issue of property vandalism which must be dealt with.

Repairs and Maintenance - Community assets	3,000,000.00
Ward 12 - Bethlehem Community Hall	600,000.00
Ward 1 - Ntwasahlobo Community Hall	460,000.00
Ward 2 - Nhlahleni Community Hall	460,000.00
Ward 10 - Xosheyakhe Community Hall	500,000.00
Ward 9 - Tafuleni Community Hall	520,000.00
Ward 1 - Ridge Community Hall	460,000.00
Repairs and Maintenance - Office Buildings	1,200,000.00
Aircons	200,000.00
Electrical works	300,000.00
Street lights	700,000.00
Repairs and Maintenance - Office Buildings	500,000.00
Lot 68	200,000.00
Lot 87	60,000.00
Lot 3	180,000.00
Lot 95	60,000.00
Repairs and Maintenance - Plant and Equipment	200,000.00
Repairs and Maintenance - Roads	3,000,000.00
Ward 1	250,000.00
Ward 2	250,000.00
Ward 3	250,000.00
Ward 4	250,000.00
Ward 5	250,000.00
Ward 6	250,000.00
Ward 7	250,000.00
Ward 8	250,000.00
Ward 9	250,000.00
Ward 10	250,000.00
Ward 11	250,000.00
Ward 12	250,000.00
Ward 13	250,000.00
Ward 14	250,000.00
Ward 15	250,000.00

CAPITAL BUDGET FOR 2022/2023

A total capital budget of R101 392 097 has been set aside in order to improve access to roads infrastructure, storm water and recreational facilities.

DESCRIPTION	2021/2022 Original Budget	2021/22 Adjustment Budget	2022/2023 Final Budget	2023/2024 Budget Estimate	2024/2025 Budget Estimate	Region/ Ward
Underberg Community Town Hall	10 000 000	10 500 000	85 000	-	-	3
Creighton Artificial Sportfield	8 000 000	8 310 077	-	-	-	14
Cabazi Hall - Covid-19	2 500 000	2 500 000	10 000	-	-	4
Ndodeni Hall	2 500 000	2 500 000	10 000	-	-	5
Sopholile Creche	1 750 000	1 750 000	12 500	-	-	9
Lubovana Creche	1 758 000	1 758 000	12 500	-	-	12
Himeville Business Hives	3 500 000	1 309 923	-	-	-	2
Creighton Asphalt Road Phase 6	3 500 000	4 880 000	-	-	-	14
Sdangeni Bridge Road	3 000 000	3 000 000	-	-	-	4
TOTAL	36 508 000	36 508 000	130 000	-	-	
MIG 2022/2023						
Himeville business hives	-	-	4 000 000	-	-	2
Sdangeni bridge	-	-	1 700 000	-	-	4
Langelihle Creche	-	-	3 300 000	-	-	12
Creighton Sport Center	-	-	8 000 000	-	-	14
Mafohla Community Hall	-	-	3 500 000	-	-	11
Bulwer Asphalt Road Phase 7	-	-	1 928 000	-	-	10
Underberg Asphalt Road Phase 4	-	-	4 000 000	-	-	3
Himeville Aphalts Phase 3	-	-	4 000 000	-	-	2
MIG 2023/24 and 2024/25	-	-	-	31 783 000	33 086 000	
TOTAL MIG	-	-	30 428 000	31 783 000	33 086 000	
TOTAL MIG FUNDING	36 508 000	36 508 000	30 558 000	31 783 000	33 086 000	
Bulwer CBD Infrastructure Upgrade	-	-	5 200 000	-	-	
TOTAL SMALL TOWN REHABILITATION GRANT	-	-	5 200 000	-	-	
Construction of Disaster Management Center	-	-	5 000 000	-	-	
4 x Transport Asserts	-	-	3 000 000	-	-	
DISASTER MANAGEMENT GRAGRAMME	-	-	8 000 000	-	-	
RENEWAL OF GRAVEL ROADS 2022/2023						
Ward 1	-	-	450 000	-	-	
Ward 2	-	-	450 000	-	-	
Ward 3	-	-	450 000	-	-	
Ward 4	-	-	450 000	-	-	
Ward 5	-	-	450 000	-	-	
Ward 6	-	-	450 000	-	-	
Ward 7	-	-	450 000	-	-	
Ward 8	-	-	450 000	-	-	
Ward 9	-	-	450 000	-	-	
Ward 10	-	-	450 000	-	-	
Ward 11	-	-	450 000	-	-	
Ward 12	-	-	450 000	-	-	
Ward 13	-	-	450 000	-	-	
Ward 14	-	-	450 000	-	-	
Ward 15	-	-	450 000	-	-	
TOTAL	-	-	6 750 000	-	-	

Dr Nkosazana Dlamini Zuma Municipality Final Budget 2022/23

DESCRIPTION	2021/2022 Original Budget	2021/22 Adjustment Budget	2022/2023 Final Budget	2023/2024 Budget Estimate	2024/2025 Budget Estimate	Region/ Ward
ADMINISTRATIVE CAPITAL EXPENDITURE						
Procurement of Furniture and Equipment	772 733	1 299 733	1 092 000	1 140 048	1 190 210	Administrative or Head Office
Procurement of Computer Equipment	660 000	715 000	386 000	402 984	420 820	Administrative or Head Office
Procurement of Computer Software	308 798	298 798	445 670	465 279	486 117	Administrative or Head Office
Upgrading of Server	650 000	600 000	76 000	79 344	82 914	Administrative or Head Office
Procurement of Parkhome	500 000	1 500 000	1 250 000	-	-	Administrative or Head Office
Municipal Offices	550 000	550 000	300 000	313 200	326 981	Administrative or Head Office
Backup Generator	300 000	1 000 000	500 000	522 000	544 968	Administrative or Head Office
Carport Covers	200 000	200 000	300 000	313 200	326 981	Administrative or Head Office
Procurement of Antivirus Software	150 000	150 000	156 000	162 864	170 193	Administrative or Head Office
Procurement of fire extinguishers	150 000	150 000	350 000	365 400	381 843	Administrative or Head Office
Firearm Safes	25 000	25 000	-	-	-	Administrative or Head Office
Installation of Cameras	100 000	110 343	100 000	-	-	Administrative or Head Office
Fiber connection	83 120	133 120	250 000	261 000	272 745	Administrative or Head Office
External Computer Service-Software Licences	40 000	40 000	141 600	147 830	154 335	Administrative or Head Office
Transport Assets	-	6 699 627	11 300 000	-	-	Administrative or Head Office
Procurement of Audio Visual (BCS)	-	275 000	-	-	-	Administrative or Head Office
Construction of Storage Facility	-	400 000	3 000 000	-	-	Administrative or Head Office
Drones	-	-	90 000	-	-	Administrative or Head Office
Shelves or Cabinate for Registry & Corporate Services Office	-	-	280 000	-	-	Administrative or Head Office
Development of Evacuation Plan	-	-	-	-	-	Administrative or Head Office
Pocurement of Car wash Equipment	-	-	100 000	-	-	Administrative or Head Office
Electronic Records Management	-	-	300 000	-	-	Administrative or Head Office
TOTAL ADMINISTRATIVE CAPITAL PROJECTS	4 489 651	14 146 621	20 417 270	4 173 150	4 358 107	
SERVICE DELIVERY CAPITAL PROJECTS						
Construction of Disaster Management Centre	6 500 000	10 203 265	4 000 000	-	-	Whole of the Municipality
Himeville Asphalt Surfacing Phase 2	5 000 000	700 000	-	-	-	2
Bulwer Asphalt Road Phase 7	4 000 000	1 000 000	-	-	-	10
Underberg Asphalt Road Phase 2	4 000 000	700 000	-	-	-	3
Creighton CBD Infrastructure Upgrade	3 000 000	2 000 000	1 300 000	1 357 200	1 416 917	14
Bulwer CBD Infrastructure Upgrade	3 000 000	600 000	-	-	-	10
Underberg CBD infrastructure Upgrade	3 000 000	5 030 876	2 500 000	2 610 000	2 724 840	3
Purchase of Furniture Making Property (Municipal Property)	2 700 000	-	-	-	-	
Informal Trading Infrastructure	-	-	500 000	522 000	544 968	
Installation of Himeville Transfer Station Weigbri	1 100 000	1 700 000	-	-	-	2
Construction of Storm Water Drainage	1 000 000	1 000 000	500 000	522 000	544 968	All Wards
Makawusane Sport Field Phase 2	1 000 000	600 000	1 500 000	1 566 000	1 634 904	15
Hlabeni Community Hall	1 000 000	600 000	1 500 000	1 566 000	1 634 904	6
Procurement of Plant and Equipment	1 971 950	2 170 950	1 478 828	1 543 896	1 611 828	Whole of the Municipality
Bulwer Landfill Closure and Rehabilitation	600 000	540 000	400 000	417 600	435 974	10
Building SMME Car Wash	600 000	100 000	400 000	417 600	435 974	3
Bus Shelters	500 000	692 800	500 000	522 000	544 968	All Wards
Installation of Bulwer Dump Site Liner (HDPE)	500 000	400 000	-	-	-	14
Street light/High Mast (Bulwer)	500 000	500 000	500 000	522 000	544 968	10
Parks, Paving, Cemeteries and Waste Disposal Sites Toilets	465 000	200 000	400 000	417 600	435 974	2&14
Installation of Himeville Transfer Station Shredder	300 000	1 000 000	-	-	-	2
Extention Himeville Pound Grazing Land	250 000	250 000	-	-	-	2
Building of Industrial Business Park/ Hub	200 000	-	108 000	112 752	117 713	
Fresh Produce Market	200 000	200 000	108 000	112 752	117 713	
Guard House & on transfer Station	400 000	400 000	400 000	417 600	435 974	2&3
Gqumeni Creche	15 000	-	-	-	-	7
Installation of Creighton Dump Site Liner (HDPE)	-	-	500 000	-	-	
Wool Shearing Sheds	-	-	200 000	208 800	217 987	
Public Open Space	-	-	100 000	104 400	108 994	
Poultry Processing, Packaging and Distribution Hub	-	-	200 000	208 800	217 987	
Mobile Library	-	-	1 000 000	1 044 000	1 089 936	
2 x Silos	-	-	300 000	313 200	326 981	
Construction of Animal Sheds	-	-	750 000	783 000	817 452	
Upgrade of Gravel Roads to Concrete Paving (Stip heal sec	-	-	3 000 000	-	-	all 15 wards
Installation of Creighton Dump Site Liner (HDPE)	-	-	500 000	-	-	14
Designs of Municipal Offices	-	-	620 000	-	-	Whole of the Municipality
Designs of Bulwer Landfill	-	-	800 000	835 200	871 949	10
TOTAL SERVICE DELIVERY CAPITAL PROJECTS	41 801 950	30 587 891	23 964 828	16 539 999	17 155 006	
TOTAL INTERNAL FUNDED PROJECTS	56 291 601	54 803 168	51 132 098	20 713 149	21 513 113	

DESCRIPTION	2021/2022 Original Budget	2021/22 Adjustment Budget	2022/2023 Final Budget	2023/2024 Budget Estimate	2024/2025 Budget Estimate	Region/ Ward
ELECTRIFICATION PROJECTS (INEP) 2021/2022						
Greater Ward 1 Infills (Mkhomazane, Ntwasahlobo, Ridge KwaThunzi, Stepmore and Solokohlo)	1 425 600	1 425 600	423 467	533 333	766 267	1
Greater Ward 2 Infills (Goxhill, Nhlanhleni, Mahwaqa, Gxalingenwa and KwaPitela)	518 400	518 400	423 467	533 333	766 267	2
Greater Ward 3 Infills (Khubeni and St Francis)	-	-	423 467	533 333	766 267	3
Greater Ward 4 Infills (Zidweni, Sdangeni, Madwaleni, Phayindani and Cabazi)	907 200	907 200	423 467	533 333	766 267	4
Greater Ward 5 Infills (Dazini, Zidweni, Khukhulela, mpumulwane and Ndodeni)	908 000	908 000	423 467	533 333	766 267	5
Greater Ward 6 Infills (Ngcesheni, Scedeni, Hlabeni, Makholweni And Sbovini)	1 296 000	1 296 000	423 467	533 333	766 267	6
Greater ward 7 Infills (Gqumeni, Mqundekweni, Mahlahla, and TarsValley)	763 200	763 200	423 467	533 333	766 267	7
Greater Ward 8 Infills (Sonyongwana, Mkhazeni, Gxalingenwa and Mwaneni)	1 425 600	1 425 600	423 467	533 333	766 267	8
Greater Ward 9 Infills (Nkwezela VD extention, Bhambhatha, Tafuleni, Sopholile and Nkwezela Hall)	518 400	518 400	423 467	533 333	766 267	9
Greater Ward 10 Infills (Khenana Bulwer, Xosheyakhe, Dingeka, Ngonyama and Ntokozweni)	1 033 200	1 033 200	423 467	533 333	766 267	10
Greater Ward 11 Infills (Nkumba, Mandlezizwe, Ntabamakhaba, Benny, Mazizini and Sharp)	774 000	774 000	423 467	533 333	766 267	11
Greater Ward 12 Infills (Mqulela, Bethlehem, Lubovana, Mphithini and Butho)	518 400	518 400	423 467	533 333	766 267	12
Greater Ward 13 Infills (Seaford, Dumabezwe and Sokhela)	900 000	900 000	423 467	533 333	766 267	13
Greater Ward 14 Infills (Ndebeni, Woodhurst, Nomgidi and Micheal)	756 000	756 000	423 467	533 333	766 267	14
Greater Ward 15 Infills (Khethokuhle, Masamini, Sandanezwe, KwaSawoti and kwaJani)	976 000	976 000	423 467	533 333	766 267	15
TOTAL	12 720 000	12 720 000	6 352 000	8 000 000	11 494 000	
BHIDLA HOUSING PROJECT						
TOTAL INCLUDING INEP AND HOUSING	105 519 601	104 031 168	101 242 098	60 496 149	66 093 113	

SECTOR DEPARTMENT

We will continue to engage and partner with Sector department like:

- Department of Transport -
- Department of education
- Department Health
- SAPS
- Department of Agriculture
- Eskom
- Social Development
- Department of Sport and Recreation
- Department of Arts and Culture
- Harry Gwala District Municipality
- Department of Public Works
- Department Local Economic Development
- Department of Co-operative Governance and Traditional affairs
- Department of Human Settlement

All these departments have very an important and critical role to play in changing the lives of Dr Nkosazana Dlamini Zuma people. Good relationship and working together with these departments and private partners can take our municipality forward:

Thank you

1.2 COUNCIL RESOLUTION

On the 26th May 2022 the Council of Dr Nkosazana Dlamini-Zuma Municipality met in the Council Chambers of Dr NDZ to consider the Final Budget of the municipality for the financial year 2022/23. The Council, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) to note and adopt the following:

- The Final Budget of the Municipality for the financial year 2022/23
- The Final Budget related policies for the financial year 2022/23

Consolidated budget schedules A1 to A10.

- Budget Summary as contained in Table A1
- Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Table A2;
- Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Table A3;
- Budgeted Financial Performance (revenue and expenditure) as contained in Table A4;
- Budget Capital Expenditure by municipal vote, functional classification and funding by contained in Table A5.
- Budgeted Financial Position as contained in Table A6;
- Budgeted Cash Flows as contained in Table A7;
- Cash backed reserves and accumulated surplus reconciliation as contained in Table A8;
- Asset management as contained in Table A9; and
- Basic service delivery measurement as contained in Table A10.

1.3 EXECUTIVE SUMMARY

Introduction

This 2022/23 – 2024/25 Tabled Final Medium -Term Revenue and Expenditure Framework (MTREF) budget report deals with the operating budget and tariff proposals as well as the capital

budget and funding sources proposal to ensure that Dr Nkosazana Dlamini Zuma Municipality renders services to their local communities in a financial and sustainable manner.

Background

The application of sound financial management principles for the compilation of Dr Nkosazana Dlamini Zuma Municipality's budget is essential and critical to ensure that the municipality remains financially sustainable and that municipal services are provided sustainably, economically and equitably to all communities.

The Municipality's business and service delivery priorities were reviewed as part of this year's planning and budget process. Where appropriate, funds were transferred from low- to high-priority programmes to maintain sound financial stewardship. A critical review was also undertaken of expenditures on noncore and 'nice to have' items.

Dr Nkosazana Dlamini-Zuma Municipality has and will continue to implement a range of revenue collection strategies to optimize the collection of debt owed by consumers. Furthermore, the Municipality will continue to undertake various customer care initiatives to ensure that the municipality truly involves all citizens in the process of ensuring a people lead government. The municipality has a Revenue Enhancement Strategy that is reviewed annually and approved by the Council.

The South African economy has not been shielded from these global developments. National Treasury has revised South Africa's economic growth estimate for 2021 to 4.8 per cent, from 5.1 per cent at the time of the MTBPS. This revision reflects a combination of the impact of changes in the global environment, along with South Africa's own unique challenges. Commodity prices, which have supported South Africa's economic recovery, slowed in the second half of 2021. Also, violent unrest in July, and restrictions imposed to manage the third wave of COVID-19 further eroded the gains South Africa made in the first half of the year. Industrial action in the manufacturing sector, and the re-emergence of load shedding, also slowed the pace of the recovery

The main challenges experienced during the compilation of the 2022/23 MTREF can be summarised as follows:

- The rate of unemployment in the community that we are serving, having a negative impact on the collection over revenue, and increasing number of indigents.
- Aging and poorly maintained infrastructure;
- The need to reprioritise projects and expenditure within the existing resource envelope given the cash flow realities and declining cash position of the municipality;

Financial Sustainability

Financial sustainability over the long-term has to do with the maintenance of high priority expenditure programmes, both operating and capital to ensure programmes sustainability and desire quality of service to be rendered. There must also be rates and service charges stability and predictability in the overall rate burden by ensuring reasonable rates and service charges to fund programmes.

The application of sound financial management principles for the compilation of the municipality's financial plan is essential and critical to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically and equitable to all communities.

The following budget principles and guidelines directly informed the compilation of the 2022/23 MTREF:

- The 2022/23 Budget priorities and targets, as well as the base line allocations contained in the Final Budget were adopted as the upper limits for the new baselines for the 2022/23 Final budget;
- Tariff and property rate increases should be affordable and should generally not exceed inflation as measured by the CPI, except where there are price increases in the inputs of services that are beyond the control of the municipality.

- There will be no budget allocated to national and provincial funded projects unless the necessary grants to the municipality are reflected in the national and provincial budget and have been gazette as required by the annual Division of Revenue Act.

Table Below Presents a Consolidated Overview of the 2022/23 Budget.

DESCRIPTION	2021/2022 Original Budget	2021/22 Adjustment Budget	2022/2023 Final Budget	2023/2024 Budget Estimate	2024/2025 Budget Estimate
TOTAL REVENUE EXCLUDING INEP	(241 288 418)	(240 881 435)	(264 769 983)	(260 962 827)	(275 149 652)
TOTAL OPERATING EXPENDITURE	239 227 632	238 272 956	238 208 571	248 344 239	258 956 119
TOTAL CAPITAL EXPENDITURE EXCLUDING INEP	92 799 601	91 311 168	94 890 098	52 496 149	54 599 113
TOTAL OPEX & CAPEX	332 027 233	329 584 125	333 098 669	300 840 389	313 555 232

Total revenue for the municipality has increased by 10% per cent or R 23 million when comparing with adjustment budget as a result of three new grants gazzetted for the municipality. In 2023/2024 the revenue is expected to decrease to R259 million and increase in 2024/25 to R273 million.

Total operating expenditure for the 2022/23 financial year has been increased by 0%, or R 1 064 million when compared to the 2021/22 Adjustments Budget. Implementation of containment measures on various operational expenditure items contributed to a decrease. Operational items such as general expenditure and repairs and maintenance has been decrease, only the non-cash items such as the depreciation that has increased from R38.8 million to R56,1 million from 2021/22 to 2022/2023 financial year. Repairs and Maintenance budget decreased by 24% or R 3, 6million when compared to the 2021/22 Adjustment Budget and general expenses decreased by 30% or R 16,8million when compared to 2021/22 Adjustment Budget.

- **Provision for debt impairment**

The provision of debt impairment was determined based on an annual collection rate for 2021/2022. A budget of R20 Million has been set aside in 2022/23, financial year. this item is allocated at an amount of R20 million and escalates to R 20, 9million in the following year.

- **Provision for depreciation and asset impairment**

Provision for depreciation and asset impairment has been informed by the municipality's Assets Management policy. Depreciation is widely considered a proxy for the rate assets consumption. Budget appropriated for Depreciation is R 56,1 million for 2022/23 financial year escalating to R 61,5 million in 2023/2024 financial year and R 64, 2million in 2024/2025.

- **Capital Budget**

The capital budget is R 95 ,0million for 2022/23 and that is R3,6 million increase when compared to the 2021/22 Adjustment Budget. More capital grants will be received in 2023 financial year i.e. Small Town rehabilitation grant and Disaster Management grants.

1.3.1. OPERATING REVENUE FRAMEWORK

The rates revenue collection is currently expressed as a percentage (average 75%) of annual billings based on the previous year's actual collection. The percentage could have been increased to more percentage for the upcoming financial year but due to Covid-19 impact, most businesses will take time to recover and most individuals do not have income due to the loss of their jobs as the economy was affected negatively. The performance of arrear collection will however only be considered as a source of additional cash in-flow once the performance has been prudently monitored 2022/2023. The overall tariffs have increased by approximately 4% when compared with the 2021/2022 tariffs.

The following stipulations in the property rates are highlighted:

- The first R 50 000.00 of the market value of property used for residential purposes and First R 15,000 of the Municipal Value of a multiple use property is excluded from the ratable values (Section 17 (h) of the MPRA).
- 30% rebate will be granted for developed properties
- 30% rebate will be granted to agriculture
- 20% rebate is granted for Tourism and Hospitality
- 100% rebate will be granted to registered indigents in terms of the indigent policy.

- For pensioners, physically and mentally disabled persons, a maximum/ total rebate 75% to owners of ratable properties if the total gross income of the applicant and his/her spouse, if any, does not exceed the amount of equal to twice the annual state pension as approved by government for a financial year.

For Dr Nkosazana Dlamini Zuma Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices must be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the Municipality and continued economic development;
- Efficient revenue management, which aims to ensure a 95 per cent annual collection rate for property rates and other key service charges;
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of the Municipality.

Grants remain the largest revenue source and property rates is the second and third source is interest on investment and the fourth one is other revenue. Municipality have been urged to review the tariffs of the items on annual basis to ensure they are cost reflective market related.

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were considered to ensure the financial sustainability of the Municipality.

It must also be appreciated that the consumer price index, as measured by CPI, is not a good measure of the cost increases of goods and services relevant to municipalities. The basket of goods and services utilised for the calculation of the CPI consist of items such as food, petrol and medical services, whereas the cost drivers of a municipality are informed by items such as the cost of remuneration, petrol, diesel, cement etc. The current challenge facing the Municipality is managing the gap between cost drivers and tariffs levied, as any shortfall must be made up by either operational efficiency gains or service level reductions. The Municipality will have to implement a refuse removal strategy to ensure that this service can be rendered in a sustainable manner over the medium to long-term and this is planned for 2024.

Total Operating revenue and Tariffs

The total rates revenue has increased by 4% for the 2022/23 financial year when compared to the 2021/22 Adjusted Budget which is below the CPI projections. For the two outer years, the total rates revenue is expected to increase by 4, % and 4, % respectively. Service Charge revenue will increase by 3.14% when compared to the 2021/22 Adjusted Budget.

Total own revenue for 2022/23 financial year has increased from to R58 905 415 when compared to the 2021/22 Adjustment Budget, the escalation in other revenue is due to the following reasons: Planned sale of municipal assets that will take place in the 2022/23 financial year. Properties to be donated by National & Provincial Departments negotiations are in final stages with Public Works, therefore there will also be an increase in investment properties and other properties owned by the municipality as a result of the implementation of general valuation roll on the first of July 2022 and. Delays on Properties owned by National Public Works in Bulwer were caused by conditions on future use of affected properties and those conditions has been removed.

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account to ensure the financial sustainability of the municipality. National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as possible. However, excessive increases are likely to be counterproductive, resulting in higher levels of non-payment. The municipality has embarked on different strategies of revenue collection in the 2021/22, more effort on finding new strategies will be deployed in 2022/23 financial year.

The following table is a summary of the 2022/23 MTREF (classified by main revenue source):

Table A4 Summary of revenue classified by main revenue source

KZN436 Dr Nkosazana Dlamini Zuma - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Revenue By Source											
Property rates	2	31 042	33 001	34 318	36 226	36 226	36 226	29 579	37 833	39 498	41 275
Service charges - electricity revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	2	3 305	3 423	3 878	4 045	4 045	4 045	3 339	3 547	3 703	3 870
Rental of facilities and equipment		829	836	878	864	892	892	938	935	976	1 019
Interest earned - external investments		7 945	8 172	6 424	6 338	5 338	5 338	5 357	5 594	5 840	6 097
Interest earned - outstanding debtors		-	3 132	5 355	6 193	5 850	5 850	5 010	5 850	6 107	6 376
Dividends received		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		4 073	2 552	1 631	418	745	745	998	632	660	689
Licences and permits		959	493	414	664	478	478	301	503	526	549
Agency services		-	-	306	340	529	529	493	353	369	385
Transfers and subsidies		126 957	135 794	168 530	147 721	148 230	148 230	147 745	162 061	167 635	177 767
Other revenue	2	2 056	376	645	729	797	797	370	590	616	644
Gains		614	6 902	-	1 244	1 244	1 244	735	2 488	2 597	2 712
Total Revenue (excluding capital transfers and contributions)		177 781	194 682	222 381	204 780	204 374	204 374	194 864	220 387	228 528	241 382

The table above indicates the municipality’s main sources of revenue generation. The above table excludes revenue foregone arising from discounts and rebates associated with the tariff policies of the Municipality. Details in this regard are contained in Table SA1

Property Rates

Property rates revenue is the second largest source of revenue. The 2022/23 budget has increased by 4% or R1,6 million. The increase is below the CPI of 4,8%. The Municipality has taken into account the impact of pandemic to many ratepayers and business. The new GV impact on the possible high rates projections has been taken into account in order to avoid rates shock. The market values of properties have increased by 12%.

Other revenue for 2022/2023 financial year decreased by R 206 398 when compared to the 2020/21 Adjustment Budget. An increase was applied after taking into consideration the previous year's actual performance.

Interest on investments is the third biggest source of revenue. The budget was increased by 5% after considering projected total municipal investments and the low interest rates that are being offered by financial institutions since the start of Pandemic in 2020.

Gains are sitting at R 2,4 million due to the revenue that is expected from the sale of the municipal land. The municipality has already received an offer which has already been accepted. The land is currently leased to Department of Health, where the Underberg Clinic is built. The processes of disposing all the municipal land have been delayed and they expected to be complete by 2022/23.

Interest in outstanding debtors has been increased by 0% when compared to the 2021/22 adjustment budget. More stringent collection plans have been put in place to deal with defaulters, hence we have projected that more people will abide to debt collection measures put in place. We have also added additional Legal practitioners to assist Revenue Management with enforcement of debt collection policy. Revenue collection plans are reviewed, improved and implemented on a monthly basis. Performance targets are also planned for 2022/23 for revenue management staff. Non-performance or poor performance of revenue management teams will be monitored closely and be dealt with according to municipal policies.

Fines, penalties and forfeits were decreased by R 124 932 when compared to the 2021/22. From our assessment most people are paying their fines at Magistrate Court after they have negotiated for discounts.

Pound is one of the smallest sources of revenue. These funds are accrued as a result of law enforcement. The municipality do not aim to make a profit out of it. The tariff is set with an aim of recovering costs.

Licenses and permits show an increase of R 22 657 (4%) when compared to the 2021/22 Adjustment Budget, the current year performance was considered and a percentage (8.5%) of the agency services that the municipality receives for performing services for the department of transport.

The two-line items are separated as follows in the 2021/22 final budget

- Drivers and learners Licenses application budget - R 451 251
- Drivers’ licenses renewal – Agency fees budget - R 353 343

Agency fees budget decreased by R 176 155 when compared to the 2021/22 adjustment budget after taking into consideration the actual performance for the first six months and full year projections for current year.

Operating grants transfers totals R 162,061 million in the 2022/23 financial year and they show a increase of R 14,3million when compared to the 2021/22 Adjustment Budget. The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

Table SA18 Operating Transfers and Grant Receipts

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA18 Transfers and grant receipts										
Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand										
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		116,628	139,250	156,469	156,469	156,469	156,469	163,244	171,466	184,909
Operational Revenue: General Revenue: Equitable Share		111,162	125,869	139,476	139,476	139,476	139,476	152,466	161,516	171,465
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		1,596	2,381	2,323	2,323	2,323	2,323	2,476	-	-
Local Government Financial Management Grant [Schedule 5B]		3,870	3,000	1,950	1,950	1,950	1,950	1,950	1,950	1,950
Integrated National Electrification Programme Grant		-	8,000	12,720	12,720	12,720	12,720	6,352	8,000	11,494
Provincial Government:		3,464	3,715	3,803	3,972	3,972	3,972	4,169	4,179	4,352
Capacity Building		-	-	-	-	-	-	-	-	-
Provincialisation of Libraries		3,464	3,657	2,714	2,806	2,806	2,806	2,946	2,946	3,075
Community Library Service Grant		-	-	1,089	1,166	1,166	1,166	1,223	1,233	1,277
District Municipality:		-	-	-	-	-	-	-	-	-
All Grants		-	-	-	-	-	-	-	-	-
Other Grant Providers:		-	-	-	-	-	-	-	-	-
Parent Municipality / Entity		-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	5	120,092	142,965	160,272	160,441	160,441	160,441	167,413	175,645	189,261
Capital Transfers and Grants										
National Government:		40,206	27,149	26,989	36,508	36,508	36,508	30,558	31,783	33,086
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		13,540	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant [Schedule 5B]		26,666	27,149	26,989	36,508	36,508	36,508	30,558	31,783	33,086
Integrated Urban Development Grant		-	-	-	-	-	-	-	-	-
Provincial Government:		-	-	-	-	-	-	14,200	-	-
Capacity Building		-	-	-	-	-	-	1,000	-	-
Disaster and Emergency Services		-	-	-	-	-	-	8,000	-	-
Infrastructure		-	-	-	-	-	-	5,200	-	-
Total Capital Transfers and Grants	5	40,206	27,149	26,989	36,508	36,508	36,508	44,758	31,783	33,086
TOTAL RECEIPTS OF TRANSFERS & GRANTS		160,298	170,114	187,261	196,949	196,949	196,949	212,171	207,428	222,347

1.3.2 OPERATING EXPENDITURE FRAMEWORK

Dr NDZ Municipality’s expenditure framework for the 2022/23 budget and MTREF is informed by the following:

- The asset renewal strategy and the repairs and maintenance plan;
- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit;
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and
- Strict adherence to the principle of ‘no project plan, no budget’. If there is no business plan no funding allocation can be made.

The following table is a high-level summary of the 2022/23 budget and MTREF (classified per main type of operating expenditure):

Table A4 Summary of operating expenditure by standard classification item.

KZN436 Dr Nkosazana Dlamini Zuma - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Expenditure By Type											
Employee related costs	2	50 499	58 124	66 929	86 453	85 120	85 120	61 016	86 553	90 661	94 337
Remuneration of councillors		11 200	11 598	11 598	11 901	11 901	11 901	9 412	11 557	12 065	12 596
Debt impairment	3	10 542	9 333	1 751	20 059	13 404	13 404	282	20 059	20 941	21 863
Depreciation & asset impairment	2	23 506	27 481	32 995	49 362	37 721	37 721	32 065	56 111	61 580	64 289
Finance charges		107	181	149	303	203	203	11	133	138	145
Bulk purchases	2	-	-	-	-	-	-	-	-	-	-
Other materials	8	731	1 986	2 973	4 090	4 429	4 429	2 261	3 587	2 701	2 820
Contracted services		28 456	34 836	23 343	36 858	49 190	49 190	26 804	35 397	36 945	38 581
Transfers and subsidies		1 772	1 496	2 031	2 068	1 636	1 636	1 010	1 061	1 108	1 156
Other expenditure	4, 5	29 432	24 579	24 275	28 134	34 668	34 668	23 663	22 752	21 161	22 079
Losses		-	-	-	-	-	-	-	-	-	-
Total Expenditure		156 246	169 614	166 043	239 228	238 273	238 273	156 525	237 209	247 300	257 866

Operating Expenditure Budget

The total operating expenditure has increased by 0% or by R64 385 when compared to the 2021/22 Adjustment Budget.

(1) Employee Related Costs

The budgeted allocation for employee related costs for the 2022/23 financial year total to R 86 ,5million and shows an increase of 1.68% when compared to the 2021/22 Adjustment Budget. New positions have been discouraged. The employee costs ratio to total operating budget is 40% which is within the norm of 25%-40%. The municipality has cut/materially reduced the operating costs as part of eliminating non-funded mandate and cost containment policy enforcement, which automatically reduced the total operating budget and exposed the salary costs (fixed costs) to low denominator. Management has set up a Placement Committee that will deal with various salary bill issues with an aim of containing salary and wage costs. Merger of 2016 pre-election entities will have last long effect on the salary bill of Dr Nkosazana Dlamini Zuma local municipality. Slow growth of revenue base because of the rurality of municipality is another cause. However, the municipality has developed a revenue enhancement plan with an aim to improve the revenue. Monthly progress reports on the implementation of revenue plan are tabled to Council structures as part of oversight processes. The municipality has also considered and will continue to explore the following options,

- (a.) Outsource some municipal services

(b.) Merge other vacant positions and not to fill any new vacant positions that the organization can operate without.

The municipality will ensure that the above options are considered and implemented without any negative effects to the community/to the service delivery

(2) **Remuneration of councilors** has been decreased by 2.98%. No major change since the gazette has not been issued yet by the Minister.

(3.) **Contracted services** expenditure totals to R35, 3 million and has decreased by 28% when compared to the 2021/22 Adjustment Budget of R 49,2 million and that clearly demonstrates that the municipality will be using less of the contracted services even though there are still services that require outsourcing. Most of the services will be done internally. Only specialized skills will be outsourced as per Municipal Cost Containment Policy and position.

(4.) **Other expenditure** comprises of various line items relating to the daily operations of the municipality. The general expenditure for 2022/23 has decreased by 34% when compared to the 2021/22 Adjustment Budget of R 34,5 million and its clearly demonstrates that the municipality is implementing cost containment measures.

Finance charges totals to R203 857 and has decreased by 35% when compared to the adjustment budget. The actual performance was considered as at the end of February 2022 and the full year projections were considered.

(5.) **Repairs and maintenance** as a percentage of operating expenditure is sitting at 6.5% and as a percentage of PPE is sitting at 2.0% which is far below the norm of 8% as recommended by MFMA Circular No.55. The above budget has been aside for the R&M in order to improve access to roads infrastructure, storm water and recreational facilities. It must be stated that we are still struggling to budget for 8% of the total value of our assets. The municipality is still facing the issue of property vandalism which must be dealt with as part of community awareness programmes. Even though the R&M budget appear small, there are plans in place to utilize our existing plant and machinery and EPWP program to maintain the existing infrastructure and community facilities.

Table SA1 Operational repairs and maintenance

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
by Expenditure Item	8										
Employee related costs		-	-	-	-	-	-	-	-	-	-
Other materials		-	-	-	-	-	-	-	-	-	-
Contracted Services		7,432	4,510	5,820	8,708	15,380	15,380	5,919	11,555	12,064	12,595
Other Expenditure		-	-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	9	7,432	4,510	5,820	8,708	15,380	15,380	5,919	11,555	12,064	12,595

The table below provides a breakdown of the repairs and maintenance in relation to asset class:

Table Repairs and maintenance by asset class.

DESCRIPTION	2021/2022 Original Budget	2021/22 Adjustment Budget	2022/2023 Final Budget	2023/2024 Budget Estimate	2024/2025 Budget Estimate
TOTAL REPAIRS AND MAINTENANCE					
Repairs and Maintenance - vehicles	1 926 030	3 376 030	3 243 158	3 385 857	3 534 834
Repairs and Maintenance - Roads	3 000 000	7 000 000	3 000 000	3 132 000	3 269 808
Repairs and Maintenance - Community assets	2 000 000	3 052 000	3 000 000	3 132 000	3 269 808
Repairs and Maintenance - Office Buildings Electrical	700 000	700 000	1 200 000	1 252 800	1 307 923
Repairs and Maintenance - Office Buildings	200 000	500 000	500 000	522 000	544 968
Repairs and Maintenance - Plant and Equipment	442 730	412 730	414 628	432 872	451 918
Repairs and Maintenance -Computer Equipment	38 911	38 911	40 467	42 248	44 107
TOTAL REPAIRS AND MAINTENANCE	8 307 671	15 079 671	11 398 253	11 899 776	12 423 366

Cost Containment Measures

The municipality also has a policy in place dealing with the cost containment measures in order to cut costs on the following proposed items:

- Vehicles used for political office-bearers
- Vehicles used by officials
- Use of accommodation and training
- Travel & subsistence and Domestic Accommodation
- Telephone, cell phone and photocopying usage

- Sponsorships, events & catering
- Catering
- Printing and stationery
- Employee costs
- Mobilisation of resources for the municipality
- Refuse/waste transportation
- Construction of projects internally
- Application of premium on goods and services
- Communication and advertising
- Conferences, meetings & study tours
- Other related expenditure items

1.3.3 CAPITAL EXPENDITURE

The following table provides a breakdown of budgeted capital expenditure by vote:

Table A5 capital expenditure by vote, functional and funding

KZN436 Dr Nkosazana Dlamini Zuma - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Capital Expenditure - Functional											
<i>Governance and administration</i>		2,751	2,056	2,064	3,213	5,060	5,060	2,302	8,295	2,010	2,099
Executive and council		-	-	8	151	231	231	116	60	63	65
Finance and administration		2,751	2,056	2,056	3,061	4,828	4,828	2,187	8,235	1,947	2,034
Internal audit		-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		194	1,475	1,096	11,347	13,314	13,314	2,640	18,687	5,676	5,926
Community and social services		134	285	848	4,049	2,163	2,163	245	3,421	3,571	3,728
Sport and recreation		-	-	-	-	-	-	-	-	-	-
Public safety		60	1,190	248	7,298	11,152	11,152	2,395	15,266	2,105	2,198
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		49,314	74,012	79,943	74,740	67,922	67,922	31,272	65,708	43,035	44,721
Planning and development		48,966	64,298	70,229	72,153	60,585	60,585	27,361	55,298	41,354	42,966
Road transport		349	9,714	9,714	2,587	7,337	7,337	3,911	10,410	1,681	1,755
Environmental protection		-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		-	-	-	3,500	5,015	5,015	115	2,200	1,775	1,853
Energy sources		-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	1,000	1,000	1,000	-	500	522	545
Waste management		-	-	-	2,500	4,015	4,015	115	1,700	1,253	1,308
<i>Other</i>		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	3,7	52,259	77,543	83,103	92,800	91,311	91,311	36,329	94,890	52,496	54,599
Funded by:											
National Government		26,666	27,149	36,508	36,508	36,508	36,508	20,891	30,558	31,783	33,086
Provincial Government		-	4,091	2,450	-	375	375	-	13,200	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions,		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	26,666	31,240	38,958	36,508	36,883	36,883	20,891	43,758	31,783	33,086
Public contributions & donations	5	-	-	-	-	-	-	-	-	-	-
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		25,593	46,303	44,146	56,292	54,428	54,428	15,439	51,132	20,713	21,513
Total Capital Funding	7	52,259	77,543	83,103	92,800	91,311	91,311	36,329	94,890	52,496	54,599

Capital expenditure totals to R94 ,8million and that is R 3,5 million increase when compared to the 2021/22 Adjustment Budget of R 91,3million. The increase is a result of additional capital grants for Small Town rehabilitation and Disaster Management project.

1.4 ANNUAL BUDGET TABLES

The following pages present the main budget tables as required in terms of section 9 of the Municipal Budget and Reporting Regulations. These tables set out the municipality’s 2022/23 budget and MTREF as approved by the Council. Each table is accompanied by explanatory notes on the facing page.

A1 - Budget Summary

Table A1 below is a budget summary and provides a concise overview of the Dr NDZ municipality’s budget from all the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).

KZN436 Dr Nkosazana Dlamini Zuma - Table A1 Budget Summary

Description	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousands										
Financial Performance										
Property rates	31 042	33 001	34 318	36 226	36 226	36 226	29 579	37 833	39 498	41 275
Service charges	3 305	3 423	3 878	4 045	4 045	4 045	3 339	3 547	3 703	3 870
Investment revenue	7 945	8 172	6 424	6 338	5 338	5 338	5 357	5 594	5 840	6 097
Transfers recognised - operational	126 957	135 794	168 530	147 721	148 230	148 230	147 745	162 061	167 635	177 767
Other own revenue	8 531	14 291	9 231	10 450	10 535	10 535	8 845	11 352	11 851	12 373
Total Revenue (excluding capital transfers and contributions)	177 781	194 682	222 381	204 780	204 374	204 374	194 864	220 387	228 528	241 382
Employee costs	50 499	58 124	66 929	86 453	85 120	85 120	61 016	86 553	90 661	94 337
Remuneration of councillors	11 200	11 598	11 598	11 901	11 901	11 901	9 412	11 557	12 065	12 596
Depreciation & asset impairment	23 506	27 481	32 995	49 362	37 721	37 721	32 065	56 111	61 580	64 289
Finance charges	107	181	149	303	203	203	11	133	138	145
Materials and bulk purchases	731	1 986	2 973	4 090	4 429	4 429	2 261	3 587	2 701	2 820
Transfers and grants	1 772	1 496	2 031	2 068	1 636	1 636	1 010	1 061	1 108	1 156
Other expenditure	68 430	68 748	49 369	85 050	97 263	97 263	50 845	78 208	79 047	82 523
Total Expenditure	156 246	169 614	166 043	239 228	238 273	238 273	156 621	237 209	247 300	257 866
Surplus/(Deficit)	21 535	25 068	56 338	(34 447)	(33 899)	(33 899)	38 243	(16 821)	(18 773)	(16 484)
Transfers and subsidies - capital (monetary allocations)	26 999	31 240	29 067	36 508	42 508	42 508	31 874	43 758	31 783	33 086
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	48 534	56 308	85 405	2 061	8 609	8 609	70 118	26 937	13 010	16 602
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	48 534	56 308	85 405	2 061	8 609	8 609	70 118	26 937	13 010	16 602
Capital expenditure & funds sources										
Capital expenditure	63 859	77 287	75 833	92 800	97 311	97 311	56 275	94 890	52 496	54 598
Transfers recognised - capital	-	33 843	0	36 508	42 883	42 883	29 919	43 758	31 783	33 086
Public contributions & donations	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	5 215	44 242	6 149	56 292	54 428	54 428	26 355	51 132	20 713	21 512
Total sources of capital funds	5 215	77 885	6 149	92 800	97 311	97 311	56 275	94 890	52 496	54 598
Financial position										
Total current assets	170 409	187 956	207 167	172 970	192 868	192 868	264 646	182 215	232 118	245 231
Total non current assets	359 086	402 850	472 936	551 313	523 158	523 158	496 163	557 181	549 397	541 062
Total current liabilities	46 527	51 847	54 610	70 440	82 906	82 906	66 180	86 032	87 887	103 316
Total non current liabilities	17 397	17 113	18 211	20 554	17 111	17 111	17 111	17 111	17 111	17 111
Community wealth/Equity	465 570	521 847	607 283	633 288	616 010	616 010	677 518	636 253	676 517	665 866
Cash flows										
Net cash from (used) operating	145 418	116 508	73 865	81 165	73 140	73 140	(229 998)	92 299	84 064	105 494
Net cash from (used) investing	(127 553)	(51 841)	(70 500)	(83 170)	(81 681)	9 630	(4 612)	(93 646)	(51 197)	(53 242)
Net cash from (used) financing	(20 952)	(31 818)	(847)	(3)	2	2	(0)	-	-	-
Cash/cash equivalents at the year end	88 836	121 685	124 203	123 415	150 636	241 947	(75 435)	149 287	182 153	234 405
Cash backing/surplus reconciliation										
Cash and investments available	121 685	124 203	159 176	123 418	147 614	147 614	212 612	149 287	209 887	234 405
Application of cash and investments	(5 255)	(14 167)	(11 788)	1 289	16 609	16 609	91 777	19 893	34 464	58 460
Balance - surplus (shortfall)	126 941	138 370	170 964	122 129	131 006	131 006	120 835	129 393	175 423	175 945
Asset management										
Asset register summary (WDV)	31 083	430 332	472 936	551 313	523 158	523 158	-	557 181	549 397	541 062
Depreciation	23 506	27 481	32 995	49 362	37 721	37 721	-	56 111	61 580	64 289
Renewal of Existing Assets	-	-	31 756	10 000	10 169	10 169	-	6 750	-	-
Repairs and Maintenance	7 432	4 510	5 820	8 708	15 380	15 380	-	11 555	12 064	12 595
Free services										
Cost of Free Basic Services provided	232	251	260	260	260	263	276	276	288	301
Revenue cost of free services provided	10 114	10 213	2 779	18 519	18 519	18 519	19 763	19 763	20 632	21 561
Households below minimum service level										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-
Energy:	-	-	-	-	-	-	-	-	-	-
Refuse:	45	45	-	45	45	45	45	45	45	45

The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.

A financial management reform emphasizes the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:

Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

Table A2 below is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enables the National Treasury to compile 'whole of government' reports. Total Revenue on this table includes capital revenues (Transfers recognized – capital) and so does not balance to the operating revenue shown on Table A4 which excludes the transfers recognized - capital.

KZN436 Dr Nkosazana Dlamini Zuma - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Revenue - Functional	1									
Governance and administration		167 155	180 758	210 202	192 881	191 994	191 994	207 805	219 204	231 645
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		167 155	180 758	210 202	192 881	191 994	191 994	207 805	219 204	231 645
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		3 970	11 307	6 802	5 284	5 435	5 435	13 354	5 406	5 644
Community and social services		3 842	10 051	6 215	3 973	3 980	3 980	4 178	4 178	4 361
Sport and recreation		22	95	-	-	-	-	-	-	-
Public safety		106	1 161	586	1 311	1 455	1 455	9 176	1 228	1 282
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		30 016	30 434	30 566	39 079	45 408	45 408	39 439	31 997	33 309
Planning and development		99	112	541	248	577	577	1 205	214	223
Road transport		29 917	30 322	30 025	38 831	44 831	44 831	38 234	31 783	33 086
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		3 638	3 423	3 878	4 045	4 045	4 045	3 547	3 703	3 870
Energy sources		333	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		3 305	3 423	3 878	4 045	4 045	4 045	3 547	3 703	3 870
Other	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	204 780	225 922	251 448	241 288	246 882	246 882	264 145	260 311	274 468
Expenditure - Functional										
Governance and administration		99 617	100 271	104 607	150 132	138 902	138 902	153 382	163 124	170 289
Executive and council		22 022	20 136	20 684	23 513	24 802	24 802	25 103	26 202	27 361
Finance and administration		76 337	79 010	82 468	124 749	110 946	110 946	125 481	134 002	139 899
Internal audit		1 258	1 125	1 455	1 870	3 154	3 154	2 798	2 921	3 030
Community and public safety		20 816	21 512	22 674	33 341	34 356	34 356	30 055	31 677	32 758
Community and social services		13 232	11 524	12 142	17 045	18 055	18 055	15 243	16 214	16 614
Sport and recreation		196	205	134	-	-	-	-	-	-
Public safety		7 162	9 525	10 044	15 641	15 652	15 652	14 211	14 837	15 489
Housing		225	258	298	655	650	650	600	627	654
Health		-	-	56	-	-	-	-	-	-
Economic and environmental services		28 439	27 633	29 159	40 427	49 208	49 208	44 101	42 403	44 279
Planning and development		8 011	6 714	9 157	16 680	18 705	18 705	22 299	22 235	23 215
Road transport		20 429	20 919	20 002	23 747	30 503	30 503	21 802	20 167	21 064
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		5 393	18 431	7 591	11 189	11 769	11 769	8 876	9 266	9 674
Energy sources		1 461	13 611	281	1 000	2 219	2 219	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		3 932	4 820	7 310	10 189	9 549	9 549	8 876	9 266	9 674
Other	4	1 981	1 768	2 012	4 138	4 038	4 038	795	830	866
Total Expenditure - Functional	3	156 246	169 614	166 043	239 228	238 273	238 273	237 209	247 300	257 866
Surplus/(Deficit) for the year		48 534	56 308	85 405	2 061	8 609	8 609	26 937	13 010	16 602

Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

Table A3 below is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organizational structure of Dr NDZ Municipality. This means it is possible to present the operating surplus or deficit of a vote.

KZN436 Dr Nkosazana Dlamini Zuma - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand										
Revenue by Vote	1									
Vote 1 - COUNCIL GENERAL		-	-	1	-	-	-	-	-	-
Vote 2 - FINANCIAL SERVICES		166 873	180 739	210 192	192 777	191 942	191 942	207 753	219 150	231 588
Vote 3 - TECHNICAL SERVICES		28 595	29 530	31 580	38 831	44 831	44 831	38 234	31 783	33 086
Vote 4 - CORPORATE SERVICES		284	20	9	105	52	52	52	55	57
Vote 5 - COMMUNITY SERVICES		8 930	15 522	9 125	9 329	9 480	9 480	16 901	9 109	9 514
Vote 6 - STRATEGIC PLANNING AND DEVELOPMENT		99	112	541	248	577	577	1 205	214	223
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	204 780	225 922	251 448	241 288	246 882	246 882	264 145	260 311	274 468
Expenditure by Vote to be appropriated	1									
Vote 1 - COUNCIL GENERAL		23 095	21 261	22 139	25 383	27 956	27 956	27 901	29 123	30 391
Vote 2 - FINANCIAL SERVICES		53 182	56 626	58 972	99 593	79 226	79 226	102 134	109 627	114 451
Vote 3 - TECHNICAL SERVICES		28 942	41 584	30 908	41 702	50 385	50 385	38 858	37 974	39 655
Vote 4 - CORPORATE SERVICES		24 245	22 382	23 463	25 056	31 629	31 629	23 248	24 270	25 339
Vote 5 - COMMUNITY SERVICES		23 447	24 214	26 419	40 929	42 513	42 513	33 876	34 623	35 833
Vote 6 - STRATEGIC PLANNING AND DEVELOPMENT		3 335	3 547	4 142	6 564	6 564	6 564	11 192	11 683	12 198
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	156 246	169 614	166 043	239 228	238 273	238 273	237 209	247 300	257 866
Surplus/(Deficit) for the year	2	48 534	56 308	85 405	2 061	8 609	8 609	26 937	13 010	16 602

Table A4 - Budgeted Financial Performance (revenue and expenditure)

Total operating revenue is R204, million in 2021/22 and has increased to R220, 3million in 2022/23 and increases to R 228, 5million by 2023/24 and R241,3million by 2024/25. This represents an increase of 7% per cent for the 2022/23 financial year and an increase of 4% per cent for the 2023/24 and increase of 5% per cent in 2024/25 financial year.

Transfers recognized – operating includes the national government equitable share and other operating grants from national and provincial government. The grants receipts from national and provincial government increases by increased by 10% in 2022/2023 and decreased by 3% in 2023/24 or 6,4 million.

KZN436 Dr Nkosazana Dlamini Zuma - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Revenue By Source											
Property rates	2	31 042	33 001	34 318	36 226	36 226	36 226	29 579	37 833	39 498	41 275
Service charges - electricity revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	2	3 305	3 423	3 878	4 045	4 045	4 045	3 339	3 547	3 703	3 870
Rental of facilities and equipment		829	836	878	864	892	892	938	935	976	1 019
Interest earned - external investments		7 945	8 172	6 424	6 338	5 338	5 338	5 357	5 594	5 840	6 097
Interest earned - outstanding debtors		-	3 132	5 355	6 193	5 850	5 850	5 010	5 850	6 107	6 376
Dividends received		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		4 073	2 552	1 631	418	745	745	998	632	660	689
Licences and permits		959	493	414	664	478	478	301	503	526	549
Agency services		-	-	306	340	529	529	493	353	369	385
Transfers and subsidies		126 957	135 794	168 530	147 721	148 230	148 230	147 745	162 061	167 635	177 767
Other revenue	2	2 056	376	645	729	797	797	370	590	616	644
Gains		614	6 902	-	1 244	1 244	1 244	735	2 488	2 597	2 712
Total Revenue (excluding capital transfers and contributions)		177 781	194 682	222 381	204 780	204 374	204 374	194 864	220 387	228 528	241 382
Expenditure By Type											
Employee related costs	2	50 499	58 124	66 929	86 453	85 120	85 120	61 016	86 553	90 661	94 337
Remuneration of councillors		11 200	11 598	11 598	11 901	11 901	11 901	9 412	11 557	12 065	12 596
Debt impairment	3	10 542	9 333	1 751	20 059	13 404	13 404	282	20 059	20 941	21 863
Depreciation & asset impairment	2	23 506	27 481	32 995	49 362	37 721	37 721	32 065	56 111	61 580	64 289
Finance charges		107	181	149	303	203	203	11	133	138	145
Bulk purchases	2	-	-	-	-	-	-	-	-	-	-
Other materials	8	731	1 986	2 973	4 090	4 429	4 429	2 261	3 587	2 701	2 820
Contracted services		28 456	34 836	23 343	36 858	49 190	49 190	26 804	35 397	36 945	38 581
Transfers and subsidies		1 772	1 496	2 031	2 068	1 636	1 636	1 010	1 061	1 108	1 156
Other expenditure	4, 5	29 432	24 579	24 275	28 134	34 668	34 668	23 663	22 752	21 161	22 079
Losses		-	-	-	-	-	-	-	-	-	-
Total Expenditure		156 246	169 614	166 043	239 228	238 273	238 273	156 525	237 209	247 300	257 866
Surplus/(Deficit)											
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		21 535	25 068	56 338	(34 447)	(33 899)	(33 899)	38 340	(16 821)	(18 773)	(16 484)
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		26 999	31 240	29 067	36 508	42 508	42 508	31 874	43 758	31 783	33 086
Transfers and subsidies - capital (in-kind - all)	6	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		48 534	56 308	85 405	2 061	8 609	8 609	70 214	26 937	13 010	16 602
Taxation		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation		48 534	56 308	85 405	2 061	8 609	8 609	70 214	26 937	13 010	16 602
Attributable to minorities		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		48 534	56 308	85 405	2 061	8 609	8 609	70 214	26 937	13 010	16 602
Share of surplus/ (deficit) of associate	7	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year		48 534	56 308	85 405	2 061	8 609	8 609	70 214	26 937	13 010	16 602

Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

Table A5 below indicate a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year appropriation); capital expenditure by standard classification; and

the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.

KZN436 Dr Nkosazana Dlamini Zuma - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding											
Vote Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand											
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-	-
Vote 2 - Budget and Treasury		-	-	6,510	-	-	-	-	-	-	-
Vote 3 - Corporate Services		-	-	-	-	-	-	-	300	-	-
Vote 4 - Community Services		-	-	(2,378)	600	100	100	-	1,300	1,357	1,417
Vote 5 - Public Works and Basic Services		-	-	(86,028)	31,358	24,939	24,939	4,801	28,328	4,802	4,899
Vote 6 - Planning and Development		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total		-	-	(81,896)	31,958	25,039	25,039	4,801	29,928	6,160	6,316
Single-year expenditure to be appropriated	2										
Vote 1 - Executive and Council		78	-	49	151	231	231	-	60	63	65
Vote 2 - Budget and Treasury		2,751	2,056	2,056	803	2,203	2,203	9,000	5,483	295	308
Vote 3 - Corporate Services		194	1,475	601	1,708	2,075	2,075	2,430	2,152	1,338	1,399
Vote 4 - Community Services		1,960	6,582	10,724	10,547	12,859	12,859	7,543	17,387	4,319	4,509
Vote 5 - Public Works and Basic Services		47,276	67,430	151,563	47,472	48,743	48,743	5,293	39,361	39,778	41,435
Vote 6 - Planning and Development		-	-	7	160	160	160	-	520	543	567
Capital single-year expenditure sub-total		52,259	77,543	165,000	60,842	66,272	66,272	24,266	64,963	46,337	48,283
Total Capital Expenditure - Vote	3,7	52,259	77,543	83,103	92,800	91,311	91,311	29,067	94,890	52,496	54,599
Capital Expenditure - Functional											
Governance and administration		2,751	2,056	2,064	3,213	5,060	5,060	2,302	8,295	2,010	2,099
Executive and council		-	-	-	151	231	231	116	60	63	65
Finance and administration		2,751	2,056	2,056	3,061	4,828	4,828	2,187	8,235	1,947	2,034
Internal audit		-	-	-	-	-	-	-	-	-	-
Community and public safety		194	1,475	1,096	11,347	13,314	13,314	2,640	18,687	5,676	5,926
Community and social services		134	285	848	4,049	2,163	2,163	245	3,421	3,571	3,728
Sport and recreation		-	-	-	-	-	-	-	-	-	-
Public safety		60	1,190	248	7,298	11,152	11,152	2,395	15,266	2,105	2,198
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		49,314	74,012	79,943	74,740	67,922	67,922	31,272	65,708	43,035	44,721
Planning and development		48,966	64,298	70,229	72,153	60,585	60,585	27,361	55,298	41,354	42,966
Road transport		349	9,714	9,714	2,587	7,337	7,337	3,911	10,410	1,681	1,755
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services		-	-	-	3,500	5,015	5,015	115	2,200	1,775	1,853
Energy sources		-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	1,000	1,000	1,000	-	500	522	545
Waste management		-	-	-	2,500	4,015	4,015	115	1,700	1,253	1,308
Other		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	3,7	52,259	77,543	83,103	92,800	91,311	91,311	36,329	94,890	52,496	54,599
Funded by:											
National Government		26,666	27,149	36,508	36,508	36,508	36,508	20,891	30,558	31,783	33,086
Provincial Government		-	4,091	2,450	-	375	375	-	13,200	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	26,666	31,240	38,958	36,508	36,883	36,883	20,891	43,758	31,783	33,086
Public contributions & donations	5	-	-	-	-	-	-	-	-	-	-
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		25,593	46,303	44,146	56,292	54,428	54,428	15,439	51,132	20,713	21,513
Total Capital Funding	7	52,259	77,543	83,103	92,800	91,311	91,311	36,329	94,890	52,496	54,599

Table A6 - Budgeted Financial Position

Table A6 below gives an indication of the municipality’s financial status consistent with international good financial management practice and gives indication of that the municipality need to improve its financial viability on an ongoing process.

KZN436 Dr Nkosazana Dlamini Zuma - Table A6 Budgeted Financial Position

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand											
ASSETS											
Current assets											
Cash		10 501	4 847	110 177	39 734	98 616	98 616	195 310	100 288	160 889	185 406
Call investment deposits	1	111 185	119 356	48 998	83 684	48 998	48 998	17 302	48 998	48 998	48 998
Consumer debtors	1	45 913	60 822	40 486	45 040	39 723	39 723	45 290	26 688	15 397	3 617
Other debtors		2 811	2 931	7 506	4 311	5 671	5 671	6 744	6 240	6 834	7 209
Current portion of long-term receivables		-	-	-	-	-	-	-	-	-	-
Inventory	2	(1)	0	-	200	(139)	(139)	-	-	-	-
Total current assets		170 409	187 956	207 167	172 970	192 868	192 868	264 646	182 215	232 118	245 231
Non current assets											
Long-term receivables		-	-	-	-	-	-	-	-	-	-
Investments		-	-	-	-	-	-	-	-	-	-
Investment property		20 300	20 411	20 411	20 411	20 411	20 411	20 411	12 025	12 025	12 025
Investment in Associate		-	-	-	-	-	-	-	-	-	-
Property, plant and equipment	3	338 724	382 397	452 211	530 486	502 180	502 180	475 482	543 739	535 380	526 444
Agricultural		-	-	-	-	-	-	-	-	-	-
Biological		-	-	-	-	-	-	-	-	-	-
Intangible		62	43	314	416	567	567	270	1 418	1 992	2 593
Other non-current assets		-	-	-	-	-	-	-	-	-	-
Total non current assets		359 086	402 850	472 936	551 313	523 158	523 158	496 163	557 181	549 397	541 062
TOTAL ASSETS		529 495	590 806	680 103	724 282	716 026	716 026	760 809	739 396	781 515	786 293
LIABILITIES											
Current liabilities											
Bank overdraft	1	-	-	-	-	-	-	-	-	-	-
Borrowing	4	678	370	171	(171)	171	171	(0)	171	171	171
Consumer deposits		-	4	2	(20)	2	2	2	2	2	2
Trade and other payables	4	45 627	50 145	46 365	61 013	73 129	73 129	58 105	73 373	72 218	84 504
Provisions		222	1 329	8 072	9 618	9 604	9 604	8 072	12 487	15 497	18 639
Total current liabilities		46 527	51 847	54 610	70 440	82 906	82 906	66 180	86 032	87 887	103 316
Non current liabilities											
Borrowing		540	171	-	-	-	-	-	-	-	-
Provisions		16 857	16 942	18 211	20 554	17 111	17 111	17 111	17 111	17 111	17 111
Total non current liabilities		17 397	17 113	18 211	20 554	17 111	17 111	17 111	17 111	17 111	17 111
TOTAL LIABILITIES		63 924	68 959	72 820	90 994	100 017	100 017	83 291	103 143	104 998	120 427
NET ASSETS	5	465 570	521 847	607 283	633 288	616 010	616 010	677 518	636 253	676 517	665 866
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		460 743	516 619	601 790	628 049	610 516	610 516	672 025	630 760	671 024	660 372
Reserves	4	4 827	5 228	5 493	5 239	5 493	5 493	5 493	5 493	5 493	5 493
TOTAL COMMUNITY WEALTH/EQUITY	5	465 570	521 847	607 283	633 288	616 010	616 010	677 518	636 253	676 517	665 866

Table A7 - Budgeted Cash Flow Statement

The budgeted cash flow statement is the first measurement in determining if the budget is funded. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.

Cash and cash equivalents total to R149,2million as at the end of 2022/23 financial year and increased to R182, 1million in the 2023/24 financial year and increased to R243 ,4million by 2024/25. The municipality needs to find more strategies of revenue collection in order to be able to collect more revenue and cut more on some of the expenditure items to manage the cash flow of the municipality.

KZN436 Dr Nkosazana Dlamini Zuma - Table A7 Budgeted Cash Flows

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		28 751	31 950	33 001	26 021	26 021	26 021	(26 400)	30 985	32 349	33 804
Service charges		3 127	3 305	3 423	2 911	2 911	2 911	(1 436)	3 546	3 702	3 869
Other revenue		11 604	8 523	18 962	17 290	17 376	17 376	(908)	25 258	18 838	19 778
Transfers and Subsidies - Operational	1	158 275	153 623	167 034	160 441	160 441	160 441	(123 510)	168 413	175 635	189 261
Transfers and Subsidies - Capital	1	46 834	26 660	27 149	36 508	36 508	36 508	(25 600)	43 758	31 783	33 086
Interest		7 039	7 945	8 037	10 786	9 786	9 786	(148)	9 689	10 115	10 560
Dividends		-	-	-	-	-	-	-	-	-	-
Payments											
Suppliers and employees		(108 084)	(113 620)	(182 069)	(170 421)	(178 064)	(178 064)	(51 996)	(188 157)	(187 112)	(183 564)
Finance charges		(1 239)	(107)	(177)	(303)	(203)	(203)	-	(133)	(138)	(145)
Transfers and Grants	1	(889)	(1 772)	(1 496)	(2 068)	(1 636)	(1 636)	-	(1 061)	(1 108)	(1 156)
NET CASH FROM/(USED) OPERATING ACTIVITIES		145 418	116 508	73 865	81 165	73 140	73 140	(229 998)	92 299	84 064	105 494
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		(63 660)	418	7 043	9 630	9 630	9 630	-	1 244	1 299	1 356
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-
Payments											
Capital assets		(63 893)	(52 259)	(77 543)	(92 800)	(91 311)	-	(4 612)	(94 890)	(52 496)	(54 598)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(127 553)	(51 841)	(70 500)	(83 170)	(81 681)	9 630	(4 612)	(93 646)	(51 197)	(53 242)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	(3)	2	2	(0)	-	-	-
Payments											
Repayment of borrowing		(20 952)	(31 818)	(847)	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		(20 952)	(31 818)	(847)	(3)	2	2	(0)	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD		(3 087)	32 849	2 518	(2 008)	(8 540)	82 771	(234 611)	(1 348)	32 867	52 251
Cash/cash equivalents at the year begin:	2	91 923	88 836	121 685	125 422	159 176	159 176	159 176	150 634	149 287	182 153
Cash/cash equivalents at the year end:	2	88 836	121 685	124 203	123 415	150 636	241 947	(75 435)	149 287	182 153	234 405

Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

KZN436 Dr Nkosazana Dlamini Zuma - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Cash and investments available											
Cash/cash equivalents at the year end	1	88 836	121 685	124 203	123 415	150 636	241 947	(75 435)	149 287	182 153	234 405
Other current investments > 90 days		32 849	2 518	34 973	3	(3 022)	(94 333)	288 047	-	27 734	-
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		121 685	124 203	159 176	123 418	147 614	147 614	212 612	149 287	209 887	234 405
Application of cash and investments											
Unspent conditional transfers		5 673	8 704	6 413	5 707	5 904	5 904	19 455	5 904	5 975	5 904
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2	-	-	-	-	-	-	-	-	-	-
Other working capital requirements	3	(10 928)	(22 871)	(18 201)	(4 418)	10 705	10 705	72 322	13 989	28 488	52 556
Other provisions		-	-	-	-	-	-	-	-	-	-
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5	-	-	-	-	-	-	-	-	-	-
Total Application of cash and investments:		(5 255)	(14 167)	(11 788)	1 289	16 609	16 609	91 777	19 893	34 464	58 460
Surplus(shortfall)		126 941	138 370	170 964	122 129	131 006	131 006	120 835	129 393	175 423	175 945

Table A9 - Asset Management

Table A9 below provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.

KZN436 Dr Nkosazana Dlamini Zuma - Table A9 Asset Management

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand										
CAPITAL EXPENDITURE										
Total New Assets	1	63 859	58 849	24 257	67 300	76 660	76 660	70 164	46 466	48 417
<i>Roads Infrastructure</i>		29 923	12 598	10 234	16 500	11 853	11 853	8 128	32 305	33 631
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	500	500	500	500	522	545
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	1 600	2 100	2 100	1 300	835	872
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
Infrastructure		29 923	12 598	10 234	18 600	14 453	14 453	9 928	33 662	35 048
Community Facilities		-	7 523	4 930	24 388	23 033	23 033	14 146	3 358	3 505
Sport and Recreation Facilities		-	28 361	2 944	8 000	11 753	11 753	8 000	-	-
Community Assets		-	35 884	7 874	32 388	34 786	34 786	22 146	3 358	3 505
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		29 330	338	-	11 450	13 353	13 353	16 420	2 662	2 779
Housing		-	-	-	-	-	-	-	-	-
Other Assets		29 330	338	-	11 450	13 353	13 353	16 420	2 662	2 779
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	102	259	499	489	489	1 043	776	811
Intangible Assets		-	102	259	499	489	489	1 043	776	811
Computer Equipment		966	456	646	660	715	715	386	403	421
Furniture and Office Equipment		1 520	2 246	356	981	1 843	1 843	1 812	1 401	1 463
Machinery and Equipment		691	2 122	621	2 722	4 321	4 321	2 729	2 742	2 866
Transport Assets		1 429	5 105	4 268	-	6 700	6 700	15 700	1 462	1 525
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Renewal of Existing Assets	2	-	-	31 756	10 000	10 169	10 169	6 750	-	-
<i>Roads Infrastructure</i>		-	-	31 756	10 000	10 169	10 169	6 750	-	-
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	31 756	10 000	10 169	10 169	6 750	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-

Total Upgrading of Existing Assets	6	-	18 438	19 821	15 500	10 482	10 482	17 976	6 030
<i>Roads Infrastructure</i>		-	13 805	13 625	13 000	8 492	8 492	16 000	3 967
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	600	540	540	400	418
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-
Infrastructure		-	13 805	13 625	13 600	9 032	9 032	16 400	4 385
Community Facilities		-	3 499	73	250	250	250	-	-
Sport and Recreation Facilities		-	1 133	-	1 000	600	600	1 500	1 566
Community Assets		-	4 632	73	1 250	850	850	1 500	1 566
Heritage Assets		-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-
Operational Buildings		-	-	6 122	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-
Other Assets		-	-	6 122	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	650	600	600	76	79
Machinery and Equipment		-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-
Total Capital Expenditure	4	63 859	77 287	75 833	92 800	97 311	97 311	94 890	52 496
<i>Roads Infrastructure</i>		29 923	26 403	55 615	39 500	30 514	30 514	30 878	36 272
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	500	500	500	500	522
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	2 200	2 640	2 640	1 700	1 253
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-
Infrastructure		29 923	26 403	55 615	42 200	33 654	33 654	33 078	38 047
Community Facilities		-	11 022	5 003	24 638	23 283	23 283	14 146	3 358
Sport and Recreation Facilities		-	29 494	2 944	9 000	12 353	12 353	9 500	1 566
Community Assets		-	40 516	7 947	33 638	35 636	35 636	23 646	4 924
Heritage Assets		-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-
Operational Buildings		29 330	338	6 122	11 450	13 353	13 353	16 420	2 662
Housing		-	-	-	-	-	-	-	-
Other Assets		29 330	338	6 122	11 450	13 353	13 353	16 420	2 662
Biological or Cultivated Assets		-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-
Licences and Rights		-	102	259	499	489	489	1 043	776
Intangible Assets		-	102	259	499	489	489	1 043	776
Computer Equipment		966	456	646	660	715	715	386	403
Furniture and Office Equipment		1 520	2 246	356	1 631	2 443	2 443	1 888	1 480
Machinery and Equipment		691	2 122	621	2 722	4 321	4 321	2 729	2 742
Transport Assets		1 429	5 105	4 268	-	6 700	6 700	15 700	1 462
Land		-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class		63 859	77 287	75 833	92 800	97 311	97 311	94 890	52 496

ASSET REGISTER SUMMARY - PPE (WDV)	5	31 083	430 332	472 936	551 313	523 158	523 158	557 181	549 397	541 062
<i>Roads Infrastructure</i>		19 741	138 605	175 211	200 521	184 095	184 095	170 831	163 797	156 244
<i>Storm water Infrastructure</i>		-	-	-	1 000	1 000	1 000	1 500	2 022	2 567
<i>Electrical Infrastructure</i>		-	-	-	500	500	500	1 000	1 522	2 067
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	2 500	3 640	3 640	5 340	6 593	7 901
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
Infrastructure		19 741	138 605	175 211	204 521	189 235	189 235	178 671	173 934	168 779
Community Assets		16 350	174 309	195 332	216 394	220 519	220 519	234 397	229 608	224 608
Heritage Assets		-	-	-	-	-	-	-	-	-
Investment properties		236	20 411	20 411	20 411	20 411	20 411	12 025	12 025	12 025
Other Assets		(6 972)	60 808	45 963	78 359	59 216	59 216	74 486	75 948	77 473
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		(4)	43	314	416	567	567	1 418	1 992	2 593
Computer Equipment		1 638	2 589	2 421	3 126	2 299	2 299	1 894	1 471	1 029
Furniture and Office Equipment		1 804	4 805	3 520	5 756	4 143	4 143	4 295	3 964	3 617
Machinery and Equipment		32	8 990	8 491	14 844	10 740	10 740	12 144	13 503	14 924
Transport Assets		(1 742)	19 772	21 273	15 871	24 413	24 413	36 608	34 410	32 115
Land		-	-	-	(8 386)	(8 386)	(8 386)	1 244	2 543	3 899
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	31 083	430 332	472 936	551 313	523 158	523 158	557 181	549 397	541 062
EXPENDITURE OTHER ITEMS										
Depreciation	7	23 506	27 481	32 995	49 362	37 721	37 721	56 111	61 580	64 289
Repairs and Maintenance by Asset Class	3	7 432	4 510	5 820	8 708	15 380	15 380	11 555	12 064	12 595
<i>Roads Infrastructure</i>		1 597	697	459	3 000	7 000	7 000	3 000	3 132	3 270
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
Infrastructure		1 597	697	459	3 000	7 000	7 000	3 000	3 132	3 270
Community Facilities		2 361	1 120	2 325	2 400	3 352	3 352	3 157	3 296	3 441
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		2 361	1 120	2 325	2 400	3 352	3 352	3 157	3 296	3 441
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		1 634	540	168	900	1 200	1 200	1 700	1 775	1 853
Housing		-	-	-	-	-	-	-	-	-
Other Assets		1 634	540	168	900	1 200	1 200	1 700	1 775	1 853
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		-	12	4	39	39	39	40	42	44
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		150	46	109	443	413	413	415	433	452
Transport Assets		1 691	2 095	2 755	1 926	3 376	3 376	3 243	3 386	3 535
Libraries		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OTHER ITEMS		30 938	31 991	38 814	58 070	53 101	53 101	67 666	73 643	76 884

Table A10 - Basic Service Delivery Measurement

Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.

KZN436 Dr Nkosazana Dlamini Zuma - Table A10 Basic service delivery measurement										
Description	Ref	-2018	-2019	-2020	-2021-O	-2021-A	-2021-F	-2022	-2023	-2024
		2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Household service targets	1									
Water:										
Piped water inside dwelling		2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852
Piped water inside yard (but not in dwelling)		26,767	26,767	26,767	26,767	26,767	26,767	26,767	26,767	26,767
Using public tap (at least min.service level)	2	-	-	-	-	-	-	-	-	-
Other water supply (at least min.service level)	4	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		29,619	29,619	29,619	29,619	29,619	29,619	29,619	29,619	29,619
Using public tap (< min.service level)	3	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	4	-	-	-	-	-	-	-	-	-
No water supply		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	29,619	29,619	29,619	29,619	29,619	29,619	29,619	29,619	29,619
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		-	-	-	-	-	-	-	-	-
Flush toilet (with septic tank)		-	-	-	-	-	-	-	-	-
Chemical toilet		-	-	-	-	-	-	-	-	-
Pit toilet (ventilated)		-	-	-	-	-	-	-	-	-
Other toilet provisions (> min.service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Bucket toilet		-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)		-	-	-	-	-	-	-	-	-
No toilet provisions		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-	-
Energy:										
Electricity (at least min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (min.service level)		98,658	98,658	98,658	98,658	98,658	98,658	98,658	98,658	98,658
<i>Minimum Service Level and Above sub-total</i>		98,658	98,658	98,658	98,658	98,658	98,658	98,658	98,658	98,658
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)		-	-	-	-	-	-	-	-	-
Other energy sources		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	98,658	98,658	98,658	98,658	98,658	98,658	98,658	98,658	98,658
Refuse:										
Removed at least once a week		2,406	2,538	2,818	2,818	2,818	2,927	3,068	3,203	3,347
<i>Minimum Service Level and Above sub-total</i>		2,406	2,538	2,818	2,818	2,818	2,927	3,068	3,203	3,347
Removed less frequently than once a week		-	-	-	-	-	-	-	-	-
Using communal refuse dump		-	-	-	-	-	-	-	-	-
Using own refuse dump		-	-	-	-	-	-	-	-	-
Other rubbish disposal		-	-	-	-	-	-	-	-	-
No rubbish disposal		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	2,406	2,538	2,818	2,818	2,818	2,927	3,068	3,203	3,347
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free minimum level service)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per household per month)		158,722	176,327	176,327	176,327	176,327	176,327	184,790	192,921	201,603
Refuse (removed at least once a week)		73,000	75,000	83,333	83,333	83,333	86,853	91,022	95,027	99,303
Cost of Free Basic Services provided - Formal Settlements (R'000)	8									
Water (6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per indigent household per month)		159	176	176	176	176	176	185	193	202
Refuse (removed once a week for indigent households)		73	75	83	83	83	87	91	95	99
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)										
Total cost of FBS provided		232	251	260	260	260	263	276	288	301
Highest level of free service provided per household										
Property rates (R value threshold)		-	-	-	-	-	-	-	-	-
Water (kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (Rand per household per month)		-	-	-	-	-	-	-	-	-
Electricity (kwh per household per month)		-	-	-	-	-	-	-	-	-
Refuse (average litres per week)		2,538	2,538	2,818	2,970	2,970	2,970	3,085	3,215	3,356
Revenue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)		-	-	-	-	-	-	-	-	-
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA		10,114	10,213	2,779	18,519	18,519	18,519	19,763	20,632	21,561
Water (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)		-	-	-	-	-	-	-	-	-
Municipal Housing - rental rebates		-	-	-	-	-	-	-	-	-
Housing - top structure subsidies	6	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total revenue cost of subsidised services provided		10,114	10,213	2,779	18,519	18,519	18,519	19,763	20,632	21,561

PART 2 – SUPPORTING DOCUMENTATION

2.1 Overview of the Annual Budget Process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition, Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the Members of Finance Committee, Executive Council, Municipal Manager and senior managers and officials of the municipality meeting under the chairpersonship of the Mayor. The primary aims of the Budget Steering Committee are to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the district IDP and the budget, considering the need to protect the financial sustainability of municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and, That the various spending priorities of the different municipal departments are properly evaluated and prioritized in the allocation of resources.

Budget Process Overview

In terms of section 21 of MFMA

1.) The mayor of a municipality must: -

(a) co-ordinate the processes for preparing the annual budget and for reviewing the municipality's integrated development plan and budget-related policies to ensure that the tabled budget and any

revisions of the integrated development plan and budget-related policies are mutually consistent and credible;

(b) at least 10 months before the start of the budget year, table in the municipal council a time schedule outlining key deadlines for-

- (i) the preparation, tabling and approval of the annual budget;
- (ii) the annual review of- (aa) the integrated development plan in terms of section 34 of the Municipal Systems Act; and (bb) the budget-related policies
- (iii) the tabling and adoption of any amendments to the integrated development plan and the budget-related policies; and
- (iv) any consultative processes forming part of the processes referred to in subparagraphs (i), (ii) and (iii).

(2) When preparing the annual budget, the mayor of a municipality must-

(a) take into account the municipality's integrated development plan;

(b) take all reasonable steps to ensure that the municipality revises the integrated development plan in terms of section 34 of the Municipal Systems Act, taking into account realistic revenue and expenditure projections for future years;

(c) consider the national budget, the relevant provincial budget, the national government's fiscal and macro-economic policy, the annual Division of Revenue Act and any agreements reached in the Budget Forum;

(d) consult-

(i) the relevant district municipality and all other local municipalities within the area of the district municipality, if the municipality is a local municipality;

(ii) all local municipalities within its area, if the municipality is a district municipality;

(iii) the relevant provincial treasury, and when requested, the National Treasury; and

(vi) any national or provincial organs of state, as may be prescribed; and

(e) provide, on request, any information relating to the budget-

(i) to the National Treasury; and

(ii) subject to any limitations that may be prescribed, to-

(aa) the national departments responsible for water, sanitation, electricity and any other

service as may be prescribed;

- (bb) any other national and provincial organ of states, as may be prescribed; and (cc) another municipality affected by the budget

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year. The Mayor tabled in Council the required IDP and budget time schedule in 31 August 2020. Key dates applicable to the process were:

- a) October and November 2021 –The municipality hosted IDP roadshows as part of the public consultations as a process of the IDP review.
- b.) December – Departmental strategic planning – draft budget preparation
- b.) January 2022- Council considers the 2020/21 Mid-Year Budget and Performance Assessment;
- c.) February 2022 - Council considers the 2021/22 Adjustments Budget;
- d.) March 2022 – Joint strategic planning session of the Executive Management. Aim: to review past performance trends of the capital and operating budgets, the economic realities and to set the prioritization criteria for the compilation of the 2022/23 MTREF;
- e.) March 2022 - Recommendations of the extended management committee are communicated to the Budget Steering Committee, and on to the respective departments and the draft 2022/23 MTREF is revised accordingly.
- f) 25 March 2022 - Tabling in Council the Draft 2021/22 IDP and Draft Budget for public consultation;
- g) April to May 2022 – Public consultation through IDP road shows
- h.) 9 to 13 May 2022 – Organizational strategic planning to consider views or comments received from Provincial Treasury, public, other stakeholders and update the final budget.
- h.) May 2021 – finalization of the 2022/23 IDP and Final Budget MTREF, taking into consideration comments received from the public, comments from Provincial Treasury, and updated information from the most recent Division of Revenue Bill and financial framework; and
- k) 26 May 2022 - Tabling of the 2022/23 MTREF to Council for consideration and approval.

2.2 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH IDP

The Constitution mandates local government with the responsibility to exercise local developmental and cooperative governance. The eradication of imbalances in South African society can only be realized through a credible integrated developmental planning process.

The 2022/23 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure. Refer to

Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)													
Strategic Objective	Goal	Goal Code	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25	
R thousand													
1. Good Governance and Public Participation	1.1. To review and develop a multi-year strategic plan that responds to the needs of the community by June 2026			-	-	1	-	-	-	-	-	-	
2. Sound Financial and Supply Chain Management	2.1 To manage financial resources effectively and efficiently for improved service delivery by June 2026			166 873	180 739	210 192	192 777	191 942	191 942	207 753	219 150	231 588	
3. Municipal Institutional Development and Transformation	3.1 To review existing HR policies to improve effectiveness and efficiency in service delivery by June 2022.			284	20	9	105	52	52	52	55	57	
4. Local Economic Development	4.1. To promote and support Local Economic Development through capacity building, forming of partnerships, co-operatives support with Materials and Equipments by 30 June 2026			8 930	15 522	9 125	9 329	9 480	9 480	8 901	9 109	9 514	
5. Delivering Basic Services and Infrastructure	5.1. To improve access to roads infrastructure by 30 June 2026			28 595	29 530	31 580	38 831	38 831	38 831	2 476	-	-	
6. Spatial Development	6.1. To improve and optimise land usage by 30 June 2026			99	112	541	248	577	577	1 205	214	223	
Allocations to other priorities			2										
Total Revenue (excluding capital transfers and contributions)				1	204 780	225 922	251 448	241 288	240 882	240 882	220 387	228 528	241 382

Table SA5 - Reconciliation between the IDP strategic objectives and budgeted operating expenditure.

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)													
Strategic Objective	Goal	Goal Code	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25	
R thousand													
1. Good Governance and Public Participation	1.1. To review and develop a multi-year strategic plan that responds to the needs of the community by June 2026			23 095	21 261	22 139	25 383	27 956	27 956	27 901	29 123	30 391	
2. Sound Financial and Supply Chain Management	2.1 To manage financial resources effectively and efficiently for improved service delivery by June 2026			53 182	56 626	58 972	99 593	79 226	79 226	102 134	109 627	114 451	
3. Municipal Institutional Development and Transformation	3.1 To review existing HR policies to improve effectiveness and efficiency in service delivery by June 2022.			24 245	22 382	23 463	25 056	31 629	31 629	23 248	24 270	25 339	
4. Local Economic Development	4.1. To promote and support Local Economic Development through capacity building, forming of partnerships, co-operatives support with Materials and Equipments by 30 June 2026			23 447	24 214	26 419	40 929	42 513	42 513	33 876	34 623	35 833	
5. Delivering Basic Services and Infrastructure	5.1. To improve access to roads infrastructure by 30 June 2026			28 942	41 584	30 908	41 702	50 385	50 385	38 858	37 974	39 655	
6. Spatial Development	6.1. To improve and optimise land usage by 30 June 2026			3 335	3 547	4 142	6 564	6 564	6 564	11 192	11 683	12 198	
Allocations to other priorities													
Total Expenditure				1	156 246	169 614	166 043	239 228	238 273	238 273	237 209	247 300	257 866

Table SA6 - Reconciliation between the IDP strategic objectives and budgeted capital expenditure

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)												
Strategic Objective	Goal	Goal Code	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand												
1. Good Governance and Public Participation	1.1. To review and develop a multi-year strategic plan that responds to the needs of the community by June 2026	A		78	-	49	151	231	231	60	63	65
		B										
2. Sound Financial and Supply Chain Management	2.1 To manage financial resources effectively and efficiently for improved service delivery by June 2026	C		2 751	2 056	8 566	803	2 203	2 203	5 483	295	308
		D										
3. Municipal Institutional Development and Transformation	3.1 To review existing HR policies to improve effectiveness and efficiency in service delivery by June 2022.	E		194	1 475	601	1 708	2 075	2 075	2 452	1 338	1 399
		F										
4. Local Economic Development	4.1. To promote and support Local Economic Development through capacity building, forming of partnerships, co-operatives support with Materials and Equipments by 30 June 2026	G		1 960	6 582	8 346	11 147	12 959	12 959	18 687	5 676	5 926
		H										
5. Delivering Basic Services and Infrastructure	5.1. To improve access to roads infrastructure by 30 June 2026	I		47 276	67 430	65 534	78 830	73 682	73 682	67 688	44 580	46 334
		J										
6. Spatial Development	6.1. To improve and optimise land usage by 30 June 2026	K		-	-	7	160	160	160	520	543	567
		P										
Allocations to other priorities			3									
Total Capital Expenditure			1	52 259	77 543	83 103	92 800	91 311	91 311	94 890	52 496	54 599

2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the NDZ has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality targets, monitors, assess and reviews organizational performance which in turn is directly linked to individual employee's performance.

2.4 OVERVIEW OF BUDGET RELATED-POLICIES

There were no major changes on budget related policies and by-laws. There were also no major changes on other policies.

Minor reviews were considered on the following policies

Supply Chain Management Policy

There is currently a dilemma on the implementation of SCM policy. The current policy need to be reviewed since the PPPFA has been declared invalid.

In September 2020, the Supreme Court of Appeal (“SCA “) declared that the Preferential Procurement Regulations (“**Regulations** “) issued by the Minister of Finance in 2017 were invalid. The Minister of Finance appealed against this decision to the Constitutional Court which upheld the SCA's decision in a judgment handed down on 16 February 2022.

2. The Regulations were issued in terms of the Preferential Procurement Policy Framework Act (“**PPPFA**“) and allowed governmental, parastatal and state owned entities to disqualify tenderers upfront (without first considering their tender price and other conditions) if they did not comply with the following pre-qualification criteria set out in the Regulations –

2.1 having a stipulated minimum BBBEE rating;

2.2 being an Exempted Micro-Enterprise (“EME”) or Qualifying Small Enterprise (“QSE”). An EME is a firm with annual revenue of R10 million or less and a QSE is a firm with annual revenue of between R10 million and R50 million;

2.3 subcontracting at least 30% of the tender to an EME or QSE which is at least 51% owned by Black People, Black youth, Black women, Black people with disabilities, Black People living in rural or underdeveloped areas or townships or Black People who are military veterans.

3The PPPFA provides that tenders must first be assessed in terms of a preference point system where price is the dominant basis on which procurement decisions must be made. The PPPFA provides that at least 80 out of 100 points must be allocated based on price for tenders between R30 000 and up to R50 million and at least 90 out of 100 points must be allocated based on price for tenders over R50 million. The remaining points may take non price considerations like BBBEE into account. As the 90:10 and 80:20 split is a statutory requirement, there can be no deviation from it unless the PPPFA is amended by Parliament.

4. The SCA found that the pre-qualification criteria in the Regulations deviated from section 217(1) of the Constitution which requires organs of state and “institutions identified in national legislation” to procure goods or services in accordance with a “system which is fair, equitable, transparent, competitive and cost effective”. The Regulations did not create a framework for the application of the pre-qualification criteria and this could lend itself to abuse. The Minister’s decision to allow pre-qualification criteria also contradicted and deviated from the 90:10 and 80:20 split set out in the PPPFA and he had accordingly exceeded his powers.

5. Because of the interconnectedness of the Regulations, the SCA declared the Regulations invalid in their entirety (and not just the portion of the Regulations dealing with pre-qualification criteria). However, this order was suspended for 12 months from the date of the order (8 September 2020) to allow the Minister of Finance time to remedy the defects.

6. The Constitutional Court focused on the narrow issue of whether the Minister of Finance had the power to issue prequalification criteria in the Regulations. The PPPFA provides that the Minister may issue regulations “regarding any matter that may be necessary or expedient to

prescribe in order to achieve the objects of the Act”. A five judge majority found that the Minister had exceeded his powers. A four judge minority however disagreed. The Court, unfortunately, did not deal with the key issue of whether or not pre-qualification criteria in state tenders complied with the requirements of section 217(1) of the Constitution (this issue formed the basis for the SCA decision).

7. The Constitutional Court and SCA decisions have very significant implications. The SCA suspended its declaration of invalidity for 12 months but such 12-month period has expired. Any state tenders which involve pre-qualification criteria are open to challenge. The invalidity of the Regulations in their entirety causes serious uncertainty and it is hoped that the Minister will urgently take steps to rectify the situation.

The laws governing public procurement are currently being reviewed and a draft Public Procurement Bill has been published which would repeal the PPPFA. Significantly the Bill does not repeat the statutory 90:10 and 80:20 requirements in the PPPFA. The Bill provides for the Minister of Finance to prescribe a framework for preferential treatment and procurement which must “consider” the Broad-Based Black Economic Empowerment Act and include a preference point system and applicable thresholds and “measures for preference to set aside the allocation of contracts” to promote a category or categories of persons or businesses or a sector, South African manufactured goods, local technology, services by South African citizens, job creation and enterprises in townships, rural or undeveloped areas or in a particular province or municipality.

9. The Bill has however not yet been passed by Parliament and the final Act and any framework subsequently issued by the Minister of Finance would still be subject to the section 217(1) Constitutional requirements for public procurement, namely that the system must be “fair, equitable, transparent, competitive and cost effective”. Although section 217(2) of the Constitution states that section 217(1) does not prevent a preferential procurement policy for state tenders, it is clear that the section 217(1) requirements must be taken into account and a balance will have to be maintained in any future laws and regulations.

10. “As it stands, the ruling of the Supreme Court of Appeal remains in force and therefore, the whole set of the 2017 Regulations are invalid and unconstitutional”. This therefore means the latest ruling, it means that the Pre-Qualifying criteria, subcontracting instructions as well as the Local Content and Production designation policy, etc.; have now all become null and void and can’t be applied by any organ of the state.”

Tariff Policy

The objective of this Policy is to ensure that:

- The tariffs of the Municipality comply with the legislation prevailing at the time of implementation.
- The Municipal services are financially sustainable, affordable and equitable.
- The needs of the indigent, aged and disabled are taken into consideration.
- There is consistency in how the tariffs are applied throughout the Municipality and;
- The Policy is drawn in line with the principles as outlined in the Municipal Systems Act.

Property Rates Policy

The purpose of the rates policy is to: -

- Comply with the provisions of the Municipal Property Rates Act, specifically with section 3 thereof;
- Give effect to the principles outlined hereunder;
- Ensure the equitable treatment of persons liable for rates;
- Determine the methodology and to prescribe procedures for the implementation of the Act;
- Determine criteria to be applied for the levying of differential rates for different categories of properties;
- Determine or provide criteria for the determination of categories of properties and categories of owners of properties;
- Determine criteria to be applied for granting exemptions, rebates and reductions; Determine how the municipality's powers must be exercised in relation to multi- purpose properties;

- Determine measures to promote local economic and social development; and Identify which categories of properties the municipality has elected not to rate as provided for in section 7 of the Act.

Indigent Policy

Due to the high level of unemployment and subsequent poverty in the municipal area, there are households which are unable to pay for normal municipal services. The Municipality therefore adopts this Policy to ensure that these households have access to at least basic municipal services and is guided in the formulation of this Policy by the national government's policy in this regard.

Asset Management and Disposal Policy

The purpose of the asset management and disposal is:

- to ensure the effective and efficient control, utilization, safeguarding and management of Dr Nkosazana Dlamini Zuma Local Municipality's movable and immovable assets.
- to ensure proper recording of assets from authorisation to acquisition and subsequent disposal
- to ensure senior managers, managers, and staff members are aware of their responsibilities in regards of movable and immovable assets.
- to set out the standards of physical management, recording and internal controls to ensure movable and immovable assets are safeguarded against inappropriate loss or utilisation.
- to specify the process required before expenditure on movable and immovable assets occurs in relation to asset management.
- to prescribe the accounting treatment for movable and immovable assets in Dr Nkosazana Dlamini Zuma Local Municipality including:

- ✓ The criteria to be met before expenditure can be capitalised,

- ✓ The criteria for determining the initial cost,
- ✓ The method of calculating depreciation,
- ✓ The criteria for capitalising subsequent expenditure,
- ✓ The criteria for scrapping and disposal, and
- ✓ The classification of movable and immovable assets.

Other Budget Related Policies consist of the following: -

- Credit control and debt collection
- Budget Process Policy
- Cash, Banking and Investment Policy
- Fleet management policy
- Funding compliance policy
- Revenue enhancement strategy policy
- Property Rates-by law policy
- Assets management and disposal policy
- Borrowing policy
- Customer Care Policy
- Customer Service Chatter Policy
- Stores Management Policy
- Virement Policy
- Cost Containment Policy
- Petty Cash Policy
- Unclaimed Monies Policy

All the above budget related policies are available on the municipal website.

2.5 OVERVIEW OF BUDGET ASSUMPTION

Given the constraints on the revenue side, the Council took very tough decisions on the expenditure side. Priority was given to:

- Protecting the poor from the worst impacts of the economic downturn
- Expediting spending on capital projects that are funded by conditional grants.

- Freezing many vacant positions
- Supporting viable Small and Micro businesses
- Cutting cost from the operating expenditure

General inflation outlook and its impact on the municipal activities

There are five key factors that have been taken into consideration in the compilation of the 2022/2023 MTREF:

- National Government macro-economic targets;
- The general inflationary outlook and the impact on Dr NDZ residents and businesses;
- The impact of municipal cost drivers;
- The increase in the cost of remuneration
- Employee related costs MTREF and therefore this increase above inflation places a disproportionate upward pressure on the expenditure budget. The wage agreement SALGBC concluded with the municipal worker's unions were considered.

2.6 OVERVIEW OF BUDGET FUNDING

Medium-term outlook: operating revenue

Tariff setting plays a major role in ensuring desired levels of revenue. Getting tariffs right assists in the compilation of a credible and funded budget. Dr NDZ Municipality derives most of its operational revenue from property rates, operational grants and capital grants from organs of state and other minor charges (such as building plan fees, rent and traffic fines etc.)

The future fiscal sustainability of the municipality is not very positive. The following are contributing factors for this situation:

- The continued inability of consumers to settle outstanding accounts
- Government departments not paying their rates accounts
- Poor of revenue base on high rate of Indigent people around Dr NDZ area
- The continued dependency on grant funding from the national Provincial government

The revenue strategy is a function of key components such as:

- Growth in the local and economic development;
- Revenue management and enhancement;
- To achieve at least 75 per cent annual collection rate for consumer revenue

The following table is a breakdown of the operating revenue over the medium-term:

KZN436 Dr Nkosazana Dlamini Zuma - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Revenue By Source											
Property rates	2	31 042	33 001	34 318	36 226	36 226	36 226	29 579	37 833	39 498	41 275
Service charges - electricity revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	2	3 305	3 423	3 878	4 045	4 045	4 045	3 339	3 547	3 703	3 870
Rental of facilities and equipment		829	836	878	864	892	892	938	935	976	1 019
Interest earned - external investments		7 945	8 172	6 424	6 338	5 338	5 338	5 357	5 594	5 840	6 097
Interest earned - outstanding debtors		-	3 132	5 355	6 193	5 850	5 850	5 010	5 850	6 107	6 376
Dividends received		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		4 073	2 552	1 631	418	745	745	998	632	660	689
Licences and permits		959	493	414	664	478	478	301	503	526	549
Agency services		-	-	306	340	529	529	493	353	369	385
Transfers and subsidies		126 957	135 794	168 530	147 721	148 230	148 230	147 745	162 061	167 635	177 767
Other revenue	2	2 056	376	645	729	797	797	370	590	616	644
Gains		614	6 902	-	1 244	1 244	1 244	735	2 488	2 597	2 712
Total Revenue (excluding capital transfers and contributions)		177 781	194 682	222 381	204 780	204 374	204 374	194 864	220 387	228 528	241 382

Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below gives a brief overview of the cash flow management of the of the municipality.

Table below table indicate the actual cash that the municipality is anticipating to collect. The municipality is anticipating collecting 75% of the total revenue billed in the 2022/23 financial year considering the municipality’s collection trend of the previous financial years.

Table A7 - Budget cash flow statement

KZN436 Dr Nkosazana Dlamini Zuma - Table A7 Budgeted Cash Flows

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		28 751	31 950	33 001	26 021	26 021	26 021	(26 400)	30 985	32 349	33 804
Service charges		3 127	3 305	3 423	2 911	2 911	2 911	(1 436)	3 546	3 702	3 869
Other revenue		11 604	8 523	18 962	17 290	17 376	17 376	(908)	(4 761)	2 561	(13 862)
Transfers and Subsidies - Operational	1	158 275	153 623	167 034	160 441	160 441	160 441	(123 510)	168 413	175 635	189 261
Transfers and Subsidies - Capital	1	46 834	26 660	27 149	36 508	36 508	36 508	(25 600)	43 758	31 783	33 086
Interest		7 039	7 945	8 037	10 786	9 786	9 786	(148)	9 689	10 115	10 560
Dividends		-	-	-	-	-	-	-	-	-	-
Payments											
Suppliers and employees		(108 084)	(113 620)	(182 069)	(170 421)	(178 064)	(178 064)	(51 996)	(186 421)	(186 344)	(182 618)
Finance charges		(1 239)	(107)	(177)	(303)	(203)	(203)	-	(133)	(138)	(145)
Transfers and Grants	1	(889)	(1 772)	(1 496)	(2 068)	(1 636)	(1 636)	-	(1 061)	(1 108)	(1 156)
NET CASH FROM/(USED) OPERATING ACTIVITIES		145 418	116 508	73 865	81 165	73 140	73 140	(229 998)	64 015	68 555	72 800
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		(63 660)	418	7 043	9 630	9 630	9 630	-	1 244	1 299	1 356
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-
Payments											
Capital assets		(63 893)	(52 259)	(77 543)	(92 800)	(91 311)	-	(4 612)	(94 890)	(52 496)	(54 598)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(127 553)	(51 841)	(70 500)	(83 170)	(81 681)	9 630	(4 612)	(93 646)	(51 197)	(53 242)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	(3)	2	2	(0)	-	-	-
Payments											
Repayment of borrowing		(20 952)	(31 818)	(847)	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		(20 952)	(31 818)	(847)	(3)	2	2	(0)	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		(3 087)	32 849	2 518	(2 008)	(8 540)	82 771	(234 611)	(29 631)	17 357	19 558
Cash/cash equivalents at the year begin:	2	91 923	88 836	121 685	125 422	159 176	159 176	159 176	150 634	121 003	138 361
Cash/cash equivalents at the year end:	2	88 836	121 685	124 203	123 415	150 636	241 947	(75 435)	121 003	138 361	157 918

SA16 – Details of Investment

The table on SA 16 show the status of the municipality’s investment portfolio

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	1					
Parent municipality						
FNB CALL DEPOSIT		887 684,59	13 285,80	-	-	900 970,39
FNB MONEY MARKET		1 591 380,12	21 718,95	-	-	1 613 099,07
FNB CALL DEPOSIT		5 493 177,07	109 040,45	-	142 753,25	5 744 970,77
FNB CALL DEPOSIT		5 195 055,20	98 206,35	-141 507,47		5 151 754,08
FNB CALL ACCOUNT		201 245,78	3 877,79	-1 245,78		203 877,79
FNB BUSINESS MONEY MARKET		25 099 606,13	170 338,92	-27 600 000,00	5 000 000,00	2 669 945,05
FNB CALL DEPOSIT		460 717,36	4 961,13			465 678,49
FNB CALL DEPOSIT		275 237,94	2 962,33			278 200,27
FNB CALL DEPOSIT			700 923,11	-30 700 923,11	30 000 000,00	
FNB CALL DEPOSIT			51 164,38	-15 051 164,38	15 000 000,00	
FNB CALL DEPOSIT		0,00				0,00
NED BANK INVESTMENT		94 599,60	127 618,20	-24 000 000,00	30 210 575,34	6 432 793,14
NED BANK INVESTMENT		30 000 000,00	210 575,34	-30 210 575,34		
NED BANK INVESTMENT		-	714 377,55	-25 644 880,53	30 432 793,14	5 502 290,16
NED BANK INVESTMENT		-	53 260,27	-15 053 260,27	15 000 000,00	
NED BANK INVESTMENT		-	10 392,94	-15 063 653,21	15 053 260,27	
NED BANK INVESTMENT		-	209 980,40	-30 854 860,93	30 644 880,53	
NED BANK INVESTMENT		-	12 076,44	-10 075 729,65	10 063 653,21	
NED BANK INVESTMENT		-	143 013,70	-20 143 013,70	20 000 000,00	
NED BANK INVESTMENT		-	34 405,28	-30 889 266,21	30 854 860,93	
NED BANK INVESTMENT		-		-30 889 266,21	30 889 266,21	
NED BANK INVESTMENT		-	23 720,79	-20 166 734,49	20 143 013,70	
INVESTEC BANK		10 254 896,55	240 557,02	-10 495 453,57		0,00
STANDARD BANK		80 433,92	1 000 000,00	-45 990 000,00	45 915 561,56	1 005 995,48
STANDARD BANK		30 638 645,85	212 497,90	-30 851 143,75		
STANDARD BANK		15 000 000,00	64 417,81	-15 064 417,81		
STANDARD BANK		-	217 142,26	-31 207 142,26	30 990 000,00	
STANDARD BANK		-	56 239,73	-15 056 239,73	15 000 000,00	
STANDARD BANK		-	34 547,43	-10 034 547,43	10 000 000,00	
STANDARD BANK		-	132 352,48	-31 339 494,74	31 207 142,26	
STANDARD BANK		-	81 821,92	-12 257 672,82	20 000 000,00	7 824 149,10
STANDARD BANK		-		-26 839 494,74	31 339 494,74	4 500 000,00
STANDARD BANK		-	100 134,02	-20 181 955,94	20 081 821,92	
STANDARD BANK		-		-15 684 246,10	20 181 955,94	4 497 709,84
ABSA BUSINESS BANK		30 210 779,90	738 645,80	-28 742 575,70	-	2 206 850,00
Municipality sub-total		155 483 460,01	5 594 256,49	-620 230 465,87	508 151 033,00	48 998 283,63

SA15 - Investment Particulars by Type(Refer)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA15 Investment particulars by type										
Investment type	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand										
Parent municipality										
Securities - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-
Deposits - Bank		27,593	111,185	48,998	83,684	48,998	48,998	48,998	83,684	83,684
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks		-	-	-	-	-	-	-	-	-
Municipal Bonds		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	27,593	111,185	48,998	83,684	48,998	48,998	48,998	83,684	83,684
Entities										
Securities - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-
Deposits - Bank		-	-	-	-	-	-	-	-	-
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks		-	-	-	-	-	-	-	-	-
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		27,593	111,185	48,998	83,684	48,998	48,998	48,998	83,684	83,684

Cash Backed Reserves/Accumulated Surplus Reconciliation

KZN436 Dr Nkosazana Dlamini Zuma - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand											
Cash and investments available											
Cash/cash equivalents at the year end	1	88 836	121 685	124 203	123 415	150 636	241 947	(75 435)	149 287	182 153	234 405
Other current investments > 90 days		32 849	2 518	34 973	3	(3 022)	(94 333)	288 047	-	27 734	-
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		121 685	124 203	159 176	123 418	147 614	147 614	212 612	149 287	209 887	234 405
Application of cash and investments											
Unspent conditional transfers		5 673	8 704	6 413	5 707	5 904	5 904	19 455	5 904	5 975	5 904
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2	-	-	-	-	-	-	-	-	-	-
Other working capital requirements	3	(10 928)	(22 871)	(18 201)	(4 418)	10 705	10 705	72 322	13 989	28 488	52 556
Other provisions		-	-	-	-	-	-	-	-	-	-
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5	-	-	-	-	-	-	-	-	-	-
Total Application of cash and investments:		(5 255)	(14 167)	(11 788)	1 289	16 609	16 609	91 777	19 893	34 464	58 460
Surplus(shortfall)		126 941	138 370	170 964	122 129	131 006	131 006	120 835	129 393	175 423	175 945

Table SA10 Funding Measurement

The table SA10 indicates a brief overview of how the municipal budget is funded

KZN436 Dr Nkosazana Dlamini Zuma Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	88 836	121 685	124 203	123 415	150 636	241 947	(75 435)	149 287	182 153	234 405
Cash + investments at the yr end less applications - R'000	18(1)b	2	126 941	138 370	170 964	122 129	131 006	131 006	120 835	129 393	175 423	175 945
Cash year end/monthly employee/supplier payments	18(1)b	3	11,4	15,5	13,0	8,7	10,2	16,4	(8,3)	10,8	12,8	15,7
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	48 534	56 308	85 405	2 061	8 609	8 609	70 118	26 937	13 010	16 602
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	0,0%	(1,1%)	(0,6%)	(6,0%)	(6,0%)	(24,3%)	(3,2%)	(1,6%)	(1,5%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	102,9%	99,9%	116,8%	93,4%	93,4%	93,4%	(70,1%)	119,0%	104,6%	104,8%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	30,7%	25,6%	4,6%	49,8%	33,3%	33,3%	0,9%	48,5%	48,5%	48,4%
Capital payments % of capital expenditure	18(1)c;19	8	100,1%	67,6%	102,3%	100,0%	93,8%	0,0%	0,9%	100,0%	100,0%	100,0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								99,5%	100,0%	100,0%
Current consumer debtors % change - incr/(decr)	18(1)a	11	N.A.	30,8%	(24,7%)	2,8%	(8,0%)	0,0%	14,6%	(27,5%)	(32,5%)	(51,3%)
Long term receivables % change - incr/(decr)	18(1)a	12	N.A.	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	2,2%	1,2%	1,3%	1,6%	3,1%	3,1%	2,4%	2,1%	2,3%	2,4%
Asset renewal % of capital budget	20(1)(vi)	14	0,0%	0,0%	41,9%	10,8%	10,4%	10,4%	0,0%	7,1%	0,0%	0,0%

References

1. Positive cash balances indicative of minimum compliance - subject to 2
2. Deduct cash and investment applications (defined) from cash balances
3. Indicative of sufficient liquidity to meet average monthly operating payments
4. Indicative of funded operational requirements
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
6. Realistic average cash collection forecasts as % of annual billed revenue
7. Realistic average increase in debt impairment (doubtful debt) provision
8. Indicative of planned capital expenditure level & cash payment timing
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing
10. Substantiation of National/Province allocations included in budget
11. Indicative of realistic current arrears debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
12. Indicative of realistic long term arrears debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

Supporting indicators

% incr total service charges (incl prop rates)	18(1)a		6,0%	4,9%	5,4%	0,0%	0,0%	(18,3%)	2,8%	4,4%	4,5%	
% incr Property Tax	18(1)a		6,3%	4,0%	5,6%	0,0%	0,0%	(18,3%)	4,4%	4,4%	4,5%	
% incr Service charges - electricity revenue	18(1)a		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	
% incr Service charges - water revenue	18(1)a		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	
% incr Service charges - sanitation revenue	18(1)a		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	
% incr Service charges - refuse revenue	18(1)a		3,6%	13,3%	4,3%	0,0%	0,0%	(17,5%)	(12,3%)	4,4%	4,5%	
% incr in Service charges - other	18(1)a		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	
Total billable revenue	18(1)a		34 348	36 425	38 197	40 271	40 271	40 271	32 918	41 380	43 201	45 145
Service charges			34 348	36 425	38 197	40 271	40 271	40 271	32 918	41 380	43 201	45 145
Property rates			31 042	33 001	34 318	36 226	36 226	36 226	29 579	37 833	39 498	41 275
Service charges - electricity revenue			-	-	-	-	-	-	-	-	-	-
Service charges - water revenue			-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue			-	-	-	-	-	-	-	-	-	-
Service charges - refuse removal			3 305	3 423	3 878	4 045	4 045	4 045	3 339	3 547	3 703	3 870
Service charges - other			-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment			829	836	878	864	892	892	938	935	976	1 019
Capital expenditure excluding capital grant funding			63 859	43 644	75 833	56 292	54 428	54 428	496 146	51 132	20 713	21 512
Cash receipts from ratepayers	18(1)a		43 482	43 779	55 386	46 222	46 308	46 308	(28 744)	59 789	54 889	57 451
Ratepayer & Other revenue	18(1)a		42 265	43 814	47 427	49 477	49 562	49 562	41 028	50 244	52 455	54 806
Change in consumer debtors (current and non-current)			7 043	15 029	(15 761)	1 360	(2 598)	(2 598)	4 043	(16 423)	(10 697)	(11 405)
Operating and Capital Grant Revenue	18(1)a		153 956	167 034	197 597	184 229	190 738	190 738	179 619	205 819	199 418	210 853
Capital expenditure - total	20(1)(vi)		63 859	77 287	75 833	92 800	97 311	97 311	526 066	94 890	52 496	54 598
Capital expenditure - renewal	20(1)(vi)		-	-	31 756	10 000	10 169	10 169	6 750	-	-	-

Supporting benchmarks

Growth guideline maximum			6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	
CPI guideline			4,3%	3,9%	4,6%	5,0%	5,0%	5,0%	5,0%	5,4%	5,6%	5,4%
DoRA operating grants total MFY										156 892	163 466	173 415
DoRA capital grants total MFY										30 558	31 783	33 086
Provincial operating grants										14 169	4 169	4 352
Provincial capital grants										5 200	-	-
District Municipality grants										-	-	-
Total gazetted/advised national, provincial and district grants										206 819	199 418	210 853
Average annual collection rate (arrears inclusive)												

DoRA operating											
Operational Revenue:General Revenue:Equitable Share		152 466	161 516	171 465							
Operational:Revenue:General Revenue:Fuel Levy		-	-	-							
2014 African Nations Championship Host City Operating Grant [Schedule 5B]		-	-	-							
Agriculture Research and Technology		-	-	-							
Agriculture, Conservation and Environmental		-	-	-							
Arts and Culture Sustainable Resource Management		-	-	-							
Community Library		-	-	-							
Department of Environmental Affairs		-	-	-							
Department of Tourism		-	-	-							
Department of Water Affairs and Sanitation Masibambane		-	-	-							
Emergency Medical Service		-	-	-							
Energy Efficiency and Demand-side [Schedule 5B]		-	-	-							
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		2 476	-	-							
HIV and Aids		-	-	-							
Housing Accreditation		-	-	-							
Housing Top structure		-	-	-							
Infrastructure Skills Development Grant [Schedule 5B]		-	-	-							
Integrated City Development Grant		-	-	-							
Khayelitsha Urban Renewal		-	-	-							
Local Government Financial Management Grant [Schedule 5B]		1 950	1 950	1 950							
Mitchell's Plain Urban Renewal		-	-	-							
Municipal Demarcation and Transition Grant [Schedule 5B]		-	-	-							
Municipal Disaster Grant [Schedule 5B]		-	-	-							
Municipal Human Settlement Capacity Grant [Schedule 5B]		-	-	-							
Municipal Systems Improvement Grant		-	-	-							
Natural Resource Management Project		-	-	-							
Neighbourhood Development Partnership Grant		-	-	-							
Operation Clean Audit		-	-	-							
Municipal Disaster Recovery Grant		-	-	-							
Public Service Improvement Facility		-	-	-							
Public Transport Network Operations Grant [Schedule 5B]		-	-	-							
Restructuring - Seed Funding		-	-	-							
Revenue Enhancement Grant Debtors Book		-	-	-							
Rural Road Asset Management Systems Grant		-	-	-							
Sport and Recreation		-	-	-							
Terrestrial Invasive Alien Plants		-	-	-							
Water Services Operating Subsidy Grant [Schedule 5B]		-	-	-							
Health Hygiene in Informal Settlements		-	-	-							
Municipal Infrastructure Grant [Schedule 5B]		-	-	-							
Water Services Infrastructure Grant		-	-	-							
Public Transport Network Grant [Schedule 5B]		-	-	-							
Smart Connect Grant		-	-	-							
Urban Settlement Development Grant		-	-	-							
WiFi Grant [Department of Telecommunications and Postal Services		-	-	-							
Street Lighting		-	-	-							
Traditional Leaders - Imbizo		-	-	-							
Department of Water and Sanitation Smart Living Handbook		-	-	-							
Integrated National Electrification Programme Grant		-	-	-							
Municipal Restructuring Grant		-	-	-							
Regional Bulk Infrastructure Grant		-	-	-							
Municipal Emergency Housing Grant		-	-	-							
Metro Informal Settlements Partnership Grant		-	-	-							
Integrated Urban Development Grant		-	-	-							
		156 892	163 466	173 415							
DoRA Capital											
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		-	-	-							
Municipal Infrastructure Grant [Schedule 5B]		30 558	31 783	33 086							
Municipal Water Infrastructure Grant [Schedule 5B]		-	-	-							
Neighbourhood Development Partnership Grant [Schedule 5B]		-	-	-							
Public Transport Infrastructure Grant [Schedule 5B]		-	-	-							
Rural Household Infrastructure Grant [Schedule 5B]		-	-	-							
Rural Road Asset Management Systems Grant [Schedule 5B]		-	-	-							
Urban Settlement Development Grant [Schedule 4B]		-	-	-							
Municipal Human Settlement		-	-	-							
Community Library		-	-	-							
Integrated City Development Grant [Schedule 4B]		-	-	-							
Municipal Disaster Recovery Grant		-	-	-							
Energy Efficiency and Demand Side Management Grant		-	-	-							
Khayelitsha Urban Renewal		-	-	-							
Local Government Financial Management Grant [Schedule 5B]		-	-	-							
Municipal Systems Improvement Grant [Schedule 5B]		-	-	-							
Public Transport Network Grant [Schedule 5B]		-	-	-							
Public Transport Network Operations Grant [Schedule 5B]		-	-	-							
Regional Bulk Infrastructure Grant (Schedule 5B)		-	-	-							
Water Services Infrastructure Grant [Schedule 5B]		-	-	-							
WiFi Connectivity		-	-	-							
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		-	-	-							
Aquaponic Project		-	-	-							
Restion Settlement		-	-	-							
Infrastructure Skills Development Grant [Schedule 5B]		-	-	-							
Restructuring Seed Funding		-	-	-							
Municipal Disaster Relief Grant		-	-	-							
Municipal Emergency Housing Grant		-	-	-							
Metro Informal Settlements Partnership Grant		-	-	-							
Integrated Urban Development Grant		-	-	-							
		30 558	31 783	33 086							
Trend											
Change in consumer debtors (current and non-current)		7 043	15 029	(15 761)	1 360	(2 598)	(2 598)	4 043	(16 423)	(10 697)	(11 405)

Dr Nkosazana Dlamini Zuma Municipality Final Budget 2022/23

Total Operating Revenue		177 781	194 682	222 381	204 780	204 374	204 374	194 864	220 387	228 528	241 382
Total Operating Expenditure		156 246	169 614	166 043	239 228	238 273	238 273	156 621	237 209	247 300	257 866
Operating Performance Surplus/(Deficit)		21 535	25 068	56 338	(34 447)	(33 899)	(33 899)	38 243	(16 821)	(18 773)	(16 484)
Cash and Cash Equivalents (30 June 2012)									149 287		
Revenue											
% Increase in Total Operating Revenue			9,5%	14,2%	(7,9%)	(0,2%)	0,0%	(4,7%)	7,8%	3,7%	5,6%
% Increase in Property Rates Revenue			6,3%	4,0%	5,6%	0,0%	0,0%	(18,3%)	4,4%	4,4%	4,5%
% Increase in Electricity Revenue			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
% Increase in Property Rates & Services Charges			6,0%	4,9%	5,4%	0,0%	0,0%	(18,3%)	2,8%	4,4%	4,5%
Expenditure											
% Increase in Total Operating Expenditure			8,6%	(2,1%)	44,1%	(0,4%)	0,0%	(34,3%)	(0,4%)	4,3%	4,3%
% Increase in Employee Costs			15,1%	15,1%	29,2%	(1,5%)	0,0%	(28,3%)	1,7%	4,7%	4,1%
% Increase in Electricity Bulk Purchases			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Average Cost Per Budgeted Employee Position (Remuneration)				200385,6374	244217,1977				242445,2577		
Average Cost Per Councillor (Remuneration)				399916,5848	410383,1034				398505,1034		
R&M % of PPE		2,2%	1,2%	1,3%	1,6%	3,1%	3,1%		2,1%	2,3%	2,4%
Asset Renewal and R&M as a % of PPE		24,0%	5,0%	12,0%	6,0%	7,0%	7,0%		7,0%	3,0%	3,0%
Debt Impairment % of Total Billable Revenue		30,7%	25,6%	4,6%	49,8%	33,3%	33,3%	0,9%	48,5%	48,5%	48,4%
Capital Revenue											
Internally Funded & Other (R'000)		5 215	44 242	6 149	56 292	54 428	54 428	26 355	51 132	20 713	21 512
Borrowing (R'000)		-	-	-	-	-	-	-	-	-	-
Grant Funding and Other (R'000)		-	33 643	0	36 508	42 883	42 883	29 919	43 758	31 783	33 086
Internally Generated funds % of Non Grant Funding		100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%
Borrowing % of Non Grant Funding		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Grant Funding % of Total Funding		0,0%	43,2%	0,0%	39,3%	44,1%	44,1%	53,2%	46,1%	60,5%	60,6%
Capital Expenditure											
Total Capital Programme (R'000)		63 859	77 287	75 833	92 800	97 311	97 311	56 275	94 890	52 496	54 598
Asset Renewal		-	-	31 756	10 000	10 169	10 169	-	6 750	-	-
Asset Renewal % of Total Capital Expenditure		0,0%	0,0%	516,4%	10,8%	10,4%	10,4%	0,0%	7,1%	0,0%	0,0%
Cash											
Cash Receipts % of Rate Payer & Other		102,9%	99,9%	116,8%	93,4%	93,4%	93,4%	(70,1%)	119,0%	104,6%	104,8%
Cash Coverage Ratio		0	0	0	0	0	0	(0)	0	0	0
Borrowing											
Credit Rating (2009/10)									0		
Capital Charges to Operating		13,5%	18,9%	0,6%	0,1%	0,1%	0,1%	0,0%	0,1%	0,1%	0,1%
Borrowing Receipts % of Capital Expenditure		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Reserves											
Surplus/(Deficit)		126 941	138 370	170 964	122 129	131 006	131 006	120 835	129 393	175 423	175 945
Free Services											
Free Basic Services as a % of Equitable Share		0,2%	0,2%	0,2%	0,2%	0,2%	0,2%		0,2%	0,2%	0,2%
Free Services as a % of Operating Revenue (excl operational transfers)		19,9%	17,3%	5,2%	32,5%	33,0%	33,0%		33,9%	33,9%	33,9%
High Level Outcome of Funding Compliance											
Total Operating Revenue		177 781	194 682	222 381	204 780	204 374	204 374	194 864	220 387	228 528	241 382
Total Operating Expenditure		156 246	169 614	166 043	239 228	238 273	238 273	156 621	237 209	247 300	257 866
Surplus/(Deficit) Budgeted Operating Statement		21 535	25 068	56 338	(34 447)	(33 899)	(33 899)	38 243	(16 821)	(18 773)	(16 484)
Surplus/(Deficit) Considering Reserves and Cash Backing		126 941	138 370	170 964	122 129	131 006	131 006	120 835	129 393	175 423	175 945
MTREF Funded (1) / Unfunded (0)	15	1	1	1	1	1	1	1	1	1	1
MTREF Funded ✓ / Unfunded *	15	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

2.7 Expenditure on allocations and grant programmes

SA 18 - Capital and Operational grant receipts

The table gives a brief indication of the capital and operational grants gazetted to the municipality for 2022/23 financial year.

DESCRIPTION	2021/2022 Original Budget	2021/22 Adjustment Budget	2022/2023 Final Budget	2023/2024 Budget Estimate	2024/2025 Budget Estimate
National Governments:Local Government Financial Management Grant	(1 950 000)	(1 950 000)	(1 950 000)	(1 950 000)	(1 950 000)
National Revenue Fund:Equitable Share	(139 476 000)	(139 476 000)	(152 466 000)	(161 516 000)	(171 465 000)
Capacity Building and Other:Provincialisation of Libraries	(2 806 000)	(2 806 000)	(2 946 000)	(2 946 000)	(3 075 000)
Capacity Building and Other:Community Library Services Grant	(1 166 000)	(1 166 000)	(1 223 000)	(1 223 000)	(1 277 000)
National Government:Municipal Infrastructure Grant	(36 508 000)	(36 508 000)	(30 558 000)	(31 783 000)	(33 086 000)
National Governments:Expanded Public Works Programme	(2 323 000)	(2 323 000)	(2 476 000)	-	-
Capacity Building and Other:Tittle Deeds Restoration Grant	-	-	-	-	-
Provincial Government: Small Town Rehabilitation	-	-	(5 200 000)	-	-
Provincial Government: Disaster Management Programme	-	-	(8 000 000)	-	-
Provincial Government: Municipal Employment Initiative	-	-	(1 000 000)	-	-
National Government:Intergrated National Electrification Programme(INEP)	(12 720 000)	(12 720 000)	(6 352 000)	(8 000 000)	(11 494 000)
INTEGRATED NATIONAL ELECTRIFICATION PROGRAMME	(196 949 000)	(196 949 000)	(212 171 000)	(207 418 000)	(222 347 000)

SA 19 - Capital and Operational Expenditure Programme

It is estimated that a spending rate of 100 per cent is achieved on operating expenditure and 100 per cent on the capital projects for the 2021/2022 MTREF of which performance has been factored into the cash flow budget.

2.8 Allocations or grants made by the municipality

The municipality does not have any allocations or grants made by the municipality.

2.9 Councillors Allowances and Employee benefits

The following table is a breakdown of councillors' Remuneration and Employee salaries and benefits for the year 2022/2023.

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework			SA22
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25	
R thousand		A	B	C	D	E	F	G	H	I	
Councillors (Political Office Bearers plus Other)											
Basic Salaries and Wages		7,942	8,171	8,081	8,256	8,256	8,256	8,784	9,170	9,574	2101
Pension and UIF Contributions		1,124	1,107	1,141	1,166	1,166	1,166	1,178	1,229	1,284	2102
Medical Aid Contributions		-	-	-	-	-	-	-	-	-	2103
Motor Vehicle Allowance		847	1,031	1,088	1,112	1,112	1,112	308	321	335	2106
Cellphone Allowance		1,288	1,288	1,288	1,368	1,368	1,368	1,288	1,344	1,403	2107
Housing Allowances		-	-	-	-	-	-	-	-	-	2108
Other benefits and allowances		-	-	-	-	-	-	-	-	-	2109
Sub Total - Councillors		11,200	11,598	11,598	11,901	11,901	11,901	11,557	12,065	12,596	
% increase	4		3.5%	(0.0%)	2.6%	-	-	(2.9%)	4.4%	4.4%	
Senior Managers of the Municipality											
Basic Salaries and Wages		3,000	4,524	4,480	5,372	5,372	5,372	5,485	5,727	5,979	2001
Pension and UIF Contributions		6	7	115	185	185	185	184	192	201	2002
Medical Aid Contributions		82	58	55	114	114	114	109	114	119	2003
Overtime		-	-	-	-	-	-	-	-	-	2004
Performance Bonus		(2)	431	562	235	235	235	532	555	580	2005
Motor Vehicle Allowance	3	340	330	330	491	491	491	572	597	623	2006
Cellphone Allowance	3	-	-	-	-	-	-	-	-	-	2007
Housing Allowances	3	80	80	80	84	84	84	83	87	91	2008
Other benefits and allowances	3	197	193	42	201	201	201	201	210	219	2009
Payments in lieu of leave		-	-	-	-	-	-	-	-	-	2010
Long service awards		-	-	-	-	-	-	-	-	-	2011
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	-	2012
Sub Total - Senior Managers of Municipality		3,702	5,623	5,663	6,682	6,682	6,682	7,167	7,482	7,811	
% increase	4		51.9%	0.7%	18.0%	-	-	7.3%	4.4%	4.4%	
Other Municipal Staff											
Basic Salaries and Wages		33,539	37,381	42,120	55,199	55,199	55,199	53,562	55,919	58,379	2021
Pension and UIF Contributions		4,869	5,896	6,906	8,465	8,465	8,465	9,153	9,556	9,977	2022
Medical Aid Contributions		2,697	2,208	3,523	3,224	3,224	3,224	3,443	3,584	3,752	2023
Overtime		1,397	1,308	2,391	4,761	4,761	4,761	4,840	5,053	5,275	2024
Performance Bonus		916	1,053	1,033	1,419	1,419	1,419	1,495	1,561	1,630	2025
Motor Vehicle Allowance	3	24	28	-	-	-	-	-	-	-	2026
Cellphone Allowance	3	-	-	-	-	-	-	-	-	-	2027
Housing Allowances	3	87	94	110	398	398	398	400	418	436	2028
Other benefits and allowances	3	2,339	2,731	2,402	3,442	3,442	3,442	3,610	4,069	3,935	2029
Payments in lieu of leave		929	-	-	-	-	-	-	-	-	2030
Long service awards		-	445	1,313	441	441	441	459	479	500	2031
Post-retirement benefit obligations	6	-	1,358	1,468	2,424	1,091	1,091	2,424	2,531	2,642	2032
Sub Total - Other Municipal Staff		46,798	52,501	61,265	79,771	78,438	78,438	79,386	83,179	86,526	
% increase	4		12.2%	16.7%	30.2%	(1.7%)	-	1.2%	4.8%	4.0%	
Total Parent Municipality		61,700	69,722	78,526	98,354	97,021	97,021	98,110	102,726	106,933	
			13.0%	12.6%	25.2%	(1.4%)	-	1.1%	4.7%	4.1%	
Sub Total - Other Staff of Entities		-	-	-	-	-	-	-	-	-	
% increase	4		-	-	-	-	-	-	-	-	
Total Municipal Entities		-	-	-	-	-	-	-	-	-	
TOTAL SALARY, ALLOWANCES & BENEFITS		61,700	69,722	78,526	98,354	97,021	97,021	98,110	102,726	106,933	
% increase	4		13.0%	12.6%	25.2%	(1.4%)	-	1.1%	4.7%	4.1%	
TOTAL MANAGERS AND STAFF	5,7	50,499	58,124	66,929	86,453	85,120	85,120	86,553	90,661	94,337	

2.10 MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW

Table SA25-Budgeted monthly revenue and expenditure

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand																
Revenue By Source																
Property rates		3 128	3 128	3 128	3 128	3 128	3 128	3 128	3 128	3 128	3 128	3 128	3 423	37 833	39 498	41 275
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue		296	296	296	296	296	296	296	296	296	296	296	296	3 547	3 703	3 870
Rental of facilities and equipment		78	78	78	78	78	78	78	78	78	78	78	78	935	976	1 019
Interest earned - external investments		466	466	466	466	466	466	466	466	466	466	466	466	5 594	5 840	6 097
Interest earned - outstanding debtors		487	487	487	487	487	487	487	487	487	487	487	487	5 850	6 107	6 376
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		53	53	53	53	53	53	53	53	53	53	53	53	632	660	689
Licences and permits		42	42	42	42	42	42	42	42	42	42	42	42	503	526	549
Agency services		29	29	29	29	29	29	29	29	29	29	29	29	353	369	385
Transfers and subsidies		13 505	13 505	13 505	13 505	13 505	13 505	13 505	13 505	13 505	13 505	13 505	13 505	162 061	167 635	177 767
Other revenue		49	49	49	49	49	49	49	49	49	49	49	49	590	616	644
Gains		207	207	207	207	207	207	207	207	207	207	207	207	2 488	2 597	2 712
Total Revenue (excluding capital transfers and contributions)		18 341	18 341	18 341	18 341	18 341	18 341	18 341	18 341	18 341	18 341	18 341	18 636	220 387	228 528	241 382
Expenditure By Type																
Employee related costs		7 213	7 213	7 213	7 213	7 213	7 213	7 213	7 213	7 213	7 213	7 213	7 214	86 553	90 661	94 337
Remuneration of councillors		963	963	963	963	963	963	963	963	963	963	963	963	11 557	12 065	12 596
Debt impairment		1 672	1 672	1 672	1 672	1 672	1 672	1 672	1 672	1 672	1 672	1 672	1 672	20 059	20 941	21 863
Depreciation & asset impairment		4 676	4 676	4 676	4 676	4 676	4 676	4 676	4 676	4 676	4 676	4 676	4 676	56 111	61 580	64 289
Finance charges		11	11	11	11	11	11	11	11	11	11	11	11	133	138	145
Bulk purchases		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials		299	299	299	299	299	299	299	299	299	299	299	299	3 587	2 701	2 820
Contracted services		2 950	2 950	2 950	2 950	2 950	2 950	2 950	2 950	2 950	2 950	2 950	2 950	35 397	36 945	38 581
Transfers and subsidies		88	88	88	88	88	88	88	88	88	88	88	88	1 061	1 108	1 156
Other expenditure		1 896	1 896	1 896	1 896	1 896	1 896	1 896	1 896	1 896	1 896	1 896	1 897	22 752	21 161	22 079
Losses		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure		19 767	19 767	19 767	19 767	19 767	19 767	19 767	19 767	19 767	19 767	19 767	19 770	237 209	247 300	257 866
Surplus/(Deficit)		(1 426)	(1 426)	(1 426)	(1 426)	(1 426)	(1 426)	(1 426)	(1 426)	(1 426)	(1 426)	(1 426)	(1 133)	(16 821)	(18 773)	(16 484)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		3 646	3 646	3 646	3 646	3 646	3 646	3 646	3 646	3 646	3 646	3 646	3 647	43 758	31 783	33 086
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		2 220	2 220	2 220	2 220	2 220	2 220	2 220	2 220	2 220	2 220	2 220	2 513	26 937	13 010	16 602
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	2 220	2 220	2 220	2 220	2 220	2 220	2 220	2 220	2 220	2 220	2 220	2 513	26 937	13 010	16 602

Table SA26- Budgeted monthly revenue and expenditure (municipal vote)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand																
Revenue by Vote																
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - BUDGET AND TREASURY		17 313	17 313	17 313	17 313	17 313	17 313	17 313	17 313	17 313	17 313	17 313	17 313	207 753	219 150	231 588
Vote 3 - CORPORATE SERVICES		3 186	3 186	3 186	3 186	3 186	3 186	3 186	3 186	3 186	3 186	3 186	3 186	38 234	31 783	33 086
Vote 4 - COMMUNITY SERVICES		4	4	4	4	4	4	4	4	4	4	4	4	52	55	57
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		1 408	1 408	1 408	1 408	1 408	1 408	1 408	1 408	1 408	1 408	1 408	1 408	16 901	9 109	9 514
Vote 6 - PLANNING AND DEVELOPMNT		100	100	100	100	100	100	100	100	100	100	100	100	1 205	214	223
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote		22 012	22 012	22 012	22 012	22 012	22 012	22 012	22 012	22 012	22 012	22 012	22 012	264 145	260 311	274 468
Expenditure by Vote to be appropriated																
Vote 1 - EXECUTIVE AND COUNCIL		2 325	2 325	2 325	2 325	2 325	2 325	2 325	2 325	2 325	2 325	2 325	2 325	27 901	29 123	30 391
Vote 2 - BUDGET AND TREASURY		8 511	8 511	8 511	8 511	8 511	8 511	8 511	8 511	8 511	8 511	8 511	8 511	102 134	109 627	114 451
Vote 3 - CORPORATE SERVICES		3 238	3 238	3 238	3 238	3 238	3 238	3 238	3 238	3 238	3 238	3 238	3 239	38 858	37 974	39 655
Vote 4 - COMMUNITY SERVICES		1 937	1 937	1 937	1 937	1 937	1 937	1 937	1 937	1 937	1 937	1 937	1 938	23 248	24 270	25 339
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		2 823	2 823	2 823	2 823	2 823	2 823	2 823	2 823	2 823	2 823	2 823	2 824	33 876	34 623	35 833
Vote 6 - PLANNING AND DEVELOPMNT		933	933	933	933	933	933	933	933	933	933	933	933	11 192	11 683	12 198
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote		19 767	19 767	19 767	19 767	19 767	19 767	19 767	19 767	19 767	19 767	19 770	237 209	247 300	257 866	
Surplus/(Deficit) before assoc.		2 245	2 245	2 245	2 245	2 245	2 245	2 245	2 245	2 245	2 245	2 243	26 937	13 010	16 602	
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	2 245	2 245	2 245	2 245	2 245	2 245	2 245	2 245	2 245	2 245	2 243	26 937	13 010	16 602	

Table SA27-Budgeted monthly revenue and expenditure (standard classification)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)																
Description	Ref	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Revenue - Functional																
<i>Governance and administration</i>		17 292	17 292	17 292	17 292	17 292	17 292	17 292	17 292	17 292	17 292	17 292	17 588	207 805	219 204	231 645
Executive and council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration		17 292	17 292	17 292	17 292	17 292	17 292	17 292	17 292	17 292	17 292	17 292	17 588	207 805	219 204	231 645
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		1 113	1 113	1 113	1 113	1 113	1 113	1 113	1 113	1 113	1 113	1 113	1 113	13 354	5 406	5 644
Community and social services		348	348	348	348	348	348	348	348	348	348	348	348	4 178	4 178	4 361
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		765	765	765	765	765	765	765	765	765	765	765	765	9 176	1 228	1 282
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		3 287	3 287	3 287	3 287	3 287	3 287	3 287	3 287	3 287	3 287	3 287	3 287	39 439	31 997	33 309
Planning and development		100	100	100	100	100	100	100	100	100	100	100	100	1 205	214	223
Road transport		3 186	3 186	3 186	3 186	3 186	3 186	3 186	3 186	3 186	3 186	3 186	3 186	38 234	31 783	33 086
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		296	296	296	296	296	296	296	296	296	296	296	296	3 547	3 703	3 870
Energy sources		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		296	296	296	296	296	296	296	296	296	296	296	296	3 547	3 703	3 870
<i>Other</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue - Functional		21 988	21 988	21 988	21 988	21 988	21 988	21 988	21 988	21 988	21 988	21 988	22 283	264 145	260 311	274 468
Expenditure - Functional																
<i>Governance and administration</i>		12 782	12 782	12 782	12 782	12 782	12 782	12 782	12 782	12 782	12 782	12 782	12 783	153 382	163 124	170 289
Executive and council		2 092	2 092	2 092	2 092	2 092	2 092	2 092	2 092	2 092	2 092	2 092	2 092	25 103	26 202	27 361
Finance and administration		10 457	10 457	10 457	10 457	10 457	10 457	10 457	10 457	10 457	10 457	10 457	10 457	125 481	134 002	139 899
Internal audit		233	233	233	233	233	233	233	233	233	233	233	233	2 798	2 921	3 030
<i>Community and public safety</i>		2 504	2 504	2 504	2 504	2 504	2 504	2 504	2 504	2 504	2 504	2 504	2 505	30 055	31 677	32 758
Community and social services		1 270	1 270	1 270	1 270	1 270	1 270	1 270	1 270	1 270	1 270	1 270	1 271	15 243	16 214	16 614
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		1 184	1 184	1 184	1 184	1 184	1 184	1 184	1 184	1 184	1 184	1 184	1 184	14 211	14 837	15 489
Housing		50	50	50	50	50	50	50	50	50	50	50	50	600	627	654
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		3 675	3 675	3 675	3 675	3 675	3 675	3 675	3 675	3 675	3 675	3 675	3 676	44 101	42 403	44 279
Planning and development		1 858	1 858	1 858	1 858	1 858	1 858	1 858	1 858	1 858	1 858	1 858	1 858	22 299	22 235	23 215
Road transport		1 817	1 817	1 817	1 817	1 817	1 817	1 817	1 817	1 817	1 817	1 817	1 817	21 802	20 167	21 064
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		740	740	740	740	740	740	740	740	740	740	740	740	8 876	9 266	9 674
Energy sources		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		740	740	740	740	740	740	740	740	740	740	740	740	8 876	9 266	9 674
<i>Other</i>		66	66	66	66	66	66	66	66	66	66	66	66	795	830	866
Total Expenditure - Functional		19 767	19 767	19 767	19 767	19 767	19 767	19 767	19 767	19 767	19 767	19 767	19 770	237 209	247 300	257 866
Surplus/(Deficit) before assoc.		2 220	2 220	2 220	2 220	2 220	2 220	2 220	2 220	2 220	2 220	2 220	2 513	26 937	13 010	16 602
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	2 220	2 220	2 220	2 220	2 220	2 220	2 220	2 220	2 220	2 220	2 220	2 513	26 937	13 010	16 602

Table SA28-Budgeted monthly capital expenditure (municipal vote)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)																
Description	Ref	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand																
Multi-year expenditure to be appropriated	1															
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - BUDGET AND TREASURY		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - CORPORATE SERVICES		2 394	2 394	2 394	2 394	2 394	2 394	2 394	2 394	2 394	2 394	2 394	2 394	28 728	5 220	5 335
Vote 4 - COMMUNITY SERVICES		25	25	25	25	25	25	25	25	25	25	25	25	300	-	-
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		192	192	192	192	192	192	192	192	192	192	192	192	2 300	2 401	2 506
Vote 6 - PLANNING AND DEVELOPMNT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	2	2 611	2 611	2 611	2 611	2 611	2 611	2 611	2 611	2 611	2 611	2 611	2 611	31 328	7 621	7 841
Single-year expenditure to be appropriated																
Vote 1 - EXECUTIVE AND COUNCIL		5	5	5	5	5	5	5	5	5	5	5	5	60	63	65
Vote 2 - BUDGET AND TREASURY		457	457	457	457	457	457	457	457	457	457	457	457	5 483	295	308
Vote 3 - CORPORATE SERVICES		3 180	3 180	3 180	3 180	3 180	3 180	3 180	3 180	3 180	3 180	3 180	3 180	38 161	38 525	40 127
Vote 4 - COMMUNITY SERVICES		179	179	179	179	179	179	179	179	179	179	179	179	2 152	1 338	1 399
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		1 432	1 432	1 432	1 432	1 432	1 432	1 432	1 432	1 432	1 432	1 432	1 432	17 187	4 110	4 291
Vote 6 - PLANNING AND DEVELOPMNT		43	43	43	43	43	43	43	43	43	43	43	43	520	543	567
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	2	5 297	5 297	5 297	5 297	5 297	5 297	5 297	5 297	5 297	5 297	5 297	5 297	63 563	44 875	46 757
Total Capital Expenditure	2	7 907	7 907	7 907	7 907	7 907	7 907	7 907	7 907	7 907	7 907	7 907	7 908	94 890	52 496	54 598

Table SA29- Budgeted monthly capital expenditure (standard classification)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)																
Description	Ref	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Capital Expenditure - Functional	1															
Governance and administration		691	691	691	691	691	691	691	691	691	691	691	691	8 295	2 010	2 099
Executive and council		5	5	5	5	5	5	5	5	5	5	5	5	60	63	65
Finance and administration		686	686	686	686	686	686	686	686	686	686	686	686	8 235	1 947	2 034
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety		1 624	1 624	1 624	1 624	1 624	1 624	1 624	1 624	1 624	1 624	1 624	1 624	19 487	6 512	6 797
Community and social services		352	352	352	352	352	352	352	352	352	352	352	352	4 221	4 406	4 599
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		1 272	1 272	1 272	1 272	1 272	1 272	1 272	1 272	1 272	1 272	1 272	1 272	15 266	2 105	2 198
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services		13 316	13 316	13 316	13 316	13 316	13 316	13 316	13 316	13 316	13 316	13 316	(81 573)	64 908	42 200	43 849
Planning and development		12 516	12 516	12 516	12 516	12 516	12 516	12 516	12 516	12 516	12 516	12 516	(82 374)	55 298	41 354	42 966
Road transport		801	801	801	801	801	801	801	801	801	801	801	801	9 610	846	883
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services		183	183	183	183	183	183	183	183	183	183	183	183	2 200	1 775	1 853
Energy sources		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		42	42	42	42	42	42	42	42	42	42	42	42	500	522	545
Waste management		142	142	142	142	142	142	142	142	142	142	142	142	1 700	1 253	1 308
Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	2	15 815	15 815	15 815	15 815	15 815	15 815	15 815	15 815	15 815	15 815	15 815	(79 075)	94 890	52 496	54 598
Funded by:																
National Government		2 546	2 546	2 546	2 546	2 546	2 546	2 546	2 546	2 546	2 546	2 546	2 547	30 558	31 783	33 086
Provincial Government		1 100	1 100	1 100	1 100	1 100	1 100	1 100	1 100	1 100	1 100	1 100	1 100	13 200	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital		3 646	3 646	3 646	3 646	3 646	3 646	3 646	3 646	3 646	3 646	3 646	3 647	43 758	31 783	33 086
Public contributions & donations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds		12 168	12 168	12 168	12 168	12 168	12 168	12 168	12 168	12 168	12 168	12 168	(82 721)	51 132	20 713	21 512
Total Capital Funding		15 815	15 815	15 815	15 815	15 815	15 815	15 815	15 815	15 815	15 815	15 815	(79 075)	94 890	52 496	54 598

Table SA30- Budgeted monthly cash flow

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Cash Receipts By Source														1		
Property rates	2 582	2 582	2 582	2 582	2 582	2 582	2 582	2 582	2 582	2 582	2 582	2 582	2 582	30 985	32 349	33 804
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	296	296	296	296	296	296	296	296	296	296	296	296	296	3 546	3 702	3 869
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	88	88	88	88	88	88	88	88	88	88	88	88	88	1 057	1 104	1 152
Interest earned - external investments	466	466	466	466	466	466	466	466	466	466	466	466	466	5 594	5 840	6 097
Interest earned - outstanding debtors	341	341	341	341	341	341	341	341	341	341	341	341	341	4 095	4 275	4 463
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	5	5	5	5	5	5	5	5	5	5	5	5	5	63	66	69
Licences and permits	71	71	71	71	71	71	71	71	71	71	71	71	71	857	894	934
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Operational	14 034	14 034	14 034	14 034	14 034	14 034	14 034	14 034	14 034	14 034	14 034	14 034	14 034	168 413	175 635	189 261
Other revenue	1 940	1 940	1 940	1 940	1 940	1 940	1 940	1 940	1 940	1 940	1 940	1 940	1 940	23 281	16 774	17 623
Cash Receipts by Source	19 824	19 824	19 824	19 824	19 824	19 824	19 824	19 824	19 824	19 824	19 824	19 824	19 824	237 891	240 639	257 272
Other Cash Flows by Source																
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	3 646	3 646	3 646	3 646	3 646	3 646	3 646	3 646	3 646	3 646	3 646	3 646	3 647	43 758	31 783	33 086
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on Disposal of Fixed and Intangible Assets	104	104	104	104	104	104	104	104	104	104	104	104	104	1 244	1 299	1 356
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source	23 574	23 574	23 574	23 574	23 574	23 574	23 574	23 574	23 574	23 574	23 574	23 574	23 575	282 893	273 720	291 714
Cash Payments by Type																
Employee related costs	(7 910)	(7 910)	(7 910)	(7 910)	(7 910)	(7 910)	(7 910)	(7 910)	(7 910)	(7 910)	(7 910)	(7 910)	(7 910)	(94 915)	(99 339)	(103 397)
Remuneration of councillors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance charges	(11)	(11)	(11)	(11)	(11)	(11)	(11)	(11)	(11)	(11)	(11)	(11)	(11)	(133)	(138)	(145)
Bulk purchases - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases - Water & Sewer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials	(344)	(344)	(344)	(344)	(344)	(344)	(344)	(344)	(344)	(344)	(344)	(344)	(344)	(4 122)	(3 103)	(3 240)
Contracted services	(3 400)	(3 400)	(3 400)	(3 400)	(3 400)	(3 400)	(3 400)	(3 400)	(3 400)	(3 400)	(3 400)	(3 400)	(3 400)	(40 798)	(42 583)	(44 375)
Transfers and grants - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other	(88)	(88)	(88)	(88)	(88)	(88)	(88)	(88)	(88)	(88)	(88)	(88)	(88)	(1 061)	(1 108)	(1 156)
Other expenditure	(3 965)	(3 965)	(3 965)	(3 965)	(3 965)	(3 965)	(3 965)	(3 965)	(3 965)	(3 965)	(3 965)	(3 965)	(3 965)	(47 586)	(41 319)	(31 606)
Cash Payments by Type	(15 718)	(15 718)	(15 718)	(15 718)	(15 718)	(15 718)	(15 718)	(15 718)	(15 718)	(15 718)	(15 718)	(15 718)	(15 718)	(188 615)	(187 590)	(183 918)
Other Cash Flows/Payments by Type																
Capital assets	(7 908)	(7 908)	(7 908)	(7 908)	(7 908)	(7 908)	(7 908)	(7 908)	(7 908)	(7 908)	(7 908)	(7 908)	(7 908)	(94 890)	(52 496)	(54 598)
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments	(61)	(61)	(61)	(61)	(61)	(61)	(61)	(61)	(61)	(61)	(61)	(61)	(61)	(736)	(768)	(946)
Total Cash Payments by Type	(23 687)	(23 687)	(23 687)	(23 687)	(23 687)	(23 687)	(23 687)	(23 687)	(23 687)	(23 687)	(23 687)	(23 687)	(23 687)	(284 241)	(240 854)	(239 463)
NET INCREASE/(DECREASE) IN CASH HELD	(112)	(112)	(112)	(112)	(112)	(112)	(112)	(112)	(112)	(112)	(112)	(112)	(112)	(1 348)	32 867	52 251
Cash/cash equivalents at the month/year begin:	150 634	150 522	150 410	150 297	150 185	150 073	149 960	149 848	149 736	149 624	149 511	149 399	149 287	150 634	149 287	182 153
Cash/cash equivalents at the month/year end:	150 522	150 410	150 297	150 185	150 073	149 960	149 848	149 736	149 624	149 511	149 399	149 287	149 175	149 287	182 153	234 405

2.11 ANNUAL BUDGET AND SDBIP – INTERNAL DEPARTMENTS

Dr NDZ IDP is a principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan.

- Registration of community needs;
- Process Plan applicable to the fourth revision cycle including the following key IDP processes and deliverables:
 - ✓ Compilation of departmental business plans including key performance indicators and targets;
 - ✓ Financial planning and budgeting process;
 - ✓ Public participation process;
 - ✓ Compilation of the SDBIP, and
 - ✓ The review of the performance management and monitoring processes.

Business planning links back to priority needs and master planning, and essentially informed the detail operating budget appropriations and three-year capital programme.

Table SA2 Matrix Financial Performance Budget (revenue source /expenditure type and department)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type

Description	Ref	Vote 1 - EXECUTIVE AND COUNCIL	Vote 2 - BUDGET AND TREASURY	Vote 3 - CORPORATE SERVICES	Vote 4 - COMMUNITY SERVICES	Vote 5 - PUBLIC WORKS AND BASIC SERVICES	Vote 6 - PLANNING AND DEVELOPMNT	Total
R thousand	1							
Revenue By Source								
Property rates		-	37 833	-	-	-	-	37 833
Service charges - electricity revenue		-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-
Service charges - refuse revenue		-	-	-	-	3 547	-	3 547
Rental of facilities and equipment		-	935	-	-	-	-	935
Interest earned - external investments		-	5 594	-	-	-	-	5 594
Interest earned - outstanding debtors		-	5 850	-	-	-	-	5 850
Dividends received		-	-	-	-	-	-	-
Fines, penalties and forfeits		-	308	-	-	325	-	632
Licences and permits		-	-	-	-	498	5	503
Agency services		-	-	-	-	353	-	353
Other revenue		-	330	-	52	9	200	590
Transfers and subsidies		-	154 416	2 476	-	4 169	1 000	162 061
Gains		-	2 488	-	-	-	-	2 488
Total Revenue (excluding capital transfers and contributions)		-	207 753	2 476	52	8 901	1 205	220 387
Expenditure By Type								
Employee related costs		7 234	16 533	20 602	11 405	23 446	7 334	86 553
Remuneration of councillors		11 557	-	-	-	-	-	11 557
Debt impairment		-	20 059	-	-	-	-	20 059
Depreciation & asset impairment		-	56 111	-	-	-	-	56 111
Finance charges		-	133	-	-	-	-	133
Bulk purchases		-	-	-	-	-	-	-
Other materials		7	36	529	216	2 800	-	3 587
Contracted services		5 975	3 478	11 628	6 437	4 407	3 473	35 397
Transfers and subsidies		-	1 061	-	-	-	-	1 061
Other expenditure		3 129	4 724	6 099	5 191	3 224	385	22 752
Losses		-	-	-	-	-	-	-
Total Expenditure		27 901	102 134	38 858	23 248	33 876	11 192	237 209
Surplus/(Deficit)		(27 901)	105 619	(36 382)	(23 195)	(24 975)	(9 987)	(16 821)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		-	-	35 758	-	8 000	-	43 758
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)		-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		(27 901)	105 619	(624)	(23 195)	(16 975)	(9 987)	26 937

SA8 Performance indicators and benchmarks

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	13,5%	18,9%	0,6%	0,1%	0,1%	0,1%	0,0%	0,1%	0,1%	0,1%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	41,4%	54,3%	1,8%	0,5%	0,4%	0,4%	0,0%	0,2%	0,2%	0,2%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Liquidity											
Current Ratio	Current assets/current liabilities	2,3	3,1	3,8	2,5	2,3	2,3	4,0	2,0	1,7	2,5
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	2,3	3,1	2,4	2,5	2,3	2,3	2,2	2,0	1,7	2,5
Liquidity Ratio	Monetary Assets/Current Liabilities	3,0	2,4	2,9	1,8	1,8	1,8	3,2	1,2	1,1	1,2
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		92,8%	96,8%	95,4%	71,8%	71,8%	71,8%	-84,6%	83,4%	83,4%	83,4%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	-4,4%	18,3%	21,6%	24,1%	22,2%	22,2%	26,6%	33,9%	31,6%	9,1%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA' s 65(e))										
Creditors to Cash and Investments		21,8%	27,7%	30,5%	33,4%	35,3%	22,0%	-47,9%	43,9%	59,9%	8,0%
Other Indicators											
Electricity Distribution Losses (2)	Total Volume Losses (kW)										
	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Distribution Losses (2)	Total Volume Losses (kt)										
	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	28,4%	29,9%	30,1%	42,2%	41,6%	41,6%	31,3%	39,3%	39,7%	39,1%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	34,7%	35,8%	35,3%	48,0%	47,5%	47,5%		44,5%	45,0%	44,3%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	4,2%	2,3%	2,6%	4,3%	7,5%	7,5%		5,2%	5,3%	5,2%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	13,3%	14,2%	14,9%	24,3%	18,6%	18,6%	16,5%	25,5%	27,0%	26,7%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	1,3	6,6	5,0	5,8	5,8	5,8	4,9	5,8	5,8	6,0
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	-22,1%	95,5%	122,8%	120,0%	110,3%	110,3%	153,4%	176,7%	163,3%	47,5%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	11,4	15,5	13,0	8,7	10,2	16,4	(8,3)	8,8	9,7	10,6

CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS

The table below gives an indication of the contracts that have future budgetary implication in the municipality.

SA – 33 Contracts Having Future Budgetary Implications(refer)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA33 Contracts having future budgetary implications													
Description	Preceding Years	Current Year 2021/22	2022/23 Medium Term Revenue & Expenditure Framework			Forecast 2025/26	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Total Contract Value
	Total	Original Budget	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
R thousand													
Parent Municipality:													
Revenue Obligation By Contract													
Telkom Lease		128	149	159	169	180							786
Hangars Lease		16	18	19									53
Contract 3													-
Contract 4													-
Contract 5													-
Total Operating Revenue Implication	-	144	167	178	169	180	-	-	-	-	-	-	839
Expenditure Obligation By Contract													
GENERAL VALUATION AND PREPARATION OF VALUATION RELL FOR IMPLEMENTATION 1 JULY 2022		1 036	153	153	153	153	153						1 803
CALIBRATION OF ALCOHOL BREATHALYZERS		17	17	17									51
The Don Ira Lease		36	47	51									135
Contract 20													-
Total Operating Expenditure Implication	-	1 089	218	222	153	153	153	-	-	-	-	-	1 989
Total Parent Expenditure Implication	-	1 089	218	222	153	153	153	-	-	-	-	-	1 989

2.12 CAPITAL EXPENDITURE DETAILS

The following tables present details of the municipality’s capital expenditure programme, firstly on new assets, then the upgrading of assets and finally on the repair and maintenance of assets.

SA34A- Capital expenditure on new assets by asset class

Dr Nkosazana Dlamini Zuma Municipality Final Budget 2022/23

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA34a Capital expenditure on new assets by asset class										
Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		29,923	12,598	10,234	18,600	13,180	13,180	9,928	33,662	35,048
Roads Infrastructure		29,923	12,598	10,234	16,500	10,580	10,580	8,128	32,305	33,631
Roads		29,923	12,598	10,234	16,500	10,580	10,580	8,128	32,305	33,631
Electrical Infrastructure		-	-	-	500	500	500	500	522	545
HV Switching Station		-	-	-	500	500	500	500	522	545
Solid Waste Infrastructure		-	-	-	1,600	2,100	2,100	1,300	835	872
Landfill Sites		-	-	-	500	400	400	1,300	835	872
Waste Transfer Stations		-	-	-	1,100	1,700	1,700	-	-	-
Community Assets		-	35,884	7,874	32,388	30,321	30,321	22,146	3,358	3,505
Community Facilities		-	7,523	4,930	24,388	22,011	22,011	14,146	3,358	3,505
Halls		-	2,921	1,152	16,000	16,100	16,100	5,110	1,566	1,635
Centres		-	-	-	-	-	-	3,300	-	-
Crèches		-	4,056	582	3,523	3,508	3,508	20	-	-
Parks		-	-	-	465	200	200	400	418	436
Public Open Space		-	-	-	-	-	-	100	104	109
Nature Reserves		-	-	-	-	-	-	-	-	-
Public Ablution Facilities		-	308	-	200	-	-	108	113	118
Markets		-	238	-	3,700	1,510	1,510	4,108	113	118
Stalls		-	-	-	-	-	-	500	522	545
Abattoirs		-	-	-	-	-	-	-	-	-
Airports		-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals		-	-	3,195	500	693	693	500	522	545
Capital Spares		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	28,361	2,944	8,000	8,310	8,310	8,000	-	-
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		-	28,361	2,944	8,000	8,310	8,310	8,000	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Other assets		29,330	338	-	11,450	13,353	13,353	17,420	3,706	3,869
Operational Buildings		29,330	338	-	11,450	13,353	13,353	17,420	3,706	3,869
Municipal Offices		29,330	338	-	11,450	13,353	13,353	17,020	3,289	3,433
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		-	102	259	499	489	489	1,043	776	811
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	102	259	499	489	489	1,043	776	811
Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licenses		-	-	-	-	-	-	-	-	-
Solid Waste Licenses		-	-	-	-	-	-	-	-	-
Computer Software and Applications		-	102	139	349	339	339	587	613	640
Load Settlement Software Applications		-	-	-	-	-	-	-	-	-
Unspecified		-	-	120	150	150	150	456	163	170
Computer Equipment		966	456	646	660	715	715	386	403	421
Computer Equipment		966	456	646	660	715	715	386	403	421
Furniture and Office Equipment		1,520	2,246	356	981	1,843	1,843	1,812	1,401	1,463
Furniture and Office Equipment		1,520	2,246	356	981	1,843	1,843	1,812	1,401	1,463
Machinery and Equipment		691	2,122	621	2,722	4,321	4,321	2,729	2,742	2,866
Machinery and Equipment		691	2,122	621	2,722	4,321	4,321	2,729	2,742	2,866
Transport Assets		1,429	5,105	4,268	-	6,700	6,700	14,700	418	436
Transport Assets		1,429	5,105	4,268	-	6,700	6,700	14,700	418	436
Land		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on new assets	1	63,859	58,849	24,257	67,300	70,922	70,922	70,164	46,466	48,418

Table SA34b- Capital expenditure on the Renewal of existing assets by asset class (refer)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		-	-	31 756	10 000	10 069	10 069	6 750	-	-
Roads Infrastructure		-	-	31 756	10 000	10 069	10 069	6 750	-	-
Roads		-	-	31 756	10 000	10 069	10 069	6 750	-	-
Total Capital Expenditure on renewal of existing assets	1	-	-	31 756	10 000	10 069	10 069	6 750	-	-

The municipality has set out a budget to renew the gravel roads through hiring of plant hire. It can be noted that even though the repairs and maintenance budget is sitting at low % of the PPE.

Table SA34e- Capital expenditure on the upgrading of existing assets by asset class

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		-	13 805	13 625	13 600	8 871	8 871	16 400	4 385	4 463
Roads Infrastructure		-	13 805	13 625	13 000	8 331	8 331	16 000	3 967	4 027
Roads		-	13 805	13 625	13 000	8 331	8 331	16 000	3 967	4 027
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	600	540	540	400	418	436
Landfill Sites		-	-	-	600	540	540	400	418	436
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Community Assets		-	4 632	73	1 250	850	850	1 500	1 566	1 635
Community Facilities		-	3 499	73	250	250	250	-	-	-
Halls		-	-	-	-	-	-	-	-	-
Centres		-	-	-	-	-	-	-	-	-
Crèches		-	3 913	-	-	-	-	-	-	-
Clinics/Care Centres		-	-	-	-	-	-	-	-	-
Theatres		-	-	-	-	-	-	-	-	-
Libraries		-	3 556	-	-	-	-	-	-	-
Nature Reserves		-	-	-	-	-	-	-	-	-
Public Ablution Facilities		-	-	-	250	250	250	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Stalls		-	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Airports		-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals		-	(3 970)	73	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	1 133	-	1 000	600	600	1 500	1 566	1 635
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		-	1 133	-	1 000	600	600	1 500	1 566	1 635
Capital Spares		-	-	-	-	-	-	-	-	-
Other assets		-	-	6 122	-	-	-	-	-	-
Operational Buildings		-	-	6 122	-	-	-	-	-	-
Municipal Offices		-	-	6 122	-	-	-	-	-	-
Pay/Enquiry Points		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	650	600	600	76	79	83
Furniture and Office Equipment		-	-	-	650	600	600	76	79	83
Total Capital Expenditure on upgrading of existing assets	1	-	18 438	19 821	15 500	10 321	10 321	17 976	6 030	6 181

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand	1									
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		-	13,805	13,625	13,600	8,871	8,871	16,400	4,385	4,463
Roads Infrastructure		-	13,805	13,625	13,000	8,331	8,331	16,000	3,967	4,027
Roads		-	13,805	13,625	13,000	8,331	8,331	16,000	3,967	4,027
Solid Waste Infrastructure		-	-	-	600	540	540	400	418	436
Landfill Sites		-	-	-	600	540	540	400	418	436
Community Assets		-	4,632	73	1,250	850	850	1,500	1,566	1,635
Community Facilities		-	3,499	73	250	250	250	-	-	-
Crèches		-	3,913	-	-	-	-	-	-	-
Libraries		-	3,556	-	-	-	-	-	-	-
Public Ablution Facilities		-	-	-	250	250	250	-	-	-
Taxi Ranks/Bus Terminals		-	(3,970)	73	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	1,133	-	1,000	600	600	1,500	1,566	1,635
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		-	1,133	-	1,000	600	600	1,500	1,566	1,635
Other assets		-	-	6,122	-	-	-	-	-	-
Operational Buildings		-	-	6,122	-	-	-	-	-	-
Municipal Offices		-	-	6,122	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	650	600	600	76	79	83
Furniture and Office Equipment		-	-	-	650	600	600	76	79	83
Total Capital Expenditure on upgrading of existing assets	1	-	18,438	19,821	15,500	10,321	10,321	17,976	6,030	6,181
Upgrading of Existing Assets as % of total capex		0.0%	23.9%	26.1%	16.7%	11.3%	11.3%	18.9%	11.5%	11.3%
Upgrading of Existing Assets as % of deprecn"		0.0%	67.1%	60.1%	31.4%	27.4%	27.4%	42.7%	13.7%	13.5%

Table SA34c-Repairs and maintenance expenditure by asset class

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA34c Repairs and maintenance expenditure by asset class										
Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand	1									
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		1,597	697	459	3,000	7,000	7,000	3,000	3,132	3,270
Roads Infrastructure		1,597	697	459	3,000	7,000	7,000	3,000	3,132	3,270
Roads		-	-	-	-	-	-	-	-	-
Road Structures		1,597	697	459	3,000	7,000	7,000	3,000	3,132	3,270
Community Assets		2,361	1,120	2,325	2,400	3,352	3,352	3,157	3,296	3,441
Community Facilities		2,361	1,120	2,325	2,400	3,352	3,352	3,157	3,296	3,441
Halls		2,361	1,120	2,325	2,000	3,052	3,052	3,000	3,132	3,270
Cemeteries/Crematoria		-	-	-	400	300	300	157	164	171
Unimproved Property		-	-	-	-	-	-	-	-	-
Other assets		1,634	540	168	900	1,200	1,200	1,700	1,775	1,853
Operational Buildings		1,634	540	168	900	1,200	1,200	1,700	1,775	1,853
Municipal Offices		1,634	540	168	900	1,200	1,200	1,700	1,775	1,853
Computer Equipment		-	12	4	39	39	39	40	42	44
Computer Equipment		-	12	4	39	39	39	40	42	44
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		150	46	109	443	413	413	415	433	452
Machinery and Equipment		150	46	109	443	413	413	415	433	452
Transport Assets		1,691	2,095	2,755	1,926	3,376	3,376	3,243	3,386	3,535
Transport Assets		1,691	2,095	2,755	1,926	3,376	3,376	3,243	3,386	3,535
Land		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	1	7,432	4,510	5,820	8,708	15,380	15,380	11,555	12,064	12,595
R&M as a % of PPE		2.4%	1.1%	1.3%	1.6%	3.1%	3.1%	104.5%	2.2%	2.2%
R&M as % Operating Expenditure		4.8%	2.7%	3.5%	3.6%	6.5%	6.5%	9.3%	5.4%	5.5%

SA 35 - Future Financial Implications of the Capital Budget

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA35 Future financial implications of the capital budget							
Vote Description	Ref	2022/23 Medium Term Revenue & Expenditure Framework			Forecasts		
		Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25	Forecast 2025/26	Forecast 2026/27	Forecast 2027/28
R thousand							
Capital expenditure	1						
Vote 1 - EXECUTIVE AND COUNCIL		60	63	65			
Vote 2 - BUDGET AND TREASURY		5 483	295	308			
Vote 3 - CORPORATE SERVICES		66 888	43 745	45 462			
Vote 4 - COMMUNITY SERVICES		2 452	1 338	1 399			
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		19 487	6 512	6 797			
Vote 6 - PLANNING AND DEVELOPMNT		520	543	567			
Vote 7 - [NAME OF VOTE 7]		-	-	-			
Vote 8 - [NAME OF VOTE 8]		-	-	-			
Vote 9 - [NAME OF VOTE 9]		-	-	-			
Vote 10 - [NAME OF VOTE 10]		-	-	-			
Vote 11 - [NAME OF VOTE 11]		-	-	-			
Vote 12 - [NAME OF VOTE 12]		-	-	-			
Vote 13 - [NAME OF VOTE 13]		-	-	-			
Vote 14 - [NAME OF VOTE 14]		-	-	-			
Vote 15 - [NAME OF VOTE 15]		-	-	-			
<i>List entity summary if applicable</i>							
Total Capital Expenditure		94 890	52 496	54 598	-	-	-
Future operational costs by vote	2						
Vote 1 - EXECUTIVE AND COUNCIL		27 841	29 060	30 325			
Vote 2 - BUDGET AND TREASURY		96 651	109 332	114 143			
Vote 3 - CORPORATE SERVICES		(28 030)	(5 771)	(5 807)			
Vote 4 - COMMUNITY SERVICES		20 796	22 932	23 940			
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		14 389	28 111	29 036			
Vote 6 - PLANNING AND DEVELOPMNT		10 672	11 140	11 632			
Vote 7 - [NAME OF VOTE 7]		-	-	-			
Vote 8 - [NAME OF VOTE 8]		-	-	-			
Vote 9 - [NAME OF VOTE 9]		-	-	-			
Vote 10 - [NAME OF VOTE 10]		-	-	-			
Vote 11 - [NAME OF VOTE 11]		-	-	-			
Vote 12 - [NAME OF VOTE 12]		-	-	-			
Vote 13 - [NAME OF VOTE 13]		-	-	-			
Vote 14 - [NAME OF VOTE 14]		-	-	-			
Vote 15 - [NAME OF VOTE 15]		-	-	-			
<i>List entity summary if applicable</i>							
Total future operational costs		142 318	194 804	203 268	-	-	-
Future revenue by source	3						
Property rates		37 833	39 498	41 275			
Service charges - electricity revenue		-	-	-			
Service charges - water revenue		-	-	-			
Service charges - sanitation revenue		-	-	-			
Service charges - refuse revenue		3 547	3 703	3 870			
Service charges - other		-	-	-			
Rental of facilities and equipment		935	976	1 019			
Interest earned - external investments		5 594	5 840	6 097			
Interest earned - outstanding debtors		5 850	6 107	6 376			
Dividends received		-	-	-			
Fines, penalties and forfeits		632	660	689			
Licences and permits		503	526	549			
Agency services		353	369	385			
Transfers and subsidies		162 061	167 635	177 767			
Other revenue		590	616	644			
Gains		2 488	2 597	2 712			
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		43 758	31 783	33 086			
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-			
Transfers and subsidies - capital (in-kind - all)		-	-	-			
<i>List entity summary if applicable</i>							
Total future revenue		264 145	260 311	274 468	-	-	-
Net Financial Implications		(26 937)	(13 010)	(16 602)	-	-	-

SA36 – Consolidated Detailed Capital Budget

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA36 Detailed capital budget

R thousand	Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	2022/23 Medium Term Revenue & Expenditure Framework				
													Audited Outcome 2020/21	Current Year Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Parent municipality:																	
List all capital projects grouped by Function																	
	Project Management Unit	Underberg Community Town Hall		New	long and healthy life for all South Africans	Inclusion and access	To unlock access to economic	Community Facilities	Halls	3			-	10,500	85	-	-
	Project Management Unit	Creighton Artificial Sportfield		New	long and healthy life for all South Africans	Growth	To unlock access to economic	Sport and Recreation Facilities	Outdoor Facilities	14	29°50'21.67"E	30° 2'5.55"S	-	8,310	-	-	-
	Project Management Unit	Cabazi Hall - Covid-19		New	long and healthy life for all South Africans	Inclusion and access	To unlock access to economic	Community Facilities	Halls	4			-	2,500	10	-	-
	Project Management Unit	Noodeni Hall		New	long and healthy life for all South Africans	Governance	recreational amenities and	Community Facilities	Halls	5			-	2,500	10	-	-
	Project Management Unit	Sopholle Creche		New	long and healthy life for all South Africans	Inclusion and access	recreational amenities and	Community Facilities	Crèches	9			-	1,750	13	-	-
	Project Management Unit	Lubovana Creche		New	long and healthy life for all South Africans	Spatial integration	To construct community	Community Facilities	Crèches	12			-	1,758	13	-	-
	Project Management Unit	Himeville Business Hives		New	responsive and economic infrast	Spatial integration	opportunity, social services and	Community Facilities	Markets	2	29°30'24.55"E	29°45'23.15"S	-	1,310	4,000	-	-
	Project Management Unit	Creighton Asphalt Road Phase 6		Upgrading	responsive and economic infrast	Spatial integration	To unlock access to economic	Roads Infrastructure	Road Structures	14			-	4,860	-	-	-
	Project Management Unit	Sdangeni Bridge Road		New	responsive and economic infrast	Spatial integration	To unlock access to economic	Roads Infrastructure	Road Structures	4	29°34'41.39"E	29°38'54.30"S	-	3,000	1,700	-	-
	Project Management Unit	Langelihle Creche		New	long and healthy life for all South Africans	Spatial integration	To unlock access to economic	Community Facilities	Crèches	12	29°52'36"E	29°48'13" S	-	-	3,300	-	-
	Project Management Unit	Creighton Sport Center		New	long and healthy life for all South Africans	Spatial integration	To unlock access to economic	Community Facilities	Outdoor Facilities	14			-	-	8,000	-	-
	Project Management Unit	Mabihla Community Hall		New	responsive and economic infrast	Spatial integration	To unlock access to economic	Community Facilities	Halls	11	29°47'13"E	29°45'6" S	-	-	3,500	-	-
	Project Management Unit	Bulwer Asphalt Road Phase 7		Upgrading	responsive and economic infrast	Spatial integration	To unlock access to economic	Roads Infrastructure	Road Structures	10	29°46'10.19"E	29°49'6.64"S	-	-	1,928	-	-
	Project Management Unit	Underberg Asphalt Road Phase 4		Upgrading	responsive and economic infrast	Spatial integration	To unlock access to economic	Roads Infrastructure	Road Structures	3	29°29'36.11"E	29°47'31.02"S	-	-	4,000	-	-
	Project Management Unit	Himeville Apha's Phase 3		Upgrading	responsive and economic infrast	Spatial integration	To unlock access to economic	Roads Infrastructure	Road Structures	2	29°30'38.67"E	29°44'58.26"S	-	-	4,000	-	-
	Project Management Unit	MIC allocation		New	responsive and economic infrast	Spatial integration	To unlock access to economic	Roads Infrastructure	Road Structures	All Wards			-	-	-	31,783	33,086
	Project Management Unit	Bulwer CBD Infrastructure Upgrade		Upgrading	responsive and economic infrast	Spatial integration	To unlock access to economic	Roads Infrastructure	Road Structures	10			2,407	-	5,200	-	-
	Project Management Unit	4 x Transport Assets		New	accountable, effective and efficient local	Spatial integration	To unlock access to economic	Transport Assets	Unspecified				462	-	3,000	-	-
	Project Management Unit	Renewal of Gravel roads		Renewal	responsive and economic infrast	Spatial integration	Maintenance and renovation of	Roads Infrastructure	Road Structures	All Wards			1,487	10,069	6,750	-	-
	Administrative and Corporate Support	Procurement of Furniture and Equipment		New	accountable, effective and efficient local	Inclusion and access	promote and create a safe environ	Furniture and Office Equipment	Unspecified	Administrative or Head Office			2,564	1,300	992	1,556	1,511
	Administrative and Corporate Support	Procurement of Computer Equipment		New	accountable, effective and efficient local	Inclusion and access	promote and create a safe environ	Computer Equipment	Unspecified	Administrative or Head Office				715	386	403	421
	Administrative and Corporate Support	Procurement of Computer Software		New	accountable, effective and efficient local	Inclusion and access	promote and create a safe environ	Licences and Rights	Computer Software and Applications	Administrative or Head Office				299	446	465	486
	Administrative and Corporate Support	Upgrading of Server		New	accountable, effective and efficient local	Inclusion and access	promote and create a safe environ	Furniture and Office Equipment	Computer Software and Applications	Administrative or Head Office			308	600	76	79	83
	Administrative and Corporate Support	Procurement of Parkhome		New	accountable, effective and efficient local	Inclusion and access	promote and create a safe environ	Housing	Municipal Offices	Administrative or Head Office			236	1,500	1,250	-	-
	Administrative and Corporate Support	Municipal Offices		New	accountable, effective and efficient local	Inclusion and access	promote and create a safe environ	Operational Buildings	Municipal Offices	Administrative or Head Office				550	300	313	327
	Administrative and Corporate Support	Backup Generator		New	accountable, effective and efficient local	Inclusion and access	promote and create a safe environ	Machinery and Equipment	Electricity Generation Facilities	Administrative or Head Office	29°30'43.93"E	29°45'1.05"S	5,676	1,000	500	522	545
	Administrative and Corporate Support	Carport Covers		New	accountable, effective and efficient local	Inclusion and access	promote and create a safe environ	Transport Assets	Road Furniture	Administrative or Head Office			6,496	200	300	313	327
	Administrative and Corporate Support	Procurement of Antivirus Software		New	accountable, effective and efficient local	Inclusion and access	To rationalize IT management	Computer Equipment	Computer Software and Applications	Administrative or Head Office			15,082	150	156	163	170
	Administrative and Corporate Support	Procurement of fire extinguishers		New	accountable, effective and efficient local	Inclusion and access	promote and create a safe environ	Machinery and Equipment	Capital Spares	Administrative or Head Office			459	150	350	365	382
	Administrative and Corporate Support	Firearm Safes		New	accountable, effective and efficient local	Inclusion and access	promote and create a safe environ	Furniture and Office Equipment	Capital Spares	Administrative or Head Office			456	25	-	-	-
	Administrative and Corporate Support	Installation of Cameras		New	accountable, effective and efficient local	Inclusion and access	promote and create a safe environ	Furniture and Office Equipment	Unspecified	Administrative or Head Office				110	100	-	-
	Administrative and Corporate Support	Fiber connection		New	accountable, effective and efficient local	Inclusion and access	To ensure Municipal Compliance	Furniture and Office Equipment	Power Plants	Administrative or Head Office				133	250	261	273
	Administrative and Corporate Support	External Computer Service-Software Licences		New	accountable, effective and efficient local	Inclusion and access	promote and create a safe environ	Licences and Rights	Computer Software and Applications	Administrative or Head Office			40	142	148	154	
	Administrative and Corporate Support	Transport Assets		New	accountable, effective and efficient local	Inclusion and access	promote and create a safe environ	Transport Assets	Unspecified	Administrative or Head Office			6,700	11,300	-	-	-
	Administrative and Corporate Support	Procurement of Audio Visual (BCS)		New	accountable, effective and efficient local	Inclusion and access	promote and create a safe environ	Furniture and Office Equipment	Unspecified	Administrative or Head Office				275	-	-	-
	Administrative and Corporate Support	Construction of Storage Facility		New	accountable, effective and efficient local	Inclusion and access	promote and create a safe environ	Furniture and Office Equipment	Unspecified	Administrative or Head Office				400	3,000	-	-
	Administrative and Corporate Support	Drones		New	accountable, effective and efficient local	Inclusion and access	promote and create a safe environ	Furniture and Office Equipment	Unspecified	Administrative or Head Office				-	90	-	-
	Administrative and Corporate Support	Shelves or Cabinet for Registry & Corporate Services Off		New	accountable, effective and efficient local	Inclusion and access	promote and create a safe environ	Furniture and Office Equipment	Unspecified	Administrative or Head Office				-	280	-	-
	Administrative and Corporate Support	Procurement of Car wash Equipment		New	accountable, effective and efficient local	Inclusion and access	promote and create a safe environ	Machinery and Equipment	Outdoor Facilities	Administrative or Head Office				-	100	-	-
	Administrative and Corporate Support	Electronic Records Management		New	accountable, effective and efficient local	Inclusion and access	promote and create a safe environ	Furniture and Office Equipment	Computer Software and Applications	Administrative or Head Office				-	300	-	-

Dr Nkosazana Dlamini Zuma Municipality Final Budget 2022/23

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA36 Detailed capital budget

R thousand	Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	2022/23 Medium Term Revenue & Expenditure Framework				
													Audited Outcome 2020/21	Current Year 2021/22 Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
	Project Management Unit	Construction of Disaster Management Centre		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Community Facilities	Fire/Ambulance Stations	Whole of the Municipality			1,487	10,203	9,000	-	-
	Project Management Unit	Himeville Asphalt Surfacing Phase 2		Upgrading	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Roads Infrastructure	Roads	2			2,564	700	-	-	-
	Project Management Unit	Bulwer Asphalt Road Phase 7		Upgrading	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Roads Infrastructure	Roads	10			1,000	-	-	-	-
	Project Management Unit	Underberg Asphalt Road Phase 2		Upgrading	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Roads Infrastructure	Roads	3			700	-	-	-	-
	Project Management Unit	Creighton CBD Infrastructure Upgrade		Upgrading	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Roads Infrastructure	Roads	14	29°50'36.96"E	30°1'40.54"S	308	2,000	1,300	1,357	1,417
	Project Management Unit	Bulwer CBD Infrastructure Upgrade		Upgrading	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Roads Infrastructure	Roads	10	29°46'7.80"E	29°48'40.24"S	238	600	-	-	-
	Project Management Unit	Underberg CBD Infrastructure Upgrade		Upgrading	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Roads Infrastructure	Roads	3	29°29'49.58"E	29°47'37.91"S	5,031	2,500	2,610	2,725	
	Project Management Unit	Informal Trading Infrastructure		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Community Facilities	Roads				5,676	-	500	522	545
	Project Management Unit	Installation of Himeville Transfer Station Weighri		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Solid Waste Infrastructure	Waste Processing Facilities	2			6,496	1,700	-	-	-
	Project Management Unit	Construction of Storm Water Drainage		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Storm water Infrastructure	Drainage Collection	All Wards	29°48'2.94"E	29°52'47.62"S	1,000	1,000	500	522	545
	Project Management Unit	Makawusane Sport Field Phase 2		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Sport and Recreation Facilities	Outdoor Facilities	15	29°59'8.53"E	29°55'40.42"S	459	600	1,500	1,566	1,635
	Project Management Unit	Habeni Community Hall		New	responsive and economic infrast	Inclusion and access	ty recreational amenities and man	Community Facilities	Halls	6	29°42'51.40"E	29°57'59.90"S	456	600	1,500	1,566	1,635
	Project Management Unit	Procurement of Plant and Equipment		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Machinery and Equipment	Unspecified	Whole of the Municipality			283	2,171	1,479	1,544	1,612
	Project Management Unit	Bulwer Landfill Closure and Rehabilitation		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Community Facilities	Landfill Sites	10			1,022	540	400	418	436
	Project Management Unit	Building SMMCE Car Wash		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Community Facilities	Unspecified	3			1,401	100	400	418	436
	Project Management Unit	Bus Shelters		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Community Facilities	Taxi Ranks/Bus Terminals	9, 10, 11, 12, 13, 14 & 15			2,531	693	500	522	545
	Project Management Unit	Installation of Bulwer Dump Site Liner (HDPE)		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Solid Waste Infrastructure	Waste Processing Facilities	10			1,267	400	-	-	-
	Project Management Unit	Street light/High Mast		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Electrical Infrastructure	Unspecified	2, 3, 10, 13, 14	29°46'13.17"E	29°48'43.53"S	1,430	500	500	522	545
	Project Management Unit	Parks, Paving, Cemeteries and Waste Disposal Sites Toilets		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Community Facilities	Toilet Facilities	2&14			958	200	400	418	436
	Project Management Unit	Installation of Himeville Transfer Station Shredder		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Solid Waste Infrastructure	Waste Processing Facilities	2			3,913	1,000	-	-	-
	Project Management Unit	Extention Himeville Pound Grazing Land		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Community Facilities	Unspecified	2			3,556	250	-	-	-
	Project Management Unit	Building of Industrial Business Park/ Hub		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Community Facilities	Markets				3,970	-	106	113	118
	Project Management Unit	Fresh Produce Market		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Community Facilities	Markets				345	200	106	113	118
	Project Management Unit	Guard House & on transfer Station		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Operational Buildings	Municipal Offices	2&3			344	400	400	418	436
	Project Management Unit	Installation of Creighton Dump Site Liner (HDPE)		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Solid Waste Infrastructure	Waste Processing Facilities	14	29°50'44.82"E	30°17'20"S	444	-	500	-	-
	Project Management Unit	Wool Shearing Sheds		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Operational Buildings	Indoor Facilities				-	200	209	218	
	Project Management Unit	Public Open Space		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Community Facilities	Public Open Space				-	100	104	109	
	Project Management Unit	Poultry Processing, Packaging and Distribution Hub		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Operational Buildings	Unspecified				-	200	209	218	
	Project Management Unit	Mobile Library		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Libraries	Libraries				-	1,000	1,044	1,090	
	Project Management Unit	2 x Silos		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Operational Buildings	Unspecified				-	300	313	327	
	Project Management Unit	Construction of Animal Sheds		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Operational Buildings	Unspecified				-	750	783	817	
	Project Management Unit	Upgrade of Gravel Roads to Concrete Paving (Slip heal se		Upgrading	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Roads Infrastructure	Roads	all 15 wards	29°49'40.25"E	29°53'14.04"S	-	3,000	-	-	-
	Project Management Unit	Installation of Creighton Dump Site Liner (HDPE)		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Solid Waste Infrastructure	Waste Processing Facilities	14			-	500	-	-	-
	Project Management Unit	Designs of Municipal Offices		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Operational Buildings	Municipal Offices	Whole of the Municipality			-	620	-	-	-
	Project Management Unit	Designs of Bulwer Landfill		New	responsive and economic infrast	Inclusion and access	ices and facilitate additional infrast	Solid Waste Infrastructure	Landfill Sites	10			-	800	855	872	
	Parent Capital expenditure												75,833	91,311	94,880	52,496	54,599

SA37 – Projects delayed from previous year

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA37 Projects delayed from previous financial years																
R thousand	Function	Project name	Project number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	Previous target year to complete	Current Year 2021/22		2022/23 Medium Term Revenue & Expenditure Framework		
												Original Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Parent municipality: <i>List all capital projects grouped by Function</i>																
	Project Management Unit	Underberg Community Town Hall		New	Healthy life for all	Slum and access	facilitate additional	Community Facilities	Halls	3		10,500	10,500	85	-	-
	Project Management Unit	Cabazi Hall - Covid-19		New	Healthy life for all	Slum and access	facilitate additional	Community Facilities	Halls	4		2,500	2,500	10	-	-
	Project Management Unit	Ndodeni Hall		New	Healthy life for all	Spatial integration	facilitate additional	Community Facilities	Halls	5		2,500	2,500	10	-	-
	Project Management Unit	Sopholle Creche		New	Healthy life for all	Slum and access	facilitate additional	Community Facilities	Crèches	9		1,750	1,750	13	-	-
	Project Management Unit	Lubovana Creche		New	Healthy life for all	Spatial integration	facilitate additional	Community Facilities	Crèches	12		1,758	1,758	13	-	-

2.13 LEGISLATION COMPLIANCE STATUS

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

a. In year reporting

In year reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved and includes monthly published financial performance on the municipality's website.

b. Internship Programmes

Internship programme – the municipality is participating in the Municipal Financial Management Internship programme and has employed three interns currently and in a process to employ the other two before the end of the financial year. The three interns are undergoing training in various divisions of the Financial Services Department and internal auditing. Two of the interns have attended the MFMP and completed it, the other three interns will start at the beginning of the new financial year.

c. Budget and Treasury Office

Budget and Treasury Office has been established in accordance with the MFMA.

d. Audit Committee

An Audit Committee was established and is fully functional.

e.) Service Delivery and Budget implementation Plan

The detail SDBIP document is at a draft stage and will be finalized within 28 days after approval of the 2022/23 MTREF.

f.) Annual Report

Annual Report Annual report is compiled in terms of the MFMA and National Treasury requirements.

g.) Policies

Policies The review of all budget related policies has taken place in terms of Regulation 7 of the MBRR.

h.) Budget Preparation

This Budget has been prepared in terms of section 21 of the MFMA No. 56 of 2003. The municipality has taken into consideration the macro-economic performance and projections when preparing the 2022/2023 MTREF Municipal Budget as stipulated in MFMA circular No. 115.

Table 1: Macroeconomic performance and projections, 2020 - 2025

Fiscal year	2020/21	2021/22	2022/23	2023/24	2024/25
	Actual	Estimate	Forecast		
CPI Inflation	2.9%	4.5%	4.8%	4.4%	4.5%

2.14 OTHER SUPPORTING DOCUMENTS

Table SA1 - Supporting detail to budgeted financial performance

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand											
REVENUE ITEMS:											
Property rates	6										
Total Property Rates		41 157	43 214	37 097	54 745	54 745	54 745	32 404	57 596	60 130	62 836
less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		10 114	10 213	2 779	18 519	18 519	18 519	2 825	19 763	20 632	21 561
Net Property Rates		31 042	33 001	34 318	36 226	36 226	36 226	29 579	37 833	39 498	41 275
Service charges - electricity revenue	6										
Total Service charges - electricity revenue		159	176	176	176	176	176	-	185	193	202
less Revenue Foregone (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-	-
less Cost of Free Basic Services (50 kwh per indigent household per month)		159	176	176	176	176	176	-	185	193	202
Net Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	6										
Total Service charges - water revenue		-	-	-	-	-	-	-	-	-	-
less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-	-
less Cost of Free Basic Services (6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-	-
Net Service charges - water revenue		-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue											
Total Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-
less Revenue Foregone (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-	-
less Cost of Free Basic Services (free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-	-
Net Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	6										
Total refuse removal revenue		3 378	3 498	3 962	4 128	4 128	4 132	3 339	3 638	3 798	3 969
Total landfill revenue		-	-	-	-	-	-	-	-	-	-
less Revenue Foregone (in excess of one removal a week to indigent households)		-	-	-	-	-	-	-	-	-	-
less Cost of Free Basic Services (removed once a week to indigent households)		73	75	83	83	83	87	-	91	95	99
Net Service charges - refuse revenue		3 305	3 423	3 878	4 045	4 045	4 045	3 339	3 547	3 703	3 870
Other Revenue by source											
Fuel Levy		-	-	-	-	-	-	-	-	-	-
Other Revenue											
Discontinued Operations		-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-
Operational Revenue		1 457	56	375	208	367	367	252	156	163	170
Intercompany/Parent-subsidiary Transactions		-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-
Sales of Goods and Rendering of Services		600	320	270	520	430	430	118	434	453	473
Fuel Levy	3	-	-	-	-	-	-	-	-	-	-
Total 'Other' Revenue	1	2 056	376	645	729	797	797	370	590	616	644

EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	36 539	41 905	46 601	60 570	60 570	60 570	44 017	59 047	61 645	64 358
Pension and UIF Contributions		4 875	5 903	7 021	8 650	8 650	8 650	6 624	9 338	9 748	10 177
Medical Aid Contributions		2 779	2 266	3 577	3 338	3 338	3 338	2 662	3 552	3 708	3 872
Overtime		1 254	813	1 302	2 715	2 715	2 715	1 118	2 679	2 797	2 920
Performance Bonus		2 616	3 609	3 723	4 397	4 397	4 397	3 881	4 997	5 517	5 447
Motor Vehicle Allowance		364	358	330	491	491	491	384	572	597	623
Cellphone Allowance		-	-	-	-	-	-	-	-	-	-
Housing Allowances		166	174	190	482	482	482	174	483	505	527
Other benefits and allowances		977	1 294	1 405	2 945	2 945	2 945	1 513	3 002	3 134	3 272
Payments in lieu of leave		929	-	-	-	-	-	-	-	-	-
Long service awards		-	445	1 313	441	441	441	371	459	479	500
Post-retirement benefit obligations		-	1 358	1 468	2 424	1 091	1 091	271	2 424	2 531	2 642
sub-total	5	50 499	58 124	66 929	86 453	85 120	85 120	61 016	86 553	90 661	94 337
Less: Employees costs capitalised to PPE											
		-	-	-	-	-	-	-	-	-	-
Total Employee related costs	1	50 499	58 124	66 929	86 453	85 120	85 120	61 016	86 553	90 661	94 337
Contributions recognised - capital											
<i>List contributions by contract</i>											
		-	-	-	-	-	-	-	-	-	-
Total Contributions recognised - capital		-	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment											
Depreciation of Property, Plant & Equipment		23 438	27 361	32 817	49 167	37 507	37 507	31 922	55 940	61 402	64 104
Lease amortisation		68	121	177	195	214	214	144	170	178	185
Capital asset impairment		-	-	-	-	-	-	-	-	-	-
Depreciation resulting from revaluation of PPE		-	-	-	-	-	-	-	-	-	-
Total Depreciation & asset impairment	10	23 506	27 481	32 995	49 362	37 721	37 721	32 065	56 111	61 580	64 289
Bulk purchases											
Electricity Bulk Purchases		-	-	-	-	-	-	-	-	-	-
Water Bulk Purchases		-	-	-	-	-	-	-	-	-	-
Total bulk purchases	1	-	-	-	-	-	-	-	-	-	-
Transfers and grants											
Cash transfers and grants		1 772	1 496	1 085	2 068	1 636	1 636	1 010	1 061	1 108	1 156
Non-cash transfers and grants		-	-	946	-	-	-	-	-	-	-
Total transfers and grants	1	1 772	1 496	2 031	2 068	1 636	1 636	1 010	1 061	1 108	1 156
Contracted services											
Outsourced Services		13 052	12 489	13 061	17 467	21 444	21 444	16 720	15 196	15 855	16 563
Consultants and Professional Services		6 787	17 200	3 923	9 488	11 216	11 216	2 439	7 882	8 228	8 591
Contractors		8 617	5 147	6 359	9 904	16 531	16 531	7 646	12 320	12 862	13 428
sub-total	1	28 456	34 836	23 343	36 858	49 190	49 190	26 804	35 397	36 945	38 581
Allocations to organs of state:											
Electricity		-	-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-	-
Sanitation		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
Total contracted services		28 456	34 836	23 343	36 858	49 190	49 190	26 804	35 397	36 945	38 581
Other Expenditure By Type											
Collection costs		-	-	-	-	-	-	-	-	-	-
Contributions to 'other' provisions		-	-	-	-	-	-	-	-	-	-
Audit fees		1 745	1 847	1 745	2 078	2 078	2 078	1 139	1 301	1 358	1 418
General expenses		-	-	-	-	-	-	-	-	-	-
Operating Leases		68	108	115	162	147	147	43	58	61	64
Operational Cost		27 620	22 624	22 415	25 894	32 443	32 443	22 577	21 393	19 742	20 598
Statutory Payments other than Income Taxes		-	-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-
Total 'Other' Expenditure	1	29 432	24 579	24 275	28 134	34 668	34 668	23 759	22 752	21 161	22 079

Table SA2 - Matrix financial performance budget (revenue source/expenditure type and department)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure typ								
Description	Ref	Vote 1 - EXECUTIVE AND COUNCIL	Vote 2 - BUDGET AND TREASURY	Vote 3 - CORPORATE SERVICES	Vote 4 - COMMUNITY SERVICES	Vote 5 - PUBLIC WORKS AND BASIC SERVICES	Vote 6 - PLANNING AND DEVELOPMNT	Total
R thousand	1							
Revenue By Source								
Property rates		-	37 833	-	-	-	-	37 833
Service charges - electricity revenue		-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-
Service charges - refuse revenue		-	-	-	-	3 547	-	3 547
Rental of facilities and equipment		-	935	-	-	-	-	935
Interest earned - external investments		-	5 594	-	-	-	-	5 594
Interest earned - outstanding debtors		-	5 850	-	-	-	-	5 850
Dividends received		-	-	-	-	-	-	-
Fines, penalties and forfeits		-	308	-	-	325	-	632
Licences and permits		-	-	-	-	498	5	503
Agency services		-	-	-	-	353	-	353
Other revenue		-	330	-	52	9	200	590
Transfers and subsidies		-	154 416	2 476	-	4 169	1 000	162 061
Gains		-	2 488	-	-	-	-	2 488
Total Revenue (excluding capital transfers and contributions)		-	207 753	2 476	52	8 901	1 205	220 387
Expenditure By Type								
Employee related costs		7 234	16 533	20 602	11 405	23 446	7 334	86 553
Remuneration of councillors		11 557	-	-	-	-	-	11 557
Debt impairment		-	20 059	-	-	-	-	20 059
Depreciation & asset impairment		-	56 111	-	-	-	-	56 111
Finance charges		-	133	-	-	-	-	133
Bulk purchases		-	-	-	-	-	-	-
Other materials		7	36	529	216	2 800	-	3 587
Contracted services		5 975	3 478	11 628	6 437	4 407	3 473	35 397
Transfers and subsidies		-	1 061	-	-	-	-	1 061
Other expenditure		3 129	4 724	6 099	5 191	3 224	385	22 752
Losses		-	-	-	-	-	-	-
Total Expenditure		27 901	102 134	38 858	23 248	33 876	11 192	237 209
Surplus/(Deficit)								
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		(27 901)	105 619	(36 382)	(23 195)	(24 975)	(9 987)	(16 821)
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)		-	-	35 758	-	8 000	-	43 758
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		(27 901)	105 619	(624)	(23 195)	(16 975)	(9 987)	26 937

Table SA3 - Supporting detail to Budgeted Financial Position

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand											
ASSETS											
Call investment deposits											
Call deposits		111 185	119 356	48 998	83 684	48 998	48 998	17 302	48 998	48 998	48 998
Other current investments		-	-	-	-	-	-	-	-	-	-
Total Call investment deposits	2	111 185	119 356	48 998	83 684	48 998	48 998	17 302	48 998	48 998	48 998
Consumer debtors											
Consumer debtors		45 913	90 817	75 582	91 148	88 050	88 050	80 213	81 670	71 261	60 403
Less: Provision for debt impairment		-	(29 995)	(35 096)	(46 107)	(48 327)	(48 327)	(34 923)	(54 982)	(55 864)	(56 786)
Total Consumer debtors	2	45 913	60 822	40 486	45 040	39 723	39 723	45 290	26 688	15 397	3 617
Debt impairment provision											
Balance at the beginning of the year		-	(27 570)	(34 113)	(26 049)	(34 923)	(34 923)	(34 923)	(34 923)	(34 923)	(34 923)
Contributions to the provision		(3 515)	(6 387)	(983)	-	-	-	-	-	-	-
Bad debts written off		-	-	-	(20 059)	(13 404)	(13 404)	-	(20 059)	(20 941)	(21 863)
Balance at end of year		(3 515)	(33 957)	(35 096)	(46 107)	(48 327)	(48 327)	(34 923)	(54 982)	(55 864)	(56 786)
Inventory											
Water											
Opening Balance		-	-	-	-	-	-	-	-	-	-
System Input Volume		-	-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-	-
Bulk Purchases		-	-	-	-	-	-	-	-	-	-
Natural Sources		-	-	-	-	-	-	-	-	-	-
Authorised Consumption	6	-	-	-	-	-	-	-	-	-	-
Billed Authorised Consumption		-	-	-	-	-	-	-	-	-	-
Billed Metered Consumption		-	-	-	-	-	-	-	-	-	-
Free Basic Water		-	-	-	-	-	-	-	-	-	-
Subsidised Water		-	-	-	-	-	-	-	-	-	-
Revenue Water		-	-	-	-	-	-	-	-	-	-
Billed Unmetered Consumption		-	-	-	-	-	-	-	-	-	-
Free Basic Water		-	-	-	-	-	-	-	-	-	-
Subsidised Water		-	-	-	-	-	-	-	-	-	-
Revenue Water		-	-	-	-	-	-	-	-	-	-
UnBilled Authorised Consumption		-	-	-	-	-	-	-	-	-	-
Unbilled Metered Consumption		-	-	-	-	-	-	-	-	-	-
Unbilled Unmetered Consumption		-	-	-	-	-	-	-	-	-	-
Water Losses		-	-	-	-	-	-	-	-	-	-
Apparent losses		-	-	-	-	-	-	-	-	-	-
Unauthorised Consumption		-	-	-	-	-	-	-	-	-	-
Customer Meter Inaccuracies		-	-	-	-	-	-	-	-	-	-
Real losses		-	-	-	-	-	-	-	-	-	-
Leakage on Transmission and Distribution Mains		-	-	-	-	-	-	-	-	-	-
Leakage and Overflows at Storage Tanks/Reservoirs		-	-	-	-	-	-	-	-	-	-
Leakage on Service Connections up to the point of Customer		-	-	-	-	-	-	-	-	-	-
Data Transfer and Management Errors		-	-	-	-	-	-	-	-	-	-
Unavoidable Annual Real Losses		-	-	-	-	-	-	-	-	-	-
Non-revenue Water		-	-	-	-	-	-	-	-	-	-
Closing Balance Water		-	-	-	-	-	-	-	-	-	-
Agricultural											
Opening Balance		-	-	-	-	-	-	-	-	-	-
Acquisitions		-	-	-	-	-	-	-	-	-	-
Issues	7	-	-	-	-	-	-	-	-	-	-
Adjustments	8	-	-	-	-	-	-	-	-	-	-
Write-offs	9	-	-	-	-	-	-	-	-	-	-
Closing balance - Agricultural		-	-	-	-	-	-	-	-	-	-
Consumables											
Standard Rated											
Opening Balance		-	(1)	(1)	(1)	(1)	(1)	(1)	-	-	-
Acquisitions		18	25	-	1 477	1 477	1 477	-	483	504	526
Issues	7	(18)	(25)	-	(1 397)	(1 553)	(1 553)	-	(483)	(504)	(526)
Adjustments	8	-	-	-	-	-	-	-	-	-	-
Write-offs	9	-	-	-	-	-	-	-	-	-	-
Closing balance - Consumables Standard Rated		(1)	(1)	(1)	79	(76)	(76)	(1)	-	-	-

Zero Rated										
Opening Balance	-	-	-	-	-	-	-	-	-	-
Acquisitions	-	-	-	-	-	-	-	-	-	-
Issues	-	-	-	-	-	-	-	-	-	-
Adjustments	-	-	-	-	-	-	-	-	-	-
Write-offs	-	-	-	-	-	-	-	-	-	-
Closing balance - Consumables Zero Rated	-	-	-	-	-	-	-	-	-	-
Finished Goods										
Opening Balance	-	-	-	-	-	-	-	-	-	-
Acquisitions	-	-	-	70	70	70	-	116	121	126
Issues	-	-	-	(150)	(135)	(135)	-	(116)	(121)	(126)
Adjustments	-	-	-	-	-	-	-	-	-	-
Write-offs	-	-	-	-	-	-	-	-	-	-
Closing balance - Finished Goods	-	-	-	(80)	(65)	(65)	-	-	-	-
Materials and Supplies										
Opening Balance	-	-	-	-	-	-	-	-	-	-
Acquisitions	-	-	-	2 743	2 743	2 743	-	2 986	2 073	2 164
Issues	-	-	-	(2 543)	(2 742)	(2 742)	-	(2 986)	(2 073)	(2 164)
Adjustments	-	-	-	-	-	-	-	-	-	-
Write-offs	-	-	-	-	-	-	-	-	-	-
Closing balance - Materials and Supplies	-	-	-	200	1	1	-	-	-	-
Work-in-progress										
Opening Balance	-	-	-	-	-	-	-	-	-	-
Materials	-	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-	-
Closing balance - Work-in-progress	-	-	-	-	-	-	-	-	-	-
Housing Stock										
Opening Balance	-	-	-	-	-	-	-	-	-	-
Acquisitions	-	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-	-
Sales	-	-	-	-	-	-	-	-	-	-
Closing Balance - Housing Stock	-	-	-	-	-	-	-	-	-	-
Land										
Opening Balance	-	-	-	-	-	-	-	-	-	-
Acquisitions	-	-	-	-	-	-	-	-	-	-
Sales	-	-	-	-	-	-	-	-	-	-
Adjustments	-	-	-	-	-	-	-	-	-	-
Correction of Prior period errors	-	-	-	-	-	-	-	-	-	-
Closing Balance - Land	-	-	-	-	-	-	-	-	-	-
Closing Balance - Inventory & Consumables	(1)	(1)	(1)	199	(140)	(140)	(1)	-	-	-
Property, plant and equipment (PPE)										
PPE at cost/valuation (excl. finance leases)	362 223	409 878	568 503	700 819	657 028	657 028	624 744	754 527	806 628	860 918
Leases recognised as PPE	-	-	2 445	2 445	1 279	1 279	1 279	1 279	1 279	1 279
Less: Accumulated depreciation	(23 499)	(27 481)	(118 737)	(172 778)	(156 127)	(156 127)	(150 542)	(212 068)	(272 528)	(335 753)
Total Property, plant and equipment (PPE)	338 724	382 397	452 211	530 486	502 180	502 180	475 482	543 739	535 380	526 444

LIABILITIES										
Current liabilities - Borrowing										
Short term loans (other than bank overdraft)	-	-	-	-	-	-	-	-	-	-
Current portion of long-term liabilities	678	370	171	(171)	171	171	(0)	171	171	171
Total Current liabilities - Borrowing	678	370	171	(171)	171	171	(0)	171	171	171
Trade and other payables										
Trade Payables	25 388	40 224	37 845	41 278	53 118	53 118	35 866	53 173	51 342	63 905
Other Creditors	13 811	607	-	409	-	-	-	-	409	-
Unspent conditional transfers	5 673	8 704	6 413	5 707	5 904	5 904	19 455	5 904	5 975	5 904
VAT	756	610	2 107	13 619	14 107	14 107	2 785	14 295	14 491	14 696
Total Trade and other payables	45 627	50 145	46 365	61 013	73 129	73 129	58 105	73 373	72 218	84 504
Non current liabilities - Borrowing										
Borrowing	-	-	-	-	-	-	-	-	-	-
Finance leases (including PPP asset element)	540	171	-	-	-	-	-	-	-	-
Total Non current liabilities - Borrowing	540	171	-	-	-	-	-	-	-	-
Provisions - non-current										
Retirement benefits	5 266	5 421	6 097	6 293	6 097	6 097	6 097	6 097	6 097	6 097
<i>List other major provision items</i>										
Refuse landfill site rehabilitation	8 535	9 164	8 857	11 463	7 757	7 757	7 757	7 757	7 757	7 757
Other	3 056	2 357	3 257	2 798	3 257	3 257	3 257	3 257	3 257	3 257
Total Provisions - non-current	16 857	16 942	18 211	20 554	17 111	17 111	17 111	17 111	17 111	17 111
CHANGES IN NET ASSETS										
Accumulated Surplus/(Deficit)										
Accumulated Surplus/(Deficit) - opening balance	-	-	-	-	-	-	-	-	-	-
GRAP adjustments	-	-	-	-	-	-	-	-	-	-
Restated balance	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	48 534	56 308	85 405	2 061	8 609	8 609	-	26 937	13 010	16 602
Transfers to/from Reserves	-	-	-	-	-	-	-	-	-	-
Depreciation offsets	-	-	-	-	-	-	-	-	-	-
Other adjustments	(2 470)	1 513	148	-	-	-	-	-	-	-
Accumulated Surplus/(Deficit)	46 064	57 822	85 553	2 061	8 609	8 609	-	26 937	13 010	16 602
Reserves										
Housing Development Fund	4 827	5 228	5 493	5 239	5 493	5 493	5 493	5 493	5 493	5 493
Capital replacement	-	-	-	-	-	-	-	-	-	-
Self-insurance	-	-	-	-	-	-	-	-	-	-
Other reserves										
Compensation for Occupational Injuries and Diseases	-	-	-	-	-	-	-	-	-	-
Employee Benefit Reserve	-	-	-	-	-	-	-	-	-	-
Non-current Provisions Reserve	-	-	-	-	-	-	-	-	-	-
Valuation Reserve	-	-	-	-	-	-	-	-	-	-
Investment in associate account	-	-	-	-	-	-	-	-	-	-
Capitalisation Reserve	-	-	-	-	-	-	-	-	-	-
Equity	-	-	-	-	-	-	-	-	-	-
Non-Controlling Interest	-	-	-	-	-	-	-	-	-	-
Share Premium	-	-	-	-	-	-	-	-	-	-
Revaluation	-	-	-	-	-	-	-	-	-	-
Total Reserves	4 827	5 228	5 493	5 239	5 493	5 493	5 493	5 493	5 493	5 493
TOTAL COMMUNITY WEALTH/EQUITY	50 890	63 050	91 046	7 300	14 103	14 103	5 493	32 430	18 504	22 095

SA9 - Social, Economic and Demographic Statistics and Assumptions

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA9 Social, economic and demographic statistics and assumptions												
Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2018/19	2019/20	2020/21	Current Year 2021/22	2022/23 Medium Term Revenue & Expenditure Framework		
						Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Demographics												
Population		Stats SA community survey	-	-	-	118	118	118	118	118	118	118
Females aged 5 - 14		Stats SA community survey	-	-	-	24	24	24	24	24	24	24
Males aged 5 - 14		Stats SA community survey	-	-	-	22	22	22	22	22	22	22
Females aged 15 - 34		Stats SA community survey	-	-	-	24	24	24	24	24	24	24
Males aged 15 - 34		Stats SA community survey	-	-	-	22	22	22	22	22	22	22
Unemployment		Stats SA community survey	-	-	-	19	19	19	19	19	19	19
Monthly household income (no. of households)												
No income	1, 12	Stats SA community survey	-	-	-	5	5	5	5	5	5	5
R1 - R1 600		Stats SA community survey	-	-	-	1	1	1	1	1	1	1
R1 601 - R3 200		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
R3 201 - R6 400		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
R6 401 - R12 800		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
R12 801 - R25 600		Stats SA community survey	-	-	-	8	8	8	8	8	8	8
R25 601 - R51 200		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
R52 201 - R102 400		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
R102 401 - R204 800		Stats SA community survey	-	-	-	1	1	1	1	1	1	1
R204 801 - R409 600		Stats SA community survey	-	-	-	0	0	0	0	0	0	0
R409 601 - R819 200		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
> R819 200		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
Poverty profiles (no. of households)												
< R2 060 per household per month	13		-	-	-	-	-	-	-	-	-	-
	2		-	-	-	18,956	18,956	18,956	18,956	18,956	18,956	18,956
Household/demographics (000)												
Number of people in municipal area		Stats SA community survey	-	-	-	118	118	118	118	118	118	118
Number of poor people in municipal area		Stats SA community survey	-	-	-	19	19	19	19	19	19	19
Number of households in municipal area		Stats SA community survey	-	-	-	30	30	30	30	30	30	30
Number of poor households in municipal area		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
Definition of poor household (R per month)		Stats SA community survey	-	-	-	3,000	3,120	3,240	3,360	3,360	3,360	3,360
Housing statistics												
Formal	3		-	-	-	11,303	11,303	11,303	11,303	11,303	11,303	11,303
Informal			-	-	-	18,316	18,316	18,316	18,316	18,316	18,316	18,316
Total number of households			-	-	-	29,619	29,619	29,619	29,619	29,619	29,619	29,619

Table SA12a - Supporting Table SA12a Property rates by category (current year)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA12b Property rates by category (budget year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.	Small Holdings	Special Rating Areas	Agricultura I	Multiple Purposes	Other Categories	Sum
Budget Year 2022/23																							
Valuation:																							
No. of properties		1,672	6	176	1,317	141	107	77	-	-	-	41	-	27	-	25	-	-	-	1,317	21	441	5
No. of sectional title property values		95	-	4	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	0
No. of unreasonably difficult properties s7(2)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of supplementary valuations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Supplementary valuation (Rm)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of valuation roll amendments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of objections by rate-payers		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers finalised		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of successful objections	5	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of successful objections > 10%	5	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Estimated no. of properties not valued		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Years since last valuation (select)		5	5	5	5	5	5	5	-	-	-	5	-	5	-	5	-	-	-	5	5	5	-
Frequency of valuation (select)		5	5	5	5	5	5	5	-	-	-	5	-	5	-	5	-	-	-	5	5	5	-
Method of valuation used (select)		Market	Market	Market	Market	Market	Market	Market	-	-	-	Market	-	Market	-	Market	-	-	-	Market	Market	Market	-
Base of valuation (select)		Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	-	-	-	Land & impr.	-	Land & impr.	-	Land & impr.	-	-	-	Land & impr.	Land & impr.	Land & impr.	-
Phasing-in properties s21 (number)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Combination of rating types used? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes	-	-	-	Yes	-	Yes	-	Yes	-	-	-	Yes	Yes	Yes	-
Flat rate used? (Y/N)		No	No	No	No	No	No	No	-	-	-	No	-	No	-	No	-	-	-	No	No	No	-
Is balance rated by uniform rate/variable rate?		Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	-	-	-	Uniform	-	Uniform	-	Uniform	-	-	-	Uniform	Uniform	Uniform	-
Valuation reductions:																							
Valuation reductions-public infrastructure (Rm)		6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5,954
Valuation reductions-nature reserves/park (Rm)		19	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	18,690
Valuation reductions-mineral rights (Rm)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)		26	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	26,385
Valuation reductions-public worship (Rm)		61	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	61,404
Valuation reductions-other (Rm)		49	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	48,563
Total valuation reductions:																							
Total value used for rating (Rm)	6	719	20	523	4,145	448	79	2	-	-	-	289	-	61	-	7	-	-	-	4,145	-	116	10,555,986
Total land value (Rm)	6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total value of improvements (Rm)	6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total market value (Rm)	6	719	20	523	4,145	448	79	2	-	-	-	289	-	61	-	-	-	-	-	4,145	-	116	10,548,739
Rating:																							
Average rate	3	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rate revenue budget (R '000)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rate revenue expected to collect (R'000)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Expected cash collection rate (%)	4	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	-
Special rating areas (R'000)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - indigent (R'000)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - pensioners (R'000)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - bona fide farm. (R'000)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - other (R'000)		4,243	-	9,241	6,084	-	-	7	-	-	-	-	-	-	-	98	-	89	-	-	-	-	19,763
Phase-in reductions/discounts (R'000)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total rebates, exemptions, reductions, discounts (R'000)		4,243	-	9,241	6,084	-	-	7	-	-	-	-	-	-	-	98	-	89	-	-	-	-	19,763

Table SA 12b - Supporting Table SA12b Property rates by category (budget year)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA12b Property rates by category (budget year)																
Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum'ts	Public benefit organs.	Mining Props.	Small Holdings	Other Categories	Sum
Budget Year 2021/22																
Valuation:																
No. of properties	1 750		376	1 118	376	80	63	40		11		18	-	104	877	5
No. of sectional title property values	85															0
No. of unreasonably difficult properties s7(2)																-
No. of supplementary valuations	1															0
Supplementary valuation (Rm)	75 532 000															75 532
No. of valuation roll amendments	12		5	10												0
No. of objections by rate-payers	26															0
No. of appeals by rate-payers																-
No. of appeals by rate-payers finalised																-
No. of successful objections	21															0
No. of successful objections > 10%	2															0
Estimated no. of properties not valued	70															0
Years since last valuation (select)	3	3	3	3	3	3	3	3	3	3	3	3				
Frequency of valuation (select)	5	5	5	5	5	5	5	5	5	5	5	5				
Method of valuation used (select)	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market				
Base of valuation (select)	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.				
Phasing-in properties s21 (number)																-
Combination of rating types used? (Y/N)	No	No	No	No	No	No	No	No	No	No	No	No				
Flat rate used? (Y/N)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes				
Is balance rated by uniform rate/variable rate?	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform				
Valuation reductions:																
Valuation reductions-public infrastructure (Rm)	6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5 954
Valuation reductions-nature reserves/park (Rm)	19	-	-	-	-	-	-	-	-	-	-	-	-	-	-	18 690
Valuation reductions-mineral rights (Rm)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)	26	-	-	-	-	-	-	-	-	-	-	-	-	-	-	26 385
Valuation reductions-public worship (Rm)	61	-	-	-	-	-	-	-	-	-	-	-	-	-	-	61 404
Valuation reductions-other (Rm)	49	-	-	-	-	-	-	-	-	-	-	-	-	-	-	48 563
Total valuation reductions:																
Total value used for rating (Rm)	5 790	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5 790 074
Total land value (Rm)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total value of improvements (Rm)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total market value (Rm)	5 790	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5 790 074
Rating:																
Average rate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rate revenue budget (R'000)	54 745	-	-	-	-	-	-	-	-	-	-	-	-	-	-	54 745
Rate revenue expected to collect (R'000)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Expected cash collection rate (%)	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	-
Special rating areas (R'000)																-
Rebates, exemptions - indigent (R'000)	548	-	-	-	-	-	-	-	-	-	-	-	-	-	-	548
Rebates, exemptions - pensioners (R'000)	35	-	-	-	-	-	-	-	-	-	-	-	-	-	-	35
Rebates, exemptions - bona fide farm. (R'000)	28	-	-	-	-	-	-	-	-	-	-	-	-	-	-	28
Rebates, exemptions - other (R'000)	3 596	-	8 941	4 475	-	845	26	-	-	-	-	429	-	439	-	18 750
Phase-in reductions/discounts (R'000)	3	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3
Total rebates, exemptns, reductns, discs (R'000)	4 209	-	8 941	4 475	-	845	26	-	-	-	-	429	-	439	-	19 364

SA13a - Service Tariffs by Category(refer)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2018/19	2019/20	2020/21	Current Year 2021/22	2022/23 Medium Term Revenue & Expenditure Framework		
							Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Property rates (rate in the Rand)									
Residential properties	1		1.5300	1.6100	1.6800	1.7400	1.7400	1.8100	1.8800
Residential properties - vacant land			-	-	1.6800	1.7400	1.7400	1.8100	1.8800
Formal/informal settlements									
Small holdings			1.5300	1.6100	1.6800	1.7400	1.7400	1.8100	1.8800
Farm properties - used			0.3800	0.4000	0.4200	0.4400	0.4400	0.4500	0.4600
Farm properties - not used			0.4000	-	-	-	-	-	-
Industrial properties			2.3500	2.4700	2.6900	2.7900	2.7900	2.9000	3.0200
Business and commercial properties			2.3500	2.4700	2.6900	2.7900	2.7900	2.9000	3.0200
Communal land - residential			1.5300	1.6100	-	-	-	-	-
Communal land - small holdings									
Communal land - farm property			2.3500	2.4700	2.6900	2.7900	2.7900	2.9000	3.0200
Communal land - business and commercial									
Communal land - other									
State-owned properties			1.5300	1.6100	-	-	-	-	-
Municipal properties			0.4000	-	-	-	-	-	-
Public service infrastructure			0.3800	0.4000	0.4200	0.4400	0.4400	0.4500	0.4600
Privately owned towns serviced by the State trust land			0.4000	-	-	-	-	-	-
Restitution and redistribution properties				1.6100	-	-	-	-	-
Protected areas									
National monuments properties									
Exemptions, reductions and rebates (Rands)									
Residential properties									
R15 000 threshold rebate			15,000	15,000	15,000	15,000	15,000	15,000	15,000
General residential rebate			-	-	-	-	-	-	-
Indigent rebate or exemption			100	100	100	100	-	-	-
Pensioners/social grants rebate or exemption			-	-	-	-	-	-	-
Temporary relief rebate or exemption			-	-	-	-	-	-	-
Bona fide farmers rebate or exemption			-	-	-	-	-	-	-
Other rebates or exemptions	2		-	-	-	-	-	-	-

SA13b - Service Tariffs by Category – Explanatory (refer)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Ref	Provide description of tariff structure where appropriate	2018/19	2019/20	2020/21	Current Year 2021/22	2022/23 Medium Term Revenue & Expenditure Framework		
							Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Exemptions, reductions and rebates (Rands)									
<i>Pensioner Discounts</i>		P100 100% rebate on Rates	P100 100%	P100 100%	P100 100%	P100 100%	P100 100%	-	-
<i>Non Profit Organisations / Public Benefit</i>		100% rebate on Rates only	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	-	-
<i>Indigent</i>		100% rebate on Rates	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	-	-
<i>Tourism</i>		additional 2% over and	additional 2%	additional 2%	additional 2%	additional 2%	additional 2%	-	-
<i>Disabled</i>		100% rebate on rates	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	-	-
<i>Child Headed Household</i>		100% rebate on rates	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	-	-
<i>Ingonyama Trust</i>		100% rebate on rates	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	-	-
			-	-	-	-	-	-	-
			-	-	-	-	-	-	-
			-	-	-	-	-	-	-
			-	-	-	-	-	-	-
			-	-	-	-	-	-	-

SA14 - Households Bills

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA14 Household bills										
Description	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23 % incr.	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Rand/cent										
Monthly Account for Household - 'Middle Income Range'										
Rates and services charges:										
Property rates	6 961,50	7 325,50	7 656,00	7 954,58	7 954,58	7 954,58	4,8%	8 336,40	8 703,20	9 094,85
Electricity: Basic levy	-	-	-	-	-	-	-	-	-	-
Electricity: Consumption	-	-	-	-	-	-	-	-	-	-
Water: Basic levy	-	-	-	-	-	-	-	-	-	-
Water: Consumption	-	-	-	-	-	-	-	-	-	-
Sanitation	-	-	-	-	-	-	-	-	-	-
Refuse removal	3 794,00	3 991,32	4 171,00	4 333,66	4 333,66	4 333,66	4,8%	4 541,68	4 741,51	4 954,88
Other	-	-	-	-	-	-	-	-	-	-
sub-total	10 755,50	11 316,82	11 827,00	12 288,24	12 288,24	12 288,24	4,8%	12 878,08	13 444,71	14 049,72
VAT on Services	-	-	-	-	-	-	-	-	-	-
Total large household bill:	10 755,50	11 316,82	11 827,00	12 288,24	12 288,24	12 288,24	4,8%	12 878,08	13 444,71	14 049,72
% increase/-decrease		5,2%	4,5%	3,9%	-	-		4,8%	4,4%	4,5%
Monthly Account for Household - 'Indigent' Household receiving free basic services										
Rates and services charges:										
Property rates	4 568,25	5 071,50	5 300,00	5 506,70	5 506,70	5 506,70	4,8%	5 771,02	6 024,95	6 296,07
Electricity: Basic levy	-	-	-	-	-	-	-	-	-	-
Electricity: Consumption	-	-	-	-	-	-	-	-	-	-
Water: Basic levy	-	-	-	-	-	-	-	-	-	-
Water: Consumption	-	-	-	-	-	-	-	-	-	-
Sanitation	-	-	-	-	-	-	-	-	-	-
Refuse removal	3 599,68	3 599,68	4 171,00	4 333,66	4 333,66	4 333,66	4,8%	4 541,68	4 741,51	4 954,88
Other	-	-	-	-	-	-	-	-	-	-
sub-total	8 167,93	8 671,18	9 471,00	9 840,36	9 840,36	9 840,36	4,8%	10 312,70	10 766,46	11 250,95
VAT on Services	-	-	-	-	-	-	-	-	-	-
Total small household bill:	8 167,93	8 671,18	9 471,00	9 840,36	9 840,36	9 840,36	4,8%	10 312,70	10 766,46	11 250,95
% increase/-decrease		6,2%	9,2%	3,9%	-	-		4,8%	4,4%	4,5%

Table SA17 – Borrowings

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA17 Borrowing										
Borrowing - Categorized by type	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand										
Parent municipality										
Annuity and Bullet Loans		-	-	-	-	-	-	-	-	-
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		(451)	(540)	(171)	(540)	(171)	(171)	171	(171)	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		89	-	-	-	-	-	-	-	-
Municipality sub-total	1	(362)	(540)	(171)	(540)	(171)	(171)	171	(171)	-
Total Borrowing	1	(362)	(540)	(171)	(540)	(171)	(171)	171	(171)	-

SA32 - List of External Mechanisms

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA32 List of external mechanisms					
External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand
Green Door Landscapre Services	Yrs	3 Years	Horticulture Services	08/12/2022	932
MTN	Yrs	3 Years	Internet Provision	16/01/2023	225
Turnimart Travel	Yrs	3 Years	Travel and Accommodation	31/01/2023	fixed appointment amount
Fast Moving Ya FMT Data	Yrs	3 Years	Verification of indigent listing	18/09/2023	423
Ayanda Mbanga	Yrs	3 Years	Provision of advertising	30/06/2024	fixed appointment amount

2.14.1 Municipal regulation on the Standard Chart of Accounts (mSCOA)

The municipality has a road map that is currently using to work towards implementing all MSCOA requirements.

2.14.2 Financial Modeling and Key Planning Drivers

As part of the compilation of the 2022/2023 MTREF, extensive financial modeling was undertaken to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the 2022/23 MTREF:

- Local Economic growth
- Policy priorities and strategic objectives
- Asset maintenance
- Economic climate and trends (i.e., inflation, Eskom increases, household debt, migration patterns)
- Performance trends
- The approved 2021/2022 adjustments budget and performance against the SDBIP
- Cash Flow Management Strategy
- Debtor’s payment levels
- Loan and investment possibilities
- The need for tariff increases versus the ability of the community to pay for services;

- Improved and sustainable service delivery

In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 107, 108 and PT/MF 09 of 2020/21 and prior circulars has been taken into consideration in the planning and prioritization process.

2.14.3 Planning, budgeting and reporting cycle

The performance of Dr Nkosazana Dlamini Zuma Municipality relates direct to the extent to which it has achieved success in realizing its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The NDZ therefore has adopted one integrated performance management system which encompasses.

2.14.4 Disposal of Assets

The municipality has identified land will be disposed in the 2021/2022 financial year. The report with a list of properties is provided as a supporting document.

- **Performance indicators and benchmarks**

a) Revenue Management

- As part of the financial sustainability strategy, an aggressive revenue management framework will be implemented to increase cash inflow, not only from current billings but also from debtors that are in arrears in excess of 90 days. The intention of the strategy is to streamline the revenue value chain by ensuring accurate billing, customer service, credit control and debt collection.

b) Creditors Management

Dr NDZ has managed to ensure that creditors are settled within the legislated 30 days of invoice. While the liquidity ratio is of concern, by applying daily cash flow management the municipality has managed to ensure a 100 per cent compliance rate to this legislative obligation.

This has had a favorable impact on supplier's perceptions of risk of doing business with Dr NDZ Municipality, which is expected to benefit the local community in the form of more competitive pricing of tenders, as suppliers compete for the Dr NDZ business

c) Free Basic Services: basic social services package for indigent households

The social package assists residents that have difficulties on paying for the basic services and are registered as indigent households in terms of the Indigent Policy of the Dr Nkosazana Dlamini Zuma Municipality. Only registered indigents qualify for the free basic services.

e) Indigent Information

The decision was taken to refresh the register to ensure that the application, identification, recording, vetting and managing of indigents consumers is credible and avoids further audit findings.

We have performed the following activities in trying to achieve the policy and the abovementioned objectives:

- The municipality has implemented the following communication strategy in obtaining the information:
 - Ward committees
 - Advertisement on local news papers
 - Advertisement on municipal website
 - Notices on community noticeboards (Halls and libraries)
 - Social media platforms (Facebook, etc.)
 - Telephonic communication with ward councilors
 - Door to Door visits by revenue unit to Himeville, Bulwer, Donnybrook and Creighton locations.
- Application forms were made available and delivered to each councillor or council representative. Furthermore, forms were made available at all municipal places to business (offices and libraries)

- Provision of support during the application, collection and inspection of forms received to ensure completeness of documents.
- Telephone calls placed to applicant and requested to submit missing items

Capacity to execute projects internally

The municipality will procure additional Plants and Machinery. More funds have been set aside to procure those plant and Machineries. Labour intensive program will be phased in on small to medium renovation projects.

Electricity

95% of Dr NDZ households have access to electricity. R 6,5 million has been set aside for infills.

Roads

The municipality currently have more than 137 roads on the PPE Register which varies in sizes of kilometres. There are approximately 181 roads requests by communities on the IDP. As new roads are constructed, plans to maintain the existing roads must be implemented, hence cutting unnecessary costs and on building internal capacity is needed.

Community Halls

The municipality currently have more than 58 registered and 19 unregistered community halls in 15 wards. New two community hall will be constructed in the 2022/23 financial, affordable maintenance and safeguarding of these assets is vital, while re-prioritisation and reconsideration of building community need to be explored.

Repairs and Maintenance

The municipality has budget 2.0% on repairs and maintenance which is far below the norm of 8% of the net value of PPE. EPWP, Labour intensive approach and additional plants will complement the budget.

Waste Management and Cleanliness of our Towns

Dr Nkosazana Dlamini Zuma Municipality renders waste collection services to the residences, commercial and low income. Refuse bags are distributed and some are collected from the Municipal offices. Municipal fleet is used for kerbside collection, and waste is disposed at the Municipal dump sites, in areas around Underberg and Himeville waste is disposed at the Himeville transfer station. The collection from the Himeville Transfer Station is outsourced. The Municipality has installed drums which are used for each household where waste is collected, the reason for using drums is to ensure that our areas are kept clean and during unfavourable weather conditions waste is remains clean which is beneficial to waste pickers. Waste collection schedule is as follows:

- Bulwer – on Monday, Thursday and Friday
- Donnybrook – on Tuesday and Friday
- Creighton – on Tuesday and Friday
- Hlanganani – on Monday and Thursday
- Centocow – on Tuesday and Thursday
- Underberg & Himeville Residential – on Monday
- Underberg & Himeville Business – Tuesday, Thursday and weekends
- Underberg & Himeville Low Income – Wednesday

The Municipality has 2 waste disposal sites which are used for waste disposal, located in Creighton and Bulwer. Bulwer waste disposal site has reached it capacity; therefore, the Municipality is in the process to apply for closure license from the Competent Authority. Once closure license is issued by the Competent Authority, the Municipality will initiate a process to get authorisation for the new site.

(a.) Environmental compliance

To ensure compliance with environmental legislation, the Municipality will audit all waste disposal sites using a qualified service provider to ensure that the Municipality comply with license conditions. In addition to auditing of site the Municipality will play an active role in all projects which have been issued Environmental Authorisations to ensure that development does not have major damages to the environment. An Environmental Control Officer will be appointed to oversee developments and ensure that Environmental Management Programmes are complied with.

(b.)Implementation of the Environmental Management Plan

In order to ensure that the Municipality implement projects which are identified in the Environmental Management Plan, the Municipality will develop a management plan with implementation plan which will look on how the Municipality can eradicate alien species within the jurisdiction of the Municipality. The threats these species have on our ecosystem is massive and has major impacts such as shortage of water, rivers have dried out due to the spread of alien species.

2.14. Quality Certificate