



Main Street
Creighton, 3263

P.O Box 62

Creighton 3263

Phone: +27 39 833 1038

Fax: +27 39 833 1539/1179

Email: mailbox@ndz.gov.za

A Better Place for All

DR NKOSAZANA DLAMINI ZUMA LOCAL MUNICIPALITY 2021/2022 ANNUAL REPORT



This Annual Performance Report is drafted in terms of Section 46 of the Municipal Systems Act, 32 of 2000. The Annual Report 2021/22 is reported and assessed performance information as per the approved Framework on Performance Management for the Dr. Nkosazana Dlamini Zuma Local Municipality. This report, together with the Annual Financial Statements will be audited by the Internal Audit Unit and the Auditor-General (AG) of South Africa.

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GLOSSARY OF TERMS AND ABBREVIATIONS

Accountability documents	Documents used by executive authorities to give "full and regular" reports on the matters under their control to Parliament and provincial legislatures as prescribed by the Constitution. This includes plans, budgets, in-year and Annual Reports.
Activities	The processes or actions that use a range of inputs to produce the desired outputs and ultimately outcomes. In essence, activities describe "what we do".
Annual Report	A report to be prepared and submitted annually based on the regulations set out in Section 121 of the Municipal Finance Management Act. Such a report must include annual financial statements as submitted to and approved by the Auditor-General.
Approved Budget	The annual financial statements of a municipality as audited by the Auditor General and approved by council or a provincial or national executive.
DR NDZ LM	Dr Nkosazana Dlamini- Zuma Local Municipality
AR	Annual Report
Baseline	Current level of performance that a municipality aims to improve when setting performance targets. The baseline relates to the level of performance recorded in a year prior to the planning period.
Basic municipal service	A municipal service that is necessary to ensure an acceptable and reasonable quality of life to citizens within that particular area. If not provided it may endanger the public health and safety or the environment.
Budget year	The financial year for which an annual budget is to be approved – means a year ending on 30 June.
DBSA	Development Bank of Southern Africa
DoT	Department of Transport
Cogta	Department of Cooperative Governance and Traditional Affairs
EXCO	Executive Committee
F/Y	Financial Year
Financial Statements	Includes at least a statement of financial position, statement of financial performance, cash-flow statement, notes to these statements and any other statements that may be prescribed.

General Key performance indicators	After consultation with MECs for local government, the Minister may prescribe general key performance indicators that are appropriate and applicable to local government generally
GRAP	Generally Recognized Accounting Practice
HR	Human Resources
IDP	Integrated Development Plan
DDM	District Development Model
IGR	Inter-Governmental Relations
LED	Local Economic Development
LGSETA	Local Government Sector Education and Training Authority
MDG	Millennium Development Goals
MFMA	Municipal Finance Management Act
MSA	Municipal Systems Act, 32 of 2000
MTAS	Municipal Turn Around Strategy
NTP	National Transferee Programme
PMS	Performance Management System
RPMS	Regulatory Performance Management Systems
SDL	Skills Development Levy
HGDM	Harry Gwala District Municipality
VAT	Value Added Tax
WSP	Workplace Skills Plan

Table 1: Glossary

1. CHAPTER 1

1.1 MAYOR'S FOREWORD & EXECUTIVE SUMMARY

As we enter into the 5th generation of our IDP, it is with great pleasure that I get to address you in the first year of our term of office as the Council of 2021/2022- 2026. As the Mayor, you have chosen to lead this Municipality for the next 5 years, I therefore commit myself that we will provide nothing else but service delivery. Over the financial year under review, the Dr. Nkosazana Dlamini Zuma Local Municipality responded to the Constitutional requirements as stated in Part B of Schedule 4 and Part B of Schedule 5 as well as in alignment with Chapter 3 of the Municipal Systems Act, 32 of 2000 (MSA). The details are covered in other sections across this Annual Report.

This report presents the performance recorded by the Dr. Nkosazana Dlamini Zuma Local Municipality against all these Constitutional imperatives and other service delivery commitments. The performance of the Dr. Nkosazana Dlamini Zuma Local Municipality against the bold priorities articulated in the five years Integrated Development Plan (IDP) and the one-year plan: 2021/2022 financial years' Service Delivery and Budget Implementation Plan (SDBIP) commitments, necessitated the Dr. Nkosazana Dlamini Zuma Local Municipality to devise ways through which the performance could be improved given the results recorded. Also, having considered the audit results for the last financial year, and the need to improve the future audit outcomes, the new Council of Dr. Nkosazana Dlamini Zuma Local Municipality had to engage on a more focused and rigorous implementation of oversight role and good leadership practices to enhance service delivery and address the root causes of implementing service delivery projects. Over the 2021/2022 financial year, the Dr. Nkosazana Dlamini Zuma Local Municipality made concerted efforts to align its commitments to the set priorities of Council in an effort to contribute to the realization of the Municipality's vision and other growth and development objectives set out in the strategic planning instruments guiding the operations of the Municipality.

Careful selection of performance indicators that demonstrate alignment with the strategic framing of the Municipality's business was given attention leading to consideration of available baseline (resource limitations and the presenting demand for services) to determine service delivery targets. Improving operational efficiency and effectiveness was the hallmark of implementing the improvement plans. Amongst others, these improvement plans focused mainly on service delivery and capital project planning, improving the models of implementation and strengthening responsiveness to residents of the Dr. Nkosazana Dlamini Zuma Local Municipality through intensifying the implementation of financial prudent strategies, and improving accountability through transparent reporting in line with the dictates of local government legislation. In this regard, dedicated interventions on project management, service delivery targeting, supply chain management and optimizing business processes took a center stage.

It also entailed strengthening the implementation of the financial management plan with a focus on limiting non-priority spending and implement stringent cost-containment measures in terms of the Municipal Financial Management Act Circular 82 and the Municipality's cost containment circular. Other critical internal management matters including the management of performance for Section 54/56 Managers and ensuring a complete workforce at this level were promoted. The Dr. Nkosazana Dlamini Zuma Local Municipality always places a premium in promoting good governance in its operations. In this regard, the financial year 2021/2022 thus laid a solid foundation towards improved governance in the Dr. Nkosazana Dlamini Zuma Local Municipality and the results of some of the above outlined initiatives are already bearing fruit. For an example, the financial statement shows an indication of improvements in the Municipality's finances attributed to the disciplined implementation of the Cost Containment

Strategy. Similarly, the strengthening of the Municipality's governance processes such as the capacitation of the Municipal Public Accounts Committee (MPAC) to strengthen the Oversight Role of Council, the quarterly performance management systems review sessions are not just matters of legislative compliance but are good practices to assist the Dr. Nkosazana Dlamini Zuma Local Municipality to implement corrective measures timeously. Furthermore, a number of policies have been developed and approved by Council with an intention of improving access to services and to grow the economy. While these policies are in place, the ravaging economic challenges impacted negatively on a number of the Municipality's priorities.

Some of the challenges experienced included the negative impact that the trends on profit losses experienced by local businesses and shrinking economy had on the payment of services by the residents and thus impacting on revenue collection as the municipality could only collect 86% instead of 100% which always becomes a goal to achieve. This further emphasizes the fact that growing the economy should be a key for all of government and stakeholders to ensure self-sustenance of our residence.

Therefore, the Municipality's Council remains committed to playing its oversight role and its influential part in growing the economy, which includes improving ease of doing business in the Municipality. This will be demonstrated partly by the 2022 LED and Investment Summit results recorded and could be evidenced by increase in investment attracted and retained in the Municipality. Administratively, a number of initiatives were implemented including the implementation of the Incentive Scheme and Intensifying Internal Revenue Collection strategies, data-cleansing and capacitating the revenue management unit. These initiatives will in the future, contribute significantly in the reduction of fraudulent applications, correct billing and customer satisfaction. Furthermore, to improve service delivery administrative efficiencies, the citizen's portal was introduced for online payments, registration of complaints, access to client's data. The online services (both service charges and solid waste charges were also deployed and are now available on the citizen's portal which is going to be formally launched before the end of Quarter 1 of 2022/23 financial year as this portal will be making it easy for customers to do business with the Dr. Nkosazana Dlamini Zuma Local Municipality and reducing the cost of doing business as customers do not have to travel to our offices to make a payment or lodge a complaint.

The resolve for a clean, accountable, responsive and financially sound municipality, with high standards of good governance saw the Dr. Nkosazana Dlamini Zuma Local Municipality dedicating efforts to improve the management of the business of the Municipality, address the root causes of audit findings and improving risk management, combined assurance as well as overall compliance with the legislative requirements. The Dr. Nkosazana Dlamini Zuma Local Municipality placed a premium on heightening all governance mechanisms including the functioning of the Council Committee structures like the Audit and Performance Audit Committee (APAC), Internal Audit, Risk Management, and Compliance Reporting as well as the oversight played by Council committees (Audit and Performance Committee and Section 79 Oversight Committees). Continuous tracking of the resolution of root causes of delays in the implementation of service delivery projects through the above mentioned structures.

Despite these efforts, many challenges remain as the Dr. Nkosazana Dlamini Zuma Local Municipality continues to implement tailored mitigating and improvement plans. In summary, to highlight some of the performance achievements for the 2021/2022 financial year, the following are worth mentioning:

- ❖ Robust Engagements of various Stakeholders for investment opportunities through the LED& Investment Summit that was hosted by the Municipality from 29-31 March 2022.

- ❖ In order to improve responsiveness to the service delivery needs of the residents through capacitating the workforce, a total of seven vehicles were procured.
- ❖ The Municipality's Revenue Collection Rate recorded an increment rate averaging at 86% at the end of the financial year.
- ❖ Reduction of the service delivery backlog on road infrastructure in all municipal towns
- ❖ In promoting safety in the Municipality, a total of eleven Multi-Stakeholder Road-blocks interventions were held.
- ❖ A total of 81 fire inspections within business and government buildings were conducted which contributed significantly in ensuring that there is no loss of human lives and other material loses which could have been incurred for our business people.
- ❖ Provided access to electricity connections to 948 households.
- ❖ Provided access to solid waste to 1395 households that are paying rates and to 29 households that are indigent.
- ❖ Continued with the collection of waste as scheduled and implementing catch-up collections when scheduled collections were missed for whatever reasons
- ❖ The Dr. Nkosazana Dlamini Zuma Local Municipality invested in the development of the road and storm water infrastructure as well as improving the public transport facilities
- ❖ Improving environmental management also took a center stage
- ❖ Predictable provision of rudimentary basic services, waste collection, facilitation of housing projects, electrification of households of Farm-Dwellers such as Goxhill was a significant relief to the plight of informality.

However, what is still of great concern is the ever-growing of unemployment rate particularly to the youth within Dr. Nkosazana Dlamini Zuma Local Municipality which is still sitting at 75%.

Strategic Alignment to District, Provincial, National and International Plans

I am also pleased to report that the service delivery agenda of the Dr Nkosazana Dlamini Zuma Local Municipality is fully aligned to various strategic plans of different spheres of government. The 17 SDGs are embedded in the world's quest to ensure poverty eradication, changing unsustainable and promoting sustainable patterns of consumption and production and protecting and managing the natural resource base of economic and social development.

At a national level, the Municipality's plans are aligned to the National Development Plan (NDP) 2030. The NDP offers a long-term perspective, defines a desired destination and identifies the role different sectors of society need to play in reaching that goal. The NDP aims to eliminate poverty and reduce inequality by 2030. According to the NDP, South Africa can realize these goals by drawing on the energies of its people, growing an inclusive economy, building capabilities, enhancing the capacity of the state, and promoting leadership and partnerships throughout society. At a provincial level, the Municipality's plans are aligned to the Provincial Growth and Development Strategy, which provides KwaZulu-Natal with a reasoned strategic framework for accelerating and sharing the benefits of an inclusive growth through deepened, meaningful, effective and sustainable catalytic and developmental interventions.

At a district level, the Municipality's plans are aligned to Harry Gwala District Municipality Growth and Development Plan, which aims to translate the Provincial Growth and Development Strategy into a detailed implementation plan at a district level, inclusive of clearly defined targets and responsibilities thus enabling the province to measure its progress in achieving the accepted growth and development goals. The alignment of plans and the continued maintenance of intergovernmental relations form an integral part of the District Development Model. The DDM ensures the alignment of plans that accelerates service delivery and allows municipalities to avail themselves of the skills pool available at COGTA nationally and provincially.

Public Participation Programmes

The municipality had successfully conducted the election of one hundred and fifty (150) Ward Committees from January 2022-March 2022. It continues to utilize Ward Committees, community programmes and events coordinated by internal departments to strengthen Public Participation throughout the municipality. The municipal website, Facebook page and other customer care initiatives remain the key communication tools with members of the public on a daily basis.

After 15 ward consultation meetings that were held through municipal zones from the 28th September to 01 October 2021 and second round of consultation from the 26th April to 29th April 2022, we have listened to every citizen and you the people of Dr Nkosazana Dlamini-Zuma Municipality requested nothing else but a quality service.

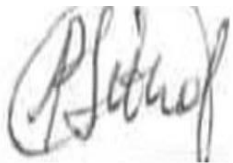
It is with great pleasure that I embrace the opportunity to report on the progress in respect of what we pledge to deliver for the community of Dr Nkosazana Dlamini-Zuma Municipality in a year period under the following KPAs:

1. Municipal Transformation and Institutional Development;
2. Basic Service Delivery
3. Municipal Financial Viability and Management;
4. Social and Economic Development;
5. Good Governance and Public Participation; and
6. Cross Cutting Interventions (Provincial KPA).

The Annual Report for the end of 2021/2022 financial year, is a demonstration of how the Dr. Nkosazana Dlamini Zuma Local Municipality ignites excellence without shying away from areas of improvements that require systematic and persistent reforms. The Dr. Nkosazana Dlamini Zuma Local Municipality remains accountable and committed to its citizenry through legal prescripts that guides its work and the social contract that it has engaged in with its stakeholders.

In conclusion I would like to express my gratitude to all our stakeholders for working with us in ensuring that Dr. Nkosazana Dlamini Zuma Local Municipality is indeed a better place for all!

Yours in service-delivery



Councillor PS Msomi
Mayor: Dr NDZ LM

1.2 MUNICIPAL MANAGER'S FOREWORD

Let me take this opportunity to thank the Council of Dr. Nkosazana Dlamini-Zuma Municipality, for entrusting me with the responsibility of heading the administration. It is an honor and privilege that comes with a huge obligation to lead and bring about change in the lives of Dr. Nkosazana Dlamini-Zuma Municipality residents but also set the municipality on the right path towards a clean administration.

This is the first year of the new Council for the term of office 2021-2026 after the fifth Local Government Elections. Council has approved policies in this financial year, in order to improve in-house controls and to reinforce accountability. In the main these policies contribute to effective and competent running of the institution. The Council approved policies regulating to municipal financial management regulations and legislations, human resources policies, and other areas which impact on the functioning of the institution such as land issues affecting housing at Dr. Nkosazana Dlamini-Zuma Municipality.

The two municipal strategic planning sessions which took place during the year where important municipal key mandates were deliberated in length allowed for the Council as well as the Management to plan properly for the year ahead. The appointment of key positions such as the ICT Manager, External Risk Management Chairperson and Chairperson of the Audit Committee and three additional Audit Committee Members brought an advantageous oversight eye in the organisation. The municipality established an Internal Risk Management Unit. Labour matters were also attended throughout this financial year and the municipality succeeded in reducing the list of cases in this regard. The administration gave support to Council to approve the Integrated Development Planning and the budget for the Financial Year 2022/2023. The organizational structure of the municipality was also reviewed to focus it to service delivery as the set objectives as per strategy. The exercise of reviewing the organizational structure is done yearly every time when the IDP and Budget processes plans are instigated.

Public participation

Dr. Nkosazana Dlamini-Zuma Municipality had public participation activities ranging from consultations, Public meetings, Stakeholders meetings, and Ward Committee Meetings. Dr. Nkosazana Dlamini-Zuma Municipality consulted communities on IDP review, proposed budget, policies, as well as projects implementation. On the other hand, Ward Councillors continues to hold community meetings in different wards. The municipality has 15 functional wards and Ward Committees that enhance public participation. Gratitude goes to our Ward Committees for their outstanding efforts and making it easy to reach out to people of Dr. Nkosazana Dlamini-Zuma Municipality, we say to them work has just started.

The community programmes unit responsible for reaching out to our people, mainly deals with youth, women, people living with disabilities, children and senior citizens, it is playing a vital social role in our communities as it is dealing with people, tackling socio-economic factors that are seem to be affecting people. The programme from the office of the Premier Sukuma Sakhe is the gist of all tasks performed under this unit, through Sukuma Sakhe many of our community members have benefited, many interventions from Dr. Nkosazana Dlamini-Zuma Municipality as well as from local sector departments such as Health, Social Development, Home Affairs, SAPS, SASSA and Cogta (CDWs) who are the drivers of Sukuma Sakhe not forgetting the civil society such as NPOs and NGOs who tirelessly contributing into changing the lives of the people of Dr. NDZ Municipality focusing the municipality on youth development, HIV Aids Programmes, Woman, Children, Sport, senior citizens and vulnerable groups. In the year 2021/2022, the unit is fully functional and well equipped.

The previous financial year's i.e. 2020/2021 the Municipality received an unqualified audit opinion with few matters of emphasis from the Auditor General (AG) i.e.:

- (a) Material impairments- receivables from exchange transactions: As disclosed in note 3.1 to the financial statements, the municipality recognized a provision for impairment of R6,63 million (2019-20: R5,92 million) as the recoverability of these amounts was doubtful.
- (b) Consequence Management: Some of the fruitless and wasteful expenditure incurred by the municipality was not investigated to determine if any person is liable for the expenditure, as required by section 32(2)(b) of the MFMA
- (c) Expenditure Management: Reasonable steps were not taken to prevent irregular expenditure amounting to R11 02million as disclosed in note 36 to the annual financial statements, as required by section 62(1)(d) of the MFMA. The majority of the irregular expenditure was caused by non-compliance with supply chain management regulations.
- (d) Internal control deficiencies: The internal audit unit did not perform adequate reviews of the financial statements prior to submitting for auditing as well as review compliance with key legislation applicable to the municipality

The following mitigation plans were developed by management to ensure that the above audit findings by AG are resolved within the 2021/2022 financial year. The Internal audit unit developed an Audit Action Plan and the following action plans were presented to Management Committee Meetings and Audit and Performance Audit Committee on a quarterly basis to ensure that these mitigation plans are timeously implemented by Management. Proof of evidence were made available by internal departments to prove that these actions were implemented.

- Review, update and implement collection strategy.
- Updating of indigents register to ensure that all qualifying indigent account holders are captured.
- Perform data cleansing activities on debtors that have not paid account in the past year.
- Raise further awareness of the current incentive scheme on offer.
- None responsive debtors to be handed over for the legal debt collection process to commence.
- For the nine (9) investigations that were conducted a report was sent to council and it was resolved that the amounts will be written off as irrecoverable.
- The said UIFW were emanating from prior year.

- Conduct workshop to SCM Staff and Bid Committee members on recently published circulars or amendments of legislations/regulations and policy

- Implementation of KZN Treasury recommendations on SCM processes

- Implementation of Internal Audit and APAC recommendations on SCM Processes

- Implement SCM compliance checklists to supplement policies and procedure

- Submit regular reports to management and governance structures on compliance with key legislation

- Institute corrective or disciplinary action for misconduct

- Focus on preventing irregular expenditure and non-compliance – this should be a key performance measure in senior officials' contracts
- Careful Implementation of KZN Provincial Treasury AFS procedures for the review of municipality's annual and interim financial statement
- Careful Implementation of National Treasury AFS procedures for the review of municipality's annual and interim financial statement
- Careful Implementation of GRAP Compliance disclosure/ checklist. For the review of municipality's annual and interim financial statement
- Development and Implementation of AFS and Interim financial statement preparation plan
- Reporting on the implementation status of the above activities to MANCO and APAC
- Submission of Interim (December and April) financial statements to Internal Audit and PT for Review and audit.
- Schedule a meeting with the AG to discuss the methodology that they would require Internal Audit to make use of in order for them to place reliance on the work done by internal audit.
- Internal Audit does reviews on the Interim AFS as well as the full set of AFS as well as quarterly reviews on PMS and the APR.

As at the end of the financial year, a total 100% of audit findings for 2020/21 were resolved during the financial year as per the AG Action plan which was continuously monitored by the Audit and Performance Audit Committee. Corrective measures are being put in place on an ongoing basis to improve internal controls, adherence to legislation and resolution of irregular expenditure in terms Section 32 of the MFMA.

In terms of Strategic Risk Register, the following were top 5 rated risks.

TOP 5 STRATEGIC RISKS

- ❖ Inability to timely recover normal business operations in the event of a disaster / disruptions.
- ❖ uncoordinated planning for future development
- ❖ Failure to create an enabling environment to develop and grow the local economy
- ❖ Inability to meet service delivery needs and requirements
- ❖ Failure to manage and sustain municipal finances

TOP 5 OPERATIONAL RISKS

- ❖ Poor implementation of the IDP
- ❖ Ineffective land use management system, erection of unauthorized buildings and operation of businesses without business licenses
- ❖ Delays on provision of support on Community Projects upon request by Community members
- ❖ Ineffective records management
- ❖ Ineffective security system within the Municipality
- ❖ Brutal Attacks and accidents to Emergency Services Personnel

SECTION 54/56 SENIOR MANAGERS

As at the end of the financial year 30 June 2022, only the new position of the Senior Manager: Development and Town Planning Services remained unfilled. However, all recruitment

processes have been done to ensure that this critical position is filled before the end of the first quarter of 2022/2023 financial year.

FINANCIAL PERFORMANCE

The financial performance and revenue trends by source including borrowings are summarized hereunder:

Grant expenditures

- ❖ MIG: 100%
- ❖ INEP: 100%
- ❖ EPWP: 100%
- ❖ Covid 19 Grant: 100%
- ❖ Fraud & Corruption Grant: 100%
- ❖ Title Deeds Restoration Grant: 0%- rolled-over to 2022/23 financial year
- ❖ Greenest Competition Awards Grant: 1000%

73% of the whole budget has been spent and the capital budget expenditure is 75%

The municipality continues to prevent loaning funds from financial institutions hence the loan register is currently at 0%. The municipality is financially stable with a cash coverage ratio of 12:4.

This report entails the implementation of the turn-around strategy for project planning and project management, targeted project monitoring and reporting for early warnings, strengthening the functioning of the Bid Committees and the general administration of supply chain processes as each department outlines its challenges and proposed remedial actions to for all targets that were not achieved during the financial year. The 2021/22 annual report highlights/ outlines projects which reflect the Dr. Nkosazana Dlamini-Zuma Municipality success, achievements, highlights as well as challenges. I would like to thank the Mayor, Councillors, Management, Staff and the Community for their support, patience and believing that we shall overcome and bring about a better life for all Dr. NDZ Municipality citizens. Dr. NDZ Municipality has undergone a comprehensive makeover with the new Council in office and it will continue to plough the seeds of hope and change the lives of its citizens. We believe that as the municipality we are indeed standing on the threshold of making that happen.

Yours in good-governance,



Mr. N.C Vezi
Municipal Manager

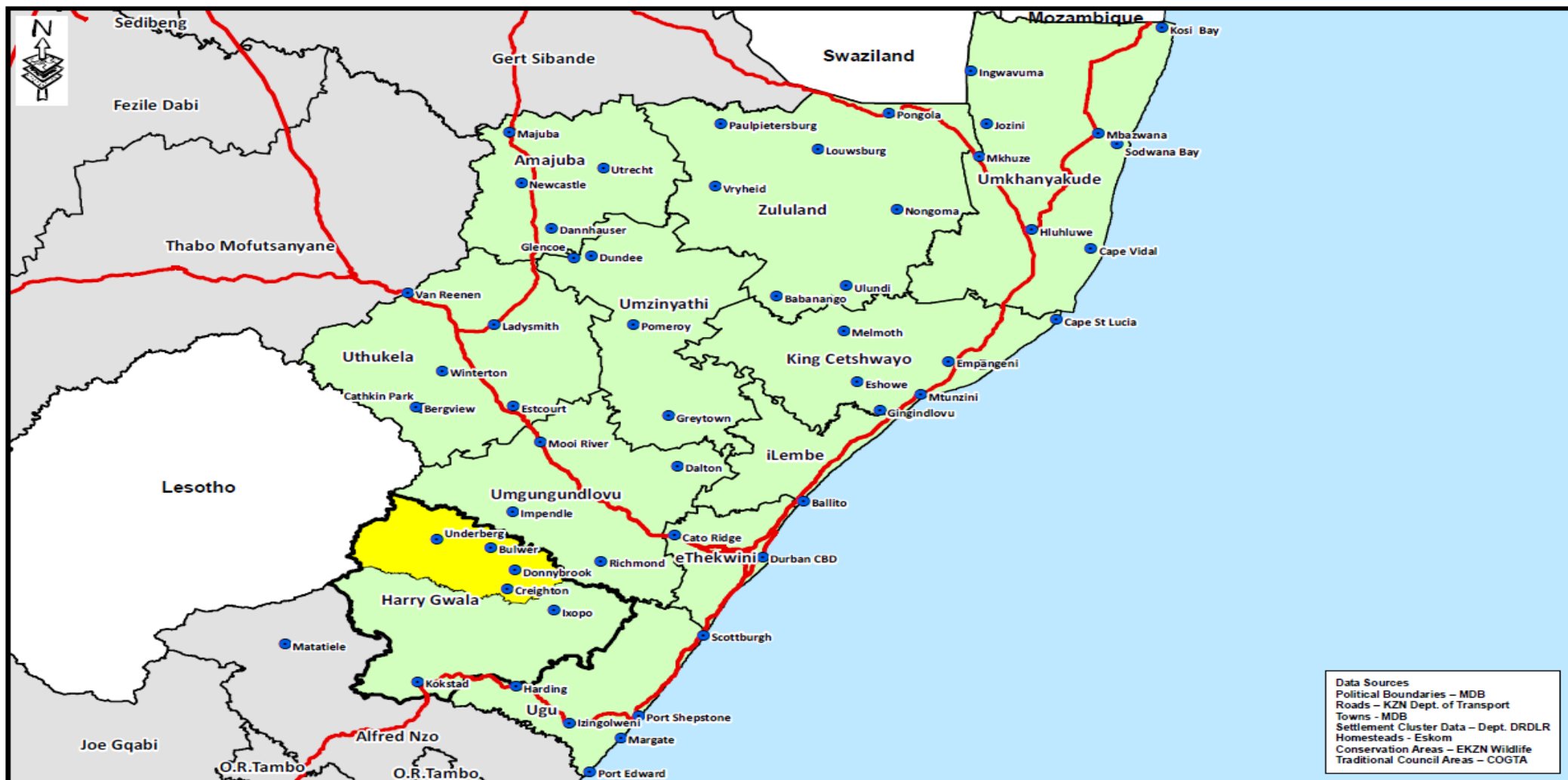
1.3 MUNICIPAL OVERVIEW

The Dr. Nkosazana Dlamini Zuma Local Municipality (KZ436) (Dr. NDZ LM) is a Category B municipality which is situated on the southern part of Harry Gwala District Municipality (HGDM), the fourth largest district municipality in KwaZulu-Natal. The Local municipalities within HGDM include:

1. Dr. Nkosazana Dlamini-Zuma Local Municipality
2. UMzimkhulu Local Municipality
3. Ubuhlebezwe Local Municipality
4. Greater Kokstad Local Municipality

Dr. NDZ LM is the largest municipality of the four local municipalities in the district in terms of its geographic area but deemed the second largest municipality in the district in terms of population size. The municipality was established after the August 2016 local government elections. It followed a gazette merger between erstwhile Ingwe and Kwa Sani local municipalities. It is located approximately 176 km north-east of Kokstad and 80 km south-west of Pietermaritzburg, the capital city of the Province. It is bordered by Impendle Municipality to the north, Richmond Municipality to the north-east, Ubuhlebezwe Municipality to the south-east, Greater Kokstad Municipality to the south and Kingdom of Lesotho to the west. The municipality fulfils the role of being the administrative and commercial center for the district. The rest of the municipal area consists of tribal lands, which dominate the area. The municipality is known for the World Heritage Site of UKhahlamba.

Map 1: Spatial Location of the Municipality



Data Sources
 Political Boundaries – MDB
 Roads – KZN Dept. of Transport
 Towns – MDB
 Settlement Cluster Data – Dept. DRDLR
 Homesteads - Eskom
 Conservation Areas – EKZN Wildlife
 Traditional Council Areas – COGTA

Regional Context

WGS Hartbeeshoek
 0 5 10 20 30 40
 Kilometers

Legend

- Main Towns
- ▭ Harry Gwala District Municipality
- ▭ Indian Ocean
- National Roads
- ▭ LM Boundary



1.3.1 DEMOGRAPHIC PROFILE

The following table provides a summary of the population composition of Dr Nkosazana Dlamini-Zuma Local Municipality:

Table 1 : Demographic Profile of NDZ LM Source: (Statistics SA 2016 Community Survey)

CATEGORY	DR NKOSAZANA DLAMINI ZUMA	CATEGORY	DR NKOSAZANA DLAMINI ZUMA
Total Population	118480	MARITAL SATUS	
0-14	39.65%	Married	17,85%
15-34	38.35%	Living together like married partners	4.11%
35-59	15.17%	Never married	74,02%
60+	6.83%	Widower/Widow	3,48%
GENDER RATIO		Separated	0,32%
Female Population	52.12%	Divorced	0,23%
Male Population	47.88%		
HOUSEHOLDS		DEPENDENCY RATIO	75,47
Number of Households	29619	Unemployment rate	62,52%
Formal Dwelling	38.16%	Youth unemployment rate	70,71%
LEVELS OF EDUCATION		Female headed households	59,84%
No Schooling	16.62%	Potential total working Age Group (20-64)	41,68%
Primary schooling	38.31%	Elderly (65+)	5%
Some secondary	31.43%	Number of Agricultural households	14048
Matric	11%	ANNUAL INCOME OF AGRICULTURAL HOUSEHOLD HEADS	
Tertiary	2.15%	No income	4504
SERVICES		R1-R4 800	562
Piped (tap) water inside dwelling	9.63%	R4 801-R38 400	7703
Electricity for lighting from mains	83.27%	R38 401-R307 200	794
Weekly refuse removal	18.01%	R307 201+	131
		Unspecified	299

THE STRUCTURE OF THE MUNICIPALITY

There are 15 wards with 29 Councillors, 15 Ward Councillors and 14 PR Councillors. In addition to this, the areas of Thunzi, Ngqiya, Ridge and Stepmore have been reincorporated from Impendle. The extent of the municipality's geographic coverage is estimated at 3200sq kms.

Settlements and communities under the leadership of Traditional Councils account for a higher proportion compared to non-aligned communities. There are 11 Traditional Councils (TC) namely:

1. Amakhuze TC
2. Amangwane TC
3. Batlokoa TC
4. Bhidla TC
5. Isibonelo esihle TC
6. Macala Gwala TC
7. Madzikane Bhaca TC
8. Maguzwana TC
9. Sizanani TC
10. Vezakuhle TC
11. Zashuke TC

1.3.2 THE MUNICIPAL VISION AND MISSION

The following vision and mission statement for Dr. Nkosazana Dlamini Zuma Local Municipality were reviewed at a strategic planning session in December 2021 with the new Council that was sworn in November 2021 where there was an active participation of both the political and administrative components of the municipality. The vision commits the municipality to sustainable, integrated, equitable and effective development through the 5th Generation IDP.

Vision

To be a responsive quality service provider by 2030.

Mission

Dr. Nkosazana Dlamini Zuma Local Municipality will provide quality sustainable basic services, promote tourism, agriculture, good governance, community involvement, economic investment and protect the environment in its affairs.

CORE VALUES

- Integrity
- Professionalism
- Accountability
- Efficiency
- Compassion
- Value-for-money
- Transparency

The above defined long term of a strategic framework that addresses the objectives and strategies of the municipality. The objectives and strategies are aligned to the national and provincial guidelines. This defines the precedent upon which the local municipality looks to create an integrated social-spatial system underlined by an enabling environment that incorporates the various key development sectors including infrastructure and service delivery, agriculture, tourism, commerce and trade.

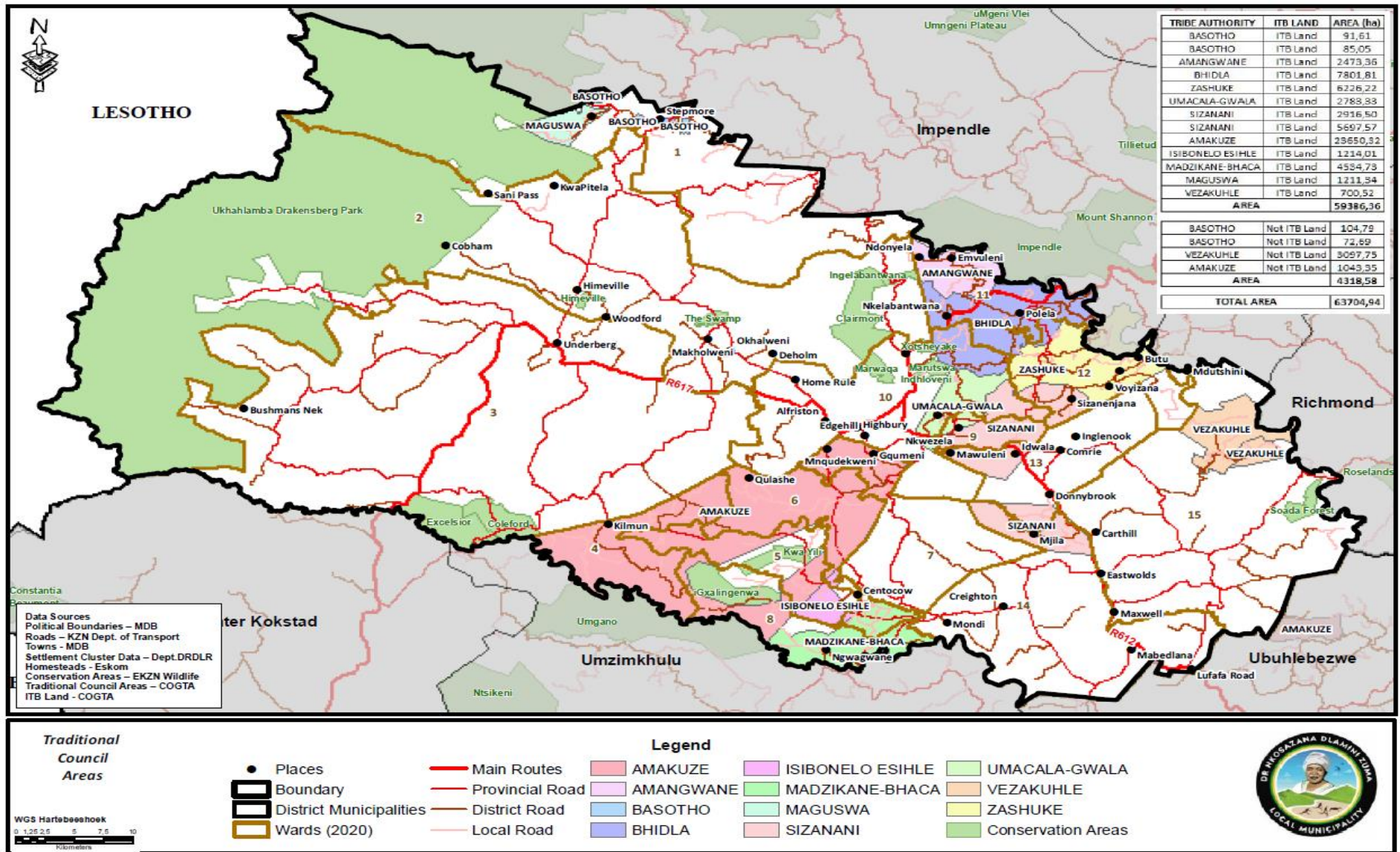
ALIGNMENT OF THE MUNICIPAL IDP WITH THE NATIONAL DEVELOPMENT PLAN (VISION 2030)

The primary purpose of National Development Plan (NDP) is to improve service delivery for citizens of South Africa, whilst integrating national, provincial and local policies and programmes into a single, target orientated and long term-based plan. In this plan, a collective approach of improving the lives of the citizens is applied, and communities themselves have a role to play in this regard. The table below indicates the municipality's strategies/ objectives in terms of ensuring the implementation of the National Development Plan.

Table : 2 Alignment of NDZ LM to NDP

NATIONAL DEVELOPMENT PLAN	DR NKOSAZANA DLAMINI-ZUMA LOCAL MUNICIPALITY MUNICIPAL STRATEGY
Create Jobs	<ul style="list-style-type: none"> ☞ To create an awareness of the existing tourism and LED opportunities ☞ To facilitate the development of local emerging farmers to achieve commercial status ☞ To diversify economic opportunities targeting vulnerable groups
Expand infrastructure	<ul style="list-style-type: none"> ☞ To ensure provision of access roads ☞ To ensure the provision of electricity/energy within the municipality ☞ To ensure the provision of community facilities i.e., community halls and sport-fields, etc. ☞ To finalize and implement a maintenance plan
Human resource development	<ul style="list-style-type: none"> ☞ To develop and implement a human resource plan
Inclusive planning	<ul style="list-style-type: none"> ☞ To keep communities and stakeholders informed and involved in the affairs of the municipality through public participation ☞ Deepen democracy through refined ward community participation

MAP 2



CHAPTER 2

COMPONENT A

2.1 GOVERNANCE STRUCTURES

The power of any organisation is through its strength of its leadership. Weak leaders equal weak organisation, but strong leaders equal strong organisation. Everything rises and falls on leadership. Dr. Nkosazana Dlamini Zuma Local Municipality was named after a living legend and therefore boasts strong visionary leaders whose focus during the 2021/22 financial year has been to grow the municipality to become the best place for work, business and residential purposes. The motive has always been to cater for different stakeholder interests for the municipality to indeed become a better place for all. Like other organizations, Dr. NDZ Local Municipality has not been immune to challenges brought about by the economic instabilities facing the country and the world during the period under review. The state of resilience displayed by the previous leadership (2016-2021 Council) and the newly elected Council have steered the Municipality to navigate through the storms and continued to create stakeholder value, notwithstanding prevailing challenges. Determined efforts have been put to provide solutions to service delivery challenges.

The tables below indicate the performance of the previous Council for the last five months of their term of office (2016-2021):

The following table reveals the new composition of Section 80 Committees for the term of Office 2016-2021

COMMITTEE	CHAIRPERSON	MEMBERS
Finance Portfolio Committee	Her Worship the Mayor: Cllr P.N Mncwabe	Cllr N.C Mbanjwa Cllr K.A. Hadebe Cllr B.K. Zondi Cllr T. Ndlovu
PWBS AND TOWNPLANNING DEVELOPMENT COMMITTEE	Deputy Mayor: Cllr P.P Shange	Cllr D.Adam Cllr Z.P Gcume Cllr S.V. Zulu Cllr M.T Zikode Cllr B.C. Mncwabe Cllr S.T. Dlamini Inkosi T Molefe
Community and Social Services Committee	Cllr Z.P Mkhize	Cllr V.A.T. Mthembu Cllr W.N. Keswa Cllr Z.A. Mtolo Cllr S.T. Shabane Cllr M.V. Phoswa Inkosi D.T. Dlamini Inkosi B.J. Mkhulise

Corporate Support Services Committee	Cllr K.A. Hadebe	Cllr D.R. Ngcamu Cllr S.J. Phakathi Cllr W.N. Magoso Cllr S.B. Mqwambi Cllr. Q. Dlamini
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Table 3:

The following portfolio and other committees have been established by Council:
Portfolio committees during 2020/21

COMMITTEE	CHAIRPERSON	MEMBERS
Finance Portfolio Committee	Her Worship the Mayor: Cllr P.N Mncwabe	Cllr N.C Mbanjwa Cllr K.A. Hadebe Cllr B.K. Zondi Cllr T. Ndlovu
PWBS AND TOWNPLANNING DEVELOPMENT COMMITTEE	Deputy Mayor: Cllr P.P Shange	Cllr D.Adam Cllr Z.P Gcume Cllr S.V. Zulu Cllr M.T Zikode Cllr B.C. Mncwabe Cllr S.T. Dlamini Inkosi T Molefe
Community and Social Services Committee	Cllr Z.P Mkhize	Cllr V.A.T. Mthembu Cllr W.N. Keswa Cllr Z.A. Mtolo Cllr S.T. Shabane Cllr M.V. Phoswa Inkosi D.T. Dlamini Inkosi B.J. Mkhulise
Corporate Support Services Committee	Cllr K.A. Hadebe	Cllr D.R. Ngcamu Cllr S.J. Phakathi Cllr W.N. Magoso Cllr S.B. Mqwambi Cllr. Q. Dlamini

Table 4

COMMITTEE	CHAIRPERSON	MEMBERS
AUDIT COMMITTEE	Ms S.D Ncube	Mr L.B. Van derMerve Mr V.I.V. Made Mr P. Mntambo
MPAC	Cllr Zikode M.T	Cllr N.G Dlamini Cllr L. Mncwabe Cllr N.M. Dlamini Cllr W.M Khumalo
LOCAL LABOUR FORUM COMMITTEE MEETINGS	Cllr S.V. Zulu	Mr J Sondezi Employer rep Cllr S.V Zulu Cllr Z.P Gcume Mr D.R Ngcobo Samwu Rep. Mr. S. Chule Samwu Rep Mrs S.N. Mnguni Mr. P. Gambu IMATU Rep Mrs. B. Nkandi
EXECUTIVE COMMITTEE MEMBERSHIP	Cllr Mcwabe P.N	Cllr P.P Shange Cllr. K.A Hadebe Cllr Z.P Mkhize Cllr D. Adam

Table 5

Municipal Public Accounts Committee

Members of MPAC:

The primary purpose of the MPAC, which consists of five non-executive Councillors, is to assist Council by holding the Executive Committee to account for service-delivery. Members of the municipal public accounts committee (MPAC)

COMMITTEE	CHAIRPERSON	MEMBERS
MPAC	Cllr MT Zikode	Cllr Q Dlamini Cllr V.A.T Mthembu Cllr D. Adam

Table 6

WOMENS'S CAUCUS

Section 79 (1) of the Municipal Structures Act makes provision for Councils to establish one or more Committees for the effective and efficient performance of its functions to exercise of any of its power. The Speaker convened a multi-party meeting to formally establish a Women's Caucus and the Chairperson was elected in the first meeting. Councillor BC Mncwabe was elected by Council on the 24th of July 2018 to serve as a Representative for SALGA Women's Commission thus automatically makes her the Chairperson of the Dr NDZ LM Women's Caucus. In a case where the Mayor, the Speaker and the Portfolio Head: Special Programmes are male, they can remain ex-officio members of the structure and will be invited by the Chairperson of the Caucus on a needs basis. The Caucus sits once a quarter and special meetings are called by the Chairperson to deal with matters of urgency. This structure reports to Council through the office of the Speaker.

The Caucus submits their reports to the Mayor on any matter in which the views of the Women must be considered in the decision-making process of the institution. The Mayor then channels such reports to the relevant Standing Committee through the Portfolio Councillor or to the Municipal Manager. The Municipality extends Women's Forums to the Community to ensure that women's dialogue is tabled at all social platforms. As much as Municipalities were urged to involve the female traditional leaders (Amakhosi) in all meetings and allow them to lead other campaigns however there was no female traditional leaders at Dr. Nkosazana Dlamini Zuma Local Municipality. The following table depicts the meetings that took place during the 2020/21 financial whereby women development issues were discussed:

No.	Date of the meeting
1.	19 August 2020
2.	161 April 2021
3.	17 August 2021

Table 7

ADMINISTRATIVE GOVERNANCE STRUCTURE

The following structures serves as the administrative governance of the organisation being headed by the Municipal Manager: Mr. NC Vezi as the head of Administration. The Management Committee consists of all Senior Managers and sits as in when required by the Accounting Officer. The Extended Management Committee consists of both Senior Managers and Middle-Managers and it sits on a monthly basis and is also chaired by the Municipal Manager. The following table indicates the dates when these two structures met during the financial year:

No	Administrative Structure	Date of the meeting
1.	Senior Management Committee	09 February 2021
2.	Extended Management Committee	10 July 2020
3.	Extended Management Committee	11 July 2020
4.	Extended Management Committee	21 July 2020
5.	Extended Management Committee	17 August 2020
6.	Extended Management Committee	22 September 2020
7.	Extended Management Committee	14 September 2020
8.	Extended Management Committee	15 October 2020
9.	Extended Management Committee	01 March 2021
10.	Extended Management Committee	08 March 2021
11.	Extended Management Committee	14 April 2021
12.	Extended Management Committee	16 June 2021

Table 8

Each department holds its departmental meeting however there are no schedule of meeting for departmental meetings. All Bid Committees are established and functional and only internal Officials serve in these Committees as per the appointment by the Accounting Officer i.e.:

- Quotations Specification Committee
- Quotations Evaluations Committee
- Bid Specification Committee
- Bid Evaluation Committee
- Bid Adjudication Committee

PREVIOUS COUNCIL- JULY 2021 TO NOVEMBER 2021:**NDZ Municipality was comprised of twenty-nine Councillors**

Table 9

NAME OF COUNCILLOR	GENDER	AFFILIATION
Cllr. P.N. Mncwabe	Female	ANC
Cllr. P.P. Shange	Male	ANC
Cllr. K.A. Hadebe	Female	ANC
Cllr. Z.P. Mkhize	Female	ANC
Cllr. D. Adam	Male	DA
Cllr. M.T. Zikode	Male	ANC
Cllr. B.C. Mncwabe	Female	ANC
Cllr. S.T. Dlamini	Male	ANC
Cllr. M.V. Phoswa	Male	DA
Cllr. Z.A. Mtolo	Female	ANC
Cllr. M.W. Khumalo	Male	ANC
Cllr. L. Mncwabe	Female	ANC
Cllr. Z.P. Gcume	Female	ANC
Cllr. T. Ndlovu	Female	ANC
Cllr. N.C. Mbanjwa	Female	ANC

Cllr. W.N. Magoso	Female	ANC
Cllr. V.A.T Mthembu	Male	ANC
Cllr. Q. Dlamini	Male	ANC
Cllr. N.M. Dlamini	Male	ANC
Cllr. W.N. Kheswa	Male	ANC
Cllr. B.K. Zondi	Female	ANC
Cllr. S.V. Zulu	Male	ANC
Cllr. D.R. Ngcamu	Male	DA
Cllr. S.K. Jaca	Male	EFF
Cllr. N.G. Dlamini	Male	IFP
Cllr. S.J. Phakathi	Male	IFP
Cllr. S.T. Shabane	Male	ANC
Cllr. S. Mqwambi	Male	ANC
Cllr. Inkosi Molefe	Male Batlokoa tribal authority	
Inkosi V.P. Gwala		
Inkosi M.P Memela	Male Memela Tribal Authority	

Attendance of Councillors in different portfolio Committees during July to November 2021/22 financial year. PREVIOUS COUNCIL ENDED IN November 2021

PORTFOLIO COMMITTEE	DATE OF MEETINGS	NAME OF COUNCILLOR	NO.OF MEETINGS	ATTENDANCE BY MEMBERS
Community Services Com: <u>Members of Portfolio</u> Cllr. Z.A. Mtolo Cllr. M.V. Phoswa Cllr. S.T. Shabane Cllr. W.M. Kheswa Cllr. VAT Mthembu Inkosi T.D Dlamini Inkosi B.J. Mkhulise	09 July 2020- 23 rd June 2021	Cllr. Z.P. Mkhize	05 sittings	04 05 05 04 05 04 00 02
Corporate Services Com: <u>Members of Portfolio:</u> Cllr. W.N Magoso Cllr. S.B. Mqwambi Cllr. Q. Dlamini Cllr. S.J. Phakathi Cllr. D.R. Ngcamu Inkosi M.P. Memela Inkosi V.P. Gwala	01 st July 2020- 05 May 2021	Cllr. K.A. Hadebe	07 sittings	07 04 04 05 07 00 00
Women's Caucus: <u>Portfolio Members:</u> Cllr. N.P. Mncwabe Cllr. L. Mncwabe Cllr. K.A. Hadebe Cllr. Z.P. Mkhize Cllr. N.C. Mbanjwa Cllr. T. Ndlovu Cllr. B.K. Zondi Cllr. Z.A. Mtolo Cllr. W.N. Magoso Cllr. Z.P. Gcume Ms. Z. Mlatha Mrs. N. Vakalisa Mrs. C. Taylor Mrs. B. Nkandi Mrs. L. Zuma Mrs. B. Ngcobo Ms. A. Hlongwana Ms. D.P. Zaca Ms. O.B. Mndaweni Ms. S.P. Linda Ms. S. Memela Ms. S. Nzimande Ms. N. Holiwe	19 August 2020- 17 August 2021	Cllr. B.C. Mncwabe	03 sittings	03 02 00 03 01 03 02 03 03 01 02 03 03 03 02 01 02 03 00 00 00 02
July 2021 to October 2021 Council: <u>Portfolio Members:</u> Cllr. P.N. Mncwabe Cllr. P.P. Shange Cllr. K.A. Hadebe Cllr. Z.P. Mkhize	30 July 2021 23 August 2021 30 August 2021 08 October 2021	Cllr. M. Banda	04 including Specials	04 03 04 04

PORTFOLIO COMMITTEE	DATE OF MEETINGS	NAME OF COUNCILLOR	NO.OF MEETINGS	ATTENDANCE BY MEMBERS
Cllr. D. Adam Cllr. M.T. Zikode Cllr. B.C. Mncwabe Cllr. S.T. Dlamini Cllr. M.V. Phoswa Cllr. Z.A. Mtolo Cllr. M.W. Khumalo Cllr. L. Mncwabe Cllr. Z.P. Gcume Cllr. T. Ndlovu Cllr. N.C. Mbanjwa Cllr. W.N. Magoso Cllr. V.A.T Mthembu Cllr. Q. Dlamini Cllr. N.M. Dlamini Cllr. W.N. Kheswa Cllr. B.K. Zondi Cllr. S.V. Zulu Cllr. D.R. Ngcamu Cllr. S.K. Jaca Cllr. N.G. Dlamini Cllr. S.J. Phakathi Cllr. S.T. Shabane Cllr. S. Mqwambi Cllr. Inkosi Molefe Inkosi V.P. Gwala Inkosi M.P. Memela Inkosi D.T. Dlamini Inkosi. Mkhulisi				04 04 04 03 04 04 04 04 04 04 04 04 04 04 03 04 04 04 02 04 04 02 03 04 04 00 00 00 00 00 01
Executive Committee: July 2021 to October 2021 <u>Portfolio Members:</u> Cllr K.A. Hadebe Cllr. Z.P. Mkhize Cllr. PP. Shange Cllr. D. Adam	19-07-2021 28-07-2021 18-08-2021 23-08-2021 22-09-2021 06-10-2021	Cllr. N.P. Mncwabe	06 including Specials	05 04 05 02 06
Finance Committee: July 2021 to October 2021 <u>Portfolio Members:</u> Cllr. K.A Hadebe Cllr. N. C. Mbanjwa Cllr. B.K. Zondi Cllr. T. Ndlovu Cllr. D. Adam	27-07-2021 02-09-2021 17-09-2021	Cllr. N.P. Mncwabe	03 sittings	03 03 03 02 03 02
Public Works, Basic Services & Town Planning Committee: <u>Portfolio Members:</u> Cllr S.V. Zulu Cllr. S.T. Dlamini Cllr. Z.P. Gcume Cllr. B. C. Mncwabe Cllr. D. Adam Cllr. S.K. Jaca Inkosi T. Molefe Mr. S.V. Mngadi Mr. J. maziuko Mr. Z. Dlamini Ms. T. Gwexe	07 September 2021	Cllr. P.P. Shange	01 Sitting	00 01 01 01 01 01 00 00 01 01 01 01

PORTFOLIO COMMITTEE	DATE OF MEETINGS	NAME OF COUNCILLOR	NO.OF MEETINGS	ATTENDANCE BY MEMBERS
Mrs. J. Hadebe				01
Municipal Public Accounts Com: Portfolio Members:	28 July 2021-07 October 2021	Cllr. Z.A. Zikode	02	
Cllr. M.N. Dlamini				02
Cllr. M.W.Khumalo				02
Cllr. L. Mncwabe				01
Cllr. N.G. Dlamini				00
Mr. N.C. Vezi- Municipal Manager				01
Mr. K.B. Mzimela- CFO				01
Mr. S.V. Mngadi-Senior Manager PWBS				02
Mr. S.J. Sondezi- Senior Manager Corporate Services				01
Mr. J. mazibuko-Manager Town Planning and Development				01
Ms. Z. Mlata-Senior Manager Community Services				02
Ms. A Vanzyl- Internal Audit				00
Mrs. N. Vakalisa- Manager Strategic Support Services				00
Local Labour Forum: Portfolio Members:	April 2021	Mr. D.R. Ngcobo	00	
Cllr M.M. Dlamini				00
Cllr. S.G. Mkhize				00
Mr. S. J. Sondezi				00
Mr. S.V. Mngadi				00
Ms. Z. Mlatha				00
Mr. S. Chule				00
Mrs. B. Nkandi				00
Mr. P.M. Gambu				00
Mrs. S. Mnguni				00

Table 10

The Corporate Support Services Department is responsible for providing secretarial functions to the municipality's governance structures such as portfolio committees/ Section 80 Committee, Section 79 Committees and some IGR Structures. The municipality has revised its Committees during the financial year this was done in order to ensure that the municipality's strategy is implemented effectively.

Political Governance Structure: 2021-2026 Term of office.

Municipal Councils exist for a period of five (05) years following the Local Government elections. As such, the former Council of 2016-2021 existed until 01 November 2022 which was their fifth year of their terms of office. This also applies to the Dr. Nkosazana Dlamini Zuma Municipal Council, with the administrative leadership having to embark on a process to prepare for the inauguration of new Municipal Council which was on 22 November 2021 in Bulwer Community Hall after a successful Local Government Elections were conducted by the Independent Electoral Commission: IEC. The new five-year term of office is under the leadership of the African National Congress (ANC), with the Economic Freedom Fighters (06 Councillors) (EFF) being the official opposition Political Party, followed by the Democratic Alliance with three seats and IFP with three seats.

The Municipal Council comprised a number of twenty-nine (29) Councillors, 15 of which are Ward Councillors and fourteen (14) being Proportional Representative Councillors. With the Municipality functioning under a Collective Executive System, combined with a Ward Participatory System, decision-making has been made on a collective basis, although political parties still reserved the right to vote on matters where contrary views prevailed. A number of two (02) Traditional Leaders served in an ex-officio capacity in Municipal Council, as per the provision of Section 81 of the Local Government: Municipal Structures Act No. 117 of 1998. Inkosi Mkhulise and Inkosi Memela are part of the Dr. NDZ Municipal Council. To promote participatory governance, Council has also complied with Section 73 of the said Act thus establishing a number of fifteen (15) Ward Committees with 150 Members to play an advisory role on service delivery and related matters.

The broader level of understanding displayed by the Council as a collective has contributed to the success achieved by the Municipality. The municipality has faced rapid changes and service delivery interruptions as a result of the COVID-19 pandemic and, to such an extent, the infrastructure. Political leadership has been in the forefront encouraging renewed perspective to accommodate changes brought about by the pandemic as well as accelerating repairs and maintenance through an inclusive approach by seeking support of other relevant stakeholders.

On its first meeting the Council of Dr. Nkosazana Dlamini Zuma Local Municipality allocated Councillors to different Committees as per Section 79 and Section 80 of the Municipal Structures Act. The following tables indicates the allocation of Committees for the 2021-2026 term of office:

Dr Nkosazana Dlamini Zuma Local Municipality's Councillors for the 2021-2026 Five-Year Term of Office

Initials	Surname	Ward No.	Councillor status	Political Party	Gender	Contact Details
1. PS	Msomi	10	Mayor	ANC	Female	082 5985467
2. KA	Hadebe	08	Deputy Mayor	ANC	Female	063 6998803
3.SS	Phoswa	07	Speaker	ANC	Male	072 7084358
4. SH	Mlibeni	01	Exco Member	ANC	Male	0724766080
5. RS	Mlotshwa	12	Exco Member	EFF	Male	067 8147382 076 9411342
6. NG	Dlamini	06	Exco Member	IFP	Male	073 5283879
7. X	Zamisa	11	Whip	ANC	Male	082 7008229
8.BB	Ntshiza	02	Ward Councillor	ANC	Male	0827158620
9. MW	Mtolo	15	MPAC: Chairperson Ward Councillor	ANC	Male	082 4097284 082 5817975
10. BR	Memela	13	Women's Caucus: Chairperson: Ward Councillor	ANC	Male	072 312 7081

Initials	Surname	Ward No.	Councillor status	Political Party	Gender	Contact Details
11.SG	Mkhize	03	Ward Councillor	ANC	Male	063 0731729 072 7765331
12. IT	Shoba	04	Ward Councillor	ANC	Male	076 2158511
13.PN	Mdlangathi	05	Ward Councillor	ANC	Male	076 7741016
14. MM	Dlamini	08	Ward Councillor	ANC	Male	0798884669
15. BB	Khathi	09	Ward Councillor	ANC	Male	081 8164243 073 0334063
16. MTC	Bhengu	10	Ward Councillor	ANC	Male	072 7474861 073 3881649
17. VAT	Mthembu	12	Ward Councillor	ANC	Male	082 7467621
18. TE	Mdladla	14	Ward Councillor	ANC	Male	082 4888599
19. DR	Ngcamu	06	PR Councillor	DA	Male	079 4956449 083 9809842
20. RC	Aldous-Trollope	02	PR Councillor	DA	Female	072 0189665
21. D	Adam	02	PR Councillor	DA	Male	033 7021086 083 7747257
22. NP	Zulu	08	PR Councillor	IFP	Female	078 2327936
23. NC	Dlamini	06	PR Councillor	IFP	Male	083 3636273
24. SJ	Phakathi	07	PR Councillor	IFP	Male	082 8605898
25.PK	Memela	08	PR Councillor	EFF	Male	082 4059403
26. N	Dlamini	09	PR Councillor	EFF	Female	082 6381438 063 9398616
27. P	Mayeza	04	PR Councillor	EFF	Male	073 1717564
28. Z	Ndlovu	02	PR	EFF	Female	079 6511419

Initials	Surname	Ward No.	Councillor status	Political Party	Gender	Contact Details
			Councillor			
29. MP	Mbanjwa	14	PR Councillor	EFF	Female	0711 429847 065 5168637

Table: 11

EXECUTIVE COMMITTEE

Initials & Surname	Councillor status/ Designation	Contact Details	Email Address
1. PS Msomi	Mayor	082 598 5467	cldrpsmsomi@ndz.gov.za
2. KA Hadebe	Deputy Mayor	063 699 8803	kholz83@gmail.com cldrkahadebe@ndz.gov.za
3. SH Mlibeni	Exco Member	072 476 6080	cldrshmlibeni@ndz.gov.za
4. RS Mlotshwa	Exco Member	067 814 7382 076 941 1342	cldrsmlotshwa@ndz.gov.za
5. NG Dlamini	Exco Member	073 528 3879	cldrngdlamini@ndz.gov.za

Table: 13

MUNICIPAL PUBLIC ACCOUNTS COMMITTEE (MPAC)

Initials & Surname	Councillor status/ Designation	Contact Details	Email Address
W.M. Mtolo:	Chairperson	082 409 7284 082 581 7975	cldrwmmtolo@ndz.gov.za
T.C. Bhengu	Member	072 747 4861 073 388 1649	cldrmtcbhengu@ndz.gov.za
D. Adam	Member	033 702 1086 083 774 7257	cldrldadam@ndz.gov.za

Table: 12

CORPORATE SUPPORT SERVICES COMMITTEE

Initials & Surname	Councillor status/ Designation	Contact Details	Email Address
P.S. Msomi	Mayor	082 598 5467	cllrpsmsomi@ndz.gov.za
X. Zamisa	Whip	082 7008 229	cllrxzamisa@ndz.gov.za
S.G. Mkhize	Ward Councillor	063 073 1729 072 776 5331	cllrgmkhize@ndz.gov.za
Councillor M.M. Dlamini	Ward Councillor	079 888 4669	cllrmmdlamini@ndz.gov.za
S.J. Phakathi	PR Councillor	082 860 5898	cllrsjphakathi@ndz.gov.za
Z. Ndlovu	PR Councillor	079 651 1419	cllrznlovu@ndz.gov.za
P. Mayeza	PR Councillor	073 171 7564	cllrpmayeza@ndz.gov.za

Table: 13

FINANCE COMMITTEE

INITIALS & SURNAME	COUNCILLOR STATUS/ DESIGNATION	CONTACT DETAILS	EMAIL ADDRESS
P.S. Msomi	Mayor	082 598 5467	cllrpsmsomi@ndz.gov.za
B.B. Ntshiza	Ward Councillor	082 715 8620	cllrbntshiza@ndz.gov.za
I.T. Shoba	Ward Councillor	076 215 8511	cllritshoba@ndz.gov.za
N.C. Dlamini	PR Councillor	083 363 6273	cllrncdlamini@ndz.gov.za
D.R. Ngcamu	PR Councillor	079 495 6449 083 980 9842	cllrdrngcamu@ndz.gov.za

Table: 14

PUBLIC WORKS AND BASIC SERVICES COMMITTEE

INITIALS & SURNAME	COUNCILLOR STATUS/ DESIGNATION	CONTACT DETAILS	EMAIL ADDRESS
K.A. Hadebe	DEPUTY MAYOR/PR COUNCILLOR CHAIPERSON	063 699 8803	kholz83@gmail.com cllrkahadebe@ndz.gov.za
T.E. Mdladla	WARD COUNCILLOR	082 488 8599	cllrtemdladla@ndz.gov.za
P.N. Mdlangathi	WARD COUNCILLOR	076 774 1016	cllrpnmdlengathi@ndz.gov.za
V.A.T. Mthembu	WARD COUNCILLOR	082 746 7621	cllrvatmthembu@ndz.gov.za
N. Dlamini	PR COUNCILLOR		cllrmdlamini@ndz.gov.za

Table: 15

LED, DEVELOPMENT AND TOWN PLANNING SERVICES COMMITTEE

INITIALS & SURNAME	COUNCILLOR STATUS/ DESIGNATION	CONTACT DETAILS	EMAIL ADDRESS
K.A. Hadebe	DEPUTY MAYOR-CHAIRPERSON	063 699 8803	kholz83@gmail.com cllrkahadebe@ndz.gov.za
S.G. Mkhize	WARD COUNCILLOR	063 073 1729 072 776 5331	cllrgmkhize@ndz.gov.za
B.B. Khathi	WARD COUNCILLOR	081 816 4243 073 033 4063	cllrbbkhathi@ndz.gov.za
I.T. Shoba	WARD COUNCILLOR	076 215 8511	cllrishoba@ndz.gov.za
N.P. Zulu	PR COUNCILLOR	078 232 7936	cllrpnzulu@ndz.gov.za
P.K. Memela	WARD COUNCILLOR	082 405 9403	cllrpmemela@ndz.gov.za

Table: 16

COMMUNITY AND SOCIAL SERVICES COMMITTEE

INITIALS & SURNAME	COUNCILLOR STATUS/ DESIGNATION	CONTACT DETAILS	EMAIL ADDRESS
H.S. Mlibeni	WARD COUNCILLOR-CHAIRPERSON	072 476 6080	cllrhsmlibeni@ndz.gov.za
B.B. Ntshiza	WARD COUNCILLOR	082 715 8620	cllrntshiza@ndz.gov.za
M.M. Dlamini	WARD COUNCILLOR	079 888 4669	cllrmmdlamini@ndz.gov.za
B.R. Memela	WARD COUNCILLOR	072 312 7081	cllrbrmemela@ndz.gov.za
M. P Mbanjwa	PR COUNCILLOR	071 142 9847 065 516 8637	cllrmmbanjwa@ndz.gov.za
N.C. Dlamini	PR COUNCILLOR	083 363 6273	cllrncdlamini@ndz.gov.za
R.C.A. Trollope	PR COUNCILLOR	cllrcatrollope@ndz.gov.za	cllrcatrollope@ndz.gov.za

Table: 17

WOMEN'S CAUCUS

Initials	Surname	Ward No.	Councillor status	Political Party	Gender	Contact Details
1.BR	Memela	13	Ward Councillor: Chairperson	ANC	Female	072 312 7081
2.PS	Msomi	10	Mayor	ANC	Female	082 5985467
3. KA	Hadebe	08	Deputy Mayor	ANC	Female	063 6998803
4. RC	Aldous-Trollope	02	PR Councillor	DA	Female	072 0189665
5. NP	Zulu	08	PR Councillor	IFP	Female	078 2327936
6. N	Dlamini	09	PR Councillor	EFF	Female	082 6381438 063 9398616
7. Z	Ndlovu	02	PR Councillor	EFF	Female	079 6511419
8. MP	Mbanjwa	14	PR Councillor	EFF	Female	0711 429847 065 5168637

Table: 18

MUNICIPAL RAPID RESPONSE TEAM

NAME & SURNAME	DESIGNATION
1. Councillor SS Phoswa- Chairperson	Speaker
2. Councillor PS Msomi	Mayor
3. Councillor KA Hadebe	Deputy Mayor
4. Mr SV Mngadi	Senior Manager: PWBS
5. Mr W Dlamini	Community Safety Manager
6. South African Police Services	Representatives
7. Inkosi Memela	Traditional Leadership
Additional Support Members	
8. Mr V Sosibo	Speaker's PA: Rapid Response Team: Secretary
9. Mr KMB Mzimela (ICMS)	Chief Financial Office

NAME & SURNAME	DESIGNATION
10. Mrs NN Vakalisa (ICMS)	Strategic Support Services Manager
11. Mr SPM Ngcobo (ICMS)	Auxiliary Support Services Manager

Table: 19

Local Labour Forum

Chairpersonship is rotational between the Employee and Employer Component on an annual basis.

No.	NAME & SURNAME	DESIGNATION
1	Councillor M.M. Dlamini	Ward Councillor
2	Councillor. S.G. Mkhize	Ward Councillor
3	: Mr SJ Sondezi	Senior Manager: Corporate Services
4	Miss Z Mlata	Senior Manager: Community and Social Services:
5	Mr SV Mngadi	Senior Manager: Public Works & Basic Services:
6	Mr Dr Ngcobo	SAMWU Shop-steward
7	Mr S Chule	SAMWU Shop-steward
8	Mr P Gambu	Imatu Shop-steward
9	Mrs B Nkandi	Imatu Representative

Table: 20

PERFORMANCE ASSESSMENT COMMITTEE/ PANEL: ACCOUNTING OFFICER

NAME& SURNAME	DESIGNATION
1.Cllr PS Msomi	Mayor Councillor/Deputy Mayor: Chairperson
2.Cllr. S.G. Mkhize	Corporate Services Committee Member:
3.Mr A Gonzalves	Chairperson of the Audit Committee;
4.Municipal Manager/Mayor from another Municipality	
5. Mrs N Mkhize	Ward Committee Member representing the Professionals Sector: Ward 1

Table: 21

PERFORMANCE ASSESSMENTS PANEL: SENIOR MANAGERS

NAME & SURNAME	DESIGNATION
1. Mr NC Vezi	Municipal Manager: Chairperson
2. S.G. Mkhize	Corporate Services Committee Member:
3. Mr A Govanzalves	Chairperson/ Member of the Audit Committee
4. Municipal Manager from another Municipality	
5. Mrs N Mkhize	Ward Committee Member representing the Professionals Sector
6. Relevant Portfolio Head as an Observer	Exco Member

Table: 22

SALGA PROVINCIAL AND NATIONAL REPRESENTATIVES

1. Councillor S. Phoswa	Speaker
2. Councillor P.S. Msomi	Mayor
3. Councillor K.A. Hadebe	Deputy Mayor
4. Councillor X. Zamisa	Whip

Table: 23

The administrative leadership contributed expertise to accommodate changes and fast track repairs and maintenance thus ensuring business continuity as envisioned by political leadership. Both political and administrative leadership have demonstrated commitments towards the mission and goals of the Dr. NDZ Municipality. Responsible leadership characterized by ethical values and accountability has been displayed by both administrators and political leaders. The principles of leadership reflected in the table below have guided the functioning of the municipality in terms of the effectiveness of both administrative and political governance structures:

Attendance of Councillors in different portfolio Committees during 2021/22 financial year: November 2021-30 June 2022.

PORTFOLIO COMMITTEES	SITTING DATES	CHAIRPERSON	Number of Sitings	Attendance
Audit & Performance Audit Com: <u>Portfolio Members:</u> Mr. S. Ngidi Mrs. N. Dusubana Ms. N. Gedze	29 August 2021 20 September 2021 03 November 2021 21 January 2022 25 February 2022 13 May 2022 27 June 2022 28 June 2022	Mr. A. Gonzalves	08 sittings	08 06 08 08
Risk Management Com: <u>Members of Portfolio</u>	05 February 2021 19 April 2021 23 rd June 2021 05 August 2021 02 November 2021 20 January 2022 02 June 2022 17 June 2022		08 sittings	

PORTFOLIO COMMITTEES	SITTING DATES	CHAIRPERSON	Number of Sittings	Attendance
<p>Mr. N.C. Vezi- Municipal Manager</p> <p>Mr. K.B. Mzimela- CFO</p> <p>Mr. S.V. Mngadi-Senior Manager PWBS</p> <p>Mr. S.J. Sondezi- Senior Manager Corporate Services</p> <p>Mr. J. Mazibuko-Manager Town Planning and Development</p> <p>Ms. Z. Mlata-Senior Manager Community Services</p> <p>Ms. A vanZyl- Internal Audit</p> <p>Mrs. N. Vakalisa- Manager Strategic Support Services</p>		Ms. Ntombi Zamatolo Lugongolo		04 08 06 07 06 03 08 06
<p>Community Services Com: Members of Portfolio</p> <ul style="list-style-type: none"> • Councillor B.B. Ntshiza • Councillor M.M. Dlamini • Councillor B.R. Memela • Councillor M. Mbanjwa • Councillor N.C. Dlamini • Councillor R.C.A. Trollope <p>Ms. Z. Mlata</p>	<p>14 February 2022</p> <p>05 May 2022</p> <p>05 August 2022</p>	Cllr. H.S. Mlibeni	03 sittings	03 03 02 03 02 03 01
<p>Corporate Services Com: Members of Portfolio:</p> <ul style="list-style-type: none"> • Councillor X. Zamisa • Councillor S.G. Mkhize • Councillor M.M. Dlamini • Councillor S.J. Phakathi • Councillor Z. Ndlovu • Councillor P. Mayeza 	<p>17 February 2022</p> <p>20 April 2022</p> <p>10 August 2022 (but postponed to 16 August 2022)</p>	Cllr. P.S. Msomi	03 sittings	02 02 02 02 01 02
<p>Women's Caucus: Portfolio Members:</p>	<p>Did not sit (awaiting for the training which was</p>		None	None

PORTFOLIO COMMITTEES	SITTING DATES	CHAIRPERSON	Number of Sittings	Attendance
<p>Cllr. P.S. Msomi Cllr. M. Mbanjwa Cllr. Z. Ndlovu Cllr. N. Dlamini Cllr. K.A. Hadebe Ms. Z. Mlata Mrs. N. Vakalisa Mrs. C. Taylor Mrs. B. Nkandi Mrs. L. Zuma Mrs. B. Ngcobo Ms. A. Hlongwana Ms. D.P. Zaca Ms. O.B. Mndaweni Ms. S.P. Lind Ms. S. Memela Ms. S. Nzimande Ms. N. Holiwe</p>	<p>scheduled but postponed)</p>	<p>Cllr. B.R. Memela</p>		
<p>Council: November 2021 to June 2022 Portfolio Members:</p> <p>P.S Msomi K.A Hadebe X. Zamisa H.S. Mlibeni R.S Mlotshwa N.G. Dlamini B.B Ntshiza S.G. Mkhize I.T Tshoba P.N Mdlangathi B.B Khathi M.T Bhengu V.A.T. Mthembu B. R Memela T.E. Mdladla W.M. Mtolo M.M Dlamini P.K. Memela Z. Ndlovu P. Mayeza M. Mbanjwa N. Dlamini N.C. Dlamini N.P Zulu S.J Phakathi D Adam D.R Ngcamu R.C Aldous-Trollope Inkosi. M.P. Memela Inkosi. Mkhulisi</p>	<p>22 November 2021 29 November 2021 24 January 2022 03 February 2022 24 February 2022 28 March 2022 07 April 2022 26 May 2022 30 June 2022</p>	<p>Cllr. S.S. Phoswa</p>	<p>09 including Specials</p> <p>09 09 09 09 08 07 09 08 09 09 09 09 09 09 09 08 09 09 09 08 09 08 08 07 09 09 08 08 09 07 08 09 07 08</p>	
<p>Executive Committee: Portfolio Members:</p> <p>Cllr. K.A. Hadebe Cllr. H.S. Mlibeni Cllr. N.G. Dlamini Cllr. R.S. Mlotshwa</p>	<p>25 November 2021 19 January 2022 02 February 2022 21 February 2022 24 March 2022 25 March 2022 14 April 2022 14 June 2022</p>	<p>Cllr. P.S. Msomi</p>	<p>08 including Specials</p> <p>08 07 08 07 08</p>	
<p>Finance Committee: Portfolio Members:</p>	<p>27 January 2022 21 February 2022 05 April 2022</p>			

PORTFOLIO COMMITTEES	SITTING DATES	CHAIRPERSON	Number of Sittings	Attendance
Councillor B.B. Ntshiza Councillor I.T. Shoba Councillor N.C. Dlamini Councillor D.R. Ngcamu	22 April 2022 17 May 2022 14 June 2022 12 July 2022	Cllr. P.S. Msomi	07sittings	07 06 04 07 07
Public Works & Basic Services Committee: <u>Portfolio Members:</u> Councillor T.E. Mdladla Councillor P.N. Mlangathi Councillor V.A.T. Mthembu Councillor N. Dlamini	15 February 2022 11 March 2022 01 st June 2022	Cllr. K.A. Hadebe	03 sittings	03 02 03 03 03 03
Municipal Public Accounts Com: <u>Portfolio Members:</u> Cllr. T.C. Bhengu Cllr. D. Adam Mr. N.C. Vezi- Municipal Manager Mr. K.B. Mzimela- CFO Mr. S.V. Mngadi- Senior Manager PWBS Mr. S.J. Sondezi- Senior Manager Corporate Services Mr. J. mazibuko- Manager Town Planning and Development Ms. Z. Mlata-Senior Manager Community Services Ms. A Vanzyl- Internal Audit Mrs. N. Vakalisa- Manager Strategic Support Services	6 May 2021 28 July 2021 7 October 2021 14 March 2022 04 May 2022 31 May 2022 28 June 2022	Cllr. W.M. Mtolo	04 including Specials	04 04 04 02 02 01 02 02 01 01 04 01 03

PORTFOLIO COMMITTEES	SITTING DATES	CHAIRPERSON	Number of Sittings	Attendance
Mr. P. Mtungwa- Deputy CFO				
Local Labour Forum: Portfolio Members: Cllr M.M. Dlamini Cllr. S.G. Mkhize Mr. S. J. Sondezi Mr. S.V. Mngadi Ms. Z. Mlatha Mr. S. Chule Mrs. B. Nkandi Mr. P.M. Gambu Mrs. S. Mnguni	01 May 2022	Mr. D.R. Ngcobo	1 sitting	01 01 01 01 00 01 01 01 00
Town Planning; Portfolio Members: Cllr K.A Hadebe Cllr BB. Khathi Cllr PK. Memela Cllr SG. Mkhize Cllr IT. Shoba Cllr NP. Zulu	14 February 2022 14 March 2022 24 May 2022	Cllr KA Hadebe	03 Sittings	03 03 03 03 03 03 03

Table: 23

The Corporate Support Services Department is responsible for providing secretarial functions to the municipality's governance structures such as portfolio committees/ Section 80 Committee, Section 79 Committees and some IGR Structures. The municipality has revised its Committees during the financial year this was done in order to ensure that the municipality's strategy is implemented effectively.

Administrative Governance Structure

Critical positions of Senior Managers remain filled except for a new position which was endorsed by the new Council i.e.. Senior Manager: Development and Town Planning Services & LED and Tourism. However, it is worth reporting that recruitment processes are underway to fill this important position before the end of the financial year. There are two Management Committees

- Top Management Committee (Senior Managers & Middle Managers)
- Extended Management Committee (Senior Managers, Middle Managers, Supervisors (Senior Officers, Foreman and Chief Officers).

Decisions taken at both committees are for implementation by staff members in order to ensure that the municipality's IDP Strategic objectives are achieved within the financial year. All four Senior Managers serve in Bid Committees to adjudicate bid documents for service delivery related projects.

♣ Component B

2.2 Intergovernmental Relations

On 12 November 2020 a joint workshop on LTT and DDM was conducted by Provincial Cogta to capacitate Councillors and Municipal Officials, Ward Task Teams, Sector Departments Representatives and LTT Members on how the District Development Model would be implemented. The District Development Model was launched on 13 October 2020 at Bulwer Community Hall by the late District Champion Honourable Minister Jackson Mthembu accompanied by the Minister of Cooperative Governance and Traditional Affairs and MEC: Cogta Hon. S Hlomuka. The following table shows the representation of Dr. NDZ LM in the DDM Structures. It must be noted these forums are coordinated at a District Level.

DDM STRUCTURE	DR LM REPRESENTATIVE	DESIGNATION
POLITICAL HUB	CLLR PS MSOMI	MAYOR
TECHNICAL HUB	MR NC VEZI	MUNICIPAL MANAGER
HARRY GWALA DISTRICT DEVELOPMENT CLUSTER MEMBERS	Ms Z Mlata Mr W Dlamini Mr SJ Sondezi	SENIOR MANAGER: CSS COMMUNITY SAFETY MANAGER SENIOR MANAGER: CORPORATE SUPPORT SERVICES
HARRY GWALA DISTRICT ECONOMIC DEVELOPMENT CLUSTER MEMBERS	MR ZL DLAMINI MR NM DLAMINI	PWBS MANAGER LED MANAGER
GOVERNANCE, STATE CAPACITY, INSTITUTIONAL DEVELOPMENT CLUSTER	Mr KMB Mzimela Mrs NN Vakalisa Mr SJ Sondezi	CFO STRATEGIC SUPPORT SERVICES SENIOR MANAGER: CORPORATE SUPPORT SERVICES
JUSTICE, CRIME PREVENTION AND SECURITY	MR W DLAMINI	COMMUNITY SAFETY MANAGER

Table: 24

The District Development Model Governance Structures are coordinated at a district level and for the 2021/2022 financial year no meetings have been convened.

♣ Component C:

Public Accountability and Participation

The Dr. Nkosazana Dlamini Zuma Municipal Council Meeting Chairperson: is the Speaker, Councillor SS Phoswa who was elected in terms of Section 18(2) of the Local Government: Municipal Structures Act, No. 117 of 1998, the Municipal Council must meet at least quarterly. However, on its Rules of Order Bylaw, the Dr. Nkosazana Dlamini Zuma Municipal Council has formalized the arrangement to convene meetings on a regular basis. During the financial year under review, the Municipal Council has convened a number of twelve (12) meetings to deliberate on recommendations submitted by the Executive Committee and the other Committees reporting directly to Council. It is worth noting that the Municipal Council has fulfilled its mandate by considering and approving the following key documents for the Municipality:

- (i) Adjustment Budgets 2021/22 to cater mostly for COVID-19 requirements.
- (ii) Mid-year Performance & Budget Assessment Report for 2021/22 (Revenue Expenditure Framework)
- (iii) Integrated Development Plan 2022/23-26.
- (iv) Municipal Spatial Development Framework for 2022/23 financial year.
- (v) Setting new tariffs for Municipal services in the 2022/23 financial year.

The above documents determine the strategic direction of the Municipality. The implementation thereof being biased towards meeting legitimate interests and expectations of the local community and also creating stakeholder value. The Dr. NDZ Municipal Council operates under sound governance principles, hence, its oversight role has contributed to the Municipality receiving an unqualified audit report for the 2020/21 financial year. The Municipality is geared to strengthening broader policy framework to create an enabling environment for effective service delivery and the overall performance of the Municipality. The intention is to ensure necessary alignment with applicable legislations and regulations to achieve clean governance and administration.

Key Achievements by Dr. NDZ Municipal Council in addition to Council approval on matters informed by the legislative requirement, listed below are other key matters deliberated upon and approved by the Municipal Council, amongst many other decisions, to position the municipality as a leading tourism destination within midland part of the province KwaZulu-Natal through the Southern Drakensberg Tourism sites and hotels and leisure resorts through the revised LED and Investment Strategy.

(i) The Dr. Nkosazana Dlamini Zuma Local Municipality's Indigent Policy, which has been instrumental in ensuring that residents not affording to pay for Municipal services receive exemption on rates; and free basic electricity based on the categorization of their respective properties and socio-economic standards.

(ii) Incentive Scheme, to write-off debts for residential and business communities based on various circumstances, with others being afforded the opportunity to make payment arrangements matching their financial situations at a given period.

The Dr. Nkosazana Dlamini Zuma Local Municipality has one hundred and fifty (150) Ward Committees Members and fifteen (15) Ward Committees and these have been established to encourage public participation. The elections of these Ward Committee Members followed an IEC approved method of elections using the Sector Based method. A comprehensive report on the election of ward committees was presented to Council and subsequently to Cogta. Monthly Ward Committee meetings have been convened to deliberate on matters pertaining to service delivery and share information on decisions taken by the Municipal Council. These Committees were assisted by the internal Public Participation Unit to develop Ward Operational Plans (WOPs) and Ward Based Plans.

As part of public participation in Municipal processes, Ward Committees attended and made inputs to the 2022/23 Draft Budget, and the amended Integrated Development Plan (IDP) and the 2020/21 Annual Report through the session that was held in March 2022. On a quarterly basis, the KwaZulu-Natal Department of Cooperative Governance and Traditional Affairs (COGTA) undertakes a functionality assessment. In all the quarters, Ward Committees were able to submit the required evidence that is used as part of the assessment. Community Engagements Community engagements by Councillors play a crucial role towards the functioning of the Municipal Council. These community engagements are also a legislated requirement for all elected Councillors, as contained in the Councillors Code of Conduct (Schedule 1), where it indicates that at least once a quarter, elected Council members need to report back to their constituencies on service delivery matters. During 2020/21 financial year, COVID-19 was still very prevalent, and some of its Regulations impacted negatively on community engagements, particularly the one prohibiting gatherings. As a result, a total of 155 community engagements have been held and reported by Councillors to the Speaker of Council, as per the table below:

Community meetings convened during the 2021/22 financial year:

The IDP/Budget Roadshows for 2022-2026

The municipality was able to conduct its IDP/Budget Roadshows together with Harry Gwala District Municipality as follows at a zonal level:

Zone 1: 28 September 2021 Nhlanhleni Community Hall

Zone 2: 30 September 2021 Scedeni Community Hall

Zone 3: 01 October 2021 Sandanezwe Community Hall

The 2022/23 Draft Budget and IDP Projects/ SDBIP was presented to the community of Dr. NDZ LM as follows:

STAKEHOLDER	DATE	TIME	VENUE
Creighton: Rates-payers & Residents Association Business Sector Tourism Sector	11 April 2022	17h00	Creighton Community Hall
Bulwer Rates-payers & Residents Association Business Chamber	20 April 2022	17h00	Bulwer CSC
Himeville and Underberg Rates-payers Business Chamber Farmers Association Tourism Sector Taxi Association	21 April 2022	17h00	Himeville Municipal Boardroom
General Public Zone 1: Wards 1,2,3&4	26 April 2022	10h00	Mahwaqa Community Hall
General Public Zone 2: Wards 5,6, 8,14,15	28 April 2022	10h00	Creighton Community Hall
General Public Zone 3: Wards; 7,9,10,11,12 &13	29 April 2022	10h00	Bulwer Community Hall
Workshop on GVR& draft budget	03 May 2022	10h00	Himeville Municipal Boardroom

Table: 25

♣ **Component D**

2.4 Corporate Governance

AUDIT AND PERFORMANCE AUDIT COMMITTEE & INTERNAL Audit

The Municipality has established an Audit and Performance Audit Committee as required by section 166 of the MFMA .

- I. The Composition off the Audit Committee
- II. Mr Ashley Gonzalves
- III. Mr Simiso Ngidi
- IV. Mrs Vuyokazi Dusubana
- V. Ms Nomonde Gedze

The Audit and Performance Audit Committee sits on a quarterly basis in line with the Audit and Performance Audit Committee charter unless there is a need for special meeting. The Municipality has established an Internal Audit unit as required by section 165 of the MFMA. The Unit is head by the Internal Audit Manager, one Internal Audit Officer and One Internal Audit clerk. The Internal Audit unit has developed an Audit Committee Charter, Internal Audit Methodology and a risk based Internal Audit Plan which was approved by the Audit Committee on the 30th June 2021, The Internal Audit plan was prepared in line with S165(2)(a) of the MFMA and the IIA standard 1000. The Plan includes risk based audit, mandatory audits and adhoc audits which are limited to 4% of the plan due the limited resources. The Internal Audit unit will be co-sourced, a panel of internal auditors will be appointed to assist in technical audits and risk management audits since the Manager is currently heading both Risk and Internal Audit.

Combined Assurance Model Workshop:

A combined assurance model workshop is included in our three year rolling plan which will outline the functions liking Management, Risk Management and Internal Audit.

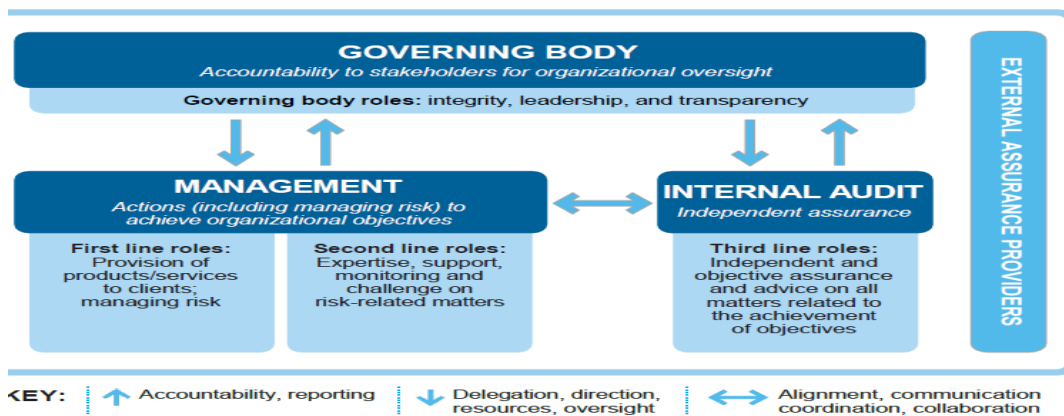


Fig.1

The APAC AG and IA recommendations are monitored on a monthly basis and the status on its implementation is presented to Manco and Council structures.

2.5 RISK MANAGEMENT



In line with the Enterprise Risk Management Framework the following documents have been developed and approved by Council, Risk Management Policy, Risk Management Strategy and the Risk Management Implementation Plan and Fraud prevention plan. The Municipality has done its risk assessments in line with the National Treasury regulations TR 3.2.1. for the 2021/2022 financial year, which will need to be done for each financial year. The Municipality has developed the following risk profiles. Strategic, Operational OHS, ICT, Project, Covid19, Fraud, Compliance, and Ethics Risk Register line with the municipal objectives set in the IDP. The documents have been presented to Management Committee, the Risk Management Chairperson has presented them to the Audit Committee and Council.

These risk profiles are monitored by the risk management unit on a monthly basis. The Risk Champions present the departmental status core on a monthly basis, and Senior Management present the quarterly status core to the Risk Management Committee. The municipality has a conditional grant "anti-corruption grant" of R171 343.00 which will assist in eradicating the risk of fraud and corruption. The municipality is in the process of capacitating the risk unit which currently has an intern, the Manager position will be budgeted for in the next financial year (2022/2023).

The Risk Management unit is committed in benchmarking with other Municipalities who have a high maturity level in terms of its risk profiles, and strengthening our governance processes. In line with the risk management strategy the risk management unit will conduct quarterly fraud and corruption awareness campaigns. The unit has developed a whistle blowing policy, an institutional gift policy and gift register. The Municipality is currently utilising the National **Anti-Fraud and Corruption Hotline Number** on **0800 701 701** To Public Service Commission (PSC) which will be workshopped to all employees on an annual basis. Risk Management unit is also in the processes of establishing a Financial Misconduct disciplinary board. In line with our fraud prevention strategy the Municipality has conducted an Ethics and fraud awareness

campaign to all our Councillors, in ensuring that we inculcate a culture off good governance and promote a zero tolerance to unethical behaviour and fraud and corruption



RISK MANAGEMENT PUBLIC NOTICE



PLEASE BE ADVISED THAT ADVERTISED POST OR TENDERS ARE NOT FOR SALE!

SHOULD ANYONE PROMISE YOU A JOB OR TENDER IN RETURN FOR MONEY, OR ASK FOR MONEY, OR ASK FOR MONEY TO BE DEPOSITED INTO AN ACCOUNT IN EXCHANGE FOR PROMISED JOBS OR TENDERS, PLEASE REPORT THE INCIDENT TO THE RISK MANAGEMENT UNIT OF DR NKOSAZANA DLAMINI ZUMA LOCAL MUNICIPALITY, FOR THE ATTENTION OF MS ALUCIA VAN ZYL MANAGER, RISK AND INTERNAL AUDIT (039 833 1038) OR TO THE NATIONAL ANTI-FRAUD AND CORRUPTION HOTLINE NUMBER ON 0800 701 701 TO PUBLIC SERVICE COMMISSION (PSC)



2.6 ANTI-FRAUD AND CORRUPTION BILLBOARD

The billboard is erected in all NDZ satellite offices, Creighton, Bulwer, Underberg and Himeville



ANTI-FRAUD AND CORRUPTION EMAIL BANNER

ALL NDZ employees should insert the email banner on their emailing signature



ANTI-FRAUD AND CORRUPTION CAR STICKERS

The stickers will be distributed during the anti-fraud and corruption awareness campaigns



STRATEGIC RISKS

1. Inability to timely recover normal business operations in the event of a disaster / disruptions.
2. uncoordinated planning for future development
3. Failure to create an enabling environment to develop and grow the local economy
4. Inability to meet service delivery needs and requirements
5. Failure to manage and sustain municipal finances
6. Inability to attract and retain critical scarce technical and suitable skills to the municipality to fulfil its mandate
7. Failure to provide direction on information technology governance
8. Inability to achieve the goals as set on the 5year strategy (IDP)
9. Possible failure to obtain clean audit
10. Vulnerability to fraud and corruption

OPERATIONAL RISKS

1. Poor implementation of the IDP
2. Ineffective land use management system, erection of unauthorized buildings and operation of businesses without business licenses
3. Delays on provision of support on Community Projects upon request by Community members
4. Ineffective records management
5. Ineffective security system within the Municipality
6. Brutal Attacks and accidents to Emergency Services Personnel
7. Failure to respond timely in the event of a disaster and emergencies
8. Inadequate Supply Chain Management Processes
9. Recruitment process not in line with the EPWP Guidelines
10. Inability to maintain municipal assets

2.7 Supply Chain Management

Municipal SCM Regulation 6 (2) (a) requires that municipal council should maintain oversight over the implementation of Supply chain management policy. Therefore, the Accounting Officer must within 30 days of each financial year submit a report on implementation of the supply chain policy to the Council. Subsection (4) further states that the report must be made public in accordance with section 21A of the Municipal System Act.

FUNCTIONS OF THE SCM UNIT

SUPPLY CHAIN MANAGEMENT

The Supply Chain Management unit functions under the direct supervision of the Chief Financial Officer and led by SCM Manager.

The structure of the Supply Chain Management unit covers the following elements within Supply Chain Management:

- ❖ Demand Management : Demand planning, specifications and
 - Procurement of goods and services
 - Above R 30 000.00 procurement section
- ❖ Acquisition Management : Procurement of goods and services below
 - R 30 000.00 purchases section
- ❖ Logistics Management : inventory management and Municipal
 - Stores.
- ❖ Contract management : monitoring the performance of contracts
 - procured through the SCM process.

The staff establishment in the Supply Chain Management unit consists of a total number of 10 positions as attached organogram. The SCM unit require three more positions (one senior SCM Officer x one contract administrator and one demand Clerk) to improve efficiency in the Supply Chain Management unit.

Training of SCM officials

Competency of level of the Supply Chain Management unit

The Municipal regulations on minimum competency levels requires a certain competency levels for officials involved in the implementation of the Supply Chain Management Policy. All 10 officials are competent and have met the minimum requirements competency level for Supply Chain Management. And moreover, all SCM officials have attended refresher SCM training on new SCM developments.

BID COMMITTEE SYSTEM

The bid committee system for competitive bids is functional within the Municipality. The bid committee system includes a Bid Specification, Bid Evaluation and a Bid Adjudication committee.

These committees have been properly constituted and duly appointed and delegated to ensure that roles and responsibilities of each committee are properly executed.

All procurement of goods and services above R 200 000.00, long term contracts and Transversal contracts were approved by the bid committee system.

Awards through bid committee system and formal written price quotations above R 30 000.00 in terms of the SCM policy for 2020/2021 financial year.

Annexure B (Bid and quotation register attached)

Procurement function	NO. 2021/2022
Awarded bids	30
Transversal contracts	4
Panel Orders	80
Formal written price quotations	51
Total bids and formal written price quotations awarded	R55 330 513,22
Panel Orders value	R42 728 537,71
Estimated Value of awards	R 98 059 050,93

Table 27

DEVIATION AND MINOR BREACHES FROM PROCUREMENT PROCESSES

According to SCM policy regulation 36 the Accounting Officer may deviate with the official procurement processes established by this Policy and procure any required goods or services through any convenient process, which may include direct negotiations, but only:

- ❖ in an emergency;
- ❖ if such goods or services are produced or available from a single provider only;
- ❖ for the acquisition of special works of art or historical objects where specifications are difficult to compile;
- ❖ acquisition of animals for zoos and/or botanical specimens for nature and game reserves; or
- ❖ in any other exceptional case where it is impractical or impossible to follow the official procurement processes

The following deviations must be included as a note in the Annual Financial Statements.

First quarter

(July 2021 to September 2021)

Impractical to follow the SCM process	R 118 042,52
Emergency	R 3 330 285,00
Total	<u>R 3 448 327,54</u>

Second quarter

(October 2021 to December 2021)

Impractical to follow the SCM process	R 995 451,35
Emergency	<u>R 3 034,66</u>
Total	<u>R 1 030 879,01</u>

Third quarter

(January 2022 to March 2022)

Emergency	R 453 863,18
Impractical to follow the SCM process	<u>R 242 689,00</u>
Total	<u>R 687 357,18</u>

Fourth quarter

(April 2022 to June 2022)

Emergency	R 782 659,55
Impractical to follow the SCM process	<u>R 560 756,58</u>

Total **R 1 343 416, 13**

SUMMARY FOR THE YEAR 2021/2022

Impractical to follow the SCM process R 1 916 939,45
Emergency R 4 569 842,39

Total amount to be disclosed **R 6 477 586,84**

A detailed deviation register as at 30 June 2022 is attached

IRREGULAR EXPENDITURE- MFMA SECTION 32

Irregular Expenditure is defined as expenditure incurred in contravention of the Municipal Financial Management Act, Municipal Systems Act, Public Office Bearers Act or the Municipality's Supply Chain Management Policy. In terms of Section 32(4) of the MFMA the Accounting Officer must promptly notify the Mayor, the MEC for Local Government and Auditor-General must be informed of all possible irregular expenditure incurred by the municipality. For the 2021/2022 financial year, there is no irregular expenditure incurred.

Fruitless and wasteful Expenditure incurred is R 5 085,86 to be disclosed in the Annual Financial statements

SUPPLY CHAIN MANAGEMENT REGULATION 45

Awards to close family members of persons in the service of the state.

According to Municipal SCM regulation 45, any award above R 2 000 (VAT included) to a family of employees in the service of the state must be disclosed in the Annual Financial statements

The following is the list as recorded in the declaration of interest form:

- ❖ Prisilla Zanele Maseko (Department of Social Development EPWP Programme
Manager) R576 950,00
- ❖ Patricia Daya (Department of Education Therapist) R194 465,00

SUPPLY CHAIN MANAGEMENT UNIT CHALLENGES

The Supply Chain Management unit faced the following challenges which hindered the smooth flow in Supply Chain Management:

The matter between the Minister of Finance and Afri-business concerning 2017 Preferential Procurement Regulations.

Supply chain management during 2021/2022 financial year suffered a huge delay caused by the 2017 Preferential Procurement Regulations that was declared invalid by the Constitutional court judgement handed on the 16 February 2022 and National Treasury advised all Organs of state to stop advertising tenders and formal quotations, which hindered service delivery.

Shortage of documents storage space in contract management unit and SCM.

Contract management is essential for good financial management and also contribute greatly to the effectiveness and efficiency of service delivery. Therefore, it is vital to have a secured storage to keep records and documents. The shortage of space in SCM is resulting in losing important documents which can lead to Municipality being unable to account.

Unstable network which has a negative effect on full implementation of SCM Module.

This challenge has expose us to a serious risk of incurring unauthorized expenditure, due to the fact that the unit cannot generate system orders which will enable SCM to the control budget. The Dr. Nkosazana Dlamini Zuma Municipality has been implementing the Supply Chain Management Regulations thoroughly through Supply Chain Management Policy. Combating of irregular expenditure will continue to be key area of focus in implementation of Supply Chain Management within the Municipality. Dr Nkosazana Dlamini Zuma Municipality will contiguously strive to not only ensure compliance to legislations, but to also improve administrative efficiency and support growth of local providers. And giving effect to its constitutional mandate in terms of Section 152 of the constitution.

The SCM report was presented to all oversight structures with the following resolutions to be endorsed;

- ❖ That the Supply Chain Management implementation report for the 2021/2022 financial year submitted in terms of paragraph 6 (2)(a) of the Supply Chain Management policy, to be noted.
- ❖ That the schedules of deviations to be disclosed as a note to the annual financial statements for 2021/2022 financial year.
- ❖ That the awards to close family members of persons in the service of the state, to be disclosed as a note to the annual financial statements.

2.8 BY-LAWS

The following bylaws were promulgated in July 2017 with the gazette number 1846.

1. ADVERTISING-BYLAWS
2. AERODROME-BYLAWS
3. ANIMAL POUND-BYLAWS
4. CEMETERIES AND FUNERAL UNDERTAKERS-BYLAWS
5. CHILDCARE-SERVICES-BYLAWS
6. COMMUNITY FIRE SAFETY-BYLAWS
7. CONTROL-AND-DISCHARGE-OF-FIREWORKS-BYLAWS
8. CONTROL-OF-UNDERTAKINGS-THAT-SELL-LIQUOR-TO-THE-PUBLIC-BYLAWS
9. DOGS-BYLAWS
10. DUMPING AND LIITERING BY-BYLAWS
11. ENCROACHMENT-BYLAWS
12. INFORMAL-TRADING-BYLAWS
13. LIBRARY-BYLAWS
14. MOTOR VEHICLE AND TRAFFIC BYLAWS
15. NUISANCE-BYLAWS
16. PUBLIC HEALTH-BYLAWS
17. PUBLIC MEETINGS AND GATHERINGS-BYLAWS
18. PUBLIC-AMENITIES-BYLAWS
19. PUBLIC-ROADS-AND-MUNICIPAL-STREETS-BYLAWS
20. PUBLIC-TRANSPORT-BYLAWS
21. REFUSE REMOVAL-BYLAWS
22. ROAD-TRAFFIC-BYLAWS
23. RULES AND ORDERS OF MUNICIPAL COUNCILS AND COMMITTEES OF THE COUNCIL-BYLAWS
24. STORMWATER-BYLAWS
25. WASTE MANAGEMENT-BYLAWS

These bylaws are also in the municipal website to ensure accessibility by members of the public

2.9 WEBSITE

The municipal website is www.ndz.gov.za it is up and running and all important/ compliance documents are uploaded on a regular basis for public consumption. All public notices for tenders, vacant posts and other relevant notices are uploaded in the municipal website for public's consumption. The municipality has upgraded its website in order to make it more appealing and user-friendly.

2.10 Public satisfaction on Municipal services

The municipality was unable to conduct community satisfaction survey on municipal services during the financial year due to being incapacitated and budgetary constraints however a Management Committee resolution suggested that community satisfaction survey must be project based in order to prevent costs associated with this exercise. A report on customer complaints is presented monthly to the Finance Committee and subsequently to the Executive Committee. Due to the Covid 19 regulations no customer care campaigns were held during the year.

Chapter 3

3.1 Service Delivery Performance (Performance Report Part I)

The annual performance report is based on the revised/adjusted SDBIP of the current financial year 2021/22. The Service Delivery and Budget Implementation Plan (SDBIP) details the implementation of service delivery and the budget for the financial year in compliance with the Municipal Finance Management Act (MFMA), 2003 (Act 56 of 2003). It serves as a contract between the administration, the Council and the community, expressing the objectives set by the Council as quantifiable outcomes that can be implemented by the administration over the next twelve months. It also facilitates the process of holding management accountable for their performance. It provides the basis for measuring performance in the delivery of services.

The municipality developed the service delivery and budget implementation plan (SDBIP) internally and it has been audited by the Internal Audit Unit. This plan was also submitted to the Auditor General, Provincial Treasury Office as well as Provincial Cogta as per the legislation. The annual performance report is based on the adjusted Service Delivery and Budget Implementation plan that was approved by Council on the 24th February 2022. Again there was a second adjustment of the 2021/22 SDBIP that was also approved by Council on 21 April 2022. All processes such as publishing the revisions made in the plan; amending Section 54/56 Managers performance contracts as well as presenting the report to all relevant stakeholders were followed as per the Municipal Systems Act and the Municipal Finance Management Act. The revision of this plan i.e. 2021/22 SDBIP takes into consideration the revisions/ adjustments made in the budget to ensure that there is alignment on both reports. The annual performance report will also be audited by the Internal Audit unit, external Auditors i.e. AG after submission on 31 August 2022. It will also be submitted to the Provincial Cogta Monitoring and Evaluation Office as well as the Provincial Treasury Office for monitoring.

The following Key Performance Areas (KPA's) forms part of the 2021/22 SDBIP

- Municipal transformation and organisational development;
- Basic service delivery;
- Local economic development;
- Municipal financial viability and management; and
- Good governance and public participation.
- Cross Cutting Interventions

Annexure B is the Annual Performance reporting template for the Top Layer SDBIP Report for the 2021/22 financial year ended 30 June 2022 which measures the municipality's overall performance per National Key Performance Area.

All internal departments have prepared their annual performance report with assistance from the PMS Unit. Reviews on the submitted performance information had been done and reported to the relevant Heads of Departments for amendments. The Internal Audit unit has audited this information in ensuring accuracy on reporting, alignment with the planning document (SDBIP) and alignment between indicators and targets as well as compliance issues as per performance management regulations.

3.2 ORGANISATIONAL SDBIP/ ORGANISATIONAL SCORECARD 2021/2022 ANALYSIS

The methodology used for the assessment is based on the rating calculator for Municipal Manager's and managers directly accountable to the Municipal Manager. The Score-cards are reviewed against actuals reported against submission of Portfolio of evidence which is also subject to an internal audit process. Where a target was not achieved, and evidenced reason for the variance was required together with recommended corrective action to be taken to ensure that the target was to be pursued further. For the purpose of this report only the assessment results will be highlighted in terms of a two-point scale i.e. Target achieved and Target Not Achieved.

The technical assessment by the PMS unit checks on the completeness of reports, and the relevance and sufficiency of the portfolio of evidence submitted. Portfolios of evidence are appropriately reference to the relevant score-cards/sdbip to allow for ease of reading and for purpose of auditing.

A PMS Checklist is used to ensure that performance information as reported is in line with the SMART principle: -

- Sufficient
- Measurable
- Accurate
- Relevant
- Time-bound

The checklist is applied against both the actual reported against the target, as well as the Reason for Variance where a target is not achieved.

The 2021/2022 financial year, a total of key performance indicators (relevant and applicable) are evaluated against targets set as summarized below: -

ORGANISATIONAL ANNUAL PERFORMANCE FOR 2021/2022 FINANCIAL YEAR				
No. of targets	Targets Achieved	Targets not achieved	% of Targets achieved	% of Targets not achieved
104	96	07	93%	7.6%

3.3 OFFICE OF THE MUNICIPAL MANAGER

The Office of the Municipal Manager as a department comprises of the following directorates:

- Strategic Support Services (IDP& PMS)
- Communications
- Public Participation
- Internal Audit & Risk Management
- Development and Town Planning

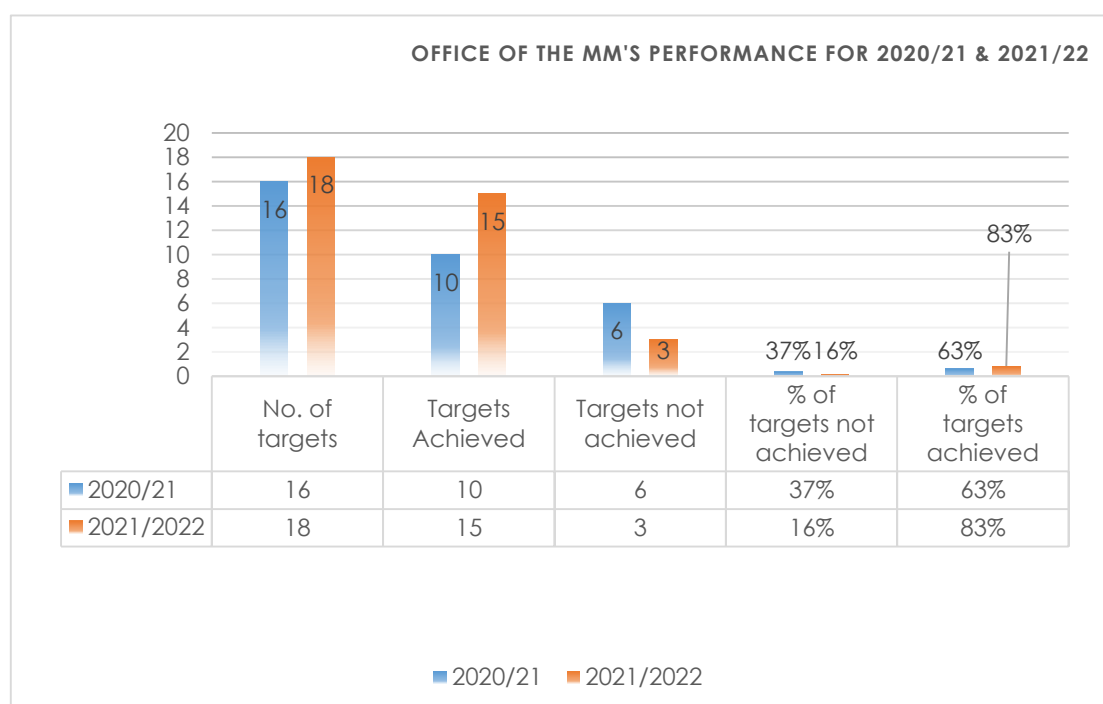
This office is responsible for the following functions within the organisation:

- Establishment and maintenance of a strategic management system for the municipality as a whole to ensure the achievement of the municipality's strategic objectives and its developmental and service delivery obligations. Responsible and accountable for the formation and development of an economical, efficient and accountable administration as head of the administration to ensure that the objectives of sound governance principles (as depicted in the Constitution of the RSA and compliant with section 51 of the Systems Act, 32/2000) be achieved.
 - Oversee the implementation and maintenance of the municipality's integrated development plan (IDP) to ensure the proper execution of the IDP Strategic management of the effective and efficient provision of services to the local community to ensure that services are delivered in a sustainable and equitable manner.
 - Responsible and accountable for various financial management duties as Accounting Officer of the Municipality in terms of the Municipal Finance Management Act (56/2003), to ensure accountability of the Municipality's finance. Develop and monitor policies at the strategic management level to ensure its purposefulness and efficiency.
 - The office is also tasked with a responsibility of developing a service delivery and budget implementation plan (SDBIP) which serves as a monitoring and evaluation tool in assessing whether planned targets and indicators as set in each Senior Manager's scorecard have been achieved or not.
- **OFFICE OF THE MUNICIPAL MANAGER'S PERFORMANCE REPORT**

The department had 18 targets for the whole financial year however 14 were achieved and 04 were not achieved during 2021/2022. The table below indicates the summary of performance in comparison with the previous financial year 2020/2021

COMPARISON OF THE DEPARTMENT'S PERFORMANCE BETWEEN 2020/2021 AND 2021/2022 FINANCIAL YEARS

CATEGORY	2020/21	2021/2022
No. of targets	16	18
Targets Achieved	10	15
Targets not achieved	06	03
% of targets not achieved	37%	16%
% of targets achieved	63%	83%



The department has improved in terms of performance when compared to 2020/21 financial year whereby its performance was 63% and therefore an improved performance of 20% is worth reporting. The table above details the three indicators/ targets that were not achieved by this department as at 30 June, 2022 reasons for not achieving the accumulative target and corrective measures thereof.

Two indicators i.e. OMM 8 and OMM 4 exceeded their planned target as the department had planned to publish 30 municipal programmes in different social media platforms and at the end of the year 76 municipal programmes were published in different media platforms such as facebook and whatsapp and radio stations such as Ukhozi FM and Harry Gwala FM. OMM 4 the department had convened 2 Risk Assessments Workshops however they have planned 1 and 4 Risk Management follow-ups were carried-out. This over-achievement is rated at 11% .

Over and above the planned targets within this department's scorecard, the department was able to successfully train 150 Ward Committee Members from 06- 10 June 2022 which was held in Durban: Coastlands Hotel by a service provider called Zamsiba Development Consultants. The Strategic Support Services Unit continues to monitor the implementation of all targets within the scorecard hence. The

under expenditure on capital budget still remains a huge concern as only 75% of the organisation's budget was actually spent on capital projects instead of a target of 95%. A number of reasons have been cited in the attached reporting template for this target however this continues to be a risk as this is interpreted as a poor service delivery to the communities. Physical verification of both LED and Infrastructure projects through sites visits by the PMS Unit, Internal Audit Unit, MPAC Members and are scheduled for 25- 29 July 2022. The department was able to conduct 2 IDP/ Budget Roadshows whereby members of the public were given a platform to have a say in the service delivery projects as well as other government services as outlined in the integrated development plan (IDP) of the municipality. Moreover the department was able to consult all stakeholders such as local Business Forums/ Associations, Ratespayers, Residents Associations, Taxi Associations, Informal Traders Associations, Farmers Associations etc. before the Budget and the IDP for 2022/23- 26 was approved by Council.

SUMMARY OF TARGETS NOT ACHIEVED DURING 2021/22 FINANCIAL YEAR

The table below lists indicators that were not achieved during the year and remedial actions thereof:

EXECUTIVE & COUNCIL/ OFFICE OF THE MUNICIPAL MANAGER

SDBIP NO.	KEY PERFORMANCE INDICATOR	2021/22 ANNUAL TARGET	PERFORMANCE CLAIMED	REASONS FOR VARIANCES	REMEDIAL ACTIONS/ CORRECTIVE MEASURES
OMM 12	Percentage of a municipality's annual capital budget actually spent on capital projects	95%	Target Not Achieved; 75%of a municipality's annual capital budget actually spent on capital projects	The municipality was unable to get suitable service providers for capital projects such as road constructions due to them not being able to meet SCM requirements and as a result a number of bids had to be re-advertised. Therefore, the municipality could not risk irregular appointments as such could compromise service delivery and the image of the organisation.	The municipality is now going to use early procurement strategy which will give it ample time to appoint on time suitable service providers that are going to be able to complete work within the financial year. SCM Progress reports on bid committees and Departmental Procurement plans are going to be presented at all Management Committee Meetings to track progress for each bid.
OMM13	Number of projects implemented to enhance the municipal revenue	2	Target not achieved; 0 projects were implemented.	The Bulwer Township establishment could not be implemented because of the delays on comments from the Department	Both projects would be implemented before 30 September 2022

SDBIP NO.	KEY PERFORMANCE INDICATOR	2021/22 ANNUAL TARGET	PERFORMANCE CLAIMED	REASONS FOR VARIANCES	REMEDIAL ACTIONS/ CORRECTIVE MEASURES
				of Transport to approve access from R617 and the Disposal of Creighton Municipal Residential Sites due to MFMA Regulations which compels municipalities to advertise an intention to dispose immovable assets for a period of 60 days before the sale.	
DTPS02	Number of Subdivision layout Plans approved by the MPT	Submission of SPLUMA application to MPT for the approval of the Sub division layout Plan	Target not achieved, SPLUMA Application was not submitted to the MPT for the approval of the Subdivision Layout Plan	The application is currently undergoing public participation processes and it is also still waiting for comments from other Department before its completion.	The department will ensure that this project is implemented and completed before the end of Q1 of 2022/23 financial year i.e. 30 September 2022.

Table 28

3.3.1 DEVELOPMENT AND TOWN PLANNING SERVICES UNIT

The Development and Town Planning Services Unit with its sub-units namely, Town Planning, Building Control; and Business Licensing carried its functions within the following legal framework:

- Spatial Planning and Land Use Management Act 16 of 2016 (SPLUMA)
- National Building Regulation Act 103 of 1977 (NBRA)
- Businesses Act 71 of 1991

The Development and Town Planning Services Unit is responsible for the following:

- **Town Planning**
 - ◆ Preparation and review of the Municipal Spatial Development Framework (MSDF).
 - ◆ Preparation and review of a series of lower order plans (such as Local Areas Plans and Precinct Plans) aimed at translating the strategic intent of the Integrated Development Plan and MSDF.
 - ◆ Preparation and updating of the land use scheme.
 - ◆ Providing spatial planning advise and input on land use development and land management.
 - ◆ Identifying land for future development.
 - ◆ Processing of Land Use Development Applications.
 - ◆ Property management.
 - ◆ Geographic Information Systems
- **Building Control**
 - ◆ Building Plan Submission application forms

- ◆ Building Inspections application forms
- ◆ Building Plans Approvals
- ◆ Issuing of Occupation Certification

Business Licensing

- ◆ Business license application forms
- ◆ Circulating application to all relevant departments for approval
- ◆ Inspection of business
- ◆ Issuing of contravention notice
- ◆ Raiding operations to businesses
- ◆ Disposing of expired goods

◆ Highlights on the DTPS Unit in 2021/2022

The **Dr Nkosazana Dlamini Zuma Municipal Spatial Development Framework (MSDF) 2021-2026** was recently developed and adopted. It is the fifth generation of SDFs that coincided with the changes in Ward Delimitations of 2021 which takes place every five years as well as the National Census of 2021 which is conducted every ten years. The Final Dr. Nkosazana Dlamini Zuma (MSDF) 2021-2026 was adopted by Council on 26 May 2022 as part of the Dr. Nkosazana Dlamini Zuma Integrated Development Plan (IDP) 2021-2026. The Final Dr. NDZ MSDF was submitted to KZN COGTA on 3 June 2022, within 7 days from the date of adoption, as prescribed in the MSA. The department managed the overall project but outsourced some section to an external service provider to provide technical support.

Municipal Planning Tribunal (MPT):

The Dr. Nkosazana Dlamini Zuma MPT was established in 2017 for a period of 5 years. The MPT is fully functional. It comprises of 4 members with the position of Deputy chairperson the only one which is vacant. During the 2021/2022 financial year, the MPT has been sitting at least once a quarter to consider applications in which they may approve, disapprove and/or defer applications that do not have sufficient information to assist members on making an informed decision.

Appeals Authority: The Council appointed the EXCO to serve as the Municipal Appeals Authority. Due to the technical nature of the SPLUMA applications, EXCO requested that council appoint an external body to serve as the Municipal Appeals Authority. The names of the Appeals Authority were approved by Council and thereafter published in the Provincial Gazette. The Appeals Authority consists of five members (Chairperson: Town Planner, Land surveyor, Environmental Practitioner and two attorneys). In 2021/22 Financial Year, the Appeals Authority heard and handed down judgement on one appeal application.

Building Plans Management System:

The municipality is currently implementing the Building Plans Management System. The building plans are submitted to the municipality and loaded manually to the system.

Land Disposal of Municipal Sites:

The land audit discovered that there are residential properties owned by the municipality which are vacant and are not generating any revenue for the municipality. As a revenue enhancement strategy, Council then took a resolution to dispose all vacant municipal owned residential sites. The relocation of beacons on 8 residential sites was completed. The Intention to dispose the sites has been advertised for a period of 60 months as per the requirement of MFMA.

Below is a summary of targets that were achieved by the department during the year

Dr Nkosazana Dlamini Zuma Municipal Spatial Development Framework (MSDF) 2021-2026

- The Spatial Planning and Land Use Management Act 16 of 2013 (SPLUMA) requires the Municipal Council to adopt a Municipal Spatial Development Framework for the municipality.
- Section 20 (2) of SPLUMA state that the Municipal Spatial Development Framework must be prepared as part of a municipality's Integrated Development Plan in accordance with the provisions of the Municipal Systems Act.
- A Municipal Spatial Development Framework must include a written and spatial representation of a 5-year spatial development plan of the municipality and must include a longer-term spatial development vision statement of the municipality area which indicates a desired spatial growth and development patterns for the next 10 to 20 years.
- Council have recently adopted the 5-year plan for 2021-2026 SDF.
- The department managed the overall project but outsourced some section to an external service provider to provide technical support.
- The Final SDF was adopted by Council on the 26 May 2022 and was submitted on the 3 June 2022 to COGTA together with the IDP for assessment.

Land Development Management

- **Development Application Submissions:** The table below indicates the number of development applications that were submitted to the municipality. These include pre and formal submission stages which cover rezoning, subdivision, consolidation, special consent and building line relaxation applications:

PERIOD	NO. OF APPLICATIONS RECEIVED
1 st Quarter	1
2 nd Quarter	5
3 rd Quarter	8
4 th Quarter	4
Total	18

Table: 29

Processed Applications: A total number of 9 development applications has been processed between the months of July 2021 and June 2022. The decision on all applications was taken within 60 days which is a legislated timeframe.

The table below provides an overview of the progress that has been made within the 2021-2022 financial year:

APPLICATION STATUS	NUMBER
NUMBER OF APPLICATIONS APPROVED	7
NUMBER OF APPLICATIONS NOT APPROVED	2
NUMBER OF PENDING APPLICATIONS	9
LAPSED APPLICATIONS	0
WITHDRAWN APPLICATIONS	0

Table:30

Municipal Planning Tribunal Activities: During the 2021/2022 financial year, the Dr Nkosazana Dlamini Zuma Municipal Planning Tribunal (MPT) has been sitting at least once a quarter to consider applications in which they may approve, disapprove and/or defer applications that do not have sufficient information to assist members on making an informed decision. The MPT has been holding MPT sittings virtually. The following table illustrates applications decided by the MPT and Municipal Planning Authorized Officer (MPAO):

AUTHORITY	NUMBER
Municipal Planning Tribunal	6
Municipal Planning Authorized Officer	3

Table 31

Approval of Building Plans

Building Plan Submissions and Approvals: The total number of building plans submitted for the 2021/2022 financial year was 71. The building plans submitted generated an income of R 51 715,50 for the municipality for a total area of 31 345.64 m². A total of 52 Building Plans were approved whilst 12 were not approved. The following table illustrates:

BUILDING PLANS	NO	FEES PAID	TOTAL AREA	ESTIMATED VALUE
No. of building plans submitted	71	R280 180.12	31 345.64	R51 715.50
No. of copies of building plans made	35	R1473.85	-	-
TOTAL		R281 653.97	31 345.64	R51 715.50
BUILDING PLANS APPROVAL				

No. of plans submitted	71			
No. of plans approved	52			
No. of plans refused	12			
BUILDING INSPECTIONS CARRIED OUT				
No. of inspections –IRO building	98			
No. of inspections – IRO routine	38			
No. of inspections – IRO rates	51			
No. of inspections – IRO complaints	7			
No. occupation certificates issued	3			
Non-compliant buildings	40			
Written contravention notices	19			
Verbal contravention notices	23			
GENERAL COMPLAINTS				
No. of written complaints received and dealt with	0			
No. of verbal complaints received and dealt with	7			

Table 32

BULWER TOWNSHIP ESTABLISHMENT PROJECT

- The Department's intention is to update the existing Bulwer Urban Regeneration Plan (Precinct Plan), identify suitable land for Commercial, Industrial, and higher density residential, develop and approve a subdivision layout.
- The project commenced in 2018, with the expected outcome of a Revised Bulwer Precinct Plan and Subdivision Layout Plan. The appointed service provider only managed to complete a Revised Precinct Plan and a Draft Layout Plan before their contract was terminated for slow progress.
- A new service provider was appointed in the 2021-2022 financial year. The Inception Report and the existing Draft Subdivision Layout has been revised and the Final Subdivision Layout was developed.
- The target was not achieved because the SPLUMA application was not submitted to the MPT due to outstanding comments from sector departments for comments.

1. CREIGHTON PRECINCT PLAN

- A Precinct Plan provides a detailed framework for coordinating and informing both public and private investment as well as directing the physical development and management of all initiatives to create a well-integrated, accessible, safe and attractive environment for residents, visitors, tourists and investors.
- A subdivision layout plan occurs when a parcel of land is divided into two or more smaller tracks of land. This is undertaken in accordance with a Municipality's vision, objectives and broad strategic focus of the Integrated Development Plan (IDP) and the Spatial Development Framework (SDF).
- The targets for the 2021-2022 Financial Year were achieved which included the Inception and Status Quo Report.
- The project will be completed in the 2022/23 Financial year.

3.3.2 Challenges

- There has been a decrease in the number of development applications processed and revenue made as compared to the previous financial year. This can be attributed to the Covid-19 pandemic which has disrupted normal town planning activities and submissions made by applicants.
- Shortage of staff.
- Issue of non-compliant structures both from state owned buildings and privately owned buildings
- Business Licensing turnaround time not met because the Municipality does not have Environmental Health personnel and therefore relies on the district.
- Invasion of municipal owned land.
- Conflicting ideologies between municipality and Traditional leaders on land development
- Health hazard resulting from informal and unplanned development.
- Development pressure towards the World Heritage Site

3.4 CORPORATE SUPPORT SERVICES DEPARTMENT

The department is comprising of the following units/directorates:

- Human Resources: Recruitment and Selection
- Skills Development
- Occupation Health and Safety
- Administration and Council Support
- Information, Communication and Technology (ICT)
- Registry/ Records Management

The department had sixteen (16) indicators/ targets planned for the financial year however only one was not achieved. Reasons and corrective measures are in place and are listed in the table below. There is an improvement of 3 % in terms of this department's performance at it is at 94% when compared to its performance for the previous financial year which was 91%. However, the department recorded a 19% of over-achievement on CORP 7, 11 & 12 as all these targets were over-achieved during the year.

It must also be noted that the department was also able to conduct two successful Open Council meetings on 22 November 2021 and 26 May 2022 where members of the public were invited to observe the Council proceedings. This was done to ensure that members of the public are given an opportunity to observe Council proceedings and to know their community leaders. The department continues to fill in vacant positions within the approved organogram by adhering to the selection and recruitment processes. The positions of all Senior Managers whose contracts are expiring have been advertised and shortlisting and other recruitment processes are underway to ensure that there is no vacuum. The filling of the posing of the Manager: ICT had indeed assisted the whole organisation in terms of dealing with ICT infrastructure upgrades. The department is also leading the processes of taking care of the welfare of its employees and Councillors by continuously coordinating memorial services for the deceased employees and providing assistance to the families of the deceased in line with the municipality's bereavement policy, conducting Wellness Programmes, providing Counselling for those who are under Employee Assistance Programme.

COMPARISON OF THE DEPARTMENT'S PERFORMANCE BETWEEN 2020/2021 AND 2021/2022 FINANCIAL YEARS

CATEGORY	2020/21	2021/22
No. of targets	11	16
Targets Achieved	10	15
Targets not achieved	01	01
% of targets not achieved	9%	6%
% of targets achieved	91%	94%

Table: 33

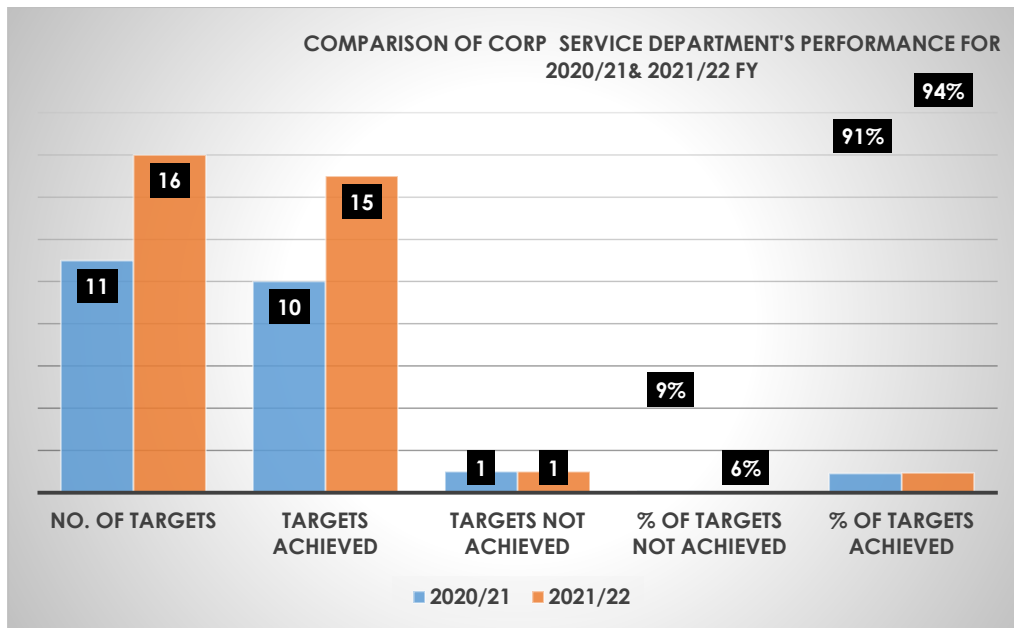


Fig 3

The table below lists indicators that were not achieved during the year and remedial actions thereof:

CORPORATE SUPPORT SERVICES DEPARTMENT					
SDBIP NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	PERFORMANCE CLAIMED	REASONS FOR VARIANCES	REMEDIAL ACTIONS
CORP 8	Number of workshops conducted on IPMS	1 IPMS Workshop conducted	Target Not Achieved, 0 Workshop was conducted. 0	The department is short-staffed under Skills Development Unit hence the workshop could not be convened within the quarter.	The IPMS Policy workshop was conducted on 08 July 2022

Table: 35

3.5 PUBLIC WORKS AND BASIC SERVICES DEPARTMENT

This department carries the mandate of the establishment of the local government sphere as enshrined in the constitution of the Republic of South Africa which is basic service delivery. The department is responsible for the provision of the following services:

- Refuse removal
- Electrification
- Municipal environmental management services
- Construction and Maintenance of Municipal roads and storm water drainage
- Street lighting
- Municipal cemeteries, parks and recreation
- Facilitating Human Settlement Projects
- Construction and Maintenance of Community Facilities
- Implementation of Extended Public Works Programme

The municipality appoints service providers (private contractors) for the construction/ implementation of capital projects as well as on the Consultants in terms of the designs and development of plans on capital projects however development of projects specifications and monitoring of both Consultants and Contractors is done by internal Senior Projects Technician.

The department had planned 25 targets for the financial year of which only one was not achieved during the financial year. Six targets namely PWBS 1, 2,3, 4, 12,13& 17 exceeded the planned targets for the year which makes the department's overachievement to be 28%. Due to an increased number of requests from members of the public through Ward Councillors on the issue of maintenance of access gravel roads the municipality had to use its plant and also hire external service providers to maintain these roads that were damaged by the severe rainfall during summer season.

Over and above monitoring the infrastructure related service delivery projects the department had successfully 04 conducted Environmental Awareness Campaigns with the Department of Environmental Affairs and other stakeholders. The Khabokhedi Waste Management Project had a dual-benefit to the citizens of this municipality as 600 young people were employed for a period of four months to work under this project to remove solid waste and alien plants through-out the municipality. The Khabokhedi Waste Management Programme has donated five skip-bins to the municipality. Over and above the reported performance information the department is also in a process of assessing the existing infrastructure versus the community requests in order to provide an informed technical advice on future development. Amongst other major challenges that the department is facing is that of maintenance of gravel roads due to bad weather conditions. The outcry of our needy communities for better and safer housing is at the top of our priority hence our regular meetings with all relevant key stakeholders such as the Department of Human Settlement, Department of Rural Development and Traditional Councils to facilitate the implementation of Rural Housing Projects. The department had procured the following assets during the financial year:

1. 03 municipal vehicles (double cabs)
2. 10 skip-bins
3. 02 Tractors

- 4. 16 Brush-cutters
- 5. 05 Park-Homes (15 offices)

219 Job opportunities have been created through the Extended Public Works Programme (EPWP)

COMPARISON OF THE DEPARTMENT'S PERFORMANCE BETWEEN 2020/2021 AND 2021/2022 FINANCIAL YEARS

CATEGORY	2020/21	2021/2022
No. of targets	25	25
Targets Achieved	16	23
Targets not achieved	09	2
% of targets not achieved	36%	92%
% of targets achieved	64%	4%

Table: 36

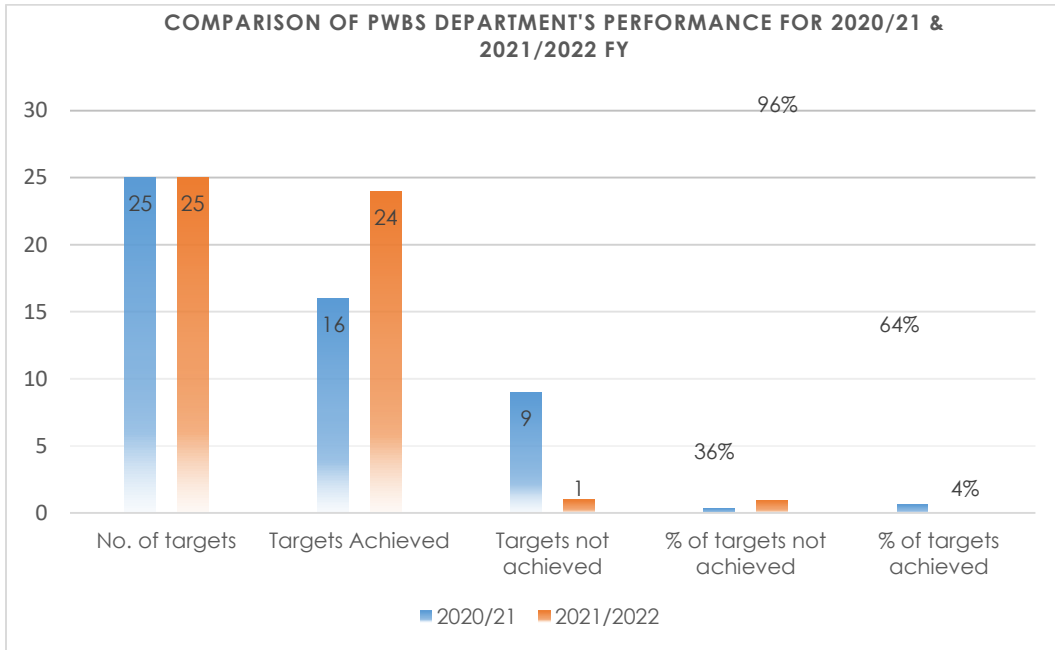


Fig 4

The table below lists the indicator that was not achieved during the financial year, reason and remedial actions thereof:

SDBIP NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	PERFORMANCE CLAIMED	REASONS FOR VARIANCES	REMEDIAL ACTIONS
PWBS 22	Percentage of a municipality's annual capital budget actually spent on capital projects	100% of a municipality's annual capital budget actually spent on capital projects	Target not achieved, 75% of a municipality's annual capital budget actually spent on capital projects	Target was not achieved because of late appointment of service providers due to the delay of internal processes	The PWBS department will work closely with all the internal stakeholders involved to fast-track the process in the appointment of services providers.

Table: 37

Service-Delivery Projects and Activities

The municipality implemented the following infrastructure projects.

3.5.1 Access Roads

During the year a total of 15,621 km gravel access roads were constructed in all wards (1-15) and 0,982km (Ward 14) Asphalt road.

Zakhisweni Access Road is located in Ward 1 of Dr. Nkosazana Dlamini Zuma Municipality

The road is under construction because of late appointment, the contractor is busy on site with gravel tipping 1 km (gravel access road).



Ntshiza Access Road is located in Ward 2 of Dr. Nkosazana Dlamini Zuma Municipality

The road was successfully completed within the financial year its 1.1km long (gravel access road).



Valley view Access road is located in Ward 3 of Dr. Nkosazana Dlamini Zuma Municipality

The re-graveling of the road was successfully completed within the financial year its 1 km long (gravel access roads).

Phayindani Access Road located in Ward 4 of Dr. Nkosazana Dlamini Zuma

Phayindani Access Road was successfully completed within the financial year its 1km long (gravel access road).



Sdangeni Bridge & Road located in Ward 4 of Dr. Nkosazana Dlamini Zuma Municipality

Sdangeni Bridge and Road is under construction because the contract is a multi-year project (2021/2022- 2022/23) to this financial year, phase 1 of Sdangeni Bridge and road construction of Culvert Bridge is complete and phase 2 construction of access road is 85% complete its 0.920km its long. Currently the contractor is busy with construction of gabions.

Mathubeni Access Road is located in Ward 5 of Dr Nkosazana Dlamini Zuma Municipality

The road was successfully completed within the financial year its 1km long (gravel access road).



Mayville Access Road is located in Ward 6 of Dr. Nkosazana Dlamini Zuma Municipality

The road was successfully completed within the financial year its 1km long (gravel access road).



Magoso Access Road is located in Ward 7 of Dr. Nkosazana Dlamini Zuma Municipality

The road was successfully completed within the financial year its 1km long (gravel access road).



Sbhalo Access Road is located in Ward 8 of Dr. Nkosazana Dlamini Zuma Municipality

The road was successfully completed within the financial year its 1km long (gravel access road).



Tafuleni Access Road is located in Ward 9 of Dr. Nkosazana Dlamini Zuma Municipality

The road was successfully completed within the financial year its 1 km long (gravel access road).



Zakhisweni Access Road is located in Ward 10 of Dr. Nkosazana Dlamini Zuma Municipality

The road was successfully completed within the financial year its 1 km long (gravel access road).



Mvuleni Access Road is located in Ward 11 of Dr. Nkosazana Dlamini Zuma Municipality

The road was successfully completed within the financial year its 0.615km long and re-graveling existing gravel road Sgedlemba Access Road 0.533km (gravel access road)



Malephula Access Road is located in Ward 12 of Dr. Nkosazana Dlamini Zuma Municipality

The road is on hold due to gravel issues, road bed-formation has been completed 1 km (gravel access road).



Mkopoli Access Road is located in Ward 13 of Dr. Nkosazana Dlamini Zuma Municipality

The road was successfully completed within the financial year its 1 km long (gravel access road).



Memeza Access Road is located in Ward 14 of Dr. Nkosazana Dlamini Zuma Municipality

The roads was successfully completed within the financial year its 0.963 km long (gravel access road)



Creighton Asphalt Road located in Ward 14 of Dr. Nkosazana Dlamini Zuma Municipality

The roads were successfully completed within the financial year 0.982km long (asphalt access road).



Magwiyane Access Road is located in Ward 15 of Dr. Nkosazana Dlamini Zuma Municipality

The road was successfully completed within the financial year its 1 km long (gravel access road).



Sport and Recreation

Creighton Sports-centre is located in Ward 14 of Dr. Nkosazana Dlamini Zuma Municipality.

Phase1 of this project was successfully completed It consist of soccer pitch, grassing(seeds), change rooms, ablution block and the Clear view fencing right round the facility. This project is a multi-year project implemented in phases: Phase 1-6.

SOCCER FIELD AND ABLUTION BLOCK





3.5.2 Community halls

Ndodeni Community Hall is located in Ward 05 of Dr. Nkosazana Dlamini Zuma Municipality.

This project was successfully completed; it consisted of Building, Ablution block and fencing around the facility.



Cabazi Community Hall is located in Ward 04 of Dr. Nkosazana Dlamini Zuma Municipality.

This project was successfully completed, it consisted of building, ablution block and fencing around the facility.



Sopholile Community Crèche is located in Ward 09 of Dr. Nkosazana Dlamini Zuma Municipality.

This project is incomplete; it consisted of building, Jungle gym, ablution block and fencing around the facility.



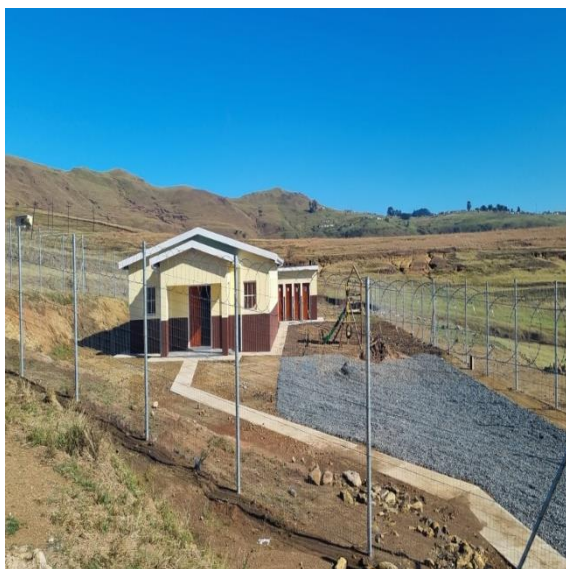
Underberg Community Hall and Crèche is located in Ward 03 of Dr. Nkosazana Dlamini Zuma Municipality.

This project is complete; it was a multi-year project (2020/2021- 2021/22)it is consisting of building, ablution block, Jungle gym, parking and fencing around the facility.



Lubovana Community Crèche is located in Ward 12 of Dr. Nkosazana Dlamini Zuma Municipality.

This project is incomplete; it consisted of building, ablution block, Jungle gym and fencing around the facility.



3.5.3 Himeville Business Hive is located in Ward 02 of Dr. Nkosazana Dlamini Zuma Municipality.

This project is still under construction because the contract is a multi-year project (2021/2022-2022/2023) to this financial year, it consisted of building, ablution block, septic tank and fencing around the facility.



3.5.4 Emergency Service Centre (Disaster Management Centre) is located in Ward 10 of Dr. Nkosazana Dlamini Zuma Municipality.

This project is still under construction because the contract is a multi-year project year 2021/2022-2022/2023, it is consisting of building, ablution block, septic tank, access road and fencing around the facility.



3.5.5 ELECTRIFICATION PROJECTS

In the financial year of 2021/2022 the Municipality was allocated with **R 9.7m funding** from Department of Energy (**DOE**). The municipality implemented the following electrification projects.

During 2021/22 financial year a total of 945 household Connections were connected in all wards (1-15).

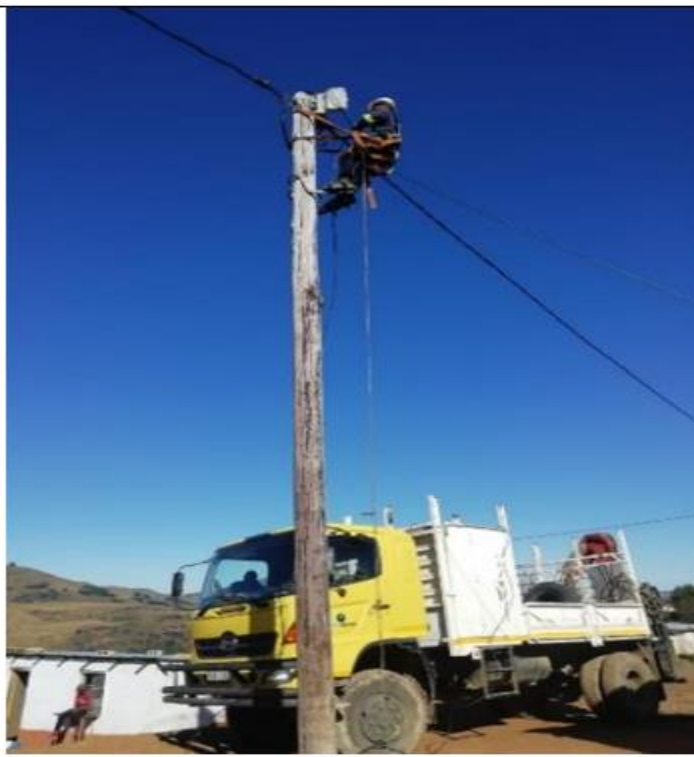
Electrification of greater Stepmore/Ridge Phase 4 is located in Ward 1 of Dr Nkosazana Dlamini Zuma Local Municipality

This project was successfully completed within the financial year, 100 household connections were completed.



Electrification of Nhlanhleni/ Goxhill Phase 4 is located in Ward 2 of Dr. Nkosazana Dlamini Zuma Local Municipality

This project was successfully completed within the financial-year, 36 household connections were completed. Currently waiting for outage.



Electrification of Greater Kilmun/ Cabazi Phase 4 is located in Ward 4 of Dr. Nkosazana Dlamini Zuma Municipality

This project was successfully completed within the financial year; 70 household connections were completed. Currently waiting for outage.



Electrification Of Greater Khukhulela/ Nomagaga Phase 4 is located in Ward 5 of Dr Nkosazana Dlamini Zuma Municipality

This project was successfully completed within the financial year, 70 household connections were completed.



Electrification Of Greater Hlabeni/ Centocow Phase 4 is located in Ward 6 of Dr Nkosazana Dlamini Zuma Municipality

This project was successfully completed within the financial year, 100 household connections were completed. Currently waiting for outage.



Electrification Of Greater Gqumeni/Mnqundekweni Phase 4 is located in Ward 7 of Dr Nkosazana Dlamini Zuma Municipality

This project was successfully completed within the financial year, 50 household connections were completed.



Electrification Of Greater Ngwagwane Phase 4 is located in Ward 8 of Dr Nkosazana Dlamini Zuma Municipality

This project was successfully completed within the financial year, 110 household connections were completed.



Electrification of Greater Nkwezela Phase 4 is located in Ward 9 of Dr Nkosazana Dlamini Zuma Municipality.

This project was successfully completed within the financial year, 40 household connections were completed.



Electrification of Greater Bulwer Phase 4 is located in Ward 10 of Dr Nkosazana Dlamini Zuma Municipality.

This project was successfully completed within the financial year, 80 household connections were completed.



Electrification of Greater Nkumba/ Mangwaneni Phase 4 is located in Ward 11 of Dr Nkosazana Dlamini Zuma Municipality.

This project was successfully completed within the financial year, 60 household connections were completed.



Electrification of Greater Bhidla/ Sizanenjana Phase 4 is located in ward 12 of Dr Nkosazana Dlamini Zuma Municipality.

This project was successfully completed within the financial year, 40 household connections were completed. Waiting for outage.



Electrification of Greater Donnybrook Phase is located in Ward 13 of Dr Nkosazana Dlamini Zuma Municipality.

This project was successfully completed within the financial year, 70 household connections were completed.



Electrification of Greater Mjila/ Creighton is located in Ward 14 of Dr Nkosazana Dlamini Zuma Municipality.

This project was successfully completed within the financial year, 60 household connections were completed.



Electrification of Greater Sandanezwe/ Masameni is located in Ward 15 of Dr Nkosazana Dlamini Zuma Municipality.

This project was successfully completed within the financial year, 75 household connections were completed. Waiting for outage.



Electrification phase 5 -2022/23

Greater Amakhuze/ Cabazi PH5

Greater Khukhulela/ Nomagaga PH5

Greater Donnybrook PH5

Greater Sandanezwe/Masameni PH5

- Service provider has been appointed currently busy with pre marketing

3.5.5.1 Housing Projects

The Dr Nkosazana Dlamini Zuma Municipality has a huge backlog when it comes to Human Settlement infrastructure development. Most of the people residing under this Municipality don't have proper and secure houses; they are still living in the houses that are not meeting the NHBRC and Human Settlement standards. These houses are a threat that might lead to our communities as they could cause fatal accidents when the weather is stormy.

No.	Project Name	Progress Status	Challenges	Possible Solutions
1.	Tar's Valley Housing Project	This project remains at standstill due to social related issues. the Department of Human Settlements recommended that a new application for these projects must be submitted with the following: <ul style="list-style-type: none"> • New Project Name • Units to be constructed • Council Resolution on the name change 	NA	NA
2.	Ngcobo's Farm	This project remains at standstill due to social related issues. A Council resolution has been submitted to DHS with a new project name: Sawoti Housing Project. The department will now resume its processes in terms of implementing this project.	NA	NA
3.	Manzamyama Rural Housing Project	Approval for stage 2 has been approved by MEC for Human Settlements, however the project is divided into two phases due to budget constraints. Phase one consist of 300 units and phase two will be 200 units. Beneficiary verification started on 01 August 2022	NA	NA
4.	Bhidla Rural Housing Project	499 Housing units have been constructed one beneficiary has withdrawn due to vacating the area and all relevant documents have been submitted to the DOHS. Another beneficiary replaced the one who vacated and all necessary documents have been submitted to the DOHS, currently the municipality is awaiting the DOHS approval.	Geographic location of this project becomes a challenge particularly on access road construction.	The municipal plant is going to be utilised to construct these access roads.

No.	Project Name	Progress Status	Challenges	Possible Solutions
		<p>The Municipality have submitted the application letter for 10% (50 units) increase and it have been approved and the agreement was signed by the Municipality on the 03 February 2022.</p> <p>45Subsidy forms have been submitted to the Department of Human Settlements for processing and 25 has been approved. The contractor is on site the site and the project hand-over was held on 6 July 2022. 84 short term work opportunities were created.</p>		
5.	Himeville Housing Development	The Council resolution for the land swap is in place. The Sub divisional diagrams have been approved by Surveyor General. The process of transfers has been started by the Municipal attorney's. This project is under Medium Term Priority (Municipal Priority)	The committee requested EXCO and council to engage with Harry Gwala with regards to bulk issues. (outstanding Commitment letters)	The Office of the Mayor should facilitate the meeting between the District Municipality and Dr NDZ LM for provision of bulk-services.
6.	Underberg development Housing	The land was registered in the Pietermaritzburg Deeds register on the 4 th of December 2020 that means the land is now under the Dr Nkosazana Dlamini Zuma Municipality. This project is under a long term priority. The committee requested Exco and council to engage with Harry Gwala with regards to bulk issues. (outstanding Commitment letters)	The committee requested EXCO and council to engage with Harry Gwala with regards to bulk issues. (outstanding Commitment letters.	The Office of the Mayor should facilitate the meeting between the District Municipality and Dr NDZ LM for provision of bulk-services.
Short-term& Medium Term Housing Projects (500 units)				
7.	Mpumlwane / Khukhulela Housing Project	All of these housing projects have 500 units. The Department of Human Settlements has reduced the number of units to 500 per projects. Housing Development Agency have been appointed by the Department of Human Settlements to package the projects (Feasibility Studies and Planning stage). The first meeting with the Housing Development	(i) Shortage of funding for planning and implementation of these housing projects	
8.	Gala Housing Project: Ward 07		NA	NA

No.	Project Name	Progress Status	Challenges	Possible Solutions	
9.	Ntekaneni Housing Project: (ward 13)	Agency was held on 15 June 2022. Housing Development Agency has started to request the information from the Municipality that will assist them to resume the work and the information is being submitted.	NA	NA	
10.	Sizanenjane Housing Project (ward 12)		NA	NA	
11.	Kilmun housing Project : (ward 4)		NA	NA	
12.	Nkwezela/Dumabezwe: (ward 09 ward 10)		NA	NA	
13.	Himmeville Housing Project		Delays in diagrams approval for sub-division by the Surveyor General	Constant engagement with all stakeholders.	
14.	Zashuke Housing Project : (ward 02)		NA	NA	
15.	Qulashe Housing Project: (ward 6)		NA	NA	
16.	Nomandlovu Housing Project: (ward 14)		NA	NA	
17.	Ridge Housing Project (Housing Units To be confirmed)		NA	NA	
18.	Underberg Housing Project (Housing Units To be confirmed)		Land invasion by illegal occupants.	(a)Community engagement have been strengthened (b)Engagement of law enforcement agencies to facilitate evictions.	
19.	Masameni/ Skhesheni Housing Projects (Housing Units To be confirmed)		NA	NA	
20.	Glenmaize Housing Projects (Housing Units To be confirmed)		NA	NA	
21.	Ekhubeni Housing Project		This project was presented to the Department of Human Settlements OSS Committee but the committee	NA	NA

No.	Project Name	Progress Status	Challenges	Possible Solutions
		recommended that the information of the beneficiaries that is not clear must be collected and that information was collected and submitted to the Department of Human Settlements. Currently awaiting MEC's approval.		
OPERRATION SUKUMA SAKHE (OSS) HOUSING PROJECTS				
22.	Qulashe Housing Project	64 Housing units are complete.	NA	NA
23.	Gqumeni Housing Project	16 housing units completed.	NA	NA
24.	Masamini/KwaJani Housing Project	45 Beneficiaries are in Privately owned land. 08 approved Beneficiaries are under Agricultural and land reform. The meeting with the Department of Agricultural and land reform was held on the 29 th of March 2022 to discuss the way forward of these beneficiaries and there were no objections, The Department of Land reform has done the agreement and submitted to the Municipality for MM's signature and the agreement was signed. Currently is with the Director of property management in land affairs to approve. Some of the beneficiaries are under Mbanjwa's farm the agreement must be in place between the Municipality and Mr Mbanjwa prior the construction. This matter has hindered the progress. Currently the Department of Human Settlements advised the Municipality to withdraw these beneficiaries from the project and replace them.	NA	NA
25.	Bhobhoyi Housing Project	5 housing units have been completed.	NA	NA

Table: 38

MAINTENANCE OF MUNICIPAL BUILDINGS

WARD NO	PROJECT NAME	PROGRESS REPORT
14	Creighton Municipal Building	The project was successfully completed within the financial year
2	Himeville Offices	The project was successfully completed within the financial year
14	Old Municipal Building	The project was successfully completed within the financial year
12	Mqulela Community Hall	The project was successfully completed within the financial year
11	Nkelabantwana Community Hall	The project was successfully completed within the financial year
14	Mjila Community Hall	The project was successfully completed within the financial year
02	Nertherby Community Hall	The project was successfully completed within the financial year
02	Himeville Sport Field	The project was successfully completed within the financial year

Table: 39

MAINTENANCE OF ROADS

- The municipality has a plan in place in dealing with fixing of potholes in Underberg & Himeville side using general assistant employees, however municipality is still having a challenge in terms of shortage of staff & shortage of skilled personnel to deal with potholes in other municipal small towns.
- The Municipality has purchased its own construction plants & equipment (i.e 1 TLB, 1 grader, 3 tipper trucks, low bed truck, water tanker) and currently in the process to buy the excavator & roller to deal with the maintenance of the road infrastructures.
- The municipality has successfully managed to maintain 40,778km, infrastructure in various wards using plant Hire.

3.5.5.2 ENVIRONMENTAL MANAGEMENT

The environmental right is contained in the Constitution of the Republic of South Africa, Act 108 of 1996 (hereafter referred to as "The Constitution"). Section 24 now enshrines environmental rights in South Africa. This right is interpreted to have a two-fold purpose. The first part guarantees a healthy environment to every person. The second part mandates the State to ensure compliance with the first part mentioned above. The State is prohibited from infringing on the right to environmental protection and is further required to provide protection against any harmful conduct towards the environment.

Dr Nkosazana Dlamini Zuma Municipality has the mandate to ensure that all citizens within the jurisdiction of the municipality are exposed to a safe environment for the benefit of the present and future generations. To ensure that development is sustainable and does not cause harm to the environment. If harm is caused to the environment, mitigation measures should be in place and implemented accordingly. In ensuring that all citizens including future generations benefit from the environment, the following programmes have been implemented in the 2021/22 financial year.

PWBS undertaken a total of 15 Clean Up campaigns and environmental Awareness:

- Himeville Township Clean up and Environmental awareness
- Centocow Taxi Rank clean up and environmental awareness
- Hlanganani clean-up and environmental awareness



Picture 1: Hlanganani Clean up and environmental awareness



Picture 2: Himeville Clean up and Environmental awareness



Picture 3 : Centocow Clean up and Environmental Awareness

- Arbor Day celebration at Somangwe Primary School
- Youth Summit in Bulwer Hall for the youth of Dr. Nkosazana Dlamini Zuma Municipality
- Environmental Capacity Building with waste pickers



Picture 4: Waste Pickers in Creighton Waste Disposal site

- Biodiversity day celebrations with Ginyane High School; Mahlahla High School; Skofile High School; Mtshawazo primary school and Mvimbela high school.



Picture 5: Biodiversity Day celebration in honoring Biodiversity Day

- Environmental awareness at Tars-valley Primary school



Picture 6 : Tars valley Primary School and Pholela Special School

- In addition, the Municipality has undertaken capacity building at KwaBhidla Traditional Authority and Hlabeni Community

Invasive Alien Species Programme

- In order to improve on the challenges of alien invasive species, the Municipality applied for funding at Department of Economic Development, Tourism and Environmental Affairs (EDTEA) to tackle some of the environmental problems that the Municipality is currently facing.
- The request for funding was a great success and the Municipality was supported with the sum of R833 333.34, with an intention to create a positive trickle-down effects on employment, inequality and poverty.
- This project assisted to provide the balanced sustainable development by supporting social needs through employment, increase economy and promote natural resource protection.
- Given the prevalence of poverty and unemployment within the local Municipality, this social project provided tangible environmental and socio-economic benefits by facilitating the control of invasive alien plants, creation of employment opportunities and technical skills training in the eradication of plants.
- This project was implemented in wards 05 and 08.
- Ward 08 a total of 30 beneficiaries were appointed to be trained under Value Added Industry Unit in Cedara, these beneficiaries received a stipend of R134 per day and a sleep out allowance
- A total of 197 beneficiaries were appointed for alien clearing in ward 5.



Picture 7: Site with alien species



Picture 8: Site after eradication



Picture 9: Products produced from alien plants by beneficiaries of ward 8

SKIP BINS ALLOCATIONS

- The Municipality has purchased a total of 10 skips bins that have been placed in all wards that has been identified as hotspots.
- Additional five (5) skip bins have been donated by MISA through Khabokedi Programme.

Ward 03	Underberg Taxi Rank
Ward 09	Nkwezela Taxi Rank
Ward 10	Bulwer Town
Ward 3	Underberg Town
Ward 14	Creighton CBD
Ward 3	Masukwana Township
Ward 13	Donnybrook-near ekuphileni Medical Centre
Ward 11	FET College /Slow down/Clinic
Ward 13	Ekuthule Township- Sport ground
Ward 2	Himeville Township
Ward 6	Centocow Hospital
Ward 10	Bulwer Township
Ward 11	Hlanganani Taxi
Ward 14	Creighton Township
Ward 2	Himeville Township

Table: 40

Table showing skip bins allocation per ward



Picture 10: Skip Bins donated by MISA



Picture 11: Skip bins purchased by the Municipality, to tackle illegal dumping sites within the Municipality

KHABOKEDI PROGRAMME

Khabokedi Waste Management Project

- Municipal Infrastructure Support Agent (MISA) hired Khabokedi Waste Management Pty (Ltd) as the professional implementing agent for the EPWP waste management project at DR Nkosazana Dlamini Zuma Local Municipality.
- The aim of the programme was to fight environmental degradation and ensure that our environment is litter free, reduce the number of illegal dumping sites and educate communities about safer methods of disposing waste which will protect the environment and our health
- This programme involved a massive public employment of the unemployed, with special prioritization of women, youth and persons living with disabilities.
- A total of 600 beneficiaries were recruited from Dr. Nkosazana Dlamini Zuma Municipality the recruitment processes were conducted by the municipality through the office of the Speaker via Ward Councillors.
- There were 600 participants that are working within all municipal wards.
- There were 3 Supervisors for the whole team, 1 Team Leader and 5 Peer Educators on each ward.
- The project took a period of 4 months.
- All participants received a stipend calculated in terms of EPWP rates.



Picture 12: Khabokedi induction at Underberg



Picture 13: Khabokedi beneficiaries on duty

PROJECT 1000

- This project was funded by the Department of Economic Development Tourism and Environmental
- A total of 15 beneficiaries were appointed to assist the Municipality in clearing of illegal dumping sites
- Wards (02, 11 and 10) benefited in this programme
- Beneficiaries received a stipend, EPWP rates
- The project was for the duration of 3 months with the hope that it will continue in the new financial year 2022/23.

Compliance Promotions

- The Municipality formed part of an informative compliance promotion with EDTEA Compliance, Monitoring and Enforcement unit.
- Businesses visited are as follows: Farm Gate, MFT Services; Creighton Farmers Agency, Creighton Surgery, and lastly Weather Board.
- With this exercise, it assisted the Municipality to identify gaps and areas of improvement in terms of service delivery.

Environmental Planning

Ongoing Environmental Impact Assessment projects

Bulwer Landfill Closure and Rehabilitation

- Appointed consultant: Sino Hydro Consultants;
- This is to obtain a waste management license for closure of Bulwer Waste disposal facility which has reached its capacity;
- The process to follow is to conduct an Environmental Impact Assessment in order to obtain license to close the site;
- Up to date Specialists have been completed; End Use plan done by an engineer highlighting our future plans for the facility
- Public participation completed, which involved community meeting with interested and affected parties

Proposed Bulwer Landfill (process is full EIA with scoping)

- Appointed Consultant is Sino Hydro Consultants
- The process is full Environmental Impact Assessment process due to the complexities of the project.
- Specialist done: Heritage Specialist; Hydrological, Geotech and Biodiversity assessments.
- Amafa KwaZulu-Natal requested for the second phase of Heritage Assessment

Proposed Bulwer Cemetery

- Appointed Consultant is SinoHydro Consultants;
- The process is Basic Assessment Report;

- All required specialists for the project have been undertaken; these are as follows: Heritage Assessment; Hydrological, Geotech and Biodiversity Assessment;
- Draft Basic Assessment Report compiled.

EIA for Jackson Road culverts

- Appointed Consultant: Mamadi Consultants;
- The process is Basic Assessment Process;
- The project triggers Water Act and therefore requires water use authorization;
- Engagements have started with the Department of Water and Sanitation;
- Specialists have been appointed by the Consultant

WASTE COLLECTION

The Municipality is currently collecting in following areas and as scheduled:

- Bulwer – on Monday, Thursday and Friday
- Donnybrook – on Thursday
- Creighton – on Tuesday and Friday
- Hlanganani – on Monday and Thursday
- Centocow – on Tuesday and Thursday
- Underberg & Himeville Residential – on Monday
- Underberg & Himeville Business – Tuesday, Thursday and weekends
- Underberg & Himeville Low Income – Wednesday



3.5.5.3EXTENDED PUBLIC WORKS PROGRAMME (EPWP)

Dr Nkosazana Dlamini Zuma Municipality has received a grant from National Department of Public Works to implement EPWP project in the 2021/22 financial year. The Expanded Public Works Programme is one of government 's key programme aimed at providing poverty and income relief through temporary work for the unemployed. This report is aimed at updating the committee and giving progress made towards Expanded Public Works Programme (EPWP).

These projects are funded by the Department of Public Works and allocations are as follow.

- 2021/22 EPWP GRANT = R 2 381 000
- 2022/23 EPWP GRANT = R 2 476 000

The Expanded Public Works Programme prioritizes local people for employment through ward councilors, War Room and training is provided for beneficiaries to ensure that beneficiaries gain skills while work on EPWP projects with the aim of enhancing their chances of being placed on other viable programme upon exit from EPWP projects.

REPORT ON EPWP PROGRAMME 2021/22

- ▶ Total Allocation = R 2 381 000.00
- ▶ Tranche = R 2 381 000
- ▶ Expenditure to-date = R 2 381 000
- ▶ % expenditure vs Allocation = 100%
- ▶ % expenditure vs Tranche = 100%
- ▶ Target Work opportunities = 129
- ▶ Achieved to-date = 219
- ▶ Target FTE= 124
- ▶ Achieved to date = 146.8

EPWP JOB CREATION PER WARD	NUMBER OF JOB CREATED	VACANCIES PER WARD	
Ward 1	7	Mhlangeni Community Hall	01
		War room Support clerk	01
Ward 2	35	Himeville Transfer Station	0
		Landscape and drain Cleaning	0

EPWP JOB CREATION PER WARD	NUMBER OF JOB CREATED	VACANCIES PER WARD	
		Kwapitela Cemetery	0
		Himeville Cemetery	0
		Nhlanhleni Cemetery	0
		Himeville Hall	0
		Mahwaqa Hall	0
		Kwapitela Sport Field	1
Ward 3	18	Underberg Cemetery	0
		Landscape and drain cleaning	0
		War room Support clerk	1
Ward 4	05	Kilmun Sport Field	1
		Siyaya Sportfield	1
Ward 5	04		
Ward 6	18	Makhongwane Sport Field	01
		Magqubeni Sport Field	01
Ward 7	08	Ntengwane Sport field	01
Ward 8	03		
Ward 9	06		
Ward 10	24		
Ward 11	06	Ward support clerk	01

EPWP JOB CREATION PER WARD	NUMBER OF JOB CREATED	VACANCIES PER WARD	
Ward 12	03	Mnyamana Sport Field	01
Ward 13	12		
Ward 14	12	Landscape	7
		Mjila community Hall	1
		Mjila access raod	2
		Florence to Dladla Access Road	2
Ward 15	04		
TOTAL	193		

Table: 41

CEMETERIES AND PARKS

WARD NO.	PROJECT NAME	PROGRESS/ PROJECT STATUS
14	Creighton Cemetery	Fully functional and well maintained
13	Donnybrook Cemetery	Fully functional and well maintained
10	Bulwer Cemetery is located	Fully functional and well maintained
03	Underberg is located	Fully functional and well maintained
02	Himeville Cemetery	Fully functional and well maintained
02	Himeville Park is located	The park is in fair condition
10	Bulwer Park	The park is in fair condition

Table: 42

3.6 COMMUNITY & SOCIAL SERVICES DEPARTMENT

COMMUNITY AND SOCIAL SERVICES DEPARTMENT NKPA: LOCAL ECONOMIC DEVELOPMENT & CROSS CUTTING INTERVENTIONS

COMPOSITION OF THE DEPARTMENT

In terms of performance reporting the Department of Community and Social Services is divided as follows:

Community Safety: Unit with the following sub-units-

- Disaster Management
- Traffic and law enforcement
- Library Services
- Pound Management

LED and Tourism Unit

Community Programs Unit with the following sub-units:

- OSS
- Youth Development
- Community Programs (Disability, Senior Citizens and HIV/Aids and TB)
- Gender (Women/. Men and Children)
- Bulwer CSC

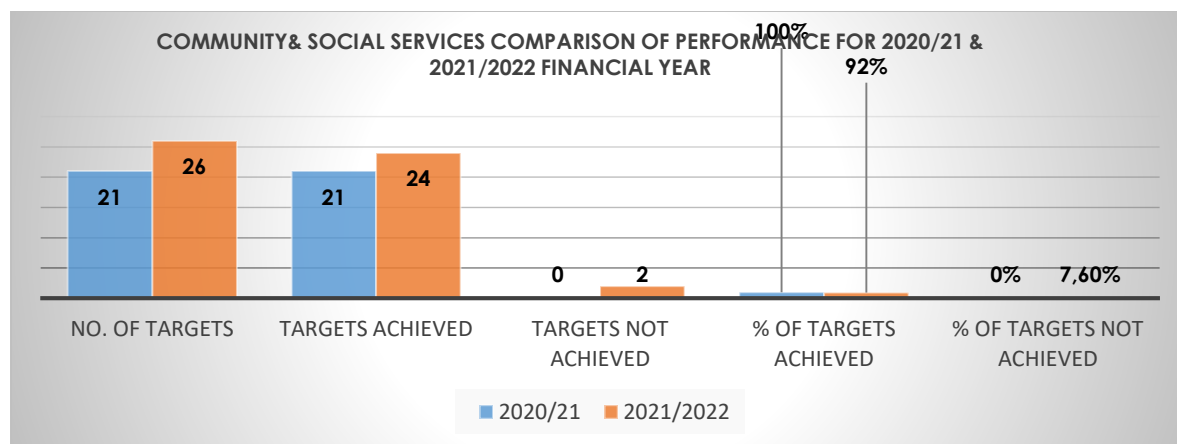
The department carried its functions within the following legal mandates and policy framework

- The Municipal Systems Act
- Municipal Structures Act
- Disaster Management Act 57/2002
- Municipal Finance Management Act
- Road Traffic Management Act
- Domestic Violence act
- LED Strategy
- SMME Support Policy
- SMME Policy

COMPARISON OF THE DEPARTMENT'S PERFORMANCE BETWEEN 2020/2021 AND 2021/2022 FINANCIAL YEARS

CATEGORY	2020/21	2021/2022
No. of targets	21	26
Targets Achieved	21	24
Targets not achieved	0	02
% of targets achieved	100%	92%
% of targets not achieved	0%	7.6%

Table:43



The table below lists indicators that were not achieved during 2021/22 financial year and remedial actions thereof:

COMMUNITY AND SOCIAL SERVICES DEPARTMENT					
SDBIP NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	PERFORMANCE CLAIMED	REASONS FOR VARIANCES	REMEDIAL ACTIONS
CSS 25	Percentage of a municipality's annual capital budget actually spent on capital projects	100%	Target Not Achieved, 71% of Community Services Department was spent	Two programmes i.e., Youth Games and Mayoral Cup had to be postponed due to budget constraints.	The department has ensured that adequate budget for the two programmes is provided during the budget process hence these programmes are now going to be held before 31 December 2022
CSS 13	Number of Sports, Arts and Culture Competitions Coordinated	1. Youth games, 2. Mayoral Cup and 3. Willy Mtolo cross Country 4. Crafter's exhibition	1. Target Not Achieved; Youth Games and Mayoral games did not take place however the Willy Mtolo Cross Country was held on 13/05/22 & the Crafters Exhibition was held on the 27/05/22-31/05/22	The Mayoral Games and Youth Games were postponed to December 2022 due to financial constraints.	The department would ensure that these two programmes are implemented before 31 December 2022.

HIGHLIGHTS ON THE DEPARTMENT'S PERFORMANCE IN 2021/2022

Cross border meetings continue to be conducted with multi stakeholders to address cross Border challenges that impact negatively on the safety and security of both Lesotho and South African Nationals and as a result of this intervention the bottlenecks are continuously being addressed.

Cross border challenges are as follows to date:

- Network is problematic and as a result computers are mostly offline.
- The border is utilizing a generator to supply electricity (there is no Eskom Infrastructure in place)
- There are no customs services available.
- People cross continuously cross the border illegally
- SANDF presence in its base in Himeville has no positive impact in terms of border control.
- Livestock theft.
- Alleged fraud and corruption

The cross border forum sits on quarterly basis to address the above challenges, hence improvements are evident at the border.

During the financial year 2021-2022, saw the COVID-19 regulations being uplifted slowly and before the financial year came to an end all such regulations for COVID-19 were uplifted altogether, though the pandemic is still reported accordingly but its impact is no more high.

Although the COVID -19 regulations were uplifted by the State President, Mr. Cyril Ramaphosa, the Dr. NDZ Municipality continued with its sanitization programs to make sure that, the pandemic is still dealt with on the basis that, the programs were still part of the SDBIP of the municipality. Due to the fact that the pandemic is still available in communities it is imperative that such sanitization programs be carried out until such time that, the municipality is satisfied accordingly that the level of transmission of such disease is no more prevalent.

The community programs, specifically the youth and mayoral games were not played during the financial year 2021-2022 due to financial constraints as a result of the COVID-19 pandemic. Both games were postponed to be played in December 2022.

This therefore translate to the fact that, there were only three key indicators that were not achieved within the department.

3.6.1 COMMUNITY PROGRAMS

Gender and children office

A men's Summit at Khukhulela was held where men were afforded an opportunity to raise issues that affect them, frustrations and issues that were the main root cause for GBV. Forum with Amakhuze tribal authority addressed issues of GBV. The main objective for the program with Herdmen/ Izinduna, Amakhosi, Onomehlo was to discuss issues of GBV because some tribal authority are the first level where community report cases.

For women's month in August Dr. Nkosazana Dlamini Zuma municipality handed over agricultural material for women in agriculture and supported white door facility in ward one called Vukuzithathe. White door centre is the centre that cares for vulnerable women and children. A March with Turn table trust from Tsatsi to Ntwasahlobo clinic top to address GBV issues was held.

For Child protection week in May 2022, monitoring of ECD's was done, and were supported with 5 calculators, sanitizers, and 5 dictionaries and 5 school bags for each ward.

16 days of Activism

In November 2021, a 16 days Activism in ward 08 at Mtshawazo sportsfield was held. The main objective of the program was to address issues that affect the community in Ward 8.

There were many cases reported for gender based violence cases of rape and the ward was having some cases where women were reported to be killed During the event department of Agriculture handed over agricultural equipment to affected families and Turn table trust donated food parcel to them. This program was done in partnership with Department of Safety and liaison as well as COGTA.

HIV

4 LAC meetings were held and discussed reports from health facilities and came with interventions where needed. Dr Nkosazana Dlamini Zuma Municipality held a world aids day at Zidweni Hall in ward 04 in December 2021. The purpose of this program is to commemorate a World Aids day and to remember people who died due to HIV/Aids, to encourage those who are not yet infected to abstain and protect themselves.

Senior citizen Sport Day

In November 2021 a senior citizen's sports day at Creighton Sports-field was held. They were playing different sports codes, and other activities that kept them occupied. All wards were represented.

DISABILITY MONTH

For disability month we did it in partnership with Oss office were we handed an Operation Sukuma Sakhe house to a disable person.

OSS

The municipality handed over 3 houses for needy families. The first house handed to Vezi's family in ward 08 where a woman is living with 4 kids, Second house handed over to Mr Nsindane in ward 5 an old man, 75 years living alone in a bad rondavel and the third one was handed over to Philile Mtolo a disabled girl in ward 12



NSINDANE HOUSE BEFORE RDP WAS BUILT

3.6.2 SPORTS

In July 2021, community members were trained to be horse jockeys in preparation of the Harry Gwala summer cup. In August 2021, Dr NDZ horse racing at Dazini was held to celebrate women month and encourage female jockeys to participate in horse racing.

In November the Harry Gwala summer cup was held, where all 11 KZN districts came down to Dr. NDZ municipality to participate in the horse racing event in Kilmon. Once again in November the Sani Stagger marathon from Sani Pass hotel to Lesotho border was held.

For football, training of coaches at Bulwer hall in November 2021 was done. During December month the Bongumusa marathon was held. The route is between Impendle and Nkwezela Sports Field. In March 2021, the Sazi Langa training marathon from Bulwer to Creighton was held to promote culture of healthy life style.

The Willie cross country event was held and a training of coaches was also done.

3.6.2.1 ARTS AND CULTURE UNIT

Regarding arts and culture, the municipality trained artist in Bulwer and the main purpose of the training was to make sure that they understand the industry as they are self-employed. Such training will equip them on how to market their music and how to promote their talent.

Crafters were trained to prepare exhibit and to market their work. Their crafters were participating or exhibiting in Royal Show and in other areas. Nine (9) groups were supported in recording in Pietermaritzburg, there were 5 music genres for Maskandi, Isicathamiya, Hip pop, Kwaito and gospel.

3.6.3 YOUTH UNIT

CLEAN UP CAMPAIGN AFTER JULY UNREST

Dr Nkosazana Dlamini Zuma municipality youth unit in partnership with Dr NDZ youth council held a clean-up campaign in all towns after July unrest. This clean-up program was to promote our youth to clean their town and not destroy such facilities .

YOUTH CAMP

In September 2021 Dr Nkosazana Dlamini Zuma municipality youth unit held a boys camp at Drakensberg Garden resort. The target was youth boys in all high schools within Dr. NDZ municipality participated to such program. The purpose of the camp was to encourage the young boys to be disciplined, observe respect, protect women and address issues of GBV, bullying when they are young.

During the program there was a dialogue where the young boys were raising their concerns and also provided solutions on interventions before it is too late.



BACK TO SCHOOL PROGRAM

In January 2022 the back to school program was held and visited all high schools within the area of jurisdiction of the municipality . The main aim was to congratulate the schools who perform very well and encourage those who did not do very well to pull up their socks . During our visit firstly we meet with School management and school governing body of the school to understand the progress and challenges of the school, secondly we meet with all learners and we handed over some tools like Dictionaries and calculators for learners.

MATRIC AWARD CEREMONY

In January 2022, matric awards were held in Bulwer where awarding top ten learners and top ten schools and educators for their matric passing rate for 2020. The learners were awarded with bursaries, the top 3 learners with full bursary ,trophy ,suitcases and certificates and the other ones with registration fees. The schools were awarded by trophies and certificates also those educators who did very well got same as schools.

CAREER EXHIBITION

Career exhibition was held at Bhambatha sports-field where all high schools were invited as the municipality needed to encourage youth in schools to choose their careers in early stages.



The youth had its first council meeting on June 17, 2022. The purpose of the council meeting was to celebrate youth month and address all issues affecting them. During this day the Mayor of the day presented youth programs and youth strategy.

3.6.4 The Community Safety Unit comprise of the following units:

- Disaster Management
- Fire Fighting Services
- Traffic
- Dr. NDZ Creighton and Himeville Driver's License and Testing Centres
- Dr. NDZ Himeville Motor Registration Authority
- Animal Pounds
- Libraries

3.6.4.1 DISASTER MANAGEMENT

Chapter 5, section 50 of the Disaster Management Act, 57 of 2002, as amended from time to time indicate that (1) *"the disaster management centre of a municipality must submit a report annually to the municipal council on:*

- *Its activities during the year;*
- *The results of the centre's monitoring of prevention and mitigation initiatives;*
- *Disasters that have occurred during the year in the municipality;*
- *The classification, magnitude and severity of such disasters*
- *The effects they had;*
- *Problems that were experienced-*
- *In dealing with such disasters*
- *Generally, in implementing the act, national disaster management framework, the disaster management framework of the province concerned and the municipal disaster management framework.*
- *The way in the problems were addressed and any recommendations the centre wishes to make in this regard;*
- *Progress with the preparation and regular updating in terms of sections 52 and 53 of the disaster management plans and strategies by the municipal organs of state involved in disaster management in the municipal area and*
- *An evaluation of the implementation of such plans.*

(2) (a) *A municipal disaster management centre must while its report is submitted to the municipal council in terms of subsection (1), submit a copy of the report to the National Centre and the disaster management centre of the province concerned.*

b) *The disaster management centre of the district municipality must, at the same time, also submit a copy of its report to each local municipality in the district municipality.*

(3) *The disaster management centre of a district municipality that is operated in partnership with the local municipalities with the area of the district municipality must prepare its report in consultation with those local municipalities.*

Dr. Nkosazana Dlamini Zuma local municipality undertook to comply with the disaster management act, 57 of 2002 by implementing chapter 5 of the above act. There were quite several activities that were undertaken to prevent and mitigate disaster risks within its area of jurisdiction as part of ensuring or building disaster resilient communities.

Capacity building at community level including at schools is one of the most paramount initiatives that the municipality has embarked on in reducing the vulnerability of communities to disaster

risks. The belief is that, where communities are well vested with disaster management strategies that seek to assist them during disasters, the likelihood is that, in case of a disaster incident and or disaster very minimal or nil mortality can be registered.

Dr. Nkosazana Dlamini Zuma municipality take pride in educating its residents within the area of jurisdiction of the municipality with special emphasis on disaster risk prevention and mitigation.

DISASTER MANAGEMENT COMPLIANCE ISSUES

3.6.4.2 ESTABLISHMENT OF THE DISASTER MANAGEMENT CENTRE

In line with the Disaster Management Act, (Act 57 of 2002), collaborating with the Disaster Management Policy Frameworks from National, Provincial, District and Local municipality make provisions for the establishment of the Disaster Management Centre. After an analysis exercise, it was discovered that, the area of jurisdiction of Dr. Nkosazana Dlamini Zuma Municipality is highly in need of a fire services unit.

The matter was prioritized accordingly, and the municipality made provisions for the fire station to be constructed and a lot of fire equipment in the past and current years is still being procured to ensure that, the fire services unit is capacitated accordingly with both human resources and the equipment needed for operations to be undertaken.

The Emergency centre is therefore currently under construction in Bulwer, next to the arts centre. It is believed that, once the emergency centre has been completed, it will enhance the provision of fire services at the community level.





Current picture of the Dr. NDZ Emergency Centre in Bulwer

DISASTER MANAGEMENT ADVISORY FORUM

The municipality established the Disaster Management Advisory Forum in 2013, and since then the forum has been very effective in dealing with all issues that pertains to disaster management within the area of jurisdiction of municipality.

The forum sits on quarterly basis and there is a lot of progress seen on issues of disaster management and fire services.

NAME	DATES	VENUES
Disaster Management Advisory Forum	16 September 2021	Dr. NDZ Bulwer CSC
Disaster Management Advisory Forum	01 December 2021	Dr. NDZ Bulwer CSC
Disaster Management Advisory Forum	23 March 2022	Dr. NDZ Bulwer CSC
Disaster Management Advisory Forum	28 June 2022	Dr. NDZ Bulwer CSC

Table:45



Disaster Management Advisory Forum Meetings

DR. NKOSAZANA DLAMINI ZUMA MUNICIPALITY'S DISASTER MANAGEMENT ADVISORY FORUM TERMS OF REFERENCE

The terms of reference for the Dr. Nkosazana Dlamini Zuma Municipality's Disaster Management Advisory Forum are as follows:

- To deal with all disaster risk management issues within the area of jurisdiction of the municipality.
- Provide advices and where necessary make recommendations to council on disaster risk management issues.
- Ensure contribution to disaster risk management planning and coordination.
- Promote and establish joint standards of practice amongst relevant disaster risk management stakeholders.
- Ensure that, the Disaster Management Centre stores critical information and becomes a conduit and or repository for such information as soon as it is established.
- Promote and assist with disaster management awareness campaigns, training and capacity building

- Monitor and evaluate disaster management activities.
- Ensure annual report is compiled and submitted to all relevant government spheres as required by the Disaster Management Act.

MEMBERSHIP OF THE DISASTER MANAGEMENT ADVISORY FORUM

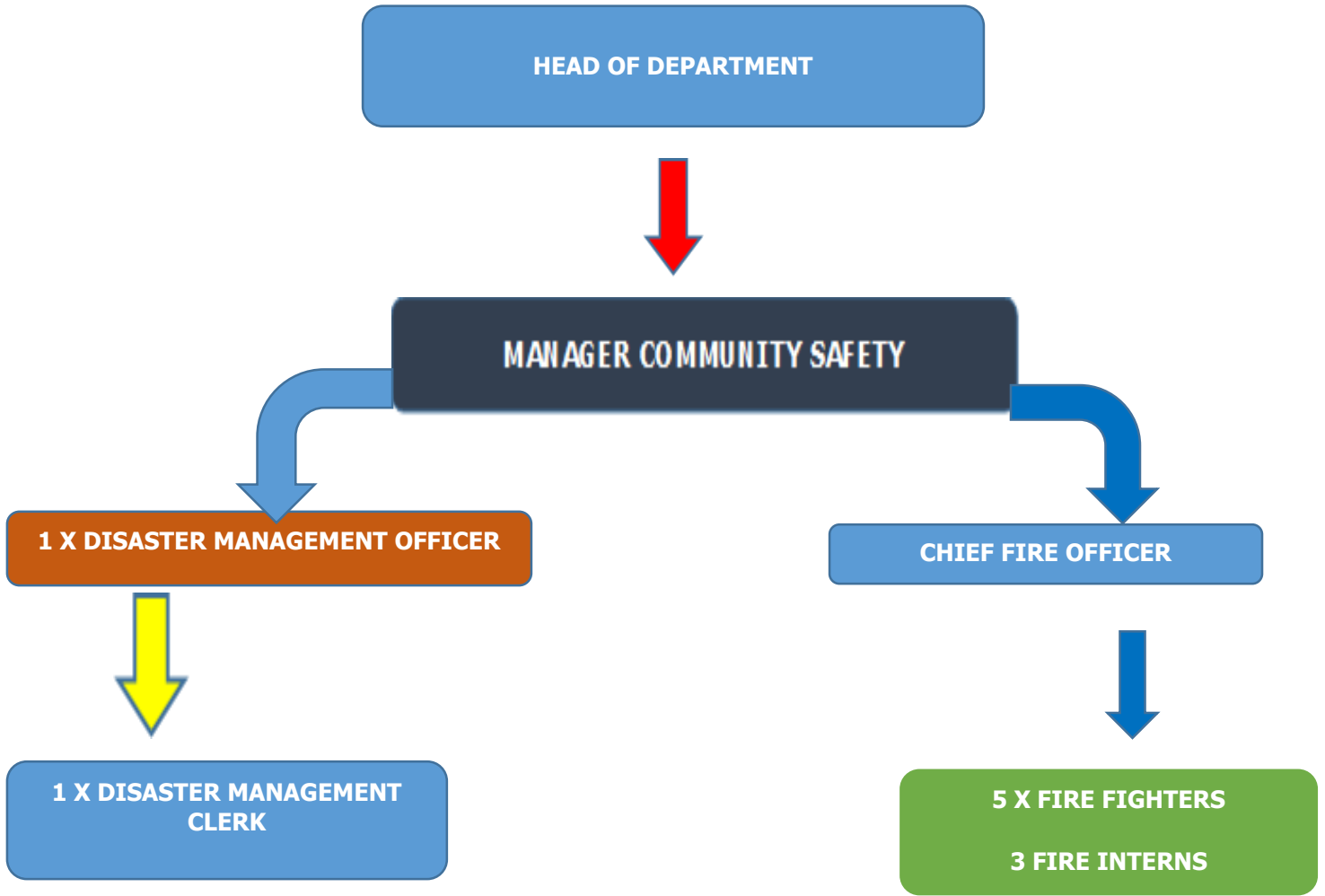
The members of the Disaster Management Advisory Forum are as follows:

NAME REPRESENTATIVE	OF	DESIGNATION	ORGANIZATION	CONTACT DETAILS
Z. Mlata		Senior Manager Community Services	NDZ Municipality	039-8331038 0636942360
M.W. Dlamini		Manager Community Safety	NDZ Municipality	033-7023000 0832815266
S. Zwane		Disaster Management Officer	NDZ Municipality	039-8331038 0636942039
		Disaster Management Intern	NDZ Municipality	039-8331038
T. Dzanibe		Disaster Manager	HGDM Municipality	0398340043 0828057892 0788750779
T.S. Mkhize		District Manager	Emergency Medical Services	0398347211 0834689563
V. Dawchurran		Communications Officer	Emergency Medical Services	0398347211 0844047817
		Principal Provincial Inspector	Road Traffic Inspectorate -Ixopo	0398341450
N. Mhlophe		Senior Provincial Inspector	Road Traffic Inspectorate	0398341450 0829074079
Mnguni		Station Commander	Himeville SAPS	0824177211 0824177311
Captain P.A. Dlamini		Station Commander	Bulwer SAPS	039-8320073 0824176836
		Station Commander	Creighton SAPS	039-8331005

NAME OF REPRESENTATIVE	DESIGNATION	ORGANIZATION	CONTACT DETAILS
			0824176885
	Captain	Donnybrook	
K.E. Dlomo	Superintendent	NDZ Municipality	033-7023000
			0725918264
J. Pearce	Protection Officer	Berg Fire Protection Association	0827841818
			0827841818
Mlambo	Manager DSD	Social Development	0828048973
			0828048973
E. Mlomo	Municipal Health Services Manager	Harry Gwala District Municipality	0398348700
			0781407357
T. Mahlaba	Director Social Services	Harry Gwala District Municipality	0398348700
			0763180097
M. Mchunu	Municipal Health Services Manager	Harry Gwala District Municipality	0398348700
			0724210687
B. Mchunu	Manager	EDTEA	0398347600
			0722053441
S. Sosiba	Assistant Manager	EDTEA	0398347600
			0720850458
	Area Manager	Eskom	
Nozipho Mungwe	Manager	Home Affairs	0398348902
			0607121095
Cyril Vezi	Manager	South African Red Cross	0315632914
			0839389966
Madondo	Official	Eskom	0735090981

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DISASTER MANAGEMENT AND FIRE SERVICES ORGANOGRAM



Fire Fighting Services and Disaster Management organogram

3.6.4.3 DISASTER MANAGEMENT PLAN

The municipality developed a Disaster Management Master Plan in 2018, which was subsequently approved by Council. The Disaster Management Plan is due for review and shall be reviewed in the 2022/ 2023 financial year.

The risk profile for the municipality is therefore as follows:

LEGEND	
	Extremely High Hazard
	High Hazard
	Moderate Hazard
	Low hazard

WARD NO	PRIORITY HAZARDS	LEGEND INDEX	LEGEND DESCRIPTION	NUMBER OF HALLS	NUMBER OF SCHOOLS
1	Storms		Extremely High	7	13
	Heavy Rain		Moderate		
	Lightning		High		
	Floods		High		
	Fierce Wind		High		
	Snow		High		
	Crime		Moderate		
	Structural Fires		High		
	Veld Fires		Extremely High		
	Drought		Low		
	Hail Storm		Moderate		
	Road Accidents		Moderate		
	Storms		Extremely High		
	Heavy Rain		Moderate		
	Snow		Extremely High		
	Structural Fires		Moderate		

2	Lightning		Moderate	4	8
	Veld Fires		Moderate		
	Fierce winds		High		
	Crime		Moderate		
	Drought		Low		
	Road Accidents		High		
	Floods		High		
	Hail storm		Moderate		
3	Storms		Extremely High	0	3
	Fierce Winds		High		
	Crime		Moderate		
	Road Accidents		High		
	Structural Fires		High		
	Snow		Extremely High		
	Floods		High		
	Heavy Rain		Moderate		
	Hail Storm		Moderate		
	Veld Fires		Moderate		
	Lightning		Moderate		
	Drought		Low		

WARD NO	PRIORITY HAZARDS	LEGEND INDEX	LEGEND DESCRIPTION	NUMBER OF HALLS	NUMBER OF SCHOOLS
4	Storms		High		
	Floods		Moderate		
	Heavy Rain		Moderate		
	Hail Storm		Moderate		
	Road Accidents		Low		

	Structural Fires		Moderate	4	8
	Snow		Extremely High		
	Veld Fires		Moderate		
	Lightning		High		
	Fierce Winds		High		
	Drought		Moderate		
5	Storms		High	4	5
	Floods		Moderate		
	Fierce Winds		High		
	Hail Storm		High		
	Road Accidents		Low		
	Structural Fires		Moderate		
	Snow		Moderate		
	Veld Fires		High		
	Lightning		High		
	Heavy Rain		High		
	Drought		Moderate		
6	Storms		High	6	9
	Floods		Moderate		
	Fierce wind		High		
	Hail Storms		High		
	Road Accidents		Low		
	Structural Fires		Moderate		
	Snow		Moderate		
	Veld Fires		High		
	Lightning		High		
	Heavy Rain		High		

	Drought		Moderate		
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WARD NO	PRIORITY HAZARD	LEGEND INDEX	LEGEND DESCRIPTION	NUMBER OF HALLS	NUMBER OF SCHOOLS
7	Storms		High	3	7
	Floods		Moderate		
	Fierce Wind		High		
	Hail Storms		High		
	Road Accidents		Low		
	Structural Fires		Moderate		
	Snow		Moderate		
	Veld Fires		High		
	Lightning		High		
	Heavy rain		High		
	Drought		Low		
8	Storms		High	4	8
	Floods		Low		
	Fierce Wind		High		
	Hail Storm		Low		
	Road Accidents		Low		
	Structural Fires		Moderate		
	Snow		Moderate		
	Veld Fires		Extremely High		
	Lightning		High		
	Heavy Rain		Moderate		
	Drought		High		
	Storms		High		
	Floods		Moderate		

9	Fierce Wind		High	2	2
	Hail Storm		High		
	Road Accidents		High		
	Structural Fires		Moderate		
	Snow		Moderate		
	Veld Fires		Moderate		
	Lightning		High		
	Heavy Rain		High		
	Drought		Moderate		

WARD NO	PRIORITY HAZARD	LEGEND INDEX	LEGEND DESCRIPTION	NUMBER OF HALLS	NUMBER OF SCHOOLS
10	Storms		High	4	10
	Floods		High		
	Fierce Wind		High		
	Hail Storm		Moderate		
	Road Accidents		Extremely High		
	Structural Fires		High		
	Snow		Moderate		
	Veld Fires		High		
	Lightning		Moderate		
	Heavy Rain		High		
	Drought		Moderate		
	Storms		Moderate		
	Floods		Moderate		
	Fierce Wind		Moderate		
	Hail Storm		High		

11	Road Accidents		High	6	11
	Structural Fires		Moderate		
	Snow		High		
	Veld Fires		Moderate		
	Lightning		Moderate		
	Heavy Rain		High		
	Drought		Low		
12	Storms		High	5	10
	Floods		Moderate		
	Fierce Wind		Extremely High		
	Hail Storm		High		
	Road Accidents		Moderate		
	Structural Fires		Moderate		
	Snow		Low		
	Veld Fires		Extremely High		
	Lightning		High		
	Heavy Rain		Moderate		
	Drought		Moderate		

WARD NO	PRIORITY HAZARD	LEGEND INDEX	LEGEND DESCRIPTION	NUMBER OF HALLS	NUMBER OF SCHOOLS
	Storms		High		
	Floods		Moderate		
	Fierce Wind		Moderate		
	Road Accidents		Moderate		
	Structural Fires		Moderate		

13	Snow		Moderate	3	6
	Veld Fires		Extremely High		
	Lightning		High		
	Heavy Rain		High		
	Drought		Low		
	Hail Storm		Moderate		
14	Storms		Moderate	4	8
	Floods		Low		
	Fierce Wind		Moderate		
	Road Accidents		Low		
	Structural Fires		Moderate		
	Snow		Moderate		
	Hail Storm		Moderate		
	Veld Fires		High		
	Lightning		Moderate		
	Heavy Rain		Moderate		
	Drought		High		
15	Storms		High	4	10
	Floods		Moderate		
	Fierce Wind		Extremely High		
	Road Accidents		Low		
	Structural Fires		High		
	Snow		Low		
	Veld Fires		Extremely High		
	Lightning		High		
	Heavy Rain		High		
	Drought		Moderate		

	Hail Storm		Moderate		
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Table:47

Figure 4- Disaster Risk Assessment Profile

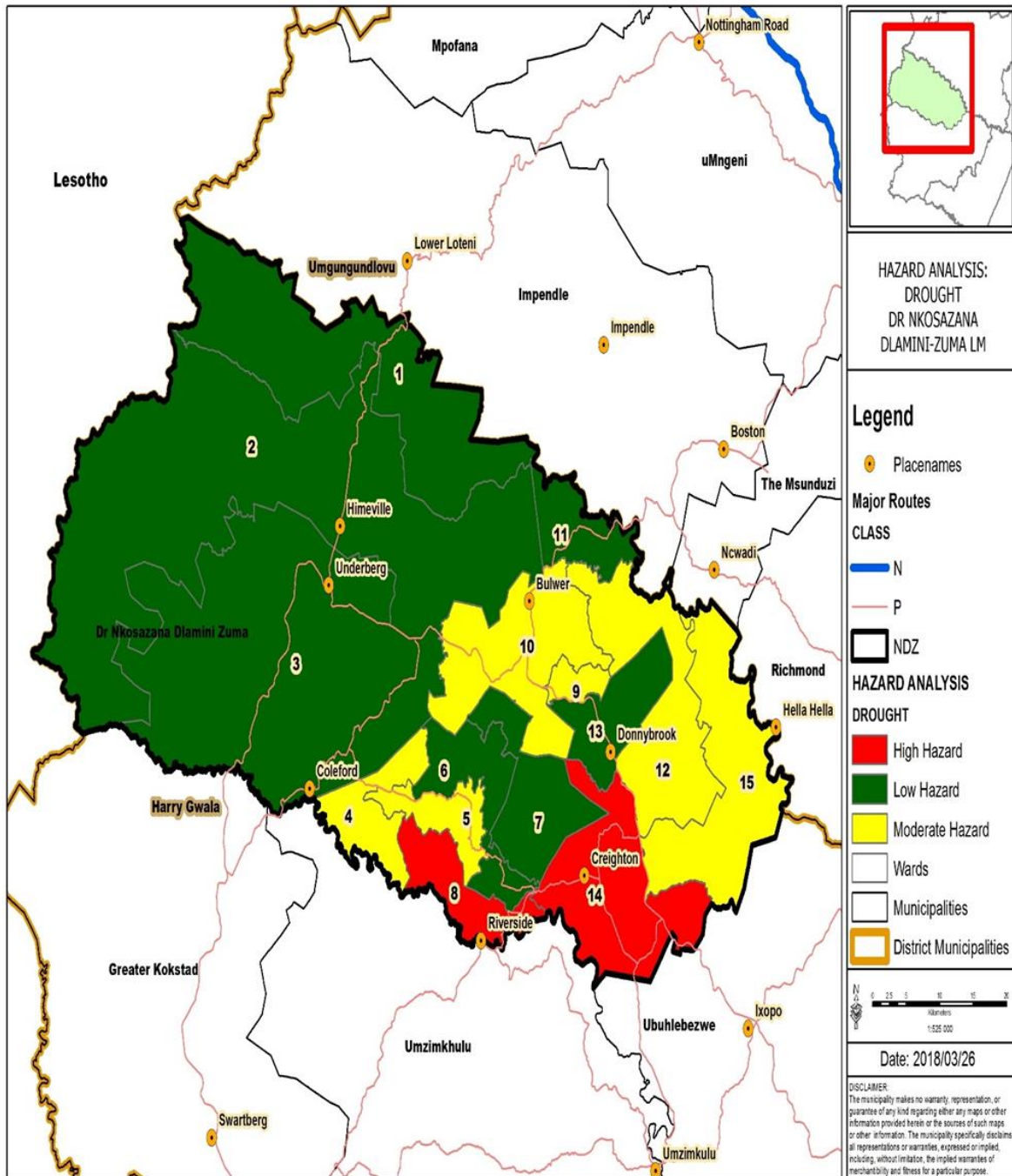


Figure 5- Shows hazard mapping for drought

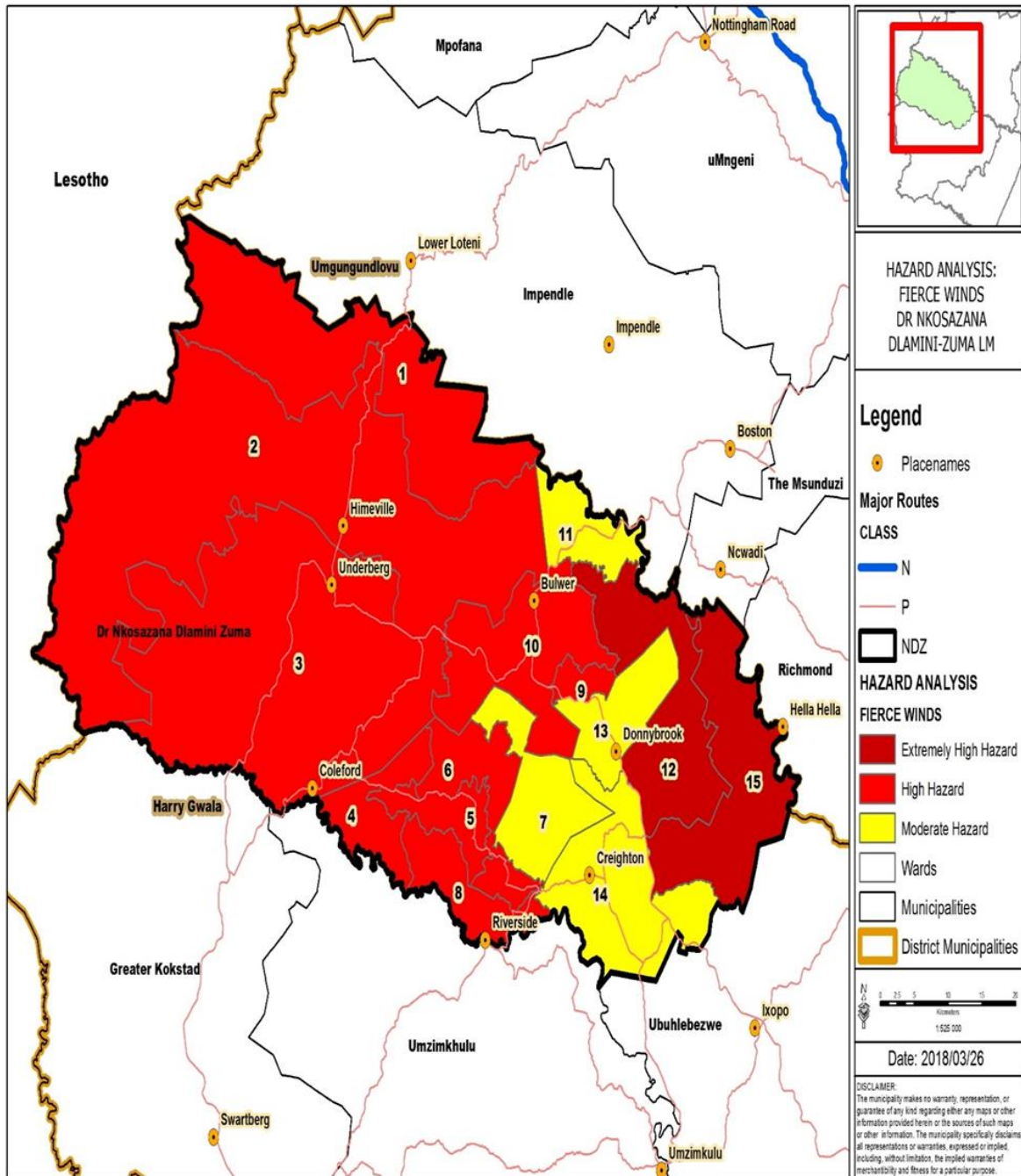


Figure 5.1- Hazard Mapping for Fierce Winds

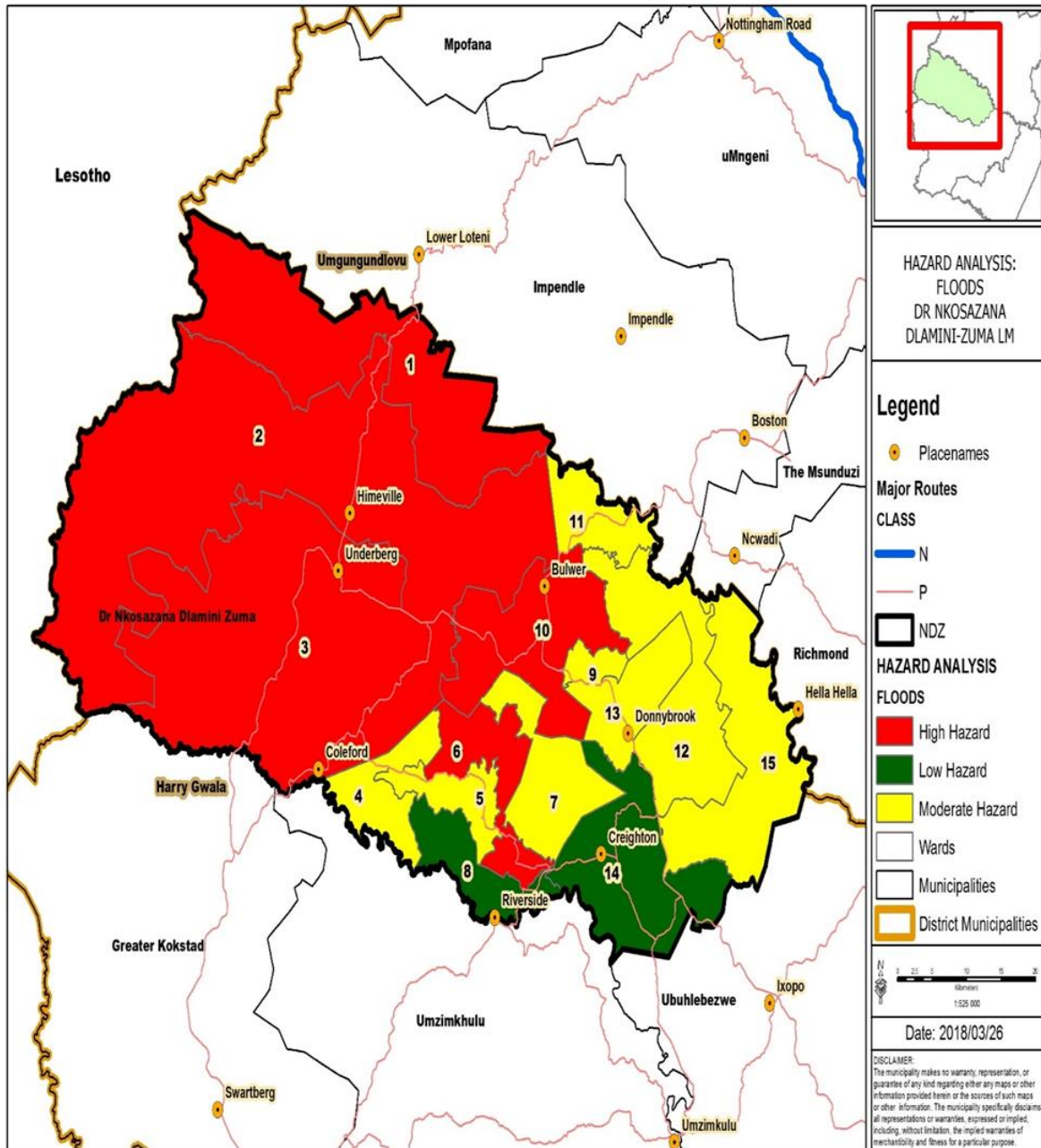


Figure 5.2 Hazard Mapping for floods

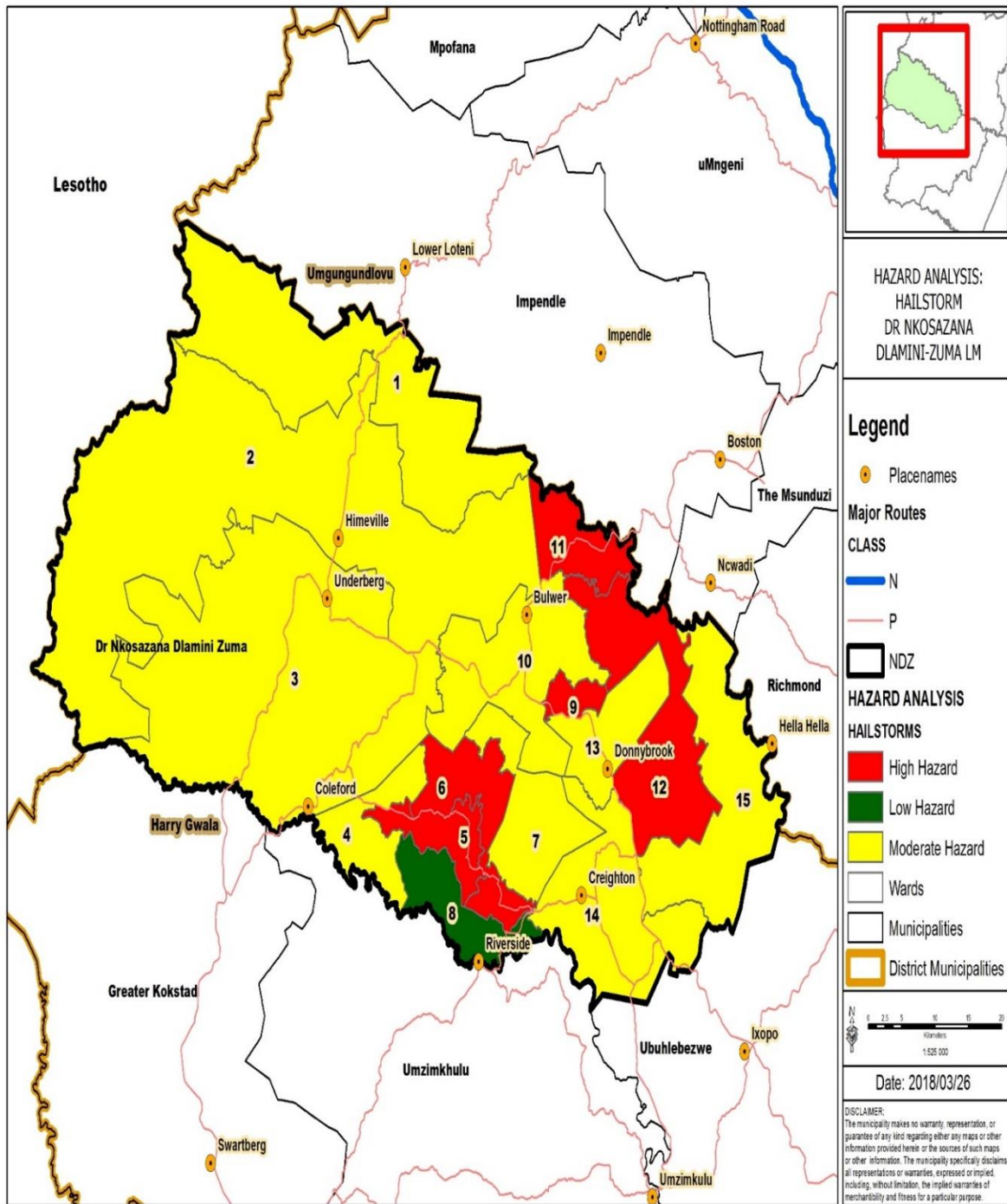


Figure 5.3- Hazard Mapping for Hailstorms

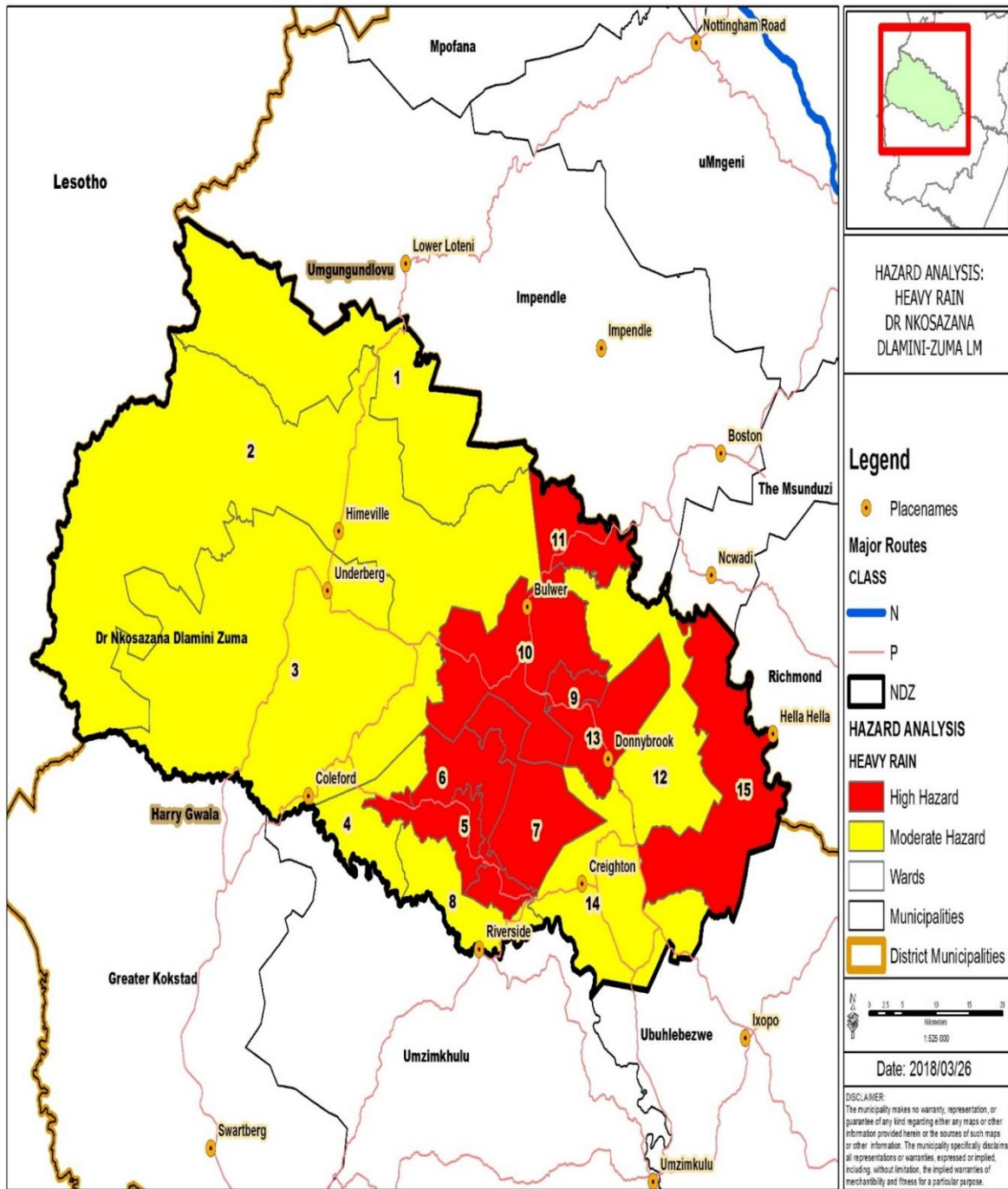


Figure 5.4- Hazard Mapping for Heavy Rains

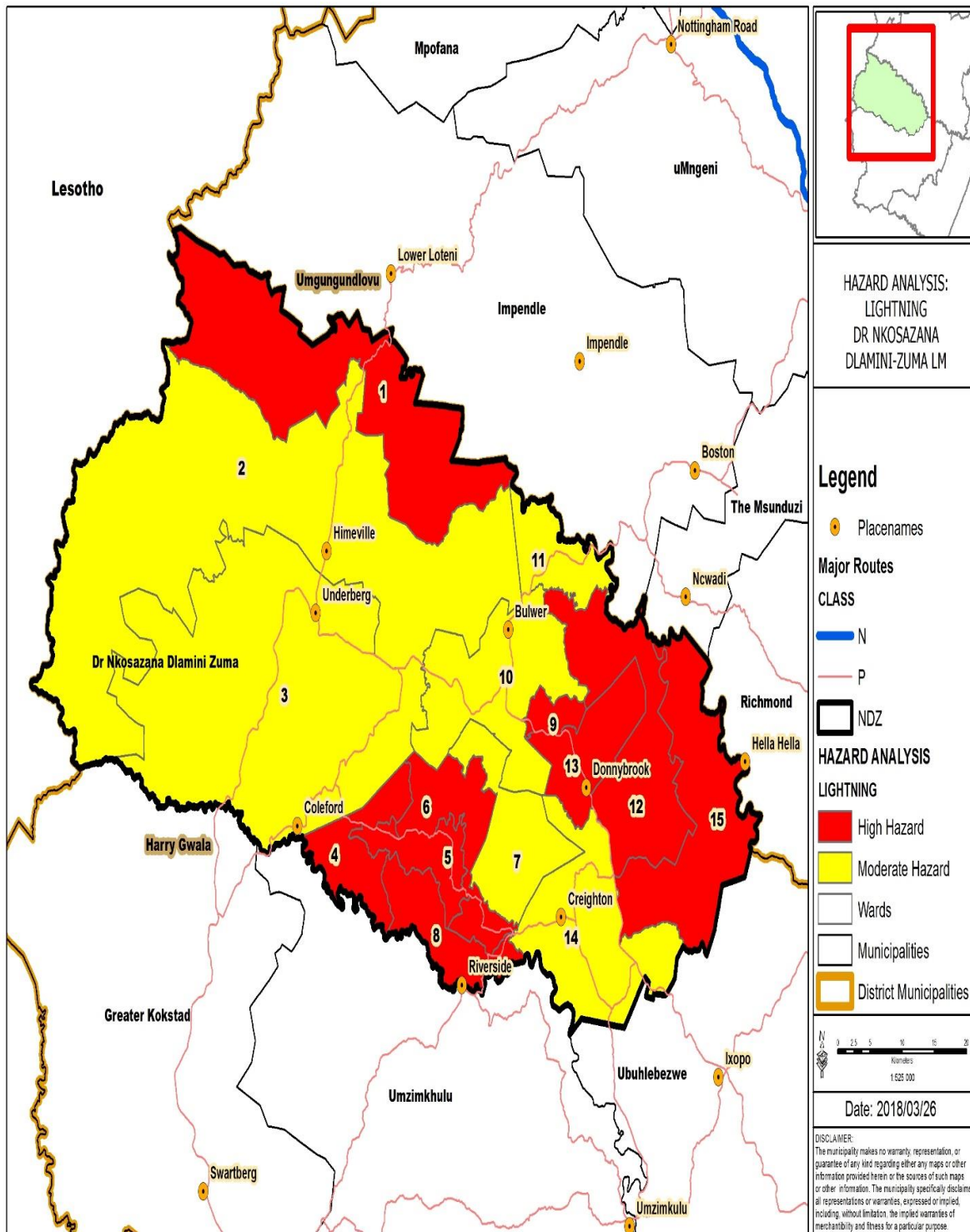


Figure 5.5- Hazard Mapping for Lightning

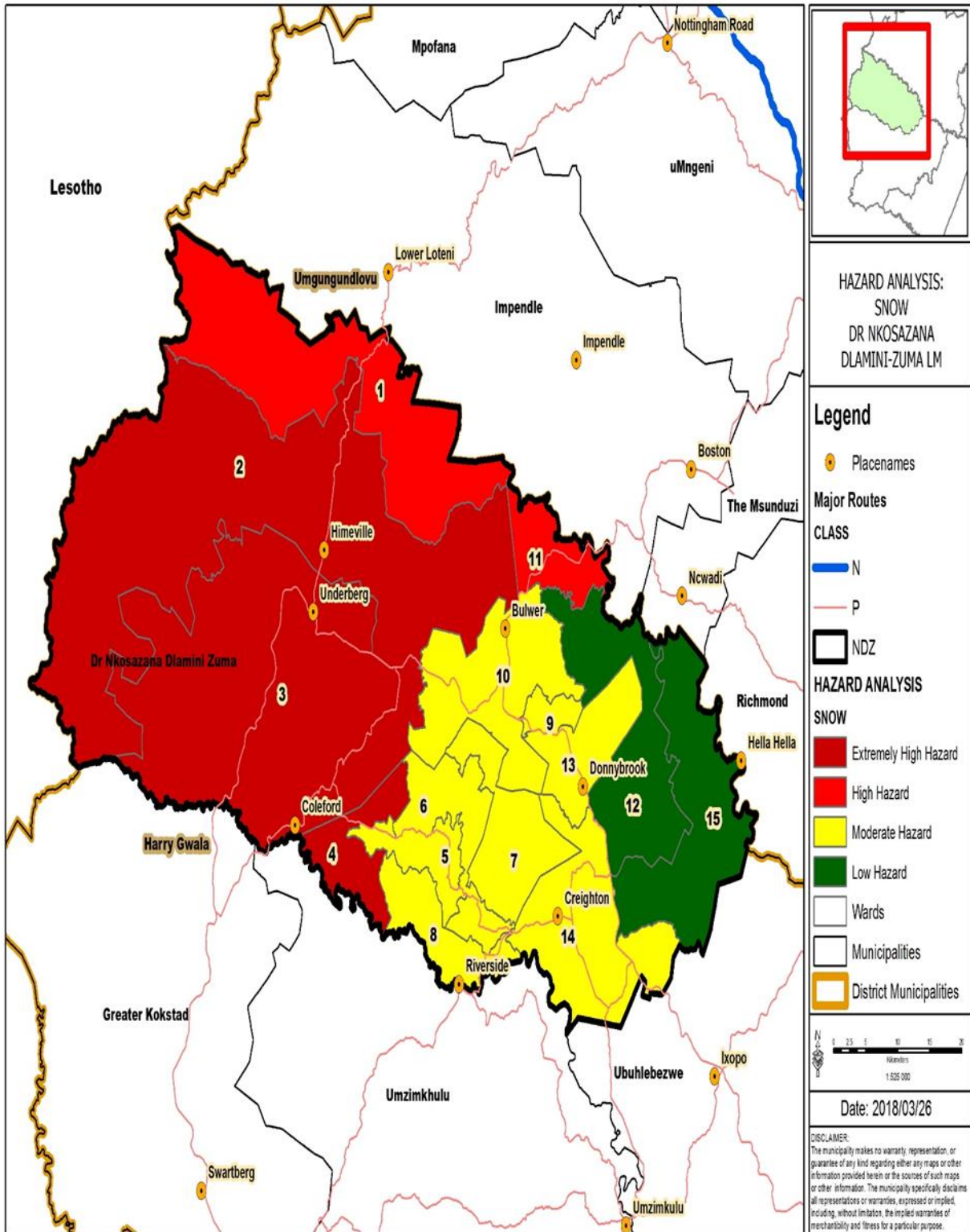


Figure 5.6- Hazard Mapping for Snow

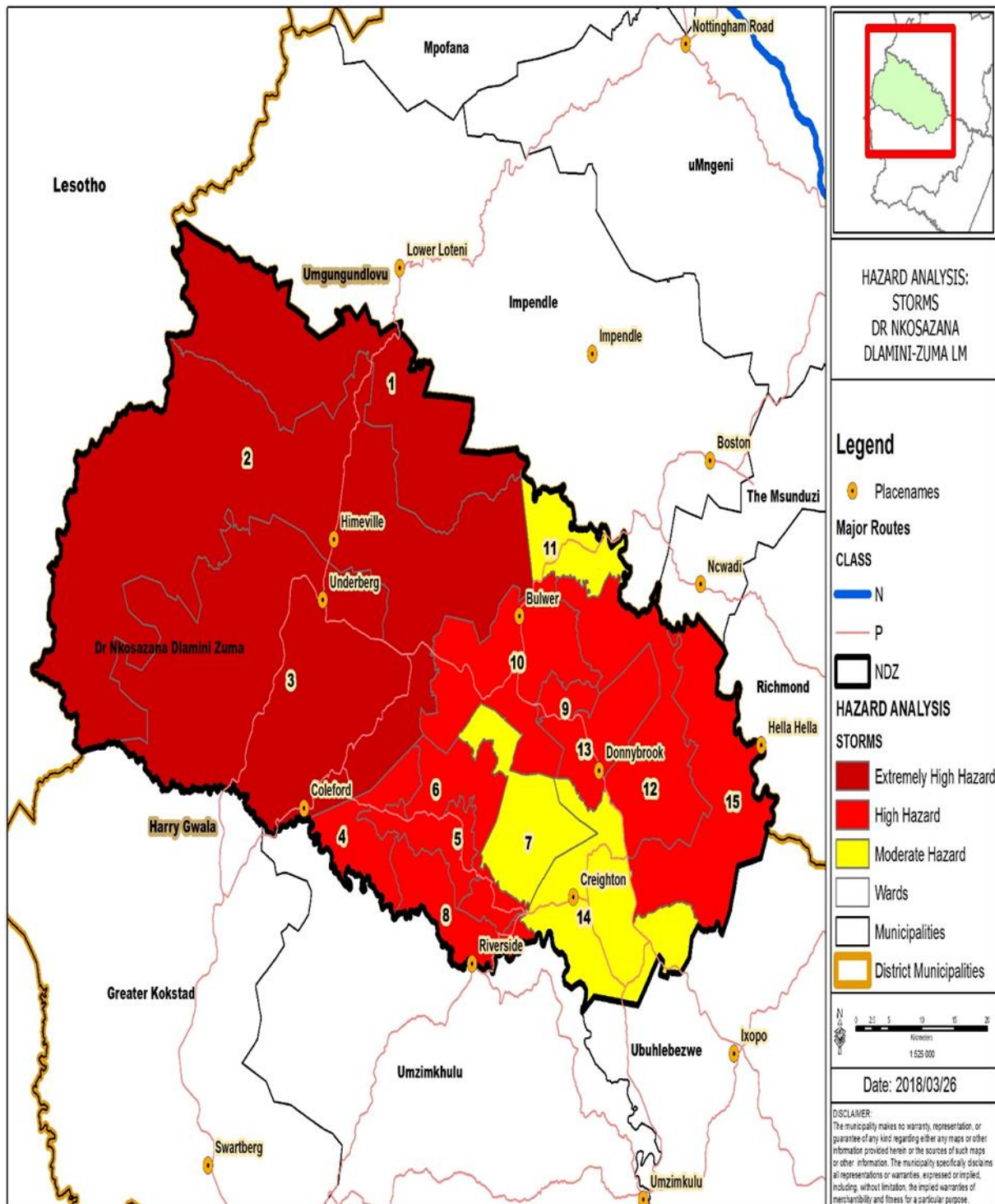


Figure 5.7 Hazard Mapping for Storms

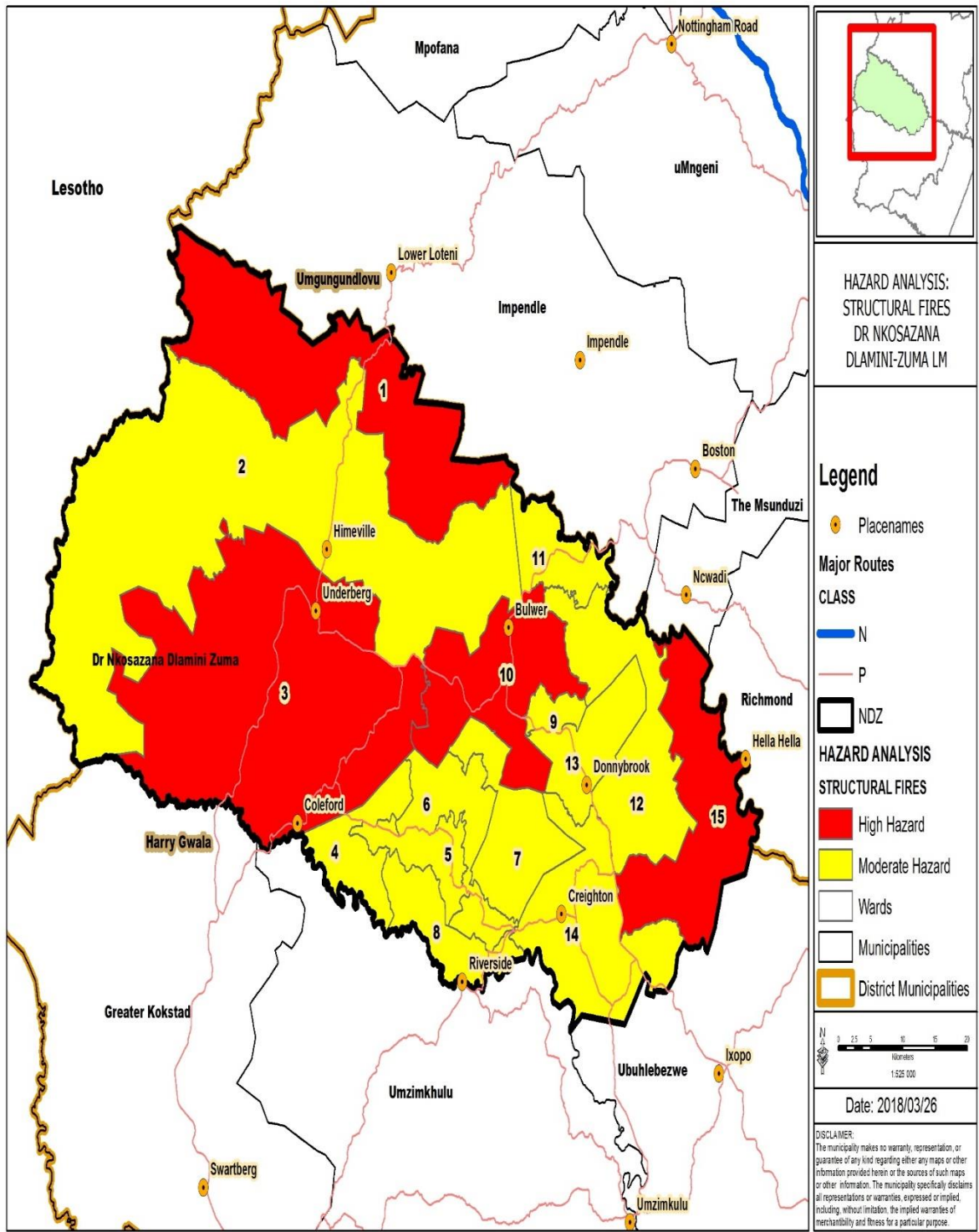


Figure 5.8 Hazard Mapping for Structural Fires

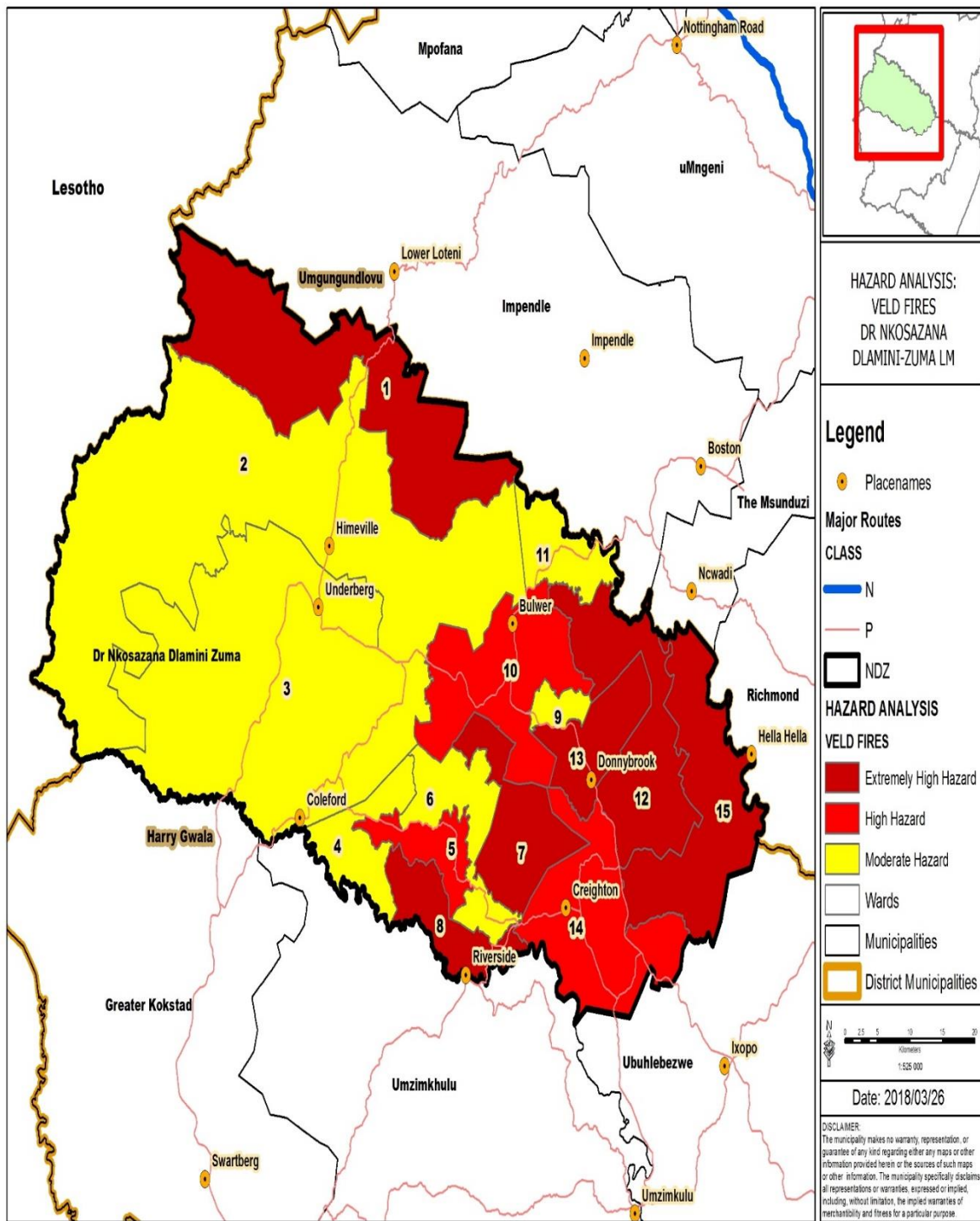


Figure 5.9- Hazard Mapping for Veld Fires

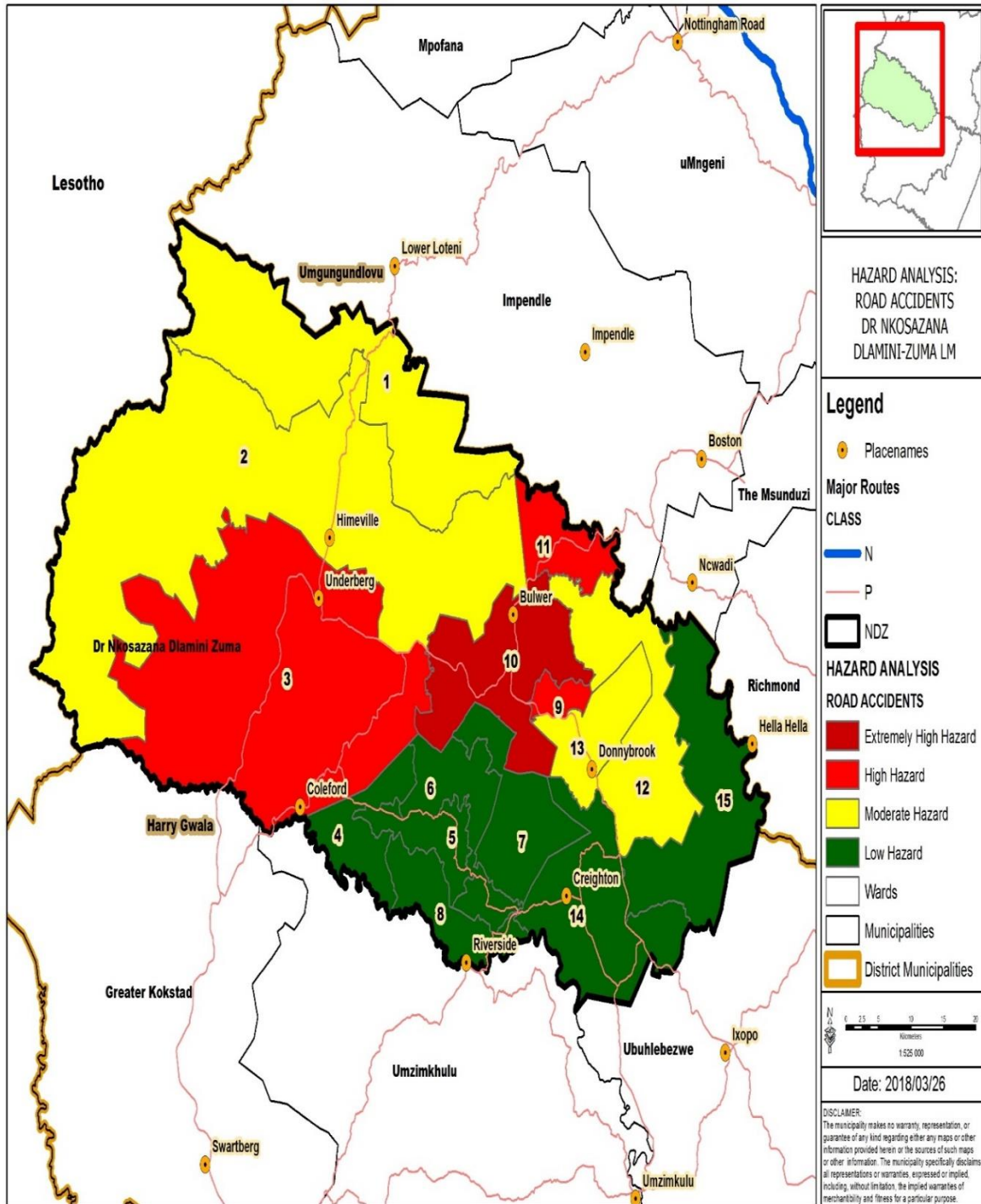


Figure 5.10- Hazard Mapping for Road Accidents

DISASTER RISK REDUCTION PROJECTS AND PROGRAMMES FOR THE 2021/2022 SDBIP

NUMBER	PROJECT NAME	PROJECT DESCRIPTION	FUNDING SOURCE
1.	Integrated Community Safety Awareness Campaigns (ICSAC)/ COVID-19 Awareness Campaigns	4 ICSAC	INTERNAL
2.	Ensuring sustainability of the Disaster Management Advisory Forum (DMAF)	Conduct 4 DMAF	INTERNAL
3.	Dr. Nkosazana Dlamini Zuma Municipality's Emergency Centre	Construction of Fire Station	INTERNAL
4.	Disaster Relief Provision (Indigent)	Procurement of 200 blankets, 200 sponges and plastic sheeting	INTERNAL
5.	fire safety inspections	80 fire safety inspections conducted	INTERNAL
6.	Installation of lightning conductors	38 lightning conductors procured and installed	INTERNAL
7.	Uniform and Protective Clothing for fire fighting	Procurement of Fire fighter's protective Clothing	Internal
8.	Fire Fighting Equipment	Procurement of Fire Fighting Equipment	Internal
9.	Hazmat absorbents	Procurement of Hazmat spillage absorbent, Vehicle cashing chemicals and Foam	Internal
10.	Covid 19 Buildings sanitization	Procurement of Sanitizing chemicals	Internal
11.	Covid 19 taxi facilities and public transport sanitization	Procurement of Sanitizing chemicals	Internal
12.	Fire Protection Association Membership	Payment of Fire Protection Association membership	Internal
13.	COVID-19 Protective Clothing	Procurement of COVID-19 Protective Clothing	Internal

Table:48

ACHIEVEMENTS

The municipality has achieved the following given its tight budget:

- Procurement of fire-fighting equipment including a floating pump.
- Construction of the Emergency Centre commenced in May 2022
- Procurement of disaster relief to assist disaster victims.
- Ensured continuity and sustainability of the Disaster Management Advisory Forums.
- Review of the Disaster Management Sector Plan for 2022/ 2023 financial year
- Doing fire breaks successfully internally and including the same in the SDBIP.
- Conducting awareness campaigns both at school and community level.
- Installation of 38 lightning conductors, including in the Bulwer and Nkwezela libraries.

3.6.4.3 FIRE BREAKS BURNING

The municipality conducted fire breaks in most high risk areas in collaboration with other stakeholders within the area of jurisdiction. Some of the areas are as follows:

- Underberg low cost housing
- Bulwer near arts Centre building
- Underberg and Himeville suburbs
- Creighton



Burning of fire breaks

INTEGRATED COMMUNITY SAFETY AWARENESS CAMAPAGNS

During the period 2021-2022 financial year the municipality conducted quite a number of community and school awareness campaigns under the Integrated Community Safety Awareness Campaigns. This comprised of different government and private sector agencies going down at community wards and at schools to conduct such capacity building exercises to empower with information the communities within Dr. NDZ Municipality.

Such information sharing exercise is of paramount importance to members of the community on the basis that, they are able to act accordingly whenever a situation that threatens their health is realized.

It is often said that, if you need information to be heard and be implemented accordingly, it must be planted to children, it is for that reason that, the schools have become the focus of such awareness campaigns as well.



Awareness Campaigns taking place

RESPONSE AND RECOVERY

The highlights of the financial year will be drawn to April and May 2022, where the province of KwaZulu Natal experienced the worst disaster since 1987. Hundreds of people lost their lives, thousands of people were injured, infrastructure was damaged, properties destroyed whilst trees were uprooted in every corner. The most hard hit area was eThekweni where most evidence of the trail of the disaster was seen. The devastation was overwhelming and the response to such areas has not been suffice to date. The area of jurisdiction of Dr. Nkosazana Dlamini Zuma Municipality was not spared of such devastation of disaster, hence the most hard hit area was ward 12 and other areas were less affected.

In ward 12 houses were destroyed, two children drowned and lost their lives, bridges and roads were washed away by floods whilst trees were uprooted all over the place. The disaster

management team assisted by the fire services unit worked around the clock to ensure that, the disaster assessment is conducted accordingly in order to activate emergency response, recovery and rehabilitation resources for purposes of restoring the dignity of the affected communities.

To date one must say that, the responses have been very effective, the Department of Human Settlement has since built 23 emergency houses this far to the effect that, there has been challenges here and there about ownership of land.

NAME & SURN	WARD	AREA	COMMENTS
Mndali Sindisiwe	04	Kwamashayilanga	Complete
Nzimande Ndaba	06	Emaqoleni	Complete
Maphanga Nomfundo	07	Gqumeni	Complete
Magoso Joyce	07	Gqumeni	Complete
Mnguni Bongekile	07	Gqumeni	Complete
Mbizana Siphoh	07	Gqumeni	Complete
Mbanjwa Mhlabunzima	07	Gqumeni	Complete
Dlangisa Nelisiwe	09	Obhukwini	Complete
Sibetha Khethiwe	09	Nkwezela	Complete
Mkhize Nobambile	10	Khenana	Complete
Nzimande Sinelephi	10	Gobhogobho	Complete
Jili Meleni	10	Xosheyakhe	Complete
Mchunu Ernest	11	Emangwaneni	Complete
Mthembu Nonkululeko	12	Betlehem	Complete
Mthembu Nombuso	12	Betlehem	Complete
Maphanga Thandeka	12	Emachobeni	Complete
Mncwabe Hlengiwe	12	Betlehem	Complete
Sithole Thathezakhe	12	Esiphahleni	Complete
Shezi Sunnyboy	13	Seaford	Complete
Dlamini Bhekumuzi	13	Charles	Complete
Memela Philis	13	Emaphempeni	Complete
Sithole Nelisiwe	14	Kwanamandlovu	Complete
Zaca Dayi C	14	Okhetheni	Complete

Table:49

PTO ISSUES.

NAME & SURN	WARD	AREA	COMMENTS
Zuma Ntombizanele	01	Chibini	Submitted
Mjwara Winisile	01	Kwazinkwana	Submitted
Shoba Ntombifuthi	04	Kwashoba	Submitted
Ntshiza Andiswa	04	Ecabazi	Submitted
Lamga Maqhakuvana	08	Bhobhoyi	Submitted
Miya Nontokozo	08	Esbizane	Submitted
Xaba Banakile	08	Manzamnyama	Submitted
Dlamini Hlengiwe	10	Entokozweni	Submitted
Ntuli Thobani	12	Betlehem	Not submitted
Ndlebende Tholakele	14	Okhetheni	Submitted
Jaca Ben John	15	Mywaneni	Submitted

Table:50

FAMILIES AFFECTED BY LAND ISSUES

NAME & SURN	WARD	AREA	COMMENTS
Govender Vincent	03	Underberg	Land Issue
Dlamini Joel	07	Gqumeni	Verified (Partially)
Sithole Thathezakhe	12	Esiphahleni	Family issues
Radebe Thembeni	14	Benzel	Private land
Mbanjwa Sibongile	15	Emasameni	Private Land
Memela Puis F	15	Emasameni	Private Land
Basi Andile	15	Emasameni	Private Land

REPLACEMENT.

7 Beneficiaries that replaced those families enduring family issues.

NAME & SURN	WARD	AREA	COMMENTS
Mhlophe Sthembile	01	Mqatsheni	PTO Submitted
Zikode Makaza C	04	Mbatini	PTO Submitted
Zulu Danisile	06	Sbovini	PTO Submitted
Mncwabe Rosa M	09	Obhukwini	PTO Submitted
Gumede Bhkamazulu	09	Obhukwini	PTO Submitted
Mbanjwa Jabu E	09	Kwaphini	PTO Submitted
Mkhize Thembekile C	11	Sharp	PTO Submitted

Table:51

The Department of Social Development and SASSA, also played a very critical role in providing assistance in terms of blankets and food parcel vouchers to affected victims.

COGTA once again also intervened with different types of assistance to further assist the victims of the disaster. They provided the following assistance:

- Blankets
- Box Bs
- Sponges
- Plastic sheets



Emergency houses completed

3.6.4.3 INSTALLATION OF LIGHTING CONDUCTORS

Dr. Nkosazana Dlamini Zuma Municipal area of jurisdiction is prone to lightning and as such during the financial year 2021 / 2022, the municipality continued to install lightning conductors in different wards of the municipality.

The municipality installed 38 lightning conductors during the above financial year as part of mitigating the effects of lightning. Such lightning conductors were also installed at the Bulwer taxi rank furthermore at Bulwer and Nkwezela library.

When lightning occurs sometimes the effects of such lightning are detrimental on the basis that, in certain instances people pass away.

Awareness campaigns are also conducted as part of parting information to the community to be familiar with things that, they can do and not do in cases of thunderstorms. Indigenous information is also taken into consideration whenever such awareness campaigns are conducted. The main purpose is to save people's lives.



Installation of lightning conductors

3.4.6.4 TRAFFIC

The traffic section derives their activities from the National Traffic and Transportation Act, which emphasizes law enforcement and to a certain extent promote awareness to ensure communities' road safety.

A number of local and multi-stakeholders' road blocks were conducted within the road network infrastructure within Dr. Nkosazana Dlamini Zuma Municipality. This was coupled with awareness campaigns conducted to ensure safety on the roads.

Dr. Nkosazana Dlamini Zuma Municipality takes issues of road safety very serious, including the impounding of stray animals to prevent road fatalities and injuries.

The municipality acknowledges the roles played by our partners, in law enforcement such as South African police, South African National Defence Force, the private security companies, SANTACO and others.

The municipality works very close with the department of transport, and accidents are reported as and when they occur as part of keeping and dissemination of data amongst stakeholders.



Multi-stakeholder Road block



The reduction of livestock related motor vehicle accidents is a testimony that, such initiatives play a very critical role to ensure safety in the communities.

CREIGHTON AND HIMEVILLE DRIVERS LICENSE TESTING CENTER AND MOTOR VEHICLE LICENSING OFFICE

The Himeville DLTC and Motor Licensing office continues to offer services to the public, and furthermore the DLTC in Creighton is once again functional after it was closed for a very long time to the LEU breaking.

ANIMAL POUNDS

The Dr. Nkosazana Dlamini Zuma municipality is striving to remove stray animals from the road networks within its area of jurisdiction and thus ensuring the safety of motorists. Stray animals have been the cause of many accidents not only in the jurisdiction of Dr. NDZ municipality but country

wide. It is therefore imperative that, safety measures to prevent such motor vehicle accidents be implemented to curb such a scourge.

The municipality has seen a drastic reduction on vehicle accidents that involve live stock due pro-activeness of the animal pound unit.

Stray animals are impounded on regular basis hence such translates to that, the communities do not take care or herd their livestock which then result in too much livestock being impounded.

Some of the animals were auctioned in line with the municipal policy and bylaws.

3.6.4.5 LIBRARIES

Dr. Nkosazana Dlamini Zuma Municipality has got four operational libraries within its area of jurisdiction namely:

- Underberg Library
- Creighton Library
- Nkwezela Library and
- Bulwer Library



Figure 13, Underberg Library



Figure 14, New Creighton Library



Bulwer Library

The libraries are operated in partnership with the Department Arts and Culture, since most the infrastructure for the libraries is funded by the department.

The primary objective for the libraries, is to ensure that, community members gain access in such libraries whenever they seek information that can assist them either during their studies or otherwise. The libraries also conduct basic computer trainings to members of the community especially the youth, to at least gain an understanding of how to utilize a computer.

About sixteen community library outreach programmes were conducted by the library services during the financial year 2021/ 2022. Such programmes are conducted at schools and at a community level. School children benefit a lot from such as they get to fully understand what benefits are available at the libraries.



Library outreach programmes

LIBRARIES COMPUTER TRAININGS

The municipal library services also conduct computer training to the members of the community, more especially to the youth. For a matriculant a basic computer training certificate is of paramount importance whilst they search for jobs and other opportunities.

The computer classes were affected by COVID-19 on the basis that, only a small number was taken during the period. After the Covid 19 regulations were uplifted the number of people enrolled has gone high.

The computer basic training is very beneficial to the members of the community on the basis that, some of them get employed as a result of presenting such certificates.



Students

After receiving their certificates

3.4.7 LED and Tourism

In line with the service delivery and budget implementation plan, the Unit put more effort on capacitation of Emerging enterprises and as such the following trainings were conducted;

- First Aid NQF level 1 Training for Tourist Guides. Below is the example of one certificate.



Homestays Training



Fashion Design & Modelling



Informal Trade and funding opportunities



Other trainings conducted:

- Tourism & Hospitality Skills Training
- Food Preparation Training,
- Online Marketing Training.
- Tourist Guides Training NQF Level 4 Adventure category
- Health and Safety File Compilation and Legal Requirements for Contracting SMMEs
- Block Manufacturing
- Bricklaying
- Tourism Awareness Campaigns are conducted on a quarterly basis.



Above: Dingeka Technical High School



Above: Pholela High School



Above: Leshman High School



Above: Tourism Awareness Campaign (Golokodo/Nkwezela)

Article on conducted Tourism Awareness Campaigns

Municipality on a mission to revive tourism

LUSANDA KWAZA AND ANDILE MOSHOESHOE

SINCE the tourism sector is struggling to recover what was lost as a result of the Covid-19 lockdown, the Dr Nkosazana Dlamini-Zuma Municipality has decided to revive its tourism.

This week, the municipality hosted its two-day tourism awareness campaign at Centocow in Creighton to educate residents about available business opportunities in the tourism industry and to provide guidance in tourism and hospitality.

The tourism sector has been hit hard by the Covid-19 pandemic and many tourists from abroad and domestic locations normally visit the Dr Nkosazana Dlamini-Zuma area to enjoy its beauty and environment.

But with Covid-19 protocols, the number of

tourists visiting the area was reduced. The municipality said that it is on a mission to revive the tourism sector and to return things back to normal under Covid-19 regulations.

They added that businesses, agriculture and tourism are their contributing sectors in the growth of the economy, while Thembeke Ngemu, the curator of Gerard Bhengu Museum explained that tourists are no longer visiting and group tours are no longer happening since the first lockdown came into effect last year.

He said that people are scared of getting out of their comfort zones because of Covid-19, as they fear of being spreaders or getting infected.

The Dr Nkosazana Dlamini-Zuma Municipal deputy mayor Philani Shange said that

the municipal strategy is now to promote tourism and ensure transformation where in most cases the stories of black people are told or narrated by other racial groups.

"We want to change the face of the tourism sector and ensure that the history of black people is being told," he said, explaining that black people need to tell their history to avoid misinterpretation and to avoid distortion that may be deliberately created to mislead.

"It is one of the reasons why we took it upon ourselves to train local tour guides to ensure that tourists are warmly embraced in our rural areas. We have, however, noticed that in many instances tourists are no longer interested in outings where they sleep in hotels or fancy places, they want to experience rural life where they would sleep in

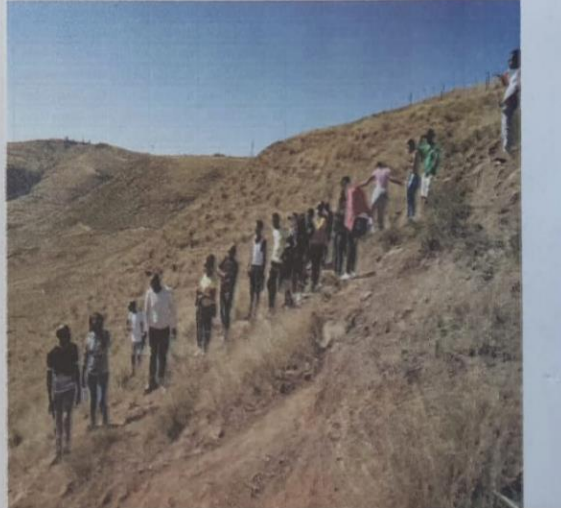
rondavels and experience horse-riding etc," he said.

He was boastful of the history of Missionaries in Centocow and museums, one of which was named after the renowned Gerald Bhengu, whose portraits were neither sold nor bought by tourists from abroad.

Qiniso Ntuzakhe, the Harry Gwala District Municipality youth manager was pleased with the municipal initiative to revive tourism.

"This was a great initiative intended to create jobs for the youth by writing books and telling real stories about the rich history of their areas to tourists and to correct distortions by colonialists," he said.

The event was dominated by mountain hiking, food tasting and other interesting rural activities.



SMME's, Cooperatives and Individuals have received support on materials and equipment to sustain their emerging business operations in line with the municipal SMME Support Policy.





The unit has also developed a Feasibility Study & Business Plan for a rail tourism project between Underberg & Pevensy. A fresh produce market feasibility and business plan has also been developed.

The repairs and maintenance of the steam train locomotive and coaches has also been completed which is intended to generate revenue for the municipality.



The LED, Tourism & Investment Strategy is currently under review and awaiting endorsement by the council.

The unit hosted an LED, Tourism & Investment summit 29-31st March 2022 and has ultimately managed to source grant funding from COGTA to the tune of R5Mil for the construction of sidewalks and informal trading stalls in Bulwer.

An amount of R1mil was also sourced from EDTEA to co-fund SMME support initiative of the municipality and this is aligned to the SMME Support Policy of the municipality.

CHALLENGES & POSSIBLE SOLUTIONS

CHALLENGE	POSSIBLE SOLUTIONS
LED material support was delayed due to unavailability of Responsive suppliers	Panel of Service providers will be sought to minimize delays in the SCM processes SMME Support Policy will be adhered to
Covid 19 Regulations -impacted negatively on the Planned programs by the Community programs	New strategies with positive impact were implemented e.g. motorcades etc.
Negative impact of Covid 19 to the Tourism Sector	The Community Tourism Organization has been revived to drive tourism activities and programmes. The Tourism Forum has also been revived and terms of reference have been reviewed.
Lack of Human Resource for the Tourism Information Office	Advertising and appointment of the Tourism Information Officer/ Clerk.

Table:49

3.5 BUDGET AND TREASURY OFFICE

The function of the Finance Department is to secure sound and sustainable management of the financial affairs of municipality, which includes Revenue collection, Expenditure Management, Supply Chain Management and Asset and Fleet Management. The Budget and Treasury office consists of five units namely:

- Supply Chain Management
- Expenditure Management
- Revenue Management
- Fleet Management
- Asset Management
- Budget and Reporting

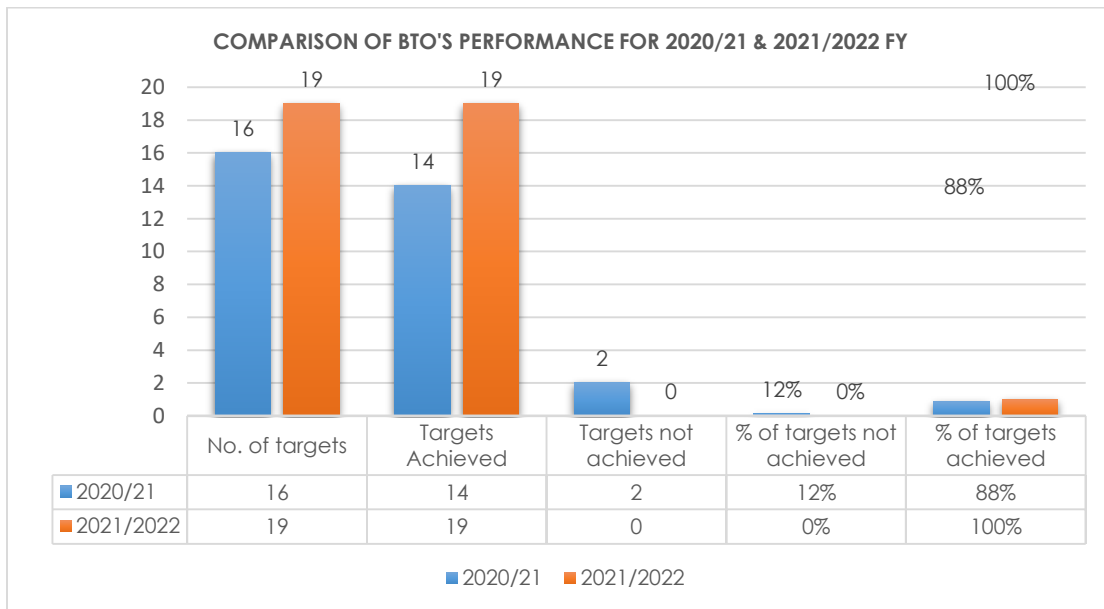
The department is commended for an improved its performance by achieving 100% the 12% improvement is recorded when compared to its performance in the previous year which was 88%. It is worth noting that four targets (BTO 10, 14, 16 & 17) were over-achieved during the financial year which is 22%. Reasons for overachievement are also recorded in the attached reporting template. The department is also commended for being able to prepare and present a funded budget to all relevant legislators for the current financial year and the other two outer years. A robust and thorough engagements on the budget and its supporting policies was championed by the department to give meaning to the legislation which compels municipalities to consult all relevant stakeholders before the approval of the budget. The alignment of Budget and the Strategic Plan/ IDP, SDBIP and the Procurement Plan symbolises the proficiency of the personnel within the department in terms of financial management.

Over and above the planned targets as reflected in the SDBIP the department was able to facilitate the filling of critical positions within this department such as that of the Budget and Reporting Clerk, Asset Management Officer and FMG Internship Programme.

COMPARISON OF PERFORMANCE FOR THE BUDGET AND TREASURY OFFICE BETWEEN 2020/21 AND 2021/22 FINANCIAL YEARS

CATEGORY	2020/21	2021/2022
No. of targets	16	19
Targets Achieved	14	19
Targets not achieved	02	0
% of targets not achieved	12%	0%
% of targets achieved	88%	100%

Table: 50



3.5.3 Major service-delivery priorities for the 2017/18 financial year.

2022/23 IDP Ref. No.	Project	2022/23 Target
PUBLIC WORKS AND BASIC SERVICES DEPARTMENT		
PWBS 1	Renewal of Gravel Roads	15km
PWBS 2	Roads Storm Water installation	100m
PWBS 3	Construction of Asphalt roads 1. Himeville asphalt road 2. Underberg asphalt road 3. Bulwer asphalt road	2km
PWBS 4	Roads Maintenance	10km
PWBS 5	Construction of Community halls 1. Mafohla Community hall	1
PWBS 6	Upgrading of Community hall 1. Hlabeni Community hall	1
PWBS 7	Construction of Sports Fields 1. Creighton Synthetic phase 2 2. Makawusane Sport-field phase 2	2
PWBS 8	Construction of Creches 1) Langelihle	1
PWBS 9	Construction of Business Hub / hives	1
PWBS 10	Construction of Disaster Centre	1
PWBS 11	Maintenance of Community Assets 1. Betlehema 2. Ntwasahlobo 3. Ridge	6

2022/23 IDP Ref. No.	Project	2022/23 Target
	4.Enhlanhleni 5.Xosheyakhe 6.Tafula	
PWBS 12	Maintenance of Municipal Buildings 1. LOT 68 2. LOT 87 3. LOT 03 4. LOT 95	4
PWBS 13	Construction of Bus shelters	7
PWBS 14	Household Electrification	453
PWBS 15	Solid Waste Management for Households	1395
PWBS 16	Solid Waste Management for Indigent Households	29
PWBS 17	Facilitation of housing projects	25
PWBS 18	Extended Public Works Programme (EPWP)	132
PWBS 19	Infrastructure Upgrade of municipal towns: 1) Underberg, 2) Bulwer & 3) Creighton	3
PWBS 20	Bridge construction 1) Sdangeni Bridge	1
PWBS 21	Upgrade of Gravel Roads steep hills to concrete	1200 m's
PWBS 22	Revenue Enhancement	1 Project implemented to enhance the municipal revenue

3.6 OVERALL/ORGANISATIONAL PERFORMANCE AT THE END OF 2021/2022 FINANCIAL YEAR

CATEGORY	2020/21	2021/2022
No. of targets	89	104
Targets Achieved	71	96
Targets not achieved	18	08
% of targets not achieved	20%	8%
% of targets achieved	80%	92%

Table: 51

NO.	NAME OF THE DEPARTMENT	% OF PERFORMANCE FOR 2020/2021	% OF PERFORMANCE FOR 2021/2022
1.	Office Of The Municipal Manager	63%	83%
2.	Community & Social Services	100%	92%
3.	Corporate Support Services	91%	94%
4.	Public Works & Basic Services	64%	92%
5.	Budget & Treasury Office	88%	100%
	Organisational Overall Performance	80%	93%

Table: 52

3.6.1 CONCLUSION ON THE ORGANISATIONAL PERFORMANCE

Annexure A is the Annual Performance report from the Top Layer SDBIP for the second half of the financial year 2021/2022 ending 30 June 2022, which measures the Municipality's overall performance per NKPA. The report, furthermore, includes the performance comments, reasons for not achieving the planned targets/ reasons for variances in the case of over-achievement and corrective measures indicated for targets not achieved.

From the report it is evident that the Municipality is committed to service excellence. The percentage of Key Performance Indicators that were not achieved is 6.7% (of the planned targets) due to various reasons cited in this report. However, 93% of the planned targets were achieved during the 2021/2022 financial year. The tables above further illustrate the organisation's performance for the previous year which was 80 % which means that the organisation has improved by 13% in terms of its performance and that is commendable satisfactory even though not all targets were achieved. The 13% increase when compared to the previous year 2020/21 also is commendable. Henceforth, the reasons as to why the planned targets have not been achieved will be monitored and measured against the corrective measures recorded in this report. Annexure A provides detail on the reasons where applicable.

Also, in an effort to build on the Municipality's past audit achievement relating to the "unqualified audit opinion", the Municipality have reviewed its 2021/2022 SDBIP in line with the special Adjusted Budget which was approved by Council on 21 April 2022.

RECOMMENDATION

It is hereby recommended that the annual performance management report for 2021/22 financial year be noted.

FOR CONSIDERATION

ANNEXURES

3.7 ASSESSMENT OF EXTERNAL SERVICE PROVIDERS 2021/2022 FINANCIAL YEAR

In terms of section 46 of the Municipal Systems Act,

(1) A municipality must prepare for each financial year a performance report reflecting- (a) the performance of the municipality and of each external service provider during that financial year.

External Service Provider is defined as :-

'External service provider' means an external mechanism referred to in section 76 (b) which provides a municipal service for a municipality"

Municipal Service is defined as :-

'Municipal service' means a service that a municipality in terms of its powers and functions provides or may provide to or for the benefit of the local community irrespective of whether-

(a) such a service is provided, or to be provided, by the municipality through an internal mechanism contemplated in section 76 or by engaging an external mechanism contemplated in section 76; and (b) fees, charges or tariffs are levied in respect of such a service or not;

The monitoring of the service provider performance is ensured through the signing of the Service Level Agreement. It is currently being done by user department levels. The end user department is providing monthly reports to the SCM unit as well. Service providers who fail to perform are reported to SCM and the necessary action is taken including the termination of the contract or cancellation of an order. It must be noted that the delays in completing some of the service delivery projects is as a result of delays in the SCM processes in terms of appointing suitable service providers. A number of bids had to be re-advertised due to bidders not being able to meet all the necessary bidding requirements as per SCM regulations and laws. This cripples service delivery however it is understood that the municipality may face litigations by not awarding deserving service providers and some projects had to be changed to multi-year projects instead of them being completed in one financial year. As a mitigation strategy the management has resolved to appoint service providers as panels and for major capital projects, service providers will be appointed on a multi-year basis contract. All service providers were able to give assurance that they have capacity to provide the services as per their SLA/ contracts with the municipality. vi

Example:

Assessment Key	
Good (G)	<i>The service has been provided at acceptable standards and within the time frames stipulated in the SLA/Contract</i>
Satisfactory (S)	<i>The service has been provided at acceptable standards and outside of the timeframes stipulated in the SLA/Contract</i>
Poor (P)	<i>The service has been provided below acceptable standards</i>
NA	<i>Not applicable.</i>

Table: 53

Performance of service providers: 2021/2022

Bid Number	Name of external Service Provider	Date Contract Awarded	Service provided in terms of the SLA	Value of project	Current Financial Year 2021/22		Assessment of Service Providers Performance		
					Target	Actual	GOOD	SATISFACTORY	POOR
CORP-B012/19/20	MHLONGO TRANSCOIN SECURITY	01/08/2021	PROVISION OF SECURITY SERVICES	R 14 792 864,30	R 13 471 514,30	R 13 471 514,30	GOOD		
PWBS-B004/20/21	SIPHO-GLAD CONSTRUCTION JV RCN CONSULTANTA	17/08/2021	DESIGN, OVERSEE AND IMPLEMENT CREIGHTON ROAD ASPHALT PHASE 6 USING TURNKEY STRATEGY	R 4 885 546,83	R 4 885 546,83	R 4 885 546,83	GOOD		
PWBS-B004/20/21	DESIGN, OVERSEE AND IMPLEMENT CREIGHTON ROAD ASPHALT PHASE 6 USING TURNKEY STRATEGY	02/09/2021	SUPPLY, INSTALLATION AND DELIVERY OF 8 BUS SHELTERS	R 694 760,00	R 694 760,00	R 694 760,00	GOOD		
PWBS-B058/20/21	SUPPLY, INSTALLATION AND DELIVERY OF 8 BUS SHELTERS	02/09/2021	SUPPLY, INSTALLATION AND DELIVERY OF 2 MUNICIPAL GENERATORS (STANDBY POWER 110KVA & 80 KVA)	R 1 000 000,00	R 1 000 000,00	R 1 000 000,00	GOOD		

Bid Number	Name of external Service Provider	Date Contract Awarded	Service provided in terms of the SLA	Value of project	Current Financial Year 2021/22		Assessment of Service Providers Performance		
					Target	Actual	GOOD	SATISFACTORY	POOR
PWBS-B001/21/22	IGODA PROJECTS (PTY) LTD	13/09/2021	A PANEL OF 4 (FOUR) ELECTRICAL SERVICEPROVIDERS TO DESIGN AND IMPLEMENT ELECTRIFICATION PROJECTS FOR A PERIOD OF 3 YEARS IN PHASES USING TURNKEY STRATEGY	IT IS BASED ON THE APPROVED RATE	R 4 577 692,83	R 4 577 692,83	GOOD		
PWBS-B001/21/22	SPLENDA NKONYENI ELECTRICAL JV	13/09/2021	A PANEL OF 4 (FOUR) ELECTRICAL SERVICEPROVIDERS TO DESIGN AND IMPLEMENT ELECTRIFICATION PROJECTS FOR A PERIOD OF 3 YEARS IN PHASES USING TURNKEY STRATEGY	IT IS BASED ON THE APPROVED RATE	R 4 009 630,16	R 4 009 630,16	GOOD		
PWBS-B015/20/21	MAMADI AND COMPANY SA(PTY) LTD	21/09/2021	ENVIRONMENTAL CONSULTANTS TO RENDER PROFESSIONAL ENVIRONMENTAL MANAGEMENT SERVICES FOR DR NDZ MUNICIPALITY	IT IS BASED ON THE APPROVED RATE	R 177 445,00	R 177 445,00	GOOD		
PWBS-B015/20/21	SINOHYDRO CONSULTANTS (PTY) LTD	21/09/2021	ENVIRONMENTAL CONSULTANTS TO RENDER PROFESSIONAL ENVIRONMENTAL MANAGEMENT SERVICES FOR DR NDZ MUNICIPALITY	IT IS BASED ON THE APPROVED RATE	R 1 023 977,61	R 1 023 977,61	GOOD		

Bid Number	Name of external Service Provider	Date Contract Awarded	Service provided in terms of the SLA	Value of project	Current Financial Year 2021/22		Assessment of Service Providers Performance		
					Target	Actual	GOOD	SATISFACTORY	POOR
PWBS-B005/21/22	BG MAZONGOLO CONSTRUCTION	05/10/2021	CONSTRUCTION OF CABAZI COMMUNITY HALL	R 2 909 020,56	R 2 909 020,56	R 2 909 020,56	GOOD		
CORP-B061/20/21	EYESIZUKULWANE TRADING (PTY) LTD	02/11/2021	SUPPLY AND INSTALLATION OF AUDIO-VISUAL EQUIPMENT FOR BULWER COMMUNITY SERVICE CENTRE	R 275 000.00	R 275 000.00	R 275 000.00	GOOD		
PWBS-B011/20/21	KEMBAL TRADING (PTY) LTD	27/10/2021	PANEL OF 5 SERVICE PROVIDERS FOR MAINTENANCE AND NEW INSTALLATION OF MUNICIPAL BUILDING ELECTRICAL WORKS	IT IS BASED ON THE APPROVED RATE OF R5 427,00 FOR THE ENTIRE 3 YEARS	SERVICE IS GETS DONE AS AND WHEN REQUIRED	R 257 340,13	GOOD		
PWBS-B011/20/21	DOUBLE OPTION INVESTMENTS (PTY) LTD	27/10/2021	PANEL OF 5 SERVICE PROVIDERS FOR MAINTENANCE AND NEW INSTALLATION OF MUNICIPAL BUILDING ELECTRICAL WORKS	IT IS BASED ON THE APPROVED RATE OF R113 991,32 FOR THE ENTIRE 3 YEARS	SERVICE IS GETS DONE AS AND WHEN REQUIRED	R 197 708,03	GOOD		
PWBS-B002/21/22	TPA CONSULTING CC	12/10/2021	PANEL OF 5 SERVICE PROVIDERS FOR THE PROJECT MANAGEMENT OF CAPITAL PROJECTS	IT IS BASED ON THE APPROVED RATE of 11% FOR THE WHOLE PERIOD	SERVICE IS GETS DONE AS AND WHEN REQUIRED	NIL	N/A		

Bid Number	Name of external Service Provider	Date Contract Awarded	Service provided in terms of the SLA	Value of project	Current Financial Year 2021/22		Assessment of Service Providers Performance		
					Target	Actual	GOOD	SATISFACTORY	POOR
PWBS-B002/21/22	FMA ENGINEERS PTY LTD	12/10/2021	PANEL OF 5 SERVICE PROVIDERS FOR THE PROJECT MANAGEMENT OF CAPITAL PROJECTS	IT IS BASED ON THE APPROVED RATE OF 8% IN YEAR 1, 10% IN YEAR 2 AND YEAR 3,	SERVICE IS GETS DONE AS AND WHEN REQUIRED	R 37 221,36	GOOD		
PWBS-B002/21/22	MASAKHEKULUNGE PROJECT MANAGERS AND CONSULTANTS	12/10/2021	PANEL OF 5 SERVICE PROVIDERS FOR THE PROJECT MANAGEMENT OF CAPITAL PROJECTS	IT IS BASED ON THE APPROVED RATE OF 12% FOR THE WHOLE PERIOD	SERVICE IS GETS DONE AS AND WHEN REQUIRED	NIL	N/A		
PWBS-B002/21/22	SHARDESH SEWLAL AND ASSOCIATES CC	12/10/2021	PANEL OF 5 SERVICE PROVIDERS FOR THE PROJECT MANAGEMENT OF CAPITAL PROJECTS	IT IS BASED ON THE APPROVED RATE OF 8,5% FOR THE WHOLE PERIOD	SERVICE IS GETS DONE AS AND WHEN REQUIRED	NIL	N/A		
COMM-B056/20/21	DELCO DISTRIBUTERS	10/11/2021	PANEL OF 3 SERVICE PROVIDERS FOR THE SUPPLY AND DELIVERY OF DISASTER RELIEF MATERIAL EMERGENCY FOOD PARCEL	IT IS BASED ON THE APPROVED RATE OF R1 571,82	SERVICE IS GETS DONE AS AND WHEN REQUIRED	NIL	N/A		
COMM-B056/20/21	KFC ENGINEERS & INDUSTRIAL SUPPLIES	10/11/2021	PANEL OF 3 SERVICE PROVIDERS FOR THE SUPPLY AND DELIVERY OF DISASTER RELIEF MATERIAL EMERGENCY FOOD PARCEL	IT IS BASED ON THE APPROVED RATE OF R1 080,24	SERVICE IS GETS DONE AS AND WHEN REQUIRED	NIL	N/A		

Bid Number	Name of external Service Provider	Date Contract Awarded	Service provided in terms of the SLA	Value of project	Current Financial Year 2021/22		Assessment of Service Providers Performance		
					Target	Actual	GOOD	SATISFACTORY	POOR
COMM-055/20/21	MASIBONISANENISONKE TRADING AND PROJECTS	10/11/2021	PANEL OF 3 SERVICE PROVIDERS FOR THE SUPPLY AND DELIVERY OF DISASTER RELIEF MATERIAL	IT IS BASED ON THE APPROVED RATE OF R9 700,00	SERVICE IS GETS DONE AS AND WHEN REQUIRED	NIL	N/A		
PWBS-053/20/21	EYESIZUKULWANE TRADING (PTY) LTD	04/11/2021	PANEL OF 5 SERVICE PROVIDERS TO SUPPLY AND DELIVERY OF PROTECTIVE CLOTHING	IT IS BASED ON THE APPROVED RATE OF R45 300,00	SERVICE IS GETS DONE AS AND WHEN REQUIRED	R 715 490,00	GOOD		
PWBS-006/20/22	BG MAZONGOLO CONSTRUCTION	15/11/2021	CONSTRUCTION OF NDODENI COMMUNITY HALL IN WARD 5	R 2 969 270,01	R 2 969 270,01	R 2 969 270,01	GOOD		
PWBS-007/21/22	BG MAZONGOLO CONSTRUCTION	15/11/2021	CONSTRUCTION OF SOPHOLILE COMMUNITY CRECHE IN WARD 9	R 2 024 671,88	R 2 024 671,88	R 2 024 671,88	GOOD		
PWBS-B004/21/22	LEMALWA TRADING(PTY)LTD	08/11/2021	CONSTRUCTION OF CREIGHTON SPORTS CENTRE	R 7 903 918,43	R 7 903 918,43	R 6 544 170,83	GOOD		
PWBS-B013/21/22	KHWEZI AND SAMKELO PTY LTD	16/11/2021	RENOVATION OF MANGWANENI COMMUNITY HALL	R 293 969,50	R 293 969,50	R 293 969,50	GOOD		
PWBS-B014/21/22	KHWEZI AND SAMKELO PTY LTD	16/11/2021	RENOVATION OF MAHWAQA COMMUNITY HALL	R 375 589,50	R 375 589,50	R 375 589,50	GOOD		
PWBS-B011/20/21	KHWEZI AND SAMKELO PTY LTD	16/11/2021	RENOVATION OF NGUDWINI COMMUNITY HALL	R 405 669,00	R 405 669,00	R 405 669,00	GOOD		
PWBS-B068/20/21	NGENZEKILE CONSTRUCTION AND PROJECTS	16/11/2021	RENOVATION OF CREIGHTON MAIN BUILDING	R 384 604,00	R 384 604,00	R 384 604,00	GOOD		

Bid Number	Name of external Service Provider	Date Contract Awarded	Service provided in terms of the SLA	Value of project	Current Financial Year 2021/22		Assessment of Service Providers Performance		
					Target	Actual	GOOD	SATISFACTORY	POOR
CORP-B064/20/21	VANMARK RESOURCES (PTY) LTD	29/11/2021	SUPPLY AND DELIVERY OF STATIONERY	IT IS BASED ON THE APPROVED RATE OF R14 766,85 INCLUDING ALL ITEMS	SERVICE IS GETS DONE AS AND WHEN REQUIRED	R 146 740,00	GOOD		
PWBS-B007/21/22	SHEARER GROUP	17/01/2022	CONSTRUCTION OF SDANGENI BRIDGE ROAD	R 4 295 082,00	R 2 467 044,40	R 2 467 044,40	GOOD		
PWBS-B025/21/22	NTANDO COMPANY TRADING (PTY)LTD	15/02/2022	REVNATION OF MWANENI COMMUNITY HALL	R 474 265,00	R 474 265,00	R 474 265,00	GOOD		
PWBS-B003/21/22	MAJIKI CONSTRUCTION	23/02/2022	CONSTRUCTION OF DR NDZ EMERGENCY SERVICE CENTRE	R 19 774 366,15	R 7 988 961,42	R 7 988 961,42	GOOD		
CORP-B044/20/21	POWERSION TECHNOLOGY	01/04/2022	HOSTING OF EMAILS AND WEBSITE FOR A PERIOD OF 3 YEARS	R 491 920,80	R 92 105,10	R 92 105,10	GOOD		
PWBS-B051/20/21	MANTANGU TRADING AND PROJECTS	11/05/2022	SUPPLY AND DELIVERY OF RIDE ON MOWERS AND BRUSH CUTTERS	R 700 000,00	R 700 000,00	R 680 800,00			
PWBS-023/21/22	MABHUCA SUPPLIERS CC	19/04/2022	SUPPLY AND INSTALLATION OF 60 TON ROAD WEIGHBRIDGE	R 1 600 000,00	R 1 600 000,00	R 1 600 000,00	GOOD		
MM-B027/21/22	HTB CONSULTING	03/05/2022	PANEL OF FIVE INTERNAL AUDIT (IA)SERVICES PROVIDERS FOR PERIOD OF 3 YEAYS (36 MONTHS)	IT IS BASED ON THE APPROVED RATE	SERVICE IS GETS DONE AS AND WHEN REQUIRED	R366 502.00	GOOD		

Bid Number	Name of external Service Provider	Date Contract Awarded	Service provided in terms of the SLA	Value of project	Current Financial Year 2021/22		Assessment of Service Providers Performance		
					Target	Actual	GOOD	SATISFACTORY	POOR
PWBS-B048/21/22	KHWEZI AND SAMKELO PTY LTD	30/05/2022	EXTENSION OF HIMEVILLE POUND FENCE	R 499 730,00	R166 576.66	NIL	GOOD		
PWBS-B033/21/22	NTSHENGULA TRADING ENTERPRISE	01/06/2022	SUPPLY AND DELIVERY WOOD SHREDDER	R 1 140 000,00	R1 140 000.00	R1 140 000.00	GOOD		
COMM-B042/21/22	KWAKHAZIMULA PTY LTD	01/06/2022	SUPPLY AND DELIVERY OF HOMESTAYS PROJECT	R 500 000,00	R500 000.00	R500 000.00	GOOD		
COMM-B043/21/22	AMAPHEPHETSHWA AMAHLE TRADING AND PROJECT	01/07/2022	PANEL TO SUPPLY AND DELIVERY OF DISASTER RELIEF MATERIAL (MATTRESS AND BLANKETS)	IT IS BASED ON THE RATES OF: BLANKET Y1:R400, Y2: R600, Y3: R800 SPONGE Y1: R800, Y2: R1 000, Y3: R1 200 AND PLASTIC SHEETING Y1: R250, Y2: R450, Y3: R650	SERVICE IS GETS DONE AS AND WHEN REQUIRED	NIL	N/A		
COMM-B043/21/22	DZIVI TRADING	01/07/2022	PANEL TO SUPPLY AND DELIVERY OF DISASTER RELIEF MATERIAL (MATTRESS AND BLANKETS)	IT IS BASED ON THE RATES OF: BLANKET Y1:R598, Y2: R698, Y3: R798 SPONGE Y1: R972, Y2: R1 200, Y3: R1 428 AND PLASTIC	SERVICE IS GETS DONE AS AND WHEN REQUIRED	NIL	N/A		

Bid Number	Name of external Service Provider	Date Contract Awarded	Service provided in terms of the SLA	Value of project	Current Financial Year 2021/22		Assessment of Service Providers Performance		
					Target	Actual	GOOD	SATISFACTORY	POOR
				SHEETING Y1: R990, Y2: R1 240, Y3: R1 490					
COMM-B043/21/22	MANTANGU TRADING AND PROJECTS	01/07/2022	PANEL TO SUPPLY AND DELIVERY OF DISASTER RELIEF MATERIAL (MATTRESS AND BLANKETS)	IT IS BASED ON THE RATES OF: BLANKET Y1:R368, Y2: R375, Y3: R398 SPONGE Y1: R375, Y2: R385, Y3: R395 AND PLASTIC SHEETING Y1: R550, Y2: R595, Y3: R600	SERVICE IS GETS DONE AS AND WHEN REQUIRED	NIL	N/A		
COMM-B043/21/22	MABHUNYWANA TRADING	01/07/2022	PANEL TO SUPPLY AND DELIVERY OF DISASTER RELIEF MATERIAL (MATTRESS AND BLANKETS)	IT IS BASED ON THE RATES OF: BLANKET Y1:R380, Y2: R385, Y3: R390 SPONGE Y1: R800, Y2: R810, Y3: R815 AND PLASTIC SHEETING Y1: R159,	SERVICE IS GETS DONE AS AND WHEN REQUIRED	NIL	N/A		

Bid Number	Name of external Service Provider	Date Contract Awarded	Service provided in terms of the SLA	Value of project	Current Financial Year 2021/22		Assessment of Service Providers Performance		
					Target	Actual	GOOD	SATISFACTORY	POOR
				Y2: R165, Y3: R169					
COMM-B043/21/22	KWAKHAZIMULA PTY LTD	01/07/2022	PANEL TO SUPPLY AND DELIVERY OF DISASTER RELIEF MATERIAL (MATTRESS AND BLANKETS)	IT IS BASED ON THE RATES OF: BLANKET Y1:R375, Y2: R380, Y3: 385 SPONGE Y1: R790, Y2: R805, Y3: R810 AND PLASTIC SHEETING Y1: R160, Y2: 165, Y3: R170	SERVICE IS GETS DONE AS AND WHEN REQUIRED	NIL	N/A		
COMM-B043/21/22	MATHUTHA TRADING AND ENTERPRISE	01/07/2022	PANEL TO SUPPLY AND DELIVERY OF DISASTER RELIEF MATERIAL (MATTRESS AND BLANKETS)	IT IS BASED ON THE RATES OF: BLANKET Y1:R355, Y2: R375, Y3: R395 SPONGE Y1: R385, Y2: R395, Y3: R420 AND PLASTIC SHEETING Y1: R650, Y2: 700, Y3: R750	SERVICE IS GETS DONE AS AND WHEN REQUIRED	NIL	N/A		

Bid Number	Name of external Service Provider	Date Contract Awarded	Service provided in terms of the SLA	Value of project	Current Financial Year 2021/22		Assessment of Service Providers Performance		
					Target	Actual	GOOD	SATISFACTORY	POOR
COMM-B047/21/22	YKL CONSTRUCTION (PTY) LTD	08/06/2022	SERVICING AND REPAIRS OF STEAM TRAIN LOCOMOTIVE & 10 COACHES	R 1 700 000,00	R 1 700 000,00	R 1 700 000,00	GOOD		
CORP-086/18/19	MTN	17/01/2020	INTERNET SERVICES	R2 224 975,75	R 815 481,28	R 815 481,28		SATISFACTORY	
CORP-013/19/20	TURNIMART TRAVEL	01/02/2020	ACCOMMODATION & TRAVEL	It is based on the approved rate as follows (year 1 R1 233,32, year 2 R1 318,94 and year 3 R1 411,97)	SERVICE IS GETS DONE AS AND WHEN REQUIRED	R4 715 256,54		SATISFACTORY	

Table: 54

Chapter 4

Organisational Development Performance (Performance Report Part II)

CORPORATE SUPPORT SERVICES DEPARTMENT: NKPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION: ORGANISATIONAL DEVELOPMENT PERFORMANCE

Corporate Support Services Department is responsible for the implementation of this chapter within the organisation.

The Department has achieved all its targets for the 2021/22 financial year. 32 Municipal policies were workshopped to staff and Councillors and thereafter approved by Council on 26 May 2022 for implementation in the following financial year. An over-achievement was recorded when the department was able to facilitate training programmes for 73 municipal officials instead of the planned target of 50. The department had also successfully convened four planned Occupational, Health and Safety Meetings throughout the year. A skills development /Employment Equity Committee was formed and had its first sitting in August 2021. The department is also effective on the coordination of Council Committees and in the drafting of Council resolutions and resolution registers thereof. These resolution registers serve as a yard-stick to measure the effectiveness of Council.

COMPONENT A

4.1 INTRODUCTION TO THE MUNICIPAL WORKFORCE

The municipality developed an Employment Equity Plan which was adopted by council in 2016/17 financial year. This plan seeks to ensure representations of previously disadvantaged individuals in all municipal levels in line with the requirements of Employment Equity Act of 1998. Currently, we have 4 employees who are disabled. The minimum prescribed norm is 2%. It is also noted that the municipality has slightly improved in terms of women representation at Management level as we now have 4 female Managers of which one is a Head of Department: Community and Social Services Department.

Table 4.1 indicates the municipality's performance in terms of the National Key Performance Indicators required in terms of the Local Government: Municipal Planning and the Performance Management Regulations of 2001 and section 43 of the MSA. These KPIs are linked to the KPA – Municipal Transformation and Organisational Development.

Table : Employment Equity target groups

KPA & INDICATORS	MUNICIPAL ACHIEVMENT
	2021/22
The number of people from employment equity target groups employed in the three highest levels of management in compliance with the Municipality's approved Employment Equity Plan	3

Table: 55

The municipality has Heads of departments who report directly to the Municipal Manager and line managers who manage staff performance. Officers are the direct supervisors of junior level employees. Most posts are now filled and that brings stability in the municipality thus improving service delivery. Staff meetings are held as a means of reporting and information sharing in order to identify and address possible challenges that may affect functioning of staff. The Municipality currently employs 218 officials, who individually and collectively contribute to the achievement of Municipality's objectives. The primary objective of the Human Resource Management is to render an innovative HR service that addresses both skills development and an administrative function.

Employment Equity targets/actual

Table 4.2: Employment Equity targets/actual 2021/2022 FY

RACE	TARGET	ACTUAL
African	195	213
Coloured	10	3
Indian	0	0
White	8	2

Table: 56

GENDER / DISABILITY	TARGET	ACTUAL
Male	109	118
Female	86	96
Disabled	0	4

Table: 57

Total workforce/posts and employees with disabilities

Table 4.3: Total workforce/posts and employees with disabilities by race and gender for 2021/22 financial year

TARGET GROUP RACE & GENDER	LEVEL REPRESENTATION	OF	PERCENTAGE OF WORKFORCE (%)	LEVEL REPRESENTATION OF DISABILITY
African female	92		42,2%	1
African male	121		55,5%	1
Coloured female	2		0,9%	0
Coloured male	1		0,5%	0
Indian female	0		0	0
Indian male	0		0	0
White female	2		0,9%	2
White male	0		0	0
TOTAL	218		100%	4

Table: 58

Employment Equity for top management (Section 56 and 54)

Employment Equity for top management (Sections 56 and 54) by race and gender for 2021/2022 financial year

TARGET GROUP RACE & GENDER	LEVEL OF REPRESENTATION REQUIRED WORKFORCE	PERCENTAGE OF WORKFORCE (%)
African female	1	20%
African male	4	80%
Coloured female	0	0%
Coloured male	0	0%
Indian female	0	0%
Indian male	0	0%
White female	0	07%
White male	0	0%
TOTAL	5	100%

Table: 58

Vacancy rate

The approved organogram for the Municipality had 229 posts for the 2021/22 financial year. The actual positions filled are indicated in Table 4.5 by functional level

Number of filled posts per functional level

PER FUNCTIONAL LEVEL		
FUNCTIONAL LEVEL	FILLED	VACANT
Municipal Manager's Office	16	02
Corporate Support Services	28	02
Community Services	60	02
Budget & Treasury Office	30	00
Public Works & Basic Services	77	05
Development & Town Planning Department	07	00
TOTAL	218	11

Table: 59

Component B

4.2 Managing the municipal workforce

The municipality has five Senior Managers who are appointed on a five-year contract as per Section 54/56 Municipal Systems Act namely:

1. Mr. NC Vezi: Municipal Manager
2. Mr. KMB Mzimela- Chief Financial Officer
3. Mr. SV Mngadi: Senior Manager: Public Works and Basic Services Department
4. Miss Z Mlata: Senior Manager Community and Social Services Department
5. Mr. SJ Sondezi: Senior Manager: Corporate Support Services Department

Senior Management sits on ad-hoc basis to discuss strategic issues such as the amendments to the organogram and other labour related issues. Top Management Committee which consists of Senior Managers and Middle Managers sits on a regular basis to discuss amongst other issues departmental reports in terms of Section 71, Performance Reports, Risk Management and Internal Audit Reports.

The position of the Senior Manager: Development and Town Planning & LED has been advertised and recruitment processes are still underway. The 2021/22 organogram/ organisational structure that was approved by Council in May 2021 reveals that there will now be six departments

- Office of the Municipal Manager
- Budget and Treasury Office
- Public Works and Basic Services Department
- Community and Social Services
- Development and Town Planning Services& LED& Tourism
- Corporate Support Services

The Middle Management are officials that are appointed on a permanent basis and they report directly to the Senior Manager in each department. The Senior Officers and Foremen also forms part of the Municipal Management Committee and are responsible for the supervision of levels below them, Officers, Drivers, General Assistants and Clerks.

HR policies approved during the 2021/22 financial year

POLICIES	APPROVAL DATE
Acting Allowance Policy	26 May 2022
Attractive and Retention Policy	26 May 2022
Bereavement Policy	26 May 2022
Code of Conduct for Municipal Staff Employees Policy	26 May 2022
Disciplinary Policy	26 May 2022

POLICIES	APPROVAL DATE
Dress Code Policy	26 May 2022
Employment Equity Policy	26 May 2022
Employment Equity Policy Guidelines	26 May 2022
HIV/Aids Policy	26 May 2022
Housing Policy	26 May 2022
Overtime and Standby Policy	26 May 2022
Employee Induction and Exit Management Policy	26 May 2022
Payment of Long Service award Policy	26 May 2022
Leave Management Policy	26 May 2022
Occupational Health and Safety Policy	26 May 2022
Succession Planning and Career Pathing Policy	26 May 2022
Termination of Service Policy	26 May 2022
Recruitment and Selection Policy	26 May 2022
Organisational Change Management and control Policy	26 May 2022
Training and Development Policy	26 May 2022
Telephone Policy	26 May 2022
Study Assistance Policy	26 May 2022
Internship/In-service and Learner ship Policy	26 May 2022
IPMS Policy	26 May 2022
Bursary Policy	26 May 2022
EAP Policy	26 May 2022
Task Job Evaluation Policy	26 May 2022
Smoking Policy	26 May 2022

POLICIES	APPROVAL DATE
Talent Management Policy	26 May 2022
Occupational Health and Safety Covid -19 Policy	26 May 2022
Travel & Subsistence Policy	26 May 2022
Substance Abuse Policy	26 May 2022

Table: 60

COMPONENT C

4.3 Capacitating the municipal workforce.

4.4

Various trainings were attended by staff members to enhance their skills. All these trainings are done in line with our Work skills plan which outlines areas where employees should be trained on.

The municipality also offers a study bursary to its employees to enroll for formal courses relating to their field of work. It is in our policy requirements that should an employee fail his/her studies, bursary funds paid on behalf of the employee will be recovered from such employee. In accordance with the National Treasury: Local Government: Municipal Finance Management Act, Act 53 of 2003, Competency Regulations, progress in Dr. Nkosazana Dlamini Zuma Local Municipality's financial competency development is as follows.

MFMA COMPLIANCE TO MINIMUM COMPETENCY REGULATIONS

Progress report on financial competency development

DESCRIPTION	TOTAL NUMBER OF OFFICIALS EMPLOYED BY Dr NKOSAZANA DLAMNIN ZUMA LM	TOTAL NUMBER OF OFFICIALS WHOSE COMPETENCY ASSESSMENTS HAVE BEEN COMPLETED	TOTAL NUMBER OF OFFICIALS WHO MEET PRESCRIBED COMPETENCY LEVEL	TOTAL NUMBER OF OFFICIALS WHOSE PERFORMANCE AGREEMENTS COMPLY WITH REGULATION 16
Financial Officials				
Accounting Officer	1	1	1	1
Chief Financial Officer	1	1	1	1
Senior Managers	3	3	3	3
Other Officials	213	24	24	24
TOTAL	218	29	29	29
Supply Chain Management Officials				
Supply Chain Manager	1	1	1	1

Other Officials	9	9	9	9
TOTAL	10	10	10	10

Table: 61

Qualification profile for leadership, governance and managers for 2021/22 financial year

The municipality provides employees with an opportunity to further their formal studies through a study bursary scheme. This initiative motivates employees to further their studies within their respective vocations so as to enable them to perform their duties better and promotes staff progression to higher levels within the organisation. The aim of providing professional development support to employees is a strategy to link personal development of staff to ensure a sustainable, well developed and professionally qualified workforce.

DR NKOSAZANA DLAMINI ZUMA LOCAL MUNICIPALITY									
Occupational Category (OFO)	Highest Qualification (Type)								Total
	General Education (Grade 1-9 / Std 0-7)	Further Education (Grade 10-11 / Std 8-9)	Matric (Grade 12 / Std 10)	National Certificate	National Diploma	Degree	Honours	Masters	
Managers	0 0%	0 0%	0 0%	0 0%	3 16%	12 67%	1 6%	2 11%	18 100%
Professionals	0 0%	0 0%	2 6%	3 9%	12 35%	11 32%	3 9%	3 9%	34 100%
Technicians and Trades Workers	0 0%	0 0%	0 0%	0 0%	6 67%	1 11%	1 11%	1 11%	9 100%
Community and Personal Service Workers	0 0%	0 0%	0 0%	6 37%	10 63%	0 0%	0 0%	0 0%	16 100%
Clerical and Administrative Workers	0 0%	0 0%	7 13%	7 13%	24 47%	14 27%	0 0%	0 0%	52 100%
Machinery Operators and Drivers	5 24%	8 38%	7 33%	1 5%	0 0%	0 0%	0 0%	0 0%	21 100%
	22	21	23	1	1	0	0	0	68

Elementary Workers	33%	31%	34%	1%	1%	0%	0%	0%	100%
	27	29	39	18	56	38	5	6	218
Total	12%	13%	18%	8%	27%	17%	2%	3%	100%

Table: 62

SKILLS DEVELOPMENT AND TRAININGS for 2021/22 financial year

Section 68 of the MSA requires municipalities to develop their human resource capacity to a level that enables them to perform their functions and exercise their powers in an economical, effective, efficient and accountable way. Dr. Nkosazana Dlamini Zuma Local Municipality develops its workforce by facilitating skills programmes aimed at capacitating employees. The Skills Development Approach is aimed at providing development support to employees and coordinating such development through structured learning. Capacity Development is linked to the annual Workplace Skills Plan (WSP). Dr. Nkosazana Dlamini Zuma Local Municipality annually submits a Workplace Skills Plan (WSP) and an Annual Training Report (ATR) as required by the Skills Development Act, to the Local Government Sector Education and Training Authority (LGSETA). A total number of 79 employees, 29 Councillors and 2 Traditional Leaders/Amakhosi were trained for the reporting period.

Trainings provided in the 2021/2022 financial

TRAINING DESCRIPTION	HOW TRAINING WAS ROLLED OUT	BENEFICIARY TYPE	TOTAL NO OF BENEFICIARIES	DATE OF COMPLETION	EXPENDITURE
Introduction to SAMTRAC	Accredited Service provider	Officials	1	November 2021	R7 382,61
SAMTRAC	Accredited Service provider	Officials	1	November 2021	R 16 513,04
Councillor Induction Programme	In-house	Councillors & Amakhosi	31	December 2021	N/A
Driver pump operator	Accredited Service provider	Officials	4	December 2021	R85 587.60
SCM Bid Committee System	Department of Treasury	Officials	32	February 2021	N/A
Integrated Councillor Induction Programme	SALGA	Councillors & Amakhosi	31	February 2021	N/A
Local Production & Content training	Department of Treasury	Officials	28	February 2021	N/A
Financial viability of Municipalities Amidst Covid 19 Master class	SALGA, COGTA, MILE	Officials	2	March 2022	N/A

TRAINING DESCRIPTION	HOW TRAINING WAS ROLLED OUT	BENEFICIARY TYPE	TOTAL NO OF BENEFICIARIES	DATE OF COMPLETION	EXPENDITURE
Finance Portfolio Induction for MPAC & Finance Members	SALGA	Councillors & Officials	9	April 2022	N/A
MPAC Workshop	Cogta	Councillors & Officials	4	June 2022	N/A
EAP Committee Training	EDTEA	Officials	8	June 2022	N/A

Table: 62

A target of 50 employees to be trained during the financial year was set however we have overachieved by training 73 employees. Moreover 29 Councillors and 2 Traditional Leaders/Amakhosi were provided with 4 trainings during the financial year. Most of the trainings were provided at no cost to the Municipality. This allowed for the capacitation of more employees whilst saving on Municipal funds.

The following highlights were achieved during the 2021/22 financial year:

4.3.1 EMPLOYEE ASSISTANCE PROGRAMME

Dr. NDZ has an approved EAP Policy and established an EAP Committee as contemplated in the OHS Act, 85 of 1993. The employee assistance programme is designed to assist with the

HIGHLIGHT	DESCRIPTION
Filling of critical positions	Critical positions were filled in the year under review; Manager ICT
Annual organogram review 2021/22	The process of the organogram review was done in terms of the legislation
Workplace Skills Plan	The Workplace Skills Plan was submitted to LGSETA on the 28 April 2021. All stakeholders were consulted and signed-off the plan
Employment Equity Report	The Employment Equity Report was submitted on the 14 December 2022. All stakeholders signed-off the report.
Awarding of internal bursaries	A total number of 10 bursaries were approved for internal staff.
Awarding of external bursaries	The top 3 were awarded full bursaries and 7 Matriculates qualified for registration fees.
Bursary awards ceremony	The students received their bursaries from the Mayor at the awards ceremony.
Training opportunities	Various employees were trained and workshopped during the year 2021/22

Table: 63

identification and resolution of problems associated with employees impaired by personal concerns. A new Committee was appointed in November 2021 and they were trained on how to handle different situations that they may encounter in the workplace. The aim is to encourage an organisational culture that is both task-orientated and caring, address problems early and prevent complications that negatively affect both work performance and life in general, foster employee wellness, sustain optimal functioning of staff which leads to productivity and improved quality of life for individuals and their families.

On the 28th of June 2022 the EAP Committee hosted a Wellness Day which was a huge success where staff from all municipal site attended and they participated in different fun team building games, with the aim to promote better communication and improve relationships of employees in the workplace. The wellness day did not only look at fun games and team building but also invited different stakeholders to assist with their services during the wellness Day which were the following: Department of Health who offered different screenings on site, Sanlam and Metropolitan were also on site helping employees ensure they stay financially composed.

Councillors also participated in this fun filled day as a means to ensure their mental and physical wellbeing and also to strengthen working relations between Councillors and officials.



Employees Participating in Aerobics



Employee participating in a balloon game



Employees participating in a Hoola Hoop game



Soccer Match between Councillors & Employees.

4.4 OCCUPATIONAL HEALTH AND SAFETY

An OHS Framework has been developed, adopted by the OHS committee and presented to the relevant structures.

FIRE FIGHTING EQUIPMENT

A Service Provider was appointed to Supply, Deliver and install all the necessary Fire Fighting Equipment that was required. Fire Fighting Equipment has been installed at Creighton Main Building and Himeville Main Building. These were the sites that were identified for the installation of Fire Fighting Equipment in this financial year



Valid fire extinguisher & SABS approved signage



Fire horse rail

EVACUTION PLANS AND PROCEDURE

The OHS Unit has successfully designed evacuation plans and developed an evacuation procedure for all sites. These evacuation plans will serve as direction in order to proceed in an orderly manner to the assemble points.



Evacuation Procedure, Evacuation Plan and Assembly Point

INJURY ON DUTY

There were 9 IOD Cases in the 2021/22 financial year. One of the cases resulted in the death of one employee. All 9 cases have been reported to The Department of Employment and Labour. Counselling was provided for all staff that were affected in the case where an employee lost his life.

First Aid boxes have been installed in all Municipal sites. We have qualified (NQF Level 3) first aiders as well as OHS representatives as a first response to any injuries / incidents that may arise in the workplace.

MEDICAL SERVAILLANCE.

A total of 32 employees have done their medicals in this financial year. 71 employees that are exposed to waste on a daily basis have been sent to the relevant Health Facility to receive an injection against the hepatitis B to ensure they are not infected from constantly being exposed to waste.

LABOUR RELATIONS STATISTICS

The table below indicates the labour relations activities throughout the financial year:

DESCRIPTION	NUMBER - 2021/2022
Cases	Bribery Theft Insubordination Misuse of municipal vehicle
Terminations	3
Counselling Sessions	5
Disputes	0
Grievances	TWO
Suspensions	THREE

Table: 64

TABLE BELOW DEPICT EPWPs CASES

WORKSITE	CASES
HALL CARETAKER	ABSENT WITHOUT ALTHOURITY
HIMEVILLE NURSE	ABSENT WITHOUT ALTHOURITY
CREIGHTON - CLEANER	DISRESPECTFUL

Table: 65

LEAVE MANAGEMENT

Dr. NDZ uses SAMRAS system to manage leave within the municipality, on top of that we have taken an initiative to develop a Leave Management Spreadsheet which is a manual capturing system to back up SAMRAS for quality assurance, here are the leave taken for the year 2021/22

LEAVE TYPE	NUMBER OF DAYS TAKEN
ANNUAL LEAVE	2670
SICK LEAVE	451
FAMILY RESPONSIBILITY LEAVE	39
STUDY LEAVE	41
MATERNITY LEAVE	134
ANNUAL FORFEITED	350

Table: 66

It should be noted that Dr. NDZ has a leave Policy which is reviewed on annual basis and any deviation from the policy is taken as transgression of the approved Council Policy.

♣ Component D

4.5 Managing the municipal workforce expenditure.

The municipal personnel expenditure is 42%. This is against the accepted norms however this figure is as a result of the job-evaluation outcomes which upgraded a number of posts.

Chapter 5:
5.1 Financial Performance
COMPONENT A

STATEMENT ON THE FINANCIAL PERFORMANCE

The purpose of this section is to report on the financial performance of the municipality for the 2020/21 financial year. The detailed Annual Financial Statements (AFS) is a separate volume to the Annual Report. The Budget and Treasury office consists of five units namely:

- ❖ Supply Chain Management
- ❖ Expenditure Management
- ❖ Revenue Management
- ❖ Fleet Management
- ❖ Asset Management

Assessment of taxes and arrears

Debtors Extract

Efforts have been made through CoGTA and Provincial/National Treasury to recover the Government outstanding debt. The municipality is in a process of finalizing the implementation of online service where all customers will be able to view and pay their accounts online upon registration. The municipality is still dependent on grants. Revenue enhancement plan has been developed.

COMPONENT B

5.2 SPENDING AGAINST CAPITAL BUDGET

Assets and Infrastructure

Asset management is central to providing the required services in a cost-effective, efficient and transparent manner. The asset management plans to continue and maintain a high standard to ensure:

- ❖ The effective and efficient control, utilization, safeguarding and management of municipal assets.
- ❖ Compliance with all relevant standards, policies and procedures relating to property, plant and equipment.
- ❖ The implementations of the MFMA, specifically, section 63 and the principles in accordance with GRAP standards.
- ❖ The valuation of assets, and the establishing and maintaining systems of internal controls over assets,
- ❖ The establishment and maintenance asset register and clarifying responsibilities and accountabilities for the asset management process.

The municipality adopted the cost model on accounting for their property plant and equipment. The Municipal Infrastructure Grant (MIG) allocation for 2021/2021 catered for 6 road projects, 1 sports field, 3 community halls, 2 crèches, shelter and toilets and a business hive. The municipality has purchased its own Plant and Machineries in improve efforts in the delivery of infrastructure services.

CAPITAL SPENDING ON 5 LARGEST PROJECTS

Name of the project	2021/2022 Original Budget	Actual Expenditure	Percentage Spent
Creighton Artificial Sport field	11 169 316	7 946 53,20	71%
Underberg Community Town Hall	10 781 836	9 803 714,38	91%
Construction of Disaster Management Centre	10 203 265	8 698 012,94	85%
Renewal of Gravel Roads	10 068 657	3 664 660	36%
Underberg CBD Infrastructure Upgrade	5 030 876	4 489 654,04	89%

Table: 67

Projects with the highest capital expenditure	
Name of the project	Bhidla Housing Projects
Objective of the Project	Construction of houses in ward 11
Delays	Housing Providing the municipality with the funds
Future challenges	No challenges.
Anticipated citizens benefits	The community will have access to housing
Name of the project	Creighton Artificial Sport field
Objective of the project	Provision of sports facility
Delays	Not applicable
Future challenges	Cost of Maintaining the sports field
Anticipated citizens benefits	The community will be able use the sports facility
Name of the project	Underberg Community Town Hall
Objective of the project	Provision of Community Hall
Delays	Not applicable
Future challenges	Cost of Maintaining the community hall

Projects with the highest capital expenditure	
Name of the project	Bhidla Housing Projects
Anticipated citizens benefits	The community will be able use the community hall
Name of the project	Construction of Disaster Management Centre
Objective of the project	Provision of disaster centre
Delays	Not applicable
Future challenges	Cost of Maintaining the disaster centre
Anticipated citizens benefits	The community will have a disaster centre
Name of the project	Renewal of Gravel Road
Objective of the project	Road network
Delays	Not applicable
Future challenges	Cost of Maintaining the road
Anticipated citizens benefits	The community will be able access schools & hospitals easily
Name of the project	Underberg CBD Infrastructure Upgrade
Objective of the project	Public transport access
Delays	Not applicable
Future challenges	Cost of Maintaining the taxi rank
Anticipated citizens benefits	The community will be able access public transport easily

Table: 67

**COMPONENT C:
CASH FLOW MANAGEMENT AND INVESTMENT**

Cash and Investments balances as at 30 June 2022

There is an increase of cash and cash equivalents as a result of more investments made during the financial year. No account was held as security in the last financial year. Investment portfolio (fixed deposit) have been diversified to reduce the investment risk across five major banks i.e. FNB, Ned bank, Investec, Absa and STD bank.

Account	2021/2022	2020/2021
FNB	47 573 003,65	39 204 104,19
NED BANK	30 889 266,21	30 094 599,60
INVESTEC	10 644 689,69	10 254 896,55
STANDARD BANK	32 112 204,07	45 719 079,77
ABSA BANK	46 330 603,91	-
PRIMARY ACCOUNT	12 681 491,89	3 690 583,72
Cash and Cash Equivalent	180 231 259,42	159 174 313,73

Table: 68

Allocation of Grants and Receipts -2021/22 Financial Year

Name of Grant	Budget 2021/2022	Actual Received	Percentage Received
Integrated National Electrification	9 700 000,00	9 700 000,00	100%
Financial Management Grant	1 950 000,00	1 950 000,00	100%
Municipal Infrastructure Grant	42 508 000,00	42 508 000,00	100%
Equitable Share	139 476 000,00	139 476 000,00	100%
Provincial of Libraries	2 806 000,00	2 806 000,00	100%
Community Library Services Grant	1 166 000,00	1 166 000,00	100%
Expanded Public Works	2 323 000,00	2 323 000,00	100%
	5 200 000,00	5 200 000,00	100%
TOTAL	205 129 000,00	205 129 000,00	100%

Table: 69

COMPONENT D

5.5 OTHER FINANCIAL MATTER

Dr Nkosazana Dlamini Zuma Local Municipality spent 89% of its operational budget at the end of June 2022

Description	2021/2022 Final Budget	As at 30 June 2022	Percentage
Operating expenditure	R 238 272 956	R 202 639 283,09	85%

Table: 70

Expenditure on staff salaries and remuneration for councillors

Description	2021/2022 Original Budget	As at 30 June 2022	Percentage Spent
Employee related Costs	R85 119 691	R 74 604 919	88%
Councillors Remuneration	R 11 901 110	R 11 264 604	95%

Table: 70

Employee Related Costs

The employee related costs are sitting at 42% over total operating Expenditure.

Councilors Remuneration

The remuneration for Councilor's expenditure was sitting at 95% as at the end of June 2022

FINANCIAL VIABILITY ASSESSMENT

FINANCIAL VIABILITY ASSESSMENT		AS AT 30 JUNE 2022	AS AT 30 JUNE 2021
EXPENDITURE MANAGEMENT			
1.1	Creditor- Payment Period	30 Days	30 Days
REVENUE MANAGEMENT			
2.1	Debt- Collection Period (after impairment)	252 Days	252 Days
2.2	Debtors Impairment provision as a percentage of accounts receivables	51%	51%
	<ul style="list-style-type: none"> Amount debtor's impairment provision Amount of accounts receivables 	R35 913 498 R70 492 997	R35 913 498 R70 492 997
ASSET AND LIABILITY MANAGEMENT			
3.1	A deficit for the year was realized (total expenditure exceeded total revenue)	No	No
	<ul style="list-style-type: none"> Amount of the surplus /(deficit) for the year 	R48 499 513	R81 750 922
3.2	A net current liability position was realized (total current liabilities exceeded total current assets)	No	No
	<ul style="list-style-type: none"> An amount of the net current assets/ (liability) position 	R233 911 634	R201 534 324
3.3	A net liability position was realized (total liabilities exceeded total assets)	No	No
	<ul style="list-style-type: none"> An amount of the net asset/ (liability) position 	R731 996 426	R603 787 775
CASH MANAGEMENT			
4.1	The year-end bank balance was in overdraft	No	No
	<ul style="list-style-type: none"> An amount of year-end bank balance (cash and Cash equivalents) 	R180 231 259	R 159 174 314
FINANCIAL VIABILITY ASSESSMENT			
4.2	Net cash flows for the year from operating activities were negative	No	No
	<ul style="list-style-type: none"> Amount of net cash in/ (out) flows for the year from operating activities 	R 111 230 650	R 111 230 650
4.3	Creditors as a percentage of cash and cash equivalents	34.5%	34%
	<ul style="list-style-type: none"> Amount of creditors (accounts Payable) Amount of cash and cash equivalents/ (bank overdraft) at year-end 	R42 817 451 R180 231 259	R24 817 451 R159 174 314
4.4	Current liabilities as a percentage of next year's budget resources	N/A	12.8%
	<ul style="list-style-type: none"> Amount of current liabilities Amount of next year's budget income 	R137 662 146 R 241 288 000	R52 679 876 R 241 288 000
OVERALL ASSESSMENT			
Overall the financial Viability is assessed as healthy			

Table: 71

Total Cost Savings Disclosure in the in-year and Annual Report						
Cost Containment In-Year Report Measures						
Measures	Budget	Q1	Q2	Q3	Q4	Savings
	R'000	R'000	R'000	R'000	R'000	R'000
Use of consultants	9,843,239.00	410,025.57	808,089.27	805,300.05	7,817,264.32	2,559.79
Vehicles used for political office -bearers	697,800.00	104,427.16	151,036.87	196,905.32	199,792.74	45,637.91
Travel and subsistence	782,087.00		189,718.73	77,681.73	455,767.86	58,918.68
Domestic accommodation	3,410,144.00	47,764.86	716,091.05	585,962.98	1,320,907.41	739,417.70
Sponsorships, events and catering	1,443,940.00	16,496.30	184,971.27	372,025.55	305,036.22	565,410.66
Communication	3,965,857.00		411,424.01	151,479.99	1,325,939.77	2,077,013.23
Other related expenditure items	2,715,474.00	392,060.50	280,669.77	347,095.50	487,062.39	1,208,585.84
Total	22,858,541.00	970,774.39	2,742,000.97	2,536,451.12	11,911,770.71	4,697,543.81

Cost Containment Annual Report			
Cost Containment Measures	Budget	Total Expenditure	Savings: 21%
	R'000	R'000	R'000
Use of consultants	9,843,239.00	9,840,679.21	- 2,559.79
Vehicles used for political office -bearers	697,800.00	652,162.09	- 45,637.91
Travel and subsistence	782,087.00	723,168.32	- 58,918.68
Domestic accommodation	3,410,144.00	2,670,726.30	- 739,417.70
Sponsorships, events and catering	1,443,940.00	878,529.34	- 565,410.66
Communication	3,965,857.00	1,888,843.77	- 2,077,013.23
Other expenditure items	2,715,474.00	1,506,888.16	- 1,208,585.84
Total	22,858,541.00	18,160,997.19	- 4,697,543.81

Table: 72

Chapter 6:

Auditor-General Audit Findings

This chapter have been added as an annexure in the report after the presentation of the final management and audit report to Council on 25 January 2023.

Appendices

Appendix A: Councillors, committee allocation and attendance at meetings- refer to chapter 2

Appendix B: Committees and purposes- refer to Chapter 2

Appendix C: Third-tier administrative structure- refer to Chapter 4 Component A

Appendix D: Functions of the municipality- refer to the attached

Appendix E: Ward reporting- refer to Chapter 2

Appendix F: Ward information- Ward Based Plan refer to the attached

Appendix G: Recommendations of the audit committee prepared by the APAC Chairperson and presented together with AR to Council on 25 January 2023

Appendix H: Long-term contracts and public-private partnerships-refer to Chapter 5

Appendix I: Performance of service-providers- refer to the Audited 2021/2022 APR Volume III

Appendix J: Disclosure of financial interests- refer to the attached

Appendix K: Revenue-collection performance- refer to chapter 5

Appendix L: Conditional grants received (excluding the MIG grant)- refer to chapter 5

Appendix M: Capital expenditure: new assets, upgrades and renewals, including MIG- refer to chapter 5

Appendix N: Capital programmes by project – current year- refer to chapter 3

Appendix O: Capital programmes by project by ward – current year- refer to the attached ward-based Plan

Appendix P: Service-connection backlogs at schools and clinics- NA

Appendix Q: Service-backlogs in the community where another sphere of government is responsible to deliver those services- refer to the Ward Based plan attached

Appendix R: Declaration of loans and grants made by the municipality- refer to chapter 5

Appendix S: Declaration of returns not made in due time under MFMA section 71-refer to chapter 5

Appendix T: National and provincial outcomes for local government-NA

VOLUME II: Annual financial statements- NA

VOLUME III: Annual performance report: attached
Auditor General's 2021/22 Audit Report & Management Action Plan – not yet due

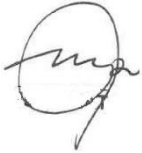
VOLUME IV: Oversight report

The oversight report will be prepared by the MPAC in March 2023 after scrutinizing the annual report

7. Conclusion

This report has been prepared internally by the Office of the Municipal Manager

CONFIRMATION:



MR NC VEZI
MUNICIPAL MANAGER

____25 January 2023____

DATE



**ANNEXURE A: DR NKOSAZANA DLAMINI ZUMA LOCAL MUNICIPALITY'S
2021/2022 ANNUAL PERFORMANCE REPORT**

VOLUME III

PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 3: HUMAN AND COMMUNITY DEVELOPMENT							2021/2022 ACTUAL PERFORMANCE					
NATIONAL KPA 2 : BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT												
OUTCOME 9 : IMPROVED ACCESS TO BASIC SERVICES												
GENERAL KPI: THE PERCENTAGE OF HOUSEHOLDS EARNING LESS THAN R1100 PER MONTH WITH ACCESS TO FREE BASIC SERVICES												
PERCENTAGE OF THE MUNICIPALITY'S CAPITAL BUDGET ACTUALLY SPENT ON CAPITAL PROJECTS IDENTIFIED FOR A PARTICULAR FINANCIAL YEAR IN TERMS OF THE MUNICIPALITY'S IDP BACK TO BASICS PILLAR 4: DELIVERING BASIC SERVICES												
PUBLIC WORKS AND BASIC SERVICES DEPARTMENT: 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT												
IDP / SDBIP NO.	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	2020/21 ANNUAL TARGET	2020/21 ACTUAL PERFORMANCE	2021/22 ANNUAL TARGET	2021/2022 ACTUAL PERFORMANCE	REASONS FOR VARIANCES	CORRECTIVE MEASURES	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
					BUDGET ACTUAL	BUDGET ACTUAL		BUDGET ACTUALS				
PWBS 1	To improve access to roads infrastructure by 30 June 2022	Construction of New Gravel Roads	Number of kilometres of gravel roads constructed	51.758km of Gravel Roads constructed in 2020/21 Financial Year	45 km's	Target achieved 51.758km constructed	15 km's	Target not achieved, 10,248 km of gravel roads constructed	The variance is as a result of the severe weather conditions which led to service providers being delayed and therefore unable to complete some roads on time.	The municipality has procured additional plant to assist in road construction and maintenance in order to make sure that all planned access roads are constructed within the financial year.	R10 068 057	Quarter 1 – 3 Signed Detailed Progress Report of all activities done in each project Quarter 4: 1.Signed internal and External Practical Completion certificates 2. Listing of access roads completed 3. Summarized report with calculations reflecting actual performance
								R3 664 660				
PWBS 2	To improve roads storm water control infrastructure by 30 June 2022	Roads Storm Water installation	Number of meters of roads storm water installed	None	150meters	Target Not Achieved; 0 Meters of roads storm-water was installed however 150meters of 600mm diameter and 37.5 meters of 900mm diameter concrete pipes have been purchased and currently at the Creighton Depot as it was delivered on 03 June 2021	100 meters	Target Achieved, 282.5m of storm water pipes was installed.	Target was over achieved because more roads required crossings (storm-water pipes) because of heavy rain damaging the road.	N/A	R 1 000 000	Quarter 1- 3 Signed Detailed Progress Report of all activities done in project Quarter 4 Signed Practical Completion Certificate
						0		R 2,657,398.50				

PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 3: HUMAN AND COMMUNITY DEVELOPMENT							2021/2022 ACTUAL PERFORMANCE					
NATIONAL KPA 2 : BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT OUTCOME 9 : IMPROVED ACCESS TO BASIC SERVICES GENERAL KPI: THE PERCENTAGE OF HOUSEHOLDS EARNING LESS THAN R1100 PER MONTH WITH ACCESS TO FREE BASIC SERVICES PERCENTAGE OF THE MUNICIPALITY'S CAPITAL BUDGET ACTUALLY SPENT ON CAPITAL PROJECTS IDENTIFIED FOR A PARTICULAR FINANCIAL YEAR IN TERMS OF THE MUNICIPALITY'S IDP BACK TO BASICS PILLAR 4: DELIVERING BASIC SERVICES PUBLIC WORKS AND BASIC SERVICES DEPARTMENT: 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT												
IDP / SDBIP NO.	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	2020/21 ANNUAL TARGET	2020/21 ACTUAL PERFORMANCE	2021/22 ANNUAL TARGET	2021/2022 ACTUAL PERFORMANCE	REASONS FOR VARIANCES	CORRECTIVE MEASURES	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
					BUDGET ACTUAL	BUDGET ACTUAL		BUDGET ACTUALS				
PWBS 3	To improve access to roads infrastructure by 30 June 2022	Construction of Asphalt roads	Number of kilometres of roads surfaced with asphalt	5,455km of Roads surfaced with Asphalt in 2020 /21 Financial Year	5,3km	Target achieved Actual: 5,455km asphalts roads constructed	0,83km	Target achieved, 0,982km of asphalt road constructed	The variance is as a result of the small portions done by contractors to join the new roads with the main existing roads.	N/A	R 4 641 269	Quarter 1 NA Quarter 2: Appointment letters Quarter3 NA Quarter 4 1.Signed internal and External Practical Completion certificates 2. Listing of access roads completed 3. Summarized report with calculations reflecting actual performance
								R4 248 301.49				
PWBS 4	To improve access to roads infrastructure by 30 June 2022	Gravel Roads Maintenance	Number of kilometres of gravel roads maintained	9,44km of Gravel roads Maintained in the 2020/21 Financial Year	8km	Target achieved 9,44km was maintained	38km	Target achieved 53,533 km of gravel roads maintained	There were a lot of requests which were submitted by wards Councillors, requesting the maintenance of gravel access roads	N/A	R 7 000 000	Quarter 1-4 1.Detailed Progress Report of all activities done in each project 2.Job cards for internal maintenance with signatures of all parties concerned 3.Signed internal and External Practical Completion certificates 4. Listing of access roads completed 5. Summarized report with calculations supporting actual performance
					0	0		R3 669 900,00				

PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 3: HUMAN AND COMMUNITY DEVELOPMENT							2021/2022 ACTUAL PERFORMANCE					
NATIONAL KPA 2 : BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT												
OUTCOME 9 : IMPROVED ACCESS TO BASIC SERVICES												
GENERAL KPI: THE PERCENTAGE OF HOUSEHOLDS EARNING LESS THAN R1100 PER MONTH WITH ACCESS TO FREE BASIC SERVICES												
PERCENTAGE OF THE MUNICIPALITY'S CAPITAL BUDGET ACTUALLY SPENT ON CAPITAL PROJECTS IDENTIFIED FOR A PARTICULAR FINANCIAL YEAR IN TERMS OF THE MUNICIPALITY'S IDP BACK TO BASICS PILLAR 4: DELIVERING BASIC SERVICES												
PUBLIC WORKS AND BASIC SERVICES DEPARTMENT: 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT												
IDP / SDBIP NO.	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	2020/21 ANNUAL TARGET	2020/21 ACTUAL PERFORMANCE	2021/22 ANNUAL TARGET	2021/2022 ACTUAL PERFORMANCE	REASONS FOR VARIANCES	CORRECTIVE MEASURES	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
					BUDGET ACTUAL	BUDGET ACTUAL		BUDGET ACTUALS				
PWBS 5	To improve access to buildings and recreational facilities by 30 June 2022	Construction of Community halls1) Underberg Hall 2) Cabazi Hall 3) Ndodeni Hall	Number of community halls constructed	2 Community Halls Constructed in the 2019/2020 Financial Year.	2 service providers appointed for the construction of 2 community halls	Target not achieved, 0 Service Provider was appointed for the construction of community halls, however the advert for this project was published on 18 June 2021	3	Target achieved, 3 community halls constructed	N/A	N/A	R 15 781 736	Quarter 1 NA Quarter2 NA Quarter 3 Signed Practical Completion Certificate Quarter 4 Signed Practical Completion Certificate
								R15 110 976				
PWBS 6	To improve access to buildings and recreational facilities by 30 June 2022	Construction of Creighton Sports-field (Phase 1) 1. Fencing 2. Platform 3. Change Rooms	Number of Phases constructed for Creighton Sports field	1 Sports field constructed in the 2019/2020 Financial Year	2	Target achieved; 2 sport-fields were constructed	1 (Creighton Sports-field Phase 1)	Target Achieved, 1 (Creighton Sports field Phase 1) Constructed	N/A	N/A	R7 681 253	Quarter 1 NA Quarter 2 NA Quarter 3 N/A Quarter 4 Signed Practical Completion Certificate
								R7 946 531.20				
PWBS 7	To improve access to buildings and recreational facilities by 30 June 2022	Construction of Crèches 1) Sopholile 2) Lubovana	Number of Crèches constructed	1 Crèche Constructed in the 2019/2020 Financial Year	1	Target achieved; 1 crèche was constructed	2	Target Achieved,2 Crèches constructed.	N/A	N/A	R 3 424 585	Quarter 1 N/A Quarter 2 N/A Quarter 3 Signed Practical Completion Certificate Quarter 4 N/A
								R3 633 754				

PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 3: HUMAN AND COMMUNITY DEVELOPMENT							2021/2022 ACTUAL PERFORMANCE					
NATIONAL KPA 2 : BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT												
OUTCOME 9 : IMPROVED ACCESS TO BASIC SERVICES												
GENERAL KPI: THE PERCENTAGE OF HOUSEHOLDS EARNING LESS THAN R1100 PER MONTH WITH ACCESS TO FREE BASIC SERVICES												
PERCENTAGE OF THE MUNICIPALITY'S CAPITAL BUDGET ACTUALLY SPENT ON CAPITAL PROJECTS IDENTIFIED FOR A PARTICULAR FINANCIAL YEAR IN TERMS OF THE MUNICIPALITY'S IDP BACK TO BASICS PILLAR 4: DELIVERING BASIC SERVICES												
PUBLIC WORKS AND BASIC SERVICES DEPARTMENT: 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT												
IDP / SDBIP NO.	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	2020/21 ANNUAL TARGET	2020/21 ACTUAL PERFORMANCE	2021/22 ANNUAL TARGET	2021/2022 ACTUAL PERFORMANCE	REASONS FOR VARIANCES	CORRECTIVE MEASURES	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
					BUDGET ACTUAL	BUDGET ACTUAL		BUDGET ACTUALS				
PWBS 8	To improve access to buildings and recreational facilities by 30 June 2022	Construction of Business Hub/Hives Phase 1	Number of phases constructed on Himeville Business Hives	1 Final designs for business hub/hives were developed in the 2019/2020 Financial Year.	1 Foundation of Business Hub/Hives constructed in Underberg Town	Target Not achieved, 0 foundation of the business hub/hives was constructed	1(Himeville Business Hive Phase 1)	Target achieved, Himeville business Hub/hives phase 1 constructed	N/A	N/A	R 2 000 000	Quarter 1 NA Quarter 2 NA Quarter 3 NA Quarter 4 Detailed progress report listing all activities done
								R2 182 391				
PWBS 9	To improve access to buildings and recreational facilities by 30 June 2022	Construction of Disaster Centre Phase 1: 1.Fencing 2. Foundations	Number of phases constructed for disaster Centre	1 final design developed for the Disaster management Centre in the 2019/2020 Financial Year	1	Target Not achieved; 0 Service providers were appointed for the construction of a disaster management centre however the project is currently at a tender stage, advert closed on 12 May 2021	1.Fencing 2. Foundations	Target achieved, Phase 1 constructed foundations and fencing.	N/A	N/A	R 10 203 265	Quarter 1 NA Quarter 2 NA Quarter 3 NA Quarter 4 Detailed progress report listing all activities done
								R8 698 012,94				
PWBS 10	To improve access to buildings and recreational facilities by 30 June 2022	Maintenance of Community Assets 1) Mahwaqa Hall 2)Mwaneni Hall 3)Engudwini Hall 4) Mangwaneni Hall	Number of community assets maintained	4 Community Assets Maintained in the 2019/2020 Financial Year	8	Target Not achieved; 6 Community Assets were maintained.	4	Target Achieved, 4 Community Assets maintained.	N/A	N/A	R 3 052 000	Quarter 1 NA Quarter 2 NA Quarter 3 1. Signed internal and External Practical Completion certificates 2. Listing of Community Assets maintained Quarter 4 N/A
								R2 682 357,66				

PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 3: HUMAN AND COMMUNITY DEVELOPMENT							2021/2022 ACTUAL PERFORMANCE					
NATIONAL KPA 2 : BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT OUTCOME 9 : IMPROVED ACCESS TO BASIC SERVICES GENERAL KPI: THE PERCENTAGE OF HOUSEHOLDS EARNING LESS THAN R1100 PER MONTH WITH ACCESS TO FREE BASIC SERVICES PERCENTAGE OF THE MUNICIPALITY'S CAPITAL BUDGET ACTUALLY SPENT ON CAPITAL PROJECTS IDENTIFIED FOR A PARTICULAR FINANCIAL YEAR IN TERMS OF THE MUNICIPALITY'S IDP BACK TO BASICS PILLAR 4: DELIVERING BASIC SERVICES PUBLIC WORKS AND BASIC SERVICES DEPARTMENT: 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT												
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					BUDGET ACTUAL	BUDGET ACTUAL		BUDGET ACTUALS				
PWBS 11	To improve access to buildings and recreation al facilities by 30 June 2022	Maintenance of Municipal Buildings 1) Creighton Main Office	Number of municipal buildings maintained	1 Municipal building maintained in the 2019/2020 Financial Year	6	Target Not Achieved;3 Municipal buildings maintained	1	Target achieved, 1 municipal building maintained - Creighton main office	N/A	N/A	R 500 000	Quarter 1 NA Quarter 2 NA Quarter 3 Signed Practical Completion Certificates Quarter 4 N/A
								R581 990,96				
PWBS 12	To improve access to buildings and recreation al facilities by 30 June 2022	Construction of Bus shelters	Number of Bus Shelters constructed	New Project	15	Target Not achieved; 0 Bus-shelters was constructed however the project has been advertised and its bid closed on 29 March 2021	8	Target achieved, 8 bus shelters constructed.	NA	N/A	R 692 800	Quarter1 Appointment letter Quarter 2 Progress report Quarter 3 1. Signed internal and External Practical Completion certificates2. Listing of Bus Shelters constructed Quarter 4 N/A
								R692 800,00				

PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 3: HUMAN AND COMMUNITY DEVELOPMENT							2021/2022 ACTUAL PERFORMANCE					
NATIONAL KPA 2 : BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT OUTCOME 9 : IMPROVED ACCESS TO BASIC SERVICES GENERAL KPI: THE PERCENTAGE OF HOUSEHOLDS EARNING LESS THAN R1100 PER MONTH WITH ACCESS TO FREE BASIC SERVICES PERCENTAGE OF THE MUNICIPALITY'S CAPITAL BUDGET ACTUALLY SPENT ON CAPITAL PROJECTS IDENTIFIED FOR A PARTICULAR FINANCIAL YEAR IN TERMS OF THE MUNICIPALITY'S IDP BACK TO BASICS PILLAR 4: DELIVERING BASIC SERVICES PUBLIC WORKS AND BASIC SERVICES DEPARTMENT: 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT												
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					BUDGET ACTUAL	BUDGET ACTUAL		BUDGET ACTUALS				
PWBS 13	To improve access to electricity by 30 June 2022	Household Electrification	Number of households connected to grid electricity	465 Households connected to Grid Electricity in the 2019/2020 Financial Year	390	Target achieved: 432 households were connected to grid electricity	945	Target achieved 948 household connected	Target was over-achieved because of ward 11 community leaders who wrote to the Office of Dr. Nkosazana Dlamini Zuma (COGTA Minister), requesting to include 3 new families on the list due to the families' living conditions. The department's assessment revealed that these families were living under stringent socio-economic conditions and therefore the connection of electricity was a priority hence the municipality had to intervene.	N/A	R9 700 000	Quarter 1: Signed Practical Completion Certificate Quarter 2: Signed Practical Completion Certificate Quarter 3: NA Quarter 4 1.Signed Internal and External Practical Completion Certificate 2. Listing of all households connected to grid electricity per ward 3. Summarized report with calculations supporting actual performance
								R 9 700 000				
PWBS 14	To improve access to solid waste management services by 30 June 2022	Solid Waste Management	Number of Households with access to solid waste removal	1753 Households with access to solid waste removal in the 2019/2020 Financial Year	1718	Target not achieved; 1397 house-holds were serviced.	1395	Target achieved, 1395 households that have access to solid waste removal	N/A	N/A	Operational	Quarter 1-4 1.Waste Collection Quarterly Reports to PWBS Committee. 2.Billing Register. 3. Billing Statements per household
								Operational				

PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 3: HUMAN AND COMMUNITY DEVELOPMENT							2021/2022 ACTUAL PERFORMANCE					
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					BUDGET ACTUAL	BUDGET ACTUAL		BUDGET ACTUALS				
PWBS 15	To improve access to solid waste management services by 30 June 2022	Solid Waste Management	Number of indigent households with access to free waste removal	300 indigent Households serviced in 2019/2020 Financial Year	29	Target achieved, Actual:29 house-holds have access to free waste collection.	29	Target achieved, 29 indigent households with access to free waste removal	N/A	N/A	Operational	Quarter: 1-4 1.Waste Collection Quarterly Reports to PWBS Committee 2.Indigent register 3. Application forms for Rebates on waste collection
								Operational				
PWBS 16	To improve access to housing infrastructure by 30 June 2022	Facilitation of housing projects	Number of housing projects facilitated	25 Housing projects Facilitated	25	Target achieved; 25 Housing projects were facilitated.	25	Target achieved, 25 housing projects facilitated	N/A	N/A	Operational	Quarter: 1-4 1. Human Settlement Reports submitted to PWBS committee and 2. Minutes of the Housing Think Tank Committee 3. Listing of 25 Housing Projects reflecting wards and units per project
								0				
PWBS 17	To report job opportunities created through infrastructure development projects and EPWP grant	Extended Public Works Programme (EPWP)	Number of Work Opportunities created through EPWP grant	162 Work Opportunities created through EPWP Grant in the 2019/2020 Financial Year	132	Target Achieved; 184 work opportunities.	132	Target Achieved,219 Work Opportunities created through EPWP Grant	Target was over achieved because more municipal assets were constructed which created additional job opportunities.	N/A	R 2 323 000	Quarter 1-4 1. EPWP Quarterly Report 2. Payroll report 3. Listing of all EPWP workers

PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 3: HUMAN AND COMMUNITY DEVELOPMENT							2021/2022 ACTUAL PERFORMANCE					
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					BUDGET ACTUAL	BUDGET ACTUAL		BUDGET ACTUALS				
	funding by 30 June 2022											
								R 2 323 000				
PWBS 18	To improve access to Cemetery facilities by 30 June 2022	Maintenance of Cemeteries 1) Creighton 2) Donnybrook 3) Underberg 4) Himeville	Number of cemeteries maintained	4 Cemeteries maintained in the 2019/2020 Financial Year	4	Target Actual: 4 cemeteries maintained	4	Target achieved, 4 cemeteries maintained	N/A	N/A	Operational	Quarter 1-4 1. Progress report on Maintenance of cemeteries 2. Listing of cemeteries maintained reflecting wards
								Operational				
PWBS 19	To ensure provision, upgrade and maintenance of infrastructure and services that enhance economic development by 30 June 2022	Infrastructure Upgrade of municipal towns:1) Underberg,2) Bulwer &3) Creighton (Street furniture & pavement)	Number of municipal towns infrastructure upgraded to enhance economic development	New Project	3 (Underberg, Bulwer & Creighton)	Target Not achieved Actual - 0, municipal town was upgraded with infrastructure to enhance economic development however, 3 service providers were appointed to upgrade, Underberg, Bulwer and Creighton were are appointed and 2 are on site (Bulwer and Creighton)	3	Target achieved,3 municipal towns infrastructure upgraded to enhance the economic development: 1. Bulwer Town, 2.Creighton Town 3.Underberg Town	N/A	N/A	R 7 630 876	Quarter 1-2 NA Quarter 3 1. Signed Internal and External Completion Certificates Quarter 4 1. Signed Internal and External Completion Certificates

PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 3: HUMAN AND COMMUNITY DEVELOPMENT							2021/2022 ACTUAL PERFORMANCE					
NATIONAL KPA 2 : BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT												
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					BUDGET ACTUAL	BUDGET ACTUAL		BUDGET ACTUALS				
								R6 482 813				
PWBS 20	To improve access to roads infrastructure by 30 June 2022	Construction of Phase 1 of Sdangeni Bridge construction	Number of phases constructed on Sdangeni Bridge	New Project	NA	NA	1 (Sdangeni Bridge Phase 1)	Target achieved, Phase 1 constructed, concrete culverts have been installed.	N/A	N/A	R 4 295 082	Quarter 1 Appointment Letter Quarter 2 N/A Quarter 3: NA Quarter 4: Phase 1 Completion Certificate
								R3 829 491,25				
PWBS 21	To improve revenue management for effective service delivery and financial viability by 30 June 2022	Revenue Enhancement	Number of projects implemented to enhance the municipal revenue	New Project	NA	NA	1	Target achieved, 1 municipal weighbridge has been installed.	N/A	N/A	Operational	Quarter 1-3 NA Quarter 4 Detailed signed progress report on the implementation of projects indicating the amount of revenue received by the municipality through these projects
								Operational				

PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 3: HUMAN AND COMMUNITY DEVELOPMENT NATIONAL KPA 2 : BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT OUTCOME 9 : IMPROVED ACCESS TO BASIC SERVICES GENERAL KPI: THE PERCENTAGE OF HOUSEHOLDS EARNING LESS THAN R1100 PER MONTH WITH ACCESS TO FREE BASIC SERVICES PERCENTAGE OF THE MUNICIPALITY'S CAPITAL BUDGET ACTUALLY SPENT ON CAPITAL PROJECTS IDENTIFIED FOR A PARTICULAR FINANCIAL YEAR IN TERMS OF THE MUNICIPALITY'S IDP BACK TO BASICS PILLAR 4: DELIVERING BASIC SERVICES PUBLIC WORKS AND BASIC SERVICES DEPARTMENT: 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT							2021/2022 ACTUAL PERFORMANCE					
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					BUDGET ACTUAL	BUDGET ACTUAL		BUDGET ACTUALS				
PWBS 22	To inculcate a culture of good governance compliance and effective internal controls by 30 June 2022	Capital budget expenditure	Percentage of a municipality's annual capital budget actually spent on capital projects	62% of the municipality's annual capital budget actually spent on capital projects in 2020/21 fy	NA	NA	100% of a municipality's annual capital budget actually spent on capital projects	Target not achieved,73% of a municipality's annual capital budget actually spent on capital projects	Target was not achieved because of late appointment of service providers due to the delays within the internal procurement processes.	PWBS will work closely with all internal stakeholders involved to fast-track procurement processes providers as from 01 July 2022.	R97 311 167	Quarter 1-2 Council Resolution noting the Quarterly Expenditure Report Quarter 3-4 Quarterly Expenditure Report
								R71 272 066				

PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 3: HUMAN AND COMMUNITY DEVELOPMENT							2021/2022 ACTUAL PERFORMANCE					
NATIONAL KPA 2 : BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT												
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					BUDGET ACTUAL	BUDGET ACTUAL		BUDGET ACTUALS				
PWBS 23	To improve access to roads infrastructure by 30 June 2022	Development of designs for construction of Asphalt Roads: 1. Himeville Asphalt Phase 3 2. Underberg Asphalt Phase 4 3. Bulwer Asphalt Phase 8 4. Upgrade of Bulwer Town Asphalt: Phase 2 5. Upgrade of Creighton Town Asphalt: Phase 2 6. Upgrade of Underberg Town Asphalt-Phase 2	Number of designs developed for the construction of Asphalts Roads	New project	NA	NA	6	Target achieved, 6 project designs developed for the construction of Asphalt Roads	N/A	N/A	R4 300 000	Quarter 1-3: NA Quarter 4: Final Designs
								R1,041,000				
PWBS 24	To inculcate a culture of good governance and effective internal controls by 30 June 2022	Submission of Back to Basics Circular 88 Reports	Number of Back to Basics reports submitted to the MM's office for consolidation	12 monthly and 4 quarterly back to basics reports submitted to Cogta in 2020/21 FY	NA	NA	2	Target achieved, 2 quarterly back to Basics reports submitted to the MM's office for consolidation	N/A	N/A	NA	Quarter 3-4 Quarterly Back to Basics
								0				

PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 3: HUMAN AND COMMUNITY DEVELOPMENT NATIONAL KPA 2 : BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT OUTCOME 9 : IMPROVED ACCESS TO BASIC SERVICES GENERAL KPI: THE PERCENTAGE OF HOUSEHOLDS EARNING LESS THAN R1100 PER MONTH WITH ACCESS TO FREE BASIC SERVICES PERCENTAGE OF THE MUNICIPALITY'S CAPITAL BUDGET ACTUALLY SPENT ON CAPITAL PROJECTS IDENTIFIED FOR A PARTICULAR FINANCIAL YEAR IN TERMS OF THE MUNICIPALITY'S IDP BACK TO BASICS PILLAR 4: DELIVERING BASIC SERVICES PUBLIC WORKS AND BASIC SERVICES DEPARTMENT: 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT							2021/2022 ACTUAL PERFORMANCE					
IDP / SDBIP NO.	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	2020/21 ANNUAL TARGET	2020/21 ACTUAL PERFORMANCE	2021/22 ANNUAL TARGET	2021/2022 ACTUAL PERFORMANCE	REASONS FOR VARIANCES	CORRECTIVE MEASURES	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
					BUDGET ACTUAL	BUDGET ACTUAL		BUDGET ACTUALS				
PWBS 25	To inculcate a culture of good governance compliance and effective internal controls by 30 June 2022	Reducing UIWF Expenditure	Percentage of AG findings addressed on UIWF Expenditure	100% of AG's findings addressed in 2020/21 FY	NA	NA	100%	Target Achieved, 100% of AG's findings addressed on UIWF expenditure.	N/A	N/A	Operational	Quarter 3-4 Detailed AG's Action Plan Progress Report
								0				

NATIONAL KPA 3 : LOCAL ECONOMIC DEVELOPMENT PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 1: INCLUSIVE ECONOMIC GROWTH GENERAL KPI: THE NUMBER OF JOBS CREATED THROUGH MUNICIPALITY'S LOCAL ECONOMIC DEVELOPMENT INITIATIVES INCLUDING CAPITAL PROJECTS. BACK TO BASICS: PILLAR 1 - PUTTING PEOPLE FIRST COMMUNITY AND SOCIAL SERVICES DEPARTMENT: 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT								2021/2022 FINANCIAL YEAR'S ACTUAL PERFORMANCE				
IDP / SDBIP NO.	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	2020/2021 TARGET	2020/2021 ACTUAL PERFORMANCE	2021/2022 ANNUAL TARGET	2021/2022 ACTUAL PERFORMANCE	REASONS FOR VARIANCES	CORRECTIVE MEASURES	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								BUDGET ACTUALS				
CSS1	To Ensure Improved and integrated Institutional Capacity and Responses to Disaster Incidents Or Disasters by 30 June 2022	Conduct Firebreaks in fire high risk areas	Number of areas where firebreaks are conducted	No firebreaks were conducted during the previous year	NA	NA	4 (Underberg Low cost housing, Himeville Township, Next to Bulwer Art Centre and Area next to Creighton Pound)	Target achieved 4 Firebreaks conducted, 1. 20/05/2022 in Underberg Low-cost, and 2.Bulwer Art Centre,25/05/2022 3 26/05/2022 in Creighton Animal Pound, 4.27/05/2022 in Himeville Township.	N/A	N/A	NIL	Quarter: 1-3 NA Quarter: 4 Dated photos
								0				
CSS 2	To Ensure Improved and integrated Institutional and Integrated Capacity and Responses to Disaster Incidents Or Disasters by 30 June 2022	Conduct Disaster Management Advisory and Community Safety Forum	Number of disaster management Advisory and Community Safety Forums conducted	2 Disaster Management Advisory and Community Safety Forums were held in the previous year	Conduct 2 Disaster Management Advisory and Community Safety Forums	Target achieved; 2 Disaster Management Advisory and Community safety Forum meetings.	4	Target achieved, 4 Disaster Management Advisory and Community Safety Forums were conducted.	N/A	N/A	R20 000	Quarter 1-4 Dated Photos, Register and Signed Minutes
								R7 480.00				
CSS 3	To Ensure Improved and integrated Institutional Capacity and Responses to Disaster Incidents Or Disasters by 30 June 2022	Review of the Disaster Management Sector Plan	Number of Disaster Management Sector Plans Reviewed	1 x Sector Plan in place and reviewed annually	1 Reviewed Disaster Management Sector Plan	Target achieved ; 1 disaster management sector plan reviewed	1	Target achieved, 1 Disaster Management Sector Plan was reviewed.	N/A	N/A	0	Quarter: 1-2 NA Quarter: 3 Disaster Management Sector Plan Signed by the MM and Council Resolution

NATIONAL KPA 3 : LOCAL ECONOMIC DEVELOPMENT PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 1: INCLUSIVE ECONOMIC GROWTH GENERAL KPI: THE NUMBER OF JOBS CREATED THROUGH MUNICIPALITY'S LOCAL ECONOMIC DEVELOPMENT INITIATIVES INCLUDING CAPITAL PROJECTS. BACK TO BASICS: PILLAR 1 - PUTTING PEOPLE FIRST COMMUNITY AND SOCIAL SERVICES DEPARTMENT: 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT								2021/2022 FINANCIAL YEAR'S ACTUAL PERFORMANCE				
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								BUDGET ACTUALS				
								0				Quarter: 4 Final Disaster Management Sector Plan and Council Resolution
CSS 4	To Ensure Improved and integrated Institutional Capacity and Responses to Disaster Incidents Or Disasters by 30 June 2022	Procurement of Disaster Relief Material	Number of Disaster Relief Material Procured	Blankets, Plastic Sheeting, Sponges and other material were procured	Procurement of 1 disaster Relief kit	Target Achieved;1 Disaster Relief Kit Procured.	1 (Disaster Relief kit)	Target achieved, 1 Disaster Relief Kit was procured.	N/A	N/A	R 260 000	Quarter: 1 Delivery note Quarter: 3 Delivery Note
								R 96, 230. 00				
CSS 5	To Ensure Improved and integrated Institutional Capacity and Responses to Disaster Incidents Or Disasters by 30 June 2022	Conduct Integrated Community Safety and Covid 19 Awareness Campaigns	Number of Integrated Community Safety and Covid 19 Awareness Campaigns Conducted	4 Integrated Community Safety and 4 COVID 19 Awareness Campaign during the previous year	Conduct 8 COVID 19 Awareness Campaigns	Target achieved; 13 Covid-19 awareness campaigns were conducted.	4 Integrated Community Safety & 4 COVID 19 Awareness Campaigns conducted	Target achieved, 9 integrated Community Safety and 4 COVID 19 Awareness Campaigns conducted.	The variance was as a result of the new Covid-19 variance that was reported by the National Department of Health which was reported to be easily transmitted, however it must be noted that there were no financial implications associated with this project as it was done together with other government entities.	N/A	0	Quarter 1 – 4 Signed close out reports and photos
								0				

NATIONAL KPA 3 : LOCAL ECONOMIC DEVELOPMENT PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 1: INCLUSIVE ECONOMIC GROWTH GENERAL KPI: THE NUMBER OF JOBS CREATED THROUGH MUNICIPALITY'S LOCAL ECONOMIC DEVELOPMENT INITIATIVES INCLUDING CAPITAL PROJECTS. BACK TO BASICS: PILLAR 1 - PUTTING PEOPLE FIRST COMMUNITY AND SOCIAL SERVICES DEPARTMENT: 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT								2021/2022 FINANCIAL YEAR'S ACTUAL PERFORMANCE				
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								BUDGET ACTUALS				
CSS 6	To Ensure Improved and integrated Institutional Capacity and Reponses to Disaster Incidents Or Disasters by June 2022	Procurement and Installation of Lightning Conductors	Number of Lightning Conductors Procured and Installed	36 lightning conductors were procured and installed in identified hotspot areas during the previous year	Procurement and Installation of 36 Lightning Conductors	Target Achieved,36 lightning conductors installed in ward : 4, 5, 6, 7, 8, 12	38	Target achieved, 38 lightning conductors procured and installed.	N/A	N/A	R 200 000	Quarter 1 Dated Photos, Delivery Note and Register of beneficiaries
								R194 465.00				
CSS 7	To Ensure Improved and integrated Institutional Capacity and Reponses to Disaster Incidents Or Disasters by 30 June 2022	Conduct Fire Safety Inspections	Number of Fire Inspections Conducted	80 were conducted in the previous year	Conduct 80 Fire Safety Inspections	Target Achieved; 85 fire safety inspections were conducted	80	Target achieved, 81 fire inspections conducted.	The variance of 1 additional fire inspection is as a result of a new building/ business.	N/A	0	Quarter: 1- 4 Copies of issued compliance letters and Compliance Certificates issued
								0				
CSS 8	To Ensure Improved and integrated Institutional Capacity and Reponses to Disaster Incidents Or Disasters by 30 June 2022	Sanitization of Public Buildings and Public Transport Facilities	Number of Public Buildings and Public Transport Facilities sanitized	5 Taxi Ranks were sanitized twenty times and 3 Public Buildings were sanitized twelve times during the previous year	5 Taxi ranks sanitized 20 times and 3 public buildings sanitized 12 times per annum.	Target Achieved;5 Taxi ranks sanitized 20 times and 3 public buildings sanitized 12 times per annum.	5 (Taxi Ranks & 20 Public Buildings)	Target achieved, 5 Taxi Ranks & 20 Public Buildings sanitized.	N/A	N/A	R 150 000	Quarter: 1-4 Dated Photos and signed Reports
								R 114, 450.00				

NATIONAL KPA 3 : LOCAL ECONOMIC DEVELOPMENT PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 1: INCLUSIVE ECONOMIC GROWTH GENERAL KPI: THE NUMBER OF JOBS CREATED THROUGH MUNICIPALITY'S LOCAL ECONOMIC DEVELOPMENT INITIATIVES INCLUDING CAPITAL PROJECTS. BACK TO BASICS: PILLAR 1 - PUTTING PEOPLE FIRST COMMUNITY AND SOCIAL SERVICES DEPARTMENT: 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT								2021/2022 FINANCIAL YEAR'S ACTUAL PERFORMANCE				
IDP / SDBIP NO.	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	2020/2021 TARGET	2020/2021 ACTUAL PERFORMANCE	2021/2022 ANNUAL TARGET	2021/2022 ACTUAL PERFORMANCE	REASONS FOR VARIANCES	CORRECTIVE MEASURES	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								BUDGET ACTUALS				
CSS 9	To ensure improvement of literacy levels and encourage culture of reading by 30 June 2022	Conduct Library Outreach Programmes	Number of Library Outreach Programmes Conducted	8 Library Outreach Programmes were Conducted in the previous year	8 Library Outreach Programmes conducted (to consider the teaching and learning recovery plans by DOE)	Target achieved; 8 Library Outreach programmes were conducted.	16	Target achieved, 16 library outreach programmes conducted	N/A	N/A	R 110 000	Quarter: 1-4 School Register signed by the Principal on behalf of school in attendance and Dated Photos
								R 89,684.68				
CSS 10	To ensure improvement of literacy levels and encourage culture of reading by 30 June 2022	Conduct Basic Computer Training classes for communities	Number of Computer Trainings classes Conducted for communities	8 were conducted in the previous year	8 Community Computer Training classes Conducted for communities.	Target achieved; 13 Community Computer classes were conducted.	8	Target achieved, 11 computer training classes for communities were conducted.	The additional three computer training programmes are as a result of the previous year's requests as the service was not rendered in 2020/21 financial year due to Covid-19 restrictions.	N/A	none	Quarter: 1-4 Register for handover of Certificates and Dated Photos
								0				
CSS 11	To ensure improved community safety, road safety and reduce crime through integrated stakeholder coordination and awareness by 30 June 2022	Conduct Multi-stakeholder Road Blocks	Number of Multi-stakeholder Road Blocks conducted.	8 Multi-Stakeholder Road Blocks Conducted in the previous year	Target achieved - 14 multi stakeholder roadblocks conducted	The ever-changing levels of Covid-19 regulations compelled the department to constantly monitor those regulations to ensure that all road-users are complying.	10	Target achieved, 11 Multi-stakeholder roadblocks were conducted.	The variance of 1 roadblock is as a result of a special request from the members of the public based on the number of accidents that has occurred during the previous financial year. And also that the department was now able to coordinate sports programmes such as Sani-Stager Marathon which	N/A	0	Quarter 1-4 Dated Photos, Copy of list for vehicles stopped, Register for multi-stakeholder officials

NATIONAL KPA 3 : LOCAL ECONOMIC DEVELOPMENT PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 1: INCLUSIVE ECONOMIC GROWTH GENERAL KPI: THE NUMBER OF JOBS CREATED THROUGH MUNICIPALITY'S LOCAL ECONOMIC DEVELOPMENT INITIATIVES INCLUDING CAPITAL PROJECTS. BACK TO BASICS: PILLAR 1 - PUTTING PEOPLE FIRST COMMUNITY AND SOCIAL SERVICES DEPARTMENT: 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT								2021/2022 FINANCIAL YEAR'S ACTUAL PERFORMANCE				
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								BUDGET ACTUALS				
								0	attracted a number of tourists and road-users and therefore the municipality had to conduct and additional multi-stakeholder roadblock.			
CSS 12	To promote development through SMME development, Arts, Culture, Sports and Recreation by 30 June 2022	Sports, Arts and Culture Training, Training of youth on driving skills	Number of Sport Coaches, Artists , Jockeys and Youth Trained on Driving Skills	1, Training of 10 Jockeys 2. Training of 10 Coaches 3. Training of 6 Artists 4. Training of 30 Crafters , 30 Youth on driving skills during the previous year	04 Training programmes for community members on the following: Jockey Training, Sport Coaching, Artists Training & Driving skills	Target Achieved; 4 training programme for community members were conducted on 1.Jockey Training, 2.Sport Coaching, 3.Artists Training 4.Driving skills	10 Jockeys Trained,20 Coaches trained, 12 Artists , 20 crafters and 30 Youth trained on Driving skills	Target achieved, 25 Sports coaches, 12 Artists, 41 crafters & 30 youth members were trained on different skills.	N/A	N/A	R994 000	Quarter: 1-4 Signed closeout reports and Attendance Registers
								R489 900.00				
CSS 13	To promote youth development through SMME development, Arts, Culture, Sports and Recreation by 30 June 2022	Coordination and Facilitation of Sports, arts and Culture Competition	Number of Sports, Arts and Culture Competitions Coordinated	7 Sports, Arts and Culture Competitions Coordinated	15 Sports-clubs supported with equipment and material	Target Achieved; 15 sport-clubs were supported with equipment and material	7	Target not achieved, 6 sports, arts and culture competitions coordinated.	Two programmes i.e. Youth Games and Mayoral Cup had to be postponed due to budget constraints	The department has ensured that adequate budget for the two programmes is provided during the budget process hence these programmes are now going to be held before 31 December 2022	R 673 515	Quarter: 1-4 Closeout reports and signed attendance register
								R 171 550.00				

NATIONAL KPA 3 : LOCAL ECONOMIC DEVELOPMENT PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 1: INCLUSIVE ECONOMIC GROWTH GENERAL KPI: THE NUMBER OF JOBS CREATED THROUGH MUNICIPALITY'S LOCAL ECONOMIC DEVELOPMENT INITIATIVES INCLUDING CAPITAL PROJECTS. BACK TO BASICS: PILLAR 1 - PUTTING PEOPLE FIRST COMMUNITY AND SOCIAL SERVICES DEPARTMENT: 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT								2021/2022 FINANCIAL YEAR'S ACTUAL PERFORMANCE				
IDP / SDBIP NO.	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	2020/2021 TARGET	2020/2021 ACTUAL PERFORMANCE	2021/2022 ANNUAL TARGET	2021/2022 ACTUAL PERFORMANCE	REASONS FOR VARIANCES	CORRECTIVE MEASURES	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								BUDGET ACTUALS				
CSS 14	To coordinate and ensure sustainable partnerships through various structures by 30 June 2022	Coordination of Forums	Number of Special groups forums coordinated	9 Forums coordinated in 2020/21 Financial Year 1.Gender Forum (Women& Men) 2.Children's Forum 3.Senior Citizen's Forum 4.Disability Forum 5.Local Aids Forum 6.Arts and Culture Forum 7.Sports Federation 8.Youth Council. 9.OSS Task Team	6 Forums coordinated in 2020/21 Financial year	Target achieved - 06 Forums were coordinated	10 Forums coordinated in 2021/22 Financial Year 1.Gender Forum (Women& Men) 2.Children's Forum 3.Senior Citizen's Forum 4.Disability Forum 5.Local Aids Forum 6.Arts and Culture Forum 7.Sports Federation 8.Youth Council. 9.OSS Local Task Team. 10. LRC (CWP)	Target achieved, 10 special groups forums were coordinated.	N/A	NA	0	Quarter 1-4 Attendance Registers and signed reports
								0				
CSS 15	To promote a healthy lifestyle and self-sustainability for Youth, Children ,Women Senior Citizens and Disabled Persons through events, awareness campaigns and competitions by 30 June 2022	Coordination of events	Number of events coordinated(on commemoration)	Coordination of 14 Events	13	Target achieved -17 campaigns /events coordinated on commemoration	16	Target achieved, 16 events were coordinated.	N/A	NA	R2 111 043.50	Quarter 1-4 Signed Close out Report and attendance Registers
								R 880 739.00				

NATIONAL KPA 3 : LOCAL ECONOMIC DEVELOPMENT PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 1: INCLUSIVE ECONOMIC GROWTH GENERAL KPI: THE NUMBER OF JOBS CREATED THROUGH MUNICIPALITY'S LOCAL ECONOMIC DEVELOPMENT INITIATIVES INCLUDING CAPITAL PROJECTS. BACK TO BASICS: PILLAR 1 - PUTTING PEOPLE FIRST COMMUNITY AND SOCIAL SERVICES DEPARTMENT: 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT								2021/2022 FINANCIAL YEAR'S ACTUAL PERFORMANCE				
IDP / SDBIP NO.	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASILINE	2020/2021 TARGET	2020/2021 ACTUAL PERFORMANCE	2021/2022 ANNUAL TARGET	2021/2022 ACTUAL PERFORMANCE	REASONS FOR VARIANCES	CORRECTIVE MEASURES	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								BUDGET ACTUALS				
CSS 16	To promote and support Local Economic Development through capacity building, forming of partnerships, co-operatives support with Materials and Equipment by 30 June 2022	Training and Skills Empowerment of Emerging Enterprises: in the Agriculture, Block Manufacturing, Fashion Design, Informal Trade and Tourism And Support Youth Projects	Number of Emerging Enterprise's trained on various skills	60 Agricultural Enterprise (Coops & Individuals) 20 Block Manufacturing, 30 Construction SMMEs 30 Fashion Design & Modelling, 30 Informal Traders, 40 Tourism & Hospitality Skills Training, 20 bricklayers by June 2021	60 Agricultural Enterprise (Coops & Individuals) 20 Block Manufacturing, 30 Construction SMMEs 30 Fashion Design & Modelling, 30 Informal Traders, 40 Tourism & Hospitality Skills Training, 20 bricklayers trained	Target Achieved; 60 Agricultural Enterprise (Coops & Individuals), 20 Block Manufacturing, 30 Construction SMMEs, 30 Fashion Design & Modelling, 30 Informal Traders, 40 Tourism & Hospitality Skills Training, 20 bricklayers trained	12	Target achieved, 12 Emerging Enterprises were trained on various skills.	NA	NA	R1 460 000	Quarter 1-4 1. Attendance Register or Screen Shots of the meeting if virtual. 2. Signed Closeout Report
								R 205 600.00				
CSS 17	To promote and support Local Economic Development through capacity building, forming of partnerships, co-operatives support with Materials and Equipment by 30 June 2022	Material and Equipment Support to Emerging Enterprises: Coops, Crafters, & SMMEs.	Number of SMMEs and Coops supported with material and equipment	30 SMMEs and Coops Supported with material and equipment	30 SMMEs and Cooperatives supported with material/ Equipment	Target achieved; 35 SMMEs and Cooperatives were supported with material and equipment	30	Target achieved, 40 SMMEs and Cooperatives were supported with material and equipment.	Majority of SMME's that were not prioritized in the previous financial year were given support considering the budget that was available.	N/A	R1 384 972	Quarter :1 Report on Evaluation of requests and attendance register Quarter: 2-3 Proof of submission of requests to SCM Quarter: 4 Delivery Note and beneficiaries register
								R 881, 757.16				

NATIONAL KPA 3 : LOCAL ECONOMIC DEVELOPMENT PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 1: INCLUSIVE ECONOMIC GROWTH GENERAL KPI: THE NUMBER OF JOBS CREATED THROUGH MUNICIPALITY'S LOCAL ECONOMIC DEVELOPMENT INITIATIVES INCLUDING CAPITAL PROJECTS. BACK TO BASICS: PILLAR 1 - PUTTING PEOPLE FIRST COMMUNITY AND SOCIAL SERVICES DEPARTMENT: 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT								2021/2022 FINANCIAL YEAR'S ACTUAL PERFORMANCE				
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								BUDGET ACTUALS				
CSS 18	To promote and support Local Economic Development and Tourism through capacity building, forming of sustainable partnerships by 30 June 2022	Coordination of LED and Tourism Structures or Stakeholders	Number of LED and Tourism Stakeholder Forums Coordinated	2 LED Forum and 2 Tourism Forums Conducted	4 LED Forum & 4 Tourism Forum coordinated	Target achieved; 4 LED & Tourism forums were coordinated.	4 LED Forum & 4 Tourism Forum	Target achieved, 4 LED & 4 Tourism Stakeholder Forum meetings coordinated.	N/A	N/A	R15 000	Quarter :1-4 Attendance Registers, Signed Minutes of the meetings
									R4 250.00			
CSS 19	To promote and support Local Economic Development through capacity building, forming of partnerships, co- operatives support with Materials and Equipment by 30 June 2022	Host a Local Economic Development and Tourism Summit	Number of LED, Tourism and Investment Summit Held	No LED ,Tourism and Investment summit held in the previous years	2 Tourism Awareness campaigns conducted	Target achieved; 02 Tourism awareness campaigns were conducted.	1x LED , Tourism and Investment Summit to be held by 31 March 2022	Target achieved, 1 LED, Tourism and Investment Summit was held.	N/A	N/A	R401 000	Quarter: 3 Attendance Registers, Resolutions
								R531 031.03				
CSS 20	To ensure improved institutional capacity through the review of LED strategy by 30 June 2022	Reviewed LED, Tourism and investment strategy	Number of LED, Tourism and investment strategy reviewed	Last reviewed in 2017	4 Awareness campaigns	Target achieved; 05 awareness campaigns were conducted to promote Bulwer CSC.	1x Draft LED, Tourism and Investment strategy	Target achieved, 1 LED, Tourism and Investment Strategy reviewed.	N/A	N/A	0	Quarter: 3 NA Quarter: 4 Copy of a signed Draft Reviewed Led, Tourism and Investment strategy.
								0				

NATIONAL KPA 3 : LOCAL ECONOMIC DEVELOPMENT PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 1: INCLUSIVE ECONOMIC GROWTH GENERAL KPI: THE NUMBER OF JOBS CREATED THROUGH MUNICIPALITY'S LOCAL ECONOMIC DEVELOPMENT INITIATIVES INCLUDING CAPITAL PROJECTS. BACK TO BASICS: PILLAR 1 - PUTTING PEOPLE FIRST COMMUNITY AND SOCIAL SERVICES DEPARTMENT: 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT								2021/2022 FINANCIAL YEAR'S ACTUAL PERFORMANCE				
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								BUDGET ACTUALS				
CSS 21	To develop, transform and promote tourism through engagement of local communities in the tourism value chain by 30 June 2022	Provide support to community tourism organizations and individuals.	Number of tourism awareness's campaigns conducted	2 Tourism awareness campaigns held in the previous year	NA	NA	4	Target not achieved, 2 Tourism awareness campaigns conducted.	The Tourism Unit prioritized the LED and Investment Summit during this quarter as there was a lot of coordination to be done as there was a number of external stakeholders from the tourism sector to be involved for the summit hence other programmes had to be postponed.	The Tourism Unit would ensure that the target will be conducted in the 2022/2023 financial Year	R240 000	Quarter :1-4 Attendance Register, Report, photos
								0				
CSS 22	To promote Bulwer CSC to increase Conduct its functionality by 30 June 2022	Awareness campaigns for Bulwer	Number of awareness campaigns conducted to promote Bulwer CSC	No awareness campaigns conducted on previous year	4 Awareness campaigns	Target achieved; 05 awareness campaigns were conducted to promote Bulwer CSC.	4	Target achieved, 4 awareness campaigns were conducted to promote Bulwer CSC.	N/A	N/A	R30 000	Quarter 1-4 Signed report and attendance Register
								R3 072,99				
CSS 23	To improve organisational performance for effective service delivery by 30 June 2022	Submission of Back to Basics reports	Number of Back to Basics reports submitted to Office of the MM	12 monthly B2B reports & 4 Quarterly reports	12 monthly & 4 quarterly back to basics reports submitted to MM's Office for consolidation	Target achieved; 12 monthly and 4 quarterly inputs of back to basics report were sent to MMs office for consolidation.	4	Target achieved, 4 Back to Basics reports were submitted to the MM's office.	N/A	N/A	0	Quarter: 1- 4 Progress Reports on Back to Basics Proof of Submission to MMs office
								0				
CSS 24	To improve revenue management for effective service delivery and financial viability by 30 June 2022	Revenue Enhancement	Number of projects implemented to enhance the municipal revenue	New Project	NA	NA	1	Target achieved, 1 project implemented to enhance the municipal revenue.	NA	NA	0	Quarter 4 Detailed signed Progress report on the implementation of projects indicating the amount of revenue received by the municipality through these projects.
								R55 450.00				

NATIONAL KPA 3 : LOCAL ECONOMIC DEVELOPMENT PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 1: INCLUSIVE ECONOMIC GROWTH GENERAL KPI: THE NUMBER OF JOBS CREATED THROUGH MUNICIPALITY'S LOCAL ECONOMIC DEVELOPMENT INITIATIVES INCLUDING CAPITAL PROJECTS. BACK TO BASICS: PILLAR 1 - PUTTING PEOPLE FIRST COMMUNITY AND SOCIAL SERVICES DEPARTMENT: 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT								2021/2022 FINANCIAL YEAR'S ACTUAL PERFORMANCE				
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								BUDGET ACTUALS				
CSS 25	To inculcate a culture of good governance compliance and effective internal controls by 30 June 2022	Capital budget expenditure	Percentage of a municipality's annual capital budget actually spent on capital projects	100% Spending of CSS capital expenditure	NA	NA	100% Spending of CSS capital expenditure	Target not achieved, 71% of the department's budget was actually spent on capital projects.	The department could no longer spend its budget on the two programmes i.e. Youth Games and Mayoral Cup due to its being inadequate to cover the two events and therefore had to be postponed and such has resulted in a low expenditure.	After the budget adjustment the department was able to allocate funds to ensure that adequate budget for the two hence these programmes are now going to be held before 31 December 2022	R97 311 167	Quarter 1-4 Detailed Capital Budget report
								R 9 244 183.00				
CSS 26	To inculcate a culture of good governance compliance and effective internal controls by 30 June 2022	Reducing UIWF Expenditure	Percentage of AG findings addressed on UIWF Expenditure	100% of AG's findings addressed in 2020/21 FY	NA	NA	100%	Target achieved, 100% of AG's findings were addressed on UIWF expenditure.	NA	NA	Operational	Quarter 3-4 Detailed AG's Action Plan Progress Report
								0				

NATIONAL KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 6 : GOVERNANCE AND POLICY NATIONAL KPI: .FINANCIAL VIABILITY EXPRESSED BY THE RATIOS GENERAL KPI: THE PERCENTAGE OF HOUSEHOLDS EARNING LESS THAN R1100 PER MONTH WITH ACCESS TO FREE BASIC SERVICES BACK TO BASICS PILLAR 4: SOUND FINANCIAL MANAGEMENT BUDGET AND TREASURY OFFICE 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT								2021/2022 ACTUAL PERFORMANCE				
IDP / SDBIP NO.	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	2020/21 ANNUAL TARGET	2020/21 ACTUAL PERFORMANCE	2021/2022 ANNUAL TARGET	2021/2022 ANNUAL ACTUAL PERFORMANCE	REASONS FOR VARIANCES	CORRECTIVE MEASURES	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
						BUDGET ACTUALS		BUDGET ACTUALS				
BTO 1	To manage financial resources effectively and efficiently for improved service delivery by 30 June 2022	Preparation of municipal budget	Number of budget reports submitted to IDP/Budget Steering Committee & Council for Approval	2 Budget Report submitted to Council in 2020/2021 FY	2 2020/21 Budget Report submitted to IDP/Budget Steering Committee & Council for approval	Target Achieved, 2 Budget Report submitted to IDP/Budget Steering Committee and Council for approval	2 Budget Reports submitted to IDP/Budget Steering Committee & Council for approval	Target achieved, 2 Budget Reports submitted to IDP/Budget Steering Committee & Council for approval	NA	NA	Operational	Quarter 1-2 NA Quarter 3: 1 Draft 2022/2023 budget Report submitted to Council resolution Attendance Registers Quarter 4: Attendance registers for the IDP/Budget roadshows 2022/23 final budget report Council Resolution
								0				
BTO 2	To manage financial resources effectively and efficiently for improved service delivery by 30 June 2022	Review of budget related policies	Number of reviewed budget related policies approved by Council	21 budget related policies reviewed and approved by Council in 2020/21 FY	21 budget related policies reviewed and approved by Council	Target Achieved; 30 budget related policies reviewed and approved by Council	23 budget related policies reviewed and approved by Council	Target achieved, 23 budget related policies reviewed and approved by Council	NA	NA	Operational	Quarter 1-2 NA Quarter 3: Council Resolution noting draft policies Quarter 4 Council Resolution approving reviewed policies
								0				

NATIONAL KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 6 : GOVERNANCE AND POLICY NATIONAL KPI: .FINANCIAL VIABILITY EXPRESSED BY THE RATIOS GENERAL KPI: THE PERCENTAGE OF HOUSEHOLDS EARNING LESS THAN R1100 PER MONTH WITH ACCESS TO FREE BASIC SERVICES BACK TO BASICS PILLAR 4: SOUND FINANCIAL MANAGEMENT BUDGET AND TREASURY OFFICE 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT								2021/2022 ACTUAL PERFORMANCE				
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						BUDGET ACTUALS		BUDGET ACTUALS				
BTO 3	To manage financial resources effectively and efficiently for improved service delivery by 30 June 2022	Development of Budget and Treasury reports	Number of Section 71 and Section 66 reports submitted	12 Section 71 and 12 Section 66 reports submitted to Finance Committee and Treasury departments within 10 working days after the end of each month in 2020/21 FY	12 Section 71 and 12 Section 66 reports submitted to Finance Committee and Treasury departments within 10 working days after the end of each month	Target Achieved; 12 Section 71 and 12 Section 66 reports submitted to Finance Committee and treasury within 10 working days after the end of each month	12 Section 71 and 12 Section 66 reports produced and submitted to Finance Committee and treasury office within 10 working days after the end each month	Target achieved, 12 Section 71 and 12 Section 66 reports produced and submitted to Finance Committee and treasury office within 10 working days after the end each month	NA	NA	Operational	Quarter 1- 4 Section 71 and 66 reports 1. Revenue Report 2. Expenditure Report 3. Creditors Report 4. Cash Coverage Ratio Report 5. Procurement Implementation Report 6. Proof of submission to Committee Officer
								0				
BTO 4	To improve internal controls to efficiently manage municipal resources by 30 June 2022	Updating of GRAP Compliant municipal Asset Register	Number of GRAP compliant asset register updated	1 GRAP Compliant Asset Register updated in 2020/21 FY	1 GRAP Compliant Asset Register updated	Target Achieved; 1 GRAP Compliant Asset Register updated with additions and disposals	1 GRAP Compliant Asset Register updated	Target achieved, 1 GRAP Compliant Asset Register updated.	NA	NA	Operational	Quarter 1-3 NA Quarter 4 Updated GRAP Compliant asset register
								0				
BTO 5	To improve internal controls to efficiently manage municipal resources by 30 June 2022	Conducting Stock taking	Number of stock taking conducted	2 stock- taking conducted in 2020/21 FY	2 stock- taking conducted	Target Achieved; 3 stock- taking conducted	2 stock taking conducted	Target Achieved, 2 stock taking conducted	NA	NA	Operational	Quarter 1&3 NA Quarter 2&4 Stock- taking register & recon

NATIONAL KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 6 : GOVERNANCE AND POLICY NATIONAL KPI: .FINANCIAL VIABILITY EXPRESSED BY THE RATIOS GENERAL KPI: THE PERCENTAGE OF HOUSEHOLDS EARNING LESS THAN R1100 PER MONTH WITH ACCESS TO FREE BASIC SERVICES BACK TO BASICS PILLAR 4: SOUND FINANCIAL MANAGEMENT BUDGET AND TREASURY OFFICE 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT								2021/2022 ACTUAL PERFORMANCE				
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						BUDGET ACTUALS		BUDGET ACTUALS				
								0				
BTO 6	To procure goods and services in a manner that is fair, competitive for effective service delivery by 30 June 2022	Development of the Procurement plan	Number of procurement plans approved	2020/21 Procurement plan approved by Council	1 2020/21 Final Consolidated Procurement Plan approved by Council	Target Achieved; 1 consolidated 2021/2022 procurement plan approved by Council	1 Consolidated Procurement Plan approved by Council	Target achieved, 1 Consolidated Procurement Plan approved by Council	NA	NA	Operational	Quarter 1-2 NA Quarter 3 Draft procurement plan Council Resolution Quarter 4: 2022/2023 Signed procurement plan, Council Resolution
								0				
BTO 7	To procure goods and services in a manner that is fair, competitive for effective service delivery by 30 June 2022	Development & submission of SCM reports	Number of SCM reports submitted to Council	4 Supply Chain Management Reports submitted to Council in 2020/21	4 Quarterly SCM reports submitted to Council	Target Achieved; 4 Quarterly SCM reports submitted to Council	4 Quarterly SCM reports submitted to Council	Target achieved, 4 Quarterly SCM reports submitted to Council.	NA	NA	Operational	Quarter 1-4 1. SCM Quarterly Report 2. Council Resolution 3. Attendance Register 4. Council Minutes
								0				

NATIONAL KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 6 : GOVERNANCE AND POLICY NATIONAL KPI: .FINANCIAL VIABILITY EXPRESSED BY THE RATIOS GENERAL KPI: THE PERCENTAGE OF HOUSEHOLDS EARNING LESS THAN R1100 PER MONTH WITH ACCESS TO FREE BASIC SERVICES BACK TO BASICS PILLAR 4: SOUND FINANCIAL MANAGEMENT BUDGET AND TREASURY OFFICE 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT								2021/2022 ACTUAL PERFORMANCE				
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						BUDGET ACTUALS		BUDGET ACTUALS				
BTO 8	To manage municipal expenditure to maximize financial viability by 30 June 2022	Adherence to Creditors Payment schedule	Percentage of creditors paid within 30 days of submission of a valid invoice	100% of creditors were paid within 30 days of receiving the invoice.	100% of creditors paid within 30 days of receiving invoice	Target Achieved; 100% of creditors paid within 30 days of receiving invoice	100% of creditors paid within 30 days of receiving invoice	Target Achieved, 100% of creditors paid within 30 days of receiving invoice	NA	NA	Operational	Quarter 1-4 Signed Creditors report
								0				
BTO 9	To improve good governance and accountability by producing accurate financial reports 30 June 2022	Producing Bi-Annual Financial Statements	Number of financial statements prepared and submitted to Internal Audit and Auditor General	2 sets of financial statements were prepared and submitted to Internal Audit and Auditor General (2020/21 AFS & Interim 2021/22 AFS)	2 sets of financial statements prepared and submitted to Internal Audit and Auditor General	Target Achieved; 2 financial statements prepared and submitted to Internal Audit and AG (Final 2019/20 & Interim 2020/21 AFS)	2 sets of financial statements prepared and submitted to Internal Audit and Auditor General	Target achieved, 2 sets of financial statements prepared and submitted to Internal Audit and Auditor General	NA	NA	Operational	Quarter 1 Signed AFS, Proof of submission to IA&AG. Quarter 3: Signed Interim Financial Statements Quarter 2&4 NA
								0				

NATIONAL KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 6 : GOVERNANCE AND POLICY NATIONAL KPI: .FINANCIAL VIABILITY EXPRESSED BY THE RATIOS GENERAL KPI: THE PERCENTAGE OF HOUSEHOLDS EARNING LESS THAN R1100 PER MONTH WITH ACCESS TO FREE BASIC SERVICES BACK TO BASICS PILLAR 4: SOUND FINANCIAL MANAGEMENT BUDGET AND TREASURY OFFICE 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT								2021/2022 ACTUAL PERFORMANCE				
IDP / SDBIP NO.	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	2020/21 ANNUAL TARGET	2020/21 ACTUAL PERFORMANCE	2021/2022 ANNUAL TARGET	2021/2022 ANNUAL ACTUAL PERFORMANCE	REASONS FOR VARIANCES	CORRECTIVE MEASURES	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
						BUDGET ACTUALS		BUDGET ACTUALS				
BTO 10	To improve revenue management for effective service delivery and financial viability by 30 June 2022	Revenue collection.	Percentage of revenue collected	68% of Revenue was collected in 2020/21 FY	Target not achieved; 68% of revenue collected	Greater consumer resistance in times of uncertainty due to the impact of Covid 19. Disaster management act 57 of 2020, as amended, implications on the debt collection strategy reliant on physical site visits. Consumer debtors' information not up to date.	75% of revenue collected	Target achieved, 86% of revenue was collected	A dual collection strategy has been implemented where by the debt collection process is done in house and supplemented by legal attorneys.	NA	Operational	Quarter 1-4 Billing report and report on collection
								0				
BTO 11	To improve revenue management for effective service delivery and financial viability by 30 June 2022	Implementation of the Supplementary Valuation roll	Number of Valuation roll implemented	Supplementary valuation roll implemented in 2020/2021 Financial year	1 Supplementary Valuation roll implemented	Target Achieved; 1 Supplementary Valuation roll implemented	1 Supplementary Valuation roll implemented	Target Achieved, 1 Supplementary Valuation roll implemented	NA	NA	R 223 608	Quarter 4: Implementation report Supplementary valuation roll
								R133 898.6				
BTO 12	To improve service delivery by providing basic needs by 30 June 2022	Updating of Indigent register	Number of indigent registers updated	2020/2021 Indigent register	1 Indigent register updated	Target Achieved; 1 (Final) Indigent register updated	1 Indigent Register Updated	Target Achieved, 1 Indigent Register Updated	NA	NA	R200 000	Quarter 1: NA Quarter 2: Advertisement Quarter 3: Draft Indigent register Quarter 4: Final approved Indigent Register
								R127 545				

NATIONAL KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 6 : GOVERNANCE AND POLICY NATIONAL KPI: .FINANCIAL VIABILITY EXPRESSED BY THE RATIOS GENERAL KPI: THE PERCENTAGE OF HOUSEHOLDS EARNING LESS THAN R1100 PER MONTH WITH ACCESS TO FREE BASIC SERVICES BACK TO BASICS PILLAR 4: SOUND FINANCIAL MANAGEMENT BUDGET AND TREASURY OFFICE 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT								2021/2022 ACTUAL PERFORMANCE				
IDP / SDBIP NO.	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	2020/21 ANNUAL TARGET	2020/21 ACTUAL PERFORMANCE	2021/2022 ANNUAL TARGET	2021/2022 ANNUAL ACTUAL PERFORMANCE	REASONS FOR VARIANCES	CORRECTIVE MEASURES	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
						BUDGET ACTUALS		BUDGET ACTUALS				
BTO 13	To improve service delivery by providing basic needs by 30 June 2022	Provision of free basic electricity (Indigent support) to Indigent people	Number of indigent households provided with FBE	1500 households were provided with FBE in 2020/21 FY	1500 households provided with FBE	Target Achieved; 1500 households provided with FBE	640	Target Achieved,640 people provided with FBE	NA	NA	R2 067 996,51	Quarter 1-4 Approved FBE Report
								R989 668				
BTO 14	To improve revenue management for effective service delivery and financial viability by 30 June 2022	Monitoring of Budget expenditure to enhance service delivery	Percentage of OPEX Budget saved in line with Circular 82 of NT	31 % of the OPEX, budget was saved in line with Circular 82 of National Treasury in 2020/21 FY	2% of Opex Budget saved in line with Circular 82 of NT	Target achieved; 31% of Opex Budget saved in line with Circular 82 of NT	2% of Opex Budget saved in line with Circular 82 of NT	Target Achieved,21% of Opex Budget saved in line with Circular 82 of NT	During the budget adjustment more budget was allocated to service delivery programmes and operational expenditure was reduced hence the 21%.	NA	Operational	Quarter 3-4 Detailed Budget report
								0				
BTO15	To manage financial resources effectively and efficiently for improved service delivery by 30 June 2022	Development of Budget and Treasury reports monitor Capital Expenditure.	Percentage of the municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's IDP	93% spending of BTO Capital Expenditure in 2020/21 FY	100% spending of BTO Capital Expenditure	Target achieved; not 93% spending of BTO Capital Expenditure	95% spending of BTO Capital Expenditure	Target Achieved 95% spending of BTO Capital Expenditure	NA	NA	R1 4000	Quarter 1-4 Detailed Capital Budget report
								R 1 713 269				
BTO16	To manage financial resources effectively and efficiently for improved service delivery by 30 June 2022	Management of financial resources to ensure sustainability for service delivery.	Number of days/months for cash/cost coverage	8Months Cash Coverage Ratio in 2020/21 FY	4 months Cash/Cost coverage ratio.	Target achieved ; 8 months Cash/Cost coverage ratio.	4 months Cash/Cost coverage ratio.	Target Achieved,12,4 Cash/cost coverage ratio	Implementation of good financial management Measures by the municipality which resulted in savings.	NA	Operational	Quarter 1-4 Signed cash/cost coverage report
								0				

NATIONAL KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 6 : GOVERNANCE AND POLICY NATIONAL KPI: .FINANCIAL VIABILITY EXPRESSED BY THE RATIOS GENERAL KPI: THE PERCENTAGE OF HOUSEHOLDS EARNING LESS THAN R1100 PER MONTH WITH ACCESS TO FREE BASIC SERVICES BACK TO BASICS PILLAR 4: SOUND FINANCIAL MANAGEMENT BUDGET AND TREASURY OFFICE 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT								2021/2022 ACTUAL PERFORMANCE				
IDP / SDBIP NO.	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	2020/21 ANNUAL TARGET	2020/21 ACTUAL PERFORMANCE	2021/2022 ANNUAL TARGET	2021/2022 ANNUAL ACTUAL PERFORMANCE	REASONS FOR VARIANCES	CORRECTIVE MEASURES	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
						BUDGET ACTUALS		BUDGET ACTUALS				
BTO17	To improve revenue management for effective service delivery and financial viability by 30 June 2022	Revenue Enhancement	Number of projects implemented to enhance the municipal revenue	New Project	NA	NA	1	Target achieved, 1 project implemented to enhance the municipal revenue	NA	NA	Operational	Quarter 4 Detailed signed progress report on the implementation of projects indicating the amount of revenue received by the municipality through these projects
								0				
BTO 18	To inculcate a culture of good governance compliance and effective internal controls by 30 June 2022	Submission of Back to Basics Circular 88 Reports	Number of C88 Back to Basics reports submitted to the MM's office for consolidation	12 monthly and 3 quarterly Back to Basics Reports submitted to Cogta in 2020/21 FY	NA	NA	2	Target achieved, 2 Sets of Circular 88 Back to Basics reports submitted to the MM's office for consolidation	NA	NA	Operational	Quarter 3-4 1. Circular 88 Back to Basics Report populated with finance information 2. Proof of submission
								0				
BTO 19	To inculcate a culture of good governance compliance and effective internal controls by 30 June 2022	Reducing UIWF Expenditure	Percentage of AG findings addressed on UIWF Expenditure	100% of AG's findings addressed in 2020/21 FY	NA	NA	100%	Target achieved, 100% of AG's findings on UIWF addressed	NA	NA	Operational	Quarter 3-4 Detailed AG's Action Plan Progress Report
								0				

NATIONAL KPA 1: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 2 : HUMAN RESOURCE DEVELOPMENT GENERAL KPI: THE NUMBER OF PEOPLE FROM EMPLOYMENT EQUITY TARGET GROUPS EMPLOYED IN THE THREE HIGHEST LEVELS OF MANAGEMENT IN COMPLIANCE WITH A MUNICIPALITY'S APPROVED EMPLOYMENT EQUITY PLAN. GENERAL KPI: THE PERCENTAGE OF A MUNICIPALITY'S BUDGET ACTUALLY SPENT ON IMPLEMENTING ITS WORKPLACE SKILLS PLAN BACK TO BASICS PILLAR 5: BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS CORPORATE SERVICES DEPARTMENT 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT							2021/2022 ACTUAL PERFORMANCE					
SDBIP/IDP NO.	STRATEGIC OBJECTIVE	PROJECT	KEY PERFORMANCE INDICATORS	BASELINE	2020/2021 TARGET	2020/2021 ACTUAL PERFORMANCE	2021/2022 ANNUAL TARGET	2021/2022 ACTUAL PERFORMANCE	REASONS FOR VARIANCES	CORRECTIVE MEASURES	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								BUDGET ACTUALS				
CORP 1	To review 27 existing HR policies to improve effectiveness and efficiency in service delivery by 30 June 2022.	Review 27 existing HR policies	Number of policies reviewed and approved by Council	27 HRM policies & 1 Strategy available (2020/2021)	Review and approve 27 existing policies	Target Achieved, 27 existing HR policies were reviewed during the Strategic Planning session that was held on 03-05 May 2021 and approved by Council.	27 existing HR policies reviewed and approved by council	Target achieved, 27 HR polices reviewed and approved by Council.	N/A	N/A	NA	Quarter 1 NA Quarter 2 Minutes of strategic planning session Quarter 3 NA Quarter 4 Notice of Meeting Council Resolution with a List of 27 Approved Policies
								0				
CORP 2	Capacitating employees on 27 HR policies to improve effectiveness and efficiency in service delivery by 30 June 2022.	Capacitating employees on HR Policies by conducting workshops	Number of Workshops conducted on HR policies	1 HR Policy workshop conducted in 2020/21	Conduct 2 workshops on HR Policies by 31 March 2021	Target Achieved; 02 workshops were conducted on HR Policies by 31 March 2021.	Conduct 3 workshop on (2021/ 2022) HR Policies by 30 June 2022	Target achieved, 3 workshops on HR policies (2021/22) were conducted.	N/A	N/A	NA	Quarter 1-2 Signed Workshop Report Notice of Workshop Quarter 3 - 4 N/A
								0				
CORP 3	To ensure compliance with the approved Employment Equity Plan	Submission of Employment Equity Report	Number of reports submitted to Department of Employment & Labour	1 Employment Equity Report submitted to DEL	NA	NA	1 EER submitted to DEL by 31 January 2022	Target achieved, 1 Employment Equity Report (EER) was submitted to the Department of Employment & Labour on 31 January 2022	N/A	N/A	N/A	Quarter 3 Letter from DEL (Proof of submission) Employment Equity Report
								0				
CORP 4	To enhance wellbeing of municipal employees for effective service delivery by 2022	Conducting Wellness Programmes	Number of Wellness Programmes conducted	1 Wellness Programmes conducted in the 2020/21 Financial Year			Conduct 2 Wellness Programmes by 30 June 2022	Target achieved, 2 Wellness Programmes were conducted.	N/A	N/A	R135,330.00	Quarter 1 & 3 NA Quarter 2&4 Notice Signed Wellness Report
								R100 021.39				
CORP 5	To maintain a healthy & safe work environment	Coordinating Occupational Health and	Number of OHS Meetings convened	OHS Policy and OHS Committee in place	55 employees trained as per the WSP	Target Achieved, 85 employees were trained as per the	4	Target achieved, 4 OHS meetings were convened.	N/A	N/A	NA	Quarter 1-4 Notice of Meeting & Minutes

NATIONAL KPA 1: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 2 : HUMAN RESOURSE DEVELOPMENT GENERAL KPI: THE NUMBER OF PEOPLE FROM EMPLOYMENT EQUITY TARGET GROUPS EMPLOYED IN THE THREE HIGHEST LEVELS OF MANAGEMENT IN COMPLIANCE WITH A MUNICIPALITY'S APPROVED EMPLOYMENT EQUITY PLAN. GENERAL KPI: THE PERCENTAGE OF A MUNICIPALITY'S BUDGET ACTUALLY SPENT ON IMPLEMENTING ITS WORKPLACE SKILLS PLAN BACK TO BASICS PILLAR 5: BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS CORPORATE SERVICES DEPARTMENT 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT							2021/2022 ACTUAL PERFORMANCE					
SDBIP/IDP NO.	STRATEGIC OBJECTIVE	PROJECT	KEY PERFORMANCE INDICATORS	BASELINE	2020/2021 TARGET	2020/2021 ACTUAL PERFORMANCE	2021/2022 ANNUAL TARGET	2021/2022 ACTUAL PERFORMANCE	REASONS FOR VARIANCES	CORRECTIVE MEASURES	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								BUDGET ACTUALS				
	within the municipality for efficient and effective service delivery by June 2022	Safety Meetings				Workplace Skills Plan (WSP).						
								0				
CORP 6	To capacitate all municipal employees & Councillors to improve performance of the set objectives by 30 June 2022	Coordination of Training Programmes	Number of employees trained	60 Employees trained in the 2020/2021 Financial year	2 Councillor Training Programmes coordinated as per the WSP	Target Achieved, 2 Councillor training programmes were coordinated as per the Workplace Skills Plan (WSP).	30	Target achieved, 73 employees were trained.	The over-achievement of 43 is as a result of the grant funding that was received by the municipality to implement the Workplace Skills plan during the financial year.	N/A	R200 000	Quarter 2 & 4 Attendance Registers Signed Close-Out Training Reports
								R269 895.52				
CORP 7	To capacitate all municipal employees & Councillors to improve performance of the set objectives by June 2022	Coordinate Councillor Training	Number of Councillors training programmes coordinated	2 Training Councillors Programme conducted in the 2020/2021 financial year	1 Promotion of Access to Information Policy approved by Council and workshopped to relevant employees	Target not Achieved, the Promotion of Access to Information Manual was approved by Council on the 27 May 2021 however no workshop was conducted.	2 Training Programmes coordinated	Target achieved, 2 Councillors Training Programmes were coordinated.	N/A	N/A	R217 151	Quarter 1 Specification Quarter 2 - 3 Attendance Register Signed Close-out Report Quarter 4 N/A
								0				
CORP 8	To Cascading IPMS to Middle Management	Develop IPMS Policy and a Plan and workshop to staff	Number of workshops conducted on IPMS	Draft IPMS Policy	50% of progress made in the cascading of PMS to lower level staff	Target Achieved, 50% of progress made in the cascading of PMS to lower level staff	1 IPMS Workshop conducted	Target not achieved, 0 workshops were conducted.	The department is short-staffed under Skills Development Unit hence the workshop could not be convened within the quarter.	The IPMS Policy workshop was conducted on 08 July 2022	NA	Quarter 4 Notice of the Workshop Attendance Register
								0				

NATIONAL KPA 1: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 2 : HUMAN RESOURCE DEVELOPMENT GENERAL KPI: THE NUMBER OF PEOPLE FROM EMPLOYMENT EQUITY TARGET GROUPS EMPLOYED IN THE THREE HIGHEST LEVELS OF MANAGEMENT IN COMPLIANCE WITH A MUNICIPALITY'S APPROVED EMPLOYMENT EQUITY PLAN. GENERAL KPI: THE PERCENTAGE OF A MUNICIPALITY'S BUDGET ACTUALLY SPENT ON IMPLEMENTING ITS WORKPLACE SKILLS PLAN BACK TO BASICS PILLAR 5: BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS CORPORATE SERVICES DEPARTMENT 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT							2021/2022 ACTUAL PERFORMANCE					
SDBIP/IDP NO.	STRATEGIC OBJECTIVE	PROJECT	KEY PERFORMANCE INDICATORS	BASELINE	2020/2021 TARGET	2020/2021 ACTUAL PERFORMANCE	2021/2022 ANNUAL TARGET	2021/2022 ACTUAL PERFORMANCE	REASONS FOR VARIANCES	CORRECTIVE MEASURES	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								BUDGET ACTUALS				
CORP 09	To maintain a secure an accessible records storage system to support the effective operations of the municipality by 30 June 2022	Review Records Management Policy	Number of Records management policies approved and workshopped to relevant staff	Approved Records Management Policy	NA	NA	1 records management Policy approved by Council and workshopped by 30 June 2022	Target achieved, 1 Records Management Policy approved by Council and workshopped to the relevant staff members.	N/A	N/A	Operational	Quarter 1 Notice & Signed Close-out Report Quarter 2 Notice and minutes of departmental strategic planning session Quarter 3 Notice & Minutes for Manco & Corporate Services Committee Workshop Report Quarter 4 Notice & Resolution
								0				
CORP 10	To provide responsive information and communication technology processes for effective operations in the municipality by 30 June 2022	Review 7 ICT Policies and workshop to relevant staff	Number of ICT policies reviewed and approved by council and workshopped to relevant staff	1 ICT Governance Framework & 7 ICT Policies adopted by Council 2020/21	7 ICT policies and 1 ICT governance framework approved by Council and workshopped to relevant employees	Target Achieved,7 ICT policies and 1 ICT governance framework were presented to Corporate Services Committee and workshopped to relevant employees.	7 ICT policies reviewed and approved by council and workshopped to relevant staff by 30 June 2022	Target achieved, 7 ICT policies and 1 ICT Governance Framework approved and workshopped to relevant staff members.	N/A	N/A	Operational	Quarter 3 notice and minutes of workshop Quarter 4 Council resolution Attendance Register
								0				
CORP 11	To inculcate a culture of good governance compliance and effective internal controls by June 2022	Implementation of Municipal Calendar of Meetings	Number of Council meetings coordinated	09 Council meetings coordinated in 2020/2021	9 Council Meetings coordinated	Target Achieved,9 Council Meetings were coordinated	09 Council Meetings coordinated by 30 June 2022	Target achieved, 12 Council meetings were coordinated.	NA	N/A	Operational	Q1-Q4 Notice and Signed Minutes
								0				

NATIONAL KPA 1: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 2 : HUMAN RESOURCE DEVELOPMENT GENERAL KPI: THE NUMBER OF PEOPLE FROM EMPLOYMENT EQUITY TARGET GROUPS EMPLOYED IN THE THREE HIGHEST LEVELS OF MANAGEMENT IN COMPLIANCE WITH A MUNICIPALITY'S APPROVED EMPLOYMENT EQUITY PLAN. GENERAL KPI: THE PERCENTAGE OF A MUNICIPALITY'S BUDGET ACTUALLY SPENT ON IMPLEMENTING ITS WORKPLACE SKILLS PLAN BACK TO BASICS PILLAR 5: BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS CORPORATE SERVICES DEPARTMENT 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT							2021/2022 ACTUAL PERFORMANCE					
SDBIP/IDP NO.	STRATEGIC OBJECTIVE	PROJECT	KEY PERFORMANCE INDICATORS	BASELINE	2020/2021 TARGET	2020/2021 ACTUAL PERFORMANCE	2021/2022 ANNUAL TARGET	2021/2022 ACTUAL PERFORMANCE	REASONS FOR VARIANCES	CORRECTIVE MEASURES	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								BUDGET ACTUALS				
CORP 12	To inculcate a culture of good governance compliance and effective internal controls by June 2022	Compile and monitor of Council Resolution Registers	Number of Council Resolution Registers produced and Implemented	09 Council Resolution Registers produced 50 resolutions and implemented in 2020/21	9 Council Resolution Registers produced	Target Achieved, 9 Council Resolution Registers were produced	9 Council Resolution Registers produced and Implemented	Target achieved, 10 Council Resolutions were produced and implemented.	N/A	N/A	NA	Q1-Q4 Signed Council Resolution Register Signed Council Resolution Attendance Register
								0				
CORP 13	To inculcate a culture of being a responsive and accountable organisation on complaints raised by members of the public by 30 June 2022	Implementation of complaints management policy	Percentage of complaints relating to local municipal services referred to the relevant department	Developed Complaints Management Register & policy in 2018/19	100% of complaints relating to local municipal services referred to relevant departments responded	Target Achieved, 100% of complaints relating to local municipal services referred to relevant departments and responded to.	100%	Target Achieved, 100% of complaints relating to local municipal services referred to relevant departments responded	N/A	N/A	NA	Q1-Q4 Quarterly Complaints Management report submitted to Finance Committee
								0				
CORP 14	To improve revenue management for effective service delivery and financial viability by 30 June 2022	Revenue Enhancement	Number of projects implemented to enhance the municipal revenue	New Project	NA	NA	1	Target achieved, 1 project implemented to enhance the municipal revenue.	N/A	N/A	Operational	Quarter 4 Detailed signed progress report on the implementation of projects indicating the amount of revenue received by the municipality through these projects
								0				
CORP 15	To inculcate a culture of good governance compliance and effective internal controls by 30 June 2022	Submission of Back to Basics Circular 88 Reports	Number of Back to Basics reports submitted to the MM's office for consolidation	12 monthly and 4 quarterly back to basics reports submitted to Cogta in 2020/21 FY	NA	NA	2	Target achieved, 2 Back to Basics Reports were submitted to the MM's Office for consolidation.	N/A	N/A	Operational	Quarter 3-4 Quarterly Back to Basics
								0				

NATIONAL KPA 1: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 2 : HUMAN RESOURCE DEVELOPMENT GENERAL KPI: THE NUMBER OF PEOPLE FROM EMPLOYMENT EQUITY TARGET GROUPS EMPLOYED IN THE THREE HIGHEST LEVELS OF MANAGEMENT IN COMPLIANCE WITH A MUNICIPALITY'S APPROVED EMPLOYMENT EQUITY PLAN. GENERAL KPI: THE PERCENTAGE OF A MUNICIPALITY'S BUDGET ACTUALLY SPENT ON IMPLEMENTING ITS WORKPLACE SKILLS PLAN BACK TO BASICS PILLAR 5: BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS CORPORATE SERVICES DEPARTMENT 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT							2021/2022 ACTUAL PERFORMANCE					
SDBIP/IDP NO.	STRATEGIC OBJECTIVE	PROJECT	KEY PERFORMANCE INDICATORS	BASELINE	2020/2021 TARGET	2020/2021 ACTUAL PERFORMANCE	2021/2022 ANNUAL TARGET	2021/2022 ACTUAL PERFORMANCE	REASONS FOR VARIANCES	CORRECTIVE MEASURES	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								BUDGET ACTUALS				
CORP 16	To inculcate a culture of good governance compliance and effective internal controls by 30 June 2022	Reducing UIWF Expenditure	Percentage of AG findings addressed on UIWF Expenditure	100% of AG's findings addressed in 2020/21 FY	NA	NA	100%	Target achieved, 100% of AG's findings were addressed on UIWF expenditure.	N/A	N/A	operational	Quarter 3-4 Detailed AG's Action Plan Progress Report
								0				

NATIONAL KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION AND CROSS CUTTING INTERVENTIONS AND SPATIAL DEVELOPMENT PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 6 : GOVERNANCE AND POLICY PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 3 : HUMAN AND COMMUNITY DEVELOPMENT GENERAL KPI: THE PERCENTAGE OF A MUNICIPALITY'S CAPITAL BUDGET ACTUALLY SPENT ON CAPITAL PROJECTS IDENTIFIED FOR A PARTICULAR FINANCIAL YEAR IN TERMS OF MUNICIPALITY'S INTEGRATED DEVELOPMENT PLAN BACK TO BASICS PILLAR 1: PUTTING PEOPLE FIRST BACK TO BASICS PILLAR 3: GOOD GOVERNANCE OFFICE OF THE MUNICIPAL MANAGER: 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT							2021/2022 FINANCIAL YEAR'S ACTUAL PERFORMANCE					
IDP NO.	STRATEGIC OBJECTIVE	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	2020/21 ANNUAL TARGET	2020/2021 ACTUAL PERFORMANCE	2021/2022 ANNUAL TARGET	2021/2022 ACTUAL PERFORMANCE	REASONS FOR VARIANCES	CORRECTIVE MEASURES	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								BUDGET ACTUALS				
OMM 1	To review and develop a multi- year strategic plan that responds to the needs of the community by 30 June 2022	Develop the 2022-2026 IDP	Number of IDPs developed and approved by Council	1 final reviewed IDP for 2020/21 adopted by Council	1 final reviewed IDP for 2021/22 adopted by Council	Target achieved, IDP/Budget Roadshow were held on 20-23 May 2021 & the 2021/22 IDP was adopted by Council on 27 May 2021 & submitted to MEC: Cogta on 06 June 2021	2 IDP documents developed and approved by Council	Target achieved, 2 IDP Documents were developed and approved by Council	NA	NA	R393,813,00	Quarter 1: Process Plan Advert Council Resolution Quarter 2: Attendance Register, IDP Roadshows Minutes and Agenda Quarter 3: Draft IDP Council Resolution Proof of Submission and Advert Quarter 4: Final IDP Advert Council Resolution and Proof of Submission Attendance registers and Minutes of IDP Roadshows
								R182 587				
OMM 2	Conduct Performance Assessments for Section 54/56 managers by 30 June 2022	Conducting Performance Assessments for S54/56 Managers	Number of Performance Assessments conducted	4 Performance Assessments reports produced in 2019/20 FY	04 Performance Assessments of Section 54/56 Managers conducted (Q1&3 Informal&Q2 and Q4 formal)	Target achieved, 4 performance assessments for Section 54A&56 Managers were conducted (Q1&3 Informal&Q2 (mid-year) and Q4/annual were formal)	02 Performance Assessments of Section 54/56 Managers conducted (1 Formal & 1 Informal)	Target achieved, 2 Performance Assessments for Section 54/56 Managers were conducted (1 Informal & (Q1 of 2021/22 & 1 Formal Mid-Year Performance Assessments)	NA	NA	Operational	Quarter 1: Report for the 202021 PMS Assessments Attendance Register Council Resolution Quarter 2: Report for the Q1 PMS Assessments Attendance Register Quarter 3: Mid-year Performance Report for PMS Assessments & Attendance Register Council Resolution Quarter 4: Report for the Q3 PMS Assessments Attendance Register

NATIONAL KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION AND CROSS CUTTING INTERVENTIONS AND SPATIAL DEVELOPMENT PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 6 : GOVERNANCE AND POLICY PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 3 : HUMAN AND COMMUNITY DEVELOPMENT GENERAL KPI: THE PERCENTAGE OF A MUNICIPALITY'S CAPITAL BUDGET ACTUALLY SPENT ON CAPITAL PROJECTS IDENTIFIED FOR A PARTICULAR FINANCIAL YEAR IN TERMS OF MUNICIPALITY'S INTEGRATED DEVELOPMENT PLAN BACK TO BASICS PILLAR 1: PUTTING PEOPLE FIRST BACK TO BASICS PILLAR 3: GOOD GOVERNANCE OFFICE OF THE MUNICIPAL MANAGER: 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT							2021/2022 FINANCIAL YEAR'S ACTUAL PERFORMANCE					
IDP NO.	STRATEGIC OBJECTIVE	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	2020/21 ANNUAL TARGET	2020/2021 ACTUAL PERFORMANCE	2021/2022 ANNUAL TARGET	2021/2022 ACTUAL PERFORMANCE	REASONS FOR VARIANCES	CORRECTIVE MEASURES	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								BUDGET ACTUALS				
								0			0	
OMM 3	Consolidate performance periodic reports and submit to council structures by 30 June 2022	Submission of SDBIP, Quarterly Performance Reports, Mid-Year Reports and Annual Report (including APR) to Council/oversight structures	Number of Performance Reports submitted to Council for approval	4 performance report submitted to APAC& Council in 2019/2020	4 performance reports submitted to APAC & Council (quarterly, mid-year and Annual Report)	Target achieved, 4 performance reports were submitted to APAC & Council	4	Target achieved, 4 performance reports were submitted to APAC & Council.	NA	NA	operational	Quarter 1 2020/2021 APR Proof of Submission to AG & Cogta Quarter 2 2021/2022 First Quarter Performance Report Council Resolution Quarter 3 2021/2022 Q2 &Mid-year Performance Report Council Resolution 2019/20 Annual Report & Oversight Report Proof of Submission to COGTA, AG, Treasury Quarter 4 Third Quarter Performance Report Council Resolution
								0			0	
OMM 4	To inculcate a culture of good governance, compliance and effective internal controls by 30 June 2022	Risk Management	Number of risk registers developed	No Risk Assessment workshop conducted & 2 risk management follow ups carried-out in 2019/2020 Financial Year	Conduct 1 Risk Assessment workshop & 2 risk management follow ups carried-out	Target achieved, 2 Risk assessment workshops was conducted 2 risk management follow ups were carried out.	Conduct 1 Risk Assessment workshop & 4 quarterly risk management follow- ups	Target achieved, 2 Risk Assessments Workshops and 4 Risk Management follow-ups were carried-out.	NA	NA	Operational	Quarter 1 Updated risk register Summary report on progress made on risk management Quarter 2 Updated risk register Summary report on progress made on risk
								0			0	
OMM 5	To inculcate a culture of good governance, compliance and effective internal controls by 30 June 2022	Carry-out Internal Audits	Number of progress reports on implementation of the internal audit plan submitted to APAC	3 quarterly audit reports submitted to APAC in 2019/2020 Financial Year	4 quarterly audit reports submitted to APAC	This target was achieved on the 4 th of June we tabled the following reports to the Audit Committee PMS Verification of projects HR Asset Management	4 Quarterly progress reports on implementation of the Internal audit plan.	Target achieved, 4 Quarterly progress reports on implementation of the Internal audit plan submitted to APAC	NA	NA	operational	Quarter 3-4 Progress report on the status of implementation of internal audit plan Draft minutes of APAC Attendance register of APAC meeting.
								0			0	

NATIONAL KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION AND CROSS CUTTING INTERVENTIONS AND SPATIAL DEVELOPMENT PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 6 : GOVERNANCE AND POLICY PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 3 : HUMAN AND COMMUNITY DEVELOPMENT GENERAL KPI: THE PERCENTAGE OF A MUNICIPALITY'S CAPITAL BUDGET ACTUALLY SPENT ON CAPITAL PROJECTS IDENTIFIED FOR A PARTICULAR FINANCIAL YEAR IN TERMS OF MUNICIPALITY'S INTEGRATED DEVELOPMENT PLAN BACK TO BASICS PILLAR 1: PUTTING PEOPLE FIRST BACK TO BASICS PILLAR 3: GOOD GOVERNANCE OFFICE OF THE MUNICIPAL MANAGER: 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT							2021/2022 FINANCIAL YEAR'S ACTUAL PERFORMANCE					
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								BUDGET ACTUALS				
OMM 6	To inculcate a culture of good governance, compliance and effective internal controls by 30 June 2022	Implementation of the Anti-Fraud and Anti-Corruption strategy	Number of reports on the implementation of the Anti-fraud and Anti-Corruption strategy	1 Quarterly report on implementation of the Anti- Fraud and Anti- Corruption strategy submitted to Manco and Audit Committee in 2019/2020 Financial Year	4 Quarterly reports on implementation of the Anti-Fraud and Anti-Corruption strategy submitted to Manco and Audit Committee	Target not achieved, 2 reports with status for implementation of anti -fraud measures were submitted to Manco and Audit Committee	4 Quarterly reports on implementation of the Anti-Fraud and Anti-Corruption strategy submitted to Manco and Risk Management Committee	Target achieved, 4 Quarterly reports on implementation of the Anti-Fraud and Anti-Corruption strategy submitted to Manco and Risk Management Committee	NA	NA	operational	Quarter 1- Quarter 4 Report on the implementation of Anti-fraud and corruption strategy Draft Minutes of the Risk Management Committee meeting Agenda
								0				
OMM 7	To encourage participation of the local community in the affairs of the municipality by 30 June 2022	Coordinating Combined quarterly ward committee meetings	Number of combined quarterly ward committee meetings coordinated	2 combined quarterly Ward Committee meetings coordinated in 2019/2020	NA	NA	2	Target achieved, 2 Combined Ward Committee Meetings coordinated.	NA	NA	R393 813	Quarter 3-4 1.Agenda 2.Minutes of the meeting 3.Attendance Register 4.Cogta Ward Committee Functionality Report
								R289 030.00				0
OMM 8	To encourage participation of the local community in the affairs of the municipality by 30 June 2022	Publishing of municipal programmes through different media platforms	Number of municipal programmes published in different media platforms	32 Municipal programmes published in different media platforms in 2019/2020 Financial Year	20 municipal programmes published in different media platforms	Target achieved, 42 Municipal programmes published in different media platforms	30	Target achieved, 76 municipal programmes were published in different media platforms.	2021/22 financial year is the first year of the new Council in this term of office and therefore a number of programmes had to be done to promote the municipality and its new Council hence an increased number of programmes that were published on media platforms.	NA	R272 340	Quarter 3-4 Detailed signed reports on municipal programmes published in different media platforms
								R149 724.00				

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								BUDGET ACTUALS				
OMM 9	To inculcate a culture of good governance, compliance and effective internal controls by 30 June 2022	Review of policies, strategies, charters & methodology	Number of policies, strategies, methodology & charters reviewed	The updated Audit Committee Charter and updated Internal Audit Unit Charter were approved by the audit committee in 2019/ 2020 Financial Year	4 Policies, 2 Strategies & 2 Charters reviewed	Target not achieved, Audit committee and internal audit charter has been submitted to the committee for comment and will be submitted to the next Executive Committee and council. PMS framework policy ,fraud prevention plan and policy has been adopted by council on 27 May& 29 June 2021	1 (PMS Policy) 4 Policies, 2 Strategies, IA methodology & 2 Charters reviewed	Target achieved, 1. Audit committee charter 2.Internal audit charter 3.Internal audit methodology 4.Anti-fraud and anti-corruption strategy and ERM framework 5.PMS framework /policy	NA	NA	Operational	Quarter 1 : NA Quarter 2: NA Quarter 3: NA Quarter 4: Council Resolution Attendance Register Signed policies
								0				
OMM 10	To inculcate a culture of good governance compliance and effective internal controls by 30 June 2022	Implementation of AG's action plan in response to 2020/ 2021 Audit Report	Percentage of audit findings resolved	100% of 2018/19 AG's Audit findings resolved in 2019/2020 Financial Year	100% of 2019/20 AG's Audit findings resolved	Target Not achieved, 41% has been resolved.	100% of 2020/2021 AG's Audit findings resolved	Target achieved, 100% of 2020/2021 AG's Audit findings resolved	NA	NA	Operational	Quarter 3-4 Progress Report on the implementation of 2020/21 Audit Action Plan Draft APAC minutes Attendance register of APAC
								0				

NATIONAL KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION AND CROSS CUTTING INTERVENTIONS AND SPATIAL DEVELOPMENT PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 6 : GOVERNANCE AND POLICY PROVINCIAL GROWTH & DEVELOPMENT STRATEGY (PGDS) GOAL 3 : HUMAN AND COMMUNITY DEVELOPMENT GENERAL KPI: THE PERCENTAGE OF A MUNICIPALITY'S CAPITAL BUDGET ACTUALLY SPENT ON CAPITAL PROJECTS IDENTIFIED FOR A PARTICULAR FINANCIAL YEAR IN TERMS OF MUNICIPALITY'S INTEGRATED DEVELOPMENT PLAN BACK TO BASICS PILLAR 1: PUTTING PEOPLE FIRST BACK TO BASICS PILLAR 3: GOOD GOVERNANCE OFFICE OF THE MUNICIPAL MANAGER: 2021/2022 FINANCIAL YEAR'S ANNUAL PERFORMANCE REPORT							2021/2022 FINANCIAL YEAR'S ACTUAL PERFORMANCE					
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								BUDGET ACTUALS				
OMM 11	To inculcate a culture of good governance compliance and effective internal controls by 30 June 2022	Submission of Back to Basics reports	Number of Back to Basics reports submitted to COGTA	12 monthly B2B reports & 4 Quarterly reports	12 monthly & 4 quarterly back to basics reports submitted to COGTA	Target achieved, 12 monthly & 4 quarterly back to basics reports submitted to COGTA	4 quarterly back to basics reports submitted to COGTA	Target achieved, 4 quarterly back to basics reports submitted to COGTA	NA	NA	Operational	Quarter 1-Quarter 4 Progress Reports on Back to Basics Proof of Submission to COGTA
								0				
OMM 12	To inculcate a culture of good governance compliance and effective internal controls by 30 June 2022	Capital budget expenditure	Percentage of a municipality's annual capital budget actually spent on capital projects	62% of the municipality's annual capital budget actually spent on capital projects	100% of a municipality's annual capital budget actually spent on capital projects	Target not achieved, 62% of a municipality's annual capital budget actually spent on capital projects	95% of a municipality's annual capital budget actually spent on capital projects	Target Not Achieved; 73% of a municipality's annual capital budget actually spent on capital projects	The municipality was unable to get suitable service providers for capital projects such as road constructions due to them not being able to meet SCM requirements and as a result a number of bids had to be re-advertised. Therefore, the municipality could not risk irregular appointments as such could compromise service delivery and the image of the organisation.	As from 01 July 2022 the municipality is now going to use early procurement strategy which will give it ample time to appoint on time suitable service providers that are going to be able to complete work within the financial year. SCM Progress reports on bid committees and Departmental Procurement plans are going to be presented at all Management Committee Meetings to	R97 311 167	Quarter 1-4 Council Resolution noting the Quarterly Expenditure Report

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								BUDGET ACTUALS				
										track progress for each bid.		
								R 71 272 066				
OMM 13	To improve revenue management for effective service delivery and financial viability by 30 June 2022	projects implemented to enhance the municipal revenue	Number of projects implemented to enhance the municipal revenue	New Project	NA	NA	2	Target not achieved; 0 projects were implemented.	The Bulwer Township establishment could not be implemented because of the delays on comments from the DoT to approve access from R617 and the Disposal of Creighton Municipal Residential Sites due to MFMA Regulations which compels municipalities to advertise an intention to dispose immovable assets for a period of 60 days before the sale.	Both projects would be implemented before 30 September 2022	NA	Quarter 1-3 NA Quarter 2 & 4 Detailed report indicating percentage contribution to revenue enhancement
								0				

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								BUDGET ACTUALS				
DTPS01	To improve and optimize land usage by 30 June 2022	Development of Spatial Development Framework	Number of Spatial Development Frameworks developed	2020/2021 Reviewed Spatial Development Framework	1 Spatial Development Framework Developed	Target achieved, 1 SDF was developed and adopted by council on 27 May 2021 together with the IDP.	1 Spatial Development Framework Developed	Target achieved, 1 Spatial Development Framework developed.	N/A	N/A	R200,000	Quarter 1: Inception Report Quarter 2: Status Quo Report Quarter 3: 1. Draft SDF 2. Council Resolution for noting Draft SDF Quarter 4: 1. Final SDF 2. Council resolution for Adoption of Final SDF
								R210 000.00				
DTPS02		Bulwer Township Establishment	Number of Subdivision layout Plans approved by the MPT	Draft subdivision layout plan developed in 2019/2020 financial year				Submission of SPLUMA application to MPT for the approval of the Subdivision layout Plan	Target not achieved, SPLUMA Application was not submitted to the MPT for the approval of the Subdivision Layout Plan	The application is under public participation process and also still waiting for comments from other Department before regarding the application completed	The target will be achieved in the next Quarter which is Quarter 1 of 2022/2023 financial year.	R600 000
								R29 010.00				
DTPS03		Creighton Precinct Plan Status Quo Report	Number of Status Quo Reports developed	New Project	Development of Final Subdivision Layout Plan	Target not achieved, the final subdivision layout plan was not developed	1 Status Quo Report developed	Target achieved, 1 Inception and 1 Status Quo Reports developed.	N/A	N/A	R300 000	Quarter 1: 1. Terms of Reference 2. Appointment Letter Quarter 2: 1. Inception Report 2. Status Quo Report Quarter 3: 1. Appointment Letter Quarter 4: 1. Inception Report 2. Status Quo Report
									R244,203			

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								BUDGET ACTUALS				
DTPS04		Land Development Management	Percentage of Land Development Applications processed within 60 days from closing date of comments or confirmation that the application is complete in line with SPLUMA	100 % of Land Development Applications processed within 60 days from closing date of comments or confirmation that the application is complete and in line with SPLUMA	100 % of Land Development Applications processed within 60 days from closing date of comments or confirmation that the application is complete and in line with SPLUMA	Target achieved, 100% of land development applications received were processed within 60 days from closing date of comments.	100 % of Land Development Applications processed within 60 days from closing date of comments or confirmation that the application is complete and in line with SPLUMA	Target achieved, 100 % of Land Development Applications processed within 60 days from closing date of comments or confirmation that the application is complete and in line with SPLUMA	N/A	N/A	Operational	Quarter 1: Signed Land Development Applications Register Quarter 2: Signed Land Development Applications Register Quarter 3: Signed Land Development Applications Register Quarter 4: Signed Land Development Applications Register
								0				
DTPS05		Approval of Building Plans	Percentage of building plans processed in line with NBR	100% of building plans processed within 30/60 days of receipt in line with NBR	100% of building plans processed within 30/60 days of receipt in line with NBR	Target achieved, 100% of building plans were processed within 30/60 days of receipt.	100% of building plans processed within 30/60 days of receipt in line with NBR	Target achieved, 100% of building plans processed within 30/60 days of receipt in line with NBR	N/A	N/A	Operational	Quarter 1: Building Plans Register with actual date for receipt and approval Quarter 2: Building Plans Register with actual date for receipt and approval Quarter 3: Building Plans Register with actual date for receipt and approval Quarter 4: Building Plans Register with actual date for receipt and approval
								0				

Dr Nkosazana Dlamini Zuma Local Municipality

Audit Committee Report for the year ended 30 June 2022

I am pleased to present the audit committee report for the financial year ended 30 June 2022.

Audit committee members and attendance

The audit committee consists of the following four (4) external, non-executive members listed hereunder and should meet at least four (4) times per annum as per its approved terms of reference.

Name of member	Number of meetings attended
Ms. V Dusubana	7/7
Ms. N Gedze	7/7
Mr. S Ngidi	4/4
Mr. AD Gonzalves	7/7

All members are external and therefore independent with no conflicts of interests being reported.

Audit committee meetings

Seven (7) meetings were held during the financial year as follows:

Meeting	Date	Type of meeting
1.	24 August 2021	Ordinary
2.	29 August 2021	Special
3.	20 September 2021	Ordinary
4.	03 November 2021	Ordinary
5.	21 January 2022	Ordinary
6.	25 February 2022	Ordinary
7.	13 May 2022	Ordinary

Audit committee responsibility

The audit committee reports that it has complied with its responsibilities arising from section 166 of the MFMA and has adopted formal terms of reference as its audit committee charter, has regulated its affairs in compliance with this charter and discharged all its responsibilities as contained therein during the year.

The effectiveness of internal controls

In line with the MFMA, the internal audit function provides the audit committee and management with assurance that the internal controls are appropriate and effective. This is achieved by means of the risk management process, as well as the identification of corrective actions and suggested enhancements to the controls and processes. From the in-year reports of the internal audit function, it was noted that improvements in the control environment was required in asset management, expenditure management, supply chain and contract management, performance management reporting, and year-end financial reporting.

The audit committee recommends that management implement preventative controls in a timely manner to ensure that financial reporting at year end is improved to avoid material year end audit adjustments. Management is encouraged to strengthen oversight over the effective implementation of preventative controls with respect to asset management, expenditure management, supply chain and contract management, performance management reporting, and year-end financial reporting.

Internal audit

The committee reviewed and approved the internal audit charter and the risk based annual internal audit plan. It reviewed the work performed by internal audit on a quarterly basis and the implementation of internal audit recommendations. The audit committee, although satisfied with the effective internal audit function to address some of the risks pertinent to the municipality, it's limited capacity to

implement the annual internal audit plan to address a wider range of audit areas is concerning and warrants council's attention.

The audit committee recommends that:

- that priority be given to capacitating the internal audit function with more personnel to allow for heightened quarterly reviews over internal controls over in-year and year-end financial reporting and compliance related activities in respect of asset management, expenditure management, supply chain and contract management, information and communication technology management, performance management reporting, and in-year and year-end financial reporting.
- the internal audit function be capacitated with funding to employ outside service providers to assist in discharging internal audit engagements that require specialist information technology audit skills,
- management continue to cooperate with the internal audit function to improve the current control environment through the timely implementation of recommended actions,
- follow up audits be completed on a quarterly basis to prevent recurrence of repeated findings, and
- where controls are found to be inadequate, consultative internal audit engagements be implemented to guide management on improving policies and procedures through a gap analysis approach.

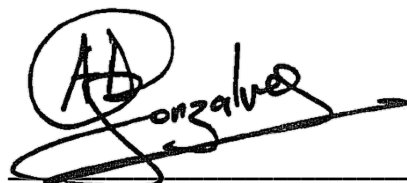
The audit committee is satisfied that the internal audit function maintained its independence and objectivity throughout the under review. The audit committee is pleased to report that the work of internal audit over performance management and supply chain management was used by the Auditor General South Africa during the external audit engagement.

External audit - Auditor General of South Africa (AGSA)

The audit committee reviewed and discussed the audited financial statements to be included in the annual report with the AGSA, reviewed the AGSA's audit and management report and management's response thereto, reviewed the municipalities compliance with legal and regulatory provisions, and the significant adjustments resulting from the audit. The annual financial statements are prepared in accordance with the South African Standards of Generally Recognized Accounting Practice and in the manner required by the MFMA and DoRA. The audit committee concurs with and accepts the AGSA's audit report on the annual financial statements and is of the opinion that the audited annual financial statements should be accepted and read together with the report of the AGSA.

Conclusion

The audit committee wishes to thank Council, the Accounting Officer, Management and the administrative staff, the Chairperson of the Risk Management Committee and the AGSA for their cooperation. The audit committee relies extensively on the work of internal audit. The audit committee expresses its gratitude to the Manager: Internal Audit for her assistance and cooperation throughout the financial year.

A handwritten signature in black ink, appearing to read 'A. Gonzalez', is written over a horizontal line. The signature is stylized and includes a large, circular flourish on the left side.

CHAIRPERSON OF THE AUDIT COMMITTEE

13 January 2023



Dr Nkosazana Dlamini Zuma Municipality
Annual Financial Statements
for the year ended 30 June 2022

Dr Nkosazana Dlamini Zuma Municipality
Annual financial statements
for the year ended 30 June 2022

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Abbreviations

GRAP	Generally Recognised Accounting Practice
HOA	Housing Operating Account
MFMA	Municipal Finance Management Act, No.56 of 2003
MIG	Municipal Infrastructure Grant
FMG	Finance Management Grant
mSCOA	Municipal Standard Chart of Accounts
AGSA	Auditor General of South Africa
SARS	South African Revenue Services
SDL	Skills Development Levy
UIF	Unemployment Insurance Fund
PAYE	Pay As You Earn
IGRAP	Interpretation of Generally Recognised Accounting Practice
Legal form of entity	Municipality in terms of section 1 of the Local Government: Municipal Structures Act (Act 117 of 1998) read with section 155 (1) of the Constitution of the republic of South Africa (Act 108 of 1996)
Legislation governing the municipality's operations	Constitution of the Republic of South Africa (Act 108 of 1998) Local Government: Municipal Finance Management Act (Act No.56 of 2003) Local Government: Municipal Systems Act (Act 32 of 2000) Local Government: Municipal Structures Act (Act 117 of 1998) Municipal Property Rates Act (Act of 6 2004) Division of Revenue Act (Act 1 of 2007)

Dr Nkosazana Dlamini Zuma Municipality

Annual financial statements for the year ended 30 June 2022

General Information**Members of Council**

Mayor	CLlr PS Msomi
Deputy Mayor	CLlr KA Hadebe
Speaker	CLlr SS Phoswa
Exco Member	CLlr HS Mlibeni
Exco Member	CLlr NG Dlamini
Exco Member	CLlr RS Mlotshwa
Councillor	X Zamisa
Councillor	MW Mtolo
Councillor	DA Adams
Councillor	MTC Bhengu
Councillor	DR Ngcamu
Councillor	SJ Phakathi
Councillor	VAT Mthembu
Councillor	BB Ntshiza
Councillor	BR Memela
Councillor	PK Memela
Councillor	P Mayeza
Councillor	Z Ndlovu
Councillor	MP Mbanjwa
Councillor	TE Mdladla
Councillor	N Dlamini
Councillor	RC Aldous-Trollope
Councillor	SG Mkhize
Councillor	NC Dlamini
Councillor	PN Mdlangathi
Councillor	BB Khathi
Councillor	IT Shoba
Councillor	NP Zulu
Councillor	MM Dlamini

Nature of business and principle activities

Service Delivery: Rates, Waste Management and General services. Main business operations: Local government activities, planning and promotion of the integrated development plan, land, economic and environmental development. The mandate of the municipality is in terms of section 152 of the Constitution of South Africa

Municipal demarcation code

KZN 436

Grading of local authority

3

Municipal Manager

Mr NC Vezi

Chief Financial Officer

Mr MP Mtungwa

Registered Office

Municipal Offices, Main Street, Creighton

Physical addressMain Street
Creighton
3263**Postal address**P O Box 62
Creighton
3263**Bankers**

First National Bank, Investec, Nedbank and Standard Bank

Auditors

Auditor General of South Africa

Dr Nkosazana Dlamini-Zuma Municipality
Annual financial statements for the year ended 30 June 2022

Accounting Officer's Responsibilities and Approval

The Accounting Officer is required by the Municipal Finance Management Act (Act 56 of 2003), to maintain adequate accounting records and is responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is the responsibility of the Accounting Officer to ensure that the annual financial statements fairly present the state of affairs of the municipality as at the end of the financial year and the results of its operations and cash flows for the period then ended. The external auditors are engaged to express an independent opinion on the annual financial statements and are given unrestricted access to all financial records and related data.

The annual financial statements have been prepared in accordance with Standards of Generally Recognised Accounting Practice (GRAP) including any interpretations, guidelines and directives issued by the Accounting Standards Board.

The financial statements are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

I, as the accounting officer, acknowledge that I am ultimately responsible for the system of internal financial control established by the municipality and place considerable importance on maintaining a strong control environment. To enable me to meet these responsibilities, I have set standards for internal control aimed at reducing the risk of error or deficit in a cost-effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the municipality and all employees are required to maintain the highest ethical standards in ensuring the municipality's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the municipality is on identifying, assessing, managing and monitoring all known forms of risk across the municipality. While operating risk cannot be fully eliminated, the municipality endeavors to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behavior are applied and managed within predetermined procedures and constraints.

I am of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the interim financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or deficit.

I certify that salaries, allowances and benefits of councilors, as disclosed in note number 25 of the annual financial statements are within the upper limits of the framework envisaged in section 219 of the Constitution, read in conjunction with the Remuneration of Public Office Bearers Act and the Minister of Provincial and Local Government's determination in accordance with this Act.

I have reviewed the municipality's cash flow forecast for the year to 30 June 2023 and, in the light of this review and the current financial position, I am satisfied that the municipality has access to adequate resources to continue in operational existence for the foreseeable future.

The municipality has implemented National Treasury's Municipal Standard Chart of Accounts. The new chart is designed to enhance comparability between municipalities and therefore results in information disclosed being more understandable, relevant, reliable and comparable. Due to the implementation of the revised chart, certain comparative figures may need restatement to allow a comparison between the current period figures and the prior year's figures that were presented based on the old municipal chart of accounts.

The annual financial statements have been prepared on the going concern basis, were approved on 31 August 2022 and were signed on its behalf by:



Mr NC Vezi (Accounting Officer), Bachelor of Education, Executive Municipal Leadership Programme, Specialist Local Government Law and Municipal Administration, Postgraduate Diploma in Governance and Political Transformation, Masters in Public Administration, Masters in Governance and Political Transformation

Dr Nkosazana Dlamini Zuma Municipality
Annual financial statements for the year ended 30 June 2022

Statement of Financial Position as at 30 June 2022

	Note	2022 R	Restated 2021 R
ASSETS			
Current Assets			
Value added tax receivable	2	1,968,677	3,132,491
Receivables from non-exchange transactions	3.1/3.2	41,251,585	38,835,101
Receivables from exchange transactions	3.2	3,541,337	3,916,578
Cash and cash equivalents	4	180,234,958	159,175,691
Non-Current Assets			
Investment property	5	21,759,000	20,411,000
Property, plant and equipment	6	479,615,686	453,560,265
Intangible assets	7	462,417	313,888
Total Assets		728,833,660	679,345,014
LIABILITIES			
Current Liabilities			
Finance lease obligation	8	-	170,712
Payables from exchange transactions	9	59,534,018	45,403,468
Unspent conditional grants	10	11,024,058	6,413,040
Long service awards obligation	11.2	339,000	439,000
Post retirement health care benefits	11.3	68,000	76,000
Non Current Liabilities			
Provision for landfill site rehabilitation	11.1	9,551,633	7,757,272
Long service awards obligation	11.2	3,373,000	3,257,000
Post retirement health care benefits	11.3	6,787,000	6,097,000
Total Liabilities		90,676,709	69,613,492
Net Assets		638,156,951	609,731,522
TOTAL NET ASSETS			
Housing operating account	12	6,015,291	5,493,174
Accumulated surplus		632,141,660	604,238,348
Total Net Assets		638,156,951	609,731,522

Dr Nkosazana Dlamini Zuma Municipality
Annual financial statements for the year ended 30 June 2022

Statement of Financial Performance for the period ended 30 June 2022

	Note	2022	Restated 2021
		R	R
Revenue	13		
Revenue from exchange transactions			
Service charges	14	4,006,487	3,878,196
Licences and permits	15	445,291	414,494
Agency services	16	551,666	306,427
Rental of facilities and equipment	17	1,122,388	878,068
Other income	18	548,174	298,738
Interest received	19	7,600,721	6,423,720
Total revenue from exchange transactions		14,274,727	12,199,642
Revenue from non exchange transactions			
Property rates	20	34,690,264	34,318,330
Penalties on property rates	20	6,445,089	6,105,261
Government grants and subsidies	21	190,737,983	197,597,410
Assets donated	22	931,474	-
Traffic fines	23	586,350	719,200
Pound Fees		446,058	162,060
Incidental Cash Surpluses		41,505	346,261
Total revenue from non exchange transactions		233,878,723	239,248,522
Total revenue		248,153,449	251,448,164
Expenditure			
Employee related costs	24	77,923,994	69,826,458
Remuneration of councilors	25	11,445,176	11,597,581
Depreciation and amortisation	26	48,220,449	29,998,776
Finance costs	27	1,618,483	1,711,182
Debt impairment	28	5,509,478	1,751,082
Operational Costs	29	76,358,440	48,826,442
Total expenditure		221,076,020	163,711,520
Total revenue		248,153,449	251,448,164
Total expenditure		221,076,020	163,711,520
Operating surplus		27,077,429	87,736,644
Fair value adjustments	5	1,348,000	-
		1,348,000	-
Surplus for the year		28,425,429	87,736,644

Dr Nkosazana Dlamini Zuma Municipality

Annual financial statements for the year ended 30 June 2022

Statement of Changes in Net Assets for the period ended 30 June 2022.

	Housing Operating Account	Accumulated Surplus	Net Assets
	R	R	R
Audited Balance at 1 July 2020	5,228,239	516,766,640	521,994,880
Changes in net assets			-
Surplus for the period	-	85,405,264	85,405,264
Transfer Housing Operating Account interest on call	264,936	(264,936)	-
Total changes	264,936	85,140,328	85,405,264
Balance at 30 June 2021	5,493,174	601,906,969	607,400,143
Prior year error		2,331,380	2,331,380
Restated Balance at 01 July 2021	5,493,174	604,238,348	609,731,522
Changes in net assets			-
Surplus for the period	-	28,425,429	28,425,429
Transfer Housing Operating Account interest on call	522,118	(522,118)	-
Total changes	522,118	27,903,311	28,425,429
Balance at 30 June 2022	6,015,291	632,141,660	638,156,951

Dr Nkosazana Dlamini Zuma Municipality
Annual financial statements for the year ended 30 June 2022

Cash Flow Statement for the period ended 30 June 2022

	Note	2022 R	2021 R
Cash flows from operating activities			
Receipts		261,298,148	274,560,979
VAT refunds		16,311,870	9,565,276
Cash receipts from ratepayers and consumers		39,546,254	37,115,539
Cash receipts from grants		205,440,024	227,880,164
Payments		173,266,203	169,400,314
Cash payments to employees		77,923,994	68,873,458
Cash payments to councilors		11,445,176	11,597,581
Cash paid retentions		7,538,593	7,521,461
Cash payments to suppliers for goods and services		76,358,440	81,407,814
Net cash flows from operating activities before interest	30	88,031,946	105,160,665
Interest received		7,600,721	6,163,522
Interest paid		(1,618,483)	(93,652)
Net cash flows from operating activities after interest		94,014,184	111,230,534
Cash flows from investing activities			
Purchase of property, plant and equipment and intangible assets		(72,784,205)	(75,833,139)
Net cash flows from investing activities		(72,784,205)	(75,833,139)
Cash flows from financing activities			
Repayment of finance leases		(170,712)	(424,887)
		(170,712)	(424,887)
Net increase in cash and cash equivalents		21,059,268	34,972,509
Net cash and cash equivalents at the beginning of the period		159,175,691	124,203,182
Net cash and cash equivalents at the end of the period	4	180,234,959	159,175,691

Dr Nkosazana Dlamini Zuma Municipality

Annual financial statements for the year ended 30 June 2022

Segment reporting statement for the period ended 30 June 2022

	Governance and administration	Community and public safety	Economic and environmental services	Trading Services	Unallocated	Total
	R	R	R	R	R	
Segment Revenue						
Service charges	-	-	-	4,006,487	-	4,006,487
Licences and permits	-	445,291	-	-	-	445,291
Agency services	-	551,666	-	-	-	551,666
Rental of facilities and equipment	-	27,662	-	1,094,725	-	1,122,388
Other income	354,391	16,888	107,723	69,172	-	548,174
Interest revenue	7,600,721	-	-	-	-	7,600,721
External revenue from exchange transactions	7,955,112	1,041,508	107,723	5,170,384	-	14,274,727
Property rates	34,690,264	-	-	-	-	34,690,264
Penalties on property rates	6,445,089	-	-	-	-	6,445,089
Government grants and subsidies	141,559,983	3,972,000	45,206,000	-	-	190,737,983
Assets donated	-	931,474	-	-	-	931,474
Traffic fines	-	586,350	-	-	-	586,350
Pound Fees	-	446,058	-	-	-	446,058
Incidental Cash Surpluses	41,505	-	-	-	-	41,505
External revenue from non-exchange transactions	182,736,841	5,935,882	45,206,000	-	-	233,878,723
Segment Expenses						
Employee related costs	- 33,157,064	- 23,122,422	- 15,465,860	- 6,178,648	- -	77,923,994
Remuneration of councilors	- 11,445,176	-	-	-	-	11,445,176
Depreciation and amortisation	- 3,465,166	- 15,111,424	- 28,596,861	- 1,046,999	- -	48,220,449
Finance costs	- 1,618,483	-	-	-	- -	1,618,483
Debt impairment	- 5,509,478	-	-	-	- -	5,509,478
Operational Costs	- 40,139,547	- 8,329,185	- 25,076,828	- 2,812,880	- -	76,358,440
Total segment expenses	- 95,334,913	- 46,563,031	- 69,139,549	- 10,038,528	- -	221,076,020
Fair value adjustments	1,348,000	-	-	-	-	1,348,000
Surplus/deficit for the year	96,705,039	- 39,585,641	- 23,825,826	- 4,868,143	-	28,425,429
	Governance and administration	Community and public safety	Economic and environmental services	Trading Services	Unallocated	Total
Other Information						
Segment assets	112,715,048	236,483,591	192,759,290	6,640,773	180,234,958	728,833,660
Segment liabilities	- 61,816,431	- 7,625,262	- 2,834,325	- 18,400,691	- -	90,676,709
Additions/(adjustment) to non-current assets	5,729,419	37,411,922	27,862,270	1,780,594	-	72,784,204
Non-cash revenue (included above)	-	931,474	-	-	-	931,474
Non-cash expenses (included above)	- 3,465,166	- 15,111,424	- 28,596,861	- 1,046,999	- -	48,220,449

Dr Nkosazana Dlamini Zuma Municipality

Annual financial statements for the year ended 30 June 2022

Segment reporting statement for the period ended 30 June 2021

	Governance and administration R	Community and public safety R	Economic and environmental services R	Trading Services R	Unallocated R	Total
Segment Revenue						
Service charges	-	-	-	3,878,196	-	3,878,196
Licences and permits	-	414,494	-	-	-	414,494
Agency services	-	306,427	-	-	-	306,427
Rental of facilities and equipment	-	12,409	-	865,660	-	878,068
Other income	48,301	9,688	121,322	119,427	-	298,738
Interest revenue	6,423,720	-	-	-	-	6,423,720
External revenue from exchange transactions	6,472,021	743,017	121,322	4,863,283	-	12,199,642
Property rates	34,318,330	-	-	-	-	34,318,330
Penalties on property rates	6,105,261	-	-	-	-	6,105,261
Government grants and subsidies	162,214,360	11,599,384	23,783,666	-	-	197,597,410
Traffic fines	-	719,200	-	-	-	719,200
Pound Fees	-	162,060	-	-	-	162,060
Fair value adjustments	346,261	-	-	-	-	346,261
External revenue from non-exchange transactions	202,984,212	12,480,644	23,783,666	-	-	239,248,522
Segment Expenses						
Employee related costs	- 27,479,227	- 19,056,714	- 17,629,790	- 5,660,727	-	- 69,826,458
Remuneration of councilors	- 11,597,581	-	-	-	-	- 11,597,581
Depreciation and amortisation	- 3,439,873	- 10,048,913	- 15,745,320	- 764,671	-	- 29,998,776
Finance costs	- 1,711,182	-	-	-	-	- 1,711,182
Debt impairment	- 1,751,082	-	-	-	-	- 1,751,082
Operational Costs	- 29,985,784	- 7,659,967	- 9,531,587	- 1,649,103	-	- 48,826,442
Total segment expenses	- 75,964,727	- 36,765,594	- 42,906,697	- 8,074,501	-	- 163,711,520
Surplus/deficit for the year	133,491,506	- 23,541,933	- 19,001,710	- 3,211,218	-	87,736,644
	Governance and administration	Community and public safety	Economic and environmental services	Trading Services	Unallocated	Total
Other Information						
Segment assets	108,204,159	213,658,518	190,989,608	7,317,038	159,175,691	679,345,014
Segment liabilities	- 43,236,007	- 7,544,554	- 2,436,137	- 16,396,795	-	- 69,613,492
Additions to non-current assets	975,176	18,934,671	55,923,408	-	-	75,833,254
Non-cash revenue (included above)	-	-	-	-	-	-
Non-cash expenses (included above)	- 3,439,873	- 10,048,913	- 15,745,320	- 764,671	-	- 29,998,776

Dr Nkosazana Dlamini Zuma Municipality							
Annual financial statements for the year ended 30 June 2022							
Statement of Comparison of Budget and Actual amounts							
	Original Budget	Budget Adjustments	Final Budget	Actual	Difference between final budget and actual	Variance comments Ref No.	% Variance Between Final Budget & Actuals
	R	R	R	R	R		
Statement of Financial Performance							
Revenue							
Revenue from exchange transactions							
Service charges	4,045,023	-	4,045,023	4,006,487	(38,536)		-1%
Rental of facilities and equipment	863,806	28,328	892,134	1,122,388	230,254	1	26%
Licences and permits	663,750	(185,792)	477,958	445,291	(32,667)	2	-7%
Agency services	339,753	189,745	529,498	551,666	22,168		4%
Other income	728,538	68,277	796,815	548,174	(248,641)	3	-31%
Interest received	6,338,031	(1,000,000)	5,338,031	7,600,721	2,262,690	4	42%
Gains on disposal of assets	1,244,000	-	1,244,000	-	(1,244,000)	5	-100%
Total revenue from exchange transactions	14,222,901	-899,442	13,323,459	14,274,727	951,268		
Revenue from non-exchange transactions							
Property rates	36,226,137	-	36,226,137	34,690,264	(1,535,873)		-4%
Property rates - penalties	6,192,533	(343,031)	5,849,502	6,445,089	595,587	6	10%
Incidental cash surpluses, fines, penalties and forfeits (traffic fines & pound fees)	417,847	327,490	745,337	1,073,913	328,576	7	44%
Government grants and subsidies	184,229,000	6,508,983	190,737,983	190,737,983	-		-
Assets donated	-	-	-	931,474	931,474	8	100%
Total revenue from non-exchange transactions	227,065,517	6,493,442	233,558,959	233,878,723	319,764		
TOTAL REVENUE	241,288,418	5,594,000	246,882,418	248,153,449	1,271,032		
Expenditure							
Employee related costs	86,452,888	(1,333,197)	85,119,691	77,923,994	7,195,697	9	8%
Remuneration of councillors	11,901,110	-	11,901,110	11,445,176	455,934		4%
Depreciation and amortisation	49,362,351	(11,641,416)	37,720,935	48,220,449	(10,499,514)		-28%
Finance costs	302,857	(100,000)	202,857	1,618,483	(1,415,626)	10	-698%
Debt impairment	20,058,584	(6,654,445)	13,404,139	5,509,478	7,894,661	11	59%
Operational costs - contracted services and other expenditure	71,148,842	18,774,382	89,924,224	76,358,440	13,565,784	12	15%
	239,227,632	-954,676	238,272,956	221,076,020	17,196,936		
Operating Surplus	2,060,786	6,548,676	8,609,462	27,077,429	(15,925,904)		
Fair value adjustments	-	-	-	1,348,000	1,348,000	13	100%
	-	-	-	1,348,000	1,348,000		
Surplus for the year	2,060,786	6,548,676	8,609,462	28,425,429	-14,577,904		

Dr Nkosazana Dlamini Zuma Municipality							
Annual financial statements for the year ended 30 June 2022							
Statement of Comparison of Budget and Actual amounts							
	Original Budget	Budget Adjustments	Final Budget	Actual	Difference between final budget and actual	Variance comments Ref No.	% Variance Between Final Budget & Actuals
Cash Flow Statement							
Net cash flows from operating activities	81,165,444	(5,045,662)	76,119,782	94,014,184	5,025,731	14	7%
Net cash flows from investing activities	(83,169,601)	(4,511,568)	(87,681,169)	(72,784,205)	(14,896,964)	15	17%
Net cash flows from financing activities	(3,463)	3,463	-	(170,712)	(170,712)	16	-100%
Net increase in cash and cash equivalents	(2,007,620)	(9,553,767)	(11,561,387)	21,059,268	(10,041,945)		
Net cash and cash equivalents at the beginning of the period	125,422,220	-	159,175,691	159,175,691	-		
Net cash and cash equivalents at the end of the period	123,414,600	(9,553,767)	147,614,304	180,234,958	(10,041,945)		
Capital expenditure & funds sources							
Capital expenditure							
Transfers recognised - capital	36,508,000	6,375,000	42,883,000	42,883,000	-		-
Public contributions & donations	-	-	-	931,474	(931,474)	17	-100%
Internally generated funds	56,291,601	-1,863,432	54,428,169	28,969,731	25,458,438	18	47%
Total sources of capital funds	92,799,601	4,511,568	97,311,169	72,784,204	24,526,965		
Financial position							
Total current assets	172,969,714	21,185,350	194,155,064	226,996,558	(32,841,494)	19	-17%
Total non current assets	551,312,755	-29,441,362	521,871,393	501,837,103	20,034,290		4%
Total current liabilities	70,439,981	12,465,599	82,905,580	70,965,076	11,940,504	20	14%
Total non current liabilities	20,554,244	-3,442,972	17,111,272	19,711,633	(2,600,361)	21	-15%
Community wealth/equity or Total net assets	633,288,244	-17,278,639	616,009,605	638,156,951	-22,147,346		
Actual amount on comparable basis presented in the Budget and Actual Comparative Statement							
Significant variances of actual outcomes against budget (with variance greater than 5% of budget) for the year are explained below:							
Statement of Financial Performance							
1	Rental of facilities and equipment - Underestimation of revenue from ad-hoc rentals due to unpredicted changes on lockdown levels which have an effect on hire and use of municipal properties and late confirmation by other tenants who are using municipal properties on an ongoing basis.						
2	Licences and permits - Variance due to unpredicted changes on lockdown levels as some levels result in extension of validity of motor licences, closure of learners licences centres and prohibition on movements of people.						
3	Other Income - Decrease in the sale of tender documents because tender briefing sessions were suspended as a result of Corvid 19 pandemic and service providers are encouraged to download it on municipal website free of charge, to reduce human movement, contact and spread of COVID 19 and decrease on applications for building plans due to COVID 19 negative effects on economy.						
4	Interest received - The Municipality received more interest than anticipated because of an increase in interest rates and savings on other community programmes that were suspended as a result of Nationwide lockdown. Unused cash generated more interest especially in the last quarter of the financial year.						
5	Gains on disposal of assets - The Council have taken a resolution to approve the disposal of identified unused assets and the municipality is in the process of appointing the service providers to facilitate the disposal process because the assets includes movable and immovable properties.						
6	Property rates - penalties - More penalties were levied than anticipated as a result of the growing gross debtors book, closure of businesses and loss of income by other residents as a result of Nationwide lockdown which has contributed to an increase in debtors book as other residents could not pay outstanding amount on time.						
7	Incidental cash surpluses, fines, penalties and forfeits - The law enforcement unit issued more fines than what was initially anticipated due to increase in the number of offenders, stray animals and vehicles impounded due to infringement of laws.						
8	Assets donated - The Department of Arts and Culture did not inform the municipality on time about the assets which the department would be donating to the municipality for libraries, as a result were not included in the budget.						
9	Employee related costs - Savings as a result of measures implemented by management to reduce employee related costs and diligent processes and assessment to be done before the filling of vacant positions and non-payment of performance bonuses.						
10	Finance Costs - Under-budgeting as a result of exclusion of interest on non-cash items i.e. interest on long service awards, post employment medical aid benefits and landfill sites provisions.						
11	Debt Impairments - Incorrect projections/budgeting by management on the initial and revised budget as a result of the anticipated increase on debtors due financial negative effects of changes on lock down regulations.						
12	Operational Costs - Delays on appointment of service providers as most of the tenders have to be re-advertised, cost containment regulations yielded positive results, savings and reduction on a number of operational costs items i.e., catering, consultants and professionals and travelling. Cancelled Community programmes contributed to the savings as many programmes were suspended as a result of nationwide lockdown i.e. OSS, Public participation, Sport and development, Arts and Culture, Community gender forums and all other community outreach related expenses.						
13	Fair Value adjustments - There has been no increase/decrease in the value of investment properties in the past two years, based on history an increase/decrease was not catered for in the original budget.						

Dr Nkosazana Dlamini Zuma Municipality							
Annual financial statements for the year ended 30 June 2022							
Statement of Comparison of Budget and Actual amounts							
	Original Budget	Budget Adjustments	Final Budget	Actual	Difference between final budget and actual	Variance comments Ref No.	% Variance Between Final Budget & Actuals
Cash Flow Statement							
14	Net cash flows from operating activities - Variance as a result of reasons stated in Variance comment number 12 above and receipt of VAT refunds from SARS which was not included in the budget.						
15	Net cash flows from investing activities - Variance as result of the following, delays on appointment of service providers because most the tenders have to be re-advertised as the municipality could not have physical tender briefing sessions due to Covid 19 regulations. Physical tender briefing sessions provides service providers with an opportunity to get more information about the advert, project and all compulsory requirements. Adverse weather conditions experienced in December 2021 and April 2022 caused delays in some projects, slow progress by some contractors on site and non-availability of stock for plant and equipment, machineries and vehicles contributed on underspending of property plant and equipment.						
16	Net cash flows from financing activities - repayment of the remaining current liability for borrowings was removed by mistake in the budget.						
Capital expenditure & funds sources							
17	Public contributions & donations - The Department of Arts and Culture did not inform the municipality on time about the assets which the department would be donating to the municipality for libraries, as a result were not included in the budget.						
18	Internally generated funds - Variance as a result of reasons stated on Variance comment number 15 and uncertainties caused by court case which was challenging PPPFA and instructions issued by Treasury to stop procurement processes in certain periods during the year while waiting for court judgment.						
Financial position							
19	Total current assets - Variance due to savings and underspending on operating and capital budget.						
20	Total current liabilities - Variance as a result of good measures introduced to reduce creditors which also helps our suppliers which are in need of cash as a result of COVID 19 negative effects on individual and businesses.						
21	Total non current liabilities - Variance as result of an increase on provision of landfill sites due to the delays on processes to get approval for another landfill site which delays the processes to start rehabilitation for one of the landfill sites.						

Dr Nkosazana Dlamini Zuma Municipality

Annual financial statements for the year ended 30 June 2022

Accounting Policies

1.	<p>Presentation of annual financial statements</p> <p>These financial statements have been prepared on an accrual basis of accounting and are in accordance with historical cost convention as the basis of measurement, unless specified otherwise.</p> <p>Assets, liabilities, revenues and expenses are not offset, except where offsetting is either required or permitted by a Standard of GRAP.</p> <p>A summary of the significant accounting policies, which have been consistently applied in the preparation of these financial statements, is disclosed below.</p>
1.1	<p>Presentation currency</p> <p>These financial statements are presented in South African Rand, which is the functional currency of the municipality.</p>
1.2	<p>Going concern assumption</p> <p>These financial statements have been prepared based on the expectation that the municipality will continue to operate as a going concern for at least the next 12 months.</p>
1.3	<p>Significant judgments and sources of estimation uncertainty</p> <p>In preparing the financial statements, management made estimates and assumptions that affect the amounts represented in the financial statements and related disclosures. Using available information and applying professional judgement is inherent in the formation of estimates. Actual results in the future could differ from these estimates which may be material to the financial statements.</p> <p>Receivables</p> <p>The municipality assesses its receivables for impairment at the end of each reporting period. In determining whether an impairment loss should be recorded in surplus or deficit, management makes judgement as to whether there is observable data indicating a measurable decrease in the estimated future cash flows from a financial asset.</p> <p>The provision for impairment of receivables exists due to the possibility that these debts will not be recovered. In assessing receivables for potential impairment debtors are assessed at individual level and on aggregate. Debtors with similar credit risk characteristics are collectively assessed for impairment.</p> <p>Provisions</p> <p>Management determines an estimate based on the information available.</p> <p>Useful lives of property, plant and equipment and intangible assets</p> <p>The municipality's management determines the estimated useful lives and related depreciation charges for property, plant and equipment and intangible assets in accordance with Local Government Capital Asset Management Guideline of 2008. This estimate is based on the condition and use of the individual assets, in order to determine the remaining period over which the asset can and will be used.</p> <p>Effective interest rate</p> <p>The municipality uses the ruling overdraft rate to discount future cash flows in the event of it being material.</p>

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1.4	<p>Investment property</p> <p>Investment property is property held to earn rentals or for capital appreciation or both, rather than for:</p> <ul style="list-style-type: none">- use in the production or supply of goods or services, or for- administrative purposes; or for- sale in the ordinary course of operations. <p>Owner-occupied property is property held for use in the provision of services or for administrative purposes.</p> <p>Investment property is recognised as an asset when, it is probable that the future economic benefits or service potential that are associated with the investment property will flow to the municipality, and the cost or fair value of the investment property can be measured reliably.</p> <p>Investment property is initially recognised at cost (transaction costs are included in the initial measurement).</p> <p>Where investment property is acquired through a non-exchange transaction, its cost is its fair value as at the date of acquisition.</p> <p>Costs include costs incurred initially and costs incurred subsequently to add to, or to replace a part of, or service a property. If a replacement part is recognised in the carrying amount of the investment property, the carrying amount of the replaced part is derecognised.</p> <p>Fair value</p> <p>Subsequent to initial measurement investment property is measured at fair value. The fair value of investment property reflects market conditions at the reporting date. A gain or loss arising from a change in fair value is included in net surplus or deficit for the period in which it arises.</p>
1.5	<p>Property, plant and equipment</p> <p>Property, plant and equipment are tangible non-current assets (including infrastructure assets) that are held for use in the supply of services, rental to others, or for administrative purposes, and are expected to be used during more than one period.</p> <p>The cost of an item of property, plant and equipment is recognised as an asset when it is probable that future economic benefits or service potential associated with the item will flow to the municipality; and the cost of the item can be measured reliably. Property, plant and equipment is initially measured at cost.</p> <p>The cost of an item of property, plant and equipment is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Trade discounts and rebates are deducted in arriving at the cost. Where an asset is acquired through a non-exchange transaction, its cost is its fair value as at date of acquisition.</p> <p>Where an item of property, plant and equipment is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value was not determinable, it's deemed cost is the carrying amount of the asset(s) given up.</p> <p>When significant components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.</p> <p>Costs include costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.</p> <p>Recognition of costs in the carrying amount of an item of property, plant and equipment ceases when the item is in the location and condition necessary for it to be capable of operating in the manner intended by management.</p> <p>Property, plant and equipment is carried at cost less accumulated depreciation and any impairment losses.</p> <p>Property, plant and equipment is depreciated on the straight line basis over expected useful lives to estimated residual value. Land is stated at cost and is not depreciated as it is deemed to have an indefinite useful life. The useful lives of items of property, plant and equipment have been assessed as follows:</p>

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Asset Class	Average useful life
Infrastructure:	
Streetlights	1 - 80 Years
Roads	1 - 50 Years
Pedestrian Footways	1 - 50 Years
Community Assets:	
Office buildings	1 - 30 Years
Cemeteries	1 - 30 Years
Community centres and halls	1 - 30 Years
Libraries	1 - 30 Years
Sports and related stadiums	1 - 30 Years
Golf courses	1 - 20 Years
Flood lighting	1 - 15 Years
Park homes	1 - 15 Years
Car wash	1 - 10 Years
Houses / hostels	1 - 30 Years
Taxi rank	1 - 15 Years
Other Assets:	
Office equipment	1 - 17 Years
Office machines	1 - 7 Years
Air conditioners	1 - 10 Years
Furniture and fittings	1 - 15 Years
Fire extinguishers	1 - 10 Years
Other firefighting equipment	1 - 15 Years
Computer equipment	1 - 13 Years
Security measures	1 - 20 Years
Train	1 - 30 Years
Engine	1 - 10 Years
Generator	1 - 10 Years
Boiler	1 - 10 Years
Loud hailer / Public Address System	1 - 10 Years
Fencing	1 - 20 Years
Motor vehicles:	
Truck and light delivery vehicles	1 - 7 Years
Mini-bus and delivery vehicles	1 - 7 Years
Tractors	1 - 7 Years
Fencing	1 - 5 Years
Plant and equipment	
Graders	1 - 20 Years
Lawn mowers	1 - 20 Years
Compressors	1 - 20 Years
Firearms	1 - 20 Years
Radio equipment	1 - 10 Years
<p>The residual value and the useful life and depreciation method of each asset are reviewed at the end of each reporting date. If the expectations differ from previous estimates, the change is accounted for as a change in accounting estimate. Reviewing the useful life of an asset on an annual basis does not require the entity to amend the previous estimate unless expectations differ from the previous estimate.</p> <p>Each part of an item of property, plant and equipment with a cost that is significant in relation to the total cost of the item is depreciated separately. The depreciation charge for each period is recognised in surplus or deficit unless it is included in the carrying amount of another asset.</p> <p>Items of property, plant and equipment are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset. The gain or loss arising from the derecognition of an item of property, plant and equipment is included in surplus or deficit when the item is derecognised. The gain or loss arising from the derecognition of an item of property, plant and equipment is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item.</p>	

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	<p>Assets under construction - Work in progress</p> <p>Assets under construction are stated at historical cost . Depreciation only commences when the asset is available for use.</p> <p>Leased assets</p> <p>Assets capitalised under finance leases are depreciated over their expected useful lives on the same basis as Property, Plant and Equipment controlled by the municipality or, where shorter, the term of the relevant lease if there is no reasonable certainty that the municipality will obtain ownership by the end of the lease term.</p>				
1.6	<p>Accounting by principals or agents</p> <p>A principal-agent arrangement results from a binding arrangement in which one entity, the municipality, undertakes transactions with third parties on behalf, and for the benefit of, another entity, the principal. The municipality recognises increases in assets and related increases in liabilities on receipt of the related funding. The liability is reduced when the amounts are spent in accordance with fund conditions.</p>				
1.7	<p>Intangible assets</p> <p>An intangible asset is recognised when it is probable that the expected future economic benefits or service potential that are attributable to the asset will flow to the municipality; and the cost or fair value of the asset can be measured reliably. The municipality assesses the probability of expected future economic benefits or service potential using reasonable and supportable assumptions that represent management's best estimate of the set of economic conditions that will exist over the useful life of the asset.</p> <p>Where an intangible asset is acquired through a non-exchange transaction, its initial cost at the date of acquisition is measured at its fair value as at that date.</p> <p>An intangible asset is regarded as having an indefinite useful life when, based on all relevant factors, there is no foreseeable limit to the period over which the asset is expected to generate net cash inflows or service potential. Amortisation is not provided for these intangible assets, but they are tested for impairment annually and whenever there is an indication that the asset may be impaired. For all other intangible assets amortisation is provided on a straight line basis over their useful life. The amortisation period and the amortisation method for intangible assets are reviewed at each reporting date.</p> <p>Reassessing the useful life of an intangible asset with a finite useful life after it was classified as indefinite is an indicator that the asset may be impaired. As a result the asset is tested for impairment and the remaining carrying amount is amortised over its useful life.</p> <p>Amortisation is provided to write down intangible assets, on a straight line basis, to residual values as follows:</p> <table border="1"><thead><tr><th>Item</th><th>Useful life</th></tr></thead><tbody><tr><td>Computer software</td><td>3 - 12 Years</td></tr></tbody></table> <p>Intangible assets are derecognised on disposal or when no future economic benefits or service potential are expected from use or disposal. The gain or loss is the difference between the net disposal proceeds, if any, and the carrying amount and is recognised in surplus or deficit when the asset is derecognised.</p>	Item	Useful life	Computer software	3 - 12 Years
Item	Useful life				
Computer software	3 - 12 Years				

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1.8	<p>Financial instruments</p> <p>A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or a residual interest of another entity.</p> <p>The amortised cost of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured at initial recognition minus principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, and minus any reduction (directly or through the use of an allowance account) for impairment.</p> <p>Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.</p> <p>Derecognition is the removal of a previously recognised financial asset or financial liability from an entity's statement of financial position.</p> <p>The effective interest method is a method of calculating the amortised cost of a financial asset or a financial liability (or group of financial assets or financial liabilities) and of allocating the interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or, when appropriate, a shorter period to the net carrying amount of the financial asset or financial liability. When calculating the effective interest rate, an entity shall estimate cash flows considering all contractual terms of the financial instrument (for example, prepayment, call and similar options) but shall not consider future credit losses. The calculation includes all fees and points paid or received between parties to the contract that are an integral part of the effective interest rate (see the Standard of GRAP on Revenue from Exchange Transactions), transaction costs, and all other premiums or discounts. There is a presumption that the cash flows and the expected life of a group of similar financial instruments can be estimated reliably. However, in those rare cases when it is not possible to reliably estimate the cash flows or the expected life of a financial instrument (or group of financial instruments), the entity shall use the contractual cash flows over the full contractual term of the financial instrument (or group of financial instruments).</p> <p>Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable willing parties in an arm's length transaction.</p> <p>A financial asset is cash, or a contractual right to receive cash or another financial asset from another entity or exchange financial assets or financial liabilities with another entity under conditions that potentially favorable to the entity.</p> <p>A financial liability is any liability that is a contractual obligation to deliver cash or another financial asset to another entity; or exchange financial assets or financial liabilities under conditions that are potentially unfavorable to the entity.</p> <p>Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.</p> <p>Liquidity risk is the risk encountered by an entity in the event of difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset.</p> <p>Loans payable are financial liabilities, other than short-term payables on normal credit terms.</p> <p>A financial asset is past due when a counterparty has failed to make a payment when contractually due.</p> <p>Financial instruments at amortised cost are non-derivative financial assets or non-derivative financial liabilities that have fixed or determinable payments, excluding those instruments that the entity designates at fair value at initial recognition; or are held for trading.</p> <p>Classification</p> <p>The municipality has the following types of financial assets (classes and category) as reflected on the face of the statement of financial position or in the notes thereto:</p>
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Type of Financial Asset	Classification in terms of GRAP 104
Receivables from non-exchange transactions	Financial asset measured at amortised cost
Receivables from exchange transactions	Financial asset measured at amortised cost
Cash and cash equivalents	Financial asset measured at amortised cost
The entity has the following types of financial liabilities (classes and category) as reflected on the face of the statement of financial position or in the notes thereto:	
Type of Financial Liability	Classification in terms of GRAP 104
Payables from exchange transactions	Financial liability measured at amortised cost
Finance lease obligation	Financial liability measured at amortised cost
External loan	Financial liability measured at amortised cost
Initial recognition	
The municipality recognises a financial asset or a financial liability in its statement of financial position when it becomes a party to the contractual provisions of the instrument.	
The municipality recognises financial assets using trade date accounting.	
Initial measurement of financial assets and financial liabilities	
The municipality initially measures a financial asset and financial liability at its fair value plus transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability.	
Subsequent measurement of financial assets and financial liabilities	
The municipality measures all financial assets and financial liabilities after initial recognition at amortised cost.	
All financial assets measured at amortised cost, or at cost, are subject to an impairment review.	
Derecognition	
Financial assets	
The municipality derecognizes financial assets using trade date accounting. The entity derecognizes a financial asset only when:	
The contractual rights to the cash flows from the financial asset expire, are settled or waived;	
Financial liabilities	
The municipality removes a financial liability (or a part of a financial liability) from its statement of financial position when it is extinguished i.e. when the obligation specified in the contract is discharged, cancelled, expires or waived.	
Presentation	
Interest relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit. Losses and gains relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.	
A financial asset and a financial liability are only offset and the net amount presented in the statement of financial position when the municipality currently has a legally enforceable right to set off the recognised amounts and intends either to settle on a net basis, or to realize the asset and settle the liability simultaneously.	

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1.9	<p>Impairment of non-cash-generating assets</p> <p>Cash-generating assets are those assets held by the municipality with the primary objective of generating a commercial return. When an asset is deployed in a manner consistent with that adopted by a profit-orientated entity, it generates a commercial return. Non-cash-generating assets are assets other than cash-generating assets.</p> <p>Impairment is a loss in the future economic benefits or service potential of an asset, over and above the systematic recognition of the loss of the asset's future economic benefits or service potential through depreciation (amortisation).</p> <p>Carrying amount is the amount at which an asset is recognised in the statement of financial position after deducting any accumulated depreciation and accumulated impairment losses thereon.</p> <p>Costs of disposal are incremental costs directly attributable to the disposal of an asset, excluding finance costs and income tax expense.</p> <p>Depreciation (amortisation) is the systematic allocation of the depreciable amount of an asset over its useful life.</p> <p>Fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable, willing parties, less the costs of disposal.</p> <p>Recoverable service amount is the higher of a non-cash-generating asset's fair value less costs to sell and its value in use. Useful life is either the period of time over which an asset is expected to be used by the municipality; or the number of production or similar units expected to be obtained from the asset by the municipality.</p>
1.10	<p>Employee benefits</p> <p>Employee benefits are all forms of consideration given by the entity in exchange for service rendered by employees. Termination benefits are employee benefits payable as a result of either an entity's decision to terminate an employee's employment before the normal retirement date; or an employee's decision to accept voluntary redundancy in exchange for those benefits.</p> <p>Other long-term employee benefits are employee benefits (other than post-employment benefits and termination benefits) that are not due to be settled within twelve months after the end of the period in which the employees render the related service. Vested employee benefits are employee benefits that are not conditional on future employment.</p> <p>Composite social security programmes are established by legislation and operate as multi-employer plans to provide post-employment benefits as well as to provide benefits that are not consideration in exchange for service rendered by employees. A constructive obligation is an obligation that derives from the entity's actions whereby an established pattern of past practice, published policies or a sufficiently specific current statement, the entity has indicated to other parties that it will accept certain responsibilities and as a result, the entity has created a valid expectation on the part of those other parties that it will discharge those responsibilities.</p> <p>Short-term employee benefits</p> <p>Short-term employee benefits are employee benefits (other than termination benefits) that are due to be settled within twelve months after the end of the period in which the employees render the related service.</p> <p>Short-term employee benefits include items such as:</p> <ul style="list-style-type: none">Salaries, wages and social security contributions;Short-term compensated absences (such as paid annual leave and paid sick leave) where the compensation for the absences is due to be settled within twelve months after the end of the reporting period in which the employees render the related employee service;Bonus, incentive and performance related payments payable within twelve months after the end of the reporting period in which the employees render the related service; andNon-monetary benefits (for example, medical care, and free or subsidised goods or services such as housing, cars and cell phones) for current employees. <p>When an employee has rendered service to the entity during a reporting period, the entity recognises the undiscounted amount of short-term employee benefits expected to be paid in exchange for that service:</p> <ul style="list-style-type: none">As a liability (accrued expense), after deducting any amount already paid. If the amount already paid exceeds the undiscounted amount of the benefits, the entity recognise that excess as an asset (prepaid expense) to the extent that the prepayment will lead to, for example, a reduction in future payments or a cash refund; andAs an expense, unless another Standard requires or permits the inclusion of the benefits in the cost of an asset. <p>The expected cost of compensated absences is recognised as an expense as the employees render services that increase their entitlement or, in the case of non-accumulating absences, when the absence occurs. The entity measures the expected cost of accumulating compensated absences as the additional amount that the entity expects to pay as a result of the unused entitlement that has accumulated at the reporting date.</p> <p>The entity recognises the expected cost of bonus, incentive and performance related payments when the entity has a present legal or constructive obligation to make such payments as a result of past events and a reliable estimate of the obligation can be made. A present obligation exists when the entity has no realistic alternative but to make the payments.</p> <p>Defined contribution plans-KZN Joint Municipal Pension fund</p> <p>The municipality has a defined contribution plan with Natal Joint Municipal Pension Fund. Payments to the defined contribution plan are charged as an expense as they fall due.</p> <p>Other employee benefits</p> <p>The municipality provides long service awards to qualifying employees after the completion of a minimum service period. The expected costs of these benefits are accrued over the period of employment. Independent qualified actuaries carry out valuations of these obligations.</p> <p>The amount recognised as a liability for other long-term employee benefits is the net total of the following amounts:</p> <ul style="list-style-type: none">The present value of the defined benefit obligation at the reporting date;minus the fair value at the reporting date of plan assets (if any) out of which the obligations are to be settled directly. <p>The entity shall recognise the net total of the following amounts as expense or revenue, except to the extent that another standard requires or permits their inclusion in the cost of an asset:</p> <ul style="list-style-type: none">current service cost;interest cost;the expected return on any plan assets and on any reimbursement right recognised as an asset;actuarial gains and losses, which shall all be recognised immediately;past service cost, which shall all be recognised immediately; andThe effect of any curtailments or settlements.
1.11	<p>Provisions and contingencies</p> <p>Provisions are recognised when:</p> <ul style="list-style-type: none">the municipality has a present obligation as a result of a past event;It is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation;

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and, a reliable estimate can be made of the obligation.

The amount of a provision is the best estimate of the expenditure expected to be required to settle the present obligation at the reporting date.

Where some or all of the expenditure required to settle a provision is expected to be reimbursed by another party, the reimbursement is recognised when, and only when, it is virtually certain that reimbursement will be received if the municipality settles the obligation. The reimbursement is treated as a separate asset. The amount recognised for the reimbursement does not exceed the amount of the provision.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Provisions are reversed if it is no longer probable that an outflow of resources embodying economic benefits or service potential will be required, to settle the obligation.

A provision is used only for expenditures for which the provision was originally recognised. Provisions are not recognised for future operating deficits.

Contingent assets and contingent liabilities are not recognised, but are disclosed in the notes and are reviewed at reporting date .

The municipality has an obligation to rehabilitate its landfill site in terms of its licence stipulations .The amount of the provision is recognised at the present value of the expenditure expected to be required to settle the obligation.

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1.12	<p>Revenue from exchange transactions</p> <p>Revenue is the gross inflow of economic benefits or service potential during the reporting period when those inflows result in an increase in net assets, other than increases relating to contributions from owners.</p> <p>An exchange transaction is one in which the municipality receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of goods, services or use of assets) to the other party in exchange.</p> <p>Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction.</p> <p>Measurement</p> <p>Revenue is measured at the fair value of the consideration received or receivable..</p> <p>Rendering of services</p> <p>When the outcome of a transaction involving the rendering of services can be estimated reliably, revenue associated with the transaction is recognised by reference to the stage of completion of the transaction at the reporting date. The outcome of a transaction can be estimated reliably when all the following conditions are satisfied:</p> <p>the amount of revenue can be measured reliably;</p> <p>it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality;</p> <p>the stage of completion of the transaction at the reporting date can be measured reliably; and</p> <p>the costs incurred for the transaction and the costs to complete the transaction can be measured reliably.</p> <p>When services are performed by an indeterminate number of acts over a specified time frame, revenue is recognised on a straight line basis over the specified time frame unless there is evidence that some other method better represents the stage of completion. When a specific act is much more significant than any other acts, the recognition of revenue is postponed until the significant act is executed.</p> <p>When the outcome of the transaction involving the rendering of services cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that are recoverable. Service revenue is recognised by reference to the stage of completion of the transaction at the reporting date. Stage of completion is determined by services performed to date as a percentage of total services to be performed.</p> <p>Rentals</p> <p>Revenue arising from the use by others of entity assets yielding rentals is recognised when it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality and the amount of the revenue can be measured reliably.</p> <p>Other Revenue</p> <p>Revenue arising from the application of the approved tariff of charges is recognised when the relevant service is rendered by applying the appropriate tariff. This includes the issuing of licences, permits and the sale of tender documents.</p>
1.13	<p>Service charges</p> <p>Waste removal is based on bin size and the number of collections. Waste removal services are billed on a monthly basis.</p>
1.14	<p>Revenue from non-exchange transactions</p>

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	<p>Revenue comprises gross inflows of economic benefits or service potential received and receivable by the municipality, which represents an increase in net assets, other than increases relating to contributions from owners.</p> <p>Conditions on transferred assets are stipulations that specify that the future economic benefits or service potential embodied in the asset is required to be consumed by the recipient as specified or future economic benefits or service potential must be returned to the transferor.</p> <p>Control of an asset arise when the municipality can use or otherwise benefit from the asset in pursuit of its objectives and can exclude or otherwise regulate the access of others to that benefit.</p> <p>Non-exchange transactions are transactions that are not exchange transactions. In a non-exchange transaction, the municipality either receives value from another entity without directly giving approximately equal value in exchange, or gives value to another entity without directly receiving approximately equal value in exchange.</p> <p>Restrictions on transferred assets are stipulations that limit or direct the purposes for which a transferred asset may be used, but do not specify that future economic benefits or service potential is required to be returned to the transferor if not deployed as specified.</p> <p>Stipulations on transferred assets are terms in laws or regulation, or a binding arrangement, imposed upon the use of a transferred asset by entities external to the reporting municipality.</p> <p>Transfers are inflows of future economic benefits or service potential from non-exchange transactions, other than taxes.</p> <p>Recognition</p> <p>An inflow of resources from a non-exchange transaction recognised as an asset is recognised as revenue, except to the extent that a liability is also recognised in respect of the same inflow.</p> <p>As the municipality satisfies a present obligation recognised as a liability in respect of an inflow of resources from a non-exchange transaction recognised as an asset, it reduces the carrying amount of the liability recognised and recognises an amount of revenue equal to that reduction.</p> <p>Measurement</p> <p>Revenue from a non-exchange transaction is measured at the amount of the increase in net assets recognised by the municipality.</p> <p>When, as a result of a non-exchange transaction, the municipality recognises an asset, it also recognises revenue equivalent to the amount of the asset measured at its fair value as at the date of acquisition, unless it is also required to recognise a liability. Where a liability is required to be recognised it will be measured as the best estimate of the amount required to settle the obligation at the reporting date, and the amount of the increase in net assets, if any, recognised as revenue. When a liability is subsequently reduced, because the taxable event occurs or a condition is satisfied, the amount of the reduction in the liability is recognised as revenue.</p> <p>Transfers</p> <p>Apart from services in kind, which are not recognised, the municipality recognises an asset in respect of transfers when the transferred resources meet the definition of an asset and satisfy the criteria for recognition as an asset. Transferred assets are measured at their fair value as at the date of acquisition.</p> <p>Debt forgiveness and assumption of liabilities</p> <p>The municipality recognises revenue in respect of debt forgiveness when the former debt no longer meets the definition of a liability or satisfies the criteria for recognition as a liability, provided that the debt forgiveness does not satisfy the definition of a contribution from owners.</p> <p>Revenue arising from debt forgiveness is measured at the carrying amount of debt forgiven.</p> <p>Fines</p> <p>Revenue from the issuing of traffic fines is recognised when it is probable that economic benefits associated with a transaction will flow to the municipality and can be measured reliably. Revenue from traffic fines is initially recognised at fair value and subsequently tested for impairment. The revenue from traffic fines is subject to judicial process which is beyond the municipality's control.</p> <p>Gifts and donations, including goods in-kind</p> <p>Gifts and donations, including goods in kind, are recognised as assets and revenue when it is probable that the future economic benefits or service potential will flow to the municipality and the fair value of the assets can be measured reliably.</p>
1.15	<p>Investment income</p> <p>Investment income is recognised on a time-proportion basis using the effective interest method.</p>
1.16	<p>Unauthorised expenditure</p>

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	<p>Unauthorised expenditure means overspending of a vote or a main division within a vote and expenditure not in accordance with the purpose of a vote or, in the case of a main division, not in accordance with the purpose of the main division.</p> <p>All expenditure relating to unauthorised expenditure is recognised as an expense in the statement of financial performance in the period that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.</p>
1.17	<p>Fruitless and wasteful expenditure</p> <p>Fruitless expenditure means expenditure which was made in vain and would have been avoided had reasonable care been exercised.</p> <p>All expenditure relating to fruitless and wasteful expenditure is recognised as an expense in the statement of financial performance in the period that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.</p>
1.18	<p>Irregular expenditure</p> <p>Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No.56 of 2003), the Municipal Systems Act (Act No.32 of 2000), and the Public Office Bearers Act (Act No. 20 of 1998) or is in contravention of the economic entity's supply chain management policy. Irregular expenditure excludes unauthorised expenditure. Irregular expenditure is accounted for as expenditure in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.</p>
1.19	<p>Housing Operating Account</p> <p>The Housing Operating Account was established in terms of the Housing Act, (Act No. 107 of 1997). Loans from national and provincial government used to finance housing selling schemes undertaken by the municipality were extinguished on 1 April 1998 and transferred to a Housing Development Fund. Housing selling schemes, both complete and in progress as at 1 April 1998, were also transferred to the Housing Development Fund. In terms of the Housing Act, all proceeds from housing developments, which include rental income and sales of houses, must be paid into the Housing Development Fund. Monies standing to the credit of the Housing Development Fund can be used only to finance housing developments within the municipal area subject to the approval of the Provincial MEC responsible for housing.</p>
1.20	<p>Conditional grants and receipts</p> <p>Revenue received from conditional grants, donations and funding are recognised as revenue to the extent that the municipality has complied with any of the criteria, conditions or obligations embodied in the agreement. To the extent that the criteria, conditions or obligations have not been met a liability is recognised.</p>
1.21	<p>Grants in aid</p> <p>The Municipality donates money goods or services to individuals organisations and other sectors of government from time to time. When making these donations the Municipality does not receive any goods or services directly in return as would be expected in a purchase or sale transaction. Expect to be repaid in future; or Expect a financial return, as would be expected from an investment</p>
1.22	<p>Events after reporting date</p> <p>Events after reporting dates that are classified as adjusting events are accounted for in the annual financial statements. Events after reporting date that are classified as non-adjusting events after reporting date are disclosed in the notes to the annual financial statements.</p>
1.23	<p>Budget information</p> <p>The annual budget is prepared on a basis which is consistent with the annual financial statements .The budget and actual amounts are included in a separate financial statement ,Statement of Comparison of Budget and Actual amounts . Explanatory comments are provided in the notes to the financial statements giving reasons for variances from budget.</p>
1.24	<p>Related parties</p> <p>Individuals as well as their close family members and /or entities are related parties if one party has the ability, directly or indirectly, to control or jointly control the other party or exercise significant influence over the other party in making financial and /or operating decisions. Management is regarded as a related party and comprises the Councillors, the Mayor, the Executive Committee Members, the Municipal Manager, the Chief Financial Officer and all managers reporting directly to the Municipal Manager or as designated by the Municipal Manager.</p>

Dr Nkosazana Dlamini Zuma Municipality

Annual financial statements for the year ended 30 June 2022

Accounting Policies

1.25	<p>Commitments</p> <p>Commitments are future expenditure items of both an operating and capital nature; in respect of which the Municipality has committed funds which on execution will result in an outflow of resources embodying economic benefits. Commitments are neither recognised in the Statement of Financial Position as liabilities nor recognised in the Statement of Financial Performance as expenditure but are disclosed as future commitments in the notes to the annual financial statements.</p> <p>Commitments are disclosed in respect of:</p> <p>approved and contracted commitments, where expenditure has been approved and contracts have been awarded at reporting date, where the disclosure is required by the specific standard of GRAP.</p> <p>Items are classified as commitments where the municipality commits itself to future transactions that will normally result in the outflow of resources.</p> <p>Contracts that are entered into before the reporting date, but goods and services have not yet been received are disclosed in the disclosure Notes to the annual financial statements.</p>
1.26	<p>Value added tax</p> <p>The municipality accounts for Value Added Tax on a payment basis for purchases and receipts basis for revenue.</p>
1.27	<p>Statutory receivables</p> <p>Identification</p> <p>Statutory receivables are receivables that arise from legislation, supporting regulations, or similar means, and require settlement by another entity in cash or another financial asset. Carrying amount is the amount at which an asset is recognised in the statement of financial position. The cost method is the method used to account for statutory receivables that requires such receivables to be measured at their transaction amount, plus any accrued interest or other charges (where applicable) and, less any accumulated impairment losses and any amounts derecognised. Nominal interest rate is the interest rate and/or basis specified in legislation, supporting regulations or similar means. The transaction amount (for purposes of this Standard) for a statutory receivable means the amount specified in, or calculated, levied or charged in accordance with, legislation, supporting regulations, or similar means</p> <p>Recognition</p> <p>The municipality recognises statutory receivables as follows: if the transaction is an exchange transaction, using the policy on Revenue from exchange transactions; if the transaction is a non-exchange transaction, using the policy on Revenue from non-exchange transactions (Taxes and transfers); or if the transaction is not within the scope of the policies listed in the above or another Standard of GRAP, the receivable is recognised when the definition of an asset is met and, when it is probable that the future economic benefits or service potential associated with the asset will flow to the entity and the transaction amount can be measured reliably.</p> <p>Initial measurement</p> <p>The municipality initially measures statutory receivables at their transaction amount.</p> <p>Subsequent measurement</p> <p>The municipality measures statutory receivables after initial recognition using the cost method. Under the cost method, the initial measurement of the receivable is changed subsequent to initial recognition to reflect any: interest or other charges that may have accrued on the receivable (where applicable); impairment losses; and amounts derecognised.</p> <p>In assessing whether there is any indication that a statutory receivable, or group of statutory receivables, may be impaired the result from the following factors were considered, significant financial difficulty of the debtor, sequestration, liquidation or other financial re-organisation of the debtors, breach of arrangement contracts and adverse changes in the economy, which are evidenced in debtors payment patterns. Statutory receivables with similar credit risk characteristics are collectively assessed for impairment</p> <p>Derecognition</p> <p>The municipality derecognises a statutory receivable, or a part thereof, when: the rights to the cash flows from the receivable are settled, expire or are waived; the municipality transfers to another party substantially all of the risks and rewards of ownership of the receivable; or the municipality, despite having retained some significant risks and rewards of ownership of the receivable, has transferred control of the receivable to another party and the other party has the practical ability to sell the receivable in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer. In this case, the entity: - derecognise the receivable; and - recognise separately any rights and obligations created or retained in the transfer. The carrying amounts of any statutory receivables transferred are allocated between the rights or obligations retained and those transferred on the basis of their relative fair values at the transfer date. The entity considers whether any newly created rights and obligations are within the scope of the Standard of GRAP on Financial Instruments or another Standard of GRAP. Any difference between the consideration received and the amounts derecognised and, those amounts recognised, are recognised in surplus or deficit in the period of the transfer.</p>

Dr Nkosazana Dlamini Zuma Municipality

Annual financial statements for the year ended 30 June 2022

Accounting Policies

1.28	<p>Segment reporting</p> <p>The municipality is organised and operates in four key functional segments (or business units). To this end, management monitors the operating results of these business units for the purpose of making decisions about resource allocations and assessment of performance. Revenues and expenditures relating to these business units are allocated at a transactional level.</p> <p>The four key business units comprise of:</p> <ul style="list-style-type: none">• Community and public safety which includes community and social services, sport and recreation, public safety, health and housing services;• Economic and environmental services which includes planning and development, road transport, environmental protection services and tourism.• Trading service which is waste management services;• Municipal governance and administration which includes executive and council, finance and administration and internal audit unit; <p>The grouping of these segments is consistent with the functional classification of government activities which considers the nature of the services, the beneficiaries of such services and the fees charged for the services rendered (if any). Management does monitor performance geographically but does not at present have reliable separate financial information for decision making purposes. Processes have been put in place to generate this information at a transaction level and in the most cost effective manner.</p>
1.29	<p>Materiality</p> <p>Material omissions or misstatements of items are material if they could, individually or collectively, influence the decisions or assessments of users made on the basis of the financial statements. Materiality depends on the nature or size of the omission or misstatement judged in the surrounding circumstances. The nature or size of the information item, or a combination of both, could be the determining factor. Materiality has been considered in determining whether information is required to be recognised, measured, presented and disclosed in accordance with the requirements in the Standards of GRAP as well as assessing the effect of omissions, misstatements and errors on the financial statements.</p> <p>Budget information</p> <p>Variances between budget and actual amounts are regarded as material when there is a variance of:</p> <ul style="list-style-type: none">- 5% or greater in the statement of financial position, the statement of financial performance and the cash flow statement.

Dr Nkosazana Dlamini Zuma Municipality

Annual financial statements for the year ended 30 June 2022

Accounting Policies**1.30 Presentation of Annual financial statements**

The financial statements have been prepared in accordance with the Standards of Generally Recognised Accounting Practice (GRAP), issued by the Accounting Standards Board in accordance with Section 122(3) of the Municipal Finance Management Act (Act 56 of 2003).

Standards issued but not yet effective as the finance Minister has not determined the date.

Standard	Description	Effective Date	Expected Impact
GRAP 104	Financial Instruments (Revised April 2022) Guideline <i>Accounting for landfill sites</i>	Date not determined Date not determined	Minimal impact Minimal impact

In preparation of the these financial statements the following GRAP standards have been considered:

Standard	Description	Effective Date
GRAP 1	Presentation of Financial Statements	Currently applicable
GRAP 2	Cash Flow Statements	Currently applicable
GRAP 3	Accounting Policies, Changes in Accounting Estimates and Errors	Currently applicable
GRAP 4	The Effects of Changes in Foreign Exchange Rates	Currently applicable
GRAP 5	Borrowing Costs	Currently applicable
GRAP 6	Consolidated and Separate Financial Statements	Currently applicable
GRAP 7	Investments in Associates	Currently applicable
GRAP 8	Interest in Joint Ventures	Currently applicable
GRAP 9	Revenue from Exchange Transactions	Currently applicable
GRAP 10	Financial Reporting in Hyperinflationary Economies	Currently applicable
GRAP 11	Construction Contracts	Currently applicable
GRAP 12	Inventories	Currently applicable
GRAP 13	Leases	Currently applicable
GRAP 14	Events After the Reporting Date	Currently applicable
GRAP 16	Investment Property	Currently applicable
GRAP 17	Property Plant and Equipment	Currently applicable
GRAP 18	Segment Reporting	Currently applicable
GRAP 19	Provisions, Contingent Liabilities and Contingent Assets	Currently applicable
GRAP 20	Related Party Disclosures	Currently applicable
GRAP 21	Impairment of Non-cash-generating Assets	Currently applicable
GRAP 23	Revenue from Non-exchange Transactions (Taxes and Transfers)	Currently applicable
GRAP 24	Presentation of Budget Information in Financial Statements	Currently applicable
GRAP 25	Employee Benefits	Currently applicable
GRAP 26	Impairment of Cash-generating assets	Currently applicable
GRAP 27	Agriculture	Currently applicable
GRAP 31	Intangible Assets	Currently applicable
GRAP 32	Service Concession Arrangements: Grantor	Currently applicable
GRAP 34	Separate financial statements	Currently applicable
GRAP 35	Consolidated financial statements	Currently applicable
GRAP 36	Investments in associates and joint ventures	Currently applicable
GRAP 37	Joint arrangements	Currently applicable
GRAP 38	Disclosure of interests in other entities	Currently applicable
GRAP 110	Living and non-living resources	Currently applicable
GRAP 103	Heritage Assets	Currently applicable
GRAP 105	Transfer of Functions Between Entities Under Common Control	Currently applicable
GRAP 106	Transfer of Functions Between Entities Not Under Common Control	Currently applicable
GRAP 107	Mergers	Currently applicable
GRAP 108	Statutory Receivables	Currently applicable
GRAP 109	Accounting by Principals and Agents	Currently applicable

Notes to the financial statements

	2022	2021
	R	R
2 Value added tax receivable		
Value added tax receivable	1,968,677	3,132,491
<p>Vat represents net receivable from the South African Revenue Services. All vat returns were submitted to SARS throughout the year.</p>		
3 Receivables		
3.1 Receivables from non-exchange transactions		
Gross balances		
Suppliers deposits	583,604	558,828
Other receivables	1,767,382	1,020,649
	2,350,986	1,579,477
Less: Allowance for impairment	(500,470)	(500,470)
Net balances after allowance for impairment	1,850,516	1,079,008
Statutory receivables		
Property Rates	70,871,902	66,319,989
Traffic fines	1,136,950	1,831,212
Gross balance	72,008,852	68,151,201
Less: Allowance for impairment	(32,607,783)	(30,395,107)
Net balances after allowance for impairment	39,401,069	37,756,093
Net balances for receivables from non-exchange transactions	41,251,585	38,835,101
3.2 Receivables from exchange transactions		
Gross balances		
Service charges - Refuse	8,298,562	7,444,307
Rent	1,619,964	1,543,272
VAT on amounts receivable	1,317,407	1,172,947
Sundry debtors	794,998	387,339
	12,030,930	10,547,864
Less: Allowance for impairment	(8,489,493)	(6,631,287)
Net balances for receivables from exchange transactions	3,541,337	3,916,578

There were no receivables from non-exchange or exchange transactions that were pledged as security. The carrying values of exchange and non-exchange receivables approximate their fair values. The age analysis of various categories of debtors are detailed below:

Debtors aging analysis as at 30 June 2022						
by source type	0-30 Days	30-60 Days	60-90 Days	90-120 Days	Older than 120 Days	Total
Service charges - Refuse	328,636	257,023	217,513	193,713	8,405,347	9,402,233
Rent	-83,834	141,545	70,822	55,642	990,141	1,174,316
Sundry debtors	772,562	0	0	0	683,719	1,456,281
Total	1,015,365	398,568	288,335	249,355	10,079,207	12,030,830

Debtors aging analysis as at 30 June 2021						
by source type	0-30 Days	30-60 Days	60-90 Days	90-120 Days	Older than 120 Days	Total
Service charges - Refuse	622,692.84	230,081.81	193,770.80	174,383.02	7,193,550.97	8,414,479
Rent	79,395.95	70,441.37	70,441.37	70,441.37	739,518.84	1,030,239
Sundry debtors	-	-	-	-	1,103,146.12	1,103,146
Total	702,089	300,523	264,212	244,824	9,036,216	10,547,864

Debtors aging analysis as at 30 June 2022						
Aging per customer group	0-30 Days	30-60 Days	60-90 Days	90-120 Days	Older than 120 Days	Total
Government	32,287	57,606	59,276	36,506	5,173,066	5,358,740
Business	34,550	-55,943	-101,195	-99,287	-1,534,034	-1,755,909
Households	261,640	384,646	310,953	292,078	1,146,191	2,395,506
Agriculture	-46,293	-9,683	-2,641	-1,234	3,649,473	3,589,622
Other	733,182	21,943	21,943	21,293	1,644,511	2,442,871
Total	1,015,365	398,568	288,335	249,355	10,079,207	12,030,830

Debtors aging analysis as at 30 June 2021						
Aging per customer group	0-30 Days	30-60 Days	60-90 Days	90-120 Days	Older than 120 Days	Total
Government	-82,937	-86,733	-86,853	-86,238	3,274,524	2,931,763
Business	142,707	-203,862	-157,035	-153,544	-585,089	-956,822
Households	547,990	508,153	354,764	357,391	-1,652,931	115,368
Agriculture	69,163	62,179	132,897	106,776	6,384,757	6,755,772
Other	25,166	20,786	20,439	20,439	1,614,955	1,701,784
Total	702,089	300,523	264,212	244,824	9,036,216	10,547,864

Notes to the financial statements

2022
R

2021
R

Receivables from exchange transactions

Allowance for impairment as at 30 June 2022							
Reconciliation of allowance for impairment			Other receivables	Service charges - Refuse	Rent	Sundry debtors	Total
Balance at the beginning of the period			(500,470)	(6,342,629)	(270,516)	(18,141)	(7,131,756)
Bad debt written off							-
(Contribution to the impairment) / reversal of impairment				(1,558,950)	(299,256)		(1,858,206)
Balance at the end of the period			(500,470)	(7,901,579)	(569,773)	(18,141)	(8,989,963)

Allowance for impairment as at 30 June 2021							
Reconciliation of allowance for impairment	Statutory receivables - rates	Statutory receivables - Traffic fines	Other receivables	Service charges - Refuse	Rent	Sundry debtors	Total
Balance at the beginning of the period			(500,470)	(5,744,862)	(125,953)	(47,390)	(6,418,676)
Bad debt written off			-				-
(Contribution to the impairment) / reversal of impairment				(597,767)	(144,563)	29,249	(713,081)
Balance at the end of the period			(500,470)	(6,342,629)	(270,516)	(18,141)	(7,131,756)

Provision for impairment is based on the payment record of debtors. No provision is made on state debtors.

Notes to the Financial statements

3.2 Statutory receivables

Statutory receivables as at 30 June 2022

Classification	Legislation	Gross opening balance	Billing for the year	Penalties and interests	Bad debts	Receipts	Gross closing balance	Impairment losses provision	Carrying amount Closing balance	
Rates	Municipal Property Rates Act, Act No. 6 of 2004	66,319,989	34,690,264	6,358,491	-	(36,496,842)	70,871,902	(31,614,895)	39,257,007	
Traffic fines	Criminal procedure act, Act No. 51 of 1977	1,831,212	586,350	-	(1,148,112)	(132,500)	1,136,950	(992,888)	144,062	
		68,151,201	35,276,614	6,358,491	-	1,148,112	(36,629,342)	72,008,852	(32,607,783)	39,401,069

Statutory receivables as at 30 June 2021

Classification	Legislation	Gross opening balance	Billing for the year	Penalties and interests	Bad debts	Receipts	Gross closing balance	Impairment losses provision	Carrying amount Closing balance
Rates	Municipal Property Rates Act, Act No. 6 of 2004	59,028,581	34,318,330	6,105,261	-	(33,132,183)	66,319,989	(28,580,298)	37,739,691
Traffic fines	Criminal procedure act, Act No. 51 of 1977	1,190,835	719,200	-	-	(78,823)	1,831,212	(1,814,809)	16,402
		60,219,416	35,037,530	6,105,261	-	33,211,006	68,151,201	(30,395,107)	37,756,093

Debtors aging analysis as at 30 June 2022

by source type	0-30 Days	30-60 Days	60-90 Days	90-120 Days	Older than 120 Days	Total
Rates	2,114,689	1,812,898	1,470,142	1,339,895	64,134,279	70,871,902
Traffic Fines	49,051.33	23,750.00	26,350.00	31,750	1,006,348	1,137,249
	2,163,740.17	1,836,647.52	1,496,491.54	1,371,645.24	65,140,627.26	72,009,151.73

Debtors aging analysis as at 30 June 2021

by source type	0-30 Days	30-60 Days	60-90 Days	90-120 Days	Older than 120 Days	Total
Rates	2,338,479.69	1,895,206.45	1,720,413.20	1,797,173.47	58,568,716.37	66,319,989
Traffic fines	62,951.33	36,950.00	40,600.00	34,800.00	1,655,910.00	1,831,211
Total	2,401,431	1,932,156	1,761,013	1,831,973	60,224,626	68,151,201

Debtors aging analysis as at 30 June 2022

Aging per customer group				0-30 Days	30-60 Days	60-90 Days	90-120 Days	Older than 120 Days	Total
Government				333,277	437,438	422,918	422,740	19,429,665	21,046,037
Business				546,892	351,028	250,405	217,468	8,681,767	10,047,559
Households				589,183	510,841	418,961	381,133	28,688,624	30,588,742
Agriculture				694,388	537,342	404,207	350,305	8,322,459	10,308,701
Other				-	-	-	-	18,112	18,112
Total				2,163,740	1,836,648	1,496,492	1,371,645	65,140,627	72,009,152

Debtors aging analysis as at 30 June 2021

Aging per customer group				0-30 Days	30-60 Days	60-90 Days	90-120 Days	Older than 120 Days	Total
Government				498,026	479,186	473,405	469,735	15,851,007	17,771,358
Business				517,600	402,067	289,779	262,755	7,738,132	9,210,333
Households				704,961	522,824	602,415	767,045	29,303,874	31,901,119
Agriculture				680,844	528,079	395,414	332,439	7,313,502	9,250,279
Other				-	-	-	-	18,112	18,112
								-	
Total				2,401,431	1,932,156	1,761,013	1,831,973	60,224,626	68,151,201

Interest/penalties accrue at 18% per annum if an instalment is not paid by the last working day of the month, and a flat rate 10% collection charge will be charged on any monthly instalment that fall two months into arrears in terms of the Council's Credit control and debt collection policy. Interest used in the discount of statutory receivables is 5.247%.

Dr Nkosazana Dlamini Zuma Municipality

Annual financial statements for the year ended 30 June 2022

Notes to the Financial statements

Allowance for impairment as at 30 June 2022

Reconciliation of allowance for impairment	Statutory receivables - rates	Statutory receivables - Traffic fines	Total
Balance at the beginning of the period	(28,580,298)	(1,814,808)	(30,395,107)
Bad debt written off	-	1,148,112	1,148,112
(Contribution to the impairment) / reversal of impairment	(3,034,597)	(326,191)	(3,360,788)
Balance at the end of the period	(31,614,895)	(992,888)	(32,607,783)

Allowance for impairment as at 30 June 2021			
Reconciliation of allowance for impairment	Statutory receivables - rates	Statutory receivables - Traffic fines	Total
Balance at the beginning of the period	(28,195,205)	(1,161,902)	(29,357,106)
Bad debt written off	-	-	-
(Contribution to the impairment) / reversal of impairment	(385,093)	(652,907)	(1,038,000)
Balance at the end of the period	(28,580,298)	(1,814,808)	(30,395,107)

Dr Nkosazana Dlamini Zuma Municipality

Annual financial statements for the year ended 30 June 2022

Notes to the financial statements

	2022	2021
	R	R
4 Cash and cash equivalents		
Bank balances	12,683,847	3,690,854
Short-term deposits	167,549,768	155,483,460
	180,233,614	159,174,314
Cash on hand	1,344	1,377
	180,234,958	159,175,691

Cash and cash equivalents held by the municipality that are available for use .

For the purpose of statement of financial position and the cash flow statement, cash and cash equivalents includes cash on hand and cash at bank net of outstanding overdraft. The municipality does not have overdrawn current account facilities with its banker and therefore does not incur overdrawn current account fees. Short-term deposits are made for varying periods, depending on the immediate cash requirements. It earn interest at the respective short-term deposit rate. The maximum investment period is three months.

The Municipality has the following bank accounts:

	Cashbook balances	Bank statement balances	Cashbook balances	Bank statement balances
	30 June 2022	30 June 2022	30 June 2021	30 June 2021
Bank balances				
First National Bank Limited - Primary Bank account - 62026224999	11,526,728	11,524,373	2,670,461	2,670,461
First National Bank Limited - Bank account - 52551036969	1,157,118	1,157,119	1,020,393	1,020,393
	12,683,847	12,681,492	3,690,854	3,690,854
Short-term deposits				
First National Bank Limited business money market-62235619197	1,743,788	1,743,788	25,099,606	25,099,606
FNB Fixed Deposit -74942423951	6,015,293	6,015,293	-	-
Nedbank Limited investment-03/7881098635/000018	-	-	94,600	94,600
First National Bank Limited money market-62008452071	1,628,102	1,628,102	1,591,380	1,591,380
First National Bank Limited call deposit-62544297436	-	-	5,195,055	5,195,055
First National Bank Limited call deposit-62544294987	-	-	5,493,177	5,493,177
First National Bank Limited call deposit-74165605518	911,252	911,252	887,685	887,685
First National Bank Limited Fixed deposit-74906990821	31,267,892	31,267,892.40	-	-
FNB CALL DEPOSIT-62810888935	467,983	467,983	460,717	460,717
FNB CALL DEPOSIT-62810887119	279,115	279,115	275,238	275,238
First National Bank Limited call account-62550105011	206,031	206,031	201,246	201,246
FNB Fixed Deposit -74938172372	5,053,548	5,053,548	-	-
Standard Bank Limited-052070336	4,417	4,417	80,434	80,434
Standard Bank Limited-478735995 005	-	-	30,638,646	30,638,646
Standard Bank Limited-478735995 006	-	-	15,000,000	15,000,000
Nedbank Investment- 03/7881098635/000035	-	-	30,000,000	30,000,000
Nedbank Investment- 03/7881098635/000047	30,889,266	30,889,266	-	-
Investec Bank Limited-1100540834-450	-	-	10,254,897	10,254,897
Investec Bank Limited-1100540834-500	10,644,690	10,644,690	-	-
Absa Business Bank - 2079795620	31,330,604	31,330,604	30,210,780	30,210,780
Absa Business Bank - 2080353520	15,000,000	15,000,000	-	-
Standard Bank Limited-478735995 015	32,107,787	32,107,787	-	-
	167,549,768	167,549,768	155,483,460	155,483,460
	180,233,614	180,231,259	159,174,314	159,174,314

Dr Nkosazana Dlamini Zuma Municipality

Annual financial statements for the year ended 30 June 2022

Notes to the financial statements**5 Investment property**

	2022			2021		
	Cost / Valuation	Additions/Fair value adjustments	Closing balance	Cost / Valuation	Additions/Fair value adjustments	Closing balance
Investment property	20,411,000	1,348,000	21,759,000	20,411,000	-	20,411,000

Reconciliation of investment property - 30 June 2022

	Opening balance	Additions/Fair value adjustments	Disposals	Closing balance
Investment property	20,411,000	1,348,000	-	21,759,000

Reconciliation of investment property - 30 June 2021

	Opening balance	Additions/Fair value adjustments	Disposals	Closing balance
Investment property	20,411,000	-	-	20,411,000

Rentals from investment properties amounted to R 397 1118 (2021/2022) and R 400 038 (2020/2021)

Pledged as security:

No investment property is pledged as security.

Investment property consists mostly of land held for an undeterminable future use and land and buildings held to earn rentals. There were no recent comparable vacant land sales within Bulwer, Underberg and Creighton to support any increase in values in the 2020/2021 financial year.

The last valuation was performed as of 30 June 2022 and resulted in the R1 348 000.00.

Details of valuation

Investment property mainly vacant stands and land and buildings are stated at fair values, which have been determined based on valuations by an independent valuer who is registered as a Professional Valuer in terms of Section 20(2)a of the Property Valuers Profession Act 2000, and Member of the South African Institute of Valuers. The valuation was arrived at by reference to the comparable sales approach. The last valuation was performed as of 30 June 2022.

Dr Nkosazana Dlamini Zuma Municipality

Annual financial statements for the year ended 30 June 2022

Notes to the financial statements**6a Property, plant and equipment**

	2022			2021		
	Cost / Valuation	Accumulated depreciation and impairment	Carrying Value	Cost / Valuation	Accumulated depreciation and impairment	Carrying Value
Infrastructure	260,420,371	83,446,351	176,974,021	240,445,198	56,673,527	183,771,672
Community Assets	261,614,738	43,121,436	218,493,303	230,038,782	32,923,079	197,115,703
Machinery and Equipment	15,875,819	7,797,685	8,078,135	12,441,818	3,951,326	8,490,492
Transport	37,340,685	14,209,738	23,130,947	31,998,028	10,725,119	21,272,909
Furniture and Office Equipment	7,874,654	4,240,000	3,634,654	6,255,109	2,901,196	3,353,913
Leased Assets	253,101	252,004	1,097	1,279,180	1,111,838	167,342
Computer equipment	6,528,668	3,599,554	2,929,114	4,997,757	2,576,746	2,421,011
Buildings	39,629,952	5,993,635	33,636,316	28,899,770	4,670,648	24,229,122
Land	12,738,101	-	12,738,101	12,738,101	-	12,738,101
	642,276,089	162,660,402	479,615,686	569,093,743	115,533,477	453,560,266

Notes to the Financial statements

6b Property, plant and equipment

Reconciliation of property, plant and equipment - 30 June 2022

	Opening balance	Capital expenditure on purchased assets	Capital expenditure on work in progress	Landfill adjustment	Disposals / Write offs	Depreciation and impairments	Closing balance
	R	R	R	R	R	R	R
Infrastructure	183,771,672	-	19,949,973	-	-	(26,747,625)	176,974,021
Community Assets	197,115,703	-	29,935,764	1,640,194	-	(10,196,358)	218,493,303
Machinery and Equipment	8,490,492	3,437,560	-	-	-	(3,849,917)	8,078,135
Transport	21,272,909	5,341,751	-	-	-	(3,483,713)	23,130,947
Furniture and Office Equipment	3,353,913	1,533,009	-	-	-	(1,251,812)	3,634,654
Leased Assets	167,341	-	-	-	-	(166,701)	1,097
Computer equipment	2,421,011	1,552,730	-	-	-	(1,044,628)	2,929,114
Buildings (Other)	24,229,122	1,690,569	9,039,612	-	-	(1,322,987)	33,636,316
Land (Other)	12,738,101	-	-	-	-	-	12,738,101
	453,560,265	13,555,619	58,925,349	1,640,194	-	(48,065,741)	479,615,686

Analysis of work in progress - 30 June 2022

	Opening balance	Capital expenditure on work in progress	Transfer to completed assets	Impairment of work in progress	Closing balance
Included with in infrastructure assets	-	5,747,719	19,949,973	(24,494,751)	1,212,942
Included with in community assets	-	3,247,754	29,935,764	(30,532,055)	2,591,463
Included with in buildings (Other) assets	-	255,942	9,039,612	(303,690)	8,991,864
		9,251,416	58,925,349	(55,380,496)	12,796,268

Repairs and maintenance expenditure on property, plant and equipment

	2022	2021
Infrastructure	5,815,053	1,307,000
Community Assets	2,705,546	2,325,331
Machinery and Equipment	123,754	237,703
Transport	4,491,391	1,781,896
Buildings & Other assets	1,165,487	167,734
	14,301,231	5,819,664
Repairs and maintenance		
Amounts paid to service providers	14,301,231	5,819,664
Amounts spent on Materials	-	-
Time spent by employees	-	-
	14,301,231	5,819,664

Items of property plant and equipment that were fully depreciated with a cost of R657 663.96 were approved for disposal in the current year but the process would be finalised in the upcoming year.

Reconciliation of property, plant and equipment - 30 June 2021

	Opening balance	Capital expenditure on purchased assets	Capital expenditure on work in progress	Impairment of work in progress	Disposals / Write offs	Depreciation and impairments	Correction of error	Closing balance
	R	R	R	R	R	R		R
Infrastructure	142,558,931	26,500	55,588,634	-	-	(17,215,321)	2,812,928.47	183,771,672
Community Assets	192,996,781	201,239	13,867,661	(1,406,532)	-	(8,061,898)	(481,548)	197,115,703
Machinery and Equipment	8,990,265	620,714	-	-	-	(1,120,487)	-	8,490,492
Transport	19,772,010	4,268,292	-	-	-	(2,767,393)	-	21,272,909
Furniture and Office Equipment	4,218,743	279,770	-	-	-	(1,144,600)	-	3,353,913
Leased Assets	586,747	-	-	-	-	(419,289)	-	167,341
Computer equipment	2,588,598	721,716	-	-	-	(889,302)	-	2,421,011
Buildings (Other)	25,427,976	-	-	-	-	(1,198,854)	-	24,229,122
Land (Other)	12,738,101	-	-	-	-	# #####	-	12,738,101
	409,878,152	6,118,231	69,456,295	(1,406,532)	-	(32,817,144)	2,331,380	453,560,265

Analysis of work in progress - 30 June 2021

	Opening balance	Capital expenditure on work in progress	Transfer to completed assets	Impairment of work in progress	Closing balance
Included with in infrastructure assets	-	3,953,508	55,588,634	(53,794,423)	5,747,719
Included with in community assets	-	18,698,138	13,867,661	(29,300,045)	3,247,754
Included within buildings (Other) assets	-	255,942	-	-	255,942
		22,897,588	69,456,295	(83,102,468)	9,251,416

Repairs and maintenance expenditure on property, plant and equipment

	2021	2020
Infrastructure	1,307,000	2,015,104
Community Assets	2,325,331	1,120,363
Machinery and Equipment	237,703	42,789
Transport	1,781,896	791,501
Buildings & Other assets	167,734	540,286
	5,819,664	4,510,043
Repairs and maintenance		
Amounts paid to service providers	5,819,664	4,487,533
Amounts spent on Materials	-	22,510
Time spent by employees	-	-
	5,819,664	4,510,043

Dr Nkosazana Dlamini Zuma Municipality

Annual financial statements for the year ended 30 June 2022

Notes to the Financial statements

7 Intangible assets

	R	2022 R	R	R	2021 R	R
	Cost / Valuation	Accumulated amortisation and accumulated impairment	Carrying Value	Cost / Valuation	Accumulated amortisation and accumulated impairment	Carrying Value
Computer software	853,417	(391,001)	462,417	550,181	(236,292)	313,888

Reconciliation of intangible assets - 30 June 2022

	Opening balance	Additions	Amortisation	Impairment loss	Carrying value
Computer software	313,888	303,237	(154,709)	-	462,417

Reconciliation of intangible assets - 30 June 2021

	Opening balance	Additions	Amortisation	Impairment loss	Carrying value
Computer software	232,432	258,728	(177,272)	-	313,888

Restricted title:

All computer software's are issued under licence and are restricted to the condition under which each licence is issued.

8 Finance lease obligation

	2022 R	2021 R
Minimum lease payments due		
- Within one year	-	177,036
- In second to fifth year inclusive	-	-
	-	177,036
Less: Future finance charges	-	(6,325)
Present value of minimum lease payments	-	170,712
Present value of minimum lease payments due:		
- Within one year	-	170,712
- In second to fifth year inclusive	-	-
	-	170,712
Non-current liabilities	-	-
Current liabilities	-	170,712
	-	170,712

The average lease term is 3 years. The capitalised liabilities are in respect of office equipment leased by the municipality. The lease agreements neither provide the nominal nor the effective interest rates, accordingly, internal rates of return applicable to each lease were determined and accordingly applied to amortise each of the respective lease repayments. Therefore, the average effective borrowing rate is 9%, which is subject to a 0% - 15% escalation per annum. The leases have fixed repayment terms. The agreements do not provide for contingent rental payments. It must be noted that printing machine leases ended in the current financial year and was not replaced by another appointment. The procurement processes for the new lease would be finalised in 2022/2023 financial year.

Notes to the Financial statements

	2022	2021
	R	R
9 Payables from exchange transactions		
Trade payables	31,015,483	19,099,169
Retention creditors - contracts	9,363,914	8,551,294
Staff leave accrual	6,872,446	5,827,597
13th cheque provision	1,927,087	1,729,594
Sundry payables	10,355,088	10,195,814
	59,534,018	45,403,468

10 Unspent conditional grants

	Balance at the beginning of the period	Portion of rollover not approved and paid to COGTA	Additions during the period	Income recognised during the period as a result of grant conditions being met	Balance as at 30 June 2022
Building Plan Management System	80,000	(80,000)		-	-
Municipal Infrastructure Grant	-	-	42,508,000	(42,508,000)	-
Greenest Award Municipal Grant	375,000	-	-	(375,000)	-
Anti-corruption Grant	133,983	-	-	(133,983)	-
Small Town Rehabilitation Grant	-	-	5,200,000	-	5,200,000
Financial Management Grant	-	-	1,950,000	(1,950,000)	-
Expanded Public Works Programme	-	-	2,323,000	(2,323,000)	-
Arts & culture - Library Grant	-	-	3,972,000	(3,972,000)	-
	588,983	(80,000)	55,953,000	(51,261,983)	5,200,000

	Balance at the beginning of the period	Portion of rollover not approved and paid to COGTA	Additions during the period	Reduction of grant as a result of grant conditions being met	Balance as at 30 June 2022
Integrated National Electrical Programme Grant	-	-	9,700,000	(9,700,000)	-
Title Deeds Restoration Programme Grant	200,000	-	-	-	200,000
Department of Human Settlements Grant	5,624,057	-	311,024	(311,024)	5,624,058
	5,824,057	-	10,011,024	(10,011,024)	5,824,058
	6,413,040	(80,000)	65,964,024	(61,273,007)	11,024,058

	Balance at the beginning of the period	Portion of rollover not approved and deducted from equitable share	Additions during the period	Income recognised during the period as a result of grant conditions being met	Balance as at 30 June 2021
Building Plan Management System	500,000	-		(420,000)	80,000
Municipal Infrastructure Grant	-	-	26,658,000	(26,658,000)	-
Greenest Award Municipal Grant	-	-	375,000	-	375,000
Anti-corruption Grant	171,343	-	-	(37,360)	133,983
Financial Management Grant	-	-	2,000,000	(2,000,000)	-
Expanded Public Works Programme	-	-	2,513,000	(2,513,000)	-
Arts & culture - Library Grant	-	-	3,803,000	(3,803,000)	-
Arts and Culture - Creighton Library	2,409,050	-	-	(2,409,050)	-
	3,080,393	-	35,349,000	(37,840,410)	588,983

	Balance at the beginning of the period	Portion of rollover not approved and deducted from equitable share	Additions during the period	Reduction of grant as a result of grant conditions being met	Balance as at 30 June 2021
Integrated National Electrical Programme Grant	-	-	8,400,000	(8,400,000)	-
Title Deeds Restoration Programme Grant	-	-	200,000	-	200,000
Department of Human Settlements Grant	5,624,057	-	24,174,164	(24,174,164)	5,624,057
	5,624,057	-	32,774,164	(32,574,164)	5,824,057
	8,704,450	-	68,123,164	(70,414,574)	6,413,040

Name of Grant

Description of Grant

Anti-corruption Grant

This grant is used to fund anti-corruption activities. Unspent portion included in current liabilities.

Small Town Rehabilitation Grant

The grant is used to support small and rural municipalities with the rehabilitation of small towns as local centres of economic activity and nodes of concentrated and focused delivery of services

Notes to the Financial statements

	2022	2021
	R	R
Financial Management Grant		
	This grant is used to finance sound financial management and to pay salaries for the interns.	
Expanded Public Works Programme		
	The grant is utilised for creating of job opportunities in environmental and cultural, infrastructure and the social eradication of poverty and capacity building and skills programmes.	
Arts and Culture - Library grant		
Municipal Infrastructure Grant		
	This grant is used to subsidize the cost of running the libraries.	
Integrated national electrical programme grant		
	This grant is used to subsidize the cost of building infrastructure. Conditions of the grant have been met. There was no delay or withholding of the grant.	
Building Plan Management System		
	The municipality receives funding from INEP to fund the electrification of the areas within the municipal demarcation on behalf of ESKOM.	
Greenest Award Municipal Grant		
	This grant was received from KZN CoGTA for development and implementation of a building plan information system.	
Arts & Culture Creighton Library grant		
Title Deeds Restoration Programme Grant		
	This grant was received from KZN EDTEA as a conditional award won by the municipality as a result of complying with Waste Management prescripts.	
	This grant is for construction of Creighton Community library.	
	This grant allocated to the municipality for the completion of Title Deeds related activities.	
Department of Human Settlements grant		
	This grant is to be used in the implementation of the Department of Housing projects.	
<p>The municipality has complied with all grant conditions and all allocations were received by the municipality as gazetted. INEP grant was reduced by R 3 020 000 due to underspending in the middle of the year while MIG was increased by R 6 000 000.</p>		

Notes to the Financial statements

		2022		2021	
		R		R	
11 Provisions					
		Opening balance post adjustments	Reductions	Interest	Contributions to provision
					Closing balance
11.1 Reconciliation Provision for landfill site rehabilitation - 30 June 2022					
Environmental rehabilitation - landfill site		(7,757,272)	381,860	(536,028)	(1,640,194)
					(9,551,633)
30 June 2021					
Environmental rehabilitation - landfill site		(9,163,804)	2,070,908	(664,376)	-
					(7,757,272)
<p>The provision for rehabilitation of refuse disposal sites relates to the legal obligation to rehabilitate the disposal sites. The municipality has two landfill sites, one at Creighton and the other at Bulwer. Both sites have a 10 year licence issued on the 15 of September 2015 and the 26 of October 2015 respectively. The provision made represents the present value of estimated future rehabilitation costs for these landfill sites. It also takes into account the estimated landfill site capacity, the average refuse disposal per month on Creighton landfill site; in addition to the fact that each has their respective licences valid till the second-half of 2025.</p>					
11.2 Long service awards obligation					
Balance at the beginning of the period				3,696,000	2,522,000
Current service cost				433,000	283,000
Interest cost				402,000	323,000
Benefits paid				(417,000)	(139,092)
Actuarial (gains)/losses				(402,000)	707,092
				3,712,000	3,696,000
Current liabilities				339,000	439,000
Non current liabilities				3,373,000	3,257,000
				3,712,000	3,696,000
<p>The municipality offers certain employees leave awards that may be exchanged for cash on certain anniversaries of commencing service determined by the length of service.</p> <p>The most recent actuarial valuation of plan assets of long service awards and the present value of the defined benefit obligation were carried out at 30 June 2022 by a fellow of the Fellow of the Actuarial Society of South Africa . The present value of the defined benefit obligation , and the related current service cost and past service cost, were measured using the Projected Unit Credit Funding Method.</p> <p>The principal assumptions used for the purpose of actuarial valuations are as follows:</p>					
Discount rate				Yield Curve	Yield Curve Difference between nominal and real yield curves
Consumer Price Index (CPI)				Difference between nominal and real yield curves	nominal and real yield curves
Normal salary increase rate (CPI+1%)				4.50%	4.30%
Net effective discount rate				Yield curve based	Yield curve based
<p>The amount recognised in the Statement of Financial Position is as follows:</p>					
Present value of unfunded obligations				3,712,000	3,696,000
<p>The amounts recognised in the Statement of Financial Performance are as follows:</p>					
Current service cost				433,000	283,000
Interest cost				402,000	323,000
Benefits paid				(417,000)	(139,092)
Actuarial gains / (losses)				(402,000)	707,092
Amount included in other income - Actuarial gain on provision - Long service award				16,000	1,174,000
<p>Movements in the present value of the defined benefit obligation were as follows:</p>					
Current service cost				433,000	283,000
Interest cost				402,000	323,000
Benefits paid				(417,000)	(139,092)
Actuarial gains and losses				(402,000)	707,092
				16,000	1,174,000

Notes to the Financial statements

	2022	2021
	R	R
Movement in the present value of plan assets were as follows:		
Benefits paid	(417,000)	(139,092)
	<u>(417,000)</u>	<u>(139,092)</u>
Present value of obligation	<u>3,712,000</u>	<u>3,696,000</u>

11.3 Post retirement health care benefits obligations

The history of experienced adjustments is as follows:

Balance at the beginning of the period / year	6,173,000	5,496,000
Current Service cost	504,000	372,000
Current interest cost	669,000	575,000
Medical contributions subsidies for continuation pensioners		
Benefits Paid	(55,609)	(53,586)
Actuarial losses	(435,391)	(216,414)
	<u>6,855,000</u>	<u>6,173,000</u>

The municipality provides certain post-retirement health care benefits liability by funding the medical aid contribution of qualifying retired members of the municipality . According to the rules of the Medical Aid Funds, with which the municipality is associated , a member (who is on the current Conditions of service) is entitled to remain a continued member of such medical aid fund on retirement , in which case the municipality is liable for a certain portion of the medical aid membership fee. The municipality operate an unfunded defined benefit plan for these qualifying employees.

The most recent actuarial valuations of plan assets and present value of the unfunded defined benefit obligation were carried out at 30 June 2022 by a fellow of the Faculty of Actuaries and Fellow of Actuarial Society of South Africa. The present value of the defined benefit obligation , and the related current service costs and past service costs were measured using the Projected Unit Credit Method.

The members of the post-employment benefit plan are made up as follows:

Pensioners	1	1
In-service members	<u>103</u>	<u>101</u>

The liability in respect of past service has been estimated as follows:

In-service members	<u>6,855,000</u>	<u>6,173,000</u>
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The Municipality makes monthly contributions for health care arrangements to the following

Medical Aid Schemes:

Key Health, Bonitas, Samwumed and LA Health.

Notes to the Financial statements

	2022	2021
	R	R
11.3 Post retirement health care benefits obligations (cont.)		
The principal assumptions used for the purposes of the actuarial valuations were as follows:		
Discount rate	Yield Curve	Yield Curve Difference between
	Difference between nominal and real yield curves	nominal and real yield curves
Expected inflation	4.50%	4.30%
Health care cost inflation (CPI+1%)		Relationship between discount rate and health care inflation rate
Net discount rate	Relationship between discount rate and health care inflation rate	Relationship between discount rate and health care inflation rate
The amount recognised in the statement of financial position is as follows:		
Present value of unfunded obligations	6,855,000	6,173,000
The amount recognised in the statement of financial performance is as follows:		
Total included in employee related costs - Contribution to medical aid schemes, pension funds, UIF and SDL	6,855,000	6,173,000
	6,855,000	6,173,000
Movements in the present value of the defined benefit obligation were as follows:		
Current service cost	504,000	372,000
Interest cost	669,000	575,000
Medical contributions subsidies for continuation pensioners	-	-
Actuarial gains and losses	(435,391)	(216,414)
Amount included in employee related costs	737,609	730,586
Current liabilities	68,000	76,000
Non current liabilities	6,787,000	6,097,000
	6,855,000	6,173,000
12 Housing operating account		
Movement in the current period / year:		
Opening balance	5,493,175	5,228,240
Transfer to Municipality		
Add: Interest received and further advances	522,117	264,936
Closing balance	6,015,293	5,493,175
The Housing Operating Account is represented by cash and cash equivalents	6,015,293	5,493,175

Notes to the Financial statements

		2022 R	Restated 2021 R
13 Revenue			
Revenue comprises revenue from exchange and non-exchange transactions as follows:			
13.1 Revenue from exchange transactions			
Service charges	14	4,006,487	3,878,196
Licences and permits	15	445,291	414,494
Agency services	16	551,666	306,427
Rental of facilities and equipment	17	1,122,388	878,068
Other income	18	548,174	298,738
Interest received	19	7,600,721	6,423,720
		14,274,727	12,199,642
13.2 Revenue from non - exchange transactions			
Property rates	20	34,690,264	34,318,330
Property rates - penalties imposed	20	6,445,089	6,105,261
Government grants and subsidies	21	190,737,983	197,597,410
Traffic fines	23	586,350	719,200
Assets donated	22	931,474	-
Pound Fees		446,058	162,060
Incidental Cash Surpluses		41,505	346,261
		233,878,723	239,248,522
Incidental cash surpluses relates to fruitless & wasteful expenditure to be recovered from relevant officials and bursary refunds from employees who did not fulfil their obligations.			
14 Service charges			
Service charges - Refuse removal		4,006,487	4,006,487
15 Licences and permits			
Licences and permits		445,291	414,494
16 Agency services			
Agency services		551,666	306,427
The municipality receives 8.55% on amounts collected for vehicle registrations since this is the function of Department of Transport. In prior years it was included in licences and permits, it has been separately disclosed to achieve fair presentation.			
17 Rental of facilities and equipment			
Market related		1,094,725	865,660
Non-Market related		27,662	12,409
		1,122,388	878,068
18 Other income			
Sale of Goods		16,214	95,628
Insurance Refunds & Commissions		14,515	29,149
Cemetery and Burial		4,601	6,438
Building Plan Approval		107,723	121,322
Skills Development Levy Refund		337,350	-
Photocopies and Faxes		66,875	45,525
Clearance Certificates		896	676
		548,174	298,738
19 Interest received			
Interest Received - Deposit held by Suppliers		16,168	21,221
Interest Received - Current Account		210,977	175,226
Interest Received - Investments		7,373,576	6,227,273
		7,600,721	6,423,720
20 Property rates			
Residential		7,608,246	7,464,967
Business & Commercial		8,670,700	8,389,514
Agricultural		8,946,830	9,002,921
State owned		8,185,111	7,845,451
Vacant		1,279,377	1,615,478
Total		34,690,264	34,318,330
Penalties			
Property rates		6,358,491	5,984,091
Service charges		86,598	121,170
		6,445,089	6,105,261

Notes to the Financial statements

	2022 R	Restated 2021 R
Valuations		
Business and Commercial	291,312,000	291,312,000
Farms - Agriculture	3,171,237,000	3,185,456,000
Farms - Commercial	3,918,000	3,918,000
Farms - Other	10,267,000	10,267,000
Farms - Residential	14,206,000	14,206,000
Industrial	18,860,000	18,860,000
Municipal Properties	71,869,000	71,869,000
Protected Areas	359,000	359,000
Public Service Infrastructure (PSI)	6,603,000	6,603,000
Public Benefit Organisation	58,200,000	58,200,000
Residential	740,274,000	736,624,000
Smallholdings - Agriculture	31,337,000	31,337,000
Smallholdings - Other	1,056,000	1,056,000
Smallholdings - Residential	79,367,000	79,367,000
State Public Service Purpose	478,432,000	478,432,000
State Trust Land	256,128,000	256,128,000
Tourism & Hospitality Rural	334,047,000	336,797,000
Vacant Land	101,617,000	107,423,000
Worship	61,404,000	61,404,000
	5,730,493,000	5,749,618,000

Valuation of properties within the boundaries of the Municipal area are performed every five years. The current valuation came into effect on 1 July 2017. Interim valuations are carried out to take account of changes in individual property values due to subdivisions, property improvements etc. Rates are levied on an annual basis over 12 monthly. A reduction is granted in terms of the Municipal Property Rates Act on the first R15 000 of the market value of all residential properties (in addition to the first R15 000 exempt in terms of MPRA an additional amount of R 35 000 is granted to all developed residential properties). Qualifying Public Service Infrastructure are granted a 100% impermissible exemption. A 30% rebate is granted to all developed properties except for State owned properties/PSPs. An additional 5% rebate is granted to all developed properties outside townlands except for State owned properties/PSPs. Qualifying Pensioners receive a rebate between 50% to 100% depending on the Market Value of property and household income. Qualifying Owners of Properties Utilised Exclusively for Tourism and Hospitality Purposes are granted 73% rebate. 100% indigent rebates are offered to qualifying applicants who meets the qualifying requirements as stated in the Rates and Indigent policies. PBOs/NPOs who meets requirements as stated in the Rates Policy are granted 100% rebates.

Notes to the Financial statements

	2022 R	Restated 2021 R
21 Government grants and subsidies		
Operating grants		
Equitable share	139,476,000	159,757,000
Financial management grant	1,950,000	2,000,000
Building Plan Management System	-	420,000
Community library services grant	3,972,000	3,803,000
Expanded public works programmes	2,323,000	2,513,000
Anti-corruption Grant	133,983	37,360
Integrated national electrical programme	-	-
Promulgation of municipal by-laws		
Exercise work study		
	147,854,983	168,530,360
Capital grants		
Greenest Award Municipal Grant	375,000	
Arts and Culture - Creighton Library	-	2,409,050
Municipal infrastructure grant	42,508,000	26,658,000
	42,883,000	29,067,050
	190,737,983	197,597,410
Grants reconciliation is on note number 11.		
22 Assets donated		
Assets donated	931,474	-
Donated assets relates to computer equipment donated by Department of Arts and Culture to Creighton and Underberg libraries and donation of furniture and office equipment to Creighton library by one of the local businesses.		
23 Traffic fines		
Traffic fines	586,350	719,200

Notes to the Financial statements

	2022 R	Restated 2021 R
24 Employee related costs		
Salaries and wages	58,345,101	50,920,640
Bonus paid and bonus provision	4,080,860	5,036,558
Contribution to UIF, SDL, Bargaining Council	1,197,837	967,910
Contribution to medical aid schemes	3,230,281	3,002,232
Contribution to pension funds	7,527,367	6,610,097
Leave pay and provision charge	1,363,112	1,467,933
Travel and car allowances	460,818	330,000
Overtime payments	1,506,888	1,301,542
Housing benefits and other employee related costs	211,730	189,546
	77,923,994	69,826,458
Remuneration of the Municipal Manager		
Annual remuneration	911,581	912,495
Performance Bonus	-	167,420
Travel, housing and other allowances	180,000	180,000
Contribution to medical aid, pension fund and UIF	187,986	187,072
	1,279,567	1,446,987
Remuneration of the Chief Financial Officer		
Annual remuneration	938,702	930,618
Performance Bonus	-	89,657
Travel, housing and other allowances	103,506	103,506
Contribution to medical aid, pension fund and UIF	23,713	31,797
	1,065,921	1,155,578
Remuneration of the Public Works and Basic Services Manager		
Annual remuneration	741,300	872,117
Performance Bonus	-	73,356
Travel, housing and other allowances	130,818	-
	872,117	945,473
Remuneration of the Community Servicer Manager		
Annual remuneration	820,784	825,006
Performance Bonus	-	73,356
Contribution to medical aid, pension fund and UIF	51,334	47,112
	872,117	945,473
Remuneration of the Corporate Services Manager		
Annual remuneration	939,921	939,921
Performance Bonus	-	89,657
Travel, housing and other allowances	126,000	126,000
	1,065,921	1,155,578

Notes to the Financial statements

	2022 R	Restated 2021 R
25 Remuneration of Councillors		
Mayor		
Annual remuneration	741,664	748,573
Travel, housing and other allowances	40,700	44,400
Contribution to medical aid, pension fund and UIF	102,929	112,286
	885,293	905,259
Deputy Mayor		
Annual remuneration	613,676	601,738
Travel, housing and other allowances	40,700	44,400
Contribution to medical aid, pension fund and UIF	44,914	86,950
	699,290	733,088
Speaker		
Annual remuneration	591,586	601,738
Travel, housing and other allowances	40,700	44,400
Contribution to medical aid, pension fund and UIF	82,343	86,950
	714,629	733,088
Councillors		
Annual remuneration	6,696,540	6,134,671
Travel, housing and other allowances	1,622,597	2,242,446
Contribution to medical aid, pension fund and UIF	826,827	849,029
	9,145,964	9,226,146
Total remuneration of councillors	11,445,176	11,597,581
In-kind benefits:		
The Mayor, Deputy Mayor, Speaker and two Exco members are full-time. The Mayor, Deputy Mayor, and Speaker are provided with an office and secretarial support at the cost of the municipality. Councillors were paid within the Upper Limits envisaged in section 219 of the constitution and Government Gazette 46470 dated 02 June 2022. They are also provided with municipal vehicles at the cost of the municipality.		
26 Depreciation and amortisation		
Property, plant and equipment - Depreciation	48,065,741	35,737,751
Property, plant and equipment - Impairment	-	75,265
Intangible assets - Amortisation	154,709	177,272
	48,220,449	35,990,288
27 Finance costs		
Interest paid on finance leases	6,324	55,153
Interest paid on expenses	5,131	93,652
Interest on provisions	1,607,027	1,562,376
	1,618,483	1,711,182
Interest on provisions includes interest on long service awards, post employment medical aid benefits and on landfill sites rehabilitation provision.		
28 Debt impairment		
Bad debt - Contribution to the impairment	5,509,478	1,751,082
Bad debt - Written off	-	-
	5,509,478	1,751,082

Notes to the Financial statements

	2022 R	Restated 2021 R
29 Operational costs		
Accounting and Auditing	1,350,757	1,383,706
Achievements and Awards	106,250	209,290
Administrative and Support Staff	670,887	567,790
Advertising, Publicity and Marketing	885,710	792,016
Animal Care	134,208	52,400
Artists and Performers	106,200	-
Audit Committee	416,750	439,377
Bank Charges	168,676	217,452
Bargaining Council	887,310	844,193
Bursaries	698,688	559,563
Business and Advisory	465,980	701,012
Catering Services	1,077,397	412,788
Cleaning Services	275,119	237,598
Commissions and Committees	87,613	121,976
Communication	995,567	5,422
Consultants and Professional Services	1,886,415	215,843
Consumables	1,219,482	559,096
Contractors/Repairs and maintenance	14,301,231	5,819,664
Courier and Delivery Services	271,193	335,971
Deeds	3,459	7,140
Drivers Licences and Permits	3,055	8,500
Electrification Projects	4,477,070	1,227,461
External Audit Fees	1,437,752	1,744,843
Fire Services	-	86,957
Gardening Services	568,516	369,210
Geoinformatics Services	597,096	-
Hire Charges	1,862,202	686,663
Indigent Relief	1,130,367	1,142,318
Insurance Underwriting	1,803,164	2,169,128
Land - Rental	102,492	114,767
Legal Advice and Litigation	792,285	1,196,890
Materials and Supplies	2,340,925	2,413,595
Motor Vehicle Licence and Registration	313,816	331,707
Municipal Services	2,438,899	1,940,928
Occupational Health and Safety	436,108	336,329
Parking Fees	7,988	4,823
Printing and Publications	962,659	1,047,698
Professional Bodies and Membership	115,764	76,311
Refuse Removal	1,829,415	1,649,103
Registration & Training Fees	836,737	593,111
Remuneration to Ward Committees	618,800	891,400
Security Services	13,042,980	9,157,567
Signage	40,020	87,190
Specialised Computer Service	751,117	510,780
Telephone, Fax, Telegraph	1,856,886	1,948,400
Transportation	609,460	222,326
Travel and Subsistence	3,517,105	1,368,945
Uniform and Protective Clothing	1,958,203	374,544
Property valuation fees	1,197,040	426,627
Wet Fuel	4,701,629	3,216,021
	76,358,440	48,826,442

The above expenditure includes COVID 19 related operating expenditure amounting to R 363 914 for 2021/2022 and R 609 528 in 2020/2021 for the following:

Description

Operating expenditure

Sanitizers	69,314	121,807
Screening of officials and community members entering municipal premises	242,400	350,000
General disinfectants	-	42,868
Visor face shields, wipes, masks and gloves	26,700	44,340
Thermometers		
Cover Suits	25,500	50,512
	363,914	609,528

Capital expenditure

Community Safety vehicles (Disaster & Traffic Units)	-	2,888,233
Underberg CBD infrastructure Upgrade	5,384,024	622,655
Construction of Disaster Emergency centre	11,841,605	
Procurement and installation of park home offices	1,396,413	
Construction of multi-purpose community halls	23,648,494	1,152,417
	42,270,536	4,663,304

TOTAL

42,634,450	5,272,832
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Notes to the Financial statements

	2022 R	Restated 2021 R
30 Cash generated from operations before interest		
Surplus for the period / year	28,425,429	87,736,644
Adjustment for:		
Depreciation and amortisation	48,220,449	32,994,532
Finance costs	1,618,483	148,806
Movement in provisions	2,492,361	(2,895,434)
Interest received	(7,600,721)	(6,423,720)
Fair value adjustment	(1,348,000)	-
Debt impairment provision	5,509,478	1,751,082
Other non cash items in property plant and equipment	(1,640,194)	-
Other non cash items		3,454,456
Operating surplus before working capital changes	75,677,286	116,766,365
Working capital changes		
increase in receivables from exchange and non-exchange transactions	(2,041,543)	(8,214,153)
movements in Value Added Tax	1,163,813	(3,739,405)
movements in payables from exchange transactions and finance lease obligation	14,130,851	4,970,648
decrease in unspent conditional grants and receipts	4,611,017	(2,291,410)
Increase in allowance for impairments	(5,509,478)	-
Cash generated from operations before interest	88,031,946	107,492,046
31 Changes from the approved budget to the final budget		
The changes between the approved and final budget are a consequence of the Adjustment Budget that was approved by Council on 24 February 2022 and 21 April 2022.		
32 Accounting by principals and agents		
The Municipality is a party to a principal-agent arrangement(s).		
Details of the arrangement(s) is/are as follows:		
Department of Transport.		
The Municipality acts on behalf of the Department to issue licences to, and collect money from motorists, i.e. there are three parties to the arrangement, principal (Department of Transport), agent(Dr Nkosazana Dlamini Zuma Municipality) and third party (motorists).		
The Department of transport is responsible for issuing the licence, the transaction is however between the Department of Transport and the motorist, i.e. the municipality is not a party to the transaction with the third parties. The municipality facilitates the issuing of these licenses and the collection of the prescribed fees.		
The Municipality receives a fee of 8.55% of the transaction amount and there were no changes that occurred during the reporting period.		
Revenue recognised by the municipality as an agent is stated on note number 16.		
Department of Human Settlements		
The Municipality acts as an agent on behalf of the Department for the implementation of housing projects. The Municipality receives funds from the Department and pays it over to contractors once invoices are received and certified by the Department.		
Reconciliation of the carrying amount of payables as a result of the above arrangement is on note number 10.		
33 Commitments		
Authorised capital expenditure		
Approved and contracted		
- Infrastructure assets	1,472,909	7,043,993
- Community assets	2,976,024	14,413,589
-Other assets	11,790,676	1,930,667
-Furniture and office equipment	245,100	351,916
-Transportation	1,187,360	2,279,250
-Machinery and Equipment	155,529	119,390
Computer Equipment	-	72,016
Operating commitments		
Operating expenditure	17,427,270	20,533,222
	17,427,270	20,533,222
Total commitments	35,254,868	46,744,043
This expenditure will be financed from:		
Government grants	10,721,218	16,049,699
Internal funds	24,533,650	30,694,344
	35,254,868	46,744,043

Notes to the Financial statements

	2022 R	Restated 2021 R
34 Unauthorised expenditure		
Opening balance	-	9,071,761
Unauthorised expenditure - current period	-	-
Unauthorised expenditure - written off by council	-	(9,071,761)
Closing balance	-	-

The unauthorised expenditure of R 9 071 761 relates to the total amount transferred by the Department of Human Settlements paid to the contractor for housing projects.

35 Fruitless and wasteful expenditure		
Opening balance	3,449,494	3,795,397
Fruitless and wasteful expenditure - current period	5,131	93,652
Fruitless and wasteful expenditure - transferred to debtors (to be recovered)	-	(313,385)
Fruitless and wasteful expenditure - written off by council	(3,449,494)	(126,171)
Closing balance	5,131	3,449,494

Current year fruitless and wasteful expenditure is for interest charged on outstanding accounts for SAPO, Eskom and Harry Gwala District municipality. The municipality has requested the suppliers to email all statements in order to avoid penalties, some of the accounts are emailed while others are posted. The municipality has also made an arrangement with the district to hand deliver the invoices to avoid interest. The closing balance of R 5 131 would be investigated in 2022/2023 financial year.

36 Irregular expenditure		
Opening balance	10,000	39,929,344
Irregular expenditure - current period (emanating from prior year(s))	-	11,022,923
Irregular expenditure - current period	136,348	10,000
Irregular expenditure - written off by council	(10,000)	(50,952,267)
Closing balance	136,348	10,000

Refer to detailed analysis of current year irregular expenditure below:

SCM policy 29(2) - BAC not properly constituted	-	4,695,282
Awarded non-tax compliant suppliers	-	2,500,359
Preferential Procurement Regulations 8(5) - Threshold for local production not met	-	3,679,281
Service of the state	-	148,000
Non-Declaration/Completion of MBD Form	136,348	10,000
	136,348	11,032,923

37 SCM Deviations		
Details of Section 36 deviations		
Reported to council	6,492,943	372,128
	6,492,943	372,128

Refer to detailed analysis of current year deviations below:

Emergency	4,149,859.21	35,750
Single supplier	-	9,447
Impractical to follow official procurement processes	2,343,084.11	326,931
TOTAL	6,492,943	372,128

In terms of regulation 36 of the Municipal SCM regulation, any deviation from SCM policy needs to be recorded with reasons, approved by Accounting Officer and reported to the next Council meeting for noting and to be included as a note to the annual financial statements. The awards listed above have been approved by the Accounting Officer and noted by Council. All deviations are reported monthly and on quarterly basis to the Council with a detailed schedule and reasons thereto.

38 Awards to close family members of persons in the service of the state

In terms of Municipal SCM regulation 45, any award above R 2 000 to a family of employee in the service of the state must be disclosed in the Annual Financial statements.

The following is the list as recorded in the declaration of interest form,

Name of the entity for family member	Capacity	Name of the connected person	Amount	Company Awarded	Description of work
Department of Education	Therapist	Patricia Daya	194,465	Tradewind Maintenance and Supply cc	Supply and Installation of 38Lightning conductors
Department of Social Development	EPWP Program Manager	Prisilla Zanele Maseko	120,000	Isibuko Development Framework	Subdivision layout for lot 16527

Notes to the Financial statements

						2022 R	Restated 2021 R
Department of Social Development	EPWP Program Manager	Prisilla Zanele Maseko	106,950	Isibuko Development Framework	Relocation of Beacons of REM of ERF 477 Himeville to create a new site for proposed Himeville business hives and rezoning.		
Department of Social Development	EPWP Program Manager	Prisilla Zanele Maseko	50,000	Isibuko Development Framework	Relocation of Beacons for 8 municipal sites in Creighton ERF 104,106,107,109,110,11 1,113,114 for the Municipality.		
Department of Social Development	EPWP Program Manager	Prisilla Zanele Maseko	300,000	Isibuko Development Framework	Preparation of Spatial Development framework for Dr NDZ LM.		
TOTAL			771,415				

Notes to the Financial statements

	2022 R	Restated 2021 R	
39 Additional disclosure in terms of the Municipal Finance Management Act			
39.1 Contributions to organised local government			
Current period / year subscription	887,310	844,193	
Amount paid in the current period	-887,310	-844,193	
Balance unpaid included in payables	-	-	
39.2 Audit fees			
Current period	1,437,752	1,744,843	
Amount paid in the current period	(1,356,969)	(1,744,843)	
Balance unpaid included in payables	80,783	-	
39.3 PAYE, UIF and SDL			
Opening balance	-	-	
Current period amount	11,410,443	10,171,040	
Amount paid in the current period	(11,410,443)	(10,171,040)	
Balance unpaid included in creditors	-	-	
39.4 Pension and medical aid deductions			
Opening balance	-	-	
Payroll deductions	11,802,955	10,657,741	
Amount paid in the current period	(11,802,955)	(10,657,741)	
Balance unpaid included in creditors	-	-	
39.5 VAT			
Vat receivable/(payable)	-	-	
The net of VAT input payables and VAT output receivables are shown in note 8 and 2. All VAT returns have been submitted by the due date throughout the period.			
39.6 Councillors' arrear consumer accounts			
The following Councillors had rates or services arrears owed for a period more than 90 days during the year in 2021/2022.			
30-Jun-22	Outstanding less than 90 days	Outstanding more than 90 days	Total
1. Cllr ZP Mkhize	1,387		1,387
2. Cllr SG Mkhize		9,870	9,870

Dr Nkosazana Dlamini Zuma Municipality

Annual financial statements for the year ended 30 June 2022

Notes to the Financial statements**40 Risk Management****40.1 Financial management risk**

The municipality's activities expose it to a variety of financial risks: cash flow risk, credit risk and liquidity risk.

The municipality's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the municipality's financial performance.

The Directorate : Budget and Treasury Office monitors and manages the financial risks related to operations through internal policies and procedures . These risks include interest rate risks , credit risks and liquidity. Compliance with policies and procedures is reviewed continuously by the internal auditors and interim by external auditors. The municipality does not enter into or trade financial instruments for speculative purposes.

Internal auditors responsible for initiating a control framework and monitoring and responding to potential risks , reports to the municipality's audit committee, an independent body that monitors the effectiveness of the internal audit.

40.2 Liquidity risk

The municipality's risk to liquidity is a result of the funds available to cover future commitments. The municipality manages liquidity risk through an ongoing review of future commitments cash flow forecasts and credit facilities.

The table below analyses the municipality's financial liabilities at the date of statement of financial position. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months and beyond 12 months equal their carrying balances as the impact of discounting is not significant.

Maturity profile - 30 June 2022	Less than 1	Over 1 Year	Over 5	Total
	Year	and not more than 5 Years	Years	
Trade payables	59,534,018	-	-	59,534,018
Total	59,534,018	-	-	59,534,018

Maturity profile - 30 June 2021	Less than 1	Over 1 Year	Over 5	Total
	Year	and not more than 5 Years	Years	
Finance lease obligations	170,712	-	-	170,712
Trade payables	45,403,468	-	-	45,403,468
Total	45,574,180	-	-	45,574,179

Notes to the Financial statements

	2022 R	2021 R		
40 Risk Management (cont.)				
40.3 Credit risk				
Credit risk consists mainly of cash deposits, cash equivalents, and receivables. The municipality only deposits cash with major banks with high quality credit standing and limits exposure to any one counter-party.				
Receivables comprise a widespread customer base. Management evaluates credit risk relating to customers on an ongoing basis taking into account nature of debtor, past experience and other factors.				
Financial assets exposed to credit risk at year end were as follows:				
Financial instruments				
Receivables from non-exchange transactions	41,251,585	38,835,101		
Receivables from exchange transactions	3,541,337	3,916,578		
Bank, and cash equivalents	180,234,958	159,175,691		
	225,027,880	201,927,370		
40.4 Interest rate risk				
As the municipality has no significant interest-bearing assets, the municipality's income and operating cash flows are substantially independent of changes in market interest rates.				
The municipality's interest rate risk arises from short term investments. Investments are made at variable rates and are exposed to cash flow interest rate risk.				
At the end of the accounting period / year end, financial instruments exposed to interest rate risk were Call Deposits and Notice Deposits.				
41 Related parties				
41.1 Relationships				
Compensation to the Accounting Officer, other Key Management and to Councillors:				
Accounting Officer and other key management	5,155,644	5,649,089		
Councillors	11,445,176	11,597,581		
	16,600,819	17,246,670		
41.2 Personal Details	Annual remuneration	Travel, housing, Performance bonus and other allowances	Contribution to medical aid, pension fund and UIF	Outstanding balances - Receivables/ (Payables)
Key Management				
NC Veez - Municipal Manager	911,581	180,000	187,986	
KMB Mzamela - Chief Financial Officer	938,702	103,506	23,713	(113)
SV Mngadi - Public Works and Basic Services Manager	741,300	130,818	-	
Z Mlata - Community Services Manager	820,784	-	51,334	
SJ Sondedz - Corporate Services Manager	939,921	126,000	-	
Councillors				
PS MSOMI - Mayor	485,777	25,900	65,500	
KA HADEBE - Deputy Mayor	592,899	94,504	36,025	
SS PHOSWA - Speaker	390,444	25,900	52,400	
HS MLIBENI - Exco Member	209,506	25,900	26,452	
NG DLAMINI - Exco Member	221,846	123,478	30,943	
RS MLOTSHWA - Exco Member	209,506	25,900	26,452	
D ADAMS - Councillor - Former Exco Member	244,752	110,445	-	
DR NGCAMI - Councillor	241,060	44,400	35,534	
SJ PHAKATHI - Councillor	181,836	112,507	26,651	
VAT MTHEMBU - Councillor	181,836	112,507	26,651	
BB NTSHEZA - Councillor	159,957	25,900	20,728	
BR MEMELA - Councillor	201,986	25,900	25,762	
PK MEMELA - Councillor	159,957	25,900	20,728	
P MAYEZA - Councillor	159,957	25,900	20,728	
Z NDLOVU - Councillor	159,957	25,900	20,728	
MP MBANJWA - Councillor	159,957	25,900	20,728	
TE MDLADLA - Councillor	159,957	25,900	20,728	
N DLAMINI - Councillor	159,957	25,900	20,728	
RC ALDOUS-TROLLOPE - Councillor	159,957	25,900	20,728	
MW MTOLO - Councillor	201,986	25,900	25,762	
SC MKHIZE - Councillor	159,957	25,900	20,728	9,870
NC DLAMINI - Councillor	159,957	25,900	20,728	
PN MDLANGATHI - Councillor	159,957	25,900	20,728	
BB KHATHI - Councillor	159,957	25,900	20,728	
MTC BHENGU - Councillor	159,957	25,900	20,728	
IT SHOBA - Councillor	159,957	25,900	20,728	
NP ZULU - Councillor	159,957	25,900	20,728	
X ZAMISA - Councillor	209,506	25,900	26,452	
MM DLAMINI - Councillor	159,957	25,900	20,728	
Former Councillors				
PN MNCWABE - Former Mayor	282,427	14,800	37,429	(236)
PP SHANGE - Former Deputy Mayor	225,936	14,800	29,943	
MB BANDA - Former Speaker	225,936	14,800	29,943	
ZP MKHIZE - Councillor - Exco Member	211,812	14,800	28,072	1,387
L MNCWABE - Councillor	60,707	37,502	8,884	
MQWAMI - Councillor	69,614	37,502	8,884	
MT ZIKODE - Councillor	89,347	43,935	11,401	
MV PHOSWA - Councillor	89,355	14,800	11,845	
NC MBANJWA - Councillor	89,355	14,800	11,845	
NM DLAMINI - Councillor	69,614	37,502	8,884	
O DLAMINI - Councillor	89,355	14,800	11,845	
SK JACA - Councillor	78,497	37,502	-	
ST DLAMINI - Councillor	89,355	14,800	11,845	
ST SHABANE - Councillor	89,355	14,800	11,845	
SV ZULU - Councillor	89,355	14,800	11,845	
T NDLOVU - Councillor	69,614	37,502	8,884	
WM KHLUMALO - Councillor	89,355	14,800	11,845	
WN KHESWA - Councillor	69,614	37,502	8,884	
WN MAGOSO - Councillor	89,355	14,800	11,845	
ZA MTOLO - Councillor	69,614	37,502	8,884	
ZP GCUME - Councillor	69,614	37,502	8,884	
BC MNCWABE - Councillor	114,652	14,800	15,201	
BK ZONDI - Councillor	89,355	14,800	11,845	
42 Contingencies				
Contingent asset				
A contingent asset exists representing a possible recovery of Municipal funds frequently disbursed from the Municipality's bank account by a former employee of the institution.				
Contingent Liability				
There are no outstanding litigation claims as at the end of the quarter to be reported under this item.				

Notes to the Financial statements

2021

R

43 Events after the reporting date

No events identified after reporting date.

44 Prior period errors

During the year the following errors were identified in the prior year financial statements:

Receivables from non-exchange transactions

During the current financial year, it was noted that the receivables from non-exchange transactions age analysis was consolidated with the receivables from exchange transactions age analysis in note 3.1 contrary to requirements of GRAP9, GRAP23 and GRAP108. Restated note is in note 3.1 and 3.2

Licences and permits

In 2021/2022 the municipality noted that in 2020/2021 the amount for agency services was incorrectly included in licences and permits instead of disclosing it separately on the face of financial statements in order to achieve fair presentation.

Licences and permits	414,494
Agency services	306,427
Licences and permits as previously stated	720,920

During the current year audit it was discovered that internally funded completed electrification projects handed over to Eskom were separately disclosed in the Statement of Financial Performance as transfers and subsidies instead of including it in operational costs.

Operational costs as previously stated	47,598,981
Electrification projects	1,227,461
Restated operational costs	48,826,442

Statement of Financial Performance for period ended 30 June 2021

Licences and permits	(306,427)
Agency services	306,427
Transfers and subsidies	(1,227,461)
Operational costs	1,227,461

During the current year management identified interest incurred the was incorrectly capitalised in property, plant and equipment and expensed in employee cost. This was a result of total adjustment to provisions being accounted for either as an asset movement or employee cost movements. the asset cost correction will also impact the accumulated depreciation charged.

Furthermore management identified assets were not reassessed their useful life in prior periods and were reassessed in the current period.

The effects of the above mentioned errors on the financial results are as follows,

Statement of Financial Position for period ended 30 June 2021

Property, plant and equipment	
Community Asset - Cost	-664,375.79
Community Asset - Accumulated depreciation	182,827.64
Infrastructure asset - Accumulated depreciation	2,812,928.47
	2,331,380.32

Statement of Financial Performance for period ended 30 June 2021

Employee related costs	-898,000.00
Finance costs	1,562,375.79
Depreciation and amortisation	-2,995,756.11
	-2,331,380.32

Au.ditor-General of South Africa

Dr Nkosazana Dlamini Zuma Local
Municipality

Audit report for the year ended
30 June 2022

Report of the auditor-general to the KwaZulu-Natal Provincial Legislature and the council on Dr Nkosazana Dlamini Zuma Municipality

Report on the audit of the financial statements

Opinion

1. I have audited the financial statements of the Dr Nkosazana Dlamini Zuma Municipality set out on pages x to x, which comprise the statement of financial position as at 30 June 2022, the statement of financial performance, statement of changes in net assets, cash flow statement and statement of comparison of budget and actual amounts for the year then ended, as well as notes to the financial statements, including a summary of significant accounting policies.
2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the Dr Nkosazana Dlamini Zuma Municipality as at 30 June 2022, and its financial performance and cash flows for the year then ended in accordance with the South African Standards of Generally Recognised Accounting Practice (SA Standards of GRAP), the requirements of the Municipal Finance Management Act of South Africa, 2003 (Act No. 56 of 2003) (MFMA) and the Division of Revenue Act of South Africa, 2021 (Act No. 9 of 2021) (Dora).

Basis for opinion

3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the auditor-general's responsibilities for the audit of the financial statements section of my report.
4. I am independent of the municipality in accordance with the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.
5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matters

6. I draw attention to the matters below. My opinion is not modified in respect of these matters.

Restatement of corresponding figures

7. As disclosed in note 44 to the financial statements, the corresponding figures for 30 June 2021 were restated as a result of errors in the financial statements of the municipality at, and for the year ended, 30 June 2022.

Material impairments – receivables from exchange transactions

8. As disclosed in note 3.2 to the financial statements, the municipality recognised a provision for impairment of R8,49 million (2020-2021: R6,63 million) as the recoverability of these amounts was doubtful.

Other matter

9. I draw attention to the matter below. My opinion is not modified in respect of this matter.

Unaudited disclosure notes

10. In terms of section 125(2)(e) of the MFMA, the municipality is required to disclose particulars of non-compliance with the MFMA in the financial statements. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, I do not express an opinion on it.

Responsibilities of the accounting officer for the financial statements

11. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the SA Standards on GRAP and the requirements of the MFMA and Dora, and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.
12. In preparing the financial statements, the accounting officer is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Auditor-general's responsibilities for the audit of the financial statements

13. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.
14. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

Report on the audit of the annual performance report

Introduction and scope

15. In accordance with the Public Audit Act of South Africa, 2004 (Act No. 25 of 2004) (PAA) and the general notice issued in terms thereof, I have a responsibility to report on the usefulness and reliability of the reported performance information against predetermined objectives for the selected key performance area presented in the annual performance report. I performed procedures to identify material findings but not to gather evidence to express assurance.
16. My procedures address the usefulness and reliability of the reported performance information, which must be based on the municipality's approved performance planning documents. I have not evaluated the completeness and appropriateness of the performance indicators included in the planning documents. My procedures do not examine whether the actions taken by the municipality enabled service delivery. My procedures do not extend to any disclosures or assertions relating to the extent of achievements in the current year or planned performance strategies and information in respect of future periods that may be included as part of the reported performance information. Accordingly, my findings do not extend to these matters.
17. I evaluated the usefulness and reliability of the reported performance information in accordance with the criteria developed from the performance management and reporting framework, as defined in the general notice, for the basic service delivery and infrastructure development key performance area presented on pages x to x in the municipality's annual performance report for the year ended 30 June 2022.
18. I performed procedures to determine whether the reported performance information was properly presented and whether performance was consistent with the approved performance planning documents. I performed further procedures to determine whether the indicators and related targets were measurable and relevant, and assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.

19. I did not identify any material findings on the usefulness and reliability of the reported performance information for the selected key performance area.

Other matters

20. I draw attention to the matters below.

Achievement of planned targets

21. Refer to the annual performance report on pages x to x for information on the achievement of planned targets for the year.

Adjustment of material misstatements

22. I identified material misstatements in the annual performance report submitted for auditing. These material misstatements were in the reported performance information of the basic service delivery and infrastructure development key performance area. As management subsequently corrected the misstatements, I did not raise any material findings on the usefulness and reliability of the reported performance information.

Report on the audit of compliance with legislation

Introduction and scope

23. In accordance with the PAA and the general notice issued in terms thereof, I have a responsibility to report material findings on the municipality's compliance with specific matters in key legislation. I performed procedures to identify findings but not to gather evidence to express assurance.

24. The material findings on compliance with specific matters in key legislation are as follows:

Financial statements

25. The financial statements submitted for auditing were not fully prepared in all material respects in accordance with the requirements of section 122(1) of the MFMA. Material misstatements of property, plant and equipment, depreciation and amortisation and the cash flow statement identified by the auditors in the submitted financial statements were subsequently corrected, resulting in the financial statements receiving an unqualified audit opinion.

Other information

26. The accounting officer is responsible for the other information. The other information comprises the information included in the annual report. The other information does not include the financial statements, the auditor's report and the selected key performance area presented in the annual performance report that has been specifically reported in the auditor's report.
27. My opinion on the financial statements and findings on the reported performance information and compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion on it.
28. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements and the selected key performance area presented in the annual performance report, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.
29. I did not receive the other information prior to the date of this auditor's report. When I do receive and read this information, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary.

Internal control deficiencies

30. I considered internal control relevant to my audit of the financial statements, reported performance information and compliance with applicable legislation; however, my objective was not to express any form of assurance on it. The matters reported below are limited to the significant internal control deficiencies that resulted in the findings on compliance with legislation included in this report.
31. Senior management did not implement adequate review procedures to ensure that the annual financial statements were accurately prepared and supported by reliable and credible information.

32. There was inadequate risk assessments and reviews of the financial statements and performance information by the audit committee and internal audit prior to submitting for auditing.

Auditor General

Pietermaritzburg

30 November 2022



AUDITOR-GENERAL
SOUTH AFRICA

Auditing to build public confidence

Annexure – Auditor-general's responsibility for the audit

1. As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements and the procedures performed on reported performance information for the selected key performance area and on the municipality's compliance with respect to the selected subject matters.

Financial statements

2. In addition to my responsibility for the audit of the financial statements as described in this auditor's report, I also:
 - identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control
 - obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control
 - evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the accounting officer
 - conclude on the appropriateness of the accounting officer's use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the Dr Nkosazana Dlamini Zuma Municipality to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause a municipality to cease operating as a going concern
 - evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation

Communication with those charged with governance

3. I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.
4. I also provide the accounting officer with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.



AUDITOR-GENERAL
SOUTH AFRICA

Auditing to build public confidence

Final management report

Dr Nkosazana Dlamini Zuma Municipality

30 June 2022

Communicated to the accounting officer on: 16 November 2022



Draft Management report

Dr Nkosazana Dlamini Zuma Municipality

30 June 2022

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Management report to the accounting officer on the audit of the Dr Nkosazana Dlamini Zuma Municipality for the year ended 30 June 2022

INTRODUCTION

1. The purpose of the management report is to communicate audit findings and other key audit observations to the accounting officer and to provide a summary of the material irregularities and suspected material irregularities of which the accounting officer was notified. The report does not constitute public information.
2. The management report includes audit findings arising from the audit of the financial statements, performance information and compliance with legislation for the year ended 30 June 2022. These findings were communicated to management and this report details management's response to these findings. The report includes information on the internal control deficiencies that we identified as the root causes of the matters reported. Addressing these deficiencies will help to improve the audit outcome.
3. In accordance with the terms of engagement, our responsibility in this regard is to:
 - express an opinion on the financial statements
 - express an opinion in the management report on the usefulness and reliability of the reported performance information for the selected development priority, and report the material findings in the auditor's report
 - report on material findings raised on compliance with specific requirements in key applicable legislation, as set out in the general notice issued in terms of the Public Audit Act 25 of 2004 (PAA).
 - notify the accounting officer of any material irregularity or suspected material irregularities identified during the audit, and report on it in the auditor's report.
4. Our engagement letter sets out our responsibilities and those of the accounting officer in detail.
5. This management report consists of the overall message arising from the audit, summary of key findings and observations, annexures containing the detailed audit findings, annexures to the report on the audit of performance information, as well as the annexure to internal control deficiencies reported.
6. The auditor's report is finalised only after the management report has been communicated. All matters included in this report that relate to the auditor's report remain in draft form until the final auditor's report is signed. In adherence to section 50 of the PAA, we do not disclose any information obtained during the audit and contained in this management report.

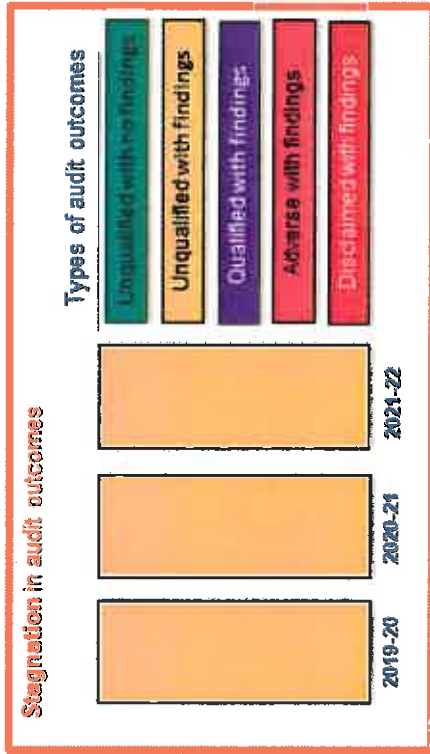
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8. The **figure** that follows provides a pictorial summary of the audit results and our key messages on how to improve the audit outcomes, with the focus on the following:
- Status of the audit outcomes
 - Status of the level of assurance provided by key role players
 - Status of the drivers of internal controls
 - Status of risk areas
 - Root causes to be addressed

Movement from the previous year is depicted as follows:

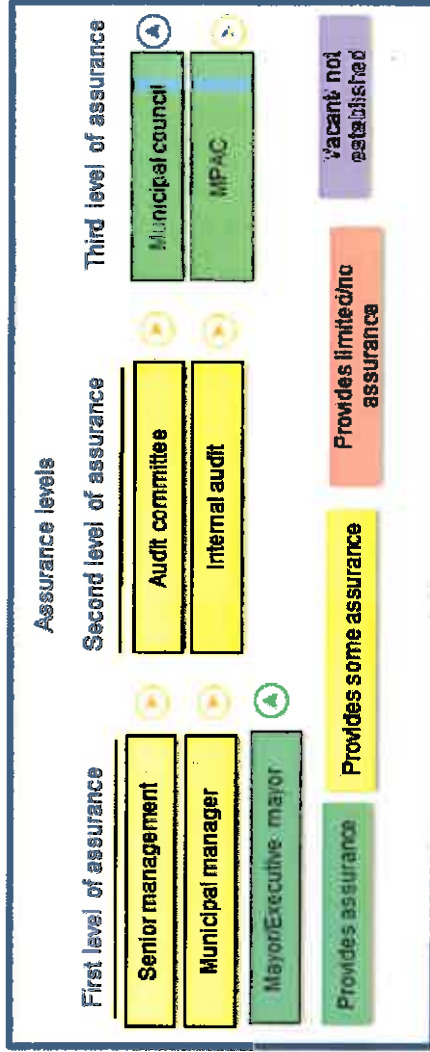
 /  Improved

   /  Unchanged / slight improvement / slight regression

 /  Regressed

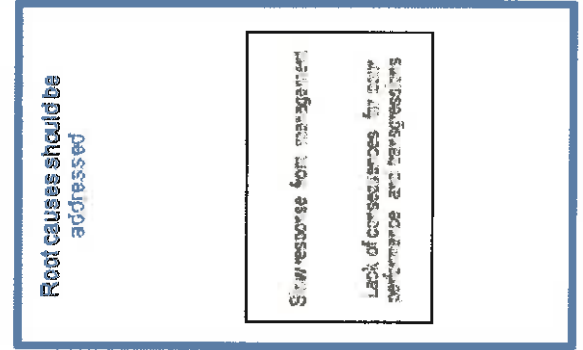


1 To improve the audit outcomes ...

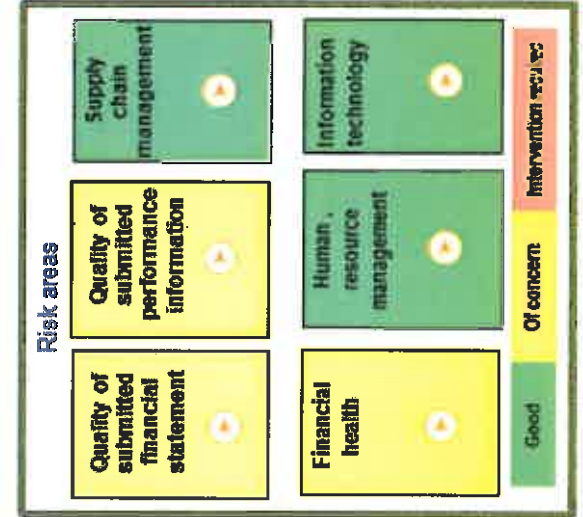


2 the key role players need to assure that ...

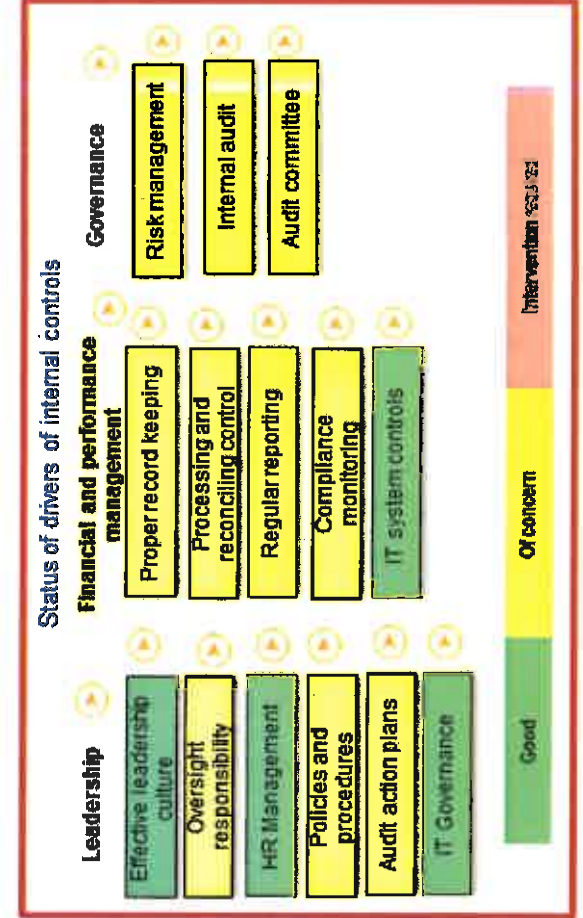
5 ... the root causes are addressed ...



4 ... the risk areas and ...



3 ... attention is given to the key controls and ...



OVERALL MESSAGE

1. There has been a stagnation in the overall audit outcome due to material corrections that were made to the annual financial statements submitted for auditing and non-compliance with laws and regulations. Also, management has not designed appropriate internal controls to ensure that the financial statements and performance information submitted for auditing are accurate and adequately supported by underlying records. Management did not adequately monitor the implementation of checklists to ensure that compliance with legislation is adhered to.

SECTION 1: Interactions with stakeholders responsible for oversight and governance

2. During the audit cycle, we met with the following key stakeholders responsible for oversight and governance to communicate matters relating to the audit outcome and matters identified during our status of records review of the municipality:

Key stakeholder	Purpose of interaction	Number of interactions
Municipal council	Tabling of 2020/21 audit report	1
Municipal public accounts committee	Tabling of 2020/21 audit report	1
Executive mayor	Discussion of management report and draft audit report	2
Accounting officer	Discussion of audit strategy and engagement letter Discussion of audit progress and issues identified during the audit Discussion of management report and draft audit report	4
Audit committee	Audit committee meetings Discussion of management report and draft audit report	4

3. At these interactions, we highlighted the following key matters affecting audit outcomes and the auditee:
 - Create an understanding of outcomes
 - Significant risks relating to financial statements and performance information
 - Create an understanding of findings
4. Some stakeholders made commitments to implement initiatives that can improve the audit outcome. The commitments given and the progress of previous commitments are included in section 3, which deals with the assessment of assurance providers.



SECTION 2: Matters relating to the auditor's report

Audit of the financial statements

5. We identified material misstatements in the financial statements during the audit. These misstatements were not prevented or detected by the municipality's system of internal control. These material misstatements also constitute non-compliance with section 122 of the Municipal Finance Management Act (MFMA).

Material misstatement			Impact	Impact
Financial statement item	Finding	Occurred in prior year	R current year	R previous year
Material misstatements corrected				
Property, plant and equipment				
Restatement of property, plant and equipment	Correction of misstatements of property, plant and equipment	Yes	-6 089 489	2 812 9280
Expenditure				
Depreciation and amortisation	Correction of depreciation and amortisation	Yes	-8 902 377	2 995 756
Transfer and subsidies expenditure	Incorrect disclosure	Yes	-4 477 070	1 227 461
Operational costs	Incorrect disclosure	Yes	4 477 070	-1 227 461
Disclosure				
Cash flow statement	Correction of amounts disclosed	No	14 525 573	0
Budget statement	Correction of formulas	No	NA	NA

Auditor-general's responsibilities for the reasonable assurance engagement on the reported performance information

20. Our objectives are to obtain reasonable assurance about whether the reported performance information for the selected development priority presented in the annual performance report is free from material misstatement, and to issue a management report that includes our opinions. Reasonable assurance is a high level of assurance but is not a guarantee that the assurance engagement conducted in accordance with the relevant assurance standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if they could reasonably be expected to influence the relevant decisions of users taken on the basis of the reported performance information.
21. Our procedures address the usefulness and reliability of the reported performance information, which must be based on the approved performance planning documents of the municipality. We have not evaluated the appropriateness of the performance indicators established and included in the planning documents. Our procedures do not examine whether the actions taken by the municipality enabled service delivery. Our procedures do not extend to any disclosures or assertions relating to the extent of achievements in the current year or planned performance strategies and information in respect of future periods that may be included as part of the reported performance information. Accordingly, our opinion does not extend to these matters.
22. A further description of our responsibilities for the reasonable assurance engagement on reported performance information is included in annexure E to this report.

Audit of compliance with legislation

23. Included below are material findings on compliance with selected specific requirements of applicable legislation, as set out in the general notice issued in terms of the PAA.

Annual financial statements

24. The financial statements submitted for auditing were not fully prepared in all material respects in accordance with the requirements of section 122(1) of the MFMA. Material misstatements of property, plant and equipment, depreciation and amortisation and the cash flow statement identified by the auditors in the submitted financial statements were subsequently corrected, resulting in the financial statements receiving an unqualified audit opinion.

Other information

25. The accounting officer is responsible for the other information. The other information comprises the information included in the annual report. The other information does not include the financial statements, the auditor's report and the selected key performance area presented in the annual performance report that has been specifically reported in the auditor's report.
26. My opinion on the financial statements and findings on the reported performance information and compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion on it.
27. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements and the selected key performance area presented in the annual performance report, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.
28. The following paragraphs will be included in the auditor's report to highlight to the users whether any inconsistencies in the other information exist:
29. I did not receive the other information prior to the date of this auditor's report. When I do receive and read this information, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary.

Internal controls

30. The significant deficiencies in internal control that led to our overall assessment of the status of the drivers of key controls, as included in the figure in paragraph x, are described below. The detailed assessment of the implementation of the drivers of internal control in the areas of financial statements, performance reporting and compliance with legislation is included in annexure F.

Leadership

Oversight responsibility

31. The senior management did not exercise oversight responsibility resulting in material misstatements in the annual financial statements and annual performance report submitted for auditing.

Policies and procedures

32. Management did not ensure that policies and procedures were adequate for the reviews of the annual financial statements and annual performance report.



Action plans to address internal control deficiencies

34. Management did not adequately monitor their audit action plan as similar findings relating to compliance with key legislation were identified during the current audit.

Financial and performance management

Proper record keeping

35. The municipality's document management system was not implemented adequately as certain delays were experienced with submission of requested information in the areas of property, plant and equipment and performance information.

Daily and monthly processing and reconciling of transactions

36. Management did not adequately monitor and review the registers and schedules used for property, plant and equipment and performance information.

Regular, accurate and complete financial and performance reports

37. As indicated in section 2.1, the financial statements contained numerous misstatements that were corrected. This was mainly due to staff not fully understanding the requirements of the financial reporting framework and a lack of diligent reviews.
38. As indicated in section 2.3, the annual performance report contained numerous misstatements that were corrected. This was mainly due to staff not fully understanding the performance information requirements.

Compliance monitoring

39. Non-compliance with key legislation could have been prevented had compliance checklists been updated, properly reviewed and monitored by management.

Governance

Risk management activities and risk strategy

40. Management's risk identification and the monitoring thereof need to be intensified as the risk of non-compliance with key legislation has materialised in the current year once again.

Internal audit and audit committee

41. Internal audit and audit committee's reviews can be improved as non-compliance with key legislation has materialised in the current year once again.



Summary

42. The matters above, as they relate to the findings on compliance with legislation, will be summarised in the auditor's report as follows:
43. Senior management did not implement adequate review procedures to ensure that the annual financial statements were accurately prepared and supported by reliable and credible information.
44. There was inadequate risk assessments and reviews of the financial statements and performance information by the audit committee and internal audit prior to submitting for auditing.

SECTION 3: Assurance providers and status of implementation of commitments and recommendations

Assessment of assurance providers

45. The annual report is used to report on the financial position of auditees, their performance against predetermined objectives, and overall governance. One of the important oversight functions of the municipal council is to consider auditees' annual reports. To perform this oversight function, they need assurance that the information in the annual report is credible. To this end, the annual report includes our auditor's report, which provides assurance on the credibility of the financial statements and the annual performance report, as well as on the auditee's compliance with legislation.
46. Our reporting and oversight processes reflect on past events, as they take place after the end of the financial year. However, management, the leadership and those charged with governance contribute throughout the year to the credibility of financial and performance information and compliance with legislation by ensuring that adequate internal controls are implemented.
47. We assess the level of assurance provided by these assurance providers based on the status of internal controls (as reported in section 2.6) and the impact of the different role players on these controls. We provide our assessment for this audit cycle below.

First level of assurance

Senior management: provides assurance some assurance

- Management did not adequately monitor compliance with legislation as material corrections were made to the annual financial statements and the annual performance report and non-compliance with legislation was identified during the audit.



Accounting officer: provides assurance some assurance

- The accounting officer did not adequately monitor compliance with legislation material corrections were made to the annual financial statements and the annual performance report and non-compliance with legislation was identified during the audit.

Mayor: provides provides assurance

- The mayor, through his regular oversight, supported the effective functioning of the respective governance structures to support credible and reliable financial and performance reporting.

Second level of assurance

Internal audit unit: provides assurance some assurance

- Legislation in South Africa requires the establishment of, and provides for, the roles and responsibilities of internal audit units. Internal audit units must form part of the internal control and governance structures of the municipality and must play an important role in its monitoring activities. Internal audit must provide an independent assessment of the municipality's governance, risk management and internal control processes.
- The internal audit unit of a municipality must prepare a risk-based audit plan and internal audit programme for each financial year. It must advise the accounting officer and report to the audit committee on implementation of the internal audit plan and matters relating to internal audit; internal controls; accounting procedures and practices; risk and risk management; performance management; loss control and compliance with the MFMA. The internal audit unit must also perform such other duties as may be assigned by the accounting officer.
- The internal audit unit did not adequately reviewed the annual financial statements and the annual performance report as material inconsistencies and omissions were identified during the audit process which resulted in non-compliance with legislation.

Audit committee: provides assurance some assurance

- The audit committee must be an independent advisory body to the accounting officer and the management and staff of the municipality on matters relating to internal financial control and internal audits; risk management; accounting policies; the adequacy, reliability and accuracy of financial reporting and information; performance management; effective governance; the MFMA and any other applicable legislation; performance evaluation and any other issues.
- The audit committee is also expected to review the annual financial statements to provide an authoritative and credible view of the municipality, its efficiency and effectiveness and its overall level of compliance with the applicable legislation.



- The audit committee has not adequately reviewed the annual financial statements and the annual performance report as material inconsistencies and omissions were identified during the audit process which resulted in non-compliance with legislation.

Third level of assurance

Municipal council: **provides assurance**

- Council continued to provide oversight through council committees to ensure compliance with laws and regulations and credible financial and performance reporting.

Municipal public account committee (MPAC): **provides assurance**

- The extent to which the council adopted the MPAC guides has been considered in the assessment of MPAC as an assurance provider.

Status of implementing commitments and key recommendations

48. No specific commitments were recorded, as we had reported no significant deficiencies in internal control.

SECTION 4: Specific focus areas

Financial viability

49. Our audit included a high-level overview of the municipality's financial viability as at year-end. The financial viability assessment provides useful information for accountability and decision-making purposes and complements the financial statements by providing insights and perspectives thereon. The financial viability assessment is expected to enhance timely remedial decision-making and policy reforms where financial viability may be at risk. It will also highlight to management those issues that may require corrective action and the urgency and magnitude of the reforms and decisions necessary to maintain operations. The information should be used to complement, rather than substitute, management's own financial assessment.

FINANCIAL VIABILITY ASSESSMENT			
		As at 30 June 2022	As at 30 June 2021
Expenditure management			
1.1	Creditor-payment period	148 Days	143 Days
Revenue management			
2.1	Debt-collection period (after impairment)	3 888 Days	3 877 Days
2.2	Debt-impairment provision as a percentage of accounts receivable	49.4%	47.7%



FINANCIAL VIABILITY ASSESSMENT			
		As at 30 June 2022	As at 30 June 2021
	<ul style="list-style-type: none"> • Amount of debt-impairment provision • Amount of accounts receivable 	R41 594 746 R84 278 264	R37 526 864 R78 718 257
Asset and liability management			
3.1	A deficit for the year was realised (total expenditure exceeded total revenue)	No	No
	<ul style="list-style-type: none"> • Amount of the surplus / (deficit) for the year 	R37 327 806	R85 405 264
3.2	A net current liability position was realised (total current liabilities exceeded total current assets)	No	No
	<ul style="list-style-type: none"> • Amount of the net current assets / (liability) position 	R156 031 482	R152 557 641
3.3	A net liability position was realised (total liabilities exceeded total assets)	No	No
	<ul style="list-style-type: none"> • Amount of the net asset / (liability) position 	R644 246 400	R606 918 595
Cash management			
4.1	The year-end bank balance was in overdraft	No	No
	<ul style="list-style-type: none"> • Amount of year-end bank balance (cash and cash equivalents) / (bank overdraft) 	R180 234 958	R159 175 691
4.2	Net cash flows for the year from operating activities were negative	No	No
	<ul style="list-style-type: none"> • Amount of net cash in / (out)flows for the year from operating activities 	R87 127 315	R105 160 665
4.3	Creditors as a percentage of cash and cash equivalents	17.2 %	12.0 %
	<ul style="list-style-type: none"> • Amount of creditors (accounts payable) • Amount of cash and cash equivalents / (bank overdraft) at year-end 	R31 015 483 R180 234 958	R19 099 169 R159 175 691
	Current liabilities as a percentage of next year's budgeted resources **	45.6 %	36.7 %
4.4	<ul style="list-style-type: none"> • Amount of current liabilities • Amount of next year's budgeted income ** 	R70 965 076 R155 577 000	R52 502 220 R142 934 000
	Overall assessment		
		Yellow (of concern)	Yellow (of concern)

Financial indicators that can impact on service delivery:

50. In addition to the assessment of financial viability, our audit included a high-level overview of the municipality's financial indicators that can impact on service delivery as at year-end. This assessment provides useful information for accountability and decision-making purposes and complements the financial viability assessment by providing an overview of potential service delivery implications of financial transactions. It will also highlight to management those issues that may require corrective action in order to avoid service delivery failures.

Financial indicators that can impact on service delivery			
1.1	% spending on repairs and maintenance	2.87 %	1.27 %
	• Total expenditure on repairs and maintenance for the year	R14 301 231	R5 819 664
	• Total Property, plant and equipment at year end	R498 501 403	R459 998 870
1.2	Total capital expenditure as a % of total expenditure	100 %	100 %
	• Amount of capital expenditure for the year	R14 301 231	R5 819 664
	• Amount of total expenditure for the year	R14 301 231	R5 819 664

High-level comments

51. The operating surplus decreased from R85,4 million to R36,0 million. The high debtors impairment provision and debtor collection period is an indication of an inadequate debtors collection strategy. The amount of current liabilities outstanding has increased from R52,5 million to R71 million.

Procurement and contract management

52. The audit included an assessment of procurement processes, contract management and the related controls in place. These processes and controls must comply with legislation to ensure a fair, equitable, transparent, competitive and cost-effective supply chain management (SCM) system and to reduce the likelihood of fraud, corruption, favouritism and unfair and other irregular practices. A summary of the findings from the audit are as follows:

Irregular expenditure

53. R33 686 550 (100%) of the irregular expenditure incurred in the current financial year was as a result of the contravention of SCM legislation. Further, irregular expenditure incurred in previous years amounting to R0 was identified in the current year. 0% (of irregular expenditure relating to the previous year) of this irregular expenditure was identified during the audit process and not detected by the municipality's monitoring processes. The root causes of the lack of effective prevention and detection is a lack of the application of the required supply chain management policies. Of the irregular expenditure incurred, goods and/or services were not received for expenditure amounting to R0.



Procurement and contract management processes

54. The table below is a summary of findings identified on procurement and contract management processes:

- procurement processes – quotations
- procurement processes – competitive bids and deviations
- deviations
- preference point system
- CIDB requirements/ construction contracts
- local content.
- contract management

	Total		Quotations		Competitive bids		Contract management	
	Number	Value R	Number	Value R	Number	Value R	Number	Value R
Awards selected for testing	34	46 113 453	17	2 660 266	17	47 710 949	15	58 045 770
Expenditure incurred on selected awards – current year		38 931 050		2 833 305		24 258 111		59 720 334
Irregular expenditure identified	1	700 000	0	0	0		0	700 000

Procurement processes – general

- One (1) contracts and/or quotations to the value of R700 000 was awarded based on criteria that differed from the original specifications.

Fraud and consequence management

55. The primary responsibility for preventing and detecting fraud rests with management and those charged with governance. We are responsible for obtaining reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error, and for issuing an auditor's report that includes our opinion. Due to the inherent limitations of an audit, there is a risk that some material misstatements, including fraud, may not be detected.

56. Below is a summary of fraud risk factors identified during the audit that should be addressed to ensure that sufficient measures/controls are in place to prevent material misstatement/ non-compliance due to fraud.

- None.



57. The MFMA and its regulations clearly stipulate that matters such as incurring unauthorised, irregular and fruitless and wasteful expenditure; the possible abuse of the SCM system (including fraud and improper conduct); and allegations of financial misconduct should be investigated. Disciplinary steps should be taken based on the results of the investigations. Our audits included an assessment of the municipality's management of consequences. The significant findings are provided below:

Irregular expenditure

Finding	Value R
Irregular expenditure	
Irregular expenditure identified in the previous year was not investigated to determine whether any person was liable for the expenditure	10 000

Use of consultants

58. The audit included an assessment of the effective use of consultants. In the local government environment, the partnership between the private and public sectors has become important in driving strategic goals.
59. The total expenditure on consultants was R1 199 971.
60. There were no findings to report on.

Grants Management

61. For the financial year under review, the audit included an assessment of the effectiveness of the municipality's use of the following conditional grants received:
- Municipal infrastructure grant – Underberg Town Hall
62. The following compliance findings were raised on the utilisation of selected grants:

Finding	Municipal infrastructure grant
The grant was not spent according to the applicable grant framework	Not applicable as no finding was identified
The municipality did not evaluate its performance on programmes funded by the grant	Not applicable as no finding was identified
Funds received from DoRA grants transferred to other entities in contravention of section 16(3) of DoRA	Not applicable as no finding was identified

63. Key projects funded by the Municipal Infrastructure Grant were identified, tested and reported on, over the project life cycle of the selected key projects. We tested the timelines, budget spending, compliance with procurement processes, appropriate recording of the transactions in the financial statements and that the quality of the goods and services delivered agreed with the initial requirements
64. No audit findings were raised on all key projects reported in the annual performance report and/or subsequent sections of the report.

SECTION 5: Using the work of internal auditors

65. The auditing standards allow external auditors the option to use the work of internal audit for external audit purposes and for direct assistance. We have used internal audit as follows:
- PMS Report.
 - SCM Report.

SECTION 6: Emerging risks

Accounting, performance management/reporting and compliance matters

New pronouncements

Standards of Generally Recognised Accounting Practice (GRAP)

66. The ASB has issued the following GRAP pronouncements, with effective dates as indicated:

GRAP pronouncement	Effective date
GRAP 25 on Employee benefits (revised)	To be determined
GRAP 104 on <i>Financial instruments</i> (revised)	To be determined
IGRAP 7 on <i>The limit on a defined benefit asset, minimum funding requirements and their interaction</i> (revised)	To be determined
IGRAP 21 on <i>The effect of past decisions on materiality</i>	To be determined
Guideline on <i>Accounting for landfill sites</i>	To be determined

Withdrawal of MFMA Ministerial Exemption Notice No. 429 of 30 March 2020 (MFMA Exemption)

67. With effect from 30 June 2021 the Minister of Finance has withdrawn the MFMA Ministerial Exemption Notice No. 429 of 30 March 2020. As from 1 July 2021 all municipalities and municipal entities will be required to adhere to all the requirements of the MFMA going forward and ensure that all internal controls are fully effective. The implication of this is that the Auditor-General may again audit adherence with all relevant MFMA legislative requirements i.e. including those which were subject to the MFMA exemption during the 2020-21 period.

Subsequent events

68. As disclosed in note 43 to the annual financial statements no events were identified after reporting date.

Audit findings on the annual performance report that may have an impact on the audit opinion in future

69. The planned and reported performance information of the selected development priority was audited against the following additional criteria as developed from the performance management reporting framework:
- Presentation and disclosure – overall presentation
 - Overall presentation of the performance information in the annual performance report is comparable and understandable.
 - Relevance – completeness of relevant indicators
 - Completeness of relevant indicators in terms of the auditee's mandate, including whether:
 - relevant core functions are prioritised in the period under review
 - relevant performance indicators are included for the core functions prioritised in the period under review
70. Material audit findings arising from the audit against the additional criteria do not have an impact on the audit opinion of the selected development priority in this report. However, they may have an impact on the audit opinion in future.
71. No material findings were identified in respect of the additional criteria.

SECTION 8: Ratings of detailed audit findings

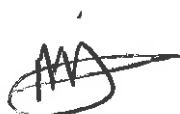
72. For the purposes of this report, the detailed audit findings included in annexures A to C have been classified as follows:

- **Matters to be included in the auditor's report:** these matters should be addressed as a matter of urgency.
- **Other important matters:** these matters should be addressed to prevent them from leading to material misstatements of the financial statements or material findings on the performance report and compliance with legislation in future.
- **Administrative matters:** these matters are unlikely to result in material misstatements of the financial statements or material findings on the performance report and compliance with legislation.

SECTION 9: Conclusion

73. The matters communicated throughout this report relate to the three fundamentals of internal control that should be addressed to achieve sustained clean administration. Our staff remain committed to assisting in identifying and communicating good practices to improve governance and accountability and to build public confidence in government's ability to account for public resources in a transparent manner.

Yours sincerely



Manelisi Njisane

Senior Manager: KwaZulu-Natal

30 November 2022

Enquiries: Ravindra Lutchman
Telephone: (033) 264 7400
Fax: (033) 264 7596
Email: Ravindral@agsa.co.za

Distribution:

Audit committee

Head of internal audit unit

Executive authority



SECTION 10: Summary of detailed audit findings

Page no.	Finding	Classification						Rating			Number of times reported in previous three years	Status of implementation of previous years recommendation
		Misstatements in financial statements	Misstatements in annual performance	Non-compliance with legislation	Internal control deficiency	Service delivery	Matters affecting the auditor's report	Other important matters	Administrative matters			
26	Overstatement of asset - impairments	✓						✓			3	In progress
28	Assets could not be verified	✓						✓			3	In progress
30	Assets recorded at zero asset values	✓						✓			3	In progress
32	Integrated National Electrification Programme Municipal grant not correctly accounted for in current and prior years	✓						✓			0	Not started
37	Overstatement of transfers and subsidies	✓						✓			0	In progress
39	Differences noted in the statement of comparison of budget and actual amounts	✓						✓			3	In progress
42	Cash flow statement recalculation differences	✓						✓			3	In progress



Page no.	Finding	Classification					Rating		Number of times reported in previous three years	Status of implementation of previous years recommendation
		Misstatements in financial statements	Misstatements in annual performance	Non-compliance with legislation	Internal control deficiency	Service delivery	Matters affecting the auditor's report	Other important matters		
45	Fruitless and wasteful expenditure not prevented	<					<		3	In progress
46	PWBS 1 – reported achievement does not agree with physical verification performed		<				<		3	In progress

Detailed audit findings

Annexure A: Matters affecting the auditor's report

There no findings to report on.

Annexure B: Other important matters

DETAILED AUDIT FINDING

Property, plant and equipment

1. Overstatement of assets – Impairments

Audit finding

Paragraph 20 of GRAP 21: *Impairment of non-cash generating unit's* states that an entity shall assess at each reporting date whether there is any indication that an asset may be impaired. If any such indication exists, the entity shall estimate the recoverable service amount of the asset."

Paragraph 23(c) further states that in assessing whether there is any indication that an asset may be impaired, an entity shall consider evidence that is available of obsolescence or physical damage of an asset.

Paragraph 30 states "If there is an indication that an asset may be impaired, this may indicate that the remaining useful life, the depreciation (amortisation) method or the residual value for the asset needs to be reviewed and adjusted in accordance with the Standard of GRAP applicable to the asset, even if no impairment loss is recognised for the asset."

Based on the asset verifications performed on 18 October 2022, structural and physical damage in respect of the assets below were identified and there was no indication that management has considered these assets for impairment.

Purchase Date	Description	SAMRAS Suburb	Location	Condition	Balance	Finding
2021/03/17	Dumabezwe sportfield	WARD 13	Dumabezwe	Very Good	7 078 252	Change room windows and doors were broken and fencing was damaged
2019/06/14	Buyani Madlala Sportsfield	WARD 12	Buyani	Very Good	3 451 423	Change room windows and doors were broken
2018/03/19	Khukhulela Sportsfield	WARD 5	Khukhulela	Very Good	3 353 712	Change room roof was damaged
2013/06/13	Bethlehem Sportfield	WARD 12	Bethlehem	Good	2 061 583	Change room roof and fencing was damaged
2014/07/14	Solokohlo Sportfield	WARD 1	Solokohlo	Good	1 918 560	Change room windows and doors were damaged and the sports ground was not in a usable state

2017/03/24	Makawusana Sportsfield	WARD 15	Makawusana	Good	1 896 782	Change room windows and doors were broken and fencing was damaged
2013/09/19	Wood chipper plant machine		Creighton	Good	2 671 653	The machine is not in use. As per confirmation with the user, it was indicated that the machine has not been in use since the 09/04/2020.

This may result in the above assets being overstated in the annual financial statements as the current values may not reflect the recoverable amount taking into account the physical condition.

Internal control deficiency

Asset management did not apply the principles of GRAP 21 by assessing whether the physical condition and structural deficiencies affect the valuation of the building.

Recommendation

Management should perform a conditional assessment of assets to determine whether these assets should be impaired. GRAP 21 should be applied to quantify and calculate the recoverable amount. Proposed journal entries together with supporting calculations should be submitted for audit prior being processed.

Management response

<p>Management comment on audit finding</p> <p>The finding is noted, management will perform a conditional assessment of all assets to determine whether these assets should be impaired. whether these assets should be impaired and proposed journal entries together with supporting calculations should be submitted for audit.</p> <p>It must be noted that vandalism, remains a risk/concern for the municipality and controls will be put in places to ensure prevention, detection and timeous reporting to both the asset management unit and local policing authorities.</p>
<p>Management comment on internal control deficiencies</p> <p>We note the internal control deficiency identified but we believe that the municipality has not been successful in preventing, timeous detection and reporting of acts of vandalism.</p>
<p>Management comment on recommendation</p> <p>We note and accepted the recommendation but we propose the following remedial actions noted below as well.</p>
<p>Remedial action</p>



<i>What actions will be taken</i>	<i>By whom</i>	<i>By when</i>
- Update the asset management plan to include verification and reporting of acts of vandalism that have taken place in sporting facilities.	Asset management unit	- 31 November 2022
- Performance of verification and reporting to relevant authorities.	Asset management unit	- 31 December 2022
- Assignment of tasks relating to the monitoring and conditional assessment, physical damage etc, to ward committee members.	Manager: Strategic support	- 31 December 2022
- Training/Workshop of ward committee members on the asset management policy and standard operating procedure pertaining to conditional assessment from prevention to reporting.	Asset management unit	- 31 January 2023
If the above finding affects an amount(s) disclosed in the financial statements		
<i>Please give an indication of whether a correcting journal entry shall be processed</i>	YES	
The Journal and supporting calculations will be submitted for audit.		

Auditor's conclusion

Management response is noted, and this finding will be reported and a material correction to the annual financial statements submitted for auditing.

2. Assets that could not be verified

Audit finding

Section 62(1) (b) of the MFMA states "The accounting officer of a municipality is responsible for managing the financial administration of the municipality and must for this purpose take all reasonable steps to ensure that full and proper records of the financial affairs of the municipality are kept in accordance with any prescribed norms and standards"

Section 62(1) (c)(i)(ii) of the MFMA states "The accounting officer of a municipality is responsible for managing the financial administration of the municipality and must for this purpose take all reasonable steps to ensure that the municipality has and maintains effective, efficient and transparent systems –

- (i) of financial and risk management and internal control; and
- (ii) of internal audit operating in accordance with any prescribed norms and standards;

The following 6 assets were selected from the fixed assets register and only 3 assets (Woodford, Donnybrook, Centocow) were verified.



During the physical verification performed, we noted that only 1 of each asset could be physically verified.

Purchase Date	Description	SAMRAS Suburb	Location	Condition	Balance
2016/06/27	Woodford (1.592KM)	Ward 3	Underberg	Very Good	5 870 965
2016/09/15	Woodford Road	Ward 3	Underberg	Very Good	1 562 748
2021/06/30	Donnybrook Asphalt Road Phase3	Ward 13	Donnybrook	Very Good	3 927 555
2020/06/09	Donnybrook Asphalt Phase3	Ward 14	Donnybrook	Very Good	2 391 000
2020/03/13	Centocow Taxi Rank	WARD 6	centocow	Very Good	3 663 670
2021/06/21	Centocow Taxi rank Phase 2	WARD 6	centocow	Very Good	3 086 468

This could result in an overstatement of property plant and equipment in the annual financial statements and a possible audit qualification.

Internal control deficiency

Management did not implement adequate controls for asset management to ensure that the asset register is accurate and assets are not duplicated on the asset register.

Recommendation

Management should implement adequate controls to ensure that the asset register is accurate and assets are not duplicated on the asset register.

Management should also revisit all property, plant and equipment on the fixed assets register and ensure that the assets are not duplicated to prevent a qualification.

Management response

Management comment on audit finding

The finding is noted, necessary amendments and review controls for the total population have been performed by management to ensure that the asset register is accurate and assets are not duplicated on the asset register.

Management comment on internal control deficiencies

We agree with the internal control deficiency.

Management comment on recommendation

We agree with the recommendation

Remedial action



<p>What actions will be taken</p> <p>- accurate recording and reviewing of fixed asset register componentisation information to ensure that accurate descriptions of componentised items are accurately recorded.</p>	<p>By whom</p> <p>- Asset officer and manager: Asset and revenue</p>	<p>By when</p> <p>- on going</p>
<p>If the above finding affects an amount(s) disclosed in the financial statements</p>		
<p>Please give an indication of whether a correcting journal entry shall be processed</p>	<p>YES</p>	
<p><i>There maybe depreciation adjustments as a result of amendments, journal and supporting calculation will be submitted for audit.</i></p>		

Auditor’s conclusion

Management response is noted, and this finding will be reported and a material correction to the annual financial statements submitted for auditing.

3. Assets recorded at zero asset values

Audit Finding

Paragraph 56 of GRAP 17 requires the municipality to review the residual value and useful life of an asset at least at each reporting date and, if expectations differ from previous estimates, the change(s) shall be accounted for as a change in an accounting estimate in accordance with the Standard of GRAP on Accounting Policies, Changes in Accounting Estimates and Errors.

In terms of National Treasury GRAP 17 Guideline with regards to fully depreciated assets still in use:

An entity that has fully depreciated assets because it did not appropriately apply the principles of GRAP 17, either because it did not review the useful lives or residual values of assets at previous reporting dates, or because it did not use available information appropriately, this results in an error in accordance with GRAP 3.

It may however be appropriate, in rare instances, for an entity to hold fully depreciated assets which it still uses. If an entity made an appropriate estimate of the useful lives, residual values and depreciation of an asset based on the information available at the previous reporting dates, it continues to measure the assets at R0 or R1, and considers whether disclosure of the fact that it has fully depreciated assets still in use is appropriate.

The instances when an entity would be allowed to follow this approach (i.e. retain as fully depreciated and disclose where appropriate) would be very rare and would be limited to assets that are not significant to an entity’s operations. If the assets are significant to an entity’s operations and service delivery objectives, then appropriate adjustments will need to be made.

The FAR included assets which had nil carrying values at year end. The following table summary refers:



No.	Asset category	No. of zero value assets
1	Community asset	9
2	Machinery and equipment	161
3	Furniture and equipment	100
4	Transportation	11
5	Computer equipment	106
	Total	387

Review of useful lives and residual values was not adequately done by management and could result in a modified audit opinion.

Internal control deficiency

Management did not implement adequate controls over asset management as to ensure that useful lives of fully depreciated assets that are still in use were reviewed in terms of GRAP requirement.

Recommendation

Management should investigate and provide reasons for recording these assets at nil values. Where assets are still in use, management should assess the useful lives, depreciation methods and residual values and make the necessary adjustments to the financial statements. All proposed changes should be provided for audit purposes together with supporting documents before being made.

Management response

Management comment on audit finding

The finding is noted, however the following must be considered and has been indicated in annexure A attached. In the main the following matters have led to the low valued asset:

- Assets that have been approved for disposal by council and disposed of, the qualitative information of these assets remain in the fixed asset register.
- Assets that have been approved for disposal by council but haven't been physically disposed of awaiting auction to take place.
- Assets impaired or reached end of useful life in the current financial year to correctly reflect the carrying value to the municipality as at 30 June 2022. The following step would be to source council approval for disposal in line with section 14 of the Municipal Finance Management Act, 2003 (Act No. 56 of 2003).
- The remaining assets are assets affected by the application of GRAP 107 – Mergers, which required Dr Nkosazana Dlamini Zuma Local Municipality to cost assets at former municipalities' carrying amounts and determine appropriate useful lives.

The total population will be reviewed for low valued asset and an assessment of the appropriateness of useful lives will be performed. Furthermore the removal of assets the have undergone due process from the asset register will be performed.

Management comment on internal control deficiencies		
Not applicable		
Management comment on recommendation		
Not applicable		
Remedial action		
<i>What actions will be taken</i>	<i>By whom</i>	<i>By when</i>
- Review of useful lives of low valued assets	Asset management unit	30 November 2022
- Disposal of assets through auction and finalise disposal.	Asset management unit	31 March 2023
If the above finding affects an amount(s) disclosed in the financial statements		
<i>Please give an indication of whether a correcting journal entry shall be processed</i>	YES	
Proposed journal will be submitted audit.		

Auditor's conclusion

Management response is noted, and this finding will be reported and a material correction to the annual financial statements submitted for auditing.

Transfers and subsidies**4. Integrated National Electrification Programme Municipal grant not correctly accounted for in current and prior years****Audit finding****Compliance context**

The municipality was allocated R9,700 million for the 2021-22 financial year for the integrated national electrification programme Municipal grant (INEPM). This allocation was made in terms of schedule 5, Part B of the annual Division of Revenue Act, 2021 (Act No.9 of 2021), "the Act".

Page 192 of the Act framework further includes the conditions of the INEPM schedule 5, Part B grant, which are denoted hereunder for clarity purposes;

Grant purpose

To implement the INEP by providing capital subsidies to municipalities to address the electrification backlog of all existing and planned residential dwellings (including informal settlements, farm dwellers, new and existing dwellings) and the installation of relevant bulk infrastructure in Eskom licenced areas.

Allocation conditions and criteria

- Municipalities must register electrification business plans for bulk infrastructure and with INEP and abide by the advice or guidance of the Department of Mineral Resources and Energy (DMRE) regarding the central planning and co-ordination for such bulk infrastructure
- Municipalities must provide the DMRE with a detailed project implementation plan during the first quarter of the municipal financial year (by the end of September 2021)
- Bulk infrastructure can only be funded for infrastructure serving poor households (where infrastructure serves tariff-funded areas and poor households, costs should be shared)
- INEP funds may be used for the refurbishment of critical infrastructure, only upon approval of a business plan submitted to the DMRE
- Municipalities must utilise their own funding if the subsidy is insufficient
- Projects should be implemented as per the contract agreed between the DMRE and the municipality, any deviations from the contract must be communicated to the DMRE for approval
- No contracts will be signed unless all the annexures are submitted
- No reimbursement will be made for projects that have been implemented without the prior approval by the DMRE
- Municipalities must spend at least 50 per cent of their previous transfer and comply with reporting provisions before the second and subsequent transfers are made
- The maximum size of supply is 2.4 kVA after diversity maximum demand, standard installation of 20 Amp per household connection, in line with the Suite of Supply Policy (2018)
- Municipalities may utilise up to R1.5 million of their total allocation for service fees (pre-engineering) if approved by the DMRE in their business plan
- Municipalities must adhere to labour intensive construction methods in terms of the Expanded Public Works Programme (EPWP) guidelines for activities such as trenching and the planting of poles, amongst others
- Municipalities creating assets under the Eskom area of supply should enter into a Service Level Agreement with respect to the operations and maintenance of the assets

- Allocations are based on an assessment of applications from local municipalities based on:
 - high backlogs
 - rural bias
 - number of planned households per project
 - past performance
 - integration with other programmes such as the district development model, the National Development Plan, catalytic projects, and mining towns
 - the financial, technical and staff capabilities to distribute electricity and expand and maintain networks
 - consultation with communities through the Integrated Development Plan (IDP) process
 - ensuring that universal access objectives are fast-tracked
 - connecting informal settlements where service delivery has been prioritised
 - new and upgrading of bulk infrastructure projects that support future electrification needs, and for refurbishment projects, where distribution network reliability adversely impacts economic activity and cannot sustain current electrification

Analysis of compliance requirements

1. From the above, viz (grant purpose, allocation conditions and criteria), it is clear that schedule 5, Part B (Municipal) grants are allocated in the Act from the DMRE to municipalities based on requests from municipalities who are at the coalface of delivering basic services. Strategic planning, annual planning, community needs, budgeting, monitoring, basic service delivery and reporting on how this grant satisfies local community needs and development priorities at municipal level are therefore logically an integral part of the reporting and accountability process of municipalities. Service delivery reporting is also mutually linked to financial reporting and accounting and are inextricably interrelated.
2. The purpose of the grant is to subsidise municipal infrastructure and address backlogs based on business plans that are submitted to DMRE for approval.



3. Municipalities creating assets under an Eskom area of supply should enter into a service level agreement for the operations and maintenance of the assets.
4. Agreements entered into with Eskom cannot be contrary to the requirements of the DORA and its accompanying framework which clearly sets the conditions for the INEPM.

Arrangement entered into with Eskom

1. The AGSA was not provided with any arrangement that was entered into with Eskom for the schedule 5, Part B grant. We were therefore unable to establish how many households was the municipality to electrify in the Eskom area of supply and what the budget allocation was.
2. All electrification whether undertaken by the municipality or consultant appointed by municipality are required to comply with standards and specifications set by Eskom, and materials used on construction must also be Eskom approved.
3. All risks will be the responsibility of the municipality until the project is handed over to Eskom.
4. Upon completion, the municipality is required to provide Eskom with a project close out report and a detailed cost breakdown of the newly created asset. This is to enable Eskom to register the newly created asset.

Analysis of arrangement entered into with Eskom

1. We were unable to obtain an arrangement that would benefit the municipality in enabling it to electrify households on the basis of its business plan and local area need. All risks, regardless of whether the municipality or a consultant (contractor) is appointed by the municipality are carried by the municipality based on Eskom standards.
2. We were unable to confirm if Eskom entered into a binding arrangement as a contract in the form of a memorandum of agreement with the municipality. Palpably, there are no contracts concluded with consultants as the municipality appoints such to undertake activities for its (the municipality's) own benefit. Accordingly, the municipality may have its own agreement with consultants to undertake construction in Eskom areas of supply.
3. There is no provision in the agreement for the hand-over of assets to Eskom, but rather evident is handing over of the project thereto to enable Eskom to register the asset for operations and maintenance purposes. Unless there are separate arrangements which specifically indicate that ownership and control of assets pass to Eskom, these have not been provided to the AGSA for consideration and evaluation.

Accounting considerations (GRAP 109)

1. **Is there a binding arrangement?** Yes there is a binding arrangement in the form of a memorandum of agreement concluded with Eskom. **This criteria is therefore met.**
2. **Level of assessment:** The level of assessment is based on whether one entity directs another entity in relation to specific transactions with third parties within a particular arrangement, rather than considering whether one entity directs or has power over another entity generally. (GRAP 109.13). Under GRAP 109.13 the assessment is performed at transaction level and not at arrangement level (GRAP 109. BC 13). Eskom does not direct whether the municipality should appoint a consultant or conduct the activity on its own. There is therefore no direction over the activities of the municipality in its interactions with consultants. **This criteria is therefore not met.**
3. **Third parties:** The existence of third parties is critical in assessing whether an arrangement between entities is principal-agent arrangement (GRAP 109.BC7). The definition of a principal-agent arrangement refers to an entity acting on behalf of another entity in relation to transactions with third parties. For a principal-agent arrangement to exist transactions must be undertaken between the principal and third parties. In the absence of transactions with third parties, the arrangement is not a principal-agent arrangement. (GRAP 109.09).



Conversely, not all arrangements with more than two parties are principal-agent arrangements. This common misconception must be avoided. If there are no transactions between the principal and third parties or if the “agent” acts in its own capacity and for its own benefit in the transactions with third parties, the arrangement is not a principal-agent arrangement. **The criteria is not met as there is no third party.** The municipality is acting in its own capacity and is appointing consultants and the electrification of assets is being done for its own benefit. The contracts concluded with consultants are a mere customer/supplier relationship in the ordinary course of business and does not give rise to a principal-agent arrangement.

As the agreement signed with Eskom in this regard does not meet the requirements of GRAP 109 in terms of a principal agent arrangement, the grant received should be accounted for in accordance with GRAP 23 revenue from non exchange transactions and the respective electrification assets should be recorded as PPE or WIP in the AFS of the municipality. The impact on the restatement of the previous year’s comparatives in terms of GRAP 3 should be considered also.

The revenue from non exchange transaction and the PPPE/WIP is understated by an amount of R9 700 000 in the 2021/22 financial year and R8 400 000 in the 2020/21 financial year.

Internal control deficiency

Senior management did not perform an adequate review of the INEP GRANT agreement to confirm that revenue and PPE are accounted for in accordance with the requirements of GRAP.

Recommendation

Senior management should effect the necessary adjustments to the AFS to confirm the accurate and complete disclosure of the INEP Grant received including the impact on the comparative figures in accordance with GRAP.

Management response

Management comment on audit finding

The finding is noted, however one of the conditions of the INEP grant is that projects should be implemented as per the contract agreed between the DMRE and the municipality, henceforth, The Contract. In the preamble of this Contract (on page 1) the DMRE explicitly identified the municipality as an implementing agent of the programme. In terms of para 3.1(m) of The Contract requires an unlicensed municipality to enter into a Service Level Agreement with a licensed entity, Eskom, such is the case in Dr NDZLM. The municipality entered into a Service Level Agreement with Eskom in the 2021-2022.

In assessing whether the municipality is party to A principal-agent arrangement results from a binding arrangement in which one entity and undertakes transactions with third parties on behalf, and for the benefit of, another entity (the principal) the conditions of DORA, The Contract and the Service Level Agreement were examined, but more over the substance of the relationship being created and the substance of transactions undertook by this arrangement.

An assessment of the terms and conditions which highlight the relationships and transactions existing based on the criteria set up in GRAP 109.25:

- a) *It does not have the power to determine the significant terms and conditions of the transaction.*
- The electrification infrastructure to be designed and built in accordance with Eskom standards and specification.
 - The project prelim design must be presented to Eskom project engineering's design review team.
 - As a pre-requisite the final designed package for the above mention project must be accepted by Eskom project engineers before construction commences.
 - Contractors and consultants involved in the project should be sourced from the Eskom contractors' data base, or must have done electrification in the past five years.
 - Eskom clerk of works will carry out an ad-hoc inspection of the construction work to ensure the project complies with the approved designs.
 - All materials used for the project must be approved by Eskom standards & implementation department (all conductors utilized for this project must be "Eskom" marked).
 - The Eskom approved type of meters and ready boards are split meter Power Line Carriers (PLCs) should be installed for the projects and must be sourced from Eskom approved suppliers. The prescribed Eskom approved suppliers are Landis & Gyr as well as Nyamezela group.
 - Meter seals must be sourced from Eskom electrification
 - Labels must be sourced from Eskom PPM labelling & Signature workshop.
 - After the completion of the construction activities Eskom will inspect the network and any defects identified to be rectified by the Municipality
 - In terms of para 6.23 of The Contract Ensure that all assets created under schedule Sb, Eskom area of supply, should be handed over to Eskom for operations and maintenance.
- b) *It does not have the ability to use all, or substantially all, of the resources that result from the transaction for its own benefit.*
- All dismantled materials must be returned to Eskom stores for scrapping.
 - The grant funding received may only be utilised in terms of the conditions of the grant (construct electrical infrastructure) and cannot be used for its own purpose
- c) *It is not exposed to variability in the results of the transaction.*
- The project will be ring fenced by Eskom as integrated national electrification programme (Department of Energy) assets in accordance with the government's policy.
 - Eskom is responsible for the fulfilling the legislated mandate of the supply of electricity, and hence, consumers will look to the entity for delivery of electricity.
 - The municipality has limited inventory risk as all unused meters must be returned to Eskom;
 - The municipality receives no compensation for carrying out the transactions;

From the analysis above, the municipality is providing project management services for the construction of the electrification. Therefore, the municipality is an agent in this agent principle relationship. This is further supported by the requirement of para 6.4 of The Contract, it is the obligation of the municipality to Manage the Programme as well as the design and the implementation of those Projects that form the objective of this Agreement;

The expenditure of allocated grant cannot be capitalized either as completed or work in progress as it doesn't result in a resource presently controlled by the entity as a result of a past event. A resource is an item with service potential or the ability to generate economic benefits. The municipality is unlicensed in relation to provision of electricity and therefore cannot generate economic benefits and has not identified any service potential in relation to it and its mandate.

Attached is the MOU, SLA, GRAP 109 Analysis for INEP Grant and a finding issued by AG in the audit 2018 stating that the municipality is an agent in this transaction.

Base on the above we would like the auditors to re-look this finding, it would be unfortunate for the municipality to get the contradicting treatment of this grant from the supreme audit institution of South Africa.

Management comment on internal control deficiencies

Management comment on recommendation

Remedial action

<i>What actions will be taken</i>	<i>By whom</i>	<i>By when</i>
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If the above finding affects an amount(s) disclosed in the financial statements

<i>Please give an indication of whether a correcting journal entry shall be processed</i>	YES	
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If yes, please indicate the accounting entry

If no, please provide the reason why such a conclusion has been reached

Auditor's conclusion

Management response is noted, however, this finding will be included as an emerging risk and this will be addressed during our quarterly interactions.

5. Overstatement of the transfers and subsidies

Section 62(1) (b) of the MFMA states "The accounting officer of a municipality is responsible for managing the financial administration of the municipality and must for this purpose take all reasonable steps to ensure that full and proper records of the financial affairs of the municipality are kept in accordance with any prescribed norms and standards"

Section 62(1) (c)(i)(ii) of the MFMA states "The accounting officer of a municipality is responsible for managing the financial administration of the municipality and must for this purpose take all reasonable steps to ensure that the municipality has and maintains effective, efficient and transparent systems –

- (iii) of financial and risk management and internal control; and
- (iv) of internal audit operating in accordance with any prescribed norms and standards;



GRAP 1.17, financial statements shall present fairly the financial position, financial performance and cash flows of an entity. Fair presentation requires the faithful representation of the effects of transactions, other events and conditions in accordance with the definitions and recognition criteria for assets, liabilities, revenue and expenses. The application of Standards of GRAP with additional disclosures, when necessary, is presumed to result in financial statements that achieve a fair presentation.

Audit Finding

During the audit of the transfers and subsidies expenditure of R4 477 070 reflected on the statement of financial performance, we noted that this amount has been incorrectly, classified as such.

This expenditure was in relation to a memorandum of agreement (MOA) between the Department of Energy (DOE) and the Dr Nkosazana Dlamini Zuma Municipality in respect of the funding and implementation of the Integrated National Electrification Programme (INEP) in the 2021-22 financial year.

In the audit we noted, that the Department of Energy stopped and reallocated a portion of this grant and this was then deducted from the INEP Grant allocation. This then resulted in the municipality then funding the remaining electrification program out of its equitable share.

This expenditure should have been disclosed in terms of its nature on the statement of financial performance and also, work in progress assets funded in terms of the electrification grant should be capitalised until the project is concluded and handed over to Eskom.

We were also unable to obtain an agreement between the Municipality and Eskom relating to the transfer of the completed projects over to them.

Misclassification of expenditure and understatement of the work in progress balance

Internal control deficiency

Financial and performance management

Management should prepare regular, accurate and complete financial statement that are supported and evidenced by reliable information.

Management did not implement a proper record keeping in a timely manner to ensure that complete, relevant and accurate information is accessible and available to support financial and performance reporting.

Recommendation

Management should prepare regular, accurate and complete financial statements that are supported and evidenced by reliable information.

Management should also implement proper record keeping in a timely manner to ensure that complete, relevant and accurate information is accessible and available to support financial and performance reporting.

Expenditure and work in progress assets should be corrected and adequately disclosed in the financial statements.

Management response

Management comment on audit finding We acknowledge the finding; however, it should be noted that all electrification projects for the current year were completed in the current year and handed over to Eskom. It cannot be in WIP, the total amount would be transferred to operational costs. Attached are the completion certificates. MOUs have been submitted as requested on RFI no.37. Attached is the AFS extract with the expenditure for electrification projects in operational costs		
Management comment on internal control deficiencies		
Management comment on recommendation		
Remedial action		
What actions will be taken	By whom	By when
If the above finding affects an amount(s) disclosed in the financial statements		
Please give an indication of whether a correcting journal entry shall be processed	YES	
<i>If yes, please indicate the accounting entry</i>		
<i>If no, please provide the reason why such a conclusion has been reached</i>		

Auditor's conclusion

Management response is noted, and this finding will be reported and a material correction to the annual financial statements submitted for auditing.

FINANCIAL STATEMENTS
6. Differences noted in the statement of comparison of budget and actual amounts
Audit finding

Section 62(1) (b) of the MFMA states "The accounting officer of a municipality is responsible for managing the financial administration of the municipality and must for this purpose take all reasonable steps to ensure that full and proper records of the financial affairs of the municipality are kept in accordance with any prescribed norms and standards"

Section 62(1) (c)(i)(ii) of the MFMA states "The accounting officer of a municipality is responsible for managing the financial administration of the municipality and must for this purpose take all reasonable steps to ensure that the municipality has and maintains effective, efficient and transparent systems –

- (i) of financial and risk management and internal control; and
- (ii) of internal audit operating in accordance with any prescribed norms and standards;

GRAP 20.19 states that "An entity shall present a comparison of budget and actual amounts as additional budget columns in the primary financial statements only where the financial statements and the budget are prepared on a comparable basis.

GRAP 20.48 states that "The reconciliation required by paragraph .46 will enable the entity to discharge better its accountability obligations by identifying major sources of difference between



the actual amounts on a budget basis and the amounts recognised in the financial statements. This Standard does not preclude reconciliation of each major total and subtotal, or each class of items, presented in a comparison of budget and actual amounts with the equivalent amounts in the financial statements

During the audit of the Statement of Comparison of Budget and Actual Amounts in relation to the Statement of Financial Performance, we noted the following differences as per the table below:

Description	Amount as disclosed in the AFS (2022) R	Amount as per the approved budget (2022) R	Difference (s) R	Management differences as disclosed in the Statement of Comparison of Budget and Actual amounts R	Difference (s) between the auditor and management calculations R
Statement of Financial Performance					
Revenue from exchange transactions					
Service charges	4 006 487	4 045 023	(38 536)	38 536	0
Licences and permits	445 291	477 958	(32 667)	32 667	0
Agency services	551 666	529 498	22 168	(22 168)	0
Rental of facilities and equipment	1 122 388	892 134	230 254	(230 254)	0
Other income	548 174	796 815	(248 641)	248 641	0
Interest income	7 600 721	5 338 031	2 262 690	(2 262 690)	0
Gains on disposal of assets	-	1 244 000	(1244 000)	1 244 000	0
Total Revenue from exchange transactions	14 274 727	13 323 459	951 268	(951 268)	0
Revenue from non-exchange transactions					
Property rates	34 690 264	36 226 137	1 535 873	1 535 873	0
Government grants & subsidies	190 737 983	190 737 983	-	-	0
Assets donated	931 474		(931 474)	(931 474)	0
Penalties on property rates	6 445 089	5 849 502	(595 587)	(595 587)	0
Traffic fines	586 350	745 337	158 987	(328 576)	0
Pound Fees	446 058	-	(446 058)	-	0
Incidental Cash Surpluses	41 505	-	(41 505)	-	0
Total Revenue from non-exchange transactions	233 878 723	233 558 959	(319 764)	(319 764)	0
Total Revenue	248 153 450	246 882 418	1 271 032	(1 271 032)	0



Expenditure					
Employee related costs	(77 923 994)	(85 119 691)	7 195 697	7 195 697	0
Remuneration of councillors	(11 445 176)	(11 901 110)	455 934	455 934	0
Depreciation and amortisation	(39 318 072)	(37 720 935)	(1 597 137)	(1 597 137)	0
Finance costs	(1 618 483)	(202 857)	(1 415 626)	(1 415 626)	0
Debt Impairment	(5 509 478)	(13 404 139)	7 894 661	7 894 661	0
Transfers and subsidies	(4 477 070)	(1 636 327)	(2 840 743)	(2 840 743)	0
Operational Costs	(71 881 371)	(88 287 897)	16 406 526	16 406 527	0
Total Expenditure	(212 173 644)	(238 272 956)	26 099 312	26 099 313	1
Operating Surplus	35 979 806	8 609 462	27 370 344	24 828 281	(2 542 063)
Fair value adjustments	1 348 000	-	1 348 000	(1 348 000)	0
Surplus for the year	37 327 806	8 609 462	28 718 344	23 480 281	(5 238 063)

There is an understatement of the Operating Surplus and Surplus for the year at the end of the year in the Statement of Comparison of Budget and Actual Amounts. This will result is non-compliance with section 20.19 and 20.48 of the Generally Recognized Accounting Practices (GRAP) and compliance with section 62 (1)(b) of the MFMA, as management did not keep full and proper records of the financial affairs of the fund and prepare financial statements in accordance with section 1.17 of the Generally Recognized Accounting Practices (GRAP).

Internal control deficiency

Financial and performance management

There is a lack of Implement controls over daily and monthly processing and reconciling of transactions. Management did not ensure that the financial statements are accurate and complete, before submission for audit purpose.

Recommendation

Management should review the annual financial statements and ensure that the amounts disclosed in the Statement of Financial Performance agree to the amounts disclosed in the Statement of Comparison of Budget and Actual Amounts in relation to the Statement of Financial Performance, before submitting the information for audit purposes.

The differences highlighted should be corrected on the statement of comparison of budget and actual information.

Management response

Management comment on audit finding

We partly agree with the finding as there was an error in the formula used to calculate the differences on revenue between the Final Budget and Actual revenue but there was no understatement of Budgeted or Actual Operating Surplus and Surplus for the year.



Management comment on internal control deficiencies		
<i>In adequate review of the Statement of Budget and Actual amounts.</i>		
Management comment on recommendation		
<p>The management ensured that the amounts disclosed in the Statement of Financial Performance agree to the amounts disclosed in the Statement of Comparison of Budget and Actual Amounts in relation to the Statement of Financial Performance, before submitting the information for audit purposes as per the recommendation.</p> <p>The differences as a result of the error acknowledged on audit finding have been corrected in the attached statement of comparison of budget and actual information.</p>		
Remedial action		
<i>What actions will be taken</i>	<i>By whom</i>	<i>By when</i>
<i>The municipality has corrected the formula used to calculate differences between budgeted and actual revenue.</i>	<i>Budget & Reporting Accountant</i>	<i>01 November 2022</i>
If the above finding affects an amount(s) disclosed in the financial statements		
<i>Please give an indication of whether a correcting journal entry shall be processed</i>	No	
<i>If yes, please indicate the accounting entry</i>		
<i>The error was on the difference between the Budgeted and Actual Revenue amount disclosed in the Budget Statement it does not affect any vote/account number./Budgeted/Actual Revenue.</i>		

Auditor's conclusion

Management response is noted, and this finding will be reported and a material correction to the annual financial statements submitted for auditing.

7. Cash flow statement recalculation differences

Audit Finding

Section 122(1)(a) of the MFMA states that "Every municipality must for each financial year prepare annual financial statements which fairly presents the state of affairs of the municipality or entity, its performance against its budget, its management of revenue, expenditure, assets and liabilities, its business activities, its financial results, and its financial position as at the end of the financial year."

Paragraph 11 of GRAP 2 on Cash Flow Statements states that "The cash flow statement shall report cash flows during the period classified by operating, investing and financing activities."

Paragraph 17 of GRAP 2 on Cash Flow Statements states that "Only expenditures that result in a recognised asset in the statement of financial position are eligible for classification as investing activities."

In terms of section 62(1)(b) of the Municipal Finance Management Act, 2003 (Act No.56 of 2003) (MFMA) the accounting officer of a municipality is responsible for managing the financial



administration of the municipality and must for this purpose take all reasonable steps to ensure that full and proper records of the financial affairs of the municipality are kept in accordance with any prescribed norms and standards.

In terms of GRAP 1 paragraph 17, financial statements shall present fairly the financial position, financial performance and cash flows of an entity. Fair presentation requires the faithful representation of the effects of transactions, other events and conditions in accordance with the definitions and recognition criteria for assets, liabilities, revenue and expenses. The application of Standards of GRAP with additional disclosures, when

During the audit of the cash flow statement, we identified the following differences from the operating and investing activities:

No	Description	Recalculated amount (R)	Amount as per the cash flow statement (R)	Differences (R)
Cash flow from operating activities				
Receipts (including VAT)				
1		39 546 254,80	25 020 681,00	14 525 573
2	Grants and subsidies received	205 440 023,98	205 440 024,00	-
2	Interest received	7 600 721,00	7 600 721,00	-
3	VAT refunds	16 311 870,00	16 311 870,00	-
Total		268 898 869,78	254 373 296,00	14 525 573
Payments (including VAT)				
	Compensation of employees	77 923 994	77 923 994	-
	Cash payment to councillors	11 445 176	11 445 176	-
1	Suppliers (for trading goods/services)	71 881 370	62 737 498	9 143 872
	Cash paid retentions	7 538 592	7 538 593	-
2	Interest paid	1 618 483	5 132	1 613 351
	Transfers and subsidies paid	4 477 070	-	4 477 070
Total		174 884 685	159 650 393	15 234 292
Net cash flow from operating activities		94 014 184	94 722 903	(708 719)
Cash flow from investing activities				
Purchase of Property Plant and Equipment		(72 480 968)	(73 492 924)	(708 719)
Acquisition of Intangible assets		(303 237)		



No	Description	Recalculated amount (R)	Amount as per the cash flow statement (R)	Differences (R)
	Net cash flow from investing activities	(72 784 205)	(73 492 924)	(708 719)

This results in overstatement of net cash flow from operating and investing activities by R1 417 438. This is also a repeat finding from prior year.

Internal control deficiency

Financial and performance management

Management did not prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.

Recommendation

It is recommended that management prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information. Furthermore, it is recommended that differences be corrected on the cash flow statement to ensure fair presentation of the financial statements.

Management response

Management comment on audit finding		
<i>We note the finding, the necessary adjustments have been made in the attached AFS extract for Cash Flow Statement.</i>		
Management comment on internal control deficiencies		
<i>We note the finding, management will improve controls on review of financial statements by preparation of bi-annual financial statement which would be audited by IA.</i>		
Management comment on recommendation		
<i>The recommendations are noted and corrections has been done in the attached AFS extract for Cash Flow Statement.</i>		
Remedial action		
What actions will be taken	By whom	By when
<i>Preparation of bi-annual financial statement which would be audited by IA Unit and submitted for review to other stakeholders and Council Committees.</i>	<i>CFO</i>	<i>28 April 2023</i>
If the above finding affects an amount(s) disclosed in the financial statements		
Please give an indication of whether a correcting journal entry shall be processed	No	

If yes, please indicate the accounting entry

N/A

Auditor's conclusion

Management response is noted, and this finding will be reported and a material correction to the annual financial statements submitted for auditing.

8. Fruitless and wasteful expenditure not prevented

Audit Finding

In terms of section 62(1)(d) of the MFMA, the accounting officer of a municipality is responsible for managing the financial administration of the municipality, and must for this purpose take all reasonable steps to ensure that unauthorised, irregular or fruitless and wasteful expenditure and other losses are prevented.

Contrary to this requirement, effective and appropriate steps were not taken by the municipality to prevent fruitless and wasteful expenditure of R5 131 in the current year and a prior year amount identified of R93 652 disclosed in note 39 to the annual financial statements.

This results in a material non-compliance and will be included in the audit report as such.

Internal control deficiency

Management did not ensure that payments to suppliers are made within 30 days of the receipt of the customer statement to prevent any fruitless and wasteful expenditure from occurring.

Recommendation

Management should ensure that payments to suppliers are made within 30 days of the receipt of the statement to prevent any fruitless and wasteful expenditure from occurring.

Management response

<p>Management comment on audit finding:</p> <p>We acknowledge the finding but it should be noted that the municipality always pay creditors within 30 days of receipt of invoices. Attached are some of the statements where the outstanding amount/balance is on current but the supplier charged the municipality interest and most of the accounts especially for Eskom are due with 16 days.</p>
<p>Management comment on internal control deficiencies:</p> <p>Not applicable</p>
<p>Management comment on the recommendation:</p> <p>Not applicable</p>
<p>Remedial action</p>



What actions will be taken:	By whom:	By when:
<ul style="list-style-type: none"> - The municipality will ensure that statements are requested on time for all municipal services accounts and engage Eskom regarding the reversal of interest incorrectly charged on accounts and on the way forward to avoid this in future. 	Expenditure Accountant	31 December 2022
<ul style="list-style-type: none"> - Consider the option of putting two months deposits on Eskom accounts. 	CFO	28 February 2023

Auditor’s conclusion

Management response is noted, however, we follow up on the improvement and elimination of all fruitless and wasteful expenditure going forward with the improvement in internal controls that have been introduced. We will also evaluate this finding against the MFMA requirements for possible non-compliance with legislation.

Predetermined objectives

9. PWBS 1 & PWBS 4 – reported achievement does not agree with the physical verification performed and supporting documents

Audit Finding

The Framework for Managing Programme Performance Information (FMPPPI) requires the municipality to have appropriate systems to collect, collate, verify and store performance information to ensure valid accurate and complete reporting of actual achievements against planned objectives, indicators and targets.

During audit of AOPO on physical verification, It was identified that the reported achievement did not agree with the physical verification that was reported.

As detailed in Table A below, the physical verification performed on the number of kilometres constructed did not agree with the number of kilometres reported as being constructed.

Furthermore it was identified based on the practical completion certificates that the reported achievement for PWBS 1 was overstated resulting in an understatement of the achievement PWBS 4.



Table A:

Number	Road name	Ward	Distance (km)		Total (A)	Physical verification Distance (km) (B)	Difference (B) – (A)	Audit comment
			Quarter 3	Quarter 4				
1	Ntshiza access road`	2	1,1	1	2,1	1,1	-1	Road verified with technician responsible
2	Valley view access road	3	1	0	1	0*	-1	Completion certificate states the work performed was for maintenance and not construction
3	Ezakhisweni access road^	10	1,16	0	1,16	1,185	0,025	Measurement obtained using a measuring wheel
4	Mvuleni access road^	11	1,148	0	1,148	615*	0,533	Completion certificate states that only 615m was constructed and 533m relates to re-gravelling of Sgediamba access road
5	Mkopoli access road^	13	1	1,09	2,09	1,078	-1,012	Road verified with technician responsible
6	Tafuleni access road^	9	1	1,05	2,05	1,183	-0,867	Measurement obtained using a measuring wheel
7	Mayville access road*	6	1	1	2	1,1	-0,9	Road re-verified to be 1,1km in total and therefore difference of 0.9km remains
8	Phayindani access road`	4	0	1	1	1	0	None
9	Mathubeni access road`	5	0	1	1	1	0	None
10	Sbhalo access road`	8	0	1,1	1,1	1	-0,1	Used km reading from the car based on the start and finish. Took into consideration how much further car had to go before the reading changed.
11	Memeza access road^	14	0	0,973	0,973	0,987	0,014	Measurement obtained using a measuring wheel
					15,621	10,248	-5,373	



* Although we verified this road it was not constructed in the 2021/22 FY as per the extract below and therefore should not have formed part of the PWBS 1's reported achievement

^ used measuring wheel to verify km

` used km reading from the car based on the start and finish. Took into consideration how much further car had to go before the reading changed.

Refer to the following extracts of the completion certificates received for items 2 & 4 in table A above

PROJECT NAME

: Maintenance of Valley View Road (1km maintained portion of 2,544km), in ward 03

PROJECT NAME
Construction of Mvuleni access road: (New gravel road with 615m long constructed; and Maintenance/ Re-gravelling of the portion of 533m of 830m long for the existing Sgodlemba access road).

This results in a material overstatement of the reported achievement of PWBS 1 of 5,373km and understatement of PWBS 4's reported achievement of 1,533km. This is a material misstatement of reported indicators.

Internal control deficiency

Financial and performance management

Management did not prepare regular, accurate and complete performance reports that are supported and evidenced by reliable information, as there were discrepancies per quarter relating to the evidence submitted to support the reported achievements.

Recommendation

Management should prepare regular, accurate and complete performance reports that are supported and evidenced by reliable information to eliminate any discrepancies per quarter reconciling to the evidence submitted to support the reported achievements.

The reported achievement in the annual performance report information should be amended to reflect the actual achievement as per the supporting documentation.

Management response

<p>Management comment on audit finding</p> <p>The finding is noted and accepted, amendments have been made in the annual performance report to reflect the actual performance as per the evidence provided for both PWBS 1 and PWBS 4.</p>
<p>Management comment on internal control deficiencies</p> <p>The management is going to use more quality assurance mechanisms to ensure that accurate actual performance information is recorded in the annual performance report.</p>



Management comment on recommendation		
The reported actual information in the annual performance report has been amended to reflect the correct actual achievement as per the supporting evidence. Additional documentation is also provided as part of remedial actions for the target that was not achieved i.e. PWBS 1.		
Remedial action		
<i>What actions will be taken</i>	<i>By whom:</i>	<i>By when</i>
Amendments have been made on the annual performance report on PWBS 1 and 4 to correct the overstated and understated achievements in the report	Strategic Support Services Manager	Wednesday, 23 November 2022
If the above finding affects an amount(s) disclosed in the financial statements		
<i>Please give an indication of whether a correcting journal entry shall be processed</i>	No	
<i>If yes, please indicate the accounting entry</i>		
Not applicable		

Audit conclusion

Management response is noted, and this finding will be reported and a material correction to the annual performance information submitted for auditing.



Annexure C: Performance management and reporting framework

The performance management and reporting framework (PMRF) consists of the following:

- Legislation applicable to performance planning, management and reporting, which includes the following:
 - Municipal Finance Management Act 56 of 2003 (MFMA)
 - Municipal Systems Act 32 of 2000 (MSA)
 - Regulations for planning and performance management, 2001, issued in terms of the MSA.
 - Municipal performance regulations for municipal managers and managers directly accountable to municipal managers, 2006, issued in terms of the MSA.
- The Framework for Managing Programme Performance Information (FMPPI), issued by the National Treasury. This framework is applicable to all spheres of government.
- Circulars and guidance issued by the National Treasury and the Department of Cooperative Governance and Traditional Affairs (Cogta) and supported by the Department of Planning Monitoring and Evaluation (DPME) regarding the planning, management, monitoring and reporting of performance against predetermined objectives.

Annexure D – Criteria developed from the performance management and reporting framework

Criteria	References to PMRF per Institution	
	Municipalities	Municipal entities
Consistency: Performance indicators and targets are consistent between planning and reporting documents.		
1. Reported indicators are consistent or complete when compared to planned indicators	Section 121(3)(f) of the MFMA Sections 41(a) – (c) & section 46 of the MSA	Section 121(4)(d) of the MFMA
2. Changes to indicators are approved	Section 25(2) of the MSA	Section 54(1)(c) of the MFMA
3. Reported targets are consistent or complete compared to planned targets	Section 121(3)(f) of the MFMA Sections 41(a) – (c) & section 46 of the MSA	Section 121(4)(d) of the MFMA
4. Changes to targets are approved	Section 25(2) of the MSA	Section 54(1)(c) of the MFMA
5. Reported achievements are consistent with the planned and reported indicator and target	Section 121(3)(f) of the MFMA	Section 121(4)(d) of the MFMA
Measurability: Performance indicators are well defined and verifiable, and targets are specific, measurable and time bound		
6. A performance indicator is well defined when it has a clear, unambiguous definition so that data will be collected consistently and is easy to understand and use.	FMPPi chapter 3.2	
7. A performance indicator is verifiable when it is possible to validate or verify the processes and systems that produce the indicator.	FMPPi chapter 3.2	
8. A target is specific when the nature and required level of performance of the target are clearly identifiable.	FMPPi chapter 3.3	
9. A target is measurable when the required performance can be measured.	FMPPi chapter 3.3	
10. A target is time bound when the timeframes for achievement of targets are indicated.	FMPPi chapter 3.3	
Relevance: Performance indicators relate logically and directly to an aspect of the institution's mandate and the realisation of its strategic goals and objectives		
11. The performance indicator and target relate logically and directly to an aspect of the institution's mandate and the realisation of its strategic goals and objectives.	FMPPi chapter 3.2	



Criteria	Municipalities	References to PMRF per institution	Municipal entities
Presentation and disclosure: Performance information in the annual performance report is presented and disclosed in accordance with the requirements contained in the legislation, frameworks, circulars and guidance			
12. Actual performance compared to planned targets and prior year performance is disclosed in the annual performance report	Section 46 of the MSA	Section 46 of the MSA	
13. Measures taken to improve performance are disclosed in the annual performance report	Section 46 of the MSA	Section 46 of the MSA	
14. Measures taken to improve performance are corroborated with audit evidence	Section 46 of the MSA	Section 46 of the MSA	
Reliability: Recording, measuring, collating, preparing and presenting information on actual performance achievements is valid, accurate and complete.			
15. Reported performance occurred and pertains to the reporting entity.	Section 45 of the MSA	Section 45 of the MSA	
16. Amounts, numbers and other data relating to reported performance are recorded and reported correctly.	FMPP1 chapter 5	FMPP1 chapter 5	
17. All actual performance that should have been recorded is included in the reported performance information.	Section 45 of the MSA	Section 45 of the MSA	

Annexure E: Auditor-general's responsibility for the audit of the reported performance information

1. As part of our engagement conducted in accordance with ISAE 3000(R), we exercise professional judgement and maintain professional scepticism throughout our reasonable assurance engagement on reported performance information for selected development priority.
2. We are independent of the municipality in accordance with the International Ethics Standards Board for Accountants' *International Code of ethics for professional accountants (including International Independence Standards)* (IESBA code), as well as the ethical requirements relevant to our audit in South Africa. We have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA code.

Quality control relating to assurance engagements

3. In accordance with the International Standard on Quality Control 1, the Auditor-General of South Africa maintains a comprehensive system of quality control that includes documented policies and procedures on compliance with ethical requirements and professional standards.

Reported performance information

4. In addition to our responsibility for the assurance engagement on reported performance information, as described in the auditor's report, we also:
 - identify and assess risks of material misstatement of the reported performance information, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. In making those risk assessments, we consider internal controls relevant to the management and reporting of performance information per the selected development priority in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control
 - evaluate the documentation maintained by the municipality that supports the generation, collation, aggregation, monitoring and reporting of performance indicators and their related targets for the selected development priority
 - evaluate and test the usefulness of planned and reported performance information, its consistency with the approved performance planning documents of the municipality and whether the indicators and related targets were measurable and relevant
 - evaluate and test the reliability of information on performance achievement to determine whether it is valid, accurate and complete




Communication with those charged with governance

5. We communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
6. We also confirm to the accounting officer that we have complied with relevant ethical requirements regarding independence and communicate all relationships and other matters that may reasonably be thought to have a bearing on our independence and, where applicable, the actions taken to eliminate threats, or the related safeguards applied.


Annexure F: Assessment of internal controls










Below is our assessment of the implementation of drivers of internal control based on significant deficiencies identified during our audit of the financial statements, the annual performance report and compliance with legislation. Significant deficiencies occur when internal controls do not exist, are not appropriately designed to address the risk, or are not implemented. These either had caused, or could cause, the financial statements or the annual performance report to be materially misstated, and material instances of non-compliance with legislation to occur.

The internal controls were assessed as follows:

	The required preventative or detective controls were in place.
	Progress was made on implementing preventative or detective controls, but improvement is still required, or actions taken were not or have not been sustainable.
	Internal controls were not in place, were not properly designed, were not implemented or were not operating effectively. Intervention is required to design and/or implement appropriate controls.

The movement in the status of the drivers from the previous year-end to the current year-end is indicated collectively for each of the three audit dimensions under the three fundamentals of internal control. The movement is assessed as follows:

	Improved
	Unchanged
	Regressed

	Financial statements		Performance reporting		Compliance with legislation	
	Current year	Prior year	Current year	Prior year	Current year	Prior year
Leadership						
Overall movement from previous assessment						
• Provide effective leadership based on a culture of honesty, ethical business practices and good governance, and protecting and enhancing the best interests of the entity						



	Financial statements		Performance reporting		Compliance with legislation	
	Current year	Prior year	Current year	Prior year	Current year	Prior year
• Exercise oversight responsibility regarding financial and performance reporting and compliance as well as related internal controls						
• Implement effective human resource management to ensure that adequate and sufficiently skilled resources are in place and that performance is monitored						
• Establish and communicate policies and procedures to enable and support the understanding and execution of internal control objectives, processes and responsibilities						
• Develop and monitor the implementation of action plans to address internal control deficiencies						
• Establish and implement an information technology governance framework that supports and enables the business, delivers value and improves performance						
Financial and performance management						
Overall movement from previous assessment						
• Implement proper record keeping in a timely manner to ensure that complete, relevant and accurate information is accessible and available to support financial and performance reporting						
• Implement controls over daily and monthly processing and reconciling transactions						
• Prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information						
• Review and monitor compliance with applicable legislation						

	Financial statements		Performance reporting		Compliance with legislation	
	Current year	Prior year	Current year	Prior year	Current year	Prior year
<ul style="list-style-type: none"> Design and implement formal controls over information technology systems to ensure the reliability of the systems and the availability, accuracy and protection of information 			NA	NA	NA	NA
Governance						
Overall movement from previous assessment	↓		↓		↓	
<ul style="list-style-type: none"> Implement appropriate risk management activities to ensure that regular risk assessments, including the consideration of information technology risks and fraud prevention, are conducted and that a risk strategy to address the risks is developed and monitored 						
<ul style="list-style-type: none"> Ensure that there is an adequately resourced and functioning internal audit unit that identifies internal control deficiencies and recommends corrective action effectively 						
<ul style="list-style-type: none"> Ensure that the audit committee promotes accountability and service delivery through evaluating and monitoring responses to risks and overseeing the effectiveness of the internal control environment, including financial and performance reporting and compliance with legislation 						



AUDIT ACTION PLAN (BASED ON THE AUDIT REPORT RECEIVED FROM THE AUDITOR-GENERAL IN RESPECT OF THE AUDIT OF THE 2021/2022 FINANCIAL YEAR OF THE DR NKOSAZANA DLAMINI ZUMA LOCAL MUNICIPALITY)

COMPONENT	NATURE OF THE FINDING	AUDIT FINDING	ACTION TO BE IMPLEMENTED	RESPONSIBLE OFFICIAL	TARGET DATE
Financial Statements	7. As disclosed in note 44 to the financial statements, the corresponding figures for 30 June 2021 were restated as a result of errors in the financial statements of the municipality at, and for the year ended, 30 June 2022.	Restatement of corresponding figures	<p>1. Proper review of AFS taking into account changes in GRAP and legislations.</p> <p>2. Attending of workshops and trainings dealing with review and preparations of AFS</p> <p>3. Implementation of GRAP Compliance disclosure/ checklist. For the review of municipality's annual and interim financial statement</p> <p>4. Development and Implementation of AFS and Interim financial statement preparation plan</p> <p>5. Reporting on the implementation status of the above activities to MANCO and APAC</p> <p>6. Submission of Interim (April) and annual financial statements to Internal Audit and PT for Review and Audit.</p>	CFO	<p>1.1. 28 April 2023 & 1.2. 18 August 2023</p> <p>2. Ongoing</p> <p>3. 28 April and 18 August 2023</p> <p>4. 28 February and 15 June 2023</p> <p>5. Quarterly from Q3</p> <p>6. April and 15 August 2023</p> <p>7. 15 May 2023</p>

COMPONENT	NATURE OF THE FINDING	AUDIT FINDING	ACTION TO BE IMPLEMENTED	RESPONSIBLE OFFICIAL	TARGET DATE
			7. Appointment of Five Internal Audit Service Providers to also assist with the review and audit of financial statements.		

COMPONENT	NATURE OF THE FINDING	AUDIT FINDING	ACTION TO BE IMPLEMENTED	RESPONSIBLE OFFICIAL	TARGET DATE
Receivables from exchange and non-exchange transactions	8. As disclosed in note 3.2 to the financial statements, the municipality recognized a provision for impairment of R8,49 million (2020-2021: R6,63 million) as the recoverability of these amounts was doubtful	Material impairments – receivables from exchange transactions	<p>1. Review, update and implement Debt Collection Strategy.</p> <p>2. Updating of indigents register to ensure that all qualifying indigent account holders are captured.</p> <p>3. Close monitoring and follow-up on new accounts and accounts outstanding for more than 120 days.</p> <p>4. Appointment of Panel of Attorneys to assist with collection of outstanding amounts.</p> <p>5. None responsive debtors to be handed over for the legal debt collection process to commence.</p> <p>6. Attending and raising of issues in the Government Debt Collection Steering Committee</p>	Asset & Revenue Manager	<p>1. Review by 28 February and implementation would be ongoing, monitored on monthly basis.</p> <p>2. Ongoing with main target date of end of March and May 2023</p> <p>3. Ongoing with monthly monitoring and reports</p> <p>4. Appointment process to be finalized in March 2023.</p> <p>5. Hand over process to start in March upon finalization of appointment of attorneys.</p> <p>6. Quarterly</p>

COMPONENT	NATURE OF THE FINDING	AUDIT FINDING	ACTION TO BE IMPLEMENTED	RESPONSIBLE OFFICIAL	TARGET DATE
Annual performance report	22. Identified material misstatements in the annual performance report submitted for auditing. Material misstatements were in the reported performance information of the basic service delivery and infrastructure development key performance area.	Adjustment of material misstatements	Physical verifications of all gravel access roads and roads maintained during Quarter 2, 3&4 are going to be conducted to ensure alignment with the reported actual performance information.	Strategic Support Services Manager	15 February 2023 & 15 August 2023
Financial Statements	31. Senior management did not implement adequate review procedures to ensure that the annual financial statements were accurately prepared and supported by reliable and credible information.	Internal control deficiencies	<ol style="list-style-type: none"> 1. Proper review of AFS taking into account changes in GRAP and legislations 2. Attending of workshops and trainings dealing with review and preparations of AFS. 3. Implementation of GRAP Compliance disclosure/ checklist. For the review of municipality's annual and interim financial statement 4. Development and Implementation of AFS and Interim financial statement preparation plan 5. Reporting on the implementation status of the above activities to MANCO and APAC 6. Submission of Interim (April) and annual financial statements to 	CFO	<ol style="list-style-type: none"> 1.1. 28 April 2023 & 1.2. 18 August 202 2. Ongoing 3. 28 April and 18 August 2023 4. 28 February and 15 June 2023 5. Quarterly from Q3 6. 28 April and 15 August 2023

COMPONENT	NATURE OF THE FINDING	AUDIT FINDING	ACTION TO BE IMPLEMENTED	RESPONSIBLE OFFICIAL	TARGET DATE
			Internal Audit and PT for Review and Audit. 7. Appointment of Five Internal Audit Service Providers to also assist with the review and audit of financial statements.		7. 15 May 2023
Financial Statements	32. There was inadequate risk assessments and reviews of the financial statements and performance information by the audit committee and internal audit prior to submitting for auditing.	Internal control deficiencies	1. Attending workshops and trainings dealing with review and audit of financial statements. 2. Review of Interim and annual financial statements. 3. Follow up on appointment of Five Panel of Internal Audit Service Providers to also assist with the review and audit of financial statements.	IA Manager	1. Ongoing 2. May and August 3. Appointment processes to be finalized in May 2023.
CY Opinion	Priority	Effort required			
Material	High	Significant			
Material	Medium	Moderate			
Immaterial	Low	Insignificant			

2021/22 AUDITOR GENERAL'S REPORT BASED ON THE MANAGEMENT REPORT

Nature of the Finding	Audit finding	Action to be Implemented	Responsible Official	Target date
<p>Based on the asset verifications performed on 18 October 2022, structural and physical damage in respect of the assets below were identified and there was no indication that management has considered these assets for impairment.</p>	<p>1. Overstatement of assets – Impairments</p>	<p>1.Update the asset management plan to include verification and reporting of acts of vandalism that have taken place in sporting facilities.</p> <p>2. Performance of verification and reporting to relevant authorities.</p> <p>3. Assignment of tasks relating to the monitoring and conditional assessment, physical damage etc, to ward committee members.</p> <p>4. Training/Workshop of ward committee members on the asset management policy and standard operating procedure pertaining to conditional assessment from prevention to reporting.</p>	<p>1.Asset Management unit</p> <p>2. Asset Management unit</p> <p>3.Manager Strategic and support services</p> <p>4.Manager strategic and support services.</p>	<p>1. 28 February 2023</p> <p>2. Ongoing</p> <p>3. Quarter 4</p> <p>4. Quarter 4</p>
<p>The following 6 assets were selected from the fixed assets register and only 3 assets (Woodford, Donnybrook, Centocow) were verified. During the physical verification performed, we noted that only 1 of each asset could be physically verified.</p>	<p>2.Assets that could not be verified</p>	<p>1.Accurate recording and reviewing of fixed asset register componentization information to ensure that accurate descriptions of componentized items are accurately recorded.</p>	<p>Manager and officer: Asset Management unit.</p>	<p>Ongoing</p>

2021/22 AUDITOR GENERAL'S REPORT BASED ON THE MANAGEMENT REPORT

Nature of the Finding	Audit finding	Action to be Implemented	Responsible Official	Target date
The FAR included assets which had nil carrying values at year end.	3. Assets recorded at zero asset values	1.Review of useful lives of low valued assets 2.Disposal of assets through auction and finalize it before the end of the year	Manager and officer: Asset Management unit.	30 November 2022 31 March 2023
During the audit of the Statement of Comparison of Budget and Actual Amounts in relation to the Statement of Financial Performance, we noted the differences	6. Differences noted in the statement of comparison of budget and actual amounts	The municipality has corrected the formula used to calculate differences between budgeted and actual revenue.	Budget & Reporting Accountant	01 November 2022
During the audit of the cash flow statement, we identified the following differences from the operating and investing activities This results in overstatement of net cash flow from operating and investing activities by R1 417 438. This is also a repeat finding from prior year.	7.Cash flow statement recalculation differences	Preparation of interim and annual financial statement which would be audited by IA Unit and submitted for review to other stakeholders and Council Committees.	CFO	28 April and 15 August 2023

2021/22 AUDITOR GENERAL'S REPORT BASED ON THE MANAGEMENT REPORT

Nature of the Finding	Audit finding	Action to be Implemented	Responsible Official	Target date
<p>Contrary to this requirement, effective and appropriate steps were not taken by the municipality to prevent fruitless and wasteful expenditure of R5 131 in the current year and a prior year amount identified of R93 652 disclosed in note 39 to the annual financial statements.</p>	<p>8. Fruitless and wasteful expenditure not prevented</p>	<p>1.The municipality will ensure that statements are requested on time for all municipal services accounts and engage Eskom regarding the reversal of interest incorrectly charged on accounts and on the way forward to avoid this in future.</p> <p>2.Consider the option of putting two months deposits on Eskom accounts.</p>	<p>Expenditure Accountant</p> <p>CFO</p>	<p>2022/12/31</p> <p>May 2023</p>
<p>During audit of AOPO on physical verification, It was identified that the reported achievement did not agree with the physical verification that was reported.</p>	<p>9. PWBS 1 & PWBS 4 – reported achievement does not agree with the physical verification performed and supporting documents</p>	<p>Amendments have been made on the annual performance report on PWBS 1 and 4 to correct the overstated and understated achievements in the report</p> <p>2. Verifiacion of actuals from PWBS by PMS and IA Units</p>	<p>Strategic Support Services & IA Managers</p>	<p>Bi-annually in Q3 and Q1</p>
<p>33. Management did not adequately monitor their audit action plan as similar findings relating to compliance with key legislation were identified during the current audit.</p>	<p>Inadequate monitoring of Action plans to address internal control deficiencies</p>	<p>Quarterly monitoring and reporting of Implementation of the Audit and Management Action Plans with recommendations for consequence management on non-compliance and repeat findings</p>	<p>Strategic Support Services & IA Managers</p>	<p>Quarterly</p>

2021/22 AUDITOR GENERAL'S REPORT BASED ON THE MANAGEMENT REPORT

Nature of the Finding	Audit finding	Action to be Implemented	Responsible Official	Target date
34. The municipality's document management system was not implemented adequately as certain delays were experienced with submission of requested information in the areas of property, plant and equipment and performance information.	Late submission of information in the areas of PPE and performance information.	1. Appointment of two audit co-coordinators to ensure that information requested is submitted on time, one official would be from IA Unit. 2. Weekly Preliminary meetings between municipal audit coordinators and AG contact person.	CFO and IA Manager	1. August 2023 2. Weekly during the audit
35. Management did not adequately monitor and review the registers and schedules used for property, plant and equipment and performance information.	In-adequately monitoring and review of the registers and schedules used for property, plant and equipment and performance information.	1. Monthly preparation and review of PPE reconciliation 2. Quarterly review of performance information 3. Review of checklist for PMS	1. Manager and officer: Asset Management unit. 2 & 3. Strategic Manager	1. Monthly 2. Quarterly 3. February 2023
		CY Opinion	Priority	
		Material	High	
		Material	Medium	
		Not material	Low	



A Better Place for All

Main Street
Creighton, 3263

P.O Box 62

Creighton 3263

Phone: +27 39 833 1038
Fax: +27 39 833 1539/1179
Email: mailbox@ndz.gov.za

WARD BASED PLAN FOR: WARD 04

Signature: -----

Date: -----



1. INTRODUCTION

The information provide in this Ward Based Plan was provided by the stakeholders of ward four which includes Ward Councillor and Ward Committees.

2. SITUATIONAL ANALYSIS

This ward is situated within Underberg village and Centocow Hospital and the land belongs to Ingonyama Trust (Traditional authority areas). The area is predominantly rural, developing and is 7,79E-09

The areas within Ward four includes Cabazi area, Magcakini area, Thonsini area, KwaShoba area, Madwaleni area, Zidweni area Mashayilangaarea, Nsimbinii area,

Social Profile

There is a high incidence of drug and alcohol abuse in this ward, especially in areas of Nkwezela. This has also led to increase in crime such as house-breakings and theft.

Population Estimation: 22 000

Children : 1 500

Men : 2 500

Women : 5 000

Senior Citizens : 3 000

Disabled : 500

Youth : 9 500

Economic Status

The ward is characterized economically by middle- and low-income earners, a large number of grantees and unemployed people.

Resources

Primary schools - 07

Secondary schools - 01

Clinic - 01

Hospital - Nil

Sports facilities -two sport fields that is Kilmon which is situated at Madwaleni and Madwaleni and Syaya Sports field which is situated at Zidweni area

Library - 1 station wagon library

Police station - Nil

Community Hall - 04 community Halls namely Zidweni hall, Mncane hall, Madwaleni hall and Magcakini

Government Intervention

There is one (02) government project in the ward, EPWP, CWP which employs those who come from the most deprived households to cut grass, Cleans community halls. The Department of Health and the Department of Social Development employs people from low income households in the ward as Community Care Givers.

Needs

There is a great need for housing, employment, Network, Police station and efficient service delivery. This ward is very rural in nature and 80% houses are constructed with mud/cement mixture.

Water provision/maintenance of boreholes. Creation of job opportunities and RDP houses. P429 Phase 2 to be finished and Zenzozakhe technical school at Ngxola area

EXISTING SERVICES

The following is the services and service providers in ward 04

SERVICES	SERVICE PROVIDER
NPO	Thandukuphila Project
NPO	Sifiso Sethu Project
Clinic	Dept. of Health
Child support grants	Dept. of social development
Crop and Stock farming	Dept. of Agriculture
Burial services	Ndlangisa and Mngwenya funeral services
Goqweni Access Road	Dept. of transport
Sanitation project (400)	Harry Gwala District Municipality

3. SWOT ANALYSIS OF THE WARD 09

<p>STRENGTHS</p> <ul style="list-style-type: none"> *Religious sites *Community Halls *NPO's * Primary Schools *CWP & EPWP providing job opportunities *Taxis transport ❖ Clinic ❖ Secondary Schools ❖ Electricity ❖ Sanitation 	<p>WEAKNESSES</p> <ul style="list-style-type: none"> *Lack of housing *Poor infrastructure maintenance *Lack of resources *Unwillingness to change *Social ills *High rate of unemployment *Teenage Pregnancy
<p>OPPORTUNITIES</p> <ul style="list-style-type: none"> *Job creation *Satellite police station *Improve standard of living *Youth Centre/Programmes 	<p>THREATS</p> <ul style="list-style-type: none"> *School drop outs * Crime scenes at taverns *Stock theft ❖ Disaster *Health hazards

6. WHAT DO WE WANT TO ACHIEVE

- Infrastructural development
- Water

- Housing
- Roads
- Skills Development Centre
- Job Opportunities
- Decrease on Crime
- Lower Social Ills

6.2 WARD 04 VISION

To have a safe, healthy and developed society by 2022.

6.3 OBJECTIVES

- To improve living standards through provision of basic services i.e. water, and electricity
- To provide adequate housing
- To reduce crime
- To reduce teenage pregnancy

7. PROPOSED PROJECT/ PROGRAMMES NEEDED IN DEVELOPING THE WARD

Objective Project Strategy	What will the ward do?	Support needed from municipality	Support needed from stakeholders
Housing	Participate in Housing Forums	*Housing Forum to be well established	*Dept. of Human Settlements to engage with municipality on feasibility of project
Crime Prevention	*To participate in the CPF *Community Engagements	*To participate in CPF *integrate CPF & existing municipal committee *Conduct workshops/ awareness campaigns	*Dept. of Safety & security to ensure CPF established *Conduct workshops in community
Teenage Pregnancy	*Engage with care givers *Participate in existing committees	*To engage with relevant dept. to conduct workshop, awareness campaigns * Engage with schools	*Distribution of contraceptives *Love-life campaigns

8. SUBMISSIONS TO THE IDP: WARD 04

OBJECTIVE	PROJECT NAME	LOCATION	WHO WILL BENEFIT	HOW MANY WILL BENEFIT	TIMEFRAME
1. Infrastructure	Goqweni Access Road	Mashayilanga	Community	All residents	2018-2019
2. Infrastructure	Sidangeni Bridge	Magcakini	Community	All residents	2019-2020
3. Infrastructure	Cabazi Community Hall	Cabazi	Community	All residents	2020/2021
Infrastructure	Thonsini Community Hall	Thonsini	Community	All residents	2021/2022
Infrastructure	Electrification Project	Zidweni, Sdangeni, Madwaleni, Phayindani and Cabazi	Community	All residents without electricity	2017/18

9. SPATIAL REPRESENTATION OF WARD

See attached annexure



Main Street
Creighton, 3263

P.O Box 62

Creighton 3263

Phone: +27 39 833 1038
Fax: +27 39 833 1539/1179
Email: mailbox@ndz.gov.

WARD BASED PLAN FOR WARD :06



Signatures-----

Date-----

1. INTRODUCTION

The information provide in this Ward Based Plan was provided by the stakeholders of ward six which includes Ward Councillor and Ward Committees

SITUATIONAL ANALYSIS

This ward is between Creighton and Underberg and the areas within Ward 06 includes: Sbovini, Sbonelo, Hlabeni, Ndumakude, Ngcesheni, Cedeni, Qulashe. This ward is predominantly rural and it falls under Ingonyama trust and is 9,23E-09

Social Profile

There is a high incidence of drug and alcohol abuse in this ward, in areas of Sbovini and Ndumakude. This is also led to increase in crime such as house-breakings and theft.

Population Estimation: 23 500
Children : 4 000
Men : 5 000
Women : 10 000
Senior Citizens : 3 500
Disabled : 1 000

Economic Status

The ward is characterised economically by middle and low income earners, a large number of grantees and unemployed people.

Resources

Primary schools	-	04
Secondary schools	-	03
Clinic	-	02
Hospital	-	01
Sports facilities	-	2 sports ground situated in Sbovini, Qulashe
Library	-	0
Police station	-	0
Community Hall	-	03 in Sbovini community hall, Ndumakude and Qulashe community hall

Government Intervention

There are 02 government project in the ward, EPWP and CWP which employs people from destitute households to cut grass, pick up papers, and cleans schools, halls and the hospital. The Department of Health employs people from low income households in the ward as Community Care Givers.

Needs

There is a great need for housing, employment, this ward is very rural in nature and 80% houses are constructed with both wood and iron or mud/cement mixture. 30% of the population reported that they know people who have passed away through HIV/AIDs.

2. EXISTING SERVICES

The following services and service providers in the ward:-

SERVICES	SERVICE PROVIDER
Clinic	Dept. of Health
Infrastructure building a hall	NDZ Municipality
Water supply	Harry Gwala Municipality
Scedeni hall renovation	NDZ Municipality
Crops farming	Dept. of Agriculture

3. SWOT ANALYSIS OF THE WARD

STRENGTHS *Hospital *CWP & EPWP providing job opportunities *Taxis transport	WEAKNESSES *Lack of housing *Poor infrastructure maintenance *Lack of recreational facilities *Lack of resources *Social ills *High rate of unemployment *Teenage Pregnancy *Taverns
OPPORTUNITIES *Job creation *Satellite police station *Banks/atms *Life skills programmes *Orphanages *Old age homes	THREATS *School drop outs *House-breaking and theft *Health hazards

*Improve standard of living *Youth Centre/Programmes *CPF *War room to speed up service delivery & assist with grant, identity applications etc.	
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6. WHAT DO WE WANT TO ACHIEVE

6.1 Desired outcomes identified (examples)

- Infrastructural development
- Water and Sanitation
- Housing
- Electricity
- Schools
- Roads
- Clinics
- Sports facilities (POOL, NETBALL, SOCCER FIELDS)
- Skills Development Centres
- Job Opportunities
- Libraries
- Fire Station
- Crime Prevention
- Social Ills
- Satellite Police Station

6.2 WARD 06 VISION

To have a safe, healthy and developed society by 2025.

6.3 OBJECTIVES

- To improve living standards through provision of basic services i.e. water, sanitation
- To provide adequate housing
- To reduce crime
- To reduce teenage pregnancy
- To reduce illiteracy

7. **PROPOSED PROJECTS/PROGRAMMES**

Objective Project Strategy	What will the ward do?	Support needed from municipality	Support needed from stakeholders
Housing	<ul style="list-style-type: none"> *Community consultations *Identify beneficiaries from rural areas in ward 06 *Identify beneficiaries from ward 06 in Housing Forums 	<ul style="list-style-type: none"> *Ensure that Housing Sector Plan is being implemented *Housing Forum to be well established 	<ul style="list-style-type: none"> *Dept. of Human Settlements to conduct workshop on Housing Subsidy
Crime Prevention	<ul style="list-style-type: none"> *To participate in the CPF *Form policing/neighborhood watch *Community Engagements 	<ul style="list-style-type: none"> *To participate in CPF *integrate CPF & existing municipal committee *Conduct workshops/awareness campaigns *Satellite police station: land/site required 	<ul style="list-style-type: none"> *Dept. of Safety & security to ensure CPF established *Conduct workshops in community *Drug/Alcohol Abuse campaigns
Teenage Pregnancy	<ul style="list-style-type: none"> *Participate in OSS *Engage with care givers *Community Engagements on addressing youth 	<ul style="list-style-type: none"> *To engage with relevant dept. to conduct workshop, awareness campaigns 	<ul style="list-style-type: none"> *Love-life campaigns *Dept. of Health/Social Development to conduct workshops at schools
Illiteracy	<ul style="list-style-type: none"> *Community consultations *Identify children not attending school *Participate in relevant committees 	<ul style="list-style-type: none"> *Engage with relevant committees/depts. to conduct workshops *ABET programmes *ECD programmes *Library 	<ul style="list-style-type: none"> *Dept. of education/Arts & Culture: programmes in place to improve education

8. SUBMISSIONS TO THE IDP: WARD 1

OBJECTIVE	PROJECT NAME	LOCATION	WHO WILL BENEFIT	HOW MANY WILL BENEFIT	TIMEFRAME
1. Infrastructure	Sicedeni Community Hall	Sicedeni	Community	All residents	2018-2019
Infrastructure	Lookout Access Road	Lookout	Community	All residents	2019-2020
Infrastructure	Upgrading of Hlabeni Community Hall	Hlabeni	Community	All residents	2020-2021
4.Infrastructure	Ngcesheni Community Hall	Ngcesheni	Community	All residents	2021-2022
Infrastructure	Electrification Infills	Ngcesheni, Scedeni, Hlabeni, Makholweni and Sbovini	Community	All residents	2018-2019

9. SPATIAL REPRESENTATION OF WARD

Please find the annexure



Main Street
Creighton, 3263
P.O Box 62
Creighton 3263
Phone: +27 39 833 1038
Fax: +27 39 833 1179

WARD BASED PLAN FOR WARD 08



SIGNATURE-----

DATE-----

1. **BACKGROUND**

The information provide in this Ward Based Plan was provided by the stakeholders of ward nine which includes ward councilor and ward committees.

SITUATIONAL ANALYSIS

Ward 08 is situated within the Madzikane tribal authority

The areas within the Ward 08 includes: Mzimkhulu, Sbizane, Newtonviell, Manzamnyama, Boboti, Ngwagwane, Bazini, Boarderview and Plazin. The land is under Ingonyama trust and it is 7,78E-09 **area sqkm in extent**

Social Profile

In this ward there is a high incidence of drug and alcohol abuse and due to high intake of alcohol there has been a rapid increase in crime such as house-breakings and theft.

Population Estimation: 21 000

Children : 3 000

Men : 3 000

Women : 10 000

Senior Citizens : 4 000

Disabled : 1 000

Economic Status

The ward is characterised economically by middle- and low-income earners, Large number of unemployed graduates and a large number of grantees.

Resources

Primary schools	-	04
Secondary schools	-	02
Clinic	-	0
Hospital	-	0
Sports facilities	-	4 Sonyongwana, Ngwagwane, Bhobhoyi and Ngxola Sports fields
Library	-	0
Police station	-	0
Community Hall	-	04: Sonyongwana, Bhobhoyi, Ngxola and Bazini Community Hall

Government Intervention

There is one (1) government project in the ward, EPWP, which employs disadvantage people from the ward, change street light bulbs and maintenance in the ward. The Department of Health employs people from low income households in the ward as Community Care Givers.

Needs

There is a great need for housing, this ward is very rural in nature and 70% houses are constructed with both wood and iron or mud/cement mixture. There is also a great need for employment and electricity infills because there is a large number of households who still don't have electricity.

2. EXISTING SERVICES

The following services and service providers in the ward: - There are no services in the ward at the moment.

3. SWOT ANALYSIS OF THE WARD

<p>STRENGTHS</p> <ul style="list-style-type: none"> *Halls *Schools * EPWP providing job opportunities *Taxis transport 	<p>WEAKNESSES</p> <ul style="list-style-type: none"> *Lack of housing *Lack of recreational facilities *Lack of resources *Social ills *High rate of unemployment *Teenage Pregnancy
<p>OPPORTUNITIES</p> <ul style="list-style-type: none"> *Improve standard of living *CPF *War room to speed up service delivery 	<p>THREATS</p> <ul style="list-style-type: none"> *School drop outs *War between drug lords & tavern owners *Community strikes *House-breaking and theft

6.

WHAT DO WE WANT TO ACHIEVE

- Housing
- Electricity Infills
- Roads
- Clinics
- Hospital
- Recreational facilities (, NETBALL, SOCCER FIELDS)
- Skills Development Centre
- Job Opportunities
- Libraries
- Crime Prevention
- Social Ills
- Satellite Police Station

6.2 WARD 08 VISION

To have a strong and developed safe society by 2020.

6.3 OBJECTIVES

- To advance living standards through delivery of basic services
- To provide housing for all citizens
- To fight against crime
- To reduce teenage pregnancy
- To decrease illiteracy

7. PROPOSED PROJECTS/PROGRAMMES

Objective Project Strategy	What will the ward do?	Support needed from municipality	Support needed from stakeholders
Housing	<ul style="list-style-type: none"> *Community consultations *Identify beneficiaries from rural areas *Participate in Housing Forums 	<ul style="list-style-type: none"> *Ensure that Housing Sector Plan is being implemented *Housing Forum to be well established 	<ul style="list-style-type: none"> *Dept. of Human Settlements to engage with municipality on feasibility of project
Crime Prevention	<ul style="list-style-type: none"> *To participate in the CPF *Traditional leadership to play role *Form policing/neighborhood watch 	<ul style="list-style-type: none"> *To participate in CPF *integrate CPF & existing municipal committee *Conduct workshops/ awareness campaigns 	<ul style="list-style-type: none"> *Dept. of Safety & security to ensure CPF established *Conduct workshops in community * Satellite police station

	*Community Engagements		*Drug/Alcohol Abuse campaigns
Teenage Pregnancy	*Participate in OSS *Engage with care givers *Community Engagements on addressing youth about the dangers of teenage pregnancy	*To engage with relevant dept. to conduct workshop, awareness campaigns * Engage with schools on workshops	*Distribution of contraceptives *Love-life campaigns *Dept. of Health/Social Development to conduct workshops at schools
Illiteracy	*Community consultations *Identify children not attending school and address the issues that may be the course	*Engage with relevant committees/depts. to conduct workshops *ABET programmes *ECD programmes *Library	*Dept. of education/Arts & Culture: programmes in place to improve the education standard in the ward

8. SUBMISSIONS TO THE IDP: WARD 08

OBJECTIVE	PROJECT NAME	LOCATION	WHO WILL BENEFIT	HOW MANY WILL BENEFIT	TIMEFRAME
1. Infrastructure	Sonyongwane to Mashayunina access road	Sonyongwane	Community	All residence	2018-2019
2. Infrastructure	Magoso Access road phase 2	Gxalingenwa	Community	All residence	2019-2020

3. Infrastructure	Sbhalo Access Road	Mnwaneni	Community	All residence	2020/2021
4. Infrastructure	Khalemgodini Access Road		Community	All residence	2021/2022
5. Maintenance	Electrification Infills Project	Sonyongwane	Community	All residence	2018/19

9. SPATIAL REPRESENTATION OF WARD

Please find the attached Annexure



Main Street
Creighton, 3263
P.O Box 62
Creighton 3263
Phone: +27 39 833 1038
Fax: +27 39 833 1179

WARD BASED PLAN FOR WARD 10



SIGNATURE-----

DATE-----

1. BACKGROUND

The information provide in this Ward Based Plan was provided by the stakeholders of ward nine which includes ward councilor and ward committees .

2. SITUATIONAL ANALYSIS

This ward is situated within Bulwer .The land belongs to the Ingonyama Trust (Traditional authority areas) Missionary's. The area is predominantly rural and developing and is 1,94E-08SqKM

The areas within the Ward 10 includes Ntokwezweni area, Khenana area , Mzimhlophe area,Xosheyakhe area, Come and see area, Sheleni area, Ngonyama area, Mahlathini area, Buyeni area, Sun City area, Njobokazi area, Gobhogobho area, Makhandlele area, Pholelea area and Hlafuna area

Social Profile

There is a high incidence of drug and alcohol abuse in this ward, especially in areas of Pholela area and Xosheyakhe. This has also led to increase in crime such as house-breakings especially at Bulwer village and theft.

Population Estimation:	30 256
Youth	: 17 000
Men	: 4 000
Women	: 12 000
Senior Citizens	: 1 500
Disabled	: 90

Economic Status

The ward is characterized economically by middle and low income earners, a large number of grantees and unemployed people.

Resources

Primary schools	-	05
Secondary schools	-	03
Clinic	-	2
Hospital	-	Nil
Sports facilities	-	01 at Pholela school
Library	-	1 at Nkwezela
Police station	-	nil

Community Hall-Ward 10 has 04 halls namely hlafuna hall, Njobokazi hall, Xosheyakhe hall and Bulwer hall.

Government Intervention

There are (02) government project in the ward, EPWP, CWP which employs those who come from the most deprived households to cut grass, Cleans community halls and cleans the Bulwer village. The Department of Health and the Department of Social Development employs people from low income households in the ward as Community Care Givers.

Needs

There is a great need for housing, employment, and efficient service delivery. This ward is very rural in nature and 70% houses are constructed with mud/cement mixture.

Water provision/maintenance of boreholes. Creation of job opportunities and RDP houses.

EXISTING SERVICES

The following services and service providers in the ward:-

SERVICES	SERVICE PROVIDER
Water Project at Bulwer	Harry Gwala district
Water monitor	Harry Gwala district
Building of hall	NDZ Municipality
Zibambe project	Transport
Burial services	Amandaba funeral pallor and Mhlabomusha funeral palor, Singabakho funeral services and Gama funeral services

3. SWOT ANALYSIS OF THE WARD 10

STRENGTHS *Tarred Roads *Halls * Primary Schools *CWP & EPWP providing job opportunities *Taxis transport	WEAKNESSES *Lack of housing *Poor infrastructure maintenance *Lack of resources *Social ills *High rate of unemployment *Teenage Pregnancy *Taverns
OPPORTUNITIES *Job creation *Old age homes *Improve standard of living *Youth Centre/Programmes	THREATS *School drop outs * Crime scenes at taverns *House-breaking and theft *Environmental hazards

6. WHAT DO WE WANT TO ACHIEVE

- Infrastructural development
- Water and Sanitation
- Housing
- Electricity
- High Schools
- Roads
- Clinics
- Skills Development Centres
- Job Opportunities
- Decrease on Crime
- Lower Social Ills
- Satellite Police Station

6.2 WARD 10 VISION

To have a safe, healthy and developed society by 2020.

6.3 OBJECTIVES

- To improve living standards through provision of basic services i.e. water, sanitation and electricity
- To provide adequate housing
- To reduce crime
- To reduce teenage pregnancy

7. PROPOSED PROJECT/ PROGRAMMES NEEDED IN DEVELOPING THE WARD

Objective Project Strategy	What will the ward do?	Support needed from municipality	Support needed from stakeholders
Crime Prevention	<ul style="list-style-type: none"> *To participate in the CPF *Traditional leadership to play role *Form policing/neighborhood watch *Community Engagements 	<ul style="list-style-type: none"> *To participate in CPF *integrate CPF & existing municipal committee *Conduct workshops/ awareness campaigns *Satellite police station. *Street lights in pathways. *Vacant areas to be clean/ grass cutting 	<ul style="list-style-type: none"> *Dept. of Safety & security to ensure CPF established *Conduct workshops in *Drug/Alcohol Abuse campaigns *Dept. of social welfare: Abuse campaigns
Teenage Pregnancy	<ul style="list-style-type: none"> *Participate in OSS *Engage with care givers *Participate in existing committees *Community Engagements on addressing youth 	<ul style="list-style-type: none"> *To engage with relevant dept. to conduct workshop, awareness campaigns * Engage with schools on workshops 	<ul style="list-style-type: none"> *Distribution of contraceptives *Love-life campaigns *Dept. of Health/Social Development to conduct workshops at schools

8. SUBMISSIONS TO THE IDP: WARD 10

OBJECTIVE	PROJECT NAME	LOCATION	WHO WILL BENEFIT	HOW MANY WILL BENEFIT	TIMEFRAME
1. Infrastructure	Gobhogobho Community Hall	Dingeka VD	Community	All residence	2018-2019
2. Infrastructure	Danzela access road		Community	All residence	2019-2020
3. Infrastructure	Magemane access road	Ngonyama	Community	All residence	2020/2021
4. Infrastructure	Hlafuna Sport Feild	Hlafuna area	Community	All residence	2021/2022
5. Electrification	Electrification Infills Project	Khenana, Bulwer, Xosheyakhe, Dingeka and Ntokozweni	Community	All residence without electricity	2018/2019

9. SPATIAL REPRESENTATION OF WARD

Please find the attached Annexure



A Better Place for All

Main Street
Creighton, 3263

P.O Box 62

Creighton 3263

Phone: +27 39 833 1038
Fax: +27 39 833 1539/1179
Email: mailbox@ndz.gov.za

WARD BASED PLAN FOR: WARD 11

2021/2022 FINANCIAL YEAR

Signature: -----

Date: -----



1. INTRODUCTION

The information provide in this Ward Based Plan was provided by the stakeholders of ward 11 which includes Ward Councillor Community Development Workers and Ward Committees.

2. SITUATIONAL ANALYSIS

This ward is situated at Bulwer, The area is largely rural and developing and this ward is 7,15E 09 SqKM. The areas within Ward 11 includes Nkelabantwana area, Ukhalo area, eMazizini area,Shabu area, Magwababeni area , Ugayi area, Ntabamakhaba area, Shaya area, Bheni area, Bhidla, Mandlezizwe area , Half my right area, Mkhohlwa, Macaba area, Nkumba area, Church area, Mdayane and Magwaneni area.

2.1 Social Profile

There is a high incidence of alcohol abuse in this ward, especially in areas of Sharp area and Mazizini and this has also led to increase in crime such as house-breakings and stock theft.

2.2 Population Estimation: 14000

Children	:	1500
Men	:	2 300
Women	:	5000
Senior Citizens	:	900
Disabled	:	300
Youth	:	4000

2.3 Economic Status

The ward is characterized economically by middle- and low-income earners, a large number of grantees and unemployed people.

2.4 Resources

Primary schools	-	07
Secondary schools	-	02
Clinic	-	01
Hospital	-	Nil
Sports facilities	-	03 Dlangani,Mandlezizwe sport fields that is which is situated at Mkhohlwa area

Library - 0

Police station - 0

Community Hall- Ward 11 has 05 community Halls namely Bhidla hall, Nkumba hall, Church hall,Nkelabantwana and Mangwanenei hall,

2.5 Government Intervention

There are (02) government projects in the ward, and that is EPWP and CWP which employs those who come from the most deprived households to cut grass, Cleans community halls. The Department of Health and the Department of Social Development employs people from low income households in the ward as Community Care Givers although some communities still do not have.

2.6 Needs

There is a great need for housing, employment, and efficient service delivery. There is also a great need for scholar transportation for learners at high school. This ward is a mixture of both rural and urban in nature and 90% houses are constructed with mud/cement mixture.

Water provision/maintenance of boreholes. Creation of job opportunities and RDP houses.

3.EXISTING SERVICES

The following services and service providers in the ward: -

SERVICES	SERVICE PROVIDER
Electricity infills	NDZ Municipality
Hall renovation	NDZ Municipality
Child support grants	Dept. of social development
Burial service	Mashiza

4.SWOT ANALYSIS OF WARD 11

STRENGTHS	WEAKNESSES
*Community Halls	*Lack of housing
* Primary Schools	*Lack of resources
*CWP providing job opportunities	*Social ills

*Taxis transport	*High rate of unemployment
OPPORTUNITIES	THREATS
*Job creation	*School drop outs
*Improve standard of living	* Crime scenes
*Youth Centre/Programmes	*Stock theft
	*Environment hazards

5. WHAT DO WE WANT TO ACHIEVE

- Infrastructural development
- Water
- Housing
- Roads
- Skills Development Centre
- Job Opportunities
- Decrease on Crime
- Lower Social Ills

5.1 WARD 11 VISION

To have a safe, healthy and developed society by 2022.

5.2 OBJECTIVES

- To have sufficient housing
- To reduce crime

6. PROPOSED PROJECT/ PROGRAMMES NEEDED IN DEVELOPING THE WARD

Objective Project Strategy	What will the ward do?	Support needed from municipality	Support needed from stakeholders
Housing	*Identify beneficiaries from the ward Participate in Housing	*Housing Forum to be well established *Housing officer to	*Dept. of Human Settlements to conduct workshop

	Forums.	report on progress of housing.	on Housing Subsidy municipality on feasibility of project
Crime Prevention	*Traditional leadership to play role *Form policing/neighborhood watch *Community Engagements	*Conduct workshops/ awareness campaigns *Satellite police station. *Street lights in pathways.	*Dept. of Safety & security to ensure CPF established *Conduct workshops in community * Satellite police station

7. SUBMISSIONS TO THE IDP: WARD 11

OBJECTIVE	PROJECT NAME	LOCATION	WHO WILL BENEFIT	HOW MANY WILL BENEFIT	TIMEFRAME
1. Infrastructure	Mcabazini access road		Community	All residents	2020-2021
Infrastructure	Mafohla Community hall	Mafohla community	Community	All residents	2021-2022
Electrification infills	Electricity infills	Nkumba, Mandlezizwe, Ntabamakha, Benny, Mazizini and Sharp area	Community without electricity	All residents	2020-2021



A Better Place for All

Main Street
Creighton, 3263

P.O Box 62

Creighton 3263

Phone: +27 39 833 1038
Fax: +27 39 833 1539/1179
Email: mailbox@ndz.gov.za

WARD BASED PLAN FOR: WARD 12

Signature: -----

Date: -----



1. INTRODUCTION

The information provide in this Ward Based Plan was provided by the stakeholders of ward twelve which includes Ward Councillor and Ward Committees.

2. SITUATIONAL ANALYSIS

This ward is situated in deep rural and the land belongs to the Ingonyama Trust (Traditional authority areas). The area is predominantly rural and developing and it is **1,89E-08 area-sqkm in extent.**

The areas within Ward 12 includes Qweleni area, Mahohoho area, Mgababa area, Mnyamana area, Buthu area, Voyizaana area Fenyeni area, Mphithini area, Seventy area, Sopholile area, Mgwempisi area, Bethlehem area, Sphahleni area, Mqulela area, Machobeni area, Mqulela area, Bhidla area, Lubomvana area, Phosana area, KwaBhodlo area, Mnywaneni area and Makawosi area.

Social Profile

There is a high incidence of drug and alcohol abuse in this ward and this has also led to increase in crime such as house-breakings and theft.

Population Estimation: 24 000

Children : 4 000

Men : 3 500

Women : 6 000

Senior Citizens : 2 000

Youth : 8 000

Disabled : 500

Economic Status

The ward is characterized economically by middle- and low-income earners, a large number of grantees and unemployed people.

Resources

Primary schools	-	06
Secondary schools	-	04
Clinic	-	01
Hospital	-	Nil

Sports facilities: 04 sportfields situated at Ndabakazibuzwa, KwaButhu, Bethlehem and Mqulela.

Library	-	Nil
Police station	-	Nil

Community Hall-Ward 12 has 04 community Halls namely Ndabakazibuzwa hall, Mphithini hall, Bethlehem hall and Mqulela hall.

Government Intervention

There is one (1) government project in the ward, EPWP, which employs those who come from the most deprived households to cut grass, Cleans community halls. The Department of Health and the Department of Social Development employs people from low income households in the ward as Community Care Givers.

Needs

There is a great need for housing, employment, and efficient service delivery. This ward is very rural in nature and 80% houses are constructed with mud/cement mixture. Water provision/maintenance of boreholes. Creation of job opportunities and RDP houses. There was a housing project called Mgababa /Sizananjana rural housing which was in the pipeline from 2007 but nothing has happened till today

EXISTING SERVICES

The following services and service providers in the ward: -

SERVICES	SERVICE PROVIDER
Clinic	Dept. of Health
Plazini Access Road/Mqulela	Municipality
Child support grants	Dept. of social development
Crop and Stock farming	Dept. of Agriculture

3. SWOT ANALYSIS OF THE WARD 09

STRENGTHS	WEAKNESSES
*Religious sites	*Lack of housing
*Community Halls	*Poor infrastructure maintenance
*Water	*Lack of resources
* Primary Schools	*Unwillingness to change
*CWP & EPWP providing job opportunities	*Social ills
*Taxis transport	*High rate of unemployment
❖ Clinic	*Teenage Pregnancy
❖ Secondary Schools	
❖ Electricity	

<p>OPPORTUNITIES</p> <ul style="list-style-type: none"> *Job creation *Satellite police station *Improve standard of living *Youth Centre/Programmes 	<p>THREATS</p> <ul style="list-style-type: none"> *School drop outs * Crime scenes at taverns *Stock theft *Health hazards

6. WHAT DO WE WANT TO ACHIEVE

- Infrastructural development
- Water and Sanitation
- Housing
- Roads
- Clinics
- Skills Development Centre
- Job Opportunities
- Decrease on Crime
- Lower Social Ills
- Satellite Police Station

6.2 WARD 12 VISION

To have a safe, healthy and developed society by 2022.

6.3 OBJECTIVES

- To improve living standards through provision of basic services i.e. water, sanitation and electricity
- To provide adequate housing
- To reduce crime
- To reduce teenage pregnancy

7. PROPOSED PROJECT/ PROGRAMMES NEEDED IN DEVELOPING THE WARD

Objective Project Strategy	What will the ward do?	Support needed from municipality	Support needed from stakeholders
Housing	<ul style="list-style-type: none"> *Community consultations *Identify beneficiaries from the ward Participate in Housing Forums 	<ul style="list-style-type: none"> *Ensure that Housing Sector Plan is being implemented *Housing Forum to be well established *Housing officer to report on progress of housing. 	<ul style="list-style-type: none"> *Dept. of Human Settlements to conduct workshop on Housing Subsidy *Dept. of Human Settlements to engage with municipality on feasibility of project
Crime Prevention	<ul style="list-style-type: none"> *To participate in the CPF *Traditional leadership to play role *Form policing/neighborhood watch *Community Engagements 	<ul style="list-style-type: none"> *To participate in CPF *integrate CPF & existing municipal committee *Conduct workshops/ awareness campaigns *Satellite police station. 	<ul style="list-style-type: none"> *Dept. of Safety & security to ensure CPF established *Conduct workshops in community * Satellite police station *Drug/Alcohol Abuse campaigns

		*Street lights in pathways. *Vacant areas to be clean/ grass cutting	*Dept. of social welfare: Abuse campaigns
Teenage Pregnancy	*Participate in OSS *Engage with care givers *Participate in existing committees *Community Engagements on addressing youth	*To engage with relevant dept. to conduct workshop, awareness campaigns * Engage with schools on workshops	*Distribution of contraceptives *Love-life campaigns *Dept. of Health/Social Development to conduct workshops at schools

8. SUBMISSIONS TO THE IDP: WARD 12

OBJECTIVE	PROJECT NAME	LOCATION	WHO WILL BENEFIT	HOW MANY WILL BENEFIT	TIMEFRAME
1. Infrastructure	Jama & Ngcobo Access road	Mqulela	Community	All residents	2018-2019
2. Infrastructure	Sindawonye Sportfield	Mqulela	Community	All residents	2019-2020

			especial youth		
3. Infrastructure	Lubovana Creche	Lubovana	Community	All residents	2020/2021
4. Infrastructure	Phosane Community Hall	Phosane	Community	All residents	2021/2022
5. Illiteracy	ABET, ECD programmes	Lenham & Sunford schools	Youth, community	1000	2020/2021
Infrastructure	Electricity project	Mqulela, Bethlehem, Lubovana, Mphitini and Butho	Community	All residents without electricity	2018/19

9. SPATIAL REPRESENTATION OF WARD

See attached annexure



A Better Place for All

Main Street
Creighton, 3263

P.O Box 62

Creighton 3263

Phone: +27 39 833 1038
Fax: +27 39 833 1539/1179
Email: mailbox@ndz.gov.za

WARD BASED PLAN FOR: WARD 14

Signature: -----

Date: -----



1. INTRODUCTION

The information provide in this Ward Based Plan was provided by the stakeholders of ward four which includes Ward Councillor and Ward Committees.

2. SITUATIONAL ANALYSIS

This ward is situated within Donnybrook village and Creighton village and the land belongs to Ingonyama Trust (Traditional authority areas). The area is predominantly rural and developing. It is **2,03E-08 area in extent**

The areas within Ward four includes Nomandlovu area, Mjila area, Spheni area, Ndebeni, area, Nomgidi area, Michael area Glenmaize area, and Creighton village.

Social Profile

There is a high incidence of drug and alcohol abuse in this ward, especially in areas of Nkwezela. This has also led to increase in crime such as house-breakings and theft.

Population Estimation: 35 000

Children : 4 000

Men : 5 000

Women : 10 000

Senior Citizens : 3 000

Disabled : 500

Youth : 12 500

Economic Status

The ward is characterized economically by middle- and low-income earners, a large number of grantees and unemployed people.

Resources

Primary schools - 07

Secondary schools - Nil

Clinic - Nil

Hospital - Nil

Sports facilities - 01 sport field that is Woodhurst which is situated at KwaNomandlovu area.

Library - 01 Creighton library

Police station - 01 Creighton Station

Community Hall - 04 community Halls namely Nomandlovu hall, Mjila hall, Junction hall and Creighton

Government Intervention

There are two (02) government projects in the ward, EPWP, CWP which employs those who come from the most deprived households to cut grass, Cleans community halls. The Department of Health and the Department of Social Development employs people from low income households in the ward as Community Care Givers.

Needs

There is a great need for housing, employment, Network, Police station and efficient service delivery. This ward is very rural in nature and 80% houses are constructed with mud/cement mixture.

Water provision/maintenance of boreholes. Creation of job opportunities and RDP houses. P429 Phase 2 to be finished and Zenzozakhe technical school at Ngxola area

EXISTING SERVICES

The following services and service providers in the ward: -

SERVICES	SERVICE PROVIDER
NPO	Thandukuphila Project
NPO	Sifiso Sethu Project
Clinic	Dept. of Health
Child support grants	Dept. of social development
Crop and Stock farming	Dept. of Agriculture
Burial services	Ndlangisa and Mngwenya funeral services
Goqweni Access Road	Dept. of transport
Sanitation project (400)	Harry Gwala District Municipality

3. SWOT ANALYSIS OF WARD 14

<p>STRENGTHS</p> <ul style="list-style-type: none"> *Religious sites *Community Halls *NPO's * Primary Schools *CWP & EPWP providing job opportunities *Taxis transport ❖ Clinic ❖ Secondary Schools ❖ Electricity ❖ Sanitation 	<p>WEAKNESSES</p> <ul style="list-style-type: none"> *Lack of housing *Poor infrastructure maintenance *Lack of resources *Unwillingness to change *Social ills *High rate of unemployment *Teenage Pregnancy
<p>OPPORTUNITIES</p> <ul style="list-style-type: none"> *Job creation *Satellite police station *Improve standard of living *Youth Centre/Programmes 	<p>THREATS</p> <ul style="list-style-type: none"> *School drop outs * Crime scenes at taverns *Stock theft ❖ Disaster *Health hazards

6. WHAT DO WE WANT TO ACHIEVE

- Infrastructural development
- Water
- Housing
- Roads
- Broad band
- Skills Development Centre
- Job Opportunities
- Decrease on Crime
- Lower Social Ills
- Satellite Police Station

6.2 WARD 14 VISION

To have a safe, healthy and developed society by 2022.

6.3 OBJECTIVES

- To improve living standards through provision of basic services i.e. water, and electricity
- To provide adequate housing
- To reduce crime
- To reduce teenage pregnancy

7. PROPOSED PROJECT/ PROGRAMMES NEEDED IN DEVELOPING THE WARD

Objective Project Strategy	What will the ward do?	Support needed from municipality	Support needed from stakeholders
Housing	*Community consultations *Identify beneficiaries from the ward Participate in Housing Forums	*Ensure that Housing Sector Plan is being implemented *Housing Forum to be well established	*Dept. of Human Settlements to conduct workshop on Housing Subsidy *Dept. of Human Settlements to engage with

		*Housing officer to report on progress of housing.	municipality on feasibility of project
Crime Prevention	*To participate in the CPF *Traditional leadership to play role *Form policing/neighborhood watch *Community Engagements	*To participate in CPF *integrate CPF & existing municipal committee *Conduct workshops/ awareness campaigns *Satellite police station. *Street lights in pathways. *Vacant areas to be clean/ grass cutting	*Dept. of Safety & security to ensure CPF established *Conduct workshops in community * Satellite police station *Drug/Alcohol Abuse campaigns *Dept. of social welfare: Abuse campaigns
Teenage Pregnancy	*Participate in OSS *Engage with care givers *Participate in existing committees *Community Engagements on addressing youth	*To engage with relevant dept. to conduct workshop, awareness campaigns * Engage with schools on workshops	*Distribution of contraceptives *Love-life campaigns *Dept. of Health/Social Development to conduct workshops at schools

8. SUBMISSIONS TO THE IDP: WARD 14

OBJECTIVE	PROJECT NAME	LOCATION	WHO WILL BENEFIT	HOW MANY WILL BENEFIT	TIMEFRAME
1. Infrastructure	Florence Access Road	Nomgidi	Community	All residents	2018-2019
2. Infrastructure	Dladla	Spheni	Community	All residents	2018-2019

3. Infrastructure	Mshushwana Access Road	Mjila	Community	All residents	2019-2020
Infrastructure	Glenmaze Community Hall	Glenmaze	Community	All residents	2020-2021
Infrastructure	Nomgidi Community Hall	Nomgidi	Community	All residents	2021-2022
Infrastructure	Electrification Projects	Ndebene, Woodhurst, Momgidi and Mickael	Community	All residents	2021-2022

9. SPATIAL REPRESENTATION OF WARD

See attached annexure



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Main Street
Creighton, 3263

P.O Box 62

Creighton 3263

Phone: +27 39 833 1038
Fax: +27 39 833 1539/1179
Email: mailbox@ndz.gov.za

WARD BASED PLAN FOR: WARD 15

2021/2022 FINANCIALN YEAR



CIIR Qinisela Dlamini:

Signature:: -----

Date: -----

1. INTRODUCTION

The information provide in this Ward Based Plan was provided by the stakeholders of ward 15 which includes Ward Councillor, and Ward Committees.

2. SITUATIONAL ANALYSIS

This ward is situated within Donnybrook village and Ixopo village and the land belongs to Ingonyama Trust (Traditional authority areas). The area is predominantly rural, developing and is 2,16E-08 in ward extent

The areas within Ward fiftheen includes Sandanezwe area, Masamini area, KwaJani area, Skheshini area and KwaSawoti.

Social Profile

There is a high incidence of alcohol abuse in this ward, this has also led to increase in stock theft.

Population Estimation: 5 650

Children	:	900
Men	:	650
Women	:	2000
Senior Citizens	:	100
Disabled	:	20
Youth	:	2100

Economic Status

The ward is characterized economically by middle- and low-income earners, farmers a large number of grantees and unemployed people.

Resources

Primary schools	-	08
Secondary schools	-	02 Mandadla and Msamini
Clinic	-	1 at Sandanezwe
Hospital	:	0

Sports facilities : 03 at Kwa Sawoti, Masamini and one at Sandanewe although it needs renovation

Library - 0

Police station -0

Community Hall- Ward fifteen has 05 community Halls namely Sandanezwe hall, Khethokuhle hall, Sawoti hall, Masamini, hall and Valentine hall.

Government Intervention

There is one (02) government project in the ward, EPWP, CWP which employs those who come from the most deprived households to cut grass, Clean community halls. The Department of Health and the Department of Social Development employs people from low income households in the ward as Community Care Givers although some communities still do not have especially at eMalahleni and kwaNombulula.

Needs

There is a great need for housing, employment, and efficient service delivery renovation of the ground at Sandanezwe high school. This ward is a mixture of both rural and urban in nature and 95% houses are constructed with mud/cement mixture. Water provision/maintenance of boreholes. Creation of job opportunities and RDP houses.

EXISTING SERVICES

The following services and service providers in the ward: -

SERVICES	SERVICE PROVIDER
Water scheme	Harry Gwala Municipality
Electrification infills	NDZ
Child support grants	Dept. of social development

3. SWOT ANALYSIS OF WARD 15

STRENGTHS *Community Halls * Primary Schools *CWP & EPWP providing job opportunities *Taxis transport	WEAKNESSES *Lack of housing *Poor infrastructure maintenance *Lack of resources *Social ills *High rate of unemployment
OPPORTUNITIES *Job creation *Improve standard of living *Youth Centre/Programmes	THREATS *School drop outs * Crime scenes *Stock theft *

6. WHAT DO WE WANT TO ACHIEVE

- Infrastructural development
- Water
- Housing
- Roads
- Skills Development Centre
- Job Opportunities
- Decrease on Crime
- Lower Social Ills

6.2 WARD 15 VISION

To have a safe, healthy and developed society by 2021.

6.3 OBJECTIVES

- To improve living standards through provision of basic services i.e. water, and electricity
- To provide adequate housing
- To reduce crime
- To reduce teenage pregnancy

7. PROPOSED PROJECT/ PROGRAMMES NEEDED IN DEVELOPING THE WARD

Objective Project Strategy	What will the ward do?	Support needed from municipality	Support needed from stakeholders
Housing	*Identify beneficiaries from the ward Participate in Housing Forums	*Ensure that Housing Sector Plan is being implemented *Housing Forum to be well established	*Dept. of Human Settlements to engage with municipality on feasibility of project
Crime Prevention	*To participate in the CPF *Traditional leadership to play role *Community Engagements	*To participate in CPF *integrate CPF & existing municipal committee	*Dept. of Safety & security to ensure CPF established *Conduct workshops in community
Teenage Pregnancy	*Participate in existing committees *Community Engagements on addressing youth	* Engage with schools on workshops	*Distribution of contraceptives *Love-life campaigns

8. SUBMISSIONS TO THE IDP: WARD 15

OBJECTIVE	PROJECT NAME	LOCATION	WHO WILL BENEFIT	HOW MANY WILL BENEFIT	TIMEFRAME
1. Infrastructure	Shayamoya access road Phase 2	Sandanezwe	Community	All residents	2020-2021
2. Infrastructure	Mnywaneni Community Hall	Mnywaneni	Community	All residents	2021-2022
Infrastructure	Masameni Sportsfield	Masameni	Community	All residents	2021-2022
Eletrification	Infill project	Mnywaneni	Community	All residents of Mnywaneni	2021-2022



Main Street

P.O Box 62

Creighton 3263

Phone: +27 39 833 1038

Fax: +27 39 833 1539/1179

Email: mailbox@ndz.gov.za

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WARD BASED PLAN FOR WARD: 09

2021/2022 FINANCIAL YEAR

SIGNATURE: -----

DATE: -----

1. BACKGROUND

2. The information provide in this Ward Based Plan was provided by the stakeholders of ward nine which includes ward councilor and ward committees.

3.

4. SITUATIONAL ANALYSIS

This ward is situated within Bulwer and Donnybrook. The land belongs to the Ingonyama Trust (Traditional authority areas). The area is predominantly rural and developing and is 2,10EP-09 SqKM

Ward 9 community depend on social grants and we also have a large number of Sotho people. Our community are very active in community Engagement

The areas within the Ward 9 includes Ezitendeni area, Nkwazela area, KwaPhini area, Espolini area, Ematendeni area, Mbhulelweni area Tafuleni area, Sopholile area and Obhukwini area.

2.1 Social Profile

There is a high incidence of drug and alcohol abuse in this ward, especially in areas of Nkwezela. This has also led to increase in crime such as house-breakings and theft.

Population Estimation: 16000

Youth : 7000

Men : 2000

Women : 6000

Senior Citizens : 824

Disabled : 176

4. Economic Status

The ward is characterized economically by middle- and low-income earners, a large number of grantees and unemployed people.

5. Resources

Primary schools - 03

Secondary schools - nil

Clinic - nil

Hospital - Nil

Sports facilities - Combo sport field situated at Bhambatha

Library - 1 at Nkwezela

Police station - nil

Community Hall-Ward 09 has 05 halls namely Nwezela hall, Bhambhatha hall, Ngudwini hall, Tafuleni hall and Spurin hall (Still under contraction)

6. Government Intervention

There are (02) government project in the ward, EPWP, which employs those who come from the most deprived households to cut grass, Cleans community halls. The Department of Health and the Department of Social Development employs people from low-income households in the ward as Community Care Givers.

7. Needs

There is a great need for housing, employment, higher master lights, sports equipment and efficient service delivery. This ward is very rural in nature and 60% houses are constructed with mud/cement mixture.

Water provision/maintenance of boreholes. Creation of job opportunities and RDP houses.

8. EXISTING SERVICES

The following services and service providers in the ward: -

SERVICES	SERVICE PROVIDER
Sports Assistant	Sports & Recreation
EPWP	EDTEA
Water monitor	Harry Gwala district
Zibambele project	Transport
Burial services	Nkwezela funeral palour and Mlimandlela funeral

9. SWOT ANALYSIS OF THE WARD 09

STRENGTHS *Religious sites *Tarred Roads *Halls * Primary Schools *CWP & EPWP providing job opportunities *Taxis transport	WEAKNESSES *Lack of housing *Poor infrastructure maintenance *Lack of resources *Unwillingness to change *Social ills *High rate of unemployment *Teenage Pregnancy *Taverns
OPPORTUNITIES *Job creation *Satellite police station *Orphanages *Old age homes	THREATS *School drop outs * Crime scenes at taverns *House-breaking and theft *Open spaces and lanes

<ul style="list-style-type: none"> *Improve standard of living *Youth Centre/Programmes *Agriculture 	<ul style="list-style-type: none"> *Health hazards * Unemployment
---	---

10. WHAT DO WE WANT TO ACHIEVE?

- Infrastructural development
- Water and Sanitation
- Housing
- Electricity
- High Schools
- Roads
- Clinics
- Skills Development Centers
- Job Opportunities
- Decrease on Crime
- Lower Social Ills
- Satellite Police Station
- Service delivery in all wards
- Reduce crime
- Improve Local Economic development

WARD 09 VISION

To have a safe, healthy and developed society by 2022.

5.2 OBJECTIVES

- To improve living standards through provision of basic services i.e., water, sanitation and electricity
- To provide adequate housing
- To reduce crime
- To reduce teenage pregnancy
- Create job opportunities

11. PROPOSED PROJECT/ PROGRAMMES NEEDED IN DEVELOPING THE WARD

Objective Project Strategy	What will the ward do?	Support needed from municipality	Support needed from stakeholders
Housing	<ul style="list-style-type: none"> *Community consultations *Identify beneficiaries from the ward Participate in Housing Forums 	<ul style="list-style-type: none"> *Ensure that Housing Sector Plan is being implemented *Housing Forum to be well established *Housing officer to report on progress of housing. 	<ul style="list-style-type: none"> *Dept. of Human Settlements to conduct workshop on Housing Subsidy *Dept. of Human Settlements to engage with municipality on feasibility of project
Crime Prevention	<ul style="list-style-type: none"> *To participate in the CPF *Traditional leadership to play role *Form policing/neighborhood watch *Community Engagements 	<ul style="list-style-type: none"> *To participate in CPF *integrate CPF & existing municipal committee *Conduct workshops/ awareness campaigns *Satellite police station. *Street lights in pathways. *Vacant areas to be clean/ grass cutting 	<ul style="list-style-type: none"> *Dept. of Safety & security to ensure CPF established *Conduct workshops in community * Satellite police station *Drug/Alcohol Abuse campaigns *Dept. of social welfare: Abuse campaigns
Teenage Pregnancy	<ul style="list-style-type: none"> *Participate in OSS *Engage with care givers *Participate in existing committees *Community Engagements on addressing youth 	<ul style="list-style-type: none"> *To engage with relevant dept. to conduct workshop, awareness campaigns * Engage with schools on workshops 	<ul style="list-style-type: none"> *Distribution of contraceptives *Love-life campaigns *Dept. of Health/Social Development to conduct workshops at schools
Farming	<ul style="list-style-type: none"> *Community training 	Supporting group of people in farming	Dr Nkosazana Dlamini Zuma LM: conduct workshops

12. SUBMISSIONS TO THE IDP: WARD 09

OBJECTIVE	PROJECT NAME	LOCATION	WHO WILL BENEFIT	HOW MANY WILL BENEFIT	TIMEFRAME
1. Illiteraricy	Sopholile Creche	Sopholile	Community	All residence	2020-2021
2. Infrastructure	Mbhulelweni Sportsfield	Mbhulelweni	Community	All residence	2021-2022
3. Infrostructure	Mbhulelweni Sport Field	Mbhulelweni	Community	All residence	2021/2022



Main Street
Creighton, 3263

P.O Box 62

Creighton 3263

Phone: +27 39 833 1038
Fax: +27 39 833 1539/1179
Email: mailbox@ndz.gov.za

A Better Place for All

WARD BASED PLAN FOR: WARD 13

2021/2022 FINANCIAL YEAR

Signature:

Date:



1. INTRODUCTION

The information provide in this Ward Based Plan was provided by the stakeholders of ward 13 which includes Ward Councillor and Ward Committees.

2. SITUATIONAL ANALYSIS

This ward is situated within Donnybrook village and the land belongs to Ingonyama Trust (Traditional authority areas). The area is predominantly rural and developing. It is **8,72E-09**

The areas within Ward 13 includes Mpumalanga area, Sokhela area, Ekthuleni area, Ntekaneni, area, Seaford area, Ngudwin area, Shalisi area and Donnybrook village. This ward is 8, 72E-09 SqKM in extent.

Social Profile

There is a high incidence of drug and alcohol abuse in this ward, especially in areas of Donnybrook and Ntekaneni and this has also led to increase in crime such as house-breakings and theft.

Population Estimation: 20 000

Children : 1 700

Men : 3000

Women : 7 000

Senior Citizens : 1500

Disabled : 400

Youth : 8000

Economic Status

The ward is characterized economically by middle- and low-income earners, farmers a large number of grantees and unemployed people.

Resources

Primary schools - 03

Secondary schools	-	02
Clinic	-	01
Hospital	-	Nil
Sports facilities	-	04 sport fields that is Donnybrookx2, Ntekaneni and Dumabezwe
Library	-	0
Police station	-	1
Community Hall-	Ward 13 has 03 community Halls namely Sokhela,Ntekaneni and shalisi	

Government Intervention

There is one (02) government project in the ward, EPWP, CWP which employs those who come from the most deprived households to cut grass, Cleans community halls. The Department of Health and the Department of Social Development employs people from low-income households in the ward as Community Care Givers although some communities still do not have.

Needs

There is a great need for housing, employment, and efficient service delivery, building of shopping center at Donnybrook, Building of toilets at Donnybrook. Renovation of the grounds at Donnybrook. This ward is a mixture of both rural and urban in nature and 80% houses are constructed with mud/cement mixture.

Water provision/maintenance of boreholes. Creation of job opportunities and RDP houses.

EXISTING SERVICES

The following services and service providers in the ward: -

Child support grants	Dept. of social development
Crop farming	Dept. of Agriculture
Burial services	Amandaba funeral polar
Burial services	Mangophoza funeral palor

3. SWOT ANALYSIS OF WARD 13

STRENGTHS *Community Halls * Primary Schools *CWP & EPWP providing job opportunities *Taxis transport RDP Housisng	WEAKNESSES *Poor infrastructure maintenance *Lack of resources *Social ills *High rate of unemployment
OPPORTUNITIES *Job creation *Improve standard of living *Youth Centre/Programmes	THREATS *School drop outs * Crime scenes *Stock theft

6. WHAT DO WE WANT TO ACHIEVE

- Infrastructural development

- Water
- Housing
- Roads
- Skills Development Centre
- Job Chances
- Reduction on Crime
- Lesser Social Ills

6.2 WARD 13 VISION

To have a harmless, strong and advanced society by 2021.

6.3 OBJECTIVES

- To advance living standards through provision of basic services i.e. water, and electricity
- To provide adequate housing
- To reduce crime
- To reduce teenage pregnancy

**7. PROPOSED PROJECT/ PROGRAMMES NEEDED IN DEVELOPING
THE WARD**

Objective Project Strategy	What will the ward do?	Support needed from municipality	Support needed from stakeholders
Crime Prevention	<ul style="list-style-type: none"> *To participate in the CPF *Traditional leadership to play role *Form policing/neighborhood watch *Community Engagements 	<ul style="list-style-type: none"> *To participate in CPF *integrate CPF & existing municipal committee *Conduct workshops/ awareness campaigns *Satellite police station. *Street lights in pathways. *Vacant areas to be clean/ grass cutting 	<ul style="list-style-type: none"> *Dept. of Safety & security to ensure CPF established *Conduct workshops in community * Satellite police station *Drug/Alcohol Abuse campaigns *Dept. of social welfare: Abuse campaigns
Teenage Pregnancy	<ul style="list-style-type: none"> *Participate in OSS *Engage with care givers *Participate in existing committees *Community Engagements on addressing youth 	<ul style="list-style-type: none"> *To engage with relevant dept. to conduct workshop, awareness campaigns * Engage with schools on workshops 	<ul style="list-style-type: none"> *Distribution of contraceptives *Love-life campaigns *Dept. of Health/Social Development to conduct workshops at schools

8. **SUBMISSIONS TO THE IDP: WARD 13**

OBJECTIVE	PROJECT NAME	LOCATION	WHO WILL BENEFIT	HOW MANY WILL BENEFIT	TIMEFRAME
1. Infrastructure	Zuma Access	Diphini	Community	All residents	2020/2021
2. Infrastructure	Donnybrook Taxi Rank	Donnybrook	Community	All residents	2021-2022
Eletrification	Seaford, Dumabezwe and Sokhela infills	Seaford, Dumabezwe and Sokhela	Community	All residents	2018-2019



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Main Street
Creighton, 3263

P.O Box 62

Creighton 3263

Phone: +27 39 833 1038
Fax: +27 39 833 1539/1179
Email: mailbox@ndz.gov.za

WARD BASED PLAN FOR WARD 03 FINANCIAL YEAR 2021/2022

Signature: -----

Date: -----



1. INTRODUCTION

The information provided in this Ward Based Plan is a true reflection of what was provided by the stakeholders of ward three (03); that is Ward Councillor and Ward Committee members.

SITUATIONAL ANALYSIS

This ward is situated within the Underberg town as well as some farms surrounding Underberg. The land is privately owned by the Dr Nkosazana Dlamini - Zuma Municipality and the private farm owners. The area is predominantly deep rural and hence development is only evident in the municipality owned land.

The areas within Ward **three** are:

- Underberg low-cost
- Underberg village and suburbs
- Anderson GaKeta
- Ekhubeni
- Ka Gwayisa farm and
- Bushmansnek

Social Profile

There is a high rate of drugs and alcohol abuse in almost all areas of this ward; this has also led to the increase in crime such as gender based violence, house-breakings and theft. There had been some reported cases of underage marriages especially in the farms.

Population Estimation:	3 100
Children	: 300
Men	: 350
Women	: 550
Senior Citizens	: 100
Disabled	: 04
Youth	: 1 796

Economic Status

The ward is characterized economically by middle - and low-income earners, a large number of people depend on social grants.

Most of the Youth is unemployed people.

Resources

Primary schools	-	02
Secondary schools	-	Nil

Clinic	-	01
Hospital	-	Nil
Sports facilities	-	Nil
Library	-	01
Police station	-	Nil
Community Hall	-	Nil

Government Intervention

The District Municipality is providing service delivery in the form of water and sanitation. The Local municipality is providing service delivery in the form of road construction as well as waste removal. The Department of Health is providing health facilities and employs a few people from low income households in the ward as Community Care Givers. It also gives information about Covid 19 by doing loud hailing and distributing pamphlets about Covid 19. The Department of Social Development provides food parcels to the needy. The Department of education supplies food to learners in the form of National School Nutrition Programme and has employed a number of youth in the form of the Presidential Youth Initiative.

Needs

- There is a great need for land to build RDP houses in Underberg.
- RDP housed at Ekhubeni
- Electricity supply at Bushmansnek VD
- School, especially in Underberg low-cost
- Community toilet facilities in Underberg town.
- Employment opportunities.
- Proper roads in the whole ward.
- Community hall
- Sports facilities
- Water and sanitation in most areas
- Provision of network in most farms

EXISTING SERVICES

The following services and service providers in the ward: -

SERVICES	SERVICE PROVIDER
Sangwana Crescent	Sibani Group (Dr NDZ LM)
Regravelling of Bushmansnek Road (P125)	Mahlubi Constuction (DoT)

2. SWOT ANALYSIS OF THE WARD

<p>STRENGTHS</p> <ul style="list-style-type: none"> • Good leadership • Payment for services by Community • CWP & EPWP providing job opportunities • Clinic • Electricity • Water and Sanitation 	<p>WEAKNESSES</p> <ul style="list-style-type: none"> • Sustainable work opportunities • Lack of housing • Cross boarder issues • Influx of people from other wards • Social ills and substance abuse • Unemployment rate • Teenage Pregnancy • Dirty town • Long grass and hedges that is not looked after • Street lights • Gender Based Violence
<p>OPPORTUNITIES</p> <ul style="list-style-type: none"> • Job creation • Improved standard of living • Youth Centre/Programmes 	<p>THREATS</p> <ul style="list-style-type: none"> • Job losses as a result of Covid 19 • School drop outs • Illegal taverns • Stock theft • Health hazards

3. WHAT DO WE WANT TO ACHIEVE

- Infrastructural development
- Equal opportunities for all people
- Houses
- Skills Development Centre
- Job Opportunities
- Decrease on Crime

3.1 WARD 03 VISIONS

To be a well led Ward and provider of equitable services and sustainable job opportunities to all in people within the Dr NDZ Local Municipality in general and Ward 3 in particular.

3.2 OBJECTIVES

- To improve the standard of living through provision of basic services i.e. water, and electricity.
- To provide adequate housing and thus eradicate squatter camps.
- To reduce fatalities as a result of shacks burning.
- To partner with private sector in providing sustainable job opportunities.
- To teach our youth about dangers of substance abuse.
- To fully and actively work with stakeholders as Operation Sukuma Sakhe in dealing with social ills.

4. PROPOSED PROJECT/ PROGRAMMES NEEDED IN DEVELOPING THE WARD

Strategy	Program	Projects	Location	Time frames	Support needed from municipality	Support needed from stakeholders (i.e. Sector Departments, SOEs, etc.)
Teach youth about business opportunities.	Workshop by the department of Labour and SEDA	Conscientising youth in terms of job opportunities	Underberg	Before the year 2021 / 2022	Loud-hailing and catering	-Support from the War room stakeholders and ward committees
Create business venture.	SMME'S and Business people workshop	To encourage people to start their own businesses and how to run them how to run them successfully	Underberg	Before the year 2021 / 2022	Loud-hailing	Support from local and War room stakeholders

To bring government closer to the people	Operation Mbo	Educate communities.	Ekhubeni Location	18 July 2021	Loud hailing Transport Catering	Support from the: - education - DSD - Health - Home Affairs - Agriculture
Crime Prevention	Operation Mbo	Form partnerships with community watch *Community Engagements	All areas within the ward.	Oct 2021	Catering and loud hailing	OSS / War room
Youth empowerment		Empower youth on how to write CVs, filling in of application forms and how to			Blank application forms Printing and photocopying Catering and loud hailing	Trainers and facilitators

5. SUBMISSIONS TO THE IDP: WARD 03

OBJECTIVE	PROJECT NAME	LOCATION	WHO WILL BENEFIT	HOW MANY WILL BENEFIT	TIMEFRAME
Infrastructure	Underberg Town Hall Phase 2	Underberg Town Phase 2	Community	All residents	2020-2021
Infrastructure	Ekhubeni RDP	Ekhubeni	Community	All residents	2021-2022
Infrastructure	Khubeni Creche	Khubeni	Community	Khubeni Residents	2021/2022
Infrastructure	Underberg sports ground	Underberg	Community	Youth	2022 - 2023
Infrastructure	Electricity	KwaMisthela (St Francis VD)	Community	St Francis residents	2021 - 2022
Infrastructure	Toilet facilities	Underberg Town	Community	All residents	2022 - 2023

Infrastructure	RDP Houses	Underberg location	Community	All residents without houses	2025 - 2026
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Main Street
Creighton, 3263

P.O Box 62

Creighton 3263

Phone: +27 39 833 1038

Fax: +27 39 833 1179

WARD BASED PLAN FOR WARD 07

2021/2022 FINANCIAL YEAR



Signatures-----

Date -----

1. BACKGROUNND

The information provide in this Ward Based Plan was provided by the stakeholders of ward seven which includes Ward Councilor and Ward Committees: -

2. SITUATIONAL ANALYSIS

This ward is situated within Bulwer and Creighton Villages. The majority of the land belongs to the Ingonyama Trust (Traditional authority areas). The area is predominantly rural, underdeveloped and is 1, 12E-08 are sqkm in extent.

The areas within the Ward 1 includes: - Tars valley, Gqumeni, Mnqundekweni and Gala

.2.1 Social Profile

There is a high incidence of drug and alcohol abuse in this ward, in areas of Greenbury and Palmview. This is also led to increase in crime such as house-breakings and theft, rape and killing.

Population: 15 000

Children : 5000

Men : 1 500

Women : 3 400

Senior Citizens: 1 000

Disabled : 100

Youth : 4000

.2.2 Economics Status

The ward is characterized economically by middle- and low-income earners, a large number of grantees and unemployed people.

2.3 Resources

Primary schools	-	04
Secondary schools	-	01
Clinic	-	1
Hospital	-	0
Sports facilities	-	2 sports ground situated in Mnqundekweni and Gala
Library	-	0
Police station	-	0
Community Hall	-	04 Tarsvelly, Gqumeni, Gala, Mnqundekweni

2.4. Government Intervention

There are two (2) government project in the ward, EPWP, CWP which employs youth from destitute households to cut grass, and clean community halls. The Department of Health employs people from low income households in the ward as Community Care Givers.

2.5 Needs

There is a great need for housing, employment, road maintenance. This ward is very rural in nature and 90% houses are constructed with both wood and iron or mud/cement mixture. 60% of the population reported that they know people who have passed away through HIV/AIDs.

3. EXISTING SERVICES

The following services and service providers in the ward: -

SERVICES	SERVICE PROVIDER
Water to Tarsvalley	Harry Gwala

Access road	NDZ
Funeral Palour	Nozulu Funeral services
Child support grants	Dept. of social development
Crop and Stock farming	Dept. of Agriculture

4. **SWOT ANALYSIS OF THE WARD**

<p>STRENGTHS</p> <ul style="list-style-type: none"> *Religious sites *Halls *Schools *CWP & EPWP providing job opportunities 	<p>WEAKNESSES</p> <ul style="list-style-type: none"> *Lack of housing *Lack of recreational facilities *Lack of resources Rape and Killings *Social ills *High rate of unemployment *Teenage Pregnancy *Taverns/Drug dealers
<p>OPPORTUNITIES</p> <ul style="list-style-type: none"> *Job creation *Improve standard of living 	<p>THREATS</p> <ul style="list-style-type: none"> *School drop outs *House-breaking and theft

<p>*Youth Centre/Programmes</p> <p>Life skills programmes</p> <p>*CPF</p>	<p>*Spread of HIV/AIDS diseases</p> <ul style="list-style-type: none"> ❖ Default on chronic disease ❖ Natural disasters ❖ High rate of crime
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5. WHAT DO WE WANT TO ACHIEVE?

Infrastructural development

- Water and Sanitation
- Housing
- Electricity infills
- Transport for school; children
- Schools
- Roads
- Clinics
- Recreational facilities (POOL, NETBALL, SOCCER FIELDS)
- Skills Development Centers

- Job Opportunities
- Libraries
- ◆ Crime Prevention
- Social Ills
- Satellite Police Station
- Decrease in HIV/AIDS orphans/deaths
- Literacy/Education

5.1 WARD SEVEN VISION

To have a safe, healthy and developed society

5.2 OBJECTIVES

- To improve living standards through provision of basic services i.e. water, sanitation, waste removal, electricity
- To provide adequate housing
- To reduce crime
- To reduce teenage pregnancy
- To reduce illiteracy
- To decrease mortality related to HIV/AIDS diseases, male circumcision

6. PROPOSED PROJECTS/PROGRAMMES NEEDED IN DEVELOPING THE WARD

Objective Project Strategy	What will the ward do?	Support needed from municipality	Support needed from stakeholders
Housing	<ul style="list-style-type: none"> *Community consultations *Identify beneficiaries from rural areas in ward seven *Identify beneficiaries from informal settlements *Participate in Housing Forums 	<ul style="list-style-type: none"> *Ensure that Housing Sector Plan is being implemented *Housing Forum to be well established *Housing officer to report on progress of housing Projects 	<ul style="list-style-type: none"> *Dept. of Human Settlements to conduct workshop on Housing Subsidy *Dept. of Human Settlements to engage with municipality on feasibility of project
Crime Prevention	<ul style="list-style-type: none"> *To participate in the CPF *Traditional leadership to play role *Form policing/neighborhood watch *Community Engagements 	<ul style="list-style-type: none"> *To participate in CPF *integrate CPF & existing municipal committee *Conduct workshops/ awareness campaigns *Satellite police station: land/site required 	<ul style="list-style-type: none"> *Dept. of Safety & security to ensure CPF established *Conduct workshops in community * Satellite police station *Drug/Alcohol Abuse campaigns *Dept. of social welfare: Abuse campaigns
Teenage Pregnancy	<ul style="list-style-type: none"> *Participate in OSS *Engage with care givers 	<ul style="list-style-type: none"> *To engage with relevant dept. to conduct workshop, 	<ul style="list-style-type: none"> *Distribution of contraceptives

	<ul style="list-style-type: none"> *Participate in existing committees *Community Engagements on addressing youth 	<p>awareness campaigns</p> <ul style="list-style-type: none"> * Engage with schools on workshops 	<ul style="list-style-type: none"> *Love-life campaigns *Dept. of Health/Social Development to conduct workshops at schools
Illiteracy	<ul style="list-style-type: none"> *Community consultations *Identify children not attending school *Participate in relevant committees 	<ul style="list-style-type: none"> *Engage with relevant committees/depts. to conduct workshops *ABET programmes *ECD programmes *Library 	<ul style="list-style-type: none"> *Dept. of education/Arts & Culture: programmes in place to improve education
Service Delivery/ Maintenance of Infrastructure	<ul style="list-style-type: none"> *Community consultations *Identify areas for grass cutting, road maintenance, potholes, dumping etc. 	<ul style="list-style-type: none"> *To provide efficient services through maintenance of street lights, grass cutting, waste removal *Hotline for illegal dumping, vandalism etc. *Provide required land/site *Maintenance team 	<ul style="list-style-type: none"> *Health officials/District LM
		<ul style="list-style-type: none"> *Identify/confirm site for clinic *Engage with relevant departments 	<ul style="list-style-type: none"> *Relevant Depts. health, welfare, social development *Participate in existing committees

7. SUBMISSIONS TO THE IDP: WARD : 7

OBJECTIVE	PROJECT NAME	LOCATION	WHO WILL BENEFIT	HOW MANY WILL BENEFIT	TIMEFRAME
1. Infrastructure	Mcondo Access road	Mnqundekweni	Community	All youth within the area	2020-2021
2. Infrastructure	Gwejane Access road	Gala	Community	All residents within the area	2021-2022
3. Infrastructure		Mnqundekweni	Community	All residents	2020-2021
4. Infrastructure		Gala	Community	All residents	2021-2022



A Better Place for All

Main Street
Creighton, 3263

P.O Box 62

Creighton 3263

Phone: +27 39 833 1038
Fax: +27 39 833 1539/1179
Email: mailbox@ndz.gov.za

WARD BASED PLAN FOR: WARD

Signature: -----

Date: -----



1. INTRODUCTION

SITUATIONAL ANALYSIS

Social Profile

Population Estimation:

Children :

Men :

Women :

Senior Citizens :

Disabled :

Youth :

Economic Status

Resources

Primary schools -

Secondary schools -

Clinic -

Hospital -

2. SWOT ANALYSIS OF WARD

STRENGTHS	WEAKNESSES
OPPORTUNITIES	THREATS

6. WHAT DO WE WANT TO ACHIEVE

6.2 WARD VISION

6.3 OBJECTIVES

7. PROPOSED PROJECT/ PROGRAMMES NEEDED IN DEVELOPING THE WARD

Objective Project Strategy	What will the ward do?	Support needed from municipality	Support needed from stakeholders

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8. SUBMISSIONS TO THE IDP: WARD

OBJECTIVE	PROJECT NAME	LOCATION	WHO WILL BENEFIT	HOW MANY WILL BENEFIT	TIMEFRAME



Main Street
Creighton, 3263
P.O Box 62
Creighton 3263
Phone: +27 39 833 1038
Fax: +27 39 833 1179

WARD BASED PLAN: WARD 05

2021/2022 FINANCIAL YEAR



Signatures-----

Date-----

1. BACKGROUND

The information provide in this Ward Based Plan was provided by the stakeholders of ward five which includes ward councilor and ward committees.

2. SITUATIONAL ANALYSIS

Ward 05 is situated in between Centocow and Kilmon. The majority of the land belongs to the Ingonyama Trust (Traditional authority areas). The area is predominantly rural and developing.

The areas within the Ward 5 includes: -Ndulwini, Masamini, Ndodeni, Mpumlwane, Dozen, Skofill
This ward is situated within Bulwer and Donnybrook. The land belongs to the Ingonyama Trust (Traditional authority areas). The area is predominantly rural and developing and is **5,33E-09 SqKM**

2.1. Social Profile

There is a high incidence of drug and alcohol abuse in this ward, in areas of ndulwini and skofill. This is also led to increase in crime such as house-breakings and theft.

Population Estimation:	6360
Children	: 1200
Men	: 1000
Women	: 2000
Senior Citizens	: 150
Disabled	: 10
Youth	: 2000

2.2. Economic Status

The ward is characterised economically by middle- and low-income earners, a large number of grantees and unemployed people.

2.3 **Resources**

Primary schools	-	3
Secondary schools	-	2
Clinic	-	0
Hospital	-	0
Sports facilities	-	3 sports ground situated at Skofil, Khukhulela, Mpumulwane and Mlindeli.
Library	-	0
Police station	-	0
Community Hall	-	3 namely the Khukhulela hall, Mlindeli hall and Mpumlwane hall

2.4 **Government Intervention**

There are two (2) government project in the ward, EPWP, which employs people from destitute households to cut grass and cleaning the streets, and CWP.

2.5 **.Needs**

There is a great need for housing, this ward is very rural in nature and 70% houses are constructed with both wood and iron or mud/cement mixture. There is also a great need for water and access roads

3. **EXISTING SERVICES**

The following services and service providers in the ward: -

SERVICES	SERVICE PROVIDER
Spring protection	Harry Gwala District Municipality
Magwababeni Access Road	DR Nkosazane Dlamini Zuma Local Municipality
Ellectricity-Infills	Dr Nkosazana Dlamini Zuma LM

4. SWOT ANALYSIS OF THE WARD

STRENGTHS *Halls *Schools *CWP & EPWP providing job opportunities *Taxis transport	WEAKNESSES *Lack of housing *Poor infrastructure maintenance *Lack of recreational facilities *Lack of resources *Social ills *High rate of unemployment *Teenage Pregnancy
OPPORTUNITIES *Job creation *Satellite police station *Life skills programmes *Improve standard of living *Youth Centre/Programmes *CPF *War room to speed up service delivery.	THREATS *School drop outs *House-breaking and theft *Health hazards

4. WHAT DO YOU WANT TO ACHIEVE?

- Infrastructural development
- Water and Sanitation
- Housing
- Electricity
- Roads
- Clinics
- Recreational facilities (POOL, NETBALL, SOCCER FIELDS)
- Skills Development Center
- Job Opportunities
- Libraries
- Crime Prevention
- Social Ills
- Satellite Police Station
- Literacy/Education

5.1 WARD 05 VISION

To have a harmless, strong and developed society by 2020.

5.2 OBJECTIVES

- To advance living standards through delivery of basic services i.e. water, sanitation and electricity
- To offer sufficient housing
- To decrease crime
- To decrease teenage pregnancy
- To reduce illiteracy

6. PROPOSED PROJECTS/PROGRAMMES NEEDED IN DEVELOPING THIS WARD

Objective Project Strategy	What will the ward do?	Support needed from municipality	Support needed from stakeholders
Housing	*Community meetings *Identify receivers from rural areas.	*Make sure that Housing Sector Plan is being applied *Housing Meeting to be well established	*Dept. of Human Settlements to provide workshop on Housing.
Crime Prevention	*To participate in the CPF *Traditional leadership to play role	*To participate in CPF *integrate CPF & existing municipal committee *Conduct workshops/ awareness campaigns *Satellite police station: land/site required	*Dept. of Safety & security to ensure CPF established *Conduct workshops in community * Satellite police station *Drug/Alcohol Abuse campaigns *Dept. of social welfare: Abuse campaigns

7. SUBMISSIONS TO THE IDP: WARD 05

OBJECTIVE	PROJECT NAME	LOCATION	WHO WILL BENEFIT	HOW MANY WILL BENEFIT	TIMEFRAME
1. Infrastructure	Magwababeni Access Road	Magwababeni	Community	All residence	2020-2021
2. Infrastructure	Ndodeni Community Hall	Ndodeni	Community	All residence	2021-2022
3. Infrastructure	Shalbeka Access road	Dazini	community	All residents	2021/2022



A Better Place for All

25TH JANUARY 2023

COUNCIL RESOLUTION NO."2023/01/113."

REPORT ON QUARTER 02 AND/ MID-YEAR BUDGET & PERFORMANCE ASSESSMENT REPORT FOR 2022/2023 FINANCIAL YEAR IN ACCORDANCE WITH - SECTION 72 OF THE MFMA:

This serves to confirm that at a Council Meeting held on the 25TH January 2023, the following resolutions were adopted.

RESOLUTIONS:

1. That Council notes the Mid-Year Budget & Performance Report (Section 72 report) on the assessment of the municipality's performance for the first half of 2022/2023 financial year.
2. That Council approves the Mid-Year Performance Report for 2022/2023 and subsequently that any essential amendments be effected to the Strategic Objectives and Indicators Chapter of the IDP and the revised SDBIP for the period January – June 2022.
3. That Council notes the following on the Mid-year budget report for 2022/2023 financial year;
 - 3.1 Notes the monthly budget statement and any other supporting documentation;
 - 3.2 Notes the quarterly report on the implementation of the budget in terms of s52 (d) MFMA;
 - 3.3 Prepares the adjustments budget for tabling to Council before the 28th February 2023 and
 - 3.4 Revise the projections for Revenue & Expenditure in the SDBIP.
4. That Council notes that upon approval of the Mid-Year Budget & Performance Report as per Section 72, the report will then be submitted by the Accounting Officer to both the National and Provincial Treasuries as required by the Municipal Finance Management Act No 56 of 2003.
5. That Council notes that upon approval of the Mid-Year Budget & Performance Report for 2022/2023, the report will then be submitted to Internal Audit, Audit and Performance Audit Committee, Municipal Public Accounts Committee for further scrutiny.

Proposed by: Cllr. B.B. Ntshiza

Seconded by: Cllr. S.G. Mkhize


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MR. N.C. VEZI
MUNICIPAL MANAGER

25/01/2023
.....
DATE