

DR NKOSAZANA DLAMINI-ZUMA MUNICIPALITY

PERFORMANCE AGREEMENT

Made and entered into by and between

DR NKOSAZANA DLAMINI-ZUMA MUNICIPALITY

(represented by Nkosiyezwe Cyprian Vezi in his duly-authorised capacity as Municipal Manager of the municipality, hereinafter referred to as the Employer)

and

MR KHULANI BRIAN MTHEMBENI MZIMELA

(CHIEF FINANCIAL OFFICER)

(hereinafter referred to as the Employee)

Financial year 01 July 2019 to 30 June 2020

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INTRODUCTION

- 1. (1) The Employer has entered into a contract of employment with the Employee in terms of section 57(1)(a) managers' employment contracts to be in writing of the Local Government: Municipal Systems Act 32 of 2000 ("the Systems Act"). The Employer and the Employee are hereinafter referred to as "the Parties".
- (2) Section 57(1)(b) of the Systems Act, read with the contract of employment concluded between the parties, requires the parties to conclude an annual Performance Agreement. The employer must conclude a Performance Agreement within 60 days of assumption of duty and renew it an0bnm nually within one month of the commencement of the beginning of the financial year.
- (3) The parties will ensure that they are clear about the goals to be achieved and secure the commitment of the Employee to a set of outcomes that will secure the local government policy goals as defined in the municipality's IDP.
- (4) The parties will ensure that there is compliance with the Municipal Systems Act Sections 57(4A) MFMA responsibilities of the accounting officer regarded as being included in this performance agreement, 57(4B) payment of bonuses, and 57(5) performance objectives and targets to be practical, measureable and based on the KPIs set out in the IDP.

2. PURPOSE OF THIS AGREEMENT

The purpose of this Agreement is to -

- 2.1 comply with the provisions of Section 57(1)(b), (4A), (4B) and (5) of the Systems Act as well as the contract of employment entered into between the parties;
- 2.2 communicate to the Employee the Employer's performance expectations and accountabilities by specifying objectives and targets as defined in the IDP, SDBIP and budget of the municipality;
- 2.3 specify accountabilities as set out in the Performance Plan (in a format substantially compliant with Appendix "A");
- 2.4 monitor and measure performance against set targeted outputs;
- 2.5 appropriately reward the Employee in the event of outstanding performance; and
- 2.7 give effect to the Employer's commitment to a performance-orientated relationship with the Employee in attaining equitable and improved service delivery.

3 COMENCEMENT AND DURATION

- 3.1 This Agreement will commence on the <u>01 July 2019</u> and will remain in force in line with the Employment agreement until <u>30 June 2020</u> whereafter a new Performance Agreement, Performance Plan and Personal Development Plan shall be concluded between the parties for the next financial year or any portion thereof, if applicable.
- **3.2** The parties will review the provisions of this Agreement during June each year and will conclude a new Performance Agreement (and Performance Plan and Personal Development Plan) that replaces this Agreement at least once a year but not later than one month after the commencement of the new financial year, in line with the Employment Agreement.



- 3.3 This Agreement will terminate on the termination of the Employee's contract of employment for any reason.
- **3.4** The content of this Agreement may be revised at any time during the abovementioned period to determine the applicability of the matters agreed upon.
- 3.5 If at any time during the validity of this Agreement the work environment alters (whether as a result of government or council decisions or otherwise) to the extent that the contents of this Agreement are no longer appropriate, the contents shall immediately be revised.
- 3.6 Any significant amendments/ deviations referred to in 3.4 and 3.5 above must take cognisance of, where relevant, the requirements of sections 34 (annual review and amendment of the integrated development plan) and 42 (community to be involved in setting performance indicators and targets) of the Systems Act, and must be done in terms of regulation 4 (5) (submission of employment contracts and performance agreements to the provincial and national ministers responsible for local government) of the Local Government: Municipal Performance Regulations for Municipal Managers and managers directly accountable to the Municipal Manager, 2006 ("the Regulations");

4 PERFORMANCE OBJECTIVES

- 4.1 The Performance Plan (Appendix "A") sets out-
- 4.1.1 the performance objectives and targets that must be met by the Employee; and
- 4.1.2 the time frames within which those performance objectives and targets must be met.
- **4.2** The performance objectives and targets reflected in Appendix "A" are set by the Employer in consultation with the Employee and based on the Integrated Development Plan and the Budget of the Employer, and shall include key objectives; key performance indicators; target dates and weightings.
- **4.3** The key objectives describe the main tasks that need to be done. The key performance indicators provide the details of the evidence that must be provided to show that a key objective has been achieved. The target dates describe the timeframe in which the work must be achieved. The weightings show the relative importance of the key objectives to each other.
- **4.4** The Employee's performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the Employer's Integrated Development Plan.

5 PERFORMANCE MANAGEMENT SYSTEM

- **5.1** The Employee agrees to participate in the performance management system that the Employer adopts or introduces for the Employer itself, management and municipal staff of the Employer.
- **5.2** The Employee accepts that the purpose of the performance management system will be to provide a comprehensive system with specific performance standards to assist the Employer, management and municipal staff to perform to the standards required.



- **5.3** The Employer will consult the Employee about the specific performance standards that will be included in the performance management system as applicable to the Employee.
- **6.1** The Employee undertakes to actively focus towards the promotion and implementation of the KPAs (including special projects relevant to the employee's responsibilities) within the local government framework.
- **6.2** The criteria upon which the performance of the Employee shall be assessed, shall consist of two components, both of which shall be contained in the Performance Agreement.
- **6.2.1** The Employee must be assessed against both components, with a weighting of 80:20 allocated to the Key Performance Areas (KPAs) and the Competency Framework Structure (CFS) respectively.
- **6.2.2** KPAs covering the main areas of work (KPAs) will account for 80% and CFSs will account for 20% of the final assessment.
- 6.2.3 Each area of assessment will be weighted and will contribute a specific part to the total score.
- **6.3** The Employee's assessment will be based on his / her performance in terms of the outputs / outcomes (performance indicators) identified as per attached Performance Plan (Appendix "A"- objectives that are specific to the office of the Manager: Financial Services) and will constitute 80% of the overall assessment result as per the weightings agreed to between the Employer and Employee:

Key Performance Areas (KPA's) - FOR THE KPA'S PER ANNEXURE A	Weighting
Basic Service Delivery	30 %
Municipal Institutional Development and Transformation	0%
Social and Local Economic Development (LED)	0 %
Municipal Financial Viability and Management	40%
Good Governance and Public Participation	30%
Cross-cutting interventions	0%
Total	100%

6.4 The Leading Competencies (LCs) and Core Competencies (CC's) set out in Annexure A of the Local Government: Competency Framework for Senior Managers (Government Gazette No. 37245 dated 17 January 2014), will make up the other 20% of the Employee's assessment score. There is no hierarchical connotation and all competencies are essential to the role of a senior manager. All competencies must therefore be included in the assessment and weighted equally as follows:

LEADING COMPETENCIES	Driving competency (of the leading competency)	WEIGHT
Strategic Direction and Leadership	Impact and Influence Institutional Performance Management Strategic Planning and Management Organisational Awareness	8.333%
People Management	Human Capital Planning and Development Diversity Management Employee Relations Management Negotiation and Dispute Management	8.333%
Programme and Project Management	 Program and Project Planning and Implementation Service Delivery Management Program and Project Monitoring and Evaluation 	8.333%
Financial Management	Budget Planning and Execution Financial Strategy and Delivery Financial Reporting and Monitoring	8.333%
Change Leadership	 Change Vision and Strategy Process Design and Improvement Change Impact Monitoring and Evaluation 	8.333%
Governance Leadership	Policy Formulation Risk and Compliance Management Co-operative Governance	8.333%
CORE COMPETENCIES		
Moral Competence		
Planning and Organising		8.333%
Analysis and Innovation		8.333%
Knowledge and Information Management		8.333%
Communication		8.333%
Results and Quality Focus		8.333% 8.333%
Total Percentage		100%

6.4 The employee specifically acknowledges that, in addition to the leading and core competencies, focus must also be placed upon the eight *Batho Pele* principles:

- Consultation
- Setting service standards
- Increasing access
- Ensuring courtesy
- Providing information
- Openness and transparency
- Redress
- Value for money

7. EVALUATING PERFORMANCE

- 7.1 The Performance Plan/scorecard (Appendix "A") to this Agreement sets out -
- 7.1.1 the standards and procedures for evaluating the Employee's performance; and
- 7.1.2 the intervals for the evaluation of the Employee's performance.
- **7.2** Despite the establishment of agreed intervals for evaluation, the Employer may in addition review the Employee's performance at any stage while the contract of employment remains in force.
- **7.3** Personal growth and development needs identified during any performance review discussion must be documented in a Personal Development Plan (in a format substantially compliant with Appendix "B") as well as the actions agreed to, and implementation must take place within set time frames.
- **7.4** The Employee's performance will be measured in terms of contributions to the goals and strategies set out in the Employer's IDP.
- 7.5 The annual performance appraisal will involve:

7.5.1 Assessment of the achievement of results as outlined in the performance plan (Annexure A):

- (a) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed under the KPA.
- (b) An indicative rating on the five-point scale should be provided for each KPA.
- (c) The applicable assessment rating calculator (including the KPA weighting factors) must then be used to add the scores and calculate a final KPA score.
- (d) The outcome scores, arising from items 7.5.1 (a) to (c) above, for each national KPA on Annexure A, will then be weighted with the percentages agreed to in paragraph 6.3 above.

7.5.2 Assessment in terms of the Leading Competencies (LCs) and Core Competencies (CCs) as set out in the Competency Framework Structure for Senior Managers

- (a) Each LC and CC should be assessed according to the extent to which the specified standards (achievement levels) have been met: basic, competent, advanced and superior (refer to Annexure A of the Local Government: Competency Framework for Senior Managers (Government Gazette No. 37245 dated 17 January 2014 for the standards set for each achievement level).
- (b) An indicative rating on the five-point scale should be provided for each CMC (basic = 2 points, competent = 3 points, advanced = 4 points and superior = 5 points).
- (c) The applicable assessment rating calculator must then be used to add the scores and calculate a final CFS score.

7.5.3 Overall rating

An overall rating is calculated by using the applicable assessment-rating calculator. Such overall rating represents the outcome of the performance appraisal.

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7.6 The assessment of the performance of the Employee will be based on the following rating scale for the KPA's (but not the CFSs):

Level	Terminology	Description
5	Outstanding performance	Performance far exceeds the standard expected of an employee at this level. The appraisal indicates that the Employee has achieved above fully effective result against all performance criteria and indicators as specified in the PA and Performance plan and maintained this in all areas of responsibility throughout the year.
4	Performance significantly above expectations	Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective result against more than half of the performance criteria and indicators and fully achieved all others throughout the year.
3	Fully effective	Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan.
2	Not fully effective	Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performance criteria and indicators as specified in the PA and Performance Plan.
1	Unacceptable performance	Performance does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.

7.7 For purposes of evaluating the performance an evaluation panel constituted in terms of Regulation 27(4)(e) will be established.

8. SCHEDULE FOR PERFORMANCE REPORTING, MONITORING, EVALUATION AND REVIEW

8.1 The performance of the Employee in relation to his performance agreement shall be monitored and evaluated on or about the following dates with the stipulation that the reviews for the second and fourth quarter will be recorded in writing. Quarterly evaluations will be subject to an internal audit process being concluded. The first and third quarter reviews may be verbal if performance is satisfactory:

QUARTER	PERIOD	REVIEW TARGET DATE	
First	July to Contamb . 2010	REVIEW TARGET DATE	
Social	July to September 2019	30 October 2019	
Second	October to December 2019	31 January 2020 (as the basis fo preparation of the 2018/2019 mid	

QUARTER	PERIOD	REVIEW TARGET DATE
The		year budget and performance assessment report)
Third	January to March 2020	31 April 2020
Fourth /Annual	April to June 2020	31 July 2020 (as a basis for preparation of the 2018/2019 Annual Performance Report)

- 8.2 The Employer shall keep a record of the mid-year and annual review meetings.
- 8.3 The Employee is responsible for maintaining a Portfolio of Evidence, which must be made available at the informal and formal evaluation sessions, and for audit purposes
- 8.4 Performance scoring and feedback shall be based on the Employer's assessment of the Employee's performance against Actuals reported and evidence provided.
- 8.5 The Employer will be entitled to review and make reasonable changes to the provisions of Appendix "A" in line with Mid Year Assessment for operational reasons. The Employee will be fully consulted before any such change is made.
- **8.6** The Employer may amend the provisions of Appendix "A" whenever the performance management system is adopted, implemented and/or amended as the case may be. In that case the Employee will be fully consulted before any such change is made.

9. DEVELOPMENTAL REQUIREMENTS

The Personal Development Plan (PDP) for addressing developmental gaps is attached as Appendix "B".

10. OBLIGATIONS OF THE EMPLOYER

- 10.1 The Employer shall -
- 10.1.1 create an enabling environment to facilitate effective performance by the employee;
- 10.1.2 provide access to skills development and capacity building opportunities;
- 10.1.3 work collaboratively with the Employee to solve problems and generate solutions to common problems that may impact on the performance of the Employee;
- 10.1.4 on the request of the Employee delegate such powers reasonably required by the Employee to enable him/ her to meet the performance objectives and targets established in terms of this Agreement; and
- 10.1.5 make available to the Employee such resources as the Employee may reasonably require from time to time to assist him/ her to meet the performance objectives and targets established in terms of this Agreement.

11. CONSULTATION

11.1 The Employer agrees to consult the Employee timeously where the exercising of the powers will have amongst others –

- 11.1.1 a direct effect on the performance of any of the Employee's functions;
- 11.1.2 commit the Employee to implement or to give effect to a decision made by the Employer; and
- 11.1.3 a substantial financial effect on the Employer.
- 11.2 The Employer agrees to inform the Employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in 11.1 as soon as is practicable to enable the Employee to take any necessary action without delay.

12. MANAGEMENT OF EVALUATION OUTCOMES

- 12.1.1 The evaluation of the Employee's performance will form the basis for rewarding outstanding performance or correcting unacceptable performance
- **12.1.2** A performance bonus may be paid in terms of **section 32(2)** of the Local Government : Municipal Performance Regulations, 2006 and any other policy of Council,
- 12.2 In the case of unacceptable performance, the Employer must implement Procedures for dealing with substandard performance as prescribed in section 16 of the Local Government: Disciplinary Code and Procedures for Senior Managers which is attached hereto as Appendix C.
- 12.3.1 12.3.1 Negative audit outcomes i.e. disclaimed audit opinion, adverse audit opinion and qualified audit opinion shall be regarded as poor performance and the Municipal Council shall not authorise the payment of performance bonuses to an Employee (Senior Manager) in the event of a negative audit outcome.
- 12.3.1.2 As part of consequence management the Municipal Council shall not authorise the payment of performance bonuses to Senior Managers who will be found after an investigation by the Municipal Public Accounts Committee (MPAC) responsible for the Unauthorised, Irregular, Fruitless and Wasteful Expenditure.

13. DISPUTE RESOLUTION

- **13.1** Any disputes about the nature of the Employee's **performance agreement**, whether it relates to key responsibilities, priorities, methods of assessment, and/ or salary increment in the agreement, must—
- 13.1.1 in the case of the Municipal Manager be mediated by the MEC for local government in the province, or any other person appointed by the MEC within thirty (30) days of receipt of a formal dispute from the employee; and
- 13.1.2 in the case of Managers directly accountable to the Municipal Manager, the Mayor, within thirty (30) days of receipt of a formal dispute from the Employee;

whose decision shall be final and binding on both parties.

- 13.2 Any disputes about the outcome of the employee's performance evaluation, must -
- 13.2.1 In the case of the Municipal Manager be mediated by the MEC for local government in the province within thirty (30) days of receipt of a formal dispute from the Employee or any other person appointed by the MEC; and



13.2.2. In the case of Managers directly accountable to the Municipal Manager, a member of the municipal council, provided that such member was not part of the evaluation panel provided for in sub-regulation 27(4)(e), within thirty (30) days of receipt of a formal dispute from the employee;

whose decision shall be final and binding on both parties.

14. GENERAL

- 14.1 The contents of this agreement must be made available to the public by the Employer in terms of the MFMA section 53 (3) (b).
- **14.2** Nothing in this agreement diminishes the obligations, duties or accountabilities of the Employee in terms of his/ her contract of employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments.
- 14.3 The performance assessment results of the manager must be submitted to the MEC responsible for local government in the relevant province as well as the National Minister responsible for local government, within fourteen (14) days after the conclusion of the assessment.

Signed and accepted: KMB Mzimela	i Q
Signed and accepted by NC Vezi	Juny-
Date Performance Plan signed	19 July 2017
Witness Number One : Name and Signature	NOO SILE N VAKALISA
Witness Number Two : Name and Signature	OSCARING MOANGENI COM

APPENDIX B (TO THE PERFORMANCE AGREEMENT)

PERSONAL DEVELOPMENT PLAN

MUNICIPALITY:

Dr Nkosazana Dlamini-Zuma Municipality

INCUMBENT:

MR KBM MZIMELA

JOB TITLE:

CHIEF FINANCIAL OFFICER

REPORT TO:

MUNICIPAL MANAGER

1. What are the competencies required for this job (refer to competency profile of job description)?

LEADING COMPETENCIES	Driving competency (of the leading competency)
Strategic Direction and Leadership	Impact and Influence Institutional Performance Management Strategic Planning and Management Organisational Awareness
People Management	Human Capital Planning and Development Diversity Management Employee Relations Management Negotiation and Dispute Management
Programme and Project Management	Program and Project Planning and Implementation Service Delivery Management Program and Project Monitoring and Evaluation
Financial Management	Budget Planning and Execution Financial Strategy and Delivery Financial Reporting and Monitoring
Change Leadership	 Change Vision and Strategy Process Design and Improvement Change Impact Monitoring and Evaluation
Governance Leadership	Policy Formulation Risk and Compliance Management Co-operative Governance
CORE COMPETENCIES	
Moral Competence	
Planning and Organising	
Analysis and Innovation	
Knowledge and Information Management	
Communication	
Results and Quality Focus	
Total Percentage	

0 14/1
2. What competencies from the above list, does the job holder already possess?
a.
3. What then are the competency gaps? (If the job holder possesses all the necessary
competencies, complete No's 5 and 6.)
a.
Actions/Training interventions to address the gaps/needs
a.
5. Indicate the competencies required for future career progression/development
a.
Actions/Training interventions to address future progression
a.
7. Comments/Remarks of the Incumbent
8. Comments/Remarks of the supervisor
Agreed upon: Signature: Signature:
Supervisor: MR NC VEZI Employee: MR KMB MZIMELA

2019/20 SCORECARD TEMPLATE

EMPLOYEE NAME:	EMPLOYEE NAME: MR KHULANI BRIAN MTHEMBENI MZIMELA	EMPLOYEE NUMBER:	Ÿ
JOB TITLE : C	CHIEF FINANCIAL OFFICER	DEPARTMENT:	BUDGET AND TREASURY OFFICE
EMEDIATE SUPERVISOR:	R: MUNICIPAL MANAGER: MR NC VEZI	FINANCIAL YEAR: 2019/20	2019/20
POSITION PURPOSE:			

PORTFOLIO OF EVIDENCE		Quarter 1-3 NA Quarter 4 Updated asset register	Quarter 1-2:NA Advertisement Quarter 3: Draft Indigent register Quarter 4: Final approved Indigent Register	Quarter 1-4 Approved FBE Report
ANNUAL		1 Grap Compliant Asset Register developed by 30th June 2020	1 Indigent register updated by 30 June 2020	2700 people provided with FBE by 30 June 2020
BASELINE		1 Asset register	2018/2019 indigent register	2700 households is supported in 2018/19 FY
KEY PERFORMANCE INDICATOR		Number of GRAP compliant asset register developed	Number of indigent registers developed	Number of Households supported with FBE
SDBIP NO.		BTO 4	BT012	BTO 13
TING	KPI	10	10	10
WEIGHTING	KPA	30		
KPAs		Delivering basic services		

NCE		et Report the port	g draft wing	Report ntation Committee
PORTFOLIO OF EVIDENCE		Quarter 1-2 NA Quarter 3: 1 Draft 2020/2021 budget Report submitted to Council Council resolution Quarter 4: Attendance registers for the IDP/Budget roadshows 2020/21 final budget Report Council Resolution	Quarter 1-2 NA Quarter 3: Council Resolution noting draft policies Quarter 4 Council Resolution approving reviewed policies	Quarter 1-4 Section 71 reports 1. Revenue Report 2. Expenditure Report 3. Creditors Report 4. Cash Coverage Ratio Report 5. Procurement Implementation Report 6. Proof of submission to Committee Officer
ANNUAL		2 Budget Reports submitted to Council for approval	23 budget related policies reviewed by 30 June 2020	12 Section 71 and 12 Section 66 reports produced and submitted to Finance Committee and treasury office within 10 working days after the end each month
BASELINE		2 Budget Report submitted Council in 2018/19	23 budget related policies reviewed in 2018/19	12 Section 71 and 66 reports submitted to Finance Committee and treasury office within 10 working days after the end each month
KEY PERFORMANCE INDICATOR		Number of budget reports presented to Council for approval	Number of reviewed budget related policies approved by Council	Number of Section 71 and 66 reports produced
SDBIP NO.		BTO 1	7	BTO 3
DNG.	КРІ	വ	ഹ	ιρ
WEIGHTING	KIPA	30		
KPAs		Good Governance and Public Participation		

PORTFOLIO OF EVIDENCE		Quarter 1-2 NA Quarter 3 Draft procurement plan Council Resolution Quarter 4: 2020/2021 Signed procurement plan, proof of submission to Council	Quarter 1-4 1.SCM Quarterly Report 2. Council Resolution 3. Attendance Register 4. Council Minutes 5. Proof of submission to Committee Office	Quarter 1 Signed AFS, Proof of submission to IA&AG Quarter 3 Signed Interim Financial Statements Quarter 2&4 NA
ANNUAL TARGET		1 Consolidated Procurement Plan approved by Council by 30 June 2020	4 Quarterly SCM reports submited to Council by 30 June 2020	2 sets of financial statements prepared and submitted to Internal Audit and Auditor General by 30 June 2020
BASELINE		2018/19 Procurement plan approved by Council	4 Supply Chain Management Reports submitted to Council in 2018/19	2 financial statements prepared
KEY PERFORMANCE INDICATOR		Number of procurement plans approved	Number of SCM reports submitted to Council	Number of financial statements prepared and submitted to Internal Audit and Auditor General for audit
SDB/P NO.		BTO 6	8107	BTO 9
某	KPA KPI	ഹ	ro.	го
KPAs				

KPAs	WEIGHTING	HTING	SDBIP / NO.	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL	PORTFOLIO OF EVIDENCE
	KPA	KPI					
Municipal Financial Viability and management	40	10	8 OT 8	Percentage of creditors paid within 30 days of submission of a valid invoice	95% of creditors paid within 30 days in 2017/2018 Financial year	96% of creditors paid within 30 days of receiving invoice	Quarter 1-4 Signed Creditors report
		10	BTO 5	Number of stock taking conducted	1 stock take conducted in 2018/19 FY	2 stock taking conducted by 30 June 2020	Quarter 1&3 NA Quarter 2&4 Stock taking register
		10	BTO 10	% of revenue collected	76% of revenue collected in 2018/19 financial year	75% of revenue collected by 30 June 2020	Quarter 1-4 Billing report and report on collection
		10	12 12	Number of Valuation roll implemented	Supplementary valuation roll implemented in 2018/2019 Financial year	1 Valuation roll submitted by the valuer by 30 June 2020	Quarter 4: Supplementary valuation roll Proof of submission
Municipal Institutional Development and Transformation	0	0		NA	NA	NA	NA

KPAs	WEIGHTING	TING	SDEIP / NO.	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL	PORTFOLIO O
	KPA	KFI					
Social and Local Economic Development (LED)	0	0	A N	NA	NA A	NA A	NA A
Cross Cutting Interventions	0	0	N A	AN	Ψ.	NA N	NA
Total	100	100					

CONFIRMATION

MR.KBM WZIMELA CFO



CONFIDENTIAL FINANCIAL DISCLOSURE FORM

(Residential Address) 125 Ge Sheet Cee justion, 4840 (Residential Address) 125 Ge Sheet Cee justion, 826 (Position held) Fax: Hereby certify that the following is complete and correct to the best of my knowledge: 1. Shares and other financial interests (Not bank accounts with financial institutions.) See information sheet: note (1) Number of shares/Extent of Nature Nominal Value Name of Companying interests 2. Directorships and partnerships See information sheet: note (2)	MS M2 melt	I, the undersigned (surname and initials)
Position held) Fax: Hereby certify that the following is complete and correct to the best of my knowledge: Shares and other financial interests (Not bank accounts with financial institutions.) See information sheet: note (1) Number of shares/Extent of Nature Nominal Value Name of Comparison sheet: note (2) Name of corporate entity, Type of business Amount of Remuneration sheets and correct to the best of my knowledge: Name of corporate entity, Type of business Amount of Remuneration sheets and correct to the best of my knowledge: Name of corporate entity, Type of business	188 vefulm, 4840	Postal Address) POBOX (
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Directorships and partnerships See information sheet: note (2) Jame of corporate entity, Type of business Amount of Remuneration	bank accounts with financial institutions.)	See information sheet: note (1)
See information sheet: note (2) Name of corporate entity, Type of business Amount of Remuneration	Nominal Value Name of Company/Ent	
See information sheet: note (2) lame of corporate entity, Type of business Amount of Remuneration		
See information sheet: note (2) Name of corporate entity, Type of business Amount of Remuneration		NA
		See information sheet: note (2) Name of corporate entity, Type of 1

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3.	Remunerated	work	outside	the	Munici	pality	
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Must be sanctioned by Council, See information sheet: note (3)

Name of Employer	Type of Work	Amount of Remuneration / Income
	NA	

Council resolution and date_____

4. Consultancies and retainerships

See information sheet: note (4)

Name of client	Nature	Type of business activity	Value of any benefits received
Vukponi Fun	ern ADVISCI	ABUISER	25000

5. Sponsorships

See information sheet: note (5)

Source of assistance/sponsorship	Description of assistance / sponsorship	Value of assistance / sponsorship
	MA	

6. Gifts and hospitality from a source other than a family member

See information sheet: note (6)

Description	Value	Source
	MA	

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Land and property	7	Land	and	pro	perty	,
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See information sheet: note (7)

Description	Extent	Area	Value
House		Dursan	R1550000
Honel		Duksen	12550 000
(Aust		Du Caei Piton,	2480 000
Many Si	1R	PMS	2280000

SIGNATURE OF EMPLOYEE DATE: 10 07/2019
PLACE: (10 107/2019)

OATH / AFFIRMATION

	- TANALION
1.	I certify before administering the oath/affirmation I asked the deponent the following questions and wrote down her/his answers in his/her presence:
	(i) Do you know and understand the contents of the declaration? Answer
	(ii) Do you have any objection to taking the prescribed oath or affirmation?
	Answer ^ D
	(iii) Do you consider the prescribed oath or affirmation to be binding on your conscience?
	Answer Yes
2.	I certify that the deponent has acknowledged that she/he knows and understands the contents of this declaration. The deponent utters the following words: "I swear that the contents of this declaration are true, so help me God ." / "I truly affirm that the contents of the declaration are true". The signature/mark of the deponent is affixed to the declaration in my presence.

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Commissioner of Oath / Justice of the Peace

Full first names and surname

LIKULUKKO MASIKO	(Block letters)
Designation (rank)CONSIABLE	Ex Officio Republic of South Africa
Street address of institution_07 WATSON	STREET CREICHTION
Date 2019-07-12	Place_ CRCI ENTON
CONTENTS NOTED : MUNICIPAL MANAGER DATE:	CONCRETE VALUE CE CENTRE 2019 -07- 12 MARCHAR MARCHARL FYRESCUENTAL