



DR NKOSAZANA DLAMINI ZUMA MUNICIPALITY

PRESENTS

2025/2026 TO 2027/28

DRAFT MEDIUM-TERM REVENUE AND EXPENDITURE FORECASTS

Copies of this document can be viewed:

In the foyer of all Municipal buildings and

Public libraries within the Municipality

www.ndz.gov.za

Table of Content**PART 1 – ANNUAL BUDGET**

1.1 Mayors Report	3 - 20
1.2 Council resolution.....	21
1.3 Executive summary.....	22 - 36
1.4 Annual budget tables.....	37 - 50

PART 2 - SUPPORTING DOCUMENTS

2.1 Supporting documents.....	51 -101
-------------------------------	---------

1. PART ONE – ANNUAL BUDGET

1.1 MAYORS REPORT

Introduction

Speaker, Deputy Mayor, Members of Executive, Chief Whip, MPAC Chairperson, Chairperson for Women's Caucus, Honourable Councillors, ONdabezitha, Municipal Management and municipal officials, Greetings.

It is a pleasure, in my capacity as Mayor of Dr Nkosazana Dlamini Zuma Municipality, to present the Draft medium-term revenue and expenditure framework (MTREF) for 2025/2026 financial year and ensuing two years. In terms of section 21(2) (a)-(c) of the MFMA – 'when preparing the annual budget, the mayor of a municipality must:

- (a) Take into account the municipality's integrated development plan (IDP);
- (b) take all reasonable steps to ensure that the municipality revises the IDP in terms of section 34 of the Municipal Systems Act, taking into account realistic revenue and expenditure projections for future years;
- (c) take into account the national budget, the relevant provincial budget, the national government's fiscal and macro-economic policy, the annual Division of Revenue Act (DoRA) and any agreements reached in the Budget Forum'.

The intention is to bring forth the highlights contained within the draft budget in its current form to facilitate a process of consultation leading to the compilation of a draft budget for the 2025/2026 financial year. It is indeed our stated intention, as the Dr Nkosazana Dlamini Zuma Local Municipality, that the budget for the 2025/2026 financial year to be tabled at the end of May 2025 should be a product of rigorous review and extensive consultation such that the limited resources available are allocated towards satisfying the community's priorities and that the budget preparation process itself complies with relevant legislations.

The Council of Dr Nkosazana Dlamini Zuma Municipality, in terms of section 75A of the Local Government Municipal Systems Act (Act 32 of 2000), must also approve and adopt with effect from 1 July 2025, the tariffs for property rates, the tariffs for solid waste services and the tariffs for other services.

The Council should note that the municipality is currently transacting on mSCOA version 6.8. However, the municipality has reduced the challenges in the past years and during the adjustment budget 2024/2025 that were affecting the financial position and cash flow. Even though the challenges were reduced, the municipality is still addressing few challenges to be 100% mSCOA compliant, and we are optimistic that all the challenges will be resolved as time goes on.

The municipality is currently preparing the draft MTREF using mSCOA version 6.9 that the municipality will be transacting on by the 1st of July 2025 and this indicates that there is lot of work that is being done and that still need to be done ensure that the municipality complies with the regulations.

The municipality has applied the sound financial management principles when compiling the draft mSCOA budget to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically, and equitably to all communities. The Municipality business and service delivery priorities were reviewed as part of this year's planning and budget process. Where appropriate, funds were transferred from low- to high-priority programmes to maintain sound financial stewardship. A critical review was also undertaken of expenditures on non-core and 'nice to have' items in order to adhere to the Municipal Cost Containment Regulations. It should be noted that the municipality has done tremendously well on implementing some strategies to reduce excessive spending on non-core and consultancy fees.

The Dr Nkosazana Dlamini Zuma Municipality has embarked on implementing a range of revenue collection strategies to optimize the collection of debt owed by consumers. Furthermore, the Municipality has undertaken various customer care initiatives to ensure the municipality truly involves all citizens in the process of ensuring that people lead government.

The draft budget presentation reflects the following summary estimates:

DESCRIPTION	2024/2025 Original Budget	2024/2025 Adjustment Budget	2025/2026 Draft Budget	2026/2027 Draft Budget	2027/2028 Draft Budget
REVENUE					
PROPERTY RATES AND PENALTIES	- 50 052 473	- 50 526 196	- 54 293 639	- 56 736 852	- 59 290 011
WASTE MANAGEMENT: REFUSE REMOVAL	- 4 637 976	- 4 674 052	- 4 861 014	- 5 079 760	- 5 206 754
LICENCES AND PERMITS	- 1 169 385	- 1 169 385	- 1 215 856	- 1 270 569	- 1 302 333
TRAFFIC: COURT FINES	- 579 546	- 579 546	- 602 728	- 629 851	- 645 597
GOVERNMENT GRANTS AND SUBSIDIES	- 179 345 000	- 179 345 000	- 179 187 000	- 187 178 430	- 191 968 816
INTEREST EARNED - EXTERNAL INVESTMENTS	- 16 026 507	- 16 026 507	- 16 731 673	- 17 484 599	- 17 921 714
OTHER REVENUE	- 3 326 104	- 5 009 061	- 5 624 621	- 5 877 729	- 6 024 672
TOTAL REVENUE	- 255 136 991	- 257 329 747	- 262 516 531	- 274 257 789	- 282 359 896

Property Rates

- Property rates is the second highest source of revenue. A new General Valuation roll was implemented with effect from 1 July 2022. Property rates tariffs have been increased 4,3% in the 2025/2026 financial year, 4,6% in the 2026/2027 and 4,4% in the 2027/2028 financial years.

WASTE MANAGEMENT: REFUSE REMOVAL

Premise based removal (Residential Frequency) -Himeville & Underberg	Once a week
Premise based removal (Residential Frequency)- Creighton	2 times a week
Premise based removal (Business Frequency)- Himeville & Underberg	4 times a week
Premise based removal (Business Frequency)- Creighton	2 times a week
Premise based removal (Business Frequency)- Bulwer	3 times a week
Premise based removal (Business Frequency)- Donnybrook	2 times a week
Bulk Removal (Frequency)-Himeville	once a week
Bulk Removal (Frequency) -Creighton	2 times a week
Removal Bags provided (Yes/No)	Yes
Garden refuse removal Included in the monthly charges (Yes/No)	No
Street Cleaning Frequency in CBD daily	Daily
How soon are public areas cleaned after events (24hours/48hours/longer) – Himeville/Underberg and Creighton/Bulwer/Donnybrook	24 hours

Clearing of illegal dumping (24hours/48hours/longer)	24 hours
Recycling or environmentally friendly practices (Yes/No)	Yes

- The demands of citizens are continuous and so are the expectations of sound service delivery. It is therefore appropriate for the municipality to introduce a cost reflective tariffs phase in approach. The rationale for setting fees and charges at adequate levels is to promote financial stability by recovering all the costs associated with the rendering of a service.
- Based on the segment's reports prepared for the year 2019/2020, 2020/2021, 2021/2022, 2022/2023 and 2023/2024 The municipality has been providing the refuse removal and processing services at deficit. The expenses relating to the refuse removal and processing such as Employee related costs, Annual charge on assets and Operational costs have increased by almost 3 million in the past 3 years, this may be due to number of contributing factors, fuel, and maintenance cost hikes and well as increase in related assets utilization charge.
- The revenue on the other has not increase with the same margin. This can be attributed number of factors, National Treasury budgetary guidelines being implemented, and affordability of the tariffs yielding unsuitable results for an increase. For trading services, we would need to consult relevant stakeholders and customers in order to consider approving a catch-up schedule where for the next 10 years, the municipality adds a 10% increase on top of the national treasury budget circular to reduce losses, given all circumstances.

Goods /Service	Dr Nkosazana Dlamini Zuma Municipality Tariffs 2023/2024	Dr Nkosazana Dlamini Zuma Municipality Tariffs 2025/2026
RAT01: RESIDENTIAL PROPERTIES	1.93	2.01
RAT02: BUSINESS, COMMERCIAL, INDUSTRIAL PROPERTIES	3.08	3.22
RAT03: AGRICULTURAL PROPERTIES	0.48	0.50
RAT04: PUBLIC SERVICE PURPOSES	1.93	2.01
RAT05: PUBLIC SERVICE INFRASTRUCTURE	0.48	0.50
RAT06: PUBLIC BENEFIT ORGANISATION	0.48	0.50
RAT10: RESIDENTIAL SMALL HOLDING	1.93	2.01
RAT12: VACANT LAND	1.93	2.01
UNAUTHORISED USE OF RESIDENTIALLY ZONED PROPERTIES	5.8	6.06
UNAUTHORISED USE - BUSINESS, COMMERCIAL, INDUSTRIAL PROPERTIES	9.24	9.65
UNAUTHORISED USE OF PROPERTIES ZONED FOR OTHER CATEGORIES		6.06
MULTIPURPOSE*	*	*
*Multiple properties will be rated according to the multiple purposes as defined in the Act. This is defined as properties that have multiple use categories; however, all the categories will be billed on the same stand and account.		
REFUSE REMOVAL		
Government Housing	843	880
Residential Properties	5 017	5238
Residential Properties: Creighton, Bulwer and Donnybrook	1 648	1721
Tourism & Hospitality Urban properties	5 017	5238
Agriculture & Residential smallholding properties	5 017	5238
Bulk Refuse	118 399	123609
Goods /Service		

Business and other properties are billed for the sum of the business within each Centre/Mall/Property.		
<u>Business & Other properties</u>		
Commercial	6 566	6 855
Large	25 616	26 743
"Significant volume of waste and difficult to handle"		
Medium	12 674	13 232
Small	6 203	6 476
Garden Refuse (per load)	330	344.52
<u>Illegal Dumping</u>		
All illegal dumping will be charge R5 000 as a fine	3 000	5 000

ROAD ENDOWMENTS		
1. 90-200 sqm	2 468	2 577
2. 201 – 400 sqm	4 939	5 156
3. 401 – 800 sqm	8 641	9 021
>801 sqm	12 344	12 887
CEMETERY		

1 Indigent burial fee	361	377
2 burial fees	964	1006
3 ashes burial fee	120	125
4 cemetery fees	1 203	1256

GOVERNMENT GRANTS AND SUBSIDIES

DESCRIPTION	2024/2025 Final Adjustment Budget	2025/2026 Draft Budget	2026/2027 Draft Budget	2027/2028 Draft Budget
	-	-	-	-
National Governments:Local Government Financial Management	- 1 900 000	- 2 000 000	- 2 090 000	- 2 142 250
National Revenue Fund:Equitable Share	- 170 740 000	- 170 119 000	- 177 774 355	- 182 218 714
Capacity Building and Other:Provincialisation of Libraries	- 3 076 000	- 3 214 000	- 3 358 000	- 3 515 000
Capacity Building and Other:Community Library Services Grant	- 1 797 000	- 1 719 000	- 1 725 000	- 1 806 000
National Government:Municipal Infrastructure Grant	- 31 318 000	- 38 868 000	- 40 617 060	- 41 632 487
National Governments:Expanded Public Works Programme	- 1 832 000	- 2 135 000	- 2 231 075	- 2 286 852
INEP	- 4 786 087	-	-	-
EDTEA(Green & Smart Municipality Award)	- 1 000 000	-	-	-
	-	-	-	-
TOTAL GOVERNMENT GRANTS AND SUBSIDIES	- 216 449 087	- 218 055 000	- 227 795 490	- 233 601 302

The Municipality is 72% depended on Government grants and subsidies. The Revenue enhancement strategy is being reviewed as part of the plan to improve the municipal revenue.

OPERATING EXPENDITURE FOR 2025/26 FINANCIAL YEAR

DESCRIPTION	2024/2025 Original Budget	2024/2025 Adjustment Budget	2025/2026 Draft Budget	2026/2027 Draft Budget	2027/2028 Draft Budget
OPERATING EXPENDITURE					
EMPLOYEE RELATED COST	103 596 702	102 155 414	105 792 989	109 068 728	111 795 446
COUNCILLORS REMUNERATION	13 057 458	14 498 746	14 498 746	15 151 190	15 529 969
GENERAL EXPENDITURE/CONTRACTED SERVICES	72 436 960	75 782 920	72 250 996	74 979 791	76 854 286
PROGRAMMES	28 192 479	26 001 589	24 352 982	24 352 982	25 448 866
REPAIRS AND MAINTENANCE	18 187 000	14 767 788	16 535 269	17 279 356	17 711 340
PROVISIONS	49 876 621	52 772 088	62 783 135	65 576 985	67 183 621
ELECTRIFICATION PROJECTS	4 786 087	7 147 517	2 000 000	2 090 000	2 142 250
TOTAL OPERATING EXPENDITURE	290 133 306	293 126 062	298 214 117	308 499 032	316 665 779

There overall operating expenditure increased by 2% or R 5,1million when compared to the 2024/2025 adjustment due to the increase in employee related costs by CPI plus 0.75% in terms of the Salary & Wage Collective Agreement and Provisional costs such as; Depreciation & impairments and Bad Debts Written Off the 2025/2026 financial year.

EMPLOYEE RELATED COSTS

Employee related costs have an overall increase of 3% when compared to 2024/2025 Adjusted Budget. Employee Related Costs ratio is 40% compared to total operating costs budget. There are no new positions considered in this budget. The Job evaluation implemented in 2021 continued to put weight on the Employee Costs budget. The implementation of cost containment measures during planning and insourcing of certain operational activities yielded a reduction of operational costs, which has an undesirable impact on the employee related costs ratio over total operating expenditure.

DISASTER MANAGEMENT

A budget of **R2 270 390.00** has been set aside, in order to ensure improved and integrated Institutional Capacity and Responses to Disaster Incidents or Disasters by June 2026. The following activities will be conducted during the year.

- Conduct Firebreaks in fire high risk areas
- Conduct Disaster Management Advisory and Community Safety Forum
- Review of the Disaster Management Sector Plan
- Procurement of Disaster Relief Material
- Conduct Integrated Community Safety Awareness Campaigns
- Procurement and Installation of Lightning Conductors in high-risk areas
- Conduct Fire Safety Inspections

A Budget of **R1 500 000.00** has been set aside for procurement of Fire Service Water Tank while R 700 000 has been set for the procurement of Parkhome for Himeville/Underberg Disaster and Fire Services satellite office.

LIBRARY MANAGEMENT SERVICES

To ensure improvement of literacy levels and encourage culture of reading by 30 June 2026. The Municipality has set aside **R1 920 000;**

The following items/projects will be procured in the upcoming Financial Year

1. Addition of Computer Equipment
2. Borehole installation for Nkwezela Library
3. Installation of Creighton library circulation counter
4. Partitioning of senior librarian office – NUD
5. Procurement and Installation of Underberg Back-up Generator

TRAFFIC MANAGEMENT

To ensure improved community safety, road safety and reduce crime through integrated stakeholder coordination and awareness:

10 Multi -Stakeholder Roadblocks will be conducted during the year.

Local Roadblocks will also be conducted daily by our law enforcement officers.

YOUTH DEVELOPMENT, ARTS AND CULTURE, SPORT DEVELOPMENT, MAYORAL CUP,

To promote youth development through SMME development, Arts, Culture, Sports and Recreation by Conducting following competitions by June 2026

DESCRIPTION	2024/2025 Final Adjustment Budget	2025/2026 Draft Budget	2026/2027 Draft Budget	2027/2028 Draft Budget
PROGRAMMES				
Senior Citizen and Women	156 500	182 500	190 713	195 480
HIV/TB	46 000	146 500	153 093	156 920
Sukhuma Sakhe	1 246 500	1 037 500	1 084 188	1 111 292
Child Programmes	120 500	124 000	129 580	132 820
Disability Programs	72 000	157 000	164 065	168 167
Gender	258 000	313 000	327 085	335 262
Youth Development	1 629 000	1 518 000	1 586 310	1 625 968
Arts and Culture projects	891 452	891 452	931 567	954 857
Bulwer Community Service Center	69 000	373 000	389 785	399 530
Mayoral Cup	1 080 000	1 180 000	1 233 100	1 263 928
Sport Development Project	425 500	436 500	456 143	467 546
LED Programmes	3 391 810	3 791 067	3 961 665	4 060 707
Tourism Programmes	1 508 520	1 483 520	1 550 278	1 589 035
Communication	1 100 000	1 100 000	1 149 500	1 178 238
Community Functions	1 250 000	1 191 836	1 245 469	1 276 605
Public Participation	740 000	730 000	762 850	781 921
Ward Committees	4 210 000	4 210 000	4 399 450	4 509 436
Spluma	1 200 000	1 500 000	1 567 500	1 606 688
Employee Wellness	849 807	649 807	679 048	696 025
EPWP, Learnerships and Internships	4 332 000	1 912 300	1 998 354	2 048 312
Bursaries External Students	1 425 000	1 425 000	1 489 125	1 526 353
TOTAL PROGRAMMES	26 001 589	24 352 982	25 448 866	26 085 088

Programmers and projects earmarked as follows:

- 1xBongumusa Marathon,
- 1x Sani stagger Marathon,
- 1x Harry Gwala Summer Cup,
- 1x Sazi Langa training Marathon,
- 1x Youth Games,
- 1x School sport program,
- 1x Ward Cultural Competition
- 1x Mayoral Cup and
- 1x Willy Mtolo cross Country

Conduct 10 trainings by June 2026

- 1x Jockeys training conducted,
- 1x training on GBV and Femicide

- 1x training of sport coaches,
- 1x training of artists,
- 1x training of crafters,
- 1x training of 30 youth on driving skills
- 1x training of 30 youth on Security skills
- 1x life skills training

To coordinate and ensure sustainable partnerships through various structures.

- Forums coordinated in 2 Gender Forum (Women& Men)
- Children's Forum
- Senior Citizen's Forum
- Disability Forum
- Local Aids Forum
- Arts and Culture Forum
- Sports Federation
- Youth Council.
- OSS Local Task Team.
- LRC (CWP)

COMMUNICATION, WARD COMMITTEES, COMMUNITY FUNCTION AND PUBLIC PARTICIPATION

A budget of **R7 231 836.00** has been set aside for communication, ward committees and public participation in order to encourage participation of the local community in the affairs of the municipality by 30 June 2026.

LOCAL ECONOMIC DEVELOPMENT

A budget of **R3 941 067.00** has been set aside for LED programmers to promote and support Local Economic Development through capacity building, forming of partnerships, co-operatives support with Materials and Equipment. 13 Skills Trainings Sessions will be conducted for Emerging

Enterprises in the various sectors of the local economy, which include the following:

- Construction Contract Management
- Beauty and Nail Technology
- Clothing and Textile designing
- Massage Therapy
- Plant Production
- Basic Bookkeeping & Saving in the Informal Economy.
- health, Hygiene and Safety in the informal economy.
- Hospitality
- Community House Building
- Body spray/cologne manufacturing
- Business Planning & Financing
- Technical Skills
- Hair Dressing
- 30 SMMEs and Cooperatives will be supported with material/ Equipment.

TOURISM

A budget of **R1 483 520** has been set aside for the facilitation and co-ordination of market exposure of local businesses through attendance of various Trade Exhibitions.

- Aloe Festival
- 1x Royal Show
- Tourism Indaba
- Africa Travel Indaba

We will also provide support to community tourism initiatives, organizations and individuals i.e.

- 1X Destination Marketing & Tourism Awards Program
- Development of Tourism Brochure
- 3x Tourism Awareness

Underberg has over the years proved itself a “laid back” tourist town forming the core in a web of adjoining tourist destinations including Lesotho, Maluti Drakensberg and other. It also accommodates various economic and commercial activities. In this regard, it proves a stable tourist-oriented property market due to its strategic location.

PLANNING AND DEVELOPMENT

A budget of **R1 570 000** has been set aside for planning and development projects.

FREE BASIC SERVICES: BASIC SOCIAL SERVICES PACKAGE FOR INDIGENT HOUSEHOLDS

A Budget of **R 700 000** has been set aside for Free Basic Electricity. Due to the high level of unemployment and subsequent poverty in the municipal area, there are households which are unable to pay for normal municipal services. The municipality will continue to offer rebates and exemption to qualifying and registered households.

REPAIRS AND MAINTENANCE

The following budget has been aside for the R&M in order to improve access to roads infrastructure, storm water and recreational facilities. It must be stated that we are still struggling to budget for 8% of the total value of our assets. The municipality is still facing the issue of property vandalism which must be dealt with.

Project Description	2025/2026 Draft Budget	Ward
Repairs and Maintenance of Community Assets		
Khethokuhle Comm Hall	450 000	Ward 15
Okhetheni Comm Hall	450 000	Ward 07
Seaford Comm Hall	600 000	Ward 13
Bulwer Comm Hall	850 000	Ward 10
Buyani Madlala Sport field	750 000	Ward 11
Bethelehem Sport Field	750 000	Ward 12
Himeville Cottages	650 000	Ward 02
	4 500 000	
Repairs and Maintenance of Office Buildings		
Himmeville Office	200 000	
Lot 68	500 000	
	700 000	

CAPITAL BUDGET FOR 2025/2026

A total capital budget of R 82 633 320 has been set aside in order to improve access to roads infrastructure, storm water and recreational facilities.

- Municipal infrastructure grant is R38 868 000 for the 2025/2026 financial year.

DESCRIPTION	2024/2025 Original Budget	2024/2025 Final Adjustment Budget	2025/2026 Draft Budget	2026/2027 Draft Budget	2027/2028 Draft Budget
MIG 2025/2026					
Bazini Sportfield	1 398 110	-	-	-	-
Sizamokuhle Creche	10 000	5 000	-	-	-
Ekupholeni Creche Ward 11	868 531	-	5 006 607	5 231 904	5 362 702
Phosane Hall Ward 12	868 078	-	7 536 733	7 875 886	8 072 783
Glan Maize Community Hall	2 695 282	-	5 487 073	5 733 991	5 877 341
Masameni/Mnywaneni Community Hall	80 000	80 000	-	-	-
Creighton Artificial Sportfield	80 000	80 000	-	-	-
Siyathuthuka Creche Ward 5	2 995 282	4 394 365	19 800	20 691	21 208
Maguzwana Sport Field	6 037 814	4 807 120	25 806	26 967	27 641
Hlane Creche Ward 6	1 654 562	-	-	-	-
Gala Creche	10 000	10 000	-	-	-
Zwelisha Creche Ward 2	2 695 282	3 984 966	19 600	20 482	20 994
Khubeni Creche Ward 3	2 501 075	3 649 575	17 344	18 124	18 578
Thonsini Community Hall	2 995 282	9 654 191	49 520	51 749	53 043
Underberg Asphalt Road Phase 2	3 500 000	3 360 722	14 300	14 943	15 317
Bulwer Asphalt Road Phase 7	2 928 702	1 187 061	1 944 782	2 032 297	2 083 105
Construction of Jackson Street Causeway ward 10	-	100 000	7 735 329	8 083 418	8 285 504
Bulwer Landfill Site Ward 10		-	1 011 106	1 056 606	1 083 021
Himeville Asphalt Road phase 3 (Extention of Thomas)			2 000 000	2 090 000	2 142 250
Jama Concrete Road ward 14			2 000 000	2 090 000	2 142 250
Creighton Artificial Sportfield Ward 14			6 000 000	6 270 000	6 426 750
TOTAL MIG	31 318 000	31 313 000	38 868 000	40 617 060	41 632 486

DESCRIPTION	2024/2025 Original Budget	2024/2025 Final Adjustment Budaet	2025/2026 Draft Budget	2026/2027 Draft Budget	2027/2028 Draft Budget
RENEWAL OF GRAVEL ROADS					
Renewal of Gravel Roads	6 700 000	3 700 000	2 800 000		
TOTAL FOR RENEWAL OF GRAVEL ROADS	6 700 000	3 700 000	2 800 000		
ADMINISTRATIVE CAPITAL EXPENDITURE					
Procurement of Furniture and Equipment	1 610 000	2 382 593	2 096 600	2 190 947	2 245 721
Procurement of Computer Software	1 107 823	1 107 823	1 092 823	1 142 000	1 170 550
Upgrading of Server	650 000	550 000	596 000	622 820	638 391
Procurement of Parkhome (Storage)	1 440 000	1 187 000	300 000	-	-
Municipal Offices	500 000	-	-	-	-
Procurement of Antivirus Software	120 000	120 000	160 000	167 200	171 380
Installation of Cameras	60 000	60 000	100 000	104 500	107 113
Fiber connection	650 000	650 000	650 000	679 250	696 231
Installation of bullet proof window NUD DLTC		-	500 000	522 500	535 563
Transport Assets	6 465 000	7 773 451	4 672 242	4 025 592	4 126 334
Pocurement of Car wash Equipment	1 400 000	400 000	-	-	-
Installation of creighton library circulation counter		-	400 000	418 000	428 450
Building of DLTC Offices	500 000	300 000	300 000	313 500	321 338
Partitioning of senior librarian office - NUD	-	-	200 000	209 000	214 225
Procurement of Disaster Management Gadgets	750 000	750 000	-	-	-
Underberg & Himeville Fire Satellite Parkhome		-	700 000	731 500	749 788
Fire Service Water Tanker			1 500 000	1 567 500	1 606 688
Installation of Buglar Guards	300 000	300 000	-	-	-
Extension of Bulwer CSC Parking space and construction of carpots			560 000	585 200	599 830
Fencing of Bulwer CSC			200 000	209 000	214 225
Procurement and Installation of Underberg Back-up Generator			500 000	522 500	535 563
TOTAL ADMINISTRATIVE CAPITAL PROJECTS	16 799 065	16 919 109	15 903 665	15 448 929	15 835 254

DESCRIPTION	2024/2025 Original Budget	2024/2025 Final Adjustment Budget	2025/2026 Draft Budget	2026/2027 Draft Budget	2027/2028 Draft Budget
SERVICE DELIVERY CAPITAL PROJECTS					
Informal Trading Infrastructure	-	-	-	-	-
Procurement of Plant and Equipment	1 465 000	1 825 000	3 050 000	3 187 250	3 266 931
Street lights	2 700 000	2 560 716	1 000 000	1 045 000	1 071 125
Tar's Valley Access Road Ward 7	2 000 000	2 409 785	19 649	20 533	21 046
Gobhogobho Pedestrian Bridge	500 000	400 000	-	-	-
Mobile Library	3 300 000	2 900 000	-	-	-
Construction of Animal Sheds	2 200 000	2 450 000	1 500 000	1 567 500	1 606 688
Traffic lights (Himeville)	800 000	500 000	500 000	522 500	535 563
Hlabeni Community Hall	50 000	-	-	-	-
Bus Shelters	300 000	270 000	1 400 000	1 463 000	1 499 575
Nomgidi Community Hall	2 500 000	650 000	-	-	-
Centocow Phase 2	2 000 000	1 700 000	37 176	38 849	39 820
Skip Bins	300 000	100 750	100 000	104 500	107 113
New Electrical Installations		397 208	250 000	261 250	267 781
Battery Energy Storage System	300 000	271 424	300 000	313 500	321 338
Construction of Storm Water	500 000	-	-	-	-
Creighton Storm Water	500 000	620 460	800 000	836 000	856 900
Building of Municipal Offices	500 000	-	-	-	-
Underberg CBD infrastructure Upgrade	15 000	15 000	-	-	-
Creighton CBD Infrastructure Upgrade	15 000	15 000	-	-	-
Bulwer CBD Infrastructure Upgrade	3 563 758	3 558 758	50 000	52 250	53 556
Bulwer CBD Infrastructure Upgrade		100 000	4 000 000	4 180 000	4 284 500
Upgrading of Himeville Township Asphalt Roads	3 000 000	4 902 612	-	-	-
Ndlangisa Pedestrian Bridge	500 000	351 112	4 000 000	4 180 000	4 284 500
Storm Water Pipes and Culverts	400 000	-	400 000	418 000	428 450
Half My Right Pedestrian Bridge	500 000	348 594	-	-	-
Mandawe Access Road Ward 15	2 000 000	2 345 098	19 031	19 887	20 384
Mafohla Community Hall	50 000	565 358	50 000	52 250	53 556
Concrete Surfacing of Mance Road	300 000	-	-	-	-
Concrete Surfacing of Valley View	300 000	-	4 000 000	4 180 000	4 284 500
Ridge to Ntwasahlobo pedestrian bridge	500 000	348 973	-	-	-
Horizontal Bailer	400 000	400 000	-	-	-
Bulwer Solar Energy		1 000 000	-	-	-
Mqatsheni Access Road Ward 1	2 500 000	3 570 178	25 800	26 961	27 635
Construction of Jackson Street Causeway ward 10	1 000 000	-	-	-	-
Roads Concrete Signs (with street names)	-	-	100 000	104 500	107 113
Extension of fencing donnybrook cemetery	-	-	200 000	209 000	214 225
Construction of NUD cemetery toilets	-	-	200 000	209 000	214 225
Development of Bulwer Cemetery	-	-	500 000	522 500	535 563
Kilmun Floodlights	-	-	600 000	-	-
Fencing of Donnybrook public toilet	-	-	160 000	-	-
Refurbishment of Creighton main building	-	-	1 800 000	-	-
TOTAL SERVICE DELIVERY CAPITAL PROJECTS	34 958 758	34 576 023	25 061 656	23 514 230	24 102 086

There was no allocation for Electrification Grant.

SECTOR DEPARTMENT

We will continue to engage and partner with Sector department like:

- Department of Transport -
- Department of education
- Department Health
- SAPS
- Department of Agriculture
- Eskom
- Social Development
- Department of Sport and Recreation
- Department of Arts and Culture
- Harry Gwala District Municipality
- Department of Public Works
- Department Local Economic Development
- Department of Co-operative Governance and Traditional affairs
- Department of Human Settlement

All these departments have very an important and critical role to play in changing the lives of Dr Nkosazana Dlamini Zuma people. Good relationship and working together with these departments and private partners can take our municipality forward:

Thank you

1.2 COUNCIL RESOLUTION

On the 31 March 2025 the Council of Dr Nkosazana Dlamini-Zuma Municipality met in the Council Chamber to consider the draft Budget of the municipality for the financial year 2025/26. The Council, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) to note and adopt the following:

- The Draft Budget and Tariff of charges for the Municipality for the financial year 2025/26
- The draft Budget related policies for the financial year 2025/26

Consolidated budget schedules A1 to A10.

- Budget Summary as contained in Table A1
- Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Table A2;
- Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Table A3;
- Budgeted Financial Performance (revenue and expenditure) as contained in Table A4;
- Budget Capital Expenditure by municipal vote, functional classification and funding by contained in Table A5.
- Budgeted Financial Position as contained in Table A6;
- Budgeted Cash Flows as contained in Table A7;
- Cash backed reserves and accumulated surplus reconciliation as contained in Table A8;
- Asset management as contained in Table A9; and
- Basic service delivery measurement as contained in Table A10.

1.3 EXECUTIVE SUMMARY

Introduction

This 2025/26 – 2027/2028 Tabled draft Medium -Term Revenue and Expenditure Framework (MTREF) budget report deals with the operating budget and tariff proposals as well as the capital budget and funding sources proposal to ensure that Dr Nkosazana Dlamini Zuma Municipality renders services to their local communities in a financial and sustainable manner.

Background

The application of sound financial management principles for the compilation of Dr Nkosazana Dlamini Zuma Municipality's budget is essential and critical to ensure that the municipality remains financially sustainable and that municipal services are provided sustainably, economically and equitably to all communities.

The Municipality's business and service delivery priorities were reviewed as part of this year's planning and budget process. Where appropriate, funds were transferred from low- to high-priority programmes to maintain sound financial stewardship. A critical review was also undertaken of expenditures on noncore and 'nice to have' items.

Dr Nkosazana Dlamini-Zuma Municipality has and will continue to implement a range of revenue collection strategies to optimize the collection of debt owed by consumers. Furthermore, the Municipality will continue to undertake various customer care initiatives to ensure that the municipality truly involves all citizens in the process of ensuring a people lead government. The municipality has a Revenue Enhancement Strategy that is reviewed annually and approved by the Council.

The South African economy has not been shielded from these global developments. National Treasury has revised South Africa's economic growth estimate for 2025 to 4.3 per cent, from 4.4 per cent at the time of the MTREF. This revision reflects a combination of the impact of changes in the global environment, along with South Africa's own unique challenges. Commodity prices, which have supported South Africa's economic recovery, slowed in the second half of 2024.

The main challenges experienced during the compilation of the 2025/26 MTREF can be summarised as follows:

- The ongoing difficulties in the national and local economy
- The rate of unemployment in the community that we are serving, having a negative impact on the collection over revenue, and increasing number of indigents.
- Aging and poorly maintained infrastructure;
- The need to reprioritise projects and expenditure within the existing resource envelope given the cash flow realities and declining cash position of the municipality;
- The challenge facing the Municipality is managing the gap between cost drivers and tariffs levied, as any shortfall must be made up by either operational efficiency gains or service level reductions.

Financial Sustainability

Financial sustainability over the long-term has to do with the maintenance of high priority expenditure programmes, both operating and capital to ensure programmes sustainability and desire quality of service to be rendered. There must also be rates and service charges stability and predictability in the overall rate burden by ensuring reasonable rates and service charges to fund programmes.

The application of sound financial management principles for the compilation of the municipality's financial plan is essential and critical to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically and equitable to all communities.

The following budget principles and guidelines directly informed the compilation of the 2025/26 MTREF:

- The 2024/25 Adjustment Budget priorities and targets, as well as the base line allocations contained in the Adjustment Budget were adopted as the upper limits for the new baselines for the 2025/26 draft budget;

- Tariff and property rate increases should be affordable and should generally not exceed inflation as measured by the CPI, except where there are price increases in the inputs of services that are beyond the control of the municipality.
- There will be no budget allocated to national and provincial funded projects unless the necessary grants to the municipality are reflected in the national and provincial budget and have been gazette as required by the annual Division of Revenue Act.

Table Below Presents a Consolidated overview of the 2025/2026 Budget.

DESCRIPTION	2024/2025 Adjustment Budget	2025/2026 Draft Budget	2026/2027 Draft Budget	2027/2028 Draft Budget
TOTAL REVENUE EXCLUDING INEP	- 290 047 747	- 301 384 531	- 314 874 849	- 322 857 648
TOTAL OPERATING EXPENDITURE	293 126 062	298 214 117	316 307 487	327 401 504
TOTAL CAPITAL EXPENDITURE EXCLUDING INEP	86 633 132	82 633 320	79 580 219	81 569 826
TOTAL OPEX & CAPEX	379 759 194	380 847 438	395 887 705	408 971 330

Total revenue for the municipality has increased by 4% per cent or R 11,3 million when comparing with adjustment. In 2025/2026 the revenue is expected to increase to R301, 4million and increase in 2026/27 to R314,9 million.

Total operating expenditure for the 2025/26 financial year has been increased by 2%, or R5,1 million when compared to the 2024/25 Adjustments Budget. Implementation of containment measures on various operational expenditure items contributed to the minimal increase. The depreciation budget has increased from R 49,5 million to R54 million in the 2025/2026 financial year. Repairs and Maintenance budget increased by 12% or R 1,7 million when compared to the 2024/25 Adjustment Budget.

- **Provision for debt impairment and Irrecoverable debts written off**

The provision of debt impairment and irrecoverable debts written off was determined based on an annual collection rate for 2025/2026. A budget of R3,9 million has been set aside in 2025/26, financial year. this item is allocated at an amount of R4 million in the 2026/27 financial year and escalates to R 4,2 million in the following year.

- **Provision for depreciation and asset impairment.**

Provision for depreciation and asset impairment has been informed by the municipality's Assets Management policy. Depreciation is widely considered a proxy for the rate assets consumption. Budget appropriated for Depreciation is R 54, 1 million for 2025/26 financial year escalating to R 56,5 million in 2026/2027 financial year and R 57, 9million in 2027/2028.

- **Capital Budget**

The capital budget is R 82,6 million for 2025/26 and that is R4 million decrease when compared to the 2024/25 Adjustment Budget.

1.3.1. OPERATING REVENUE FRAMEWORK

The rates revenue collection is currently expressed as a percentage (average 77%) of annual billings based on the previous year's actual collection. The performance of arrear collection will however only be considered as a source of additional cash in-flow once the performance has been prudently monitored 2025/2026. The overall tariffs have increased by approximately 4,3% when compared with the 2024/2025 tariffs.

The following stipulations in the property rates are highlighted:

- The first R 50 000.00 of the market value of property used for residential purposes and First R 15,000 of the Municipal Value of a multiple use property is excluded from the ratable values (Section 17 (h) of the MPRA).
- 30% rebate will be granted for developed properties
- 30% rebate will be granted to agriculture
- 100% rebate will be granted to registered indigents in terms of the indigent policy.
- For pensioners, physically and mentally disabled persons, a maximum/ total rebate 75% to owners of ratable properties if the total gross income of the applicant and his/her spouse, if any, does not exceed the amount of equal to twice the annual state pension as approved by government for a financial year.

For Dr Nkosazana Dlamini Zuma Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times

strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices must be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the Municipality and continued economic development;
- Efficient revenue management, which aims to ensure a 95 per cent annual collection rate for property rates and other key service charges;
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of the Municipality.

Grants remain the largest revenue source and property rates is the second and third source is interest on investment and the fourth one is other revenue. Municipality have been urged to review the tariffs of the items on annual basis to ensure they are cost reflective market related.

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were considered to ensure the financial sustainability of the Municipality.

It must also be appreciated that the consumer price index, as measured by CPI, is not a good measure of the cost increases of goods and services relevant to municipalities. The basket of goods and services utilised for the calculation of the CPI consist of items such as food, petrol and medical services, whereas the cost drivers of a municipality are informed by items such as the cost of remuneration, petrol, diesel, cement etc. The current challenge facing the Municipality is managing the gap between cost drivers and tariffs levied, as any shortfall must be made up by either operational efficiency gains or service level reductions. The Municipality will have to implement a refuse removal strategy to ensure that this service can be rendered in a sustainable manner over the medium to long-term and this is planned for 2025.

Total Operating revenue and Tariffs

The total rates revenue has increased by 4% for the 2025/26 financial year when compared to the 2024/25 Adjusted Budget which is above the CPI projections. For the two outer years, the total rates revenue is expected to increase by 4,6% and 4,4%. Service Charge revenue will increase by 4% when compared to the 2024/25 Adjusted Budget.

Total revenue for 2025/26 financial year has increased from R294, 8 million to R301,4 million when compared to the 2024/25 Adjustment Budget.

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account to ensure the financial sustainability of the municipality. National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as possible. However, excessive increases are likely to be counterproductive, resulting in higher levels of non-payment. The municipality has embarked on different strategies of revenue collection in the 2024/25, more effort on finding new strategies will be deployed in 2025/26 financial year.

The following table is a summary of the 2025/26 MTREF (classified by main revenue source):

Table A4 Summary of revenue classified by main revenue source

KZN436 Dr Nkosazana Dlamini Zuma - Table A4 Budgeted Financial Performance (revenue and expenditure)											
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand	1										
Revenue											
Exchange Revenue											
Service charges - Electricity	2	-	-	-	-	-	-	-	-	-	-
Service charges - Water	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	2	4 006	4 197	4 379	4 615	4 674	4 674	3 020	4 861	5 080	5 207
Sale of Goods and Rendering of Services		196	554	855	5 419	5 419	5 419	1 535	647	676	693
Agency services		552	635	609	722	722	722	379	751	784	804
Interest		-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		7 601	14 179	15 970	16 027	16 027	16 027	8 806	16 732	17 485	17 922
Dividends		-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		1 122	1 306	2 354	1 583	1 583	1 583	1 351	2 153	2 250	2 306
Licence and permits		445	414	461	428	428	428	559	445	465	477
Special rating levies		-	-	-	-	-	-	-	-	-	-
Operational Revenue		393	238	801	793	793	793	18	825	863	884
Non-Exchange Revenue											
Property rates	2	34 690	41 074	42 392	44 116	44 589	44 589	29 520	46 096	48 170	49 374
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		1 328	978	745	919	2 579	2 579	2 047	2 602	2 720	2 788
Licences or permits		-	3	51	19	19	19	-	20	21	22
Transfer and subsidies - Operational		149 161	161 784	177 143	179 345	179 345	179 345	176 990	179 187	187 178	191 969
Interest		6 149	6 469	7 674	5 937	5 937	5 937	6 152	8 198	8 567	8 781
Fuel Levy		-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	1 686	407	-	-	-	-	-	-	-
Other Gains		1 348	782	10 570	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		206 993	234 299	264 411	259 923	262 116	262 116	230 378	262 517	274 258	281 225
Expenditure											
Employee related costs	2	73 587	75 426	85 095	102 736	100 819	100 819	60 143	104 388	109 085	111 813
Remuneration of councillors		11 445	11 578	12 498	13 057	14 499	14 499	8 635	14 499	15 151	15 530
Bulk purchases - electricity	2	-	-	-	-	-	-	-	-	-	-
Inventory consumed	8	3 591	3 697	4 475	7 479	6 335	6 335	2 979	6 567	6 863	7 034
Debt impairment	3	-	-	-	4 746	1 546	1 546	-	4 746	4 959	5 083
Depreciation and amortisation		48 220	45 220	48 555	41 231	49 526	49 526	34 522	54 038	56 469	57 881
Interest		1 618	2 280	2 412	1 097	1 057	1 057	699	1 240	1 296	1 328
Contracted services		52 695	54 257	55 524	68 110	65 710	65 710	37 996	60 743	68 045	72 933
Transfers and subsidies		1 052	499	1 851	1 700	1 857	1 857	1 318	1 700	1 777	1 821
Irrecoverable debts written off		5 509	1 257	24 339	3 900	1 700	1 700	191	3 900	4 075	4 177
Operational costs		31 813	35 904	42 154	46 077	50 077	50 077	30 513	46 394	48 586	49 801
Losses on disposal of Assets		-	-	-	-	-	-	-	-	-	-
Other Losses		-	-	-	-	-	-	-	-	-	-
Total Expenditure		229 531	230 119	276 902	290 133	293 126	293 126	176 998	298 214	316 307	327 402
Surplus/(Deficit)		(22 538)	4 180	(12 491)	(30 210)	(31 010)	(31 010)	53 380	(35 698)	(42 050)	(46 176)
Transfers and subsidies - capital (monetary allocations)	6	50 943	43 108	32 385	31 718	32 718	32 718	18 010	38 868	40 617	41 632
Transfers and subsidies - capital (in-kind)	6	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		28 405	47 287	19 893	1 508	1 708	1 708	71 390	3 170	(1 433)	(4 544)
Income Tax		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		28 405	47 287	19 893	1 508	1 708	1 708	71 390	3 170	(1 433)	(4 544)
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		28 405	47 287	19 893	1 508	1 708	1 708	71 390	3 170	(1 433)	(4 544)
Share of Surplus/Deficit attributable to Associate	7	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	1	28 405	47 287	19 893	1 508	1 708	1 708	71 390	3 170	(1 433)	(4 544)

The table above indicates the municipality's main sources of revenue generation. The above table excludes revenue foregone arising from discounts and rebates associated with the tariff policies of the Municipality. Details in this regard are contained in Table SA1

Property Rates

Property rates revenue is the second largest source of revenue. The 2024/25 budget has increased by R3,8 million.

Sale of goods and rendering of services for 2025/2026 financial year is R 646,635.00 detailed breakdown of all the items under this category will be provided as supporting document.

Interest on investments is the third biggest source of revenue. The budget was increased by 4% after considering projected total municipal investments and actual performance as at the end of February 2025.

Gains are sitting at R0 as the municipality is in the process of finalizing the list of properties to be disposed.

Interest in outstanding debtors has been increased by 3% when compared to the 2024/25 adjustment budget, due to the significant increase in the municipal debtors' book. It should be noted that the municipality has strategies that the municipality is currently implementing to collect the outstanding debt. We have also appointed Debt Collectors to assist Revenue Management with enforcement of debt collection policy. Revenue collection plans are reviewed, improved and implemented on a monthly basis.

Fines, penalties and forfeits were increased by R23 182 when compared to the 2024/25. From our assessment most people are paying their fines at Magistrate Court after they have negotiated for discounts.

Pound is one of the smallest sources of revenue. These funds are accrued as a result of law enforcement. The municipality do not aim to make a profit out of it. The tariff is set with an aim of recovering costs.

Licenses and permits show an increase of R 774 (4%) when compared to the 2024/25 Adjustment Budget, the current year performance was considered and a percentage (4%) of the agency services that the municipality receives for performing services for the department of transport.

Agency fees budget increased by R28 867 when compared to the 2024/25 adjustment budget after taking into consideration the actual performance for the first six months and full year projections for current year.

Operating grants transfers totals R 179, 2 million in the 2025/26 financial year and they show a decrease of R 158 000 when compared to the 2024/25 Adjustment Budget. The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

Table SA18 Operating Transfers and Grant Receipts

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA18 Transfers and grant receipts										
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand										
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		152 706	165 344	174 575	179 258	179 258	179 258	170 119	177 774	182 219
Operational Revenue:General Revenue:Equitable Share		139 476	152 466	162 271	170 740	170 740	170 740	170 119	177 774	182 219
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		2 323	2 476	2 112	1 832	1 832	1 832	-	-	-
Local Government Financial Management Grant [Schedule 5B]		1 950	1 950	1 950	1 900	1 900	1 900	-	-	-
Integrated National Electrification Programme Grant		8 957	8 452	8 242	4 786	4 786	4 786	-	-	-
Provincial Government:		3 972	5 423	6 169	4 873	4 873	4 873	-	-	-
Capacity Building		-	-	-	-	-	-	-	-	-
Capacity Building and Other		3 972	5 423	6 169	4 873	4 873	4 873	-	-	-
Total Operating Transfers and Grants	5	156 678	170 767	180 744	184 131	184 131	184 131	170 119	177 774	182 219
Capital Transfers and Grants										
National Government:		42 508	30 558	24 154	31 718	31 718	31 718	-	-	-
Municipal Infrastructure Grant [Schedule 5B]		42 508	30 558	24 154	31 718	31 718	31 718	-	-	-
Provincial Government:		5 200	-	-	-	-	-	-	-	-
Infrastructure		5 200	-	-	-	-	-	-	-	-
Total Capital Transfers and Grants	5	47 708	30 558	24 154	31 718	31 718	31 718	-	-	-
TOTAL RECEIPTS OF TRANSFERS & GRANTS		204 386	201 325	204 898	215 849	215 849	215 849	170 119	177 774	182 219

1.3.2 OPERATING EXPENDITURE FRAMEWORK

Dr NDZ Municipality's expenditure framework for the 2025/26 budget and MTREF is informed by the following:

- The asset renewal strategy and the repairs and maintenance plan;
- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit;
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and
- Strict adherence to the principle of 'no project plan, no budget'. If there is no business plan no funding allocation can be made.

The following table is a high-level summary of the 2025/26 budget and MTREF (classified per main type of operating expenditure):

Table A4 Summary of operating expenditure by standard classification item.

KZN436 Dr Nkosazana Dlamini Zuma - Table A4 Budgeted Financial Performance (revenue and expenditure)											
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand	1										
Revenue											
Exchange Revenue											
Service charges - Electricity	2	-	-	-	-	-	-	-	-	-	-
Service charges - Water	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	2	4 006	4 197	4 379	4 615	4 674	4 674	3 020	4 861	5 080	5 207
Sale of Goods and Rendering of Services		196	554	855	5 419	5 419	5 419	1 535	647	676	693
Agency services		552	635	609	722	722	722	379	751	784	804
Interest		-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		7 601	14 179	15 970	16 027	16 027	16 027	8 806	16 732	17 485	17 922
Dividends		-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		1 122	1 306	2 354	1 583	1 583	1 583	1 351	2 153	2 250	2 306
Licence and permits		445	414	461	428	428	428	559	445	465	477
Special rating levies		-	-	-	-	-	-	-	-	-	-
Operational Revenue		393	238	801	793	793	793	18	825	863	884
Non-Exchange Revenue											
Property rates	2	34 690	41 074	42 392	44 116	44 589	44 589	29 520	46 096	48 170	49 374
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		1 328	978	745	919	2 579	2 579	2 047	2 602	2 720	2 788
Licences or permits		-	3	51	19	19	19	-	20	21	22
Transfer and subsidies - Operational		149 161	161 784	177 143	179 345	179 345	179 345	176 990	179 187	187 178	191 969
Interest		6 149	6 469	7 674	5 937	5 937	5 937	6 152	7 198	7 522	7 710
Fuel Levy		-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	1 686	407	-	-	-	-	-	-	-
Other Gains		1 348	782	10 570	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		206 993	234 299	264 411	259 923	262 116	262 116	230 378	261 517	273 213	280 154
Expenditure											
Employee related costs	2	73,587	75,426	85,095	102,736	100,819	100,819	60,143	104,388	109,085	111,813
Remuneration of councillors		11,445	11,578	12,498	13,057	14,499	14,499	8,635	14,499	15,151	15,530
Bulk purchases - electricity	2	-	-	-	-	-	-	-	-	-	-
Inventory consumed	8	3,591	3,697	4,475	7,479	6,335	6,335	2,979	6,567	6,863	7,034
Debt impairment	3	-	-	-	4,746	1,546	1,546	-	4,746	4,959	5,083
Depreciation and amortisation		48,220	45,220	48,555	41,231	49,526	49,526	34,522	54,038	56,469	57,881
Interest		1,618	2,280	2,412	1,097	1,057	1,057	699	1,240	1,296	1,328
Contracted services		52,695	54,257	55,524	68,110	65,710	65,710	37,996	60,743	68,045	72,933
Transfers and subsidies		1,052	499	1,851	1,700	1,857	1,857	1,318	1,700	1,777	1,821
Irrecoverable debts written off		5,509	1,257	24,339	3,900	1,700	1,700	191	3,900	4,075	4,177
Operational costs		31,813	35,904	42,154	46,077	50,077	50,077	30,513	46,394	48,586	49,801
Losses on disposal of Assets		-	-	-	-	-	-	-	-	-	-
Other Losses		-	-	-	-	-	-	-	-	-	-
Total Expenditure		229,531	230,119	276,902	290,133	293,126	293,126	176,998	298,214	316,307	327,402
Surplus/(Deficit)		(22,538)	4,180	(12,491)	(30,210)	(31,010)	(31,010)	53,380	(35,698)	(42,050)	(46,176)
Transfers and subsidies - capital (monetary allocations)	6	50,943	43,108	32,385	31,718	32,718	32,718	18,010	38,868	40,617	41,632
Transfers and subsidies - capital (in-kind)	6	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		28,405	47,287	19,893	1,508	1,708	1,708	71,390	3,170	(1,433)	(4,544)
Income Tax		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		28,405	47,287	19,893	1,508	1,708	1,708	71,390	3,170	(1,433)	(4,544)
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		28,405	47,287	19,893	1,508	1,708	1,708	71,390	3,170	(1,433)	(4,544)
Share of Surplus/Deficit attributable to Associate	7	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	1	28,405	47,287	19,893	1,508	1,708	1,708	71,390	3,170	(1,433)	(4,544)

Operating Expenditure Budget

The total operating expenditure has increased from R 293,1 million to R 298,2 million and that is an increase of R 3,9 million when compared to the 2024/25 Adjustment.

(1) Employee Related Costs

The budgeted allocation for employee-related costs for the 2025/26 financial year total to R 105,8million and shows an increase of 5% when compared to the 2024/25 Adjustment Budget. The employee costs ratio to total operating budget is 40%, which is within the norm of 25%-40%. Management has set up a Placement Committee that will deal with various salary bill issues with the aim of containing salary and wage costs. The merger of 2016 pre-election entities will have last long effect on the salary bill of Dr Nkosazana Dlamini Zuma local municipality. Slow growth of revenue base because of the rurality of municipality is another cause. However, the municipality has developed a revenue enhancement plan with an aim to improve the revenue. Monthly progress reports on the implementation of revenue plan are tabled to Council structures as part of oversight processes. The municipality has also considered and will continue to explore the following options,

(a.) Outsource some municipal services.

(b.) Merge other vacant positions and not fill any new vacant positions that the organization can operate without.

The municipality will ensure that the above options are considered and implemented without any negative effects to the community/to the service delivery.

(2) **Remuneration of councilors** there were no adjustments, when compared to the 2024/25 adjustment budget.

(3.) **Contracted services** expenditure totals to R72, 2million and has decreased by 5% when compared to the 2024/25 Adjustment Budget of R 75,8 million and that clearly demonstrates that the municipality will be using less of the contracted services even though there are still services that require outsourcing. Most of the services will be done internally. Only specialized skills will be outsourced as per Municipal Cost Containment Policy.

(4.) Other expenditure comprises of various line items relating to the daily operations of the municipality. The general expenditure for 2025/26 have decrease by 5% when compared to the 2024/25 Adjustment Budget of R 3,5 million. General expenditure items were not increased in the draft budget because a high increase was affected during the adjustment budget of which it was used as a base line to draft budget.

Finance charges total to R 182 877 and there is an increase in this line item when compared to the adjustment budget. Adjustment budget was used a base line to draft budget. The municipality has a new contract for printing machines.

(5.) Repairs and maintenance have increased by 11% when compared to the 2024/2025 adjustment budget, an increase results from the R 1,7 million budget that was allocated in the adjustment budget for maintenance of roads that were damaged by heavy rains experienced in the KZN province, the budget is not allocated in the draft budget. R&M as a percentage of operating expenditure is sitting at 6% and as a percentage of PPE is sitting at 1%, which is far below the norm of 8% as recommended by MFMA Circular No.55. The budget has been aside for the R&M in order to improve access to roads infrastructure, storm water and recreational facilities. It must be stated that we are still struggling to budget for 8% of the total value of our assets. The municipality is still facing the issue of property vandalism which must be dealt with as part of community awareness programmers. Even though the R&M budget appear small, there are plans in place to utilize our existing plant and machinery and EPWP program to maintain the existing infrastructure and community facilities.

The table below provides a breakdown of the repairs and maintenance in relation to asset class:

Table SA34c Repairs and maintenance by asset class.

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA34c Repairs and maintenance expenditure by asset class										
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		5 815	7 201	9 110	7 500	7 500	7 500	6 500	6 793	6 962
Roads Infrastructure		5 815	7 201	9 110	7 500	7 500	7 500	6 500	6 793	6 962
Roads		–	–	–	–	–	–	–	–	–
Road Structures		5 815	7 201	9 110	7 500	7 500	7 500	6 500	6 793	6 962
Community Assets		3 000	1 978	3 117	4 200	1 636	1 636	4 650	4 859	4 981
Community Facilities		3 000	1 978	3 117	4 200	1 636	1 636	4 650	4 859	4 981
Halls		2 706	1 924	3 117	3 900	1 486	1 486	4 500	4 703	4 820
Cemeteries/Crematoria		295	53	–	300	150	150	150	157	161
Other assets		1 145	2 981	1 708	2 000	1 400	1 400	1 900	1 986	2 035
Operational Buildings		1 145	2 981	1 708	2 000	1 400	1 400	1 900	1 986	2 035
Municipal Offices		1 145	2 981	1 708	2 000	1 400	1 400	1 900	1 986	2 035
Computer Equipment		20	25	11	66	66	66	66	69	71
Computer Equipment		20	25	11	66	66	66	66	69	71
Machinery and Equipment		124	156	188	750	506	506	644	673	690
Machinery and Equipment		124	156	188	750	506	506	644	673	690
Transport Assets		4 491	4 014	3 674	2 771	2 911	2 911	2 425	2 534	2 597
Transport Assets		4 491	4 014	3 674	2 771	2 911	2 911	2 425	2 534	2 597
Total Repairs and Maintenance Expenditure	1	14 596	16 355	17 808	17 287	14 018	14 018	16 185	16 914	17 336
R&M as a % of PPE		3,0%	3,4%	3,7%	2,9%	2,4%	2,4%	2,7%	2,8%	2,9%
R&M as % Operating Expenditure		6,4%	7,1%	6,4%	6,0%	4,8%	4,8%	9,1%	5,7%	5,5%

Cost Containment Measures

The municipality also has a policy in place dealing with the cost containment measures in order to cut costs on the following proposed items:

- Vehicles used for political office-bearers
- Vehicles used by officials
- Use of accommodation and training
- Travel & subsistence and Domestic Accommodation
- Telephone, cell phone and photocopying usage
- Sponsorships, events & catering
- Catering

- Printing and stationery
- Employee costs
- Mobilisation of resources for the municipality
- Refuse/waste transportation
- Construction of projects internally
- Application of premium on goods and services
- Communication and advertising
- Conferences, meetings & study tours
- Other related expenditure items

1.3.3 CAPITAL EXPENDITURE

The following table provides a breakdown of budgeted capital expenditure by vote:

Table A5 capital expenditure by vote, functional and funding

KZN436 Dr Nkosazana Dlamini Zuma - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding											
Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand	1										
Capital Expenditure - Functional											
Governance and administration		61 829	70 824	60 805	6 064	6 004	6 004	2 311	5 847	6 110	6 263
Executive and council		158	1 876	136	185	285	285	69	255	266	273
Finance and administration		61 671	68 948	60 669	5 879	5 719	5 719	2 242	5 592	5 844	5 990
Internal audit		-	-	-	-	-	-	-	-	-	-
Community and public safety		620	1 441	8 115	15 120	13 625	13 625	4 959	11 780	10 743	11 011
Community and social services		159	1 098	1 313	7 625	6 837	6 837	2 263	4 380	4 577	4 692
Sport and recreation		-	-	-	-	-	-	-	-	-	-
Public safety		462	342	6 802	7 495	6 788	6 788	2 695	7 400	6 166	6 320
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		8 548	9 622	4 865	68 167	64 388	64 388	40 744	58 415	60 730	62 249
Planning and development		1 557	1 751	1 609	51 767	46 261	46 261	30 046	44 571	46 576	47 741
Road transport		6 992	7 871	3 256	16 400	18 126	18 126	10 698	13 844	14 154	14 508
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services		757	-	-	1 200	2 516	2 516	716	1 911	1 997	2 047
Energy sources		-	-	-	-	1 000	1 000	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	500	620	620	620	800	836	857
Waste management		757	-	-	700	896	896	96	1 111	1 161	1 190
Other		-	-	-	-	100	100	-	4 600	-	-
Total Capital Expenditure - Functional	3,7	71 755	81 887	73 786	90 551	86 633	86 633	48 730	82 553	79 580	81 570
Funded by:											
National Government		(382)	-	-	31 318	31 318	31 318	22 336	38 868	40 617	41 632
Provincial Government		375	-	736	-	1 400	1 400	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	(7)	-	736	31 318	32 718	32 718	22 336	38 868	40 617	41 632
Public contributions & donations	5	-	-	-	-	-	-	-	-	-	-
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		12 836	17 981	14 522	59 233	53 915	53 915	26 393	41 805	36 999	37 924
Total Capital Funding	7	12 829	17 981	15 257	90 551	86 633	86 633	48 730	80 673	77 616	79 556

Capital expenditure totals to R82 ,5million and shows an decrease of R 4 million when compared to the 2024/25 Adjustment Budget of R 86, 6million.

1.4 ANNUAL BUDGET TABLES

The following pages present the main budget tables as required in terms of section 9 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2025/26 budget and MTREF as approved by the Council. Each table is accompanied by explanatory notes on the facing page.

A1 - Budget Summary

Table A1 below is a budget summary and provides a concise overview of the Dr NDZ municipality's budget from all the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).

The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.

A financial management reform emphasizes the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:

KZN436 Dr Nkosazana Dlamini Zuma - Table A1 Budget Summary

Description	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousands										
Financial Performance										
Property rates	34,690	41,074	42,392	44,116	44,589	44,589	29,520	46,096	48,170	49,374
Service charges	4,006	4,197	4,379	4,615	4,674	4,674	3,020	4,861	5,080	5,207
Investment revenue	7,601	14,179	15,970	16,027	16,027	16,027	8,806	16,732	17,465	17,922
Transfer and subsidies - Operational	149,161	161,784	177,143	179,345	179,345	179,345	176,990	179,187	187,178	191,969
Other own revenue	11,535	13,065	24,527	15,821	17,481	17,481	12,041	15,641	16,345	16,754
contributions	206,993	234,299	264,411	259,923	262,116	262,116	230,378	262,517	274,258	281,225
Employee costs	73,587	75,426	85,095	102,736	100,819	100,819	60,143	104,388	109,085	111,813
Remuneration of councillors	11,445	11,578	12,498	13,057	14,499	14,499	8,635	14,499	15,151	15,530
Depreciation and amortisation	48,220	45,220	48,555	41,231	49,526	49,526	34,522	54,038	56,469	57,881
Interest	1,618	2,280	2,412	1,097	1,057	1,057	699	1,240	1,296	1,328
Inventory consumed and bulk purchases	3,591	3,697	4,475	7,479	6,335	6,335	2,979	6,567	6,863	7,034
Transfers and subsidies	1,052	499	1,851	1,700	1,857	1,857	1,318	1,700	1,777	1,821
Other expenditure	90,018	91,418	122,017	122,833	119,032	119,032	68,700	115,782	125,666	131,994
Total Expenditure	229,531	230,119	276,902	290,133	293,126	293,126	176,998	298,214	316,307	327,402
Surplus/(Deficit)	(22,538)	4,180	(12,491)	(30,210)	(31,010)	(31,010)	53,380	(35,698)	(42,050)	(46,176)
Transfers and subsidies - capital (monetary allocations)	50,943	43,108	32,385	31,718	32,718	32,718	18,010	38,868	40,617	41,632
Transfers and subsidies - capital (in-kind)	—	—	—	—	—	—	—	—	—	—
contributions	28,405	47,287	19,893	1,508	1,708	1,708	71,390	3,170	(1,433)	(4,544)
Share of surplus/ (deficit) of associate	—	—	—	—	—	—	—	—	—	—
Intercompany/Parent subsidiary transactions	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) for the year	28,405	47,287	19,893	1,508	1,708	1,708	71,390	3,170	(1,433)	(4,544)
Capital expenditure & funds sources										
Capital expenditure	71,755	81,887	73,786	90,551	86,633	86,633	48,730	82,633	79,580	81,570
Transfers recognised - capital	(7)	—	736	31,318	32,718	32,718	22,336	38,868	40,617	41,632
Borrowing	—	—	—	—	—	—	—	—	—	—
Internally generated funds	12,836	17,981	14,522	59,233	53,915	53,915	26,393	43,765	38,963	39,937
Total sources of capital funds	12,829	17,981	15,257	90,551	86,633	86,633	48,730	82,633	79,580	81,570
Financial position										
Total current assets	229,861	179,061	196,200	117,460	159,304	159,304	252,396	136,795	137,704	134,089
Total non current assets	501,837	496,656	513,180	623,771	606,945	606,945	529,174	635,541	630,056	630,634
Total current liabilities	73,829	55,494	45,479	91,414	43,982	43,982	43,823	46,898	46,926	46,999
Total non current liabilities	19,712	13,591	23,347	20,509	23,347	23,347	24,016	23,347	23,347	23,347
Community wealth/Equity	638,157	677,313	697,213	629,309	698,908	698,908	730,001	702,091	697,488	694,377
Cash flows										
Net cash from (used) operating	147,774	111,476	106,422	49,297	49,411	49,411	(563,817)	59,261	57,814	56,184
Net cash from (used) investing	(10,763)	(12,527)	(1,979)	—	(102,969)	(102,969)	(2,173)	(95,349)	(91,915)	(94,213)
Net cash from (used) financing	(14)	4	0	—	—	—	(205)	—	—	—
Cash/cash equivalents at the year end	296,172	279,189	263,699	146,465	85,877	85,877	(426,760)	49,789	15,688	(22,341)
Cash backing/surplus reconciliation										
Cash and investments available	180,235	159,256	139,435	42,327	85,877	85,877	191,405	49,789	51,776	47,848
Application of cash and investments	3,499	34,783	(19,279)	43,191	6,263	6,263	380,556	(18,933)	(19,692)	(18,323)
Balance - surplus (shortfall)	176,736	124,472	158,715	(864)	79,614	79,614	(189,151)	68,722	71,468	66,171
Asset management										
Asset register summary (WDV)	501,837	496,656	513,180	623,771	606,945	606,945	—	635,541	630,056	630,634
Depreciation	48,220	45,220	48,555	41,231	49,526	49,526	—	54,038	56,469	57,881
Renewal and Upgrading of Existing Assets	46,905	63,906	58,528	17,444	15,642	15,642	—	10,720	11,203	11,483
Repairs and Maintenance	14,596	16,355	17,808	17,287	14,018	14,018	—	16,185	16,914	17,336
Free services										
Cost of Free Basic Services provided	—	—	—	—	—	—	—	—	—	—
Revenue cost of free services provided	4,023	833	18,688	22,593	23,397	23,397	—	24,882	26,001	26,652
Households below minimum service level										
Water:	—	—	—	—	—	—	—	—	—	—
Sanitation/sewerage:	—	—	—	—	—	—	—	—	—	—
Energy:	—	—	—	—	—	—	—	—	—	—
Refuse:	—	—	—	—	—	—	—	—	—	—

Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

Table A2 below is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The Municipal revenue, operating expenditure and capital expenditure are then classified in terms if each of these functional areas which enables the National

Treasury to compile ‘whole of government’ reports. Total Revenue on this table includes capital revenues (Transfers and Subsidies – Capital).

KZN436 Dr Nkosazana Dlamini Zuma - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)										
Functional Classification Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand	1									
Revenue - Functional										
Governance and administration		194,613	220,966	252,089	241,744	243,878	243,878	248,445	259,625	266,115
Executive and council		—	—	—	—	—	—	—	—	—
Finance and administration		194,613	220,966	252,089	241,744	243,878	243,878	248,445	259,625	266,115
Internal audit		—	—	—	—	—	—	—	—	—
Community and public safety		13,977	13,216	7,001	6,624	6,624	6,624	6,753	6,985	7,271
Community and social services		12,420	4,423	4,169	4,882	4,882	4,882	4,942	5,093	5,331
Sport and recreation		—	—	—	—	—	—	—	—	—
Public safety		1,557	8,793	2,832	1,741	1,741	1,741	1,811	1,892	1,940
Housing		—	—	—	—	—	—	—	—	—
Health		—	—	—	—	—	—	—	—	—
Economic and environmental services		45,340	39,028	32,127	33,472	33,472	33,472	41,325	43,185	44,265
Planning and development		483	637	225	322	322	322	322	337	345
Road transport		44,857	38,391	31,901	33,150	33,150	33,150	41,003	42,848	43,919
Environmental protection		—	—	—	—	—	—	—	—	—
Trading services		4,006	4,197	5,579	9,801	10,860	10,860	4,861	5,080	5,207
Energy sources		—	—	1,200	4,786	4,786	4,786	—	—	—
Water management		—	—	—	—	—	—	—	—	—
Waste water management		—	—	—	—	—	—	—	—	—
Waste management		4,006	4,197	4,379	5,015	6,074	6,074	4,861	5,080	5,207
Other	4	—	—	—	—	—	—	—	—	—
Total Revenue - Functional	2	257,936	277,407	296,796	291,641	294,834	294,834	301,385	314,875	322,858
Expenditure - Functional										
Governance and administration		132,265	128,415	166,613	171,081	169,148	169,148	180,726	190,271	195,028
Executive and council		22,841	24,179	27,798	30,258	31,620	31,620	31,936	33,373	34,207
Finance and administration		107,284	102,278	136,059	135,945	133,869	133,869	144,972	151,616	155,406
Internal audit		2,141	1,959	2,756	4,878	3,659	3,659	3,819	5,282	5,414
Community and public safety		29,938	29,704	32,083	42,160	47,570	47,570	43,298	45,247	46,388
Community and social services		16,085	15,905	17,415	21,022	21,584	21,584	22,053	23,046	23,632
Sport and recreation		154	157	153	—	—	—	—	—	—
Public safety		13,252	13,217	14,057	20,099	19,363	19,363	20,237	21,147	21,676
Housing		449	425	458	1,039	6,623	6,623	1,009	1,054	1,081
Health		—	—	—	—	—	—	—	—	—
Economic and environmental services		43,288	49,957	54,955	56,260	54,058	54,058	58,092	60,708	62,247
Planning and development		12,058	13,640	12,331	24,550	20,492	20,492	24,432	25,533	26,193
Road transport		31,230	36,318	42,624	31,710	33,565	33,565	33,660	35,175	36,054
Environmental protection		—	—	—	—	—	—	—	—	—
Trading services		21,903	20,085	21,408	15,728	17,376	17,376	10,902	14,652	18,173
Energy sources		12,912	9,839	11,386	4,786	7,148	7,148	—	3,260	6,496
Water management		—	—	—	—	—	—	—	—	—
Waste water management		—	—	—	—	—	—	—	—	—
Waste management		8,992	10,246	10,022	10,942	10,229	10,229	10,902	11,392	11,677
Other	4	2,136	1,958	1,844	4,904	4,974	4,974	5,195	5,429	5,565
Total Expenditure - Functional	3	229,531	230,119	276,902	290,133	293,126	293,126	298,214	316,307	327,402
Surplus/(Deficit) for the year		28,405	47,287	19,893	1,508	1,708	1,708	3,170	(1,433)	(4,544)

Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

Table A3 below is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organizational structure of Dr NDZ Municipality. This means it is possible to present the operating surplus or deficit of a vote.

KZN436 Dr Nkosazana Dlamini Zuma - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)										
Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand										
Revenue by Vote	1									
Vote 1 - EXECUTIVE AND COUNCIL		–	–	5	–	–	–	–	–	–
Vote 2 - BUDGET AND TREASURY		194 437	221 042	252 131	241 685	243 819	243 819	248 386	259 563	266 052
Vote 3 - CORPORATE SERVICES		337	74	51	59	59	59	59	61	63
Vote 4 - COMMUNITY SERVICES		9 413	17 429	11 356	11 239	11 298	11 298	11 614	12 065	12 478
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		53 266	38 234	33 032	38 336	39 336	39 336	41 003	42 848	43 919
Vote 6 - PLANNING AND DEVELOPMENT		483	627	221	322	322	322	322	337	345
Vote 7 - [NAME OF VOTE 7]		–	–	–	–	–	–	–	–	–
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–
Total Revenue by Vote	2	257 936	277 407	296 796	291 641	294 834	294 834	301 385	314 875	322 858
Expenditure by Vote to be appropriated	1									
Vote 1 - EXECUTIVE AND COUNCIL		24 982	26 137	30 555	35 136	35 279	35 279	35 755	38 655	39 622
Vote 2 - BUDGET AND TREASURY		78 176	72 823	101 762	84 095	86 081	86 081	94 656	98 916	101 389
Vote 3 - CORPORATE SERVICES		29 052	29 454	33 835	51 851	47 788	47 788	49 915	52 282	53 589
Vote 4 - COMMUNITY SERVICES		29 546	29 279	31 624	41 121	40 947	40 947	42 290	44 193	45 308
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		57 694	61 020	69 005	58 685	64 174	64 174	56 563	62 368	67 082
Vote 6 - PLANNING AND DEVELOPMENT		10 082	11 405	10 121	19 245	18 857	18 857	19 035	19 893	20 412
Vote 7 - [NAME OF VOTE 7]		–	–	–	–	–	–	–	–	–
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–
Total Expenditure by Vote	2	229 531	230 119	276 902	290 133	293 126	293 126	298 214	316 307	327 402
Surplus/(Deficit) for the year	2	28 405	47 287	19 893	1 508	1 708	1 708	3 170	(1 433)	(4 544)

Table A4 - Budgeted Financial Performance (revenue and expenditure)

Total operating revenue is R262,1 million in 2024/25 and has increased to R262,5 million in 2025/26 and increases to R 274,21million by 2026/27. This represents an increase of 1% per cent for the 2025/26 financial year.

KZN436 Dr Nkosazana Dlamini Zuma - Table A4 Budgeted Financial Performance (revenue and expenditure)											
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand	1										
Revenue											
Exchange Revenue											
Service charges - Electricity	2	-	-	-	-	-	-	-	-	-	-
Service charges - Water	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	2	4,006	4,197	4,379	4,615	4,674	4,674	3,020	4,861	5,080	5,207
Sale of Goods and Rendering of Services		196	554	855	5,419	5,419	5,419	1,535	647	676	693
Agency services		552	635	609	722	722	722	379	751	784	804
Interest		-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		7,601	14,179	15,970	16,027	16,027	16,027	8,806	16,732	17,485	17,922
Dividends		-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		1,122	1,306	2,354	1,583	1,583	1,583	1,351	2,153	2,250	2,306
Licence and permits		445	414	461	428	428	428	559	445	465	477
Special rating levies		-	-	-	-	-	-	-	-	-	-
Operational Revenue		393	238	801	793	793	793	18	825	863	884
Non-Exchange Revenue											
Property rates	2	34,690	41,074	42,392	44,116	44,589	44,589	29,520	46,096	48,170	49,374
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		1,328	978	745	919	2,579	2,579	2,047	2,602	2,720	2,788
Licences or permits		-	3	51	19	19	19	-	20	21	22
Transfer and subsidies - Operational		149,161	161,784	177,143	179,345	179,345	179,345	176,990	179,187	187,178	191,969
Interest		6,149	6,469	7,674	5,937	5,937	5,937	6,152	8,198	8,567	8,781
Fuel Levy		-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	1,686	407	-	-	-	-	-	-	-
Other Gains		1,348	782	10,570	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		206,993	234,299	264,411	259,923	262,116	262,116	230,378	262,517	274,258	281,225
Expenditure											
Employee related costs	2	73,587	75,426	85,095	102,736	100,819	100,819	60,143	104,388	109,085	111,813
Remuneration of councillors		11,445	11,578	12,498	13,057	14,499	14,499	8,635	14,499	15,151	15,530
Bulk purchases - electricity	2	-	-	-	-	-	-	-	-	-	-
Inventory consumed	8	3,591	3,697	4,475	7,479	6,335	6,335	2,979	6,567	6,863	7,034
Debt impairment	3	-	-	-	4,746	1,546	1,546	-	4,746	4,959	5,083
Depreciation and amortisation		48,220	45,220	48,555	41,231	49,526	49,526	34,522	54,038	56,469	57,881
Interest		1,618	2,280	2,412	1,097	1,057	1,057	699	1,240	1,296	1,328
Contracted services		52,695	54,257	55,524	68,110	65,710	65,710	37,996	60,743	68,045	72,933
Transfers and subsidies		1,052	499	1,851	1,700	1,857	1,857	1,318	1,700	1,777	1,821
Irrecoverable debts written off		5,509	1,257	24,339	3,900	1,700	1,700	191	3,900	4,075	4,177
Operational costs		31,813	35,904	42,154	46,077	50,077	50,077	30,513	46,394	48,586	49,801
Losses on disposal of Assets		-	-	-	-	-	-	-	-	-	-
Other Losses		-	-	-	-	-	-	-	-	-	-
Total Expenditure		229,531	230,119	276,902	290,133	293,126	293,126	176,998	298,214	316,307	327,402
Surplus/(Deficit)		(22,538)	4,180	(12,491)	(30,210)	(31,010)	(31,010)	53,380	(35,698)	(42,050)	(46,176)
Transfers and subsidies - capital (monetary allocations)	6	50,943	43,108	32,385	31,718	32,718	32,718	18,010	38,868	40,617	41,632
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		28,405	47,287	19,893	1,508	1,708	1,708	71,390	3,170	(1,433)	(4,544)
Income Tax		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		28,405	47,287	19,893	1,508	1,708	1,708	71,390	3,170	(1,433)	(4,544)
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		28,405	47,287	19,893	1,508	1,708	1,708	71,390	3,170	(1,433)	(4,544)
Share of Surplus/Deficit attributable to Associate	7	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	1	28,405	47,287	19,893	1,508	1,708	1,708	71,390	3,170	(1,433)	(4,544)

Transfers and subsidies – operational include the national government equitable share and other operating grants from national and provincial government. The grants receipts from national and provincial government increased by increased by 1% in 2025/2026.

The municipality is acting in an agent capacity in terms of the service level agreement (SLA) and thus the respective grant revenue cannot be recognised on table A4 and A5. The cash inflow and outflow are captured in table A7.

The budgeted cash flow statement is the first measurement in determining if the budget is funded.

It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.

KZN436 Dr Nkosazana Dlamini Zuma - Table A7 Budgeted Cash Flows											
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		26 400	29 894	48 030	33 969	33 969	33 969	(236 879)	35 494	37 091	38 018
Service charges		1 436	2 362	2 384	4 085	4 085	4 085	(1 666)	4 304	5 686	5 828
Other revenue		30 918	2 366	2 110	34 857	34 632	34 632	(1 100)	34 552	36 298	37 700
Transfers and Subsidies - Operational	1	140 166	170 868	185 540	184 131	184 131	184 131	(205 434)	179 187	187 178	191 969
Transfers and Subsidies - Capital	1	25 600	22 918	5 500	31 718	31 718	31 718	(18 440)	38 868	40 617	41 632
Interest		148	1 084	584	16 027	16 027	16 027	(293)	16 732	17 485	17 922
Dividends		–	–	–	–	–	–	–	–	–	–
Payments											
Suppliers and employees		(76 895)	(118 016)	(137 726)	(253 692)	(253 393)	(253 393)	(100 006)	(247 936)	(264 514)	(274 807)
Interest		–	–	–	(1 097)	(1 057)	(1 057)	–	(1 240)	(1 296)	(1 328)
Transfers and Subsidies	1	–	–	–	(700)	(700)	(700)	–	(700)	(732)	(750)
NET CASH FROM/(USED) OPERATING ACTIVITIES		147 774	111 476	106 422	49 297	49 411	49 411	(563 817)	59 261	57 814	56 184
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		–	(4 293)	–	–	–	–	–	–	–	–
Decrease (increase) in non-current receivables		–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–	–	–	–
Payments											
Capital assets		(10 763)	(8 234)	(1 979)	–	(102 969)	(102 969)	(2 173)	(95 349)	(91 915)	(94 213)
NET CASH FROM/(USED) OPERATING ACTIVITIES		(10 763)	(12 527)	(1 979)	–	(102 969)	(102 969)	(2 173)	(95 349)	(91 915)	(94 213)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing		–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits		(14)	4	0	–	–	–	(6)	–	–	–
Payments											
Repayment of borrowing		–	–	–	–	–	–	(199)	–	–	–
NET CASH FROM/(USED) FINANCING ACTIVITIES		(14)	4	0	–	–	–	(205)	–	–	–
NET INCREASE/ (DECREASE) IN CASH HELD											
		136 996	98 954	104 443	49 297	(53 558)	(53 558)	(566 195)	(36 088)	(34 101)	(38 029)
Cash/cash equivalents at the year begin:	2	159 176	180 235	159 256	97 167	139 435	139 435	139 435	85 877	49 789	15 688
Cash/cash equivalents at the year end:	2	296 172	279 189	263 699	146 465	85 877	85 877	(426 760)	49 789	15 688	(22 341)

Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

Table A5 below indicate a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year appropriation); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.

KZN436 Dr Nkosazana Dlamini Zuma - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding											
Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - EXECUTIVE AND COUNCIL		-	-	14	-	-	-	-	-	-	-
Vote 2 - BUDGET AND TREASURY		12 020	-	-	-	-	-	-	100	105	107
Vote 3 - CORPORATE SERVICES		-	-	-	120	120	120	-	120	125	129
Vote 4 - COMMUNITY SERVICES		-	-	662	5 650	4 750	4 750	-	3 460	3 616	3 706
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		382	-	-	49 903	51 524	51 524	34 300	46 398	43 595	44 685
Vote 6 - PLANNING AND DEVELOPMNT		-	-	-	-	-	-	-	100	105	107
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total		12 402	-	675	55 673	56 394	56 394	34 300	50 178	47 545	48 734
Single-year expenditure to be appropriated	2										
Vote 1 - EXECUTIVE AND COUNCIL		158	1 876	122	185	285	285	69	255	266	273
Vote 2 - BUDGET AND TREASURY		48 622	67 286	58 928	2 591	2 531	2 531	870	2 328	2 433	2 494
Vote 3 - CORPORATE SERVICES		838	1 662	1 741	3 168	3 068	3 068	1 372	3 044	3 181	3 260
Vote 4 - COMMUNITY SERVICES		253	1 441	7 454	9 470	8 875	8 875	4 947	8 320	7 127	7 305
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		9 859	8 397	3 943	17 984	14 457	14 457	6 725	18 069	18 568	19 032
Vote 6 - PLANNING AND DEVELOPMNT		(378)	1 225	923	1 480	1 022	1 022	447	440	460	471
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		59 353	81 887	73 111	34 878	30 239	30 239	14 430	32 456	32 035	32 836
Total Capital Expenditure - Vote	3,7	71 755	81 887	73 786	90 551	86 633	86 633	48 730	82 633	79 580	81 570
Capital Expenditure - Functional											
Governance and administration		61 829	70 824	60 805	6 064	6 004	6 004	2 311	5 847	6 110	6 263
Executive and council		158	1 876	136	185	285	285	69	255	266	273
Finance and administration		61 671	68 948	60 669	5 879	5 719	5 719	2 242	5 592	5 844	5 990
Internal audit		-	-	-	-	-	-	-	-	-	-
Community and public safety		620	1 441	8 115	15 120	13 625	13 625	4 959	11 780	10 743	11 011
Community and social services		159	1 098	1 313	7 625	6 837	6 837	2 263	4 380	4 577	4 692
Sport and recreation		-	-	-	-	-	-	-	-	-	-
Public safety		462	342	6 802	7 495	6 788	6 788	2 695	7 400	6 166	6 320
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		8 548	9 622	4 865	68 167	64 388	64 388	40 744	58 495	60 730	62 249
Planning and development		1 557	1 751	1 609	51 767	46 261	46 261	30 046	44 571	46 576	47 741
Road transport		6 992	7 871	3 256	16 400	18 126	18 126	10 698	13 924	14 154	14 508
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services		757	-	-	1 200	2 516	2 516	716	1 911	1 997	2 047
Energy sources		-	-	-	-	1 000	1 000	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	500	620	620	620	800	836	857
Waste management		757	-	-	700	896	896	96	1 111	1 161	1 190
Other		-	-	-	-	100	100	-	4 600	-	-
Total Capital Expenditure - Functional	3,7	71 755	81 887	73 786	90 551	86 633	86 633	48 730	82 633	79 580	81 570
Funded by:											
National Government		(382)	-	-	31 318	31 318	31 318	22 336	38 868	40 617	41 632
Provincial Government		375	-	736	-	1 400	1 400	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	(7)	-	736	31 318	32 718	32 718	22 336	38 868	40 617	41 632
Public contributions & donations	5	-	-	-	-	-	-	-	-	-	-
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		12 836	17 981	14 522	59 233	53 915	53 915	26 393	43 765	38 963	39 937
Total Capital Funding	7	12 829	17 981	15 257	90 551	86 633	86 633	48 730	82 633	79 580	81 570

Table A6 - Budgeted Financial Position

Table A6 below gives an indication of the municipality's financial status consistent with international good financial management practice and gives indication of that the municipality need to improve its financial viability on an ongoing process.

KZN436 Dr Nkosazana Dlamini Zuma - Table A6 Budgeted Financial Position											
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand											
ASSETS											
Current assets											
Cash and cash equivalents		180 235	159 256	139 435	42 327	85 877	85 877	191 405	49 789	51 776	47 848
Trade and other receivables from exchange transactions	1	1 622	1 977	3 002	4 728	4 283	4 283	4 173	6 146	4 542	4 548
Receivables from non-exchange transactions	1	41 270	10 284	51 335	62 858	67 225	67 225	54 821	78 941	79 468	79 774
Current portion of non-current receivables		-	-	-	-	-	-	-	-	-	-
Inventory	2	-	-	-	-	586	586	-	586	586	586
VAT		6 150	6 906	1 696	6 909	1 696	1 696	1 234	1 696	1 696	1 696
Other current assets		584	638	732	638	(363)	(363)	763	(363)	(363)	(363)
Total current assets		229 861	179 061	196 200	117 460	159 304	159 304	252 396	136 795	137 704	134 089
Non current assets											
Investments		-	-	-	-	-	-	-	-	-	-
Investment property		21 759	19 732	30 302	19 732	30 302	30 302	30 302	30 302	30 302	30 302
Property, plant and equipment	3	479 616	476 506	482 023	601 647	575 663	575 663	497 811	604 131	598 640	599 215
Biological assets		-	-	-	-	-	-	-	-	-	-
Living and non-living resources		-	-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-	-
Intangible assets		462	418	855	2 393	980	980	1 061	1 108	1 114	1 118
Trade and other receivables from exchange transactions		-	-	-	-	-	-	-	-	-	-
Non-current receivables from non-exchange transactions		-	-	-	-	-	-	-	-	-	-
Other non-current assets		-	-	-	-	-	-	-	-	-	-
Total non current assets		501 837	496 656	513 180	623 771	606 945	606 945	529 174	635 541	630 056	630 634
TOTAL ASSETS		731 698	675 717	709 380	741 231	766 249	766 249	781 571	772 336	767 761	764 723
LIABILITIES											
Current liabilities											
Bank overdraft		-	-	-	-	-	-	-	-	-	-
Financial liabilities		(0)	233	264	233	264	264	92	264	264	264
Consumer deposits		(13)	(9)	(8)	(9)	(8)	(8)	(9)	(8)	(8)	(8)
Trade and other payables from exchange transactions	4	50 747	35 832	38 931	67 904	36 596	36 596	31 584	37 825	37 797	37 827
Trade and other payables from non-exchange transactions	5	11 024	6 355	(0)	5 824	(843)	(843)	2 785	(843)	(843)	(843)
Provision		9 207	8 964	9 075	13 113	10 620	10 620	9 075	12 041	12 105	12 142
VAT		2 864	4 012	(2 782)	4 349	(2 647)	(2 647)	297	(2 381)	(2 388)	(2 382)
Other current liabilities		-	107	-	-	-	-	-	-	-	-
Total current liabilities		73 829	55 494	45 479	91 414	43 982	43 982	43 823	46 898	46 926	46 999
Non current liabilities											
Financial liabilities	6	-	385	120	385	120	120	120	120	120	120
Provision	7	12 925	13 206	15 150	13 206	15 150	15 150	15 820	15 150	15 150	15 150
Long term portion of trade payables		-	-	-	-	-	-	-	-	-	-
Other non-current liabilities		6 787	-	8 076	6 918	8 076	8 076	8 076	8 076	8 076	8 076
Total non current liabilities		19 712	13 591	23 347	20 509	23 347	23 347	24 016	23 347	23 347	23 347
TOTAL LIABILITIES		93 541	69 085	68 826	111 923	67 328	67 328	67 839	70 245	70 273	70 346
NET ASSETS		638 157	606 632	640 554	629 309	698 921	698 921	713 731	702 091	697 488	694 377
COMMUNITY WEALTH/EQUITY											
Accumulated surplus/(deficit)	8	632 142	670 482	690 382	622 478	692 078	692 078	723 170	695 260	690 657	687 546
Reserves and funds	9	6 015	6 831	6 831	6 831	6 831	6 831	6 831	6 831	6 831	6 831
Other		-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	10	638 157	677 313	697 213	629 309	698 908	698 908	730 001	702 091	697 488	694 377

Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

KZN436 Dr Nkosazana Dlamini Zuma - Table A8 Cash backed reserves/accumulated surplus reconciliation											
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand											
Cash and investments available											
Cash/cash equivalents at the year end	1	296 172	279 189	263 699	146 465	85 877	85 877	(426 760)	49 789	15 688	(22 341)
Other current investments > 90 days		(115 937)	(119 933)	(124 264)	(104 138)	–	–	618 165	–	36 088	70 189
Non current Investments	1	–	–	–	–	–	–	–	–	–	–
Cash and investments available:		180 235	159 256	139 435	42 327	85 877	85 877	191 405	49 789	51 776	47 848
Application of cash and investments											
Trade payables from Non-exchange transactions: Unspent co		11 024	6 355	(0)	5 824	(1 000)	(1 000)	2 785	(1 000)	(1 000)	(1 000)
Unspent borrowing		–	–	–	–	–	–	–	–	–	–
Statutory requirements	2	–	–	4 478	60 915	62 247	62 247	937	59 211	61 041	63 446
Other working capital requirements	3	(7 525)	28 428	(14 682)	(12 456)	(45 909)	(45 909)	385 909	(66 524)	(69 113)	(70 149)
Other provisions		–	–	(9 075)	(11 092)	(9 075)	(9 075)	(9 075)	(10 620)	(10 620)	(10 620)
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5	–	–	–	–	–	–	–	–	–	–
Total Application of cash and investments:		3 499	34 783	(19 279)	43 191	6 263	6 263	380 556	(18 933)	(19 692)	(18 323)
Surplus(shortfall)		176 736	124 472	158 715	(864)	79 614	79 614	(189 151)	68 722	71 468	66 171

Table A9 - Asset Management

Table A9 below provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.

KZN436 Dr Nkosazana Dlamini Zuma - Table A9 Asset Management

R21430 D1 KROSAZANA DAMINI LUMA - Table A5 Asset management										
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year +1	Budget Year +2
R thousand										
CAPITAL EXPENDITURE										
Total New Assets	1	24 849	17 981	15 257	73 107	70 991	70 991	71 833	68 378	70 087
Roads Infrastructure		-	-	-	14 729	12 181	12 181	19 525	20 403	20 913
Storm water Infrastructure		-	-	-	500	-	-	-	-	-
Electrical Infrastructure		-	-	-	2 700	2 561	2 561	1 000	1 045	1 071
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	1 011	1 057	1 083
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	17 929	14 742	14 742	21 536	22 505	23 067
Community Facilities		12 020	-	-	22 573	25 368	25 368	25 024	21 343	21 877
Sport and Recreation Facilities		-	-	-	7 516	4 887	4 887	6 026	6 297	6 454
Community Assets		12 020	-	-	30 089	30 256	30 256	31 050	27 640	28 331
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		1 691	-	-	6 215	5 131	5 131	3 950	3 814	3 910
Housing		-	-	-	-	-	-	-	-	-
Other Assets		1 691	-	-	6 215	5 131	5 131	3 950	3 814	3 910
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		303	444	1 260	1 228	1 228	1 228	1 253	1 309	1 342
Intangible Assets		303	444	1 260	1 228	1 228	1 228	1 253	1 309	1 342
Computer Equipment		1 470	473	1 380	1 246	1 338	1 338	1 376	1 438	1 474
Furniture and Office Equipment		586	1 537	3 455	2 320	3 093	3 093	3 247	3 393	3 478
Machinery and Equipment		3 438	4 902	832	4 315	4 471	4 471	3 250	3 396	3 481
Transport Assets		5 342	10 625	8 331	9 765	10 733	10 733	6 172	4 882	5 005

Total Renewal of Existing Assets	2	-	-	-	6 700	3 640	3 640	2 800	2 926	2 999
Roads Infrastructure		-	-	-	6 700	3 640	3 640	2 800	2 926	2 999
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	6 700	3 640	3 640	2 800	2 926	2 999
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
Total Upgrading of Existing Assets	6	46 905	63 906	58 528	10 744	12 002	12 002	7 920	8 277	8 484
Roads Infrastructure		(382)	-	-	10 094	11 452	11 452	5 864	6 128	6 281
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		382	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	10 094	11 452	11 452	5 864	6 128	6 281
Community Facilities		-	-	-	-	-	-	700	732	750
Sport and Recreation Facilities		46 905	63 906	58 528	-	-	-	-	-	-
Community Assets		46 905	63 906	58 528	-	-	-	700	732	750
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	200	209	214
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	-	-	-	-	200	209	214
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	650	550	550	596	623	638
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	560	585	600
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-

Total Capital Expenditure	4	71 755	81 887	73 786	90 551	86 633	86 633	82 553	79 580	81 570
Roads Infrastructure		(382)	—	—	31 522	27 273	27 273	28 189	29 457	30 194
Storm water Infrastructure		—	—	—	500	—	—	—	—	—
Electrical Infrastructure		—	—	—	2 700	2 561	2 561	1 000	1 045	1 071
Water Supply Infrastructure		—	—	—	—	—	—	—	—	—
Sanitation Infrastructure		—	—	—	—	—	—	—	—	—
Solid Waste Infrastructure		382	—	—	—	—	—	1 011	1 057	1 083
Rail Infrastructure		—	—	—	—	—	—	—	—	—
Coastal Infrastructure		—	—	—	—	—	—	—	—	—
Information and Communication Infrastructure		—	—	—	—	—	—	—	—	—
Infrastructure		—	—	—	34 722	29 834	29 834	30 200	31 559	32 348
Community Facilities		12 020	—	—	22 573	25 368	25 368	25 724	22 074	22 626
Sport and Recreation Facilities		46 905	63 906	58 528	7 516	4 887	4 887	6 026	6 297	6 454
Community Assets		58 925	63 906	58 528	30 089	30 256	30 256	31 750	28 371	29 081
Heritage Assets		—	—	—	—	—	—	—	—	—
Revenue Generating		—	—	—	—	—	—	—	—	—
Non-revenue Generating		—	—	—	—	—	—	—	—	—
Investment properties		—	—	—	—	—	—	—	—	—
Operational Buildings		1 691	—	—	6 215	5 131	5 131	4 150	4 023	4 124
Housing		—	—	—	—	—	—	—	—	—
Other Assets		1 691	—	—	6 215	5 131	5 131	4 150	4 023	4 124
Biological or Cultivated Assets		—	—	—	—	—	—	—	—	—
Servitudes		—	—	—	—	—	—	—	—	—
Licences and Rights		303	444	1 260	1 228	1 228	1 228	1 253	1 309	1 342
Intangible Assets		303	444	1 260	1 228	1 228	1 228	1 253	1 309	1 342
Computer Equipment		1 470	473	1 380	1 246	1 338	1 338	1 376	1 438	1 474
Furniture and Office Equipment		586	1 537	3 455	2 970	3 643	3 643	3 843	4 016	4 116
Machinery and Equipment		3 438	4 902	8 332	4 315	4 471	4 471	3 250	3 396	3 481
Transport Assets		5 342	10 625	8 331	9 765	10 733	10 733	6 732	5 468	5 604
Land		—	—	—	—	—	—	—	—	—
Zoo's, Marine and Non-biological Animals		—	—	—	—	—	—	—	—	—
Mature		—	—	—	—	—	—	—	—	—
Immature		—	—	—	—	—	—	—	—	—
Living Resources		—	—	—	—	—	—	—	—	—
TOTAL CAPITAL EXPENDITURE - Asset class		71 755	81 887	73 786	90 551	86 633	86 633	82 553	79 580	81 570
ASSET REGISTER SUMMARY - PPE (WDV)	5	501 837	496 656	513 180	623 771	606 945	606 945	643 441	25 723	26 367
Roads Infrastructure		175 379	158 134	171 495	167 396	173 831	173 831	168 964	(7 113)	(7 291)
Storm water Infrastructure		—	—	—	1 500	620	620	1 420	836	857
Electrical Infrastructure		—	—	—	6 400	2 561	2 561	3 561	1 045	1 071
Water Supply Infrastructure		—	—	—	—	—	—	—	—	—
Sanitation Infrastructure		—	—	—	—	—	—	—	—	—
Solid Waste Infrastructure		382	382	382	382	382	382	1 393	1 057	1 083
Rail Infrastructure		—	—	—	—	—	—	—	—	—
Coastal Infrastructure		—	—	—	—	—	—	—	—	—
Information and Communication Infrastructure		—	—	—	—	—	—	—	—	—
Infrastructure		175 761	158 516	171 877	175 681	177 394	177 394	175 338	(4 176)	(4 280)
Community Assets		215 902	220 762	240 112	258 817	259 718	259 718	282 020	16 617	17 033
Heritage Assets		—	—	—	—	—	—	—	—	—
Revenue Generating		—	—	—	—	—	—	—	—	—
Non-revenue Generating		—	—	—	—	—	—	—	—	—
Investment properties		21 759	19 732	30 302	19 732	30 302	30 302	30 302	—	—
Operational Buildings		—	—	—	—	—	—	—	—	—
Housing		—	—	—	—	—	—	—	—	—
Other Assets		50 179	52 126	20 151	97 883	79 190	79 190	92 900	12 132	12 436
Biological or Cultivated Assets		—	—	—	—	—	—	—	—	—
Servitudes		—	—	—	—	—	—	—	—	—
Licences and Rights		—	—	—	—	—	—	—	—	—
Intangible Assets		462	418	855	2 393	980	980	1 108	134	137
Computer Equipment		2 929	2 269	2 804	4 053	3 580	3 580	4 273	724	742
Furniture and Office Equipment		3 636	3 797	5 763	7 769	7 035	7 035	8 436	1 463	1 500
Machinery and Equipment		8 078	9 734	9 535	13 403	11 916	11 916	12 386	490	503
Transport Assets		23 131	29 302	31 783	44 040	36 830	36 830	36 679	(1 663)	(1 704)
Land		—	—	—	—	—	—	—	—	—
Zoo's, Marine and Non-biological Animals		—	—	—	—	—	—	—	—	—
Living Resources		—	—	—	—	—	—	—	—	—
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	501 837	496 656	513 180	623 771	606 945	606 945	643 441	25 723	26 367
EXPENDITURE OTHER ITEMS										
Depreciation	7	48 220	45 220	48 555	41 231	49 526	49 526	51 538	53 857	55 203
Repairs and Maintenance by Asset Class	3	14 596	16 355	17 808	17 287	14 018	14 018	16 185	16 914	17 336
Roads Infrastructure		5 815	7 201	9 110	7 500	7 500	7 500	6 500	6 793	6 962
Storm water Infrastructure		—	—	—	—	—	—	—	—	—
Electrical Infrastructure		—	—	—	—	—	—	—	—	—
Water Supply Infrastructure		—	—	—	—	—	—	—	—	—
Sanitation Infrastructure		—	—	—	—	—	—	—	—	—
Solid Waste Infrastructure		—	—	—	—	—	—	—	—	—
Rail Infrastructure		—	—	—	—	—	—	—	—	—
Coastal Infrastructure		—	—	—	—	—	—	—	—	—
Information and Communication Infrastructure		—	—	—	—	—	—	—	—	—
Infrastructure		5 815	7 201	9 110	7 500	7 500	7 500	6 500	6 793	6 962
Community Facilities		3 000	1 978	3 117	4 200	1 636	1 636	4 650	4 859	4 981
Sport and Recreation Facilities		—	—	—	—	—	—	—	—	—
Community Assets		3 000	1 978	3 117	4 200	1 636	1 636	4 650	4 859	4 981
Heritage Assets		—	—	—	—	—	—	—	—	—
Revenue Generating		—	—	—	—	—	—	—	—	—
Non-revenue Generating		—	—	—	—	—	—	—	—	—
Investment properties		—	—	—	—	—	—	—	—	—
Operational Buildings		1 145	2 981	1 708	2 000	1 400	1 400	1 900	1 986	2 035
Housing		—	—	—	—	—	—	—	—	—
Other Assets		1 145	2 981	1 708	2 000	1 400	1 400	1 900	1 986	2 035
Biological or Cultivated Assets		—	—	—	—	—	—	—	—	—
Servitudes		—	—	—	—	—	—	—	—	—
Licences and Rights		—	—	—	—	—	—	—	—	—
Intangible Assets		—	—	—	—	—	—	—	—	—
Computer Equipment		20	25	11	66	66	66	66	69	71
Furniture and Office Equipment		—	—	—	—	—	—	—	—	—
Machinery and Equipment		124	156	188	750	506	506	644	673	690
Transport Assets		4 481	4 014	3 674	2 771	2 911	2 911	2 425	2 534	2 597
Libraries		—	—	—	—	—	—	—	—	—
Zoo's, Marine and Non-biological Animals		—	—	—	—	—	—	—	—	—
Mature		—	—	—	—	—	—	—	—	—
Immature		—	—	—	—	—	—	—	—	—
Living Resources		—	—	—	—	—	—	—	—	—
TOTAL EXPENDITURE OTHER ITEMS		62 816	61 575	66 363	58 518	63 544	63 544	67 723	70 770	72 540
Renewal and upgrading of Existing Assets as % of total capex		65.4%	78.0%	79.3%	19.3%	18.1%	18.1%	13.0%	14.1%	14.1%
Renewal and upgrading of Existing Assets as % of deprecn		97.3%	141.3%	120.5%	42.3%	31.6%	31.6%	20.8%	20.8%	20.8%
R&M as a % of PPE & Investment Property		2.9%	3.3%	3.5%	2.8%	2.3%	2.3%	2.5%	66.1%	66.1%
Renewal and upgrading and R&M as a % of PPE and Investment Prop		12.3%	16.2%	14.9%	5.6%	4.9%	4.9%	4.2%	109.9%	109.9%

Table A10 - Basic Service Delivery Measurement

KZN436 Dr Nkosazana Dlamini Zuma - Table A10 Basic service delivery measurement										
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Household service targets	1									
Water:										
Piped water inside dwelling		-	-	-	-	-	-	-	-	-
Piped water inside yard (but not in dwelling)		-	-	-	-	-	-	-	-	-
Using public tap (at least min.service level)	2	-	-	-	-	-	-	-	-	-
Other water supply (at least min.service level)	4	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>										
Using public tap (< min.service level)	3	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	4	-	-	-	-	-	-	-	-	-
No water supply		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		-	-	-	-	-	-	-	-	-
Flush toilet (with septic tank)		-	-	-	-	-	-	-	-	-
Chemical toilet		-	-	-	-	-	-	-	-	-
Pit toilet (ventilated)		-	-	-	-	-	-	-	-	-
Other toilet provisions (> min.service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>										
Bucket toilet		-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)		-	-	-	-	-	-	-	-	-
No toilet provisions		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-	-
Energy:										
Electricity (at least min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (min.service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>										
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)		-	-	-	-	-	-	-	-	-
Other energy sources		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-	-
Refuse:										
Removed at least once a week		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>										
Removed less frequently than once a week		-	-	-	-	-	-	-	-	-
Using communal refuse dump		-	-	-	-	-	-	-	-	-
Using own refuse dump		-	-	-	-	-	-	-	-	-
Other rubbish disposal		-	-	-	-	-	-	-	-	-
No rubbish disposal		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-	-
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free minimum level service)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per household per month)		-	-	-	-	-	-	-	-	-
Refuse (removed at least once a week)		-	-	-	-	-	-	-	-	-
Informal Settlements		-	-	-	-	-	-	-	-	-
Cost of Free Basic Services provided - Formal Settlements (R'000)	8									
Water (6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (removed once a week for indigent households)		-	-	-	-	-	-	-	-	-
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		-	-	-	-	-	-	-	-	-
Total cost of FBS provided		-	-	-	-	-	-	-	-	-
Highest level of free service provided per household										
Property rates (R value threshold)		-	-	-	-	-	-	-	-	-
Water (kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (Rand per household per month)		-	-	-	-	-	-	-	-	-
Electricity (kwh per household per month)		-	-	-	-	-	-	-	-	-
Refuse (average litres per week)		-	-	-	-	-	-	-	-	-
Revenue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)		-	-	-	-	-	-	-	-	-
Property rates exemptions, reductions and rebates and impermissible values in excess of		4 023	833	18 688	22 593	23 397	23 397	24 882	26 001	26 652
Water (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)		-	-	-	-	-	-	-	-	-
Municipal Housing - rental rebates		-	-	-	-	-	-	-	-	-
Housing - top structure subsidies		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total revenue cost of subsidised services provided	6	4 023	833	18 688	22 593	23 397	23 397	24 882	26 001	26 652

PART 2 – SUPPORTING DOCUMENTATION

2.1 Overview of the Annual Budget Process

Section 53 of the MFMA requires the mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition, Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the Members of Finance Committee, Executive Council, Municipal Manager and senior managers and officials of the municipality meeting under the chairpersonship of the Mayor. The primary aims of the Budget Steering Committee are to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the district IDP and the budget, considering the need to protect the financial sustainability of municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and, That the various spending priorities of the different municipal departments are properly evaluated and prioritized in the allocation of resources.

Budget Process Overview

In terms of section 21 of MFMA

1.) The mayor of a municipality must: -

(a) co-ordinate the processes for preparing the annual budget and for reviewing the municipality's integrated development plan and budget-related policies to ensure that the tabled budget and any

revisions of the integrated development plan and budget-related policies are mutually consistent and credible;

(b) at least 10 months before the start of the budget year, table in the municipal council a time schedule outlining key deadlines for-

- (i) the preparation, tabling and approval of the annual budget;
- (ii) the annual review of- (aa) the integrated development plan in terms of section 34 of the Municipal Systems Act; and (bb) the budget-related policies
- (iii) the tabling and adoption of any amendments to the integrated development plan and the budget-related policies; and
- (iv) any consultative processes forming part of the processes referred to in subparagraphs (i), (ii) and (iii).

(2) When preparing the annual budget, the mayor of a municipality must-

(a) take into account the municipality's integrated development plan;

(b) take all reasonable steps to ensure that the municipality revises the integrated development plan in terms of section 34 of the Municipal Systems Act, taking into account realistic revenue and expenditure projections for future years;

(c) consider the national budget, the relevant provincial budget, the national government's fiscal and macro-economic policy, the annual Division of Revenue Act and any agreements reached in the Budget Forum;

(d) consult-

(i) the relevant district municipality and all other local municipalities within the area of the district municipality, if the municipality is a local municipality;

(ii) all local municipalities within its area, if the municipality is a district municipality;

(iii) the relevant provincial treasury, and when requested, the National Treasury; and

(vi) any national or provincial organs of state, as may be prescribed; and

(e) provide, on request, any information relating to the budget-

(i) to the National Treasury; and

(ii) subject to any limitations that may be prescribed, to-

(aa) the national departments responsible for water, sanitation, electricity and any other

- service as may be prescribed;
- (bb) any other national and provincial organ of states, as may be prescribed; and (cc) another municipality affected by the budget

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year. The Mayor tabled in Council the required IDP and budget time schedule in August 2024. Key dates applicable to the process were:

- a) October and November 2024 –The municipality hosted IDP roadshows as part of the public consultations as a process of the IDP review.
- b.) December – Departmental strategic planning – final budget preparation
- b.) January 2025- Council considers the 2024/25 Mid-Year Budget and Performance Assessment;
- c.) February 2025 - Council considers the 2024/25 Adjustments Budget;
- d.) March 2025 – Joint strategic planning session of the Executive Management. Aim: to review past performance trends of the capital and operating budgets, the economic realities and to set the prioritization criteria for the compilation of the 2025/26 MTREF;
- e.) March 2025 - Recommendations of the extended management committee are communicated to the Budget Steering Committee, and on to the respective departments and the final 2025/26 MTREF is revised accordingly.
- f) 31 March 2025 - Tabling in Council the Draft 2025/26 IDP and Draft Budget for public consultation;
- g) April to May 2025 – Public consultation through IDP road shows will take place
- h.) May 2025 – Organizational strategic planning to consider views or comments received from Provincial Treasury, public, other stakeholders and update the final budget.
- h.) May 2025 – finalization of the 2025/26 IDP and final Budget MTREF, taking into consideration comments received from the public, comments from Provincial Treasury, and updated information from the most recent Division of Revenue Bill and financial framework; and
- k) 30 May 2025 - Tabling of the 2025/26 MTREF to Council for consideration and approval.

2.2 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH IDP

The Constitution mandates local government with the responsibility to exercise local developmental and cooperative governance. The eradication of imbalances in South African society can only be realized through a credible integrated developmental planning process.

The 2025/26 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure. Refer to

Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)												
R thousand			Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
2. Sound Financial and Supply Chain Management	2.1 To manage financial resources effectively and efficiently for improved service delivery by June 2026			194,613	220,966	252,089	241,744	243,878	243,878	248,445	259,625	266,115
3. Municipal Institutional Development and Transformation	3.1 To review existing HR policies to improve effectiveness and efficiency in service delivery by June 2026.			337	74	51	59	59	59	59	61	63
4. Local Economic Development	4.1. To promote and support Local Economic Development through capacity building, forming of partnerships, co-operatives support with Materials and			9,413	17,429	11,356	11,239	11,298	11,298	11,614	12,065	12,478
5. Delivering Basic Services and Infrastructure	5.1. To improve access to roads infrastructure by 30 June 2026			2,147	4,797	694	6,559	6,559	6,559	2,076	2,170	2,224
6. Spatial Development	6.1. To improve and optimise land usage by 30 June 2026			483	627	221	322	322	322	322	337	345
Allocations to other priorities			2									
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	206,993	243,893	264,411	259,923	262,116	262,116	262,517	274,258	281,225

Table SA5 - Reconciliation between the IDP strategic objectives and budgeted operating expenditure.

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)													
R thousand			Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28	
1. Good Governance and Public Participation	1.1. To review and develop a multi-year strategic plan that responds to the needs of the community by June 2026			24,982	26,137	30,555	35,136	35,279	35,279	35,755	38,655	39,622	
2. Sound Fianacial and Supply Chain Management	2.1 To manage financial resources effectively and efficiently for improved service delivery by June 2026			78,176	72,823	101,762	84,095	86,081	86,081	94,656	98,916	101,389	
3. Municipal Institutional Development and Transformation	3.1 To review existing HR policies to improve effectiveness and efficiency in service delivery by June 2022.			29,052	29,454	33,835	51,851	47,788	47,788	49,915	52,282	53,589	
4. Local Economic Development	4.1. To promote and support Local Economic Development through capacity building, forming of partnerships, co-operatives sunnort with Materials and			29,546	29,279	31,624	41,121	40,947	40,947	42,290	44,193	45,308	
5. Delivering Basic Services and Infrastructure	5.1. To improve access to roads infrastructure by 30 June 2026			57,694	61,020	69,005	58,685	64,174	64,174	56,563	62,368	67,082	
6. Spatial Development	6.1. To improve and optimise land usage by 30 June 2026			10,082	11,405	10,121	19,245	18,857	18,857	19,035	19,893	20,412	
Allocations to other priorities													
Total Expenditure				1	229,531	230,119	276,902	290,133	293,126	293,126	298,214	316,307	327,402

Table SA6 - Reconciliation between the IDP strategic objectives and budgeted capital expenditure

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)												
R thousand			Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
1. Good Governance and Public Participation	1.1. To review and develop a multi-year strategic plan that responds to the needs of the community by June 2026	A		158	1,876	136	185	285	285	255	266	273
		B										
2. Sound Financial and Supply Chain Management	2.1 To manage financial resources effectively and efficiently for improved service delivery by June 2026	C		60,642	67,286	58,928	2,591	2,531	2,531	2,428	2,538	2,601
		D										
3. Municipal Institutional Development and Transformation	3.1 To review existing HR policies to improve effectiveness and efficiency in service delivery by June 2022.	E		10,241	1,662	1,741	3,288	3,188	3,188	3,164	3,306	3,389
		F										
4. Local Economic Development	4.1. To promote and support Local Economic Development through capacity building, forming of partnerships, co-operatives support with Materials and Equipments by 30 June 2026	G		838	1,441	8,116	15,120	13,625	13,625	11,780	10,742	11,011
		H										
5. Delivering Basic Services and Infrastructure	5.1. To improve access to roads infrastructure by 30 June 2026	I		253	8,397	3,942	67,887	65,982	65,982	64,466	62,163	63,718
		J										
6. Spatial Development	6.1. To improve and optimise land usage by 30 June 2026	K		(378)	1,225	923	1,480	1,022	1,022	540	565	578
		L										
		M										
		N										
		O										
Allocations to other priorities			3									
Total Capital Expenditure			1	71,755	81,887	73,786	90,551	86,633	86,633	82,633	79,580	81,570

2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the NDZ has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality targets, monitors, assess and reviews organizational performance which in turn is directly linked to individual employee's performance.

2.4 OVERVIEW OF BUDGET RELATED-POLICIES

There were no major changes on budget related policies and by-laws. There were also no major changes on other policies.

Minor reviews were considered on the following policies

Supply Chain Management Policy

Amendments are on Supply chain management policy following the Constitutional Court and Supreme Court of Appeal (SCA) declared that the Preferential Procurement Regulations issued by the Minister of Finance in 2017 were invalid, this therefore meant that the policies governing the municipal procurement were also invalid as they were prepared based on these regulations and a new policy or amendments to the existing policy is urgently required.

Tariff Policy

The objective of this Policy is to ensure that:

- The tariffs of the Municipality comply with the legislation prevailing at the time of implementation.
- The Municipal services are financially sustainable, affordable and equitable.
- The needs of the indigent, aged and disabled are taken into consideration.
- There is consistency in how the tariffs are applied throughout the Municipality and;
- The Policy is drawn in line with the principles as outlined in the Municipal Systems Act.

Loss Control Policy

The purpose of the rates policy is to: -

The loss control policy provides a framework within the municipality will prevent limit or reduce unnecessary losses. It also serves as a basis for the development of our loss control strategies and plans. Furthermore, the policy forms part of the Dr Nkosazana Dlamini Zuma local municipality's strategies to reach the IDP objective of ensuring good governance and institutional development.

Other Budget Related Policies consist of the following: -

- Property Rates Policy
- Asset Management and Disposal Policy
- Credit control and debt collection

- Budget Process Policy
- Indigent Policy
- Cash, Banking and Investment Policy
- Fleet management policy
- Funding compliance policy
- Revenue enhancement strategy policy
- Property Rates-by law policy
- Assets management and disposal policy
- Borrowing policy
- Customer Care Policy
- Customer Service Chatter Policy
- Stores Management Policy
- Virement Policy
- Cost Containment Policy
- Petty Cash Policy
- Unclaimed Monies Policy

All the above budget related policies are available on the municipal website.

2.5 OVERVIEW OF BUDGET ASSUMPTION

Given the constraints on the revenue side, the Council took very tough decisions on the expenditure side. Priority was given to:

- Protecting the poor from the worst impacts of the economic downturn
- Expediting spending on capital projects that are funded by conditional grants.
- Freezing many vacant positions
- Supporting viable Small and Micro businesses
- Cutting cost from the operating expenditure

General inflation outlook and its impact on the municipal activities

There are five key factors that have been taken into consideration in the compilation of the 2025/2026 MTREF:

- National Government macro-economic targets;

- The general inflationary outlook and the impact on Dr NDZ residents and businesses;
- The impact of municipal cost drivers;
- The increase in the cost of remuneration
- Employee related costs were increased by 4%, which is below CPI.

2.6 OVERVIEW OF BUDGET FUNDING

Medium-term outlook: operating revenue

Tariff setting plays a major role in ensuring desired levels of revenue. Getting tariffs right assists in the compilation of a credible and funded budget. Dr NDZ Municipality derives most of its operational revenue from property rates, operational grants and capital grants from organs of state and other minor charges (such as building plan fees, rent and traffic fines etc.)

The future fiscal sustainability of the municipality is not very positive. The following are contributing factors for this situation:

- The continued inability of consumers to settle outstanding accounts
- Government departments not paying their rates accounts
- Poor of revenue base on high rate of Indigent people around Dr NDZ area
- The continued dependency on grant funding from the national Provincial government

The revenue strategy is a function of key components such as:

- Growth in the local and economic development;
- Revenue management and enhancement;
- To achieve at least 95 per cent annual collection rate for consumer revenue

Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below gives a brief overview of the cash flow management of the of the municipality.

Table below table indicate the actual cash that the municipality is anticipating to collect.

Table A7 - Budget cash flow statement

KZN436 Dr Nkosazana Dlamini Zuma - Table A7 Budgeted Cash Flows											
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		26 400	29 894	48 030	33 969	33 969	33 969	(236 879)	35 494	37 091	38 018
Service charges		1 436	2 362	2 384	4 085	4 085	4 085	(1 666)	4 304	5 686	5 828
Other revenue		30 918	2 366	2 110	34 857	34 632	34 632	(1 100)	34 552	36 298	37 700
Transfers and Subsidies - Operational	1	140 166	170 868	185 540	184 131	184 131	184 131	(205 434)	179 187	187 178	191 969
Transfers and Subsidies - Capital	1	25 600	22 918	5 500	31 718	31 718	31 718	(18 440)	38 868	40 617	41 632
Interest		148	1 084	584	16 027	16 027	16 027	(293)	16 732	17 485	17 922
Dividends		-	-	-	-	-	-	-	-	-	-
Payments											
Suppliers and employees		(76 895)	(118 016)	(137 726)	(253 692)	(253 393)	(253 393)	(100 006)	(247 936)	(264 514)	(274 807)
Interest		-	-	-	(1 097)	(1 057)	(1 057)	-	(1 240)	(1 296)	(1 328)
Transfers and Subsidies	1	-	-	-	(700)	(700)	(700)	-	(700)	(732)	(750)
NET CASH FROM/(USED) OPERATING ACTIVITIES		147 774	111 476	106 422	49 297	49 411	49 411	(563 817)	59 261	57 814	56 184
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		-	(4 293)	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-
Payments											
Capital assets		(10 763)	(8 234)	(1 979)	-	(102 969)	(102 969)	(2 173)	(95 349)	(91 915)	(94 213)
NET CASH FROM/(USED) OPERATING ACTIVITIES		(10 763)	(12 527)	(1 979)	-	(102 969)	(102 969)	(2 173)	(95 349)	(91 915)	(94 213)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		(14)	4	0	-	-	-	(6)	-	-	-
Payments											
Repayment of borrowing		-	-	-	-	-	-	(199)	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		(14)	4	0	-	-	-	(205)	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD											
Cash/cash equivalents at the year begin:	2	159 176	180 235	159 256	97 167	139 435	139 435	139 435	85 877	49 789	15 688
Cash/cash equivalents at the year end:	2	296 172	279 189	263 699	146 465	85 877	85 877	(426 760)	49 789	15 688	(22 341)

SA16 – Details of Investment

The table on SA 16 show the status of the municipality's investment portfolio

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA16 Investment particulars by maturity									
Investments by Maturity	Ref	Type of Investment	Variable or Fixed interest rate	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	1								
Parent municipality									
FNB 32 DAY FLEXI NOTICE		32 Day Flexi Notice	Variable interest rate	30 June 2025	1 057 759,70	58 525,77			1 116 285,47
FNB BANK INVESTMENT		Call Account	Variable interest rate	30 June 2025	787 184,53	1 068 428,65	-127 700 000,00	149 142 000,00	23 297 613,18
FNB CALL ACCOUNT		Call Account	Variable interest rate	30 June 2025	5 546,72	271,58			5 818,30
FNB CALL ACCOUNT		Call Account	Variable interest rate	30 June 2025	21 329 906,09	699 155,96	-22 029 062,05		0,00
FNB CALL ACCOUNT		Call Account	Variable interest rate	30 June 2025	6 222 470,34	276 758,53	-5 071 060,00	4 005 769,18	5 433 938,05
FNB 48 HOURS NOTICE		48 Hours Notice	Variable interest rate	30 June 2025	6 483 608,08	319 714,34	-20 000 000,00	20 000 000,00	6 803 322,42
NEDBANK NOTICE DEPOSIT		2 Days Notice	Variable interest rate	30 June 2025	5 484 421,38	283 660,90	-2 700 000,00		3 068 082,28
NEDBANK NOTICE DEPOSIT		2 Days Notice	Variable interest rate	30 June 2025	22 347 910,85	1 321 498,69			23 669 409,54
NEDBANK FIXED DEPOSIT		Fixed-Deposit	Variable interest rate	30 June 2025				20 000 000,00	20 000 000,00
STANDARD BANK		Fixed-Deposit	Fixed Interest Rate	30 June 2025	36,20				36,20
STANDARD BANK		32 Days Notice Deposit	Fixed Interest Rate	30 June 2025	37 913 890,01	2 012 541,03			39 926 431,04
ABSA BUSINESS BANK		Notice-Deposit	Fixed Interest Rate	30 June 2025	2 215 524,52	135 130,04			2 350 654,56
ABSA BUSINESS BANK		Fixed-Deposit	Fixed Interest Rate	30 June 2025	30 703 989,04	945 870,96	-20 000 000,00		11 649 860,00
ABSA BUSINESS BANK		Fixed-Deposit	Fixed Interest Rate	30 June 2025		1 351 448,86		30 000 000,00	31 351 448,86
Municipality sub-total					134 552 247,46	8 473 005,31	-197 500 122,05	223 147 769,18	168 672 899,90
TOTAL INVESTMENTS AND INTEREST	1				134 552 247,46		-197 500 122,05	223 147 769,18	168 672 899,90

Table SA10 Funding Measurement

The table SA 10 indicates a brief overview of how the municipal budget is funded

KZN436 Dr Nkosazana Dlamini Zuma Supporting Table SA10 Funding measurement												
Description	MFMA section	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	296 172	279 189	263 699	146 465	85 877	85 877	(426 760)	49 789	15 688	(22 341)
Cash + investments at the yr end less applications - R'000	18(1)b	2	176 736	124 472	158 715	(864)	79 614	79 614	(189 151)	68 722	71 468	66 171
Cash year end/monthly employee/supplier payments	18(1)b	3	23,0	21,0	18,1	8,3	5,0	5,0	(42,0)	2,9	0,8	(1,2)
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	28 405	47 287	19 893	1 508	1 708	1 708	71 390	3 170	(1 433)	(4 544)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	11,0%	(2,7%)	(1,8%)	(4,9%)	(6,0%)	(39,9%)	(2,6%)	(1,5%)	(3,5%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	141,2%	72,0%	104,4%	127,8%	122,7%	122,7%	(646,3%)	132,2%	134,5%	136,4%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0,0%	0,0%	0,0%	9,7%	3,1%	3,1%	0,0%	9,3%	9,3%	9,3%
Capital payments % of capital expenditure	18(1)c:19	8	15,0%	10,1%	2,7%	0,0%	118,9%	118,9%	4,5%	115,4%	115,5%	115,5%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								100,0%	100,0%	100,0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	(71,4%)	343,1%	24,4%	5,8%	0,0%	(17,5%)	19,0%	(1,3%)	0,4%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	2,9%	3,3%	3,5%	2,8%	2,3%	2,3%	2,6%	2,7%	2,8%	0,0%
Asset renewal % of capital budget	20(1)(vi)	14	0,0%	0,0%	0,0%	7,4%	4,2%	4,2%	0,0%	5,6%	6,0%	6,0%

References

1. Positive cash balances indicative of minimum compliance - subject to 2
2. Deduct cash and investment applications (defined) from cash balances
3. Indicative of sufficient liquidity to meet average monthly operating payments
4. Indicative of funded operational requirements
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
6. Realistic average cash collection forecasts as % of annual billed revenue
7. Realistic average increase in debt impairment (doubtful debt) provision
8. Indicative of planned capital expenditure level & cash payment timing
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing
10. Substantiation of National/Province allocations included in budget
11. Indicative of realistic current arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
12. Indicative of realistic long term arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

Supporting indicators											
% incr total service charges (incl prop rates)	18(1)a	0,0%	17,0%	3,3%	4,2%	1,1%	0,0%	(33,9%)	3,4%	4,5%	2,5%
% incr Property Tax	18(1)a	0,0%	18,4%	3,2%	4,1%	1,1%	0,0%	(33,8%)	3,4%	4,5%	2,5%
% incr Service charges - Electricity	18(1)a	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
% incr Service charges - Water	18(1)a	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
% incr Service charges - Waste Water Management	18(1)a	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
% incr Service charges - Waste Management	18(1)a	0,0%	4,8%	4,3%	5,4%	1,3%	0,0%	(35,4%)	4,0%	4,5%	2,5%
% incr in Sale of Goods and Rendering of Services	18(1)a	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Total billable revenue	18(1)a	38 697	45 271	46 771	48 731	49 263	49 263	32 539	50 957	53 250	54 581
Service charges		38 697	45 271	46 771	48 731	49 263	49 263	32 539	50 957	53 250	54 581
Property rates		34 690	41 074	42 392	44 116	44 589	44 589	29 520	46 096	48 170	49 374
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-
Service charges - refuse removal		4 006	4 197	4 379	4 615	4 674	4 674	3 020	4 861	5 080	5 207
Service charges - other		-	-	-	-	-	-	-	-	-	-
Interest		552	635	609	722	722	722	379	751	784	804
Capital expenditure excluding capital grant funding		71 761	81 887	73 050	59 233	53 915	53 915	26 393	43 765	38 963	39 937
Cash receipts from ratepayers	18(1)a	58 754	34 622	52 524	72 911	72 686	72 686	(239 644)	74 350	79 075	81 546
Ratepayer & Other revenue	18(1)a	41 612	48 093	50 292	57 032	59 224	59 224	37 077	56 247	58 778	60 248
Change in consumer debtors (current and non-current)		N/A	(30 630)	42 075	13 250	3 922	-	(12 514)	26 093	(1 078)	313
Operating and Capital Grant Revenue	18(1)a	200 104	204 892	209 528	211 063	212 063	212 063	195 001	218 055	227 795	233 601
Capital expenditure - total	20(1)(vi)	71 755	81 887	73 786	90 551	86 633	86 633	48 730	82 633	79 580	81 570
Capital expenditure - renewal	20(1)(vii)	-	-	-	6 700	3 640	3 640	-	4 600	4 807	4 927
Supporting benchmarks											
Growth guideline maximum		6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%
CPI guideline		4,3%	3,9%	4,6%	5,0%	5,0%	5,0%	5,0%	5,4%	5,6%	5,4%
DoRA operating grants total MFY									174 254	182 095	186 648
Provincial operating grants									4 933	5 083	5 321
Provincial capital grants									-	-	-
District Municipality grants									-	-	-
Total gazetted/advised national, provincial and district grants									218 055	227 795	233 601
Average annual collection rate (arrears inclusive)											
DoRA operating											
Operational Revenue:General Revenue:Equitable Share									170 119	177 774	182 219
Operational:Revenue:General Revenue:Fuel Levy									-	-	-
2014 African Nations Championship Host City Operating Grant [Schedule 5B]									-	-	-
Agriculture Research and Technology									-	-	-
Agriculture, Conservation and Environmental									-	-	-
Arts and Culture Sustainable Resource Management									-	-	-
Community Library									-	-	-
Department of Environmental Affairs									-	-	-
Department of Tourism									-	-	-
Department of Water Affairs and Sanitation Masibambane									-	-	-
Emergency Medical Service									-	-	-
Energy Efficiency and Demand-side [Schedule 5B]									-	-	-
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]									2 135	2 231	2 287
HIV and Aids									-	-	-
Housing Accreditation									-	-	-
Housing Top structure									-	-	-
Infrastructure Skills Development Grant [Schedule 5B]									-	-	-
Integrated City Development Grant									-	-	-
Khayelitsha Urban Renewal									-	-	-
Local Government Financial Management Grant [Schedule 5B]									2 000	2 090	2 142
Mitchell's Plain Urban Renewal									-	-	-
Municipal Demarcation and Transition Grant [Schedule 5B]									-	-	-
Municipal Disaster Grant [Schedule 5B]									-	-	-
Municipal Human Settlement Capacity Grant [Schedule 5B]									-	-	-
Municipal Systems Improvement Grant									-	-	-
Natural Resource Management Project									-	-	-
Neighbourhood Development Partnership Grant									-	-	-
Operation Clean Audit									-	-	-
Municipal Disaster Recovery Grant									-	-	-
Public Service Improvement Facility									-	-	-
Public Transport Network Operations Grant [Schedule 5B]									-	-	-
Restructuring - Seed Funding									-	-	-
Revenue Enhancement Grant Debtors Book									-	-	-
Rural Road Asset Management Systems Grant									-	-	-
Sport and Recreation									-	-	-
Terrestrial Invasive Alien Plants									-	-	-
Water Services Operating Subsidy Grant [Schedule 5B]									-	-	-
Health Hygiene in Informal Settlements									-	-	-
Municipal Infrastructure Grant [Schedule 5B]									-	-	-
Water Services Infrastructure Grant									-	-	-
Public Transport Network Grant [Schedule 5B]									-	-	-
Smart Connect Grant									-	-	-
Urban Settlement Development Grant									-	-	-
WiFi Grant [Department of Telecommunications and Postal Services]									-	-	-
Street Lighting									-	-	-
Traditional Leaders - Imbizion									-	-	-
Department of Water and Sanitation Smart Living Handbook									-	-	-
Integrated National Electrification Programme Grant									-	-	-
Municipal Restructuring Grant									-	-	-
Regional Bulk Infrastructure Grant									-	-	-
Municipal Emergency Housing Grant									-	-	-
Metro Informal Settlements Partnership Grant									-	-	-
Integrated Urban Development Grant									-	-	-
Programme and Project Preparation Support Grant									-	-	-
									174 254	182 095	186 648

DoRA Capital												
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]									-	-	-	
Municipal Infrastructure Grant [Schedule 5B]									38 868	40 617	41 632	
Municipal Water Infrastructure Grant [Schedule 5B]									-	-	-	
Neighbourhood Development Partnership Grant [Schedule 5B]									-	-	-	
Public Transport Infrastructure Grant [Schedule 5B]									-	-	-	
Rural Household Infrastructure Grant [Schedule 5B]									-	-	-	
Rural Road Asset Management Systems Grant [Schedule 5B]									-	-	-	
Urban Settlement Development Grant [Schedule 4B]									-	-	-	
Municipal Human Settlement									-	-	-	
Community Library									-	-	-	
Integrated City Development Grant [Schedule 4B]									-	-	-	
Municipal Disaster Recovery Grant									-	-	-	
Energy Efficiency and Demand Side Management Grant									-	-	-	
Khayelitsha Urban Renewal									-	-	-	
Local Government Financial Management Grant [Schedule 5B]									-	-	-	
Municipal Systems Improvement Grant [Schedule 5B]									-	-	-	
Public Transport Network Grant [Schedule 5B]									-	-	-	
Public Transport Network Operations Grant [Schedule 5B]									-	-	-	
Regional Bulk Infrastructure Grant (Schedule 5B)									-	-	-	
Water Services Infrastructure Grant [Schedule 5B]									-	-	-	
WiFi Connectivity									-	-	-	
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]									-	-	-	
Aquaponic Project									-	-	-	
Restition Settlement									-	-	-	
Infrastructure Skills Development Grant [Schedule 5B]									-	-	-	
Restructuring Seed Funding									-	-	-	
Municipal Disaster Relief Grant									-	-	-	
Municipal Emergency Housing Grant									-	-	-	
Metro Informal Settlements Partnership Grant									-	-	-	
Integrated Urban Development Grant									-	-	-	
Trend												
Change in consumer debtors (current and non-current)			N/A	(30 630)	42 075	13 250	3 922	-	(12 514)	26 093	(1 078)	313
Total Operating Revenue			206 993	234 299	264 411	259 923	262 116	262 116	230 378	262 517	274 258	281 225
Total Operating Expenditure			229 531	230 119	276 902	290 133	293 126	293 126	176 998	298 214	316 307	327 402
Operating Performance Surplus/(Deficit)			(22 538)	4 180	(12 491)	(30 210)	(31 010)	(31 010)	53 380	(35 698)	(42 050)	(46 176)
Cash and Cash Equivalents (30 June 2012)												
Revenue												
% Increase in Total Operating Revenue				13,2%	12,9%	(1,7%)	0,8%	0,0%	(12,1%)	0,2%	4,5%	2,5%
% Increase in Property Rates Revenue				18,4%	3,2%	4,1%	1,1%	0,0%	(33,8%)	56,2%	4,5%	2,5%
% Increase in Electricity Revenue				0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
% Increase in Property Rates & Services Charges				17,0%	3,3%	4,2%	1,1%	0,0%	(33,9%)	3,4%	4,5%	2,5%
Expenditure												
% Increase in Total Operating Expenditure				0,3%	20,3%	4,8%	1,0%	0,0%	(39,6%)	1,7%	6,1%	3,5%
% Increase in Employee Costs				2,5%	12,8%	20,7%	(1,9%)	0,0%	(40,3%)	3,5%	4,5%	2,5%
% Increase in Electricity Bulk Purchases				0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Average Cost Per Budgeted Employee Position (Remuneration)					274500,211	1533379,746				1535118,074		
Average Cost Per Councillor (Remuneration)					0	0				0		
R&M % of PPE			2,9%	3,3%	3,5%	2,8%	2,3%	2,3%	2,6%	2,7%	2,8%	
Asset Renewal and R&M as a % of PPE			12,3%	16,2%	14,9%	5,6%	4,9%	4,9%	4,2%	4,5%	4,6%	
Debt Impairment % of Total Billable Revenue			0,0%	0,0%	0,0%	9,7%	3,1%	3,1%	0,0%	9,3%	9,3%	9,3%
Capital Revenue												
Internally Funded & Other (R'000)			-	-	-	-	-	-	-	-	-	-
Borrowing (R'000)			(7)	-	736	31 318	32 718	32 718	22 336	38 868	40 617	41 632
Grant Funding and Other (R'000)			-	-	-	-	-	-	-	-	-	-
Internally Generated funds % of Non Grant Funding			559,0%	455,4%	508,1%	152,9%	160,7%	160,7%	184,6%	188,8%	204,2%	204,2%
Borrowing % of Non Grant Funding			(0,1%)	0,0%	5,1%	52,9%	60,7%	60,7%	84,6%	88,8%	104,2%	104,2%
Grant Funding % of Total Funding			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Capital Expenditure												
Total Capital Programme (R'000)			-	-	-	-	-	-	-	-	-	-
Asset Renewal			-	-	-	-	-	-	-	-	-	-
Asset Renewal % of Total Capital Expenditure			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Cash												
Cash Receipts % of Rate Payer & Other			141,2%	72,0%	104,4%	127,8%	122,7%	122,7%	(646,3%)	132,2%	134,5%	135,4%
Cash Coverage Ratio			0	0	0	0	0	0	(0)	0	0	(0)
Borrowing												
Credit Rating (2009/10)										0		
Capital Charges to Operating			0,7%	1,0%	0,9%	0,4%	0,4%	0,4%	0,5%	0,4%	0,4%	0,4%
Borrowing Receipts % of Capital Expenditure			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Reserves												
Surplus/(Deficit)			176 736	124 472	158 715	(864)	79 614	79 614	(189 151)	68 722	71 468	66 171
Free Services												
Free Basic Services as a % of Equitable Share			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Free Services as a % of Operating Revenue			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
(excl operational transfers)												
Total Operating Revenue			206 993	234 299	264 411	259 923	262 116	262 116	230 378	262 517	274 258	281 225
Total Operating Expenditure			229 531	230 119	276 902	290 133	293 126	293 126	176 998	298 214	316 307	327 402
Surplus/(Deficit) Budgeted Operating Statement			(22 538)	4 180	(12 491)	(30 210)	(31 010)	(31 010)	53 380	(35 698)	(42 050)	(46 176)
Surplus/(Deficit) Considering Reserves and Cash Backing			176 736	124 472	158 715	(864)	79 614	79 614	(189 151)	68 722	71 468	66 171
MTREF Funded (1) / Unfunded (0)	15		1	1	1	0	1	1	0	1	1	1
MTREF Funded ✓ / Unfunded ✗	15		✓	✓	✓	✗	✓	✓	✗	✓	✓	✓

Basic Service Delivery Measurements

KZN436 Dr Nkosazana Dlamini Zuma - Table A10 Basic service delivery measurement

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Household service targets	1									
Water:										
Piped water inside dwelling		2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852
Piped water inside yard (but not in dwelling)		26,767	26,767	26,767	26,767	26,767	26,767	26,767	26,767	26,767
Using public tap (at least min.service level)	2	-	-	-	-	-	-	-	-	-
Other water supply (at least min.service level)	4	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		29,619	29,619	29,619	29,619	29,619	29,619	29,619	29,619	29,619
Using public tap (< min.service level)	3	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	4	-	-	-	-	-	-	-	-	-
No water supply		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	29,619	29,619	29,619	29,619	29,619	29,619	29,619	29,619	29,619
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		-	-	-	-	-	-	-	-	-
Flush toilet (with septic tank)		-	-	-	-	-	-	-	-	-
Chemical toilet		-	-	-	-	-	-	-	-	-
Pit toilet (ventilated)		-	-	-	-	-	-	-	-	-
Other toilet provisions (> min.service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Bucket toilet		-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)		-	-	-	-	-	-	-	-	-
No toilet provisions		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-	-
Energy:										
Electricity (at least min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (min.service level)		98,658	98,658	98,658	98,658	98,658	98,658	98,658	98,658	98,658
<i>Minimum Service Level and Above sub-total</i>		98,658	98,658	98,658	98,658	98,658	98,658	98,658	98,658	98,658
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)		-	-	-	-	-	-	-	-	-
Other energy sources		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	98,658	98,658	98,658	98,658	98,658	98,658	98,658	98,658	98,658
Refuse:										
Removed at least once a week		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Removed less frequently than once a week		2,365	2,365	2,365	2,365	2,365	2,365	2,371	2,371	2,371
Using communal refuse dump		40,297	40,297	40,297	40,297	40,297	40,297	40,533	40,533	40,533
Using own refuse dump		2,393	2,393	2,393	2,393	2,393	2,393	2,393	2,393	2,393
Other rubbish disposal		-	-	-	-	-	-	-	-	-
No rubbish disposal		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		45,055	45,055	45,055	45,055	45,055	45,055	45,297	45,297	45,297
Total number of households	5	45,055	45,055	45,055	45,055	45,055	45,055	45,297	45,297	45,297
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free minimum level service)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per household per month)		176,327	176,327	176,327	184,790	192,921	192,921	192,921	203,146	213,913
Refuse (removed at least once a week)		-	-	-	-	-	-	-	-	-
Informal Settlements										
Cost of Free Basic Services provided - Formal Settlements (R'000)	8									
Water (6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per indigent household per month)		176	176	176	185	193	193	193	203	214
Refuse (removed once a week for indigent households)		-	-	-	-	-	-	-	-	-
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)										
Total cost of FBS provided		176	176	176	185	193	193	193	203	214
Highest level of free service provided per household										
Property rates (R value threshold)		295,000	295,000	295,000	295,000	295,000	295,000	295,000	295,000	295,000
Water (kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (Rand per household per month)		-	-	-	-	-	-	-	-	-
Electricity (kwh per household per month)		-	-	-	-	-	-	-	-	-
Refuse (average litres per week)		-	20	20	20	20	20	20	20	20
Revenue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (impermissable values per section 17 of MPRA)		-	-	-	-	-	-	-	-	-
Property rates exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA		10,213	2,779	4,023	19,763	19,923	19,923	19,923	20,900	21,882
Water (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)		-	-	-	-	-	-	-	-	-
Municipal Housing - rental rebates		-	-	-	-	-	-	-	-	-
Housing - top structure subsidies		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total revenue cost of subsidised services provided	6	10,213	2,779	4,023	19,763	19,923	19,923	19,923	20,900	21,882

2.7 Expenditure and Grant Programmes

SA 18 - Capital and Operational Grant Receipts

The table gives a brief indication of the capital and operational grants gazetted to the municipality for 2025/26 financial year.

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA18 Transfers and grant receipts										
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand										
RECEIPTS:	1, 2									
<u>Operating Transfers and Grants</u>										
National Government:		152 706	165 344	174 575	179 258	179 258	179 258	174 254	182 095	186 648
Operational Revenue:General Revenue:Equitable Share		139 476	152 466	162 271	170 740	170 740	170 740	170 119	177 774	182 219
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		2 323	2 476	2 112	1 832	1 832	1 832	2 135	2 231	2 287
Local Government Financial Management Grant [Schedule 5B]		1 950	1 950	1 950	1 900	1 900	1 900	2 000	2 090	2 142
Integrated National Electrification Programme Grant		8 957	8 452	8 242	4 786	4 786	4 786	–	–	–
Provincial Government:		3 972	5 423	6 169	4 873	4 873	4 873	4 933	5 083	5 321
Capacity Building		–	–	–	–	–	–	–	–	–
Capacity Building and Other		3 972	5 423	6 169	4 873	4 873	4 873	4 933	5 083	5 321
Total Operating Transfers and Grants	5	156 678	170 767	180 744	184 131	184 131	184 131	179 187	187 178	191 969
<u>Capital Transfers and Grants</u>										
National Government:		42 508	30 558	24 154	31 718	31 718	31 718	38 868	40 617	41 632
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		–	–	–	–	–	–	–	–	–
Municipal Infrastructure Grant [Schedule 5B]		42 508	30 558	24 154	31 718	31 718	31 718	38 868	40 617	41 632
Provincial Government:		5 200	–	–	–	–	–	–	–	–
Infrastructure		5 200	–	–	–	–	–	–	–	–
Total Capital Transfers and Grants	5	47 708	30 558	24 154	31 718	31 718	31 718	38 868	40 617	41 632
TOTAL RECEIPTS OF TRANSFERS & GRANTS		204 386	201 325	204 898	215 849	215 849	215 849	218 055	227 795	233 601

SA 19 - Capital and Operational Expenditure Programme

It is estimated that a spending rate of 100 per cent is achieved on operating expenditure and 100 per cent on the capital projects for the 2025/2026 MTREF of which performance has been factored into the cash flow budget.

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA19 Expenditure on transfers and grant programme										
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand										
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
National Government:		144 072	147 749	156 446	192 584	190 073	190 073	176 311	188 919	196 818
Operational Revenue:General Revenue:Equitable Share		139 746	143 309	149 299	184 066	181 555	181 555	172 176	181 337	185 893
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		2 376	2 476	5 267	1 832	1 832	1 832	2 135	2 231	2 287
Local Government Financial Management Grant [Schedule 5B]		1 950	1 963	1 881	1 900	1 900	1 900	2 000	2 090	2 142
Integrated National Electrification Programme Grant		-	-	-	4 786	4 786	4 786	-	3 260	6 496
Provincial Government:		5 150	5 555	5 552	4 629	4 392	4 392	4 894	5 115	5 242
Capacity Building		-	-	-	-	-	-	-	-	-
Capacity Building and Other		5 150	5 555	5 552	4 629	4 392	4 392	4 894	5 115	5 242
Total operating expenditure of Transfers and Grants:		149 223	153 304	161 999	197 213	194 464	194 464	181 206	194 033	202 060
Capital expenditure of Transfers and Grants										
National Government:		(382)	-	-	31 318	31 318	31 318	38 868	40 617	41 632
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		-	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant [Schedule 5B]		(382)	-	-	31 318	31 318	31 318	38 868	40 617	41 632
Provincial Government:		375	-	736	-	1 000	1 000	-	-	-
Capacity Building and Other		375	-	736	-	-	-	-	-	-
Infrastructure		-	-	-	-	1 000	1 000	-	-	-
Total capital expenditure of Transfers and Grants		(7)	-	736	31 318	32 318	32 318	38 868	40 617	41 632
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		149 216	153 304	162 734	228 531	226 782	226 782	220 074	234 650	243 693

2.8 Allocations or grants made by the municipality

The municipality does not have any allocations or grants made by the municipality.

2.9 Councillors Allowances and Employee benefits

The following table is a breakdown of councillors' Remuneration and Employee salaries and benefits for the year 2025/2026.

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA22 Summary councillor and staff benefits										
Summary of Employee and Councillor remuneration	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
		A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)	1									
Basic Salaries and Wages		8 643	8 631	9 278	9 420	10 861	10 861	10 861	11 350	11 634
Pension and UIF Contributions		1 057	1 155	1 144	1 265	1 265	1 265	1 265	1 322	1 355
Medical Aid Contributions		–	–	–	–	–	–	–	–	–
Motor Vehicle Allowance		550	531	743	949	949	949	949	992	1 016
Cellphone Allowance		1 195	1 262	1 332	1 424	1 424	1 424	1 424	1 488	1 525
Housing Allowances		–	–	–	–	–	–	–	–	–
Other benefits and allowances		–	–	–	–	–	–	–	–	–
Sub Total - Councillors		11 445	11 578	12 498	13 057	14 499	14 499	14 499	15 151	15 530
% increase	4		1,2%	7,9%	4,5%	11,0%	–	–	4,5%	2,5%
Senior Managers of the Municipality	2									
Basic Salaries and Wages		4 352	4 891	6 669	5 620	5 620	5 620	5 909	6 175	6 329
Pension and UIF Contributions		180	142	238	194	194	194	204	213	218
Medical Aid Contributions		48	33	30	91	91	91	95	100	102
Overtime		–	–	–	–	–	–	–	–	–
Performance Bonus		249	173	117	552	552	552	581	607	622
Motor Vehicle Allowance	3	461	459	480	587	587	587	617	645	661
Cellphone Allowance	3	–	–	–	–	–	–	–	–	–
Housing Allowances	3	80	20	7	–	–	–	–	–	–
Other benefits and allowances	3	75	2	43	101	101	101	106	111	114
Payments in lieu of leave		–	–	–	–	–	–	–	–	–
Long service awards		–	–	–	–	–	–	–	–	–
Post-retirement benefit obligations	6	–	–	–	–	–	–	–	–	–
Entertainment		–	–	–	–	–	–	–	–	–
Scarcity		–	–	–	–	–	–	–	–	–
Acting and post related allowance		–	–	–	–	–	–	–	–	–
In kind benefits		–	–	–	–	–	–	–	–	–
Sub Total - Senior Managers of Municipality		5 444	5 719	7 582	7 144	7 144	7 144	7 512	7 850	8 047
% increase	4		5,1%	32,6%	(5,8%)	–	–	5,1%	4,5%	2,5%
Other Municipal Staff										
Basic Salaries and Wages		48 439	49 865	54 888	66 792	65 350	65 350	67 296	70 324	72 083
Pension and UIF Contributions		7 814	8 407	9 358	11 283	11 283	11 283	11 864	12 398	12 708
Medical Aid Contributions		3 183	2 657	3 805	4 340	4 340	4 340	4 563	4 768	4 888
Overtime		1 507	1 519	1 551	2 388	2 388	2 388	2 511	2 624	2 690
Performance Bonus		3 831	3 975	4 435	5 441	5 441	5 441	5 721	5 979	6 128
Motor Vehicle Allowance	3	–	–	–	–	–	–	–	–	–
Cellphone Allowance	3	–	–	–	–	–	–	–	–	–
Housing Allowances	3	132	150	164	494	494	494	520	543	557
Other benefits and allowances	3	1 873	2 281	2 121	2 834	2 834	2 834	2 980	3 114	3 192
Payments in lieu of leave		–	–	–	–	–	–	–	–	–
Long service awards		0	223	402	421	421	421	421	440	451
Post-retirement benefit obligations	6	1 363	632	790	1 600	1 124	1 124	1 000	1 045	1 071
Entertainment		–	–	–	–	–	–	–	–	–
Scarcity		–	–	–	–	–	–	–	–	–
Acting and post related allowance		–	–	–	–	–	–	–	–	–
In kind benefits		–	–	–	–	–	–	–	–	–
Sub Total - Other Municipal Staff		68 143	69 707	77 513	95 592	93 675	93 675	96 876	101 235	103 766
% increase	4		2,3%	11,2%	23,3%	(2,0%)	–	3,4%	4,5%	2,5%
Total Parent Municipality		85 032	87 005	97 593	115 794	115 318	115 318	118 887	124 237	127 343
			2,3%	12,2%	18,6%	(0,4%)	–	3,1%	4,5%	2,5%
TOTAL SALARY, ALLOWANCES & BENEFITS		85 032	87 005	97 593	115 794	115 318	115 318	118 887	124 237	127 343
% increase	4		2,3%	12,2%	18,6%	(0,4%)	–	3,1%	4,5%	2,5%
TOTAL MANAGERS AND STAFF	5,7	73 587	75 426	85 095	102 736	100 819	100 819	104 388	109 085	111 813

Table SA23- Salaries, allowances and benefits (Political Office Bearers/ Councilors/ Senior Managers)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior manager)								
Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Councillors	3							
Speaker	4	1	519 476	77 921	234 840	–	–	832 237
Chief Whip		–	–	–	–	–	–	–
Executive Mayor		1	613 515	96 536	287 911	–	–	997 962
Deputy Executive Mayor		1	783 145	–	49 091	–	–	832 236
Executive Committee		–	–	–	–	–	–	–
Total for all other councillors		–	8 944 958	1 090 682	1 800 671	–	–	11 836 311
Total Councillors	8	3	10 861 094	1 265 139	2 372 513			14 498 746
Senior Managers of the Municipality	5							
Municipal Manager (MM)		1	1 056 327	221 793	199 491	198 725	–	1 676 336
Chief Finance Officer		1	922 833	2 621	77 228	149 162	–	1 151 844
		1	1 092 740	67 977	146 486	–	–	1 307 203
		1	861 825	5 092	204 662	77 566	–	1 149 145
		1	948 556	150	52 575	77 566	–	1 078 847
		–	–	–	–	–	–	–
List of each official with packages >= senior manager								
		–	–	–	–	–	–	–
		–	–	–	–	–	–	–
		–	–	–	–	–	–	–
		–	–	–	–	–	–	–
		–	–	–	–	–	–	–
		–	–	–	–	–	–	–
		1	1 026 650	2 621	42 060	77 566	–	1 148 897
		–	–	–	–	–	–	–
		–	–	–	–	–	–	–
		–	–	–	–	–	–	–
Total Senior Managers of the Municipality	8,10	6	5 908 931	300 254	722 502	580 585		7 512 272

Table SA 24 – Summary of personnel numbers

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA24 Summary of personnel numbers										
Summary of Personnel Numbers	Ref	2023/24			Current Year 2024/25			Budget Year 2025/26		
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		29	–	29	29	–	29	29	–	29
Board Members of municipal entities	4	–	–	–	–	–	–	–	–	–
Municipal employees	5	–	–	–	–	–	–	–	–	–
Municipal Manager and Senior Managers	3	5	–	5	6	–	6	6	1	5
Other Managers	7	13	13	–	15	15	–	15	15	–
Professionals		81	74	7	81	74	7	83	82	1
Finance		17	13	4	17	13	4	17	17	–
Spatial/town planning		7	6	1	7	6	1	7	7	–
Information Technology		4	3	1	3	2	1	3	2	1
Roads		3	3	–	3	3	–	5	5	–
Electricity		–	–	–	–	–	–	–	–	–
Water		–	–	–	–	–	–	–	–	–
Sanitation		–	–	–	–	–	–	–	–	–
Refuse		2	1	1	2	1	1	2	2	–
Other		48	48	–	49	49	–	49	49	–
Technicians		6	5	1	5	5	–	5	5	–
Finance		–	–	–	–	–	–	–	–	–
Spatial/town planning		–	–	–	–	–	–	–	–	–
Information Technology		–	–	–	–	–	–	–	–	–
Roads		5	4	1	4	4	–	4	4	–
Electricity		1	1	–	1	1	–	1	1	–
Water		–	–	–	–	–	–	–	–	–
Sanitation		–	–	–	–	–	–	–	–	–
Refuse		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Clerks (Clerical and administrative)		97	50	47	99	51	48	95	44	51
Service and sales workers		–	–	–	–	–	–	–	–	–
Skilled agricultural and fishery workers		–	–	–	–	–	–	–	–	–
Craft and related trades		–	–	–	–	–	–	–	–	–
Plant and Machine Operators		12	12	–	12	12	–	12	12	–
Elementary Occupations		67	67	–	67	67	–	68	68	–
TOTAL PERSONNEL NUMBERS	9	310	221	89	314	224	90	313	227	86
% increase					1,3%	1,4%	1,1%	(0,3%)	1,3%	(4,4%)
Total municipal employees headcount	6, 10	310	221	89	314	224	90	313	227	86
Finance personnel headcount	8, 10	31	28	3	33	29	4	34	30	4
Human Resources personnel headcount	8, 10	7	6	1	7	6	1	7	6	1

2.10 MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW

Table SA25-Budgeted monthly revenue and expenditure

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)																
Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand																
Revenue by Vote																
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - BUDGET AND TREASURY		20 699	20 699	20 699	20 699	20 699	20 699	20 699	20 699	20 699	20 699	20 699	20 699	248 386	259 563	266 052
Vote 3 - CORPORATE SERVICES		5	5	5	5	5	5	5	5	5	5	5	5	59	61	63
Vote 4 - COMMUNITY SERVICES		968	968	968	968	968	968	968	968	968	968	968	968	11 614	12 065	12 478
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		3 417	3 417	3 417	3 417	3 417	3 417	3 417	3 417	3 417	3 417	3 417	3 417	41 003	42 848	43 919
Vote 6 - PLANNING AND DEVELOPMNT		27	27	27	27	27	27	27	27	27	27	27	27	322	337	345
Total Revenue by Vote		25 115	25 115	25 115	25 115	25 115	25 115	25 115	25 115	25 115	25 115	25 115	25 115	301 385	314 875	322 858
Expenditure by Vote to be appropriated																
Vote 1 - EXECUTIVE AND COUNCIL		2 980	2 980	2 980	2 980	2 980	2 980	2 980	2 980	2 980	2 980	2 980	2 980	35 755	38 655	39 622
Vote 2 - BUDGET AND TREASURY		7 887	7 887	7 887	7 887	7 887	7 887	7 887	7 887	7 887	7 887	7 887	7 887	94 656	98 916	101 389
Vote 3 - CORPORATE SERVICES		4 160	4 160	4 160	4 160	4 160	4 160	4 160	4 160	4 160	4 160	4 160	4 160	49 915	52 282	53 589
Vote 4 - COMMUNITY SERVICES		3 524	3 524	3 524	3 524	3 524	3 524	3 524	3 524	3 524	3 524	3 524	3 524	42 290	44 193	45 308
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		4 714	4 714	4 714	4 714	4 714	4 714	4 714	4 714	4 714	4 714	4 714	4 714	56 563	62 368	67 082
Vote 6 - PLANNING AND DEVELOPMNT		1 586	1 586	1 586	1 586	1 586	1 586	1 586	1 586	1 586	1 586	1 586	1 586	19 035	19 893	20 412
Total Expenditure by Vote		24 850	24 850	24 850	24 850	24 850	24 850	24 850	24 850	24 850	24 850	24 850	24 861	298 214	316 307	327 402
Surplus/(Deficit) before assoc.		265	265	265	265	265	265	265	265	265	265	265	255	3 170	(1 433)	(4 544)
Surplus/(Deficit) after income tax		-	-	-	-	-	-	-	-	-	-	-	3 170	3 170	(1 433)	(4 544)
Surplus/(Deficit)	1	265	265	265	265	265	265	265	265	265	265	265	255	3 170	(1 433)	(4 544)

Table SA27-Budgeted monthly revenue and expenditure (standard classification)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand																
Revenue - Functional																
Governance and administration		20 704	20 704	20 704	20 704	20 704	20 704	20 704	20 704	20 704	20 704	20 704	20 704	248 445	259 625	266 115
Executive and council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration		20 704	20 704	20 704	20 704	20 704	20 704	20 704	20 704	20 704	20 704	20 704	20 704	248 445	259 625	266 115
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety		563	563	563	563	563	563	563	563	563	563	563	563	6 753	6 985	7 271
Community and social services		412	412	412	412	412	412	412	412	412	412	412	412	4 942	5 093	5 331
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		151	151	151	151	151	151	151	151	151	151	151	151	1 811	1 892	1 940
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services		3 444	3 444	3 444	3 444	3 444	3 444	3 444	3 444	3 444	3 444	3 444	3 444	41 325	43 185	44 265
Planning and development		27	27	27	27	27	27	27	27	27	27	27	27	322	337	345
Road transport		3 417	3 417	3 417	3 417	3 417	3 417	3 417	3 417	3 417	3 417	3 417	3 417	41 003	42 848	43 919
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services		405	405	405	405	405	405	405	405	405	405	405	405	4 861	5 080	5 207
Energy sources		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		405	405	405	405	405	405	405	405	405	405	405	405	4 861	5 080	5 207
Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue - Functional		25 115	25 115	25 115	25 115	25 115	25 115	25 115	25 115	25 115	25 115	25 115	25 115	301 385	314 875	322 858
Expenditure - Functional																
Governance and administration		15 060	15 060	15 060	15 060	15 060	15 060	15 060	15 060	15 060	15 060	15 060	15 070	180 726	190 271	195 028
Executive and council		2 661	2 661	2 661	2 661	2 661	2 661	2 661	2 661	2 661	2 661	2 661	2 661	31 936	33 373	34 207
Finance and administration		12 080	12 080	12 080	12 080	12 080	12 080	12 080	12 080	12 080	12 080	12 080	12 090	144 972	151 616	155 406
Internal audit		318	318	318	318	318	318	318	318	318	318	318	318	3 819	5 282	5 414
Community and public safety		3 608	3 608	3 608	3 608	3 608	3 608	3 608	3 608	3 608	3 608	3 608	3 608	43 298	45 247	46 388
Community and social services		1 838	1 838	1 838	1 838	1 838	1 838	1 838	1 838	1 838	1 838	1 838	1 838	22 053	23 046	23 632
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		1 686	1 686	1 686	1 686	1 686	1 686	1 686	1 686	1 686	1 686	1 686	1 686	20 237	21 147	21 676
Housing		84	84	84	84	84	84	84	84	84	84	84	84	1 009	1 054	1 081
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services		4 841	4 841	4 841	4 841	4 841	4 841	4 841	4 841	4 841	4 841	4 841	4 841	58 092	60 708	62 247
Planning and development		2 036	2 036	2 036	2 036	2 036	2 036	2 036	2 036	2 036	2 036	2 036	2 036	24 432	25 533	26 193
Road transport		2 805	2 805	2 805	2 805	2 805	2 805	2 805	2 805	2 805	2 805	2 805	2 805	33 660	35 175	36 054
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services		908	908	908	908	908	908	908	908	908	908	908	908	10 902	14 652	18 173
Energy sources		-	-	-	-	-	-	-	-	-	-	-	-	-	3 260	6 496
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		908	908	908	908	908	908	908	908	908	908	908	908	10 902	11 392	11 677
Other		433	433	433	433	433	433	433	433	433	433	433	433	5 195	5 429	5 565
Total Expenditure - Functional		24 850	24 850	24 850	24 850	24 850	24 850	24 850	24 850	24 850	24 850	24 850	24 861	298 214	316 307	327 402
Surplus/(Deficit) before assoc.		265	265	265	265	265	265	265	265	265	265	265	255	3 170	(1 433)	(4 544)
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	265	265	265	265	265	265	265	265	265	265	265	255	3 170	(1 433)	(4 544)

Table SA28-Budgeted monthly capital expenditure (municipal vote)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)																
Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Multi-year expenditure to be appropriated	1															
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - BUDGET AND TREASURY		8	8	8	8	8	8	8	8	8	8	8	8	100	105	107
Vote 3 - CORPORATE SERVICES		10	10	10	10	10	10	10	10	10	10	10	10	120	125	129
Vote 4 - COMMUNITY SERVICES		288	288	288	288	288	288	288	288	288	288	288	288	3 460	3 616	3 706
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		3 860	3 860	3 860	3 860	3 860	3 860	3 860	3 860	3 860	3 860	3 860	3 860	46 318	43 595	44 685
Vote 6 - PLANNING AND DEVELOPMNT		8	8	8	8	8	8	8	8	8	8	8	8	100	105	107
Capital multi-year expenditure sub-total	2	4 175	4 175	4 175	4 175	4 175	4 175	4 175	4 175	4 175	4 175	4 175	4 175	50 098	47 545	48 734
Single-year expenditure to be appropriated																
Vote 1 - EXECUTIVE AND COUNCIL		21	21	21	21	21	21	21	21	21	21	21	21	255	266	273
Vote 2 - BUDGET AND TREASURY		194	194	194	194	194	194	194	194	194	194	194	194	2 328	2 433	2 494
Vote 3 - CORPORATE SERVICES		254	254	254	254	254	254	254	254	254	254	254	254	3 044	3 181	3 260
Vote 4 - COMMUNITY SERVICES		693	693	693	693	693	693	693	693	693	693	693	693	8 320	7 127	7 305
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		1 506	1 506	1 506	1 506	1 506	1 506	1 506	1 506	1 506	1 506	1 506	1 506	18 069	18 568	19 032
Vote 6 - PLANNING AND DEVELOPMNT		37	37	37	37	37	37	37	37	37	37	37	37	440	460	471
Capital single-year expenditure sub-total	2	2 705	2 705	2 705	2 705	2 705	2 705	2 705	2 705	2 705	2 705	2 705	2 705	32 456	32 035	32 836
Total Capital Expenditure	2	6 879	6 879	6 879	6 879	6 879	6 879	6 879	6 879	6 879	6 879	6 879	6 880	82 553	79 580	81 570

Table SA29- Budgeted monthly capital expenditure (standard classification)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)																
Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Capital Expenditure - Functional	1															
Governance and administration		487	487	487	487	487	487	487	487	487	487	487	487	5 847	6 110	6 263
Executive and council		21	21	21	21	21	21	21	21	21	21	21	21	255	266	273
Finance and administration		466	466	466	466	466	466	466	466	466	466	466	466	5 592	5 844	5 990
Community and public safety		982	982	982	982	982	982	982	982	982	982	982	982	11 780	10 743	11 011
Community and social services		365	365	365	365	365	365	365	365	365	365	365	365	4 380	4 577	4 692
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		617	617	617	617	617	617	617	617	617	617	617	617	7 400	6 166	6 320
Economic and environmental services		4 868	4 868	4 868	4 868	4 868	4 868	4 868	4 868	4 868	4 868	4 868	10 348	63 895	60 730	62 249
Planning and development		3 714	3 714	3 714	3 714	3 714	3 714	3 714	3 714	3 714	3 714	3 714	3 714	44 571	46 576	47 741
Road transport		1 154	1 154	1 154	1 154	1 154	1 154	1 154	1 154	1 154	1 154	1 154	6 634	19 324	14 154	14 508
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services		159	159	159	159	159	159	159	159	159	159	159	159	1 911	1 997	2 047
Waste water management		67	67	67	67	67	67	67	67	67	67	67	67	800	836	857
Waste management		93	93	93	93	93	93	93	93	93	93	93	93	1 111	1 161	1 190
Other		383	383	383	383	383	383	383	383	383	383	383	383	4 600	-	-
Total Capital Expenditure - Functional	2	6 879	6 879	6 879	6 879	6 879	6 879	6 879	6 879	6 879	6 879	6 879	12 360	88 033	79 580	81 570
Funded by:																
National Government		3 239	3 239	3 239	3 239	3 239	3 239	3 239	3 239	3 239	3 239	3 239	3 239	38 868	40 617	41 632
Transfers recognised - capital		3 239	3 239	3 239	3 239	3 239	3 239	3 239	3 239	3 239	3 239	3 239	3 239	38 868	40 617	41 632
Public contributions & donations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds		3 640	3 640	3 640	3 640	3 640	3 640	3 640	3 640	3 640	3 640	3 640	9 121	49 165	38 963	39 937
Total Capital Funding		6 879	6 879	6 879	6 879	6 879	6 879	6 879	6 879	6 879	6 879	6 879	12 360	88 033	79 580	81 570

Table SA30- Budgeted monthly cash flow

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA30 Budgeted monthly cash flow															
MONTHLY CASH FLOWS	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Cash Receipts By Source													1		
Property rates	2 958	2 958	2 958	2 958	2 958	2 958	2 958	2 958	2 958	2 958	2 958	2 958	35 494	37 091	38 018
Service charges - refuse revenue	359	359	359	359	359	359	359	359	359	359	359	359	4 304	5 686	5 828
Rental of facilities and equipment	160	160	160	160	160	160	160	160	160	160	160	160	1 922	2 510	2 572
Interest earned - external investments	1 394	1 394	1 394	1 394	1 394	1 394	1 394	1 394	1 394	1 394	1 394	1 394	16 732	17 485	17 922
Fines, penalties and forfeits	87	87	87	87	87	87	87	87	87	87	87	87	1 041	1 088	1 115
Licences and permits	101	101	101	101	101	101	101	101	101	101	101	101	1 216	1 271	1 302
Transfers and Subsidies - Operational	14 932	14 932	14 932	14 932	14 932	14 932	14 932	14 932	14 932	14 932	14 932	14 932	179 187	187 178	191 969
Other revenue	2 531	2 531	2 531	2 531	2 531	2 531	2 531	2 531	2 531	2 531	2 531	2 531	30 373	31 430	32 710
Cash Receipts by Source	22 522	22 522	22 522	22 522	22 522	22 522	22 522	22 522	22 522	22 522	22 522	22 523	270 269	283 738	291 436
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations)	3 239	3 239	3 239	3 239	3 239	3 239	3 239	3 239	3 239	3 239	3 239	3 239	38 868	40 617	41 632
Total Cash Receipts by Source	25 761	25 761	25 761	25 761	25 761	25 761	25 761	25 761	25 761	25 761	25 761	25 762	309 137	324 355	333 069
Cash Payments by Type															
Employee related costs	(8 691)	(8 691)	(8 691)	(8 691)	(8 691)	(8 691)	(8 691)	(8 691)	(8 691)	(8 691)	(8 691)	(8 691)	(104 295)	(108 988)	(111 713)
Remuneration of councillors	(1 208)	(1 208)	(1 208)	(1 208)	(1 208)	(1 208)	(1 208)	(1 208)	(1 208)	(1 208)	(1 208)	(1 208)	(14 499)	(15 151)	(15 530)
Finance charges	(103)	(103)	(103)	(103)	(103)	(103)	(103)	(103)	(103)	(103)	(103)	(103)	(1 240)	(1 296)	(1 328)
Other materials	(632)	(632)	(632)	(632)	(632)	(632)	(632)	(632)	(632)	(632)	(632)	(632)	(7 585)	(7 927)	(8 125)
Contracted services	(5 848)	(5 848)	(5 848)	(5 848)	(5 848)	(5 848)	(5 848)	(5 848)	(5 848)	(5 848)	(5 848)	(5 848)	(70 181)	(78 616)	(84 262)
Transfers and grants - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other	(58)	(58)	(58)	(58)	(58)	(58)	(58)	(58)	(58)	(58)	(58)	(58)	(700)	(732)	(750)
Other expenditure	(4 185)	(4 185)	(4 185)	(4 185)	(4 185)	(4 185)	(4 185)	(4 185)	(4 185)	(4 185)	(4 185)	(4 185)	(50 217)	(52 600)	(53 915)
Cash Payments by Type	(20 726)	(20 726)	(20 726)	(20 726)	(20 726)	(20 726)	(20 726)	(20 726)	(20 726)	(20 726)	(20 726)	(20 726)	(248 717)	(265 310)	(275 623)
Other Cash Flows/Payments by Type															
Capital assets	-	-	-	-	-	-	-	-	-	-	-	(95 349)	(95 349)	(91 915)	(94 213)
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments	(97)	(97)	(97)	(97)	(97)	(97)	(97)	(97)	(97)	(97)	(97)	(97)	(1 159)	(1 231)	(1 262)
Total Cash Payments by Type	(20 823)	(20 823)	(20 823)	(20 823)	(20 823)	(20 823)	(20 823)	(20 823)	(20 823)	(20 823)	(20 823)	(116 172)	(345 225)	(358 456)	(371 098)
NET INCREASE/(DECREASE) IN CASH HELD	4 938	4 938	4 938	4 938	4 938	4 938	4 938	4 938	4 938	4 938	4 938	(90 411)	(36 088)	(34 101)	(38 029)
Cash/cash equivalents at the month/year begin:	85 877	90 816	95 754	100 692	105 631	110 569	115 508	120 446	125 384	130 323	135 261	140 200	85 877	49 789	15 688
Cash/cash equivalents at the month/year end:	90 816	95 754	100 692	105 631	110 569	115 508	120 446	125 384	130 323	135 261	140 200	49 789	49 789	15 688	(22 341)

2.11 ANNUAL BUDGET AND SDBIP – INTERNAL DEPARTMENTS

Dr NDZ IDP is a principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan.

- Registration of community needs;
- Process Plan applicable to the fourth revision cycle including the following key IDP processes and deliverables:
 - ✓ Compilation of departmental business plans including key performance indicators and targets;
 - ✓ Financial planning and budgeting process;
 - ✓ Public participation process;
 - ✓ Compilation of the SDBIP, and
 - ✓ The review of the performance management and monitoring processes.

Business planning links back to priority needs and master planning, and essentially informed the detail operating budget appropriations and three-year capital programme.

Table SA2 Matrix Financial Performance Budget (revenue source /expenditure type and department)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)								
		Vote 1 - EXECUTIVE AND COUNCIL	Vote 2 - BUDGET AND TREASURY	Vote 3 - CORPORATE SERVICES	Vote 4 - COMMUNITY SERVICES	Vote 5 - PUBLIC WORKS AND BASIC SERVICES	Vote 6 - PLANNING AND DEVELOPMNT	Total
R thousand	1							
Revenue								
Exchange Revenue								
Service charges - Waste Management		-	-	-	4 861	-	-	4 861
Sale of Goods and Rendering of Services		-	322	-	9	-	315	647
Agency services		-	-	-	751	-	-	751
Interest earned from Current and Non Current Assets		-	16 732	-	-	-	-	16 732
Rental from Fixed Assets		-	2 153	-	-	-	-	2 153
Licence and permits		-	-	-	438	-	8	445
Special rating levies		-	-	-	438	-	8	445
Operational Revenue		-	767	59	-	-	-	825
Non-Exchange Revenue								
Property rates		-	46 096	-	-	-	-	46 096
Fines, penalties and forfeits		-	2 000	-	603	-	-	2 602
Licences or permits		-	-	-	20	-	-	20
Transfer and subsidies - Operational		-	172 119	-	4 933	2 135	-	179 187
Interest		-	8 198	-	-	-	-	8 198
Total Revenue (excluding capital transfers and contributions)		-	248 386	59	12 052	2 135	330	262 962
Expenditure								
Employee related costs		8 723	15 454	16 009	29 609	24 985	9 609	104 388
Remuneration of councillors		14 499	-	-	-	-	-	14 499
Inventory consumed		247	150	989	2 379	1 259	1 544	6 567
Debt impairment		-	4 746	-	-	-	-	4 746
Depreciation and amortisation		-	54 038	-	-	-	-	54 038
Interest		-	1 240	-	-	-	-	1 240
Contracted services		4 001	4 487	21 500	4 450	20 535	5 769	60 743
Transfers and subsidies		-	700	1 000	-	-	-	1 700
Irrecoverable debts written off		-	3 900	-	-	-	-	3 900
Operational costs		8 286	9 941	10 417	5 852	9 784	2 113	46 394
Losses on disposal of Assets		-	-	-	-	-	-	-
Other Losses		-	-	-	-	-	-	-
Total Expenditure		35 755	94 656	49 915	42 290	56 563	19 035	298 214
Surplus/(Deficit)		(35 755)	153 730	(49 857)	(30 238)	(54 428)	(18 705)	(35 252)
Transfers and subsidies - capital (monetary allocations)		-	-	-	-	38 868	-	38 868
Income Tax		(35 755)	153 730	(49 857)	(30 238)	(15 560)	(18 705)	3 616

SA7 - Measurable performance objectives (refer)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA7 Measureable performance objectives										
Description	Unit of measurement	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Vote 1 - vote name										
Municipal governance and administration										
Executive and council										
<i>Quarterly audit committee meetings to be held</i>	Number of meetings held	32479140,0%	31170000,0%	31170000,0%	40000000,0%	40000000,0%	40000000,0%	34368000,0%	35948900,0%	37602600,0%
Radio Slot	Number of radio slots	35428000,0%	34000000,0%	26000000,0%	20000000,0%	20000000,0%	20000000,0%	90000000,0%	94140000,0%	98470400,0%
Conducting of IDP roadshows	Number of IDP roadshows	33220351,8%	31881335,7%	39381300,0%	70000000,0%	70000000,0%	70000000,0%	80000000,0%	83680000,0%	87529300,0%
<i>Training of Ward Committees</i>	Number of trainings	22713745,2%	21798220,0%	21798200,0%	25000000,0%	25000000,0%	25000000,0%	25000000,0%	26150000,0%	27352900,0%
Vote 2 - vote name										
<i>Sound Fianacial and Supply Chain Management</i>										
Budget and treasury office	Valuation Roll	239660000,0%	230000000,0%	200000000,0%	130769500,0%	130769500,0%	130769500,0%	60769500,0%	63564900,0%	66488900,0%
Valuation roll developed										
Provision of Free basic service to Indigents	Number of people recived	215485236,1%	206799650,8%	163632700,0%	70000000,0%	70000000,0%	70000000,0%	70000000,0%	73220000,0%	76588100,0%
Vote 3 - vote name										
<i>Municipal Institutional Development and</i>										
<i>Corporate services</i>										
Number of OHS Training Workshops	Number of Trainings and	5210000,0%	5000000,0%	5000000,0%	11746900,0%	11746900,0%	11746900,0%	25000000,0%	26150000,0%	27352900,0%
<i>Number wellnes programs conducted</i>	Number of Wellness	145880,0%	14000000,0%	17000000,0%	30326900,0%	30326900,0%	30326900,0%	45000000,0%	470700000,0%	492353000,0%
<i>Employee Training</i>	Number of Trainings and	468900000,0%	450000000,0%	650000000,0%	25000000,0%	25000000,0%	25000000,0%	85000000,0%	88910000,0%	92999900,0%
Councillor Training	Number of Trainings and	22627134,2%	21715100,0%	21715100,0%	25000000,0%	25000000,0%	25000000,0%	22583700,0%	23622600,0%	24709200,0%
Vote 4 - vote name										
Function 1 - (name)										
<i>Sub-function 1 - (name)</i>										
<i>Training of Sport Administrators</i>	Number of Reports	42659480,0%	40940000,0%	10940000,0%	6000000,0%	6000000,0%	6000000,0%	4900000,0%	5125400,0%	5361300,0%
Coordination of Arts and Culture events	Number of Reports	81776160,0%	78480000,0%	80480000,0%	74320000,0%	74320000,0%	74320000,0%	89145200,0%	93245900,0%	97535200,0%
<i>Youth Development Programmes</i>	Number of programs	119390645,9%	114578355,0%	114578400,0%	110600000,0%	110600000,0%	110600000,0%	150800000,0%	158782800,0%	166086800,0%
<i>Disaster managemnt centre</i>	Construction of Disaster	677300000,0%	650000000,0%	1020326500,0%	88490000,0%	88490000,0%	88490000,0%	650500000,0%	680423000,0%	711722500,0%
Purchase of Furniture making Property		281340000,0%	270000000,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Vote 5 - vote name										
Function										
Public Works and Basic Services										
Construction of Roads	Number of km or road	0,0%	300000000,0%	300000000,0%	0,0%	0,0%	0,0%	850000000,0%	0,0%	0,0%
Bridges	Number of km or road							800000000,0%	836800000,0%	875292800,0%
Construction of Community Facilities	Community Facilities	1563000,0%	3202300000,0%	2982800000,0%	100000000,0%	100000000,0%	100000000,0%	2748929800,0%	271960000,0%	284470200,0%
Centocow shelter and Toilets	Frequency of building	0,0%	0,0%	0,0%	220000000,0%	220000000,0%	220000000,0%	70000000,0%	73220000,0%	76588100,0%
Procurement of Plant and Equipment	Number of equipment	46132466,0%	44273000,0%	150000000,0%	14500000,0%	145000000,0%	145000000,0%	300000000,0%	31380000,0%	32823480,0%
Construction of Asphalt Roads	Number of km or road	1354600000,0%	1753194800,0%	728000000,0%	7049400,0%	7049400,0%	7049400,0%	942870236,0%	313800000,0%	328234800,0%
Repairs and Maintenance - Office Buildings	Frequency of building	72940000,0%	70000000,0%	70000000,0%	170000000,0%	170000000,0%	170000000,0%	170000000,0%	177820000,0%	185999720,0%
Repairs and Maintenance - Roads	Frequency of Road	312600000,0%	300000000,0%	700000000,0%	500000000,0%	500000000,0%	500000000,0%	750000000,0%	784500000,0%	820587000,0%
Repairs and Maintenance - Community assets	Frequency of building	208400000,0%	200000000,0%	305200000,0%	300000000,0%	300000000,0%	300000000,0%	300000000,0%	313800000,0%	328234800,0%
Fencing	Frequency of building	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Upgrading of gravel access roads(all 15 wards)	Number of km or road	1042000000,0%	1000000000,0%	1006865700,0%	300000000,0%	300000000,0%	300000000,0%	670000000,0%	700820000,0%	733057720,0%
Storm Water (all 15 wards)	Number of km or road	104200000,0%	100000000,0%	100000000,0%	30000000,0%	30000000,0%	30000000,0%	190000000,0%	198740000,0%	207882040,0%
Underberg CBD infrastructure Upgrade	Number of km or road	312600000,0%	300000000,0%	503087607,0%	90000000,0%	90000000,0%	90000000,0%	1500000,0%	1569000,0%	1641174,0%
Creighton CBD Infrastructure Upgrade	Number of km or road	312600000,0%	300000000,0%	200000000,0%	1500000,0%	1500000,0%	1500000,0%	1500000,0%	1569000,0%	1641174,0%
Bulwer CBD Infrastructure Upgrade	Number of km or road	312600000,0%	300000000,0%	60000000,0%	280000000,0%	280000000,0%	280000000,0%	520000000,0%	543920000,0%	568940320,0%
Vote 6 - vote name										
Function										
Function										
Spluma Projects	Number of projects	114620000,0%	110000000,0%	110000000,0%	141800000,0%	141800000,0%	141800000,0%	157000000,0%	164222000,0%	171776200,0%
Tourism awareness program	Number of Reports	135964328,0%	130484000,0%	120484000,0%	82900000,0%	82900000,0%	82900000,0%	88852000,0%	92939200,0%	97214400,0%
Training and Skills Empowerment of SMMEs	Number of Reports	60436000,0%	58000000,0%	58000000,0%	0,0%	0,0%	0,0%	33000000,0%	34518000,0%	36105800,0%
Insert measure/s description										
And so on for the rest of the Votes										
1. Include a measurable performance objective										
2. Include all Basic Services performance										
3. Only include prior year comparative										
1. Include a measurable performance objective for each revenue source (within a relevant function) and each vote (MFMA s17(3)(b))										
2. Include all Basic Services performance targets from 'Basic Service Delivery' to ensure Table SA7 represents all strategic responsibilities										
3. Only include prior year comparative information for individual measures where relevant activity occurred in that years										

SA8 - Performance Indicators and Benchmarks (refer)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA8 Performance indicators and benchmarks											
Description of financial indicator	Basis of calculation	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0,7%	1,0%	0,9%	0,4%	0,4%	0,4%	0,5%	0,4%	0,4%	0,4%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	0,8%	1,0%	0,9%	0,4%	0,4%	0,4%	0,4%	0,5%	0,5%	0,5%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Liquidity											
Current Ratio	Current assets/current liabilities	3,1	3,2	4,3	1,3	3,6	3,6	5,8	2,9	2,9	2,9
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	3,1	3,2	4,3	1,3	3,6	3,6	5,8	2,9	2,9	2,9
Liquidity Ratio	Monetary Assets/Current Liabilities	2,5	2,9	3,1	0,5	2,0	2,0	4,5	1,2	1,2	1,1
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		662,3%	678,9%	963,2%	379,2%	377,0%	377,0%	-5237,4%	722,6%	743,2%	743,2%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	33,4%	15,8%	31,5%	34,4%	38,1%	38,1%	37,5%	42,5%	40,9%	40,0%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))										
Creditors to Cash and Investments		17,1%	12,8%	14,8%	46,4%	42,6%	42,6%	-7,4%	76,0%	240,9%	-169,3%
Other Indicators											
Electricity Distribution Losses (2)	Total Volume Losses (kW) technical Total Volume Losses (kW) non technical Total Cost of Losses (Rand '000) % Volume (units purchased and generated less units sold)/units purchased and generated										
Water Volumes :System input	Bulk Purchase Water treatment works Natural sources										
Water Distribution Losses (2)	Total Volume Losses (kℓ) Total Cost of Losses (Rand '000) % Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	35,6%	32,2%	32,2%	39,5%	38,5%	38,5%	26,1%	39,8%	39,8%	39,8%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	41,1%	37,1%	36,9%	44,5%	44,0%	44,0%		45,3%	45,3%	45,3%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	7,1%	7,0%	6,7%	6,7%	5,3%	5,3%		6,2%	6,2%	6,2%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	24,1%	20,3%	19,3%	16,3%	19,3%	19,3%	15,3%	21,1%	21,1%	21,1%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	-	-	-	-	-	-	-	-	-	-
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	997,4%	319,1%	907,6%	648,7%	642,7%	642,7%	1136,3%	1297,9%	1250,0%	1224,1%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	23,0	21,0	18,1	8,3	5,0	5,0	(42,0)	2,9	0,8	(1,2)
References											
1. Consumer debtors > 12 months old are excluded from current assets											
2. Only include if services provided by the municipality											
Calculation data											
Debtors > 90 days											
Monthly fixed operational expenditure		12 880	13 323	14 560	17 739	17 338	17 338	10 166	17 375	18 541	19 270
Fixed operational expenditure % assumption		40,0%	40,0%	40,0%	40,0%	40,0%	40,0%	40,0%	40,0%	40,0%	40,0%
Own capex		71 761	81 887	73 050	59 233	53 915	53 915	26 393	43 765	38 963	39 937
Borrowing		-	-	-	-	-	-	-	-	-	-

CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS

The table below gives an indication of the contracts that have future budgetary implication in the municipality.

SA – 33 Contracts Having Future Budgetary Implications(refer)

Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	2024/25 Medium Term Revenue & Expenditure Framework			Total Contract Value
		Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28	Estimate
R thousand	1,3				
Parent Municipality:					
Revenue Obligation By Contract	2				
VODACOM PTY LTD		44	46	47	229
Total Operating Revenue Implication		44	46	47	229
Expenditure Obligation By Contract	2				
GENERAL VALUATION AND PREPARATION OF VALUATION ROLL FOR IMPLEMENTATION 1 JULY 2022		139	139		278
PROVISION OF INTERNET SERVICE FOR A PERIOD OF 3 YEARS .		17	–		17
SUPPLY, INSTALLATION AND CONFIGURATION OF ELECTRONIC DOCUMENTS AND RECORDS MANAGEMENT SYSTEM (EDRMS)		160	160		321
SUPPLY, INSTALLATION AND CONFIGURATION OF ELECTRONIC DOCUMENTS AND RECORDS MANAGEMENT SYSTEM (EDRMS)		176	176		353
PROVISION OF SECURITY SERVICES AND VIP PROTECTION FOR A PERIOD OF 36 MONTHS		17 292	17 292		34 584
SUPPLY, IMPLEMENT, CONFIGURE AND SUPPORT ICT SERVICES MANAGEMENT/ HELPDESK SYSYTEM		52	52		104
PROVISION OD ICT OFF-SITE BACKUP AND DISASTER RECOVERY SERVICES (BUSINESS CONTINUITY) AND SUPPORT		668	668		1 336
PROVISION OF NATIONAL ROAD TRAFFIC ACTS		0	–		0
Total Operating Expenditure Implication		18 504	18 487	–	36 991
Total Capital Expenditure Implication		–	–	–	–
Total Parent Expenditure Implication		18 504	18 487	–	36 991

2.12 CAPITAL EXPENDITURE DETAILS

The following tables present details of the municipality's capital expenditure programme, firstly on new assets, then the upgrading of assets and finally on the repair and maintenance of assets.

SA34A- Capital expenditure on new assets by asset class

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		-	-	-	17 929	14 742	14 742	21 616	22 505	23 067
Roads Infrastructure		-	-	-	14 729	12 181	12 181	19 605	20 403	20 913
Roads		-	-	-	13 929	11 681	11 681	19 105	19 881	20 378
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	800	500	500	500	523	536
Storm water Infrastructure		-	-	-	500	-	-	-	-	-
Drainage Collection		-	-	-	500	-	-	-	-	-
Electrical Infrastructure		-	-	-	2 700	2 561	2 561	1 000	1 045	1 071
HV Switching Station		-	-	-	2 700	2 561	2 561	1 000	1 045	1 071
Solid Waste Infrastructure		-	-	-	-	-	-	1 011	1 057	1 083
Landfill Sites		-	-	-	-	-	-	1 011	1 057	1 083
Community Assets		12 020	-	-	30 089	30 256	30 256	31 050	27 640	28 331
Community Facilities		12 020	-	-	22 573	25 368	25 368	25 024	21 343	21 877
Halls		9 804	-	-	9 239	10 950	10 950	13 123	13 714	14 057
Centres		-	-	-	-	-	-	-	-	-
Crèches		-	-	-	10 735	12 049	12 049	5 063	5 291	5 423
Testing Stations		-	-	-	-	-	-	500	523	536
Libraries		-	-	-	300	300	300	-	-	-
Public Open Space		-	-	-	-	-	-	600	-	-
Public Ablution Facilities		-	-	-	2 000	1 700	1 700	237	248	254
Markets		2 216	-	-	-	100	100	4 000	-	-
Taxi Ranks/Bus Terminals		-	-	-	300	270	270	1 400	1 463	1 500
Capital Spares		-	-	-	-	-	-	100	105	107
Sport and Recreation Facilities		-	-	-	7 516	4 887	4 887	6 026	6 297	6 454
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		-	-	-	7 516	4 887	4 887	6 026	6 297	6 454
Capital Spares		-	-	-	-	-	-	-	-	-
Other assets		1 691	-	-	6 215	5 131	5 131	3 950	3 814	3 910
Operational Buildings		1 691	-	-	6 215	5 131	5 131	3 950	3 814	3 910
Municipal Offices		1 691	-	-	5 915	4 859	4 859	3 650	3 501	3 588
Capital Spares		-	-	-	300	271	271	300	314	321
Intangible Assets		303	444	1 260	1 228	1 228	1 228	1 253	1 309	1 342
Licences and Rights		303	444	1 260	1 228	1 228	1 228	1 253	1 309	1 342
Computer Software and Applications		243	367	1 171	1 108	1 108	1 108	1 093	1 142	1 171
Unspecified		60	77	89	120	120	120	160	167	171
Computer Equipment		1 470	473	1 380	1 246	1 338	1 338	1 376	1 438	1 474
Computer Equipment		1 470	473	1 380	1 246	1 338	1 338	1 376	1 438	1 474
Furniture and Office Equipment		586	1 537	3 455	2 320	3 093	3 093	3 247	3 393	3 478
Furniture and Office Equipment		586	1 537	3 455	2 320	3 093	3 093	3 247	3 393	3 478
Machinery and Equipment		3 438	4 902	832	4 315	4 471	4 471	3 250	3 396	3 481
Machinery and Equipment		3 438	4 902	832	4 315	4 471	4 471	3 250	3 396	3 481
Transport Assets		5 342	10 625	8 331	9 765	10 733	10 733	6 172	4 882	5 005
Transport Assets		5 342	10 625	8 331	9 765	10 733	10 733	6 172	4 882	5 005
Total Capital Expenditure on new assets	1	24 849	17 981	15 257	73 107	70 991	70 991	71 913	68 378	70 087

Table SA34b- Capital expenditure on the Renewal of existing assets by asset class (refer)

The municipality has set out a budget to renew the gravel roads through hiring of plant hire. It can be noted that even though the repairs and maintenance budget is sitting at low % of the PPE.

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class										
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		-	-	-	6 700	3 640	3 640	2 800	2 926	2 999
Roads Infrastructure		-	-	-	6 700	3 640	3 640	2 800	2 926	2 999
Roads		-	-	-	6 700	3 640	3 640	2 800	2 926	2 999
Other assets		-	-	-	-	-	-	1 800	1 881	1 928
Operational Buildings		-	-	-	-	-	-	1 800	1 881	1 928
Municipal Offices		-	-	-	-	-	-	1 800	1 881	1 928
Total Capital Expenditure on renewal of existing assets	1	-	-	-	6 700	3 640	3 640	4 600	4 807	4 927
Renewal of Existing Assets as % of total capex		0,0%	0,0%	0,0%	7,4%	4,2%	4,2%	5,6%	6,0%	6,0%
Renewal of Existing Assets as % of deprecn"		0,0%	0,0%	0,0%	16,2%	7,3%	7,3%	8,5%	8,5%	8,5%

Table SA34c-Repairs and maintenance expenditure by asset class

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA34c Repairs and maintenance expenditure by asset class										
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		5 815	7 201	9 110	7 500	7 500	7 500	6 500	6 793	6 962
Roads Infrastructure		5 815	7 201	9 110	7 500	7 500	7 500	6 500	6 793	6 962
Road Structures		5 815	7 201	9 110	7 500	7 500	7 500	6 500	6 793	6 962
Community Assets		3 000	1 978	3 117	4 200	1 636	1 636	4 650	4 859	4 981
Community Facilities		3 000	1 978	3 117	4 200	1 636	1 636	4 650	4 859	4 981
Halls		2 706	1 924	3 117	3 900	1 486	1 486	4 500	4 703	4 820
Cemeteries/Crematoria		295	53	-	300	150	150	150	157	161
Other assets		1 145	2 981	1 708	2 000	1 400	1 400	1 900	1 986	2 035
Operational Buildings		1 145	2 981	1 708	2 000	1 400	1 400	1 900	1 986	2 035
Municipal Offices		1 145	2 981	1 708	2 000	1 400	1 400	1 900	1 986	2 035
Computer Equipment		20	25	11	66	66	66	66	69	71
Computer Equipment		20	25	11	66	66	66	66	69	71
Machinery and Equipment		124	156	188	750	506	506	644	673	690
Machinery and Equipment		124	156	188	750	506	506	644	673	690
Transport Assets		4 491	4 014	3 674	2 771	2 911	2 911	2 425	2 534	2 597
Transport Assets		4 491	4 014	3 674	2 771	2 911	2 911	2 425	2 534	2 597
Total Repairs and Maintenance Expenditure	1	14 596	16 355	17 808	17 287	14 018	14 018	16 185	16 914	17 336
R&M as a % of PPE		3,0%	3,4%	3,7%	2,9%	2,4%	2,4%	2,7%	2,8%	2,9%
R&M as % Operating Expenditure		6,4%	7,1%	6,4%	6,0%	4,8%	4,8%	9,2%	5,7%	5,5%

Table SA34e- Capital expenditure on the upgrading of existing assets by asset class

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class										
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand	1									
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		-	-	-	10 094	11 452	11 452	5 864	6 128	6 281
Roads Infrastructure		(382)	-	-	10 094	11 452	11 452	5 864	6 128	6 281
Roads		(382)	-	-	10 094	11 452	11 452	5 864	6 128	6 281
Solid Waste Infrastructure		382	-	-	-	-	-	-	-	-
Landfill Sites		382	-	-	-	-	-	-	-	-
Community Assets		46 905	63 906	58 528	-	-	-	700	732	750
Community Facilities		-	-	-	-	-	-	700	732	750
Cemeteries/Crematoria		-	-	-	-	-	-	500	523	536
Public Open Space		-	-	-	-	-	-	200	209	214
Sport and Recreation Facilities		46 905	63 906	58 528	-	-	-	-	-	-
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		46 905	63 906	58 528	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	200	209	214
Operational Buildings		-	-	-	-	-	-	200	209	214
Municipal Offices		-	-	-	-	-	-	200	209	214
Furniture and Office Equipment		-	-	-	650	550	550	596	623	638
Furniture and Office Equipment		-	-	-	650	550	550	596	623	638
Transport Assets		-	-	-	-	-	-	560	585	600
Transport Assets		-	-	-	-	-	-	560	585	600
Total Capital Expenditure on upgrading of existing assets	1	46 905	63 906	58 528	10 744	12 002	12 002	7 920	8 277	8 484
Upgrading of Existing Assets as % of total capex		0,0%	78,0%	79,3%	11,9%	13,9%	13,9%	9,6%	10,4%	10,4%
Upgrading of Existing Assets as % of deprechn"		97,3%	141,3%	120,5%	26,1%	24,2%	24,2%	14,7%	14,7%	14,7%

SA 35 - Future Financial Implications of the Capital Budget

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA35 Future financial implications of the capital budget				
Vote Description	Ref	2025/26 Medium Term Revenue & Expenditure Framework		
		Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand				
Capital expenditure	1			
Vote 1 - EXECUTIVE AND COUNCIL		255	266	273
Vote 2 - BUDGET AND TREASURY		2 428	2 538	2 601
Vote 3 - CORPORATE SERVICES		3 164	3 306	3 389
Vote 4 - COMMUNITY SERVICES		11 780	10 743	11 011
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		64 386	62 163	63 717
Vote 6 - PLANNING AND DEVELOPMNT		540	564	578
<i>List entity summary if applicable</i>				
Total Capital Expenditure		82 553	79 580	81 570
Future operational costs by vote	2			
Vote 1 - EXECUTIVE AND COUNCIL		35 500	38 389	39 348
Vote 2 - BUDGET AND TREASURY		92 228	96 378	98 788
Vote 3 - CORPORATE SERVICES		46 752	48 976	50 201
Vote 4 - COMMUNITY SERVICES		30 510	33 450	34 297
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		(7 823)	205	3 365
Vote 6 - PLANNING AND DEVELOPMNT		18 495	19 329	19 834
<i>List entity summary if applicable</i>				
Total future operational costs		215 661	236 727	245 832
Future revenue by source	3			
Exchange Revenue		9 758	—	—
Service charges - Waste Management		4 861	5 080	5 207
Agency services		751	784	804
<i>List other revenues sources if applicable</i>				
<i>List entity summary if applicable</i>				
Total future revenue		15 370	5 864	6 011
Net Financial Implications		282 844	310 443	321 391

SA36 - Consolidated Detailed Capital Budget (refer)

Kwazulu-Natal: Dr Nkosazana Dlamini Zuma (KZN436) - Table SA36 Detailed Capital Budget (projects)

R thousand	Function	Project Description	Project Number	Type	MTREF		
					Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
	Administrative and Corporate Support	Upgrading of Server	PC002002002005_00128	Upgrading	596 000	622 820	638 391
	Administrative and Corporate Support	Municipal Offices	PC002003003001001_00025	New			
	Administrative and Corporate Support	Installation of Cameras	PC002003005_00126	New	100 000	104 500	107 113
	Administrative and Corporate Support	Fiber connection	PC002003005_00129	New	650 000	679 250	696 231
	Administrative and Corporate Support	Procurement of Antivirus Software	PC002003007002006_00218	New	160 000	167 200	171 380
	Administrative and Corporate Support	Procurement of Computer Software			2 465 065	2 575 993	2 640 393
	Administrative and Corporate Support	-	PC002003009_00233	New			
	Administrative and Corporate Support	Procurement of Plant and Equipment	PC002003009_00297	New			
	Administrative and Corporate Support	Procurement of Furniture and Equipment			250 000	261 250	267 781
	Cemeteries, Funeral Parlours and Crematoriums	Creighton Toilets	PC001002005005_00302	New			
	Cemeteries, Funeral Parlours and Crematoriums	Donnybrook Cemetry Fencing	PC002003002001011_00299	New			
	Cemeteries, Funeral Parlours and Crematoriums	Underberg Cemetry Toilets	PC002003002001011_00317	New	200 000	209 000	214 225
	Cemeteries, Funeral Parlours and Crematoriums	Construction of Park Tables and Chairs	PC002003002001013_00304	New			
	Disaster Management	Communication and Information System	PC002003007002006_00287	New			
	Finance	-	PC002002002002002002_00122	Upgrading			
	Finance	Procurement of Car Wash Equipment	PC002003009_00162	New			
	Finance	Procurement of Furniture and Equipment		New	720 000	752 400	771 210

Fire Fighting and Protection	Procurement of Furniture and Equipment	PC002003005_00022	New	250 000	261 250	267 781
Libraries and Archives	-	PC002003002001010_00332	New			
Libraries and Archives	-	PC002003003001001_00214	New			
Libraries and Archives	-	PC002003003001001_00315	New			
Libraries and Archives	-	PC002003003001001_00316	New			
Libraries and Archives	Parkhome for fire satellite in ward 3 or 2	PC002003003001001_00326	New			
Libraries and Archives	-	PC002003009_00205	New			
Libraries and Archives	Disaster Management Gadgets	PC002003009_00322	New			
Libraries and Archives	Mobile Library	PC002003010_00274	New			
Licensing and Control of Animals	Construction of Animal Shed	PC002003003001001_00269	New	1 500 000	1 567 500	1 606 688
Licensing and Control of Animals	-	PC002003003001001_00330	New			
Mayor and Council	Procurement of Machinery and Equipment	PC002003009_00296	New			
Police Forces, Traffic and Street Parking Control	Himeville Traffic Lights	PC001002006003_00285	New	500 000	522 500	535 563
Police Forces, Traffic and Street Parking Control	Motor Licensing Shelter	PC002003003001001_00282	New			
Police Forces, Traffic and Street Parking Control	Building of DLTC Offices	PC002003003001001_00283	New	300 000	313 500	321 338
Police Forces, Traffic and Street Parking Control	Pin Code Operated Doors	PC002003005_00284	New			
Police Forces, Traffic and Street Parking Control	Bullet Proof Glass - Reception	PC002003005_00286	New	500 000	522 500	535 563
Police Forces, Traffic and Street Parking Control	Software Licenses	PC002003007002004_00235	New			
Population Development	Paving and Parking	PC002003002001013_00216	New			
Population Development	Informal Trading Infrastructure	PC002003002001018_00272	New	4 000 000	4 180 000	4 284 500
Population Development	Guard House	PC002003003001001_00213	New			
Project Management Unit	Renewal of Gravel Roads	PC001001001006001_00215	Renewal	2 800 000		
Project Management Unit	Underberg Asphalt Road Phase 2	PC001001002006001_00210	Upgrading	14 300	14 973	15 317
Project Management Unit	Underberg CBD infrastructure Upgrade	PC001001002006001_00230	Upgrading			
Project Management Unit	Creighton CBD Infrastructure Upgrade	PC001001002006001_00231	Upgrading			
Project Management Unit	Bulwer CBD Infrastructure Upgrade	PC001001002006001_00232	Upgrading	50 000	52 250	53 556
Project Management Unit	Upgrading of Gravel Roads	PC001001002006001_00264	Upgrading			
Project Management Unit	Street Lights	PC001002001003_00204	New	1 000 000	1 045 000	1 071 125
Project Management Unit	Donnybrook Toilets	PC001002005005_00291	New			
Project Management Unit	Sdangeni Bridge Road	PC001002006001_00182	New			
Project Management Unit	Bulwer Asphalt Road Phase 7	PC001002006001_00195	New	1 944 782	2 032 297	2 083 105
Project Management Unit	Himeville Asphalt Surfacing Phase 2	PC001002006001_00198	New			
Project Management Unit	Makawusane Sport Field Phase 2	PC002002002002002002_00248	Upgrading			
Project Management Unit	Hlabeni Community Hall	PC002003002001001_00250	New			
Project Management Unit	Mafohla Community Hall	PC002003002001001_00263	New			
Project Management Unit	Masameni Community Hall	PC002003002001001_00280	New			
Project Management Unit	Nomgidi Community Hall	PC002003002001001_00290	New			
Project Management Unit	Mafohla Community Hall	PC002003002001001_00300	New	50 000	52 250	53 556
Project Management Unit	Langelihle Creche	PC002003002001002_00262	New			
Project Management Unit	Gala Creche	PC002003002001003_00277	New			
Project Management Unit	Lwazi Creche (Mkhazini)	PC002003002001003_00278	New			
Project Management Unit	Sizamokuhle Creche (Njobokazi)	PC002003002001003_00279	New			
Project Management Unit	Construction of Hlane Crèche Ward 6	PC002003002001003_00310	New			
Project Management Unit	Centocow Phase 2	PC002003002001016_00003	New	37 176	38 849	39 820
Project Management Unit	Bus Shelters	PC002003002001021_00176	New	1 400 000	1 463 000	1 499 575
Project Management Unit	Creighton Artificial Sportfield	PC002003002002002_00206	New	6 000 000	6 270 000	6 426 750
Project Management Unit	Maguzwana Sport Field	PC002003002002002_00276	New	25 806	26 967	27 641
Project Management Unit	Construction of Bazini Sports Field	PC002003002002002_00311	New			
Project Management Unit	Storage Rooms	PC002003003001001_00170	New			
Project Management Unit	Building of Municipal Offices	PC002003003001001_00265	New			
Project Management Unit	-	PC002003003001001_00333	New			
Project Management Unit	Procurement of Computer Equipment	PC002003004_00024	New	1 376 000	1 437 920	1 473 868
Roads	Upgrading of Himeville Township Asphalt Roads	PC001001002006001_00281	Upgrading			
Roads	Bulwer Asphalt Road Phase 7	PC001001002006001_00301	Upgrading			
Roads	Storm Water Pipes and Culverts	PC001002006001_00288	New	400 000	418 000	428 450
Roads	Pedestrian Bridge	PC001002006001_00289	New			
Roads	Battery Energy Storage System	PC002003003001011_00293	New	300 000	313 500	321 338
Roads	Procurement of Plant and Equipment	PC002003009_00027	New	3 050 000	3 187 250	3 266 931
Roads	Procurement of Transport assets	PC002003010_00023	New	2 500 000	2 612 500	2 677 813
Solid Waste Removal	Skip Bins	PC002003009_00294	New	100 000	104 500	107 113
Solid Waste Removal	-	PC002003009_00338	New			
Storm Water Management	Construction of Storm Water	PC001002006001_00212	New	800 000	836 000	856 900
Town Planning, Building Regulations and Enforcement, and City Engineer	Procurement of Parkhome	PC002003003001001_00246	New	300 000	-	-
Town Planning, Building Regulations and Enforcement, and City Engineer	Procurement of Computer Software	PC002003007002004_00207	New			

Project Management Unit	Ekupholeni Creche Ward 11	New	5 006 607	5 231 904	5 362 702
Project Management Unit	Phosane Hall Ward 12	New	7 536 733	7 875 886	8 072 783
Project Management Unit	Glan Maize Community Hall	New	5 487 073	5 733 991	5 877 341
Project Management Unit	Siyathuthuka Creche Ward 5	New	19 800	20 691	21 208
Project Management Unit	Zwelisha Creche Ward 2	New	19 600	20 482	20 994
Project Management Unit	Khubeni Creche Ward 3	New	17 344	18 124	18 578
Project Management Unit	Thonsini Community Hall	New	49 520	51 749	53 043
Project Management Unit	Construction of Jackson Street Causeway ward 10	New	7 735 329	8 083 418	8 285 504
Project Management Unit	Bulwer Landfill Site Ward 10	New	1 011 106	1 056 606	1 083 021
Project Management Unit	Himeville Asphalt Road phase 3 (Extension of Thomas)	New	2 000 000	2 090 000	2 142 250
Project Management Unit	Jama Concrete Road ward 14	New	2 000 000	2 090 000	2 142 250
Roads	Tar's Valley Access Road Ward 7	New	19 649	20 533	21 046
Roads	New Electrical Installations	New	250 000	261 250	267 781
Roads	Ndlangisa Pedestrian Bridge	New	4 000 000	4 180 000	4 284 500
Roads	Mandawe Access Road Ward 15	New	19 031	19 887	20 384
Roads	Concrete Surfacing of Valley View	New	4 000 000	4 180 000	4 284 500
Roads	Mqatsheni Access Road Ward 1	New	25 800	26 961	27 635
Roads	Roads Concrete Signs (with street names)	New	100 000	104 500	107 113
Cemeteries, Funeral Parlours and Crematoriums	Extension of fencing donnybrook cemetery	New	200 000	209 000	214 225
Cemeteries, Funeral Parlours and Crematoriums	Development of Bulwer Cemetery	New	500 000	522 500	535 563
Community Services	Kilmun Floodlights	New	600 000	-	-
Community Services	Fencing of Donnybrook public toilet	New	160 000	-	-
Roads	Refurbishment of Creighton main building	New	1 800 000	-	-
Libraries and Archives	Installation of creighton library circulation counter	New	400 000	418 000	428 450
Libraries and Archives	Partitioning of senior librarian office - NUD	New	200 000	209 000	214 225
Disaster Management	Underberg & Himeville Fire Satellite Parkhome	New	700 000	731 500	749 788
Disaster Management	Fire Service Water Tanker	New	1 500 000	1 567 500	1 606 688
Disaster Management	Procurement of Transport assets	New	800 000	836 000	856 900
Community Services	Extension of Bulwer CSC Parking space and construction of carpots	New	560 000	585 200	599 830
Community Services	Fencing of Bulwer CSC	New	200 000	209 000	214 225
Libraries and Archives	Procurement and Installation of Underberg Back-up Generator	New	500 000	522 500	535 563
Town Planning, Building Regulations and Enforcement, and City Engineer	Procurement of Furniture and Equipment	New	440 000	459 800	471 295
Roads	Procurement of Furniture and Equipment	New	436 600	456 247	467 653

SA37- Projects Delayed from Previous Financial Year/s

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA37 Projects delayed from previous financial year/s																
R thousand																
Function	Project name	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	Previous target year to complete	Current Year 2024/25		2025/26 Medium Term Revenue & Expenditure Framework		
												Original Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Parent municipality: List all capital projects grouped by Function																
Project Management Unit	Maguzwana Sport Field	New	Healthy life for all	Sport and Recreation Facilities	South Africa and contribute to a better Africa and	1	00°S 29°50'28.00°S 29°50'28.00°E	102	102	26	-	-				
Project Management Unit	Bulwer Asphalt Road Phase 7	New	Safe and secure environment and improved inclusion and access	Roads Infrastructure	South Africa and contribute to a better Africa and	10	35.02°S 29°34'45.02°S 29°34'45.02°E	3,235	3,235	1,945	-	-				
Project Management Unit	Underberg Asphalt Road Phase 2	New	Safe and secure environment and improved inclusion and access	Roads Infrastructure	South Africa and contribute to a better Africa and	3	29.92°S 29°47'32.92°S 29°47'32.92°E	1,733	1,733	14	-	-				
Project Management Unit	Centocow Phase 2	New	South Africa are a resilient and access	Roads Infrastructure	South Africa and contribute to a better Africa and	5	29.92°S 29°47'32.92°S 29°47'32.92°E	1,000	1,000	37	-	-				
Project Management Unit	Battery Energy Storage System	New	South Africa are a resilient and access	Electrical Infrastructure	South Africa and contribute to a better Africa and	Whole of the Municipality	420	420	300	-	-					
Project Management Unit	Construction of Storm Water	New	South Africa are a resilient and access	Storm water Infrastructure	South Africa and contribute to a better Africa and	Whole of the Municipality	500	500	800	-	-					
Project Management Unit	Bulwer CBD Informal Traders	New	Safe and secure environment and improved inclusion and access	Operational Buildings	10	29.92°S 29°47'32.92°S 29°47'20.53°E	-	-	4,000	-	-					
Project Management Unit	Bulwer CBD Infrastructure Upgrade- side walks	New	Safe and secure environment and improved inclusion and access	Roads Infrastructure	South Africa and contribute to a better Africa and	10	29.94°S 29°47'32.94°S 29°47'32.94°E	800	800	50	-	-				
Project Management Unit	Pedestrian Bridge	New	South Africa are a resilient and access	Roads Infrastructure	South Africa and contribute to a better Africa and	Whole of the Municipality	2,500	2,500	4,000	-	-					
Project Management Unit	Matohla Community Hall	New	and responsive economic growth	Community Facilities	South Africa and contribute to a better Africa and	12	35.02°S 29°34'45.02°S 29°34'45.02°E	550	550	50	-	-				
References																
List all projects with planned completion dates in current year that have been re-budgeted in the MTREF																
Asset class as per table A9 and asset sub-class as per table SA34																
GPS coordinates correct to seconds. Provide a logical starting point on networked infrastructure.																
Project Number consists of MSCOA Project Longcode and seq No (sample PC001002006002_00002)																

2.13 LEGISLATION COMPLIANCE STATUS

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

a. In year reporting

In year reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved and includes monthly published financial performance on the municipality's website.

b. Internship Programmes

Internship programme – the municipality is participating in the Municipal Financial Management Internship programme and has employed four interns currently and in a process to employ the other one before the end of the financial year. The four interns are undergoing training in various divisions of the Financial Services Department and internal auditing. Three of the interns have attended the MFMP and completed it, the other one intern has recently started MFMP classes.

c. Budget and Treasury Office

Budget and Treasury Office has been established in accordance with the MFMA.

d. Audit Committee

An Audit Committee was established and is fully functional.

e.) Service Delivery and Budget implementation Plan

The detail SDBIP document is at a final stage and will be finalized within 28 days after approval of the 2025/26 MTREF.

f.) Annual Report

Annual Report Annual report is compiled in terms of the MFMA and National Treasury requirements.

g.) Policies

Policies The review of all budget related policies has taken place in terms of Regulation 7 of the MBRR.

h.) Budget Preparation

This Budget has been prepared in terms of section 21 of the MFMA No. 56 of 2003. The municipality has taken into consideration the macro-economic performance and projections when preparing the 2025/2026 MTREF Municipal Budget as stipulated in MFMA circular No. 130.

Table 1: Macroeconomic Performance and Projections, 2023 -2028					
Fiscal year	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
	Actual	Estimate	Forecast	Forecast	Forecast
CPI Inflation	6.0%	4.4%	4.3%	4.6%	4.6%

2.13 OTHER SUPPORTING DOCUMENTS

Table SA1 - Supporting detail to budgeted financial performance

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'											
Description	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand											
REVENUE ITEMS:											
Non-exchange revenue by source											
Property rates	6										
Total Property Rates		38 713	41 907	61 079	66 708	67 986	67 986	41 961	70 977	74 171	76 026
less Revenue Foregone (exemptions, reductions and rebates and		4 023	833	18 688	22 593	23 397	23 397	12 442	24 882	26 001	26 652
Net Property Rates		34 690	41 074	42 392	44 116	44 589	44 589	29 520	46 096	48 170	49 374

Service charges - Waste Management										
Total refuse removal revenue	6	4 006	4 197	4 379	4 615	4 674	4 674	3 020	4 861	5 207
Total landfill revenue		-	-	-	-	-	-	-	-	-
less Revenue Foregone (in excess of one removal a week to indigent)		-	-	-	-	-	-	-	-	-
less Cost of Free Basic Services (removed once a week to indigent)		-	-	-	-	-	-	-	-	-
Net Service charges - Waste Management		4 006	4 197	4 379	4 615	4 674	4 674	3 020	4 861	5 207
EXPENDITURE ITEMS:										
Employee related costs										
Basic Salaries and Wages	2	52 792	54 756	61 557	72 411	70 970	70 970	42 788	73 205	78 412
Pension and UIF Contributions		7 993	8 548	9 595	11 477	11 477	11 477	6 595	12 068	12 926
Medical Aid Contributions		3 230	2 690	3 835	4 430	4 430	4 430	2 668	4 659	4 990
Overtime		1 507	1 519	1 551	2 388	2 388	2 388	1 013	2 511	2 690
Performance Bonus		4 080	4 149	4 552	5 993	5 993	5 993	4 592	6 302	6 750
Motor Vehicle Allowance		461	459	480	587	587	587	371	617	661
Cellphone Allowance		-	-	-	-	-	-	-	-	-
Housing Allowances		212	170	171	494	494	494	136	520	557
Other benefits and allowances		1 948	2 282	2 164	2 935	2 935	2 935	1 361	3 086	3 305
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		0	223	402	421	421	421	292	421	451
Post-retirement benefit obligations	4	1 363	632	790	1 600	1 124	1 124	328	1 000	1 071
Entertainment		-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-
sub-total	5	73 587	75 426	85 095	102 736	100 819	100 819	60 143	104 388	111 813
Less: Employees costs capitalised to PPE		-	-	-	-	-	-	-	-	-
Total Employee related costs	1	73 587	75 426	85 095	102 736	100 819	100 819	60 143	104 388	111 813
Depreciation and amortisation										
Depreciation of Property, Plant & Equipment		48 066	44 732	47 732	40 768	48 304	48 304	33 696	52 693	56 441
Lease amortisation		155	489	823	463	1 222	1 222	826	1 345	1 440
Capital asset impairment		-	-	-	-	-	-	-	-	-
Total Depreciation and amortisation	1	48 220	45 220	48 555	41 231	49 526	49 526	34 522	54 038	57 881
Bulk purchases - electricity										
Electricity Bulk Purchases		-	-	-	-	-	-	-	-	-
Total bulk purchases	1	-	-	-	-	-	-	-	-	-
Transfers and grants										
Cash transfers and grants		1 052	499	542	1 700	1 857	1 857	1 318	1 700	1 821
Non-cash transfers and grants		-	-	1 308	-	-	-	-	-	-
Total transfers and grants	1	1 052	499	1 851	1 700	1 857	1 857	1 318	1 700	1 821
Contracted services										
Outsourced Services		19 080	19 519	20 638	30 239	26 415	26 415	17 401	28 698	31 831
Consultants and Professional Services		18 275	17 745	4 712	13 182	17 950	17 950	4 122	11 238	11 503
Contractors		15 340	16 994	30 174	24 689	21 344	21 344	16 472	20 807	28 793
sub-total	1	52 695	54 257	55 524	68 110	65 710	65 710	37 995	60 743	72 933
Operational Costs										
Collection costs		-	-	-	-	-	-	-	-	-
Contributions to 'other' provisions		-	-	-	-	-	-	-	-	-
Audit fees		1 438	3 273	3 434	3 937	4 252	4 252	4 209	4 100	4 392
Other Operational Costs	3	-	-	-	-	-	-	-	-	-
Operating Leases		102	96	71	100	100	100	69	150	161
Operational Cost		30 273	32 535	38 650	42 040	45 725	45 725	26 119	42 144	45 249
Statutory Payments other than Income Taxes		-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-
Total Operational Costs	1	31 813	35 904	42 154	46 077	50 077	50 077	30 396	46 394	49 801
Repairs and Maintenance by Expenditure Item										
Employee related costs	8	-	-	-	-	-	-	-	-	-
Inventory Consumed (Project Maintenance)		-	-	-	-	-	-	-	-	-
Contracted Services		14 596	16 355	17 808	-	14 018	14 018	11 198	-	-
Other Expenditure		-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	9	14 596	16 355	17 808	-	14 018	14 018	11 198	-	-
Inventory Consumed										
Inventory Consumed - Water		-	-	-	-	-	-	-	-	-
Inventory Consumed - Other		-	-	-	7 479	6 335	6 335	-	6 567	7 034
Total Inventory Consumed & Other Material		-	-	-	7 479	6 335	6 335	-	6 567	7 034

Table SA2 - Matrix financial performance budget (revenue source/expenditure type and department)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)								
R thousand	1	Vote 1 - EXECUTIVE AND COUNCIL	Vote 2 - BUDGET AND TREASURY	Vote 3 - CORPORATE SERVICES	Vote 4 - COMMUNITY SERVICES	Vote 5 - PUBLIC WORKS AND BASIC SERVICES	Vote 6 - PLANNING AND DEVELOPMNT	Total
Revenue								
Exchange Revenue								
Service charges - Waste Management		-	-	-	4 861	-	-	4 861
Sale of Goods and Rendering of Services		-	322	-	9	-	315	647
Agency services		-	-	-	751	-	-	751
Interest earned from Current and Non Current Assets		-	16 732	-	-	-	-	16 732
Rental from Fixed Assets		-	2 153	-	-	-	-	2 153
Licence and permits		-	-	-	438	-	8	445
Special rating levies		-	-	-	438	-	8	445
Operational Revenue		-	767	59	-	-	-	825
Non-Exchange Revenue								
Property rates		-	46 096	-	-	-	-	46 096
Fines, penalties and forfeits		-	2 000	-	603	-	-	2 602
Licences or permits		-	-	-	20	-	-	20
Transfer and subsidies - Operational		-	172 119	-	4 933	2 135	-	179 187
Interest		-	8 198	-	-	-	-	8 198
Total Revenue (excluding capital transfers and contributions)		-	248 386	59	12 052	2 135	330	262 962
Expenditure								
Employee related costs		8 723	15 454	16 009	29 609	24 985	9 609	104 388
Remuneration of councillors		14 499	-	-	-	-	-	14 499
Inventory consumed		247	150	989	2 379	1 259	1 544	6 567
Debt impairment		-	4 746	-	-	-	-	4 746
Depreciation and amortisation		-	54 038	-	-	-	-	54 038
Interest		-	1 240	-	-	-	-	1 240
Contracted services		4 001	4 487	21 500	4 450	20 535	5 769	60 743
Transfers and subsidies		-	700	1 000	-	-	-	1 700
Irrecoverable debts written off		-	3 900	-	-	-	-	3 900
Operational costs		8 286	9 941	10 417	5 852	9 784	2 113	46 394
Total Expenditure		35 755	94 656	49 915	42 290	56 563	19 035	298 214
Surplus/(Deficit)		(35 755)	153 730	(49 857)	(30 238)	(54 428)	(18 705)	(35 252)
Transfers and subsidies - capital (monetary allocations)		-	-	-	-	38 868	-	38 868
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		-	-	-	-	-	-	-
Income Tax		(35 755)	153 730	(49 857)	(30 238)	(15 560)	(18 705)	3 616

Table SA3 - Supporting detail to Budgeted Financial Position

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand											
ASSETS											
Trade and other receivables from exchange transactions											
Electricity		-	-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-	-
Waste		8 299	9 332	10 612	11 724	11 893	11 893	11 424	13 203	12 074	12 078
Waste Water		-	-	-	-	-	-	-	-	-	-
Other trade receivables from exchange transactions		1 225	1 260	2 629	1 619	2 629	2 629	2 988	3 182	2 707	2 709
Gross: Trade and other receivables from exchange transactions		9 523	10 592	13 241	13 342	14 522	14 522	14 412	16 385	14 780	14 787
Less: Impairment for debt		(7 902)	(8 615)	(10 239)	(8 615)	(10 239)	(10 239)	(10 239)	(10 239)	(10 239)	(10 239)
Impairment for Electricity		-	-	-	-	-	-	-	-	-	-
Impairment for Water		-	-	-	-	-	-	-	-	-	-
Impairment for Waste		(7 902)	(8 615)	(10 239)	(8 615)	(10 239)	(10 239)	(10 239)	(10 239)	(10 239)	(10 239)
Impairment for Waste Water		-	-	-	-	-	-	-	-	-	-
Impairment for other trade receivables from exchange transactions		-	-	-	-	-	-	-	-	-	-
Total net Trade and other receivables from Exchange Trx		1 622	1 977	3 002	4 728	4 283	4 283	4 173	6 146	4 542	4 548
Receivables from non-exchange transactions											
Property rates		70 872	9 392	102 234	97 672	117 091	117 091	105 789	131 992	132 662	133 051
Less: Impairment of Property rates		(31 615)	865	(52 367)	(37 536)	(53 913)	(53 913)	(52 367)	(58 658)	(58 872)	(58 996)
Net Property rates		39 257	10 257	49 868	60 136	63 179	63 179	53 422	73 333	73 790	74 055
Other receivables from non-exchange transactions		3 507	1 568	2 379	4 187	4 958	4 958	2 310	6 520	6 590	6 631
Impairment for other receivables from non-exchange transactions		(1 493)	(1 541)	(912)	(1 465)	(912)	(912)	(912)	(912)	(912)	(912)
Net other receivables from non-exchange transactions		2 013	27	1 467	2 722	4 046	4 046	1 398	5 608	5 678	5 719
Total net Receivables from non-exchange transactions		41 270	10 284	51 335	62 858	67 225	67 225	54 821	78 941	79 468	79 774
Inventory											
Water											
Opening Balance		-	-	-	-	-	-	-	-	-	-
System Input Volume		-	-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-	-
Bulk Purchases		-	-	-	-	-	-	-	-	-	-
Natural Sources		-	-	-	-	-	-	-	-	-	-
Authorised Consumption	6	-	-	-	-	-	-	-	-	-	-
Billed Authorised Consumption		-	-	-	-	-	-	-	-	-	-
Billed Metered Consumption		-	-	-	-	-	-	-	-	-	-
Free Basic Water		-	-	-	-	-	-	-	-	-	-
Subsidised Water		-	-	-	-	-	-	-	-	-	-
Revenue Water		-	-	-	-	-	-	-	-	-	-
Billed Unmetered Consumption		-	-	-	-	-	-	-	-	-	-
Free Basic Water		-	-	-	-	-	-	-	-	-	-
Subsidised Water		-	-	-	-	-	-	-	-	-	-
Revenue Water		-	-	-	-	-	-	-	-	-	-
UnBilled Authorised Consumption		-	-	-	-	-	-	-	-	-	-
Unbilled Metered Consumption		-	-	-	-	-	-	-	-	-	-
Unbilled Unmetered Consumption		-	-	-	-	-	-	-	-	-	-
Water Losses		-	-	-	-	-	-	-	-	-	-
Apparent losses		-	-	-	-	-	-	-	-	-	-
Unauthorised Consumption		-	-	-	-	-	-	-	-	-	-
Customer Meter Inaccuracies		-	-	-	-	-	-	-	-	-	-
Real losses		-	-	-	-	-	-	-	-	-	-
Leakage on Transmission and Distribution Mains		-	-	-	-	-	-	-	-	-	-
Leakage and Overflows at Storage Tanks/Reservoirs		-	-	-	-	-	-	-	-	-	-
Leakage on Service Connections up to the point of Customer M		-	-	-	-	-	-	-	-	-	-
Data Transfer and Management Errors		-	-	-	-	-	-	-	-	-	-
Unavoidable Annual Real Losses		-	-	-	-	-	-	-	-	-	-
Non-revenue Water		-	-	-	-	-	-	-	-	-	-
Correction of Prior period errors		-	-	-	-	-	-	-	-	-	-
Closing Balance Water		-	-	-	-	-	-	-	-	-	-
Agricultural											
Opening Balance		-	-	-	-	-	-	-	-	-	-
Acquisitions		-	-	-	-	-	-	-	-	-	-
Issues		-	-	-	-	-	-	-	-	-	-
Adjustments		-	-	-	-	-	-	-	-	-	-
Write-offs		-	-	-	-	-	-	-	-	-	-
Correction of Prior period errors		-	-	-	-	-	-	-	-	-	-
Closing balance - Agricultural		-	-	-	-	-	-	-	-	-	-
Consumables											
Standard Rated											
Opening Balance		-	-	-	-	-	-	-	-	-	-
Acquisitions		-	-	-	3 926	3 756	3 756	-	3 894	4 069	4 170
Issues		-	-	-	(3 926)	(3 756)	(3 756)	-	(3 894)	(4 069)	(4 170)
Adjustments		-	-	-	-	-	-	-	-	-	-
Write-offs		-	-	-	-	-	-	-	-	-	-
Correction of Prior period errors		-	-	-	-	-	-	-	-	-	-
Closing balance - Consumables Standard Rated		-	-	-	-	-	-	-	-	-	-

Materials and Supplies											
Opening Balance									586	586	586
Acquisitions					3 552	3 165	3 165		2 674	2 794	2 864
Issues		7			(3 552)	(2 579)	(2 579)		(2 674)	(2 794)	(2 864)
Adjustments		8									
Write-offs		9									
Correction of Prior period errors											
Closing balance - Materials and Supplies						586	586		586	586	586
Work-in-progress											
Opening Balance											
Materials											
Transfers											
Closing balance - Work-in-progress											
Housing Stock											
Opening Balance											
Acquisitions											
Transfers											
Sales											
Correction of Prior period errors											
Closing Balance - Housing Stock											
Land											
Opening Balance											
Acquisitions											
Sales											
Adjustments											
Correction of Prior period errors											
Transfers											
Closing Balance - Land											
Closing Balance - Inventory & Consumables						586	586		586	586	586
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		3	640 997	667 958	719 663	883 938	869 145	869 145	767 011	955 706	947 187
Leases recognised as PPE			1 279	1 279	1 279	1 279	1 279	1 279	1 279	1 279	1 279
Less: Accumulated depreciation			(162 660)	(192 731)	(238 919)	(283 571)	(294 761)	(294 761)	(270 479)	(347 454)	(349 826)
Total Property, plant and equipment (PPE)		2	479 616	476 506	482 023	601 647	575 663	575 663	497 811	609 531	598 640
LIABILITIES											
Current liabilities - Financial liabilities											
Short term loans (other than bank overdraft)											
Current portion of long-term liabilities			(0)	233	264	233	264	264	92	264	264
Total Current liabilities - Financial liabilities			(0)	233	264	233	264	264	92	264	264
Trade and other payables											
Trade and other payables from exchange transactions			50 747	35 832	38 931	67 904	36 596	36 596	31 450	42 153	36 676
Other trade payables from exchange transactions											
Trade payables from Non-exchange transactions: Unspent conditions			11 024	6 355	(0)	5 824	(1 000)	(1 000)	2 785	(1 000)	(1 000)
Trade payables from Non-exchange transactions: Other							157	157		157	157
VAT			2 864	4 012	(2 782)	4 349	(2 647)	(2 647)	297	(2 381)	(2 382)
Total Trade and other payables		2	64 636	46 199	36 149	78 077	33 106	33 106	34 531	38 929	33 445
Non current liabilities - Financial liabilities											
Borrowing		4		385	120	385	120	120	120	120	120
Other financial liabilities											
Total Non current liabilities - Financial liabilities				385	120	385	120	120	120	120	120
Non current liabilities - Long Term portion of trade payables											
Electricity Bulk Purchases											
Payables and Accruals - General											
Water Bulk Purchases											
Municipal Debt Relief											
Total Non current liabilities - Long Term portion of trade payables											
Provisions											
Retirement benefits											
List other major provision items											
Refuse landfill site rehabilitation			9 552	9 878	11 367	9 878	11 367	11 367	12 037	11 367	11 367
Other			3 373	3 328	3 783	3 328	3 783	3 783	3 783	3 783	3 783
Total Provisions			12 925	13 206	15 150	13 206	15 150	15 150	15 820	15 150	15 150
CHANGES IN NET ASSETS											
Accumulated surplus/(deficit)											
Accumulated surplus/(deficit) - opening balance			601 907	624 017	670 489	620 970	690 382	690 382	690 382	692 090	692 090
GRAP adjustments											
Restated balance			601 907	624 017	670 489	620 970	690 382	690 382	690 382	692 090	692 090
Surplus/(Deficit)			28 405	47 281	19 893	1 508	1 696	1 696	32 788	3 349	(1 246)
Transfers to/from Reserves			(522)	(815)							
Depreciation offsets											
Other adjustments			2 352								
Accumulated Surplus/(Deficit)		1	632 142	670 482	690 382	622 478	692 078	692 078	723 170	695 439	690 844
Reserves											
Housing Development Fund			5 493	5 493	5 493	5 493	5 493	5 493	5 493	5 493	5 493
Capital replacement			522	1 338	1 338	1 338	1 338	1 338	1 338	1 338	1 338
Self-insurance											
Other reserves											
Revaluation											
Total Reserves		2	6 015	6 831	6 831	6 831	6 831	6 831	6 831	6 831	6 831
TOTAL COMMUNITY WEALTH/EQUITY		2	638 157	677 313	697 213	629 309	698 908	698 908	730 001	702 270	697 675

SA9 - Social, Economic and Demographic Statistics and Assumptions

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA9 Social, economic and demographic statistics and assumptions												
Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2021/22	2022/23	2023/24	Current Year 2024/25	2025/26 Medium Term Revenue & Expenditure Framework		
						Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Demographics												
Population		Stats SA community survey	-	-	-	118	118	118	118	118	118	118
Females aged 5 - 14		Stats SA community survey	-	-	-	24	24	24	24	24	24	24
Males aged 5 - 14		Stats SA community survey	-	-	-	22	22	22	22	22	22	22
Females aged 15 - 34		Stats SA community survey	-	-	-	24	24	24	24	24	24	24
Males aged 15 - 34		Stats SA community survey	-	-	-	22	22	22	22	22	22	22
Unemployment		Stats SA community survey	-	-	-	19	19	19	19	19	19	19
Monthly household income (no. of households)	1, 12											
No income		Stats SA community survey	-	-	-	5	5	5	5	5	5	5
R1 - R1 600		Stats SA community survey	-	-	-	1	1	1	1	1	1	1
R1 601 - R3 200		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
R3 201 - R6 400		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
R6 401 - R12 800		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
R12 801 - R25 600		Stats SA community survey	-	-	-	8	8	8	8	8	8	8
R25 601 - R51 200		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
R52 201 - R102 400		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
R102 401 - R204 800		Stats SA community survey	-	-	-	1	1	1	1	1	1	1
R204 801 - R409 600		Stats SA community survey	-	-	-	0	0	0	0	0	0	0
R409 601 - R819 200		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
> R819 200		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
Poverty profiles (no. of households)												
< R2 060 per household per month	13	0	-	-	-	-	-	-	-	-	-	-
	2	0	-	-	-	18 956	18 956	18 956	18 956	18 956	18 956	18 956
Household/demographics (000)												
Number of people in municipal area		Stats SA community survey	-	-	-	118	118	118	118	118	118	118
Number of poor people in municipal area		Stats SA community survey	-	-	-	19	19	19	19	19	19	19
Number of households in municipal area		Stats SA community survey	-	-	-	30	30	30	30	30	30	30
Number of poor households in municipal area		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
Definition of poor household (R per month)		Stats SA community survey	-	-	-	3 120	3 240	3 240	3 240	3 360	3 360	3 360
Housing statistics	3											
Formal		0	-	-	-	11 303	11 303	11 303	11 303	11 303	11 303	11 303
Informal		0	-	-	-	18 316	18 316	18 316	18 316	18 316	18 316	18 316
Total number of households			-	-	-	29 619	29 619	29 619	29 619	29 619	29 619	29 619
Dwellings provided by municipality	4	0	-	-	-	-	-	-	-	-	-	-
Dwellings provided by province/s		0	-	-	-	-	-	-	-	-	-	-
Dwellings provided by private sector	5	0	-	-	-	-	-	-	-	-	-	-
Total new housing dwellings			-	-	-	-	-	-	-	-	-	-
Economic	6											
Inflation/inflation outlook (CPIX)						0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Interest rate - borrowing						0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Interest rate - investment						0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Remuneration increases						0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Consumption growth (electricity)						0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Consumption growth (water)						0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Collection rates	7											
Property tax/service charges						0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Rental of facilities & equipment						0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Interest - external investments						0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Interest - debtors						0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Revenue from agency services						0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%

Table SA12a - Supporting Table SA12a Property rates by category (current year)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA12a Property rates by category (current year)													
Description	Ref	Business and commercial properties	Industrial properties	Mining properties	Residential properties	Agricultural properties	Public benefit organisations	Public service purpose properties	Public service infrastructure properties	Vacant land	Sport Clubs and Fields (Bitou only)	Sectional Title Garages (Drakenstein only)	Sum
Current Year 2024/25													
Valuation:													
No. of properties		176	6	107	1 672	1 317	25	-	77	-	-	-	3
No. of sectional title property values		4	-	-	95	-	-	-	-	-	-	-	0
Years since last valuation (select)		5	5	5	5	5	5	0	5	0	0	0	
Frequency of valuation (select)		5	5	5	5	5	5	0	5	0	0	0	
Method of valuation used (select)		Market	Market	Market	Market	Market	Market	0	Market	0	0	0	
Base of valuation (select)		Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	0	Land & impr.	0	0	0	
Phasing-in properties s21 (number)		-	-	-	-	-	-	-	-	-	-	-	-
Combination of rating types used? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes		Yes	0	0	0	
Flat rate used? (Y/N)		No	No	No	No	No	No		No	0	0	0	
Is balance rated by uniform rate/variable rate?		Uniform	Uniform	Uniform	Uniform	Uniform	Uniform		Uniform	0	0	0	
Valuation reductions:													
Valuation reductions-public infrastructure (Rm)		523	20	79	-	4 145	-		2	-	-	-	4 769 637
Valuation reductions-R15,000 threshold (Rm)		523	20	79	-	4 145	-		2	-	-	-	4 769 637
Total valuation reductions:													
Total value used for rating (Rm)	6	523	20	79	719	4 145	7		2	-	-	-	5 496 203
Total market value (Rm)	6	523	20	79	719	4 145	-		2	-	-	-	5 488 956
Rating:													
Expected cash collection rate (%)	4	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	-
Special rating areas (R'000)													-
Rebates, exemptions - other (R'000)		-	-	-	4 980	-	376	-	106	-	-	-	5 462
Total rebates,exemptns,eductns,discs (R'000)													-

Supporting Table SA12b Property rates by category (budget year)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA12b Property rates by category (budget year)													
Description	Ref	Business and commercial properties	Industrial properties	Mining properties	Residential properties	Agricultural properties	Public benefit organisations	Public service purpose properties	Public service infrastructure properties	Vacant land	Sport Clubs and Fields (Bitou only)	Sectional Title Garages (Drakenstein only)	Sum
Budget Year 2025/26													
Valuation:													
No. of properties		177	6	–	1 762	1 309	26	141	76	421		–	4
No. of sectional title property values		106	–	–	–	–	–	–	–	–	–	–	0
No. of supplementary valuations		1	–	–	–	–	–	–	–	–	–	–	0
Years since last valuation (select)		3	3	3	3	3	3	3	3	3	3	3	
Frequency of valuation (select)		5	5	5	5	5	5	5		5		5	
Method of valuation used (select)		Market	Market	Market	Market	Market	Market	Market		Market		Market	
Base of valuation (select)		Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.		Land & impr.		Land & impr.	
Phasing-in properties s21 (number)			–	–	–	–	–	–	–	–	–	–	–
Combination of rating types used? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes		Yes		Yes	
Flat rate used? (Y/N)		No	No	No	No	No	No	No		No		No	
Is balance rated by uniform rate/variable rate?		Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform		Uniform		Uniform	
Total valuation reductions:													
Total value used for rating (Rm)	6	20	523	4 145	448	79	2	289	–	61	–	7	5 575 190
Total market value (Rm)	6	20	523	4 145	448	79	2	289	–	61	–	–	5 567 943
Rating:													
Expected cash collection rate (%)	4	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	–
Special rating areas (R'000)													–
Rebates, exemptions - other (R'000)		–	–	–	–	–	106	4 946	–	–	–	376	5 428
Total rebates,exemptns,reductns,discs (R'000)		–	–	–	–	–	106	4 946	–	–	–	376	5 428

SA13a - Service Tariffs by Category(refer)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA13a Service Tariffs by category									
Description	Ref	Provide description of tariff structure where appropriate	2021/22	2022/23	2023/24	Current Year 2024/25	2025/26 Medium Term Revenue & Expenditure Framework		
							Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Property rates (rate in the Rand)	1								
Residential properties		Tariff levied to the market	1,6800	1,7400	1,7400	1,8400	1,9300	-	-
Residential properties - vacant land		Tariff levied to the market	1,6800	1,7400	1,7400	1,8400	1,9300	-	-
Small holdings		Tariff levied to the market	1,6800	1,7400	1,7400	1,8400	1,9300	-	-
Farm properties - used		Tariff levied to the market	0,4200	0,4400	0,4400	0,4600	0,4800	-	-
Industrial properties		Tariff levied to the market	2,6900	2,7900	2,7900	2,9400	3,0800	-	-
Business and commercial properties		Tariff levied to the market	2,6900	2,7900	2,7900	2,9400	3,0800	-	-
Communal land - farm property		Tariff levied to the market	2,6900	2,7900	2,7900	0,4600	0,4800	-	-
Communal land - business and commercial		Tariff levied to the market	-	-	-	-	-	-	-
State-owned properties		Tariff levied to the market	-	-	-	-	-	-	-
Municipal properties		Tariff levied to the market	-	-	-	-	-	-	-
Public service infrastructure		Tariff levied to the market	0,4200	0,4400	0,4400	0,4600	0,4800	-	-
Property rates by usage									
Business and commercial properties									
Industrial properties			15 000,0000	15 000,0000	15 000,0000	15 000,0000	15 000,0000	15 000,0000	15 000,0000
Mining properties			100,0000	100,0000	-	-	-	-	-
Agricultural properties									
Exemptions, reductions and rebates (Rands)									
Residential properties									
R15 000 threshold rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
Other rebates or exemptions	2		-	-	-	-	-	-	-

SA14 - Households Bills

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA14 Household bills											
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26 % incr.	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Rand/cent											
Monthly Account for Household - 'Middle Income Range'	1										
Rates and services charges:											
Property rates		7 656,00	7 656,00	7 954,58	8 376,17	8 376,17	8 376,17	5,3%	8 786,60	9 190,79	9 613,56
Refuse removal		4 171,00	4 333,66	4 333,66	4 563,34	4 563,34	4 563,34	5,3%	4 786,94	5 007,14	5 237,47
Other		-	-	-	-	-	-	-	-	-	-
sub-total		11 827,00	11 989,66	12 288,24	12 939,51	12 939,51	12 939,51	4,9%	13 573,55	14 197,93	14 851,03
VAT on Services		-	-	-	-	-	-	-	-	-	-
Total large household bill:		11 827,00	11 989,66	12 288,24	12 939,51	12 939,51	12 939,51	4,9%	13 573,55	14 197,93	14 851,03
% increase/-decrease			1,4%	2,5%	5,3%	-	-	4,9%	4,9%	4,6%	4,6%
Monthly Account for Household - 'Indigent'	3										
Household receiving free basic services											
Rates and services charges:											
Property rates		5 071,50	5 300,00	5 300,00	5 506,70	5 506,70	5 506,70	5,3%	5 776,53	6 042,25	6 320,19
Refuse removal		3 599,68	4 171,00	4 333,66	4 333,66	4 333,66	4 333,66	5,3%	4 546,01	4 755,13	4 973,86
Other		-	-	-	-	-	-	-	-	-	-
sub-total		8 671,18	9 471,00	9 633,66	9 840,36	9 840,36	9 840,36	4,9%	10 322,54	10 797,37	11 294,05
VAT on Services		-	-	-	-	-	-	-	-	-	-
Total small household bill:		8 671,18	9 471,00	9 633,66	9 840,36	9 840,36	9 840,36	4,9%	10 322,54	10 797,37	11 294,05
% increase/-decrease			9,2%	1,7%	2,1%	-	-	4,9%	4,9%	4,6%	4,6%

2.13.1 Municipal regulation on the Standard Chart of Accounts (mSCOA)

The municipality has a road map that is currently using to work towards implementing all MSCOA requirements.

2.13.2 Financial Modeling and Key Planning Drivers

As part of the compilation of the 2025/2026 MTREF, extensive financial modeling was undertaken to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the 2025/26 MTREF:

- Local Economic growth
- Policy priorities and strategic objectives
- Asset maintenance
- Economic climate and trends (i.e., inflation, Eskom increases, household debt, migration patterns)
- Performance trends
- The approved 2024/2025 adjustments budget and performance against the SDBIP
- Cash Flow Management Strategy
- Debtor's payment levels
- Loan and investment possibilities
- The need for tariff increases versus the ability of the community to pay for services;
- Improved and sustainable service delivery

In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 129,130 and PT/MF 13 of 2025/26 and prior circulars has been taken into consideration in the planning and prioritization process.

2.13.3 Planning, Budgeting and Reporting Cycle

The performance of Dr Nkosazana Dlamini Zuma Municipality relates direct to the extent to which it has achieved success in realizing its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The NDZ therefore has adopted one integrated performance management system which encompasses.

2.13.4 Disposal of Assets

The municipality is in the process of finalizing the list of properties to be disposed in 2025/2026.

- **Performance indicators and benchmarks**

a) Revenue Management

- As part of the financial sustainability strategy, an aggressive revenue management framework will be implemented to increase cash inflow, not only from current billings but also from debtors that are in arrears in excess of 90 days. The intention of the strategy is to streamline the revenue value chain by ensuring accurate billing, customer service, credit control and debt collection.

b) Creditors Management

Dr NDZ has managed to ensure that creditors are settled within the legislated 30 days of invoice. While the liquidity ratio is of concern, by applying daily cash flow management the municipality has managed to ensure a 100 per cent compliance rate to this legislative obligation.

This has had a favorable impact on supplier's perceptions of risk of doing business with Dr NDZ Municipality, which is expected to benefit the local community in the form of more competitive pricing of tenders, as suppliers compete for the Dr NDZ business

c) Free Basic Services: basic social services package for indigent households

The social package assists residents that have difficulties on paying for the basic services and are registered as indigent households in terms of the Indigent Policy of the Dr Nkosazana Dlamini Zuma Municipality. Only registered indigents qualify for the free basic services.

e) Indigent Information

The decision was taken to refresh the register to ensure that the application, identification, recording, vetting and managing of indigents consumers is credible and avoids further audit findings.

We have performed the following activities in trying to achieve the policy and the abovementioned objectives:

- The municipality has implemented the following communication strategy in obtaining the information:
 - Ward committees
 - Advertisement on local news papers
 - Advertisement on municipal website
 - Notices on community noticeboards (Halls and libraries)
 - Social media platforms (Facebook, etc.)
 - Telephonic communication with ward councilors
 - Door to Door visits by revenue unit to Himeville, Bulwer, Donnybrook and Creighton locations.
- Application forms were made available and delivered to each councilor or council representative. Furthermore, forms were made available at all municipal places to business (offices and libraries)
- Provision of support during the application, collection and inspection of forms received to ensure completeness of documents.
- Telephone calls placed to applicant and requested to submit missing items

Capacity to execute projects internally

The municipality will procure additional Plants and Machinery. Funds have been set aside to procure those plant and Machineries. Labour intensive program will be phased in on small to medium renovation projects.

Electricity

R 2 million has been set aside for infills.

Roads

The municipality currently have more than 277 roads on the PPE Register which varies in sizes of kilometres. As new roads are constructed, plans to maintain the existing roads must be implemented, hence cutting unnecessary costs and on building internal capacity is needed.

Community Halls

The municipality currently have more than 69 community halls. New two community hall will be constructed in the 2025/26 financial year, affordable maintenance and safeguarding of these assets is vital, while re-prioritisation and reconsideration of building community need to be explored.

Repairs and Maintenance

The municipality has budget 3% on repairs and maintenance which is far below the norm of 8% of the net value of PPE. EPWP, Labour intensive approach and additional plants will complement the budget.

Waste Management and Cleanliness of our Towns

Dr Nkosazana Dlamini Zuma Municipality renders waste collection services to the residences, commercial and low income. Refuse bags are distributed and some are collected from the Municipal offices. Municipal fleet is used for kerbside collection, and waste is disposed at the Municipal dump sites, in areas around Underberg and Himeville waste is disposed at the Himeville transfer station. The collection from the Himeville Transfer Station is outsourced. The Municipality has installed drums which are used for each household where waste is collected, the reason for using drums is to ensure that our areas are kept clean and during unfavourable weather conditions waste is remains clean which is beneficial to waste pickers. Waste collection schedule is as follows:

- Bulwer – on Monday, Thursday and Friday
- Donnybrook – on Tuesday and Friday

- Creighton – on Tuesday and Friday
- Hlanganani – on Monday and Thursday
- Centocow – on Tuesday and Thursday
- Underberg & Himeville Residential – on Monday
- Underberg & Himeville Business – Tuesday, Thursday and weekends
- Underberg & Himeville Low Income – Wednesday

The Municipality has Creighton waste disposal sites and Himeville Transfer Station. Bulwer waste disposal site has reached its capacity; therefore, the Municipality has obtained a closure licence for the Bulwer waste disposal site. The Municipality has plans to establish a new landfill in Bulwer, currently Environmental Authorisation has been issued for Bulwer Landfill the Municipality appointed Engineer is finalising designs for approval by the Department of Water and Sanitation.

(a.) Environmental compliance

To ensure compliance with environmental legislation, the Municipality will audit all waste disposal sites using a qualified service provider to ensure that the Municipality complies with license conditions. In addition to auditing of site the Municipality will play an active role in all projects which have been issued Environmental Authorisations to ensure that development does not have major damages to the environment.

(b.) Climate Change Adaptation and Mitigation

In compliance with Climate Change Act 2024, the Municipality will develop a plan detailing on how will they adjust with future effects of climate change. By Mitigation how will the Municipality prevent or reduce the emissions of greenhouse gases (GHG) into the atmosphere to make the impacts of climate change less severe