



**DR NKOSAZANA DLAMINI ZUMA MUNICIPALITY**

**PRESENTS**

**2024/2025 TO 2026/27**

**FINAL MEDIUM-TERM REVENUE AND EXPENDITURE FORECASTS**

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## 1. PART ONE – ANNUAL BUDGET

### 1.1. MAYORS REPORT

#### **Introduction**

Speaker, Deputy Mayor, Members of Executive, Chief Whip, Honourable Councillors ONdabezitha, Municipal Management and municipal officials, Greetings.

It is a pleasure, in my capacity as Mayor of Dr Nkosazana Dlamini Zuma Municipality, to present the final medium-term revenue and expenditure framework (MTREF) for 2024/2025 financial year and ensuing two years. In terms of section 21(2) (a)-(c) of the MFMA – ‘when preparing the annual budget, the mayor of a municipality must:

*(a)* Take into account the municipality’s integrated development plan (IDP);

*(b)* take all reasonable steps to ensure that the municipality revises the IDP in terms of section 34 of the Municipal Systems Act, taking into account realistic revenue and expenditure projections for future years;

*(c)* take into account the national budget, the relevant provincial budget, the national government’s fiscal and macro-economic policy, the annual Division of Revenue Act (DoRA) and any agreements reached in the Budget Forum’.

The intention is to bring forth the highlights contained within the final budget in its current form to facilitate a process of consultation leading to the compilation of a final budget for the 2024/2025 financial year. It is indeed our stated intention, as the Dr Nkosazana Dlamini Zuma Local Municipality, that the final budget for the 2024/2025 financial year be tabled at the end of March 2024 and should be a product of rigorous review and extensive consultation such that the limited resources available are allocated towards satisfying the community’s priorities and that the budget preparation process itself complies with relevant legislations.

The Council of Dr Nkosazana Dlamini Zuma Municipality, in terms of section 75A of the Local Government Municipal Systems Act (Act 32 of 2000), must also approve and adopt with effect from 1 July 2024, the tariffs for property rates, the tariffs for solid waste services and the tariffs for other services.

The council should note that the municipality is currently transacting on mSCOA version 6.7. However, the municipality has reduced the challenges in the past years and during the adjustment budget 2023/2024 that were affecting the financial position and cash flow. Even though the challenges were reduced, the municipality is still addressing few challenges to be 100% mSCOA compliant, and we are optimistic that all the challenges will be resolved as time goes on.

The municipality is currently preparing the final MTREF using mSCOA version 6.8 that the municipality will be transacting on by the 1st of July 2024 and this indicates that there is lot of work that is being done and that still need to be done ensure that the municipality complies with the regulations.

The municipality has applied the sound financial management principles when compiling the final mSCOA budget to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically, and equitably to all communities. The Municipality business and service delivery priorities were reviewed as part of this year's planning and budget process. Where appropriate, funds were transferred from low- to high-priority programmers to maintain sound financial stewardship. A critical review was also undertaken of expenditures on non-core and 'nice to have' items in order to adhere to the Municipal Cost Containment Regulations. It should be noted that the municipality has done tremendously well on implementing some strategies to reduce excessive spending on non-core and consultancy fees.

The Dr Nkosazana Dlamini Zuma Municipality has embarked on implementing a range of revenue collection strategies to optimize the collection of debt owed by consumers. Furthermore, the Municipality has undertaken various customer care initiatives to ensure the municipality truly involves all citizens in the process of ensuring that people lead government.

The final budget presentation reflects the following summary estimates:

DESCRIPTION	2023/2024 Adjustment Budget	2024/2025 Original Budget	2025/2026 Original Budget	2026/2027 Original Budget
<b>REVENUE</b>				
PROPERTY RATES AND PENALTIES	- 47,988,672	- 50,052,473	- 52,354,887	- 54,763,211
WASTE MANAGEMENT:REFUSE REMOVAL	- 4,421,331	- 4,637,976	- 4,851,323	- 5,074,484
LICENCES AND PERMMITS	- 1,114,762	- 1,169,385	- 1,223,177	- 1,279,443
TRAFFIC:COURT FINES	- 552,475	- 579,546	- 606,205	- 634,091
GOVERNMENT GRANTS AND SUBSIDIES	- 202,952,905	- 210,663,000	- 208,934,000	- 205,799,000
INTEREST EARNED - EXTERNAL INVESTMENTS	- 15,277,890	- 16,026,507	- 16,763,726	- 17,534,857
OTHER REVENUE	- 12,254,358	- 8,512,191	- 3,551,105	- 3,639,143
<b>TOTAL REVENUE</b>	<b>- 284,562,393</b>	<b>- 291,641,078</b>	<b>- 288,284,423</b>	<b>- 288,724,230</b>

### Property Rates

- Property rates is the second highest source of revenue. A new General Valuation roll was implemented with effect from 1 July 2022. Property rates have been increased by 4,9% in the 2024/2025 financial year, 4,6% in the 2025/2026 and 4,6% in the 2026/2027 financial years.
- It is worth noting that the impact of Covid 19 on properties within the municipal demarcation was hard felt leading into a phenomenon called buyers' market as there were plenty of properties available, but not enough qualified buyers to 'absorb' them all. This led to a general reduction of values by sellers with the aim to offload. The current situation was further exacerbated by the raising lending and related interest rates delay, which will impact the housing market.

**WASTE MANAGEMENT: REFUSE REMOVAL**

Premise based removal (Residential Frequency) -Himeville	Once a week
Premise based removal (Residential Frequency)-Creighton	2 times a week
Premise based removal (Business Frequency)-Himeville	4 times a week
Premise based removal (Business Frequency)-Creighton	2 times a week
Premise based removal (Business Frequency)-Bulwer	3 times a week
Premise based removal (Business Frequency)-Donnybrook	2 times a week
Bulk Removal (Frequency)-Himeville	once a week
Bulk Removal (Frequency) -Creighton	2 times a week
Removal Bags provided (Yes/No)	Yes
Garden refuse removal Included (Yes/No)	Yes
Street Cleaning Frequency in CBD daily	Daily
How soon are public areas cleaned after events (24hours/48hours/longer) - Himeville and Creighton	24 hours
Clearing of illegal dumping (24hours/48hours/longer)	24 hours
Recycling or environmentally friendly practices (Yes/No)	Yes

- The demands of citizens are continuous and so are the expectations of sound service delivery. It is therefore appropriate for the municipality to introduce a cost reflective tariffs phase in approach. The rationale for setting fees and charges at adequate levels is to promote financial stability by recovering all the costs associated with the rendering of a service.
- Based on the segment's reports prepared for the year 2019/2020, 2020/2021, 2021/2022, 2022/2023 and 2023/2024 The municipality has been providing the refuse removal and processing services at deficit. The expenses relating to the refuse removal and processing such as Employee related costs, Annual charge on assets and Operational costs have increased by almost 3 million in the past 3 years, this may be due to number of contributing factors, downturn of the economy, fuel, and maintenance cost hikes and well as increase in related assets utilization charge.
- The revenue on the other has not increase with the same margin. This can be attributed number of factors, National Treasury budgetary guidelines being implemented, and affordability of the tariffs yielding unsuitable results for an increase. For trading services, we would need to consult relevant stakeholders and customers in order to consider approving a catch-up schedule where for the next 10 years, the municipality adds a 10% increase on top of the national treasury budget circular to reduce losses, given all circumstances.

Goods /Service	Dr Nkosazana Dlamini Zuma Municipality Tariffs 2023/2024	Dr Nkosazana Dlamini Zuma Municipality Tariffs 2024/2025
RAT01: RESIDENTIAL PROPERTIES	1.84	1.93
RAT02: BUSINESS, COMMERCIAL, INDUSTRIAL PROPERTIES	2.94	3.08
RAT03: AGRICULTURAL PROPERTIES	0.46	0.48
RAT04: PUBLIC SERVICE PURPOSES	1.84	1.93
RAT05: PUBLIC SERVICE INFRASTRUCTURE	0.46	0.48
RAT06: PUBLIC BENEFIT ORGANISATION	0.46	0.48
RAT10: RESIDENTIAL SMALL HOLDING	1.84	1.93
RAT12: VACANT LAND	1.84	1.93
UNAUTHORISED USE OF RESIDENTIALLY ZONED PROPERTIES	5.53	5.80
UNAUTHORISED USE - BUSINESS, COMMERCIAL, INDUSTRIAL PROPERTIES	8.81	9.24
MULTIPURPOSE*	*	*
*Multiple properties will be rated according to the multiple purposes as defined in the Act. This is defined as properties that have multiple use categories; however, all the categories will be billed on the same stand and account.		
<b>REFUSE REMOVAL</b>		
Government Housing	804	843
Residential Properties	4 783	5 017
Residential Properties: Creighton, Bulwer and Donnybrook	1 571	1 648
Tourism & Hospitality Urban properties	4 783	5 017
Agriculture & Residential smallholding properties	4 783	5 017
Bulk Refuse	112 868	118 399



<b>Goods /Service</b>		
Business and other properties are billed for the sum of the business within each Centre/Mall/Property.		
<b>Business &amp; Other properties</b>		
Commercial	6 259	6 566
Large	24 419	25 616
“Significant volume of waste and difficult to handle”		
Medium	12 082	12 674
Small	5 913	6 203
Garden Refuse (per load)	315	330
<b>Illegal Dumping</b>		
All illegal dumping will be charge R5 000 as a fine	3 000	5 000
<b>ROAD ENDOWMENTS</b>		
1. 90-200 sqm	2 353	2 468
2. 201 – 400 sqm	4 708	4 939
3. 401 – 800 sqm	8 237	8 641
>801 sqm	11 767	12 344
<b>CEMETERY</b>		

## GOVERNMENT GRANTS AND SUBSIDIES

DESCRIPTION	2023/2024 Adjustment Budget	2024/2025 Original Budget	2025/2026 Original Budget	2026/2027 Original Budget
National Governments:Local Government Financial Management Grant	- 1,950,000	- 1,900,000	- 2,000,000	- 2,100,000
National Revenue Fund:Equitable Share	- 162,271,000	- 170,740,000	- 169,307,000	- 163,360,000
Capacity Building and Other:Provincialisation of Libraries	- 2,946,000	- 3,076,000	- 3,214,000	- 3,358,000
Capacity Building and Other:Community Library Services Grant	- 1,223,000	- 1,797,000	- 1,719,000	- 1,725,000
National Government:Municipal Infrastructure Grant	- 29,654,000	- 31,318,000	- 32,694,000	- 35,256,000
National Governments:Expanded Public Works Programme	- 2,178,000	- 1,832,000	-	-
Green and Smartest Municipality Competition	- 1,200,000	-	-	-
Disaster Management Program	- 1,000,000	-	-	-
Municipal Employment Initiative Grant Rollover	- 530,905	-	-	-
<b>TOTAL GOVERNMENT GRANTS AND SUBSIDIES</b>	<b>- 202,952,905</b>	<b>- 210,663,000</b>	<b>- 208,934,000</b>	<b>- 205,799,000</b>
National Government:Intergrated National Electrification Programme(INEP)	- 7,561,000	- 5,504,000	- 4,827,000	- 5,000,000
<b>INTEGRATED NATIONAL ELECTRIFICATION PROGRAMME</b>	<b>- 7,561,000</b>	<b>- 5,504,000</b>	<b>- 4,827,000</b>	<b>- 5,000,000</b>

The Municipality is 72% depended on Government grants and subsidies. The Revenue enhancement strategy is being reviewed as part of the plan to improve the municipal revenue.

**OPERATING EXPENDITURE FOR 2024/25 FINANCIAL YEAR**

<b>TOTAL BUDGET SUMMARY - 2024/2025</b>				
<b>DESCRIPTION</b>	<b>2023/2024 Adjustment Budget</b>	<b>2024/2025 Original Budget</b>	<b>2025/2026 Original Budget</b>	<b>2026/2027 Original Budget</b>
<b>OPERATING EXPENDITURE</b>				
EMPLOYEE RELATED COST	93,326,421	103,596,702	108,353,021	113,328,130
COUNCILLORS REMUNERATION	12,483,886	13,057,458	13,658,101	14,286,374
GENERAL EXPENDITURE/CONTRACTED SERVICES	77,231,664	79,055,046	71,159,496	73,960,846
PROGRAMMES	18,936,626	26,360,479	27,468,461	28,732,010
REPAIRS AND MAINTENANCE	23,689,598	18,187,000	19,023,602	19,898,687
PROVISIONS	47,532,519	49,876,622	44,565,833	33,663,901
ELECTRIFICATION PROJECTS	5,981,526	-	-	-
<b>TOTAL OPERATING EXPENDITURE</b>	<b>279,182,240</b>	<b>290,133,306</b>	<b>284,228,513</b>	<b>283,869,949</b>

There overall operating expenditure increased by 4% or R 10,9million when compared to the 2023/2024 adjustment due to the increase in employee related costs by CPI and fourteen additional vacant positions to be filled in the 2024/2025 financial year.

**EMPLOYEE RELATED COSTS**

An increase of 10% was applied on employee related costs. Employee Related Costs ratio is 40% compared to total operating costs budget. Fourteen new vacant positions were added on the organisational structure after need analysis was done by management. Vacant position such as Individual Performance System Officer (IPMS) with the main objective to cascade the performance management to low levels currently the performance management is sitting at Middle Management. Furthermore, the Legal Administrator, the municipality believes this position will assist the municipality to improve collection of historic debt and cut down on legal fees from the outsourced attorneys. The other positions include ICT Help Desk, Fleet Officer, Senior Budget and Reporting Accountant, Qualified Electrician (Artisan with Trade Test), Project Accountant and Enforcement Officer. The Job evaluation implemented in 2021 continued to put weight on the Employee Costs budget. The implementation cost containment measure during planning and insourcing of certain operational activities yielded a reduction of operational costs, which has an undesirable impact on the employee related costs ratio over total operating expenditure.

## **DISASTER MANAGEMENT**

A budget of **R2 921 390.00** has been set aside, in order to ensure improved and integrated Institutional Capacity and Responses to Disaster Incidents or Disasters by June 2025. The following activities will be conducted during the year.

- Conduct Firebreaks in fire high risk areas
- Conduct Disaster Management Advisory and Community Safety Forum
- Review of the Disaster Management Sector Plan
- Procurement of Disaster Relief Material
- Conduct Integrated Community Safety Awareness Campaigns
- Procurement and Installation of Lightning Conductors in high-risk areas
- Conduct Fire Safety Inspections

A Budget of **R1 790 000** has been set aside for Disaster/Fire additional vehicles as part of capacitating the unit and other units.

A budget of **R750 000.00** has been set aside to procure Disaster Management gadgets that will enhance communication and cascading of information amongst disaster management stakeholders, this will also ensure the installation of the control room within the emergency Centre and furthermore to digitalize the disaster incidents and/ or disaster assessments on the field of work.

## **LIBRARY MANAGEMENT SERVICES**

To ensure improvement of literacy levels and encourage culture of reading by 30 June 2025. The Municipality has set aside **R3 300 000** for Mobile Library Truck to assist the Unit in conducting outreach programs. The municipality currently have 5 Libraries (Nkwezwela Modular, Creighton, Bulwer, Underberg and Zidweni).

16 Library Outreach Programmers and 16 Computer Trainings Classes are planned for next financial year.

**TRAFFIC MANAGEMENT**

To ensure improved community safety, road safety and reduce crime through integrated stakeholder coordination and awareness:

10 Multi -Stakeholder Roadblocks will be conducted during the year.

Local Roadblocks will also be conducted daily by our law enforcement officers.

**YOUTH DEVELOPMENT, ARTS AND CULTURE, SPORT DEVELOPMENT, MAYORAL CUP,**

To promote youth development through SMME development, Arts, Culture, Sports and Recreation by Conducting following competitions by June 2025

DESCRIPTION	2023/2024 Adjustment Budget	2024/2025 Original Budget	2025/2026 Original Budget	2026/2027 Original Budget
<b>PROGRAMMES</b>				
Senior Citizen and Women	58,800	182,500	190,895	199,676
HIV/TB	88,500	146,500	153,239	160,288
Sukhuma Sakhe	490,500	1,037,500	1,085,225	1,135,145
Child Programmes	84,100	125,500	131,273	137,312
Disability Programs	54,200	157,000	164,222	171,776
Gender	127,000	313,000	327,398	342,458
Youth Development	1,162,300	1,518,000	1,587,828	1,660,868
Arts and Culture projects	755,952	891,452	932,459	975,352
Bulwer Community Service Center	59,500	73,000	76,358	79,870
Mayoral Cup	969,000	1,180,000	1,234,280	1,291,057
Sport Development Project	356,600	436,500	456,579	477,582
Disaster Management	1,420,500	2,921,390	3,055,774	3,196,340
LED Programmes	4,151,405	4,334,810	4,429,611	4,633,373
Tourism Programmes	741,000	988,520	1,033,992	1,081,556
Communication	720,000	1,000,000	1,046,000	1,094,116
Community Functions	1,450,000	1,750,000	1,830,500	1,914,703
Public Participation	675,000	800,000	836,800	875,293
Ward Committees	3,790,000	4,210,000	4,403,660	4,606,228
Spluma	1,079,000	1,570,000	1,642,220	1,717,762
Employee Wellness	303,269	1,299,807	1,359,598	1,422,140
Bursaries External Students	-	1,425,000	1,490,550	1,559,115
<b>TOTAL PROGRAMMES</b>	<b>18,536,626</b>	<b>26,360,479</b>	<b>27,468,461</b>	<b>28,732,010</b>

Programmers and projects earmarked as follows:

- 1xBongumusa Marathon,
- 1x Sani Stagger Marathon,
- 1x Harry Gwala Summer Cup,
- 1x Sazi Langa Training Marathon,
- 1x Youth Games,
- 1x School Sport Program,
- 1x Ward Cultural Competition
- 1x Mayoral Cup
- 1x Willy Mtolo Cross Country
- Golden Games
- Dr NDZ Horse Race

Conduct 07 trainings by June 2024:

- 1x Jockeys Training Conducted,
- 1x Training on GBV and Femicide
- 1x Training of Sport Coaches,
- 1x Training of Artists,
- 1x Training of Crafters,
- 1x Training of 35 Youth on Driving Skills,
- 1x Life Skills Training
- Training Youth in Security

To coordinate and ensure sustainable partnerships through various structures:

- Forums coordinated in 2 Gender Forum (Women& Men)
- Children's Forum
- Senior Citizen's Forum
- Disability Forum
- Local Aids Forum
- Arts and Culture Forum
- Sports Federation

- Youth Council.
- OSS Local Task Team.
- LRC (CWP)
- Parks and Cemetery

### **COMMUNICATION, WARD COMMITTEES, COMMUNITY FUNCTION AND PUBLIC PARTICIPATION**

A budget of **R7 760 000.00** has been set aside for communication, ward committees and public participation in order to encourage participation of the local community in the affairs of the municipality by 30 June 2024

### **LOCAL ECONOMIC DEVELOPMENT**

A budget of **R4 334 810.00** has been set aside for LED programmers to promote and support Local Economic Development through capacity building, forming of partnerships, co-operatives support with Materials and Equipment. 13 Skills Trainings Sessions will be conducted for Emerging Enterprises in the various sectors of the local economy, which include the following:

- Construction Contract Management
- Beauty and Nail Technology
- Clothing and Textile designing
- Massage Therapy
- Plant Production
- Basic Bookkeeping & Saving in the Informal Economy.
- health, Hygiene and Safety in the informal economy.
- Hospitality
- Community House Building
- Body spray/cologne manufacturing
- Business Planning & Financing
- Technical Skills
- Hair Dressing
- 30 SMMEs and Cooperatives will be supported with material/ Equipment.

## **TOURISM**

A budget of **R988 520** has been set aside for the facilitation and co-ordination of market exposure of local businesses through attendance of various Trade Exhibitions.

- 1x Cape Town Gateway
- International Trade Fair (Cape Town)
- Aloe Festival
- 1x Gauteng Gateway Show
- 1x Royal Show
- Tourism Indaba
- Meetings Africa

We will also provide support to community tourism initiatives, organizations and individuals i.e.

- 1X Destination Marketing & Tourism Awards Program
- 1x Budget allocation to SDCTO
- 3x Tourism Awareness

Underberg has over the years proved itself a “laid back” tourist town forming the core in a web of adjoining tourist destinations including Lesotho, Maloti Drakensberg and other. It also accommodates various economic and commercial activities. In this regard, it proves a stable tourist-oriented property market due to its strategic location.

## **PLANNING AND DEVELOPMENT**

A budget of **R1 570 000** has been set aside for planning and development projects.

## **FREE BASIC SERVICES: BASIC SOCIAL SERVICES PACKAGE FOR INDIGENT HOUSEHOLDS**

A Budget of **R 700 000** has been set aside for Free Basic Electricity. Due to the high level of unemployment and subsequent poverty in the municipal area, there are households which are unable to pay for normal municipal services. The municipality will continue to offer rebates and exemption to qualifying and registered households.

**REPAIRS AND MAINTENANCE**

The following budget has been aside for the R&M to improve access to roads infrastructure, storm water and recreational facilities. It must be stated that we are still struggling to budget for 8% of the total value of our assets. The municipality is still facing the issue of property vandalism which must be dealt with.

<b>REPAIRS AND MAINTENANCE 2024/2025 BUDGET</b>		
<b>PROJECT DESCRIPTION</b>	<b>2024/2025 DRAFT BUDGET</b>	<b>REGION/WARD</b>
<b>Repairs and maintenance of Community Assets</b>		
Mlindeli Community hall	450,000.00	Ward 05
Buyani Madlala Sports field	550,000.00	Ward 11
Okhetheni Community hall	487,500.00	Ward 14
Seaford community hall	487,500.00	Ward 13
Bethlehem Sports field	550,000.00	Ward 12
Khethokuhle community hall	475,000.00	Ward 15
Bulwer Community hall and Library	500,000.00	Ward 10
Nkwezele Library	400,000.00	Ward 09
	<b>3,900,000.00</b>	
<b>Repairs and maintenance of Office Building</b>		
Himeville Depot/ cottage & Mathungulwini	500,000.00	
Creighton main building	300,000.00	
	<b>800,000.00</b>	
<b>Electrical Repairs and maintenance</b>		
Air conditioners	500,000.00	
Street lights	500,000.00	
Electrical Works Buildings	200,000.00	
	<b>1,200,000.00</b>	



**CAPITAL BUDGET FOR 2024/2025**

A total capital budget of R90 550 823 has been set aside to improve access to roads infrastructure, storm water and recreational facilities.

- Municipal infrastructure grant is R31 318 000 for the 2024/2025 financial year.

DESCRIPTION	2023/2024 Adjustment Budget	2024/2025 Original Budget	2025/2026 Original Budget	2026/2027 Original Budget	Region/ Ward
<b>MIG 2023/2025</b>					
Creighton Artificial Sportfield	7,164,472	80,000	-	-	14
Langelihle Creche	25,000	-	-	-	12
Mafohla Community Hall	949,890	-	-	-	11
Sizamokuhle Creche	2,498,319	10,000	-	-	10
Gala Creche	2,321,811	10,000	-	-	7
Lwazi Creche	2,310,000	-	-	-	8
Maguzwana Sport Field	102,203	6,037,814	-	-	1
Masameni/Mnywaneni Community Hall	5,234,899	80,000	-	-	15
Himeville Asphalt Surfacing Phase 2	3,000,000	-	-	-	2
Bulwer Asphalt Road Phase 7	3,235,000	2,928,702	-	-	10
Underberg Asphalt Road Phase 2	1,733,310	3,500,000	-	-	3
Sdangeni Bridge Road	1,079,096	-	-	-	4
Glan Maize Community Hall	-	2,695,282	-	-	14
Construction of Zwelisha Creche Ward 2	-	2,695,282	-	-	2
Construction of Khubeni Crèche Ward 3	-	2,501,075	-	-	3
Construction of Thonsini Community Hall & crèche	-	2,995,282	-	-	4
Construction of Siyathuthuka Crèche Ward 5	-	2,995,282	-	-	5
Construction of Hlane Crèche Ward 6	-	1,654,562	-	-	6
Construction of Bazini Sports Field	-	1,398,110	-	-	8
Construction of Ekupholeni Crèche Ward 11	-	868,531	-	-	11
Construction of Phosane Hall Ward 12	-	868,078	-	-	12
2025/2026 AND 2026/2027	-	-	32,694,000	35,256,000	
<b>TOTAL MIG FUNDING</b>	<b>29,654,000</b>	<b>31,318,000</b>	<b>32,694,000</b>	<b>35,256,000</b>	

DESCRIPTION	2023/2024 Adjustment Budget	2024/2025 Original Budget	2025/2026 Original Budget	2026/2027 Original Budget
<b>RENEWAL OF GRAVEL ROADS</b>				
Renewal of Gravel Roads	9,789,866		7,008,200	7,330,577
Stage 5 Access Road		446,667		
Drakensberg Access Road		446,667		
Coachmans Close- Pin Oak		446,667		
Zidweni Access Road		446,667		
Makubheka Access Road		446,667		
KwaMfundisi Access Road (Qulashe)		446,667		
Magoso Access Road		446,667		
Kolubovu Access Road		446,667		
Duma Access Road		446,667		
Mbelu Access Road		446,667		
Dlamini Access Road		446,667		
Maphanga Access Road		446,667		
Albertina Access Road		446,667		
Jama Access Road		446,667		
Emgxobeni Access Road		446,667		
<b>TOTAL FOR RENEWAL OF GRAVEL ROADS</b>	<b>9,789,866</b>	<b>6,700,000</b>	<b>7,008,200</b>	<b>7,330,577</b>
<b>ADMINISTRATIVE CAPITAL EXPENDITURE</b>				
Procurement of Furniture and Equipment	3,197,130	1,610,000	1,684,060	1,761,527
Procurement of Computer Equipment	1,571,100	1,246,242	1,303,569	1,363,533
Procurement of Computer Software	1,115,000	1,107,823	1,158,783	1,212,087
Upgrading of Server	630,000	650,000	679,900	711,175
Procurement of Parkhome	60,000	1,440,000	-	-
Municipal Offices (New Electrification installation)	300,000	250,000	261,500	273,529
Procurement of Antivirus Software	120,000	120,000	125,520	131,294
Installation of Cameras	60,000	60,000	62,760	65,647
Fiber connection	235,000	650,000	679,900	711,175
External Computer Service-Software Licences	25,000	-	-	-
Transport Assets	11,373,000	6,465,000	4,628,550	4,841,463
Construction of Storage Facility	2,936,915	25,000	26,150	27,353
Procurement of Car wash Equipment	500,000	1,400,000	-	-
Pin Code Operated Doors	75,000	-	-	-
DLTC Designs	400,000	500,000	523,000	547,058
Bullet Proof Glass at Reception	100,000	-	-	-
Communication and Information System	-	750,000	784,500	820,587
Installation of Shelter Motor Licensing	100,000	-	-	-
PMS System	-	-	-	-
OHS Fire Equipment	-	120,000	125,520	131,294
<b>TOTAL ADMINISTRATIVE CAPITAL PROJECTS</b>	<b>22,798,145</b>	<b>16,394,065</b>	<b>12,043,712</b>	<b>12,597,723</b>

DESCRIPTION	2023/2024 Original Budget	2023/2024 Adjustment Budget	2024/2025 Original Budget	2025/2026 Original Budget	2026/2027 Original Budget
<b>SERVICE DELIVERY CAPITAL PROJECTS</b>					
Construction of Disaster Management Centre					
Informal Trading Infrastructure	500,000	-	-	-	-
Procurement of Plant and Equipment	1,610,000	1,190,000	1,115,000	1,166,290	1,219,939
Street light/High Mast	1,100,000	2,500,000	2,700,000	2,824,200	2,954,113
Parks, Paving, Cemeteries and Waste Disposal Sites Toilets	400,000	387,100	-	-	-
Guard House & on transfer Station	100,000	91,960	-	-	-
Creighton Toilets	-	150,000	-	-	-
Mobile Library	3,000,000	2,100,000	3,300,000	-	-
Construction of Animal Sheds	500,000	150,000	2,200,000	2,301,200	2,407,055
Traffic lights (Himeville)	500,000	200,000	800,000	836,800	875,293
Makawusane Sport Field Phase 2	250,000	50,000	-	-	-
Hlabeni Community Hall	550,000	100,000	50,000	52,300	54,706
Bus Shelters	700,000	240,000	300,000	313,800	328,235
Nomgidi Community Hall	2,200,000	500,000	2,500,000	-	-
Centocow Phase 2	2,200,000	1,000,000	2,000,000	-	-
Skip Bins	650,000	435,000	300,000	313,800	328,235
Battery Energy Storage System	600,000	420,000	300,000	313,800	328,235
Construction of Storm Water Drainage	500,000	500,000	500,000	523,000	547,058
Building of Municipal Offices	3,000,000	350,000	500,000	523,000	547,058
DonnyBrook Toilets	200,000	600,000	-	-	-
Underberg CBD infrastructure Upgrade	900,000	1,250,000	15,000	15,690	16,412
Creighton CBD Infrastructure Upgrade	15,000	462,680	15,000	15,690	16,412
Bulwer CBD Infrastructure Upgrade	2,800,000	800,000	3,563,758	-	-
Upgrading of Himeville Township Asphalt Roads	1,000,000	500,000	3,000,000	3,138,000	3,282,348
Pedestrian Bridge	2,500,000	2,500,000	-	-	-
Storm Water Pipes and Culverts	300,000	379,000	400,000	418,400	437,646
Upgrading of Gravel Roads	3,000,000	1,500,000	-	-	-
Mafohla Community Hall	-	550,110	50,000	52,300	54,706
Bulwer Asphalt Road Phase 7	-	1,313,326	-	-	-
Fencing Donnybrook Cemetery	-	-	-	-	-
Procurement of Plant and Equipment	-	-	230,000	240,580	251,647
Construction of Park Tables and Chairs	-	-	-	-	-
Fencing of Bulwer CSC	-	-	-	-	-
Bulwer CSC Backup water	-	-	100,000	104,600	109,412
Construction of Underberg Cemetery Toilets	-	-	-	-	-
Borehole Installation Nkwezela Library	-	-	300,000	-	-
Backup Generator Underberg Library	-	-	-	-	-
Installation of Buglar Guards Creighton Library	-	-	300,000	-	-
Fencing of Animal Pound in Creighton	-	-	600,000	627,600	656,470
Ndlangisa Pedestrian Bridge	-	-	500,000	523,000	547,058
Gobhogobho Pedestrian Bridge	-	-	500,000	523,000	547,058
Half My Right Pedestrian Bridge	-	-	500,000	523,000	547,058
Ridge to Ntwasahlobo	-	-	500,000	523,000	547,058
Mandawe Access Road ward 15	-	-	2,000,000	-	-
Tar's Valley Access Road war 7	-	-	2,000,000	-	-
Mqatsheni Access Road ward 1	-	-	2,500,000	-	-
Concrete Surfacing of Mance Road	-	-	300,000	-	-
Concrete Surfacing of Valley View	-	-	300,000	-	-
Construction of Creighton Stormwater	-	-	500,000	-	-
Horizontal Bailer	-	-	400,000	-	-
Construction of Jackson Street Bridge	-	-	1,000,000	-	-
<b>TOTAL SERVICE DELIVERY CAPITAL PROJECTS</b>	<b>29,075,000</b>	<b>20,219,176</b>	<b>36,138,758</b>	<b>15,873,050</b>	<b>16,603,210</b>

Electrification Grant is R5 504 000 based on DoRA to be used mainly for the infills with the Dr NDZ Municipal area.

	2023/2024 Original Budget	2023/2024 Adjustment Budget	2024/2025 Original Budget	Budget Year +1 2025/2026	Budget Year +2 2026/2027	Ward
<b>ELECTRIFICATION PROJECTS (INEP) 2023/2024</b>	7,561,005	7,561,005				
Greater Stepmore/ Ridge Phase 7	-	-	460,000	-	-	1
Greater Amakhuze/ Cabazi Phase 7	-	-	360,000	-	-	4
Greater Khukhulela/ Nomagaga Phase 7	-	-	360,000	-	-	5
Greater Centocow/ Hlabeni Phase 7	-	-	300,000	-	-	6
Greater Gqumeni Phase 7	-	-	300,000	-	-	7
Greater Ngwagwane Phase 7	-	-	460,000	-	-	8
Greater Nkwezela Phase 7	-	-	360,000	-	-	9
Greater Nkumba/ Mangwaneni Phase 7	-	-	300,000	-	-	11
Greater Donnybrook Phase 7	-	-	240,000	-	-	13
Greater Mjila Phase 7	-	-	250,000	-	-	14
Greater Sandanezwe/ Masameni Phase 7	-	-	440,000	-	-	15
Lamington to greater Stepmore 5,3 km	-	-	1,674,000	-	-	1
				-		
<b>Total</b>	<b>7,561,005</b>	<b>7,561,005</b>	<b>5,504,000</b>	<b>4,827,000</b>	<b>5,000,000</b>	

## **SECTOR DEPARTMENT**

We will continue to engage and partner with Sector department like:

- Department of Transport -
- Department of education
- Department Health
- SAPS
- Department of Agriculture
- Eskom
- Social Development
- Department of Sport and Recreation
- Department of Arts and Culture
- Harry Gwala District Municipality
- Department of Public Works
- Department Local Economic Development
- Department of Co-operative Governance and Traditional affairs
- Department of Human Settlement

All these departments have a very important and critical role to play in changing the lives of Dr Nkosazana Dlamini Zuma people. Good relationship and working together with these departments and private partners can take our municipality forward:

## **1.2. COUNCIL FINAL BUDGET REPORT**

On the 21 of May 2024 the Council of Dr Nkosazana Dlamini-Zuma Municipality met at Ezidweni Community Hall to consider the final Budget of the municipality for the financial year 2024/25. The Council, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) to note and adopt the following:

- The final Budget and Tariff of charges for the Municipality for the financial year 2024/25
- The final Budget related policies for the financial year 2024/25

### **Consolidated budget schedules A1 to A10.**

- Budget Summary as contained in Table A1
- Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Table A2;
- Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Table A3;
- Budgeted Financial Performance (revenue and expenditure) as contained in Table A4;
- Budget Capital Expenditure by municipal vote, functional classification and funding by contained in Table A5.
- Budgeted Financial Position as contained in Table A6;
- Budgeted Cash Flows as contained in Table A7;
- Cash backed reserves and accumulated surplus reconciliation as contained in Table A8;
- Asset management as contained in Table A9; and
- Basic service delivery measurement as contained in Table A10.

### 1.3. EXECUTIVE SUMMARY

#### **Introduction**

This 2024/25 – 2026/27 Tabled final

Medium -Term Revenue and Expenditure Framework (MTREF) budget report deals with the operating budget and tariff proposals as well as the capital budget and funding sources proposal to ensure that Dr Nkosazana Dlamini Zuma Municipality renders services to their local communities in a financial and sustainable manner.

#### **Background**

The application of sound financial management principles for the compilation of Dr Nkosazana Dlamini Zuma Municipality's budget is essential and critical to ensure that the municipality remains financially sustainable and that municipal services are provided sustainably, economically and equitably to all communities.

The Municipality's business and service delivery priorities were reviewed as part of this year's planning and budget process. Where appropriate, funds were transferred from low- to high-priority programmes to maintain sound financial stewardship. A critical review was also undertaken of expenditures on noncore and 'nice to have' items.

Dr Nkosazana Dlamini-Zuma Municipality has and will continue to implement a range of revenue collection strategies to optimize the collection of debt owed by consumers. Furthermore, the Municipality will continue to undertake various customer care initiatives to ensure that the municipality truly involves all citizens in the process of ensuring a people lead government. The municipality has a Revenue Enhancement Strategy that is reviewed annually and approved by the Council.

The South African economy has not been shielded from these global developments. National Treasury has revised South Africa's economic growth estimate for 2024 to 4.9 per cent, from 5.3 per cent at the time of the MTREF. This revision reflects a combination of the impact of changes

in the global environment, along with South Africa's own unique challenges. Commodity prices, which have supported South Africa's economic recovery, slowed in the second half of 2024.

The main challenges experienced during the compilation of the 2024/25 MTREF can be summarised as follows:

- The ongoing difficulties in the national and local economy
- The rate of unemployment in the community that we are serving, having a negative impact on the collection over revenue, and increasing number of indigents.
- Aging and poorly maintained infrastructure;
- The need to reprioritise projects and expenditure within the existing resource envelope given the cash flow realities and declining cash position of the municipality;
- The challenge facing the Municipality is managing the gap between cost drivers and tariffs levied, as any shortfall must be made up by either operational efficiency gains or service level reductions.

### **Financial Sustainability**

Financial sustainability over the long-term has to do with the maintenance of high priority expenditure programmes, both operating and capital to ensure programmes sustainability and desire quality of service to be rendered. There must also be rates and service charges stability and predictability in the overall rate burden by ensuring reasonable tares and service charges to fund programmes.

The application of sound financial management principles for the compilation of the municipality's financial plan is essential and critical to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically and equitable to all communities.

The following budget principles and guidelines directly informed the compilation of the 2024/25 MTREF:

- The 2023/24 Adjustment Budget priorities and targets, as well as the base line allocations contained in the Adjustment Budget were adopted as the upper limits for the new baselines for the 2024/25 final budget.
- Tariff and property rate increases should be affordable and should generally not exceed inflation as measured by the CPI, except where there are price increases in the inputs of services that are beyond the control of the municipality.
- There will be no budget allocated to national and provincial funded projects unless the necessary grants to the municipality are reflected in the national and provincial budget and have been gazette as required by the annual Division of Revenue Act.

**Table Below Presents a Consolidated overview of the 2024/2025 Budget.**

DESCRIPTION	2023/2024 Adjustment Budget	2024/2025 Original Budget	2025/2026 Original Budget	2026/2027 Original Budget
<b>TOTAL REVENUE</b>	- 254,908,393	- 260,323,078	- 255,590,423	- 253,468,230
<b>TOTAL OPERATING EXPENDITURE</b>	279,182,240	290,133,306	284,228,513	283,869,949
<b>TOTAL CAPITAL EXPENDITURE</b>	84,661,187	90,550,823	67,618,962	60,003,991

Total revenue for the municipality has increased by 2% per cent or R 5,4million when comparing with adjustment. In 2025/2026 the revenue is expected to increase to R255, 6million and increase in 2026/27 to R253, 5million.

Total operating expenditure for the 2024/25 financial year has been increased by 4%, or R10, 9million when compared to the 2023/24 Adjustments Budget. Implementation of containment measures on various operational expenditure items contributed to the minimal increase. The depreciation budget has decreased from R43, 1 million to R41, 2 million in the



2024/2025 financial year. Repairs and Maintenance budget decreased by 30% or R5 ,5million when compared to the 2023/24 Adjustment Budget.

- **Provision for debt impairment and Irrecoverable debts written off**

The provision of debt impairment and irrecoverable debts written off was determined based on an annual collection rate for 2023/2024. A budget of R7, 4 million has been set aside in 2023/24, financial year. This item is allocated at an amount of R7, 8 million in the 2024/25 financial year and escalates to R 8, 1 million in the following year.

- **Provision for depreciation and asset impairment.**

Provision for depreciation and asset impairment has been informed by the municipality's Assets Management policy. Depreciation is widely considered a proxy for the rate assets consumption. Budget appropriated for Depreciation is R 41, 2 million for 2024/25 financial year escalating to R 57,3 million in 2025/2026 financial year and R 57, 2million in 2026/2027.

- **Capital Budget**

The capital budget is R 90,6million for 2024/25 and that is R5, 9million increase when compared to the 2023/24 Adjustment Budget. Capital grants such as Cleanest Municipality Competition grants are not gazette in 2024/25 financial year.

### **1.3.1. OPERATING REVENUE FRAMEWORK**

The rates revenue collection is currently expressed as a percentage (average 77%) of annual billings based on the previous year's actual collection. The impact of the Covid-19 still has a negative effect, most businesses will take time to recover and most individuals do not have income due to the loss of their jobs as the economy was affected negatively. The performance of arrear collection will however only be considered as a source of additional cash in-flow once the

performance has been prudently monitored 2024/2025. The overall tariffs have increased by approximately 4,9% when compared with the 2023/2024 tariffs.

The following stipulations in the property rates are highlighted:

- The first R 50 000.00 of the market value of property used for residential purposes and First R 15,000 of the Municipal Value of a multiple use property is excluded from the ratable values (Section 17 (h) of the MPRA).
- 30% rebate will be granted for developed properties
- 30% rebate will be granted to agriculture
- 20% rebate is granted for Tourism and Hospitality
- 100% rebate will be granted to registered indigents in terms of the indigent policy.
- For pensioners, physically and mentally disabled persons, a maximum/ total rebate 75% to owners of ratable properties if the total gross income of the applicant and his/her spouse, if any, does not exceed the amount of equal to twice the annual state pension as approved by government for a financial year.

For Dr Nkosazana Dlamini Zuma Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices must be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the Municipality and continued economic development;
- Efficient revenue management, which aims to ensure a 95 per cent annual collection rate for property rates and other key service charges;
- Achievement of full cost recovery of specific user charges especially in relation to trading services;

- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of the Municipality.

Grants remain the largest revenue source and property rates is the second and third source is interest on investment and the fourth one is other revenue. Municipality have been urged to review the tariffs of the items on annual basis to ensure they are cost reflective market related.

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were considered to ensure the financial sustainability of the Municipality.

It must also be appreciated that the consumer price index, as measured by CPI, is not a good measure of the cost increases of goods and services relevant to municipalities. The basket of goods and services utilised for the calculation of the CPI consist of items such as food, petrol and medical services, whereas the cost drivers of a municipality are informed by items such as the cost of remuneration, petrol, diesel, cement etc. The current challenge facing the Municipality is managing the gap between cost drivers and tariffs levied, as any shortfall must be made up by either operational efficiency gains or service level reductions. The Municipality will have to implement a refuse removal strategy to ensure that this service can be rendered in a sustainable manner over the medium to long-term and this is planned for 2025.

### **Total Operating revenue and Tariffs**

The total rates revenue has increased by 4% for the 2024/25 financial year when compared to the 2023/24 Adjusted Budget which is above the CPI projections. For the two outer years, the total rates revenue is expected to increase by 4, 6% and 4, 6%. Service Charge revenue will increase by 4% when compared to the 2023/24 Adjusted Budget.

Total own revenue for 2024/25 financial year has increased from R74, 2 million to R80 ,6 million when compared to the 2023/24 Adjustment Budget.

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account to ensure the financial sustainability of the municipality. National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as possible. However, excessive increases are likely to be counterproductive, resulting in higher levels of non-payment. The municipality has embarked on different strategies of revenue collection in the 2022/23, more effort on finding new strategies will be deployed in 2023/24 financial year.

The following table is a summary of the 2024/25 MTREF (classified by main revenue source):

**Table A4 Summary of revenue classified by main revenue source**

KZN436 Dr Nkosazana Dlamini Zuma - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Revenue</b>	1										
<b>Exchange Revenue</b>											
Service charges - Electricity	2	-	-	-	-	-	-	-	-	-	-
Service charges - Water	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	2	3,878	4,006	4,197	4,421	4,421	4,421	3,679	4,615	4,827	5,049
Sale of Goods and Rendering of Services		-	196	242	603	7,178	7,178	516	5,419	662	693
Agency services		878	552	635	688	688	688	451	722	755	790
Interest		6,424	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		5,355	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		-	7,601	14,179	11,491	15,278	15,278	12,460	16,027	16,764	17,535
Dividends		1,631	-	-	-	-	-	-	-	-	-
Rent on Land		414	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		306	1,122	1,306	1,509	1,509	1,509	1,519	1,583	1,656	1,732
Licence and permits		168,530	445	417	406	408	408	413	428	448	469
Operational Revenue		645	393	6,632	164	755	755	781	793	830	868
<b>Non-Exchange Revenue</b>											
Property rates	2	34,318	34,690	41,074	45,404	42,329	42,329	38,791	44,116	46,145	48,268
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		(66,031)	1,328	978	876	876	876	670	919	962	1,006
Licences or permits		(11,598)	-	3	18	18	18	50	19	20	21
Transfer and subsidies - Operational		(1,751)	149,161	161,784	170,568	171,099	171,099	170,699	179,345	176,312	170,543
Interest		(32,995)	6,149	7,658	6,160	5,660	5,660	6,673	5,937	6,210	6,496
Fuel Levy		(1,047)	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		(2,973)	-	1,763	2,488	2,488	2,488	-	-	-	-
Other Gains		(23,343)	1,348	-	-	-	-	-	-	-	-
Discontinued Operations		(2,031)	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>80,613</b>	<b>206,993</b>	<b>240,867</b>	<b>244,799</b>	<b>252,708</b>	<b>252,708</b>	<b>236,700</b>	<b>259,923</b>	<b>255,590</b>	<b>253,468</b>

The table above indicates the municipality's main sources of revenue generation. The above table excludes revenue foregone arising from discounts and rebates associated with the tariff policies of the Municipality. Details in this regard are contained in Table SA1

## Property Rates

Property rates revenue is the second largest source of revenue. The 2023/24 budget has increased by R1, 8million.

**Sale of goods and rendering of services** for 2024/2025 financial year is R5,419,131 detailed breakdown of all the items under this category will be provided as supporting document.

**Interest on investments** is the third biggest source of revenue. The budget was increased by 5% after considering projected total municipal investments and actual performance as at the end of April 2023.

**Interest in outstanding debtors** has been increased by 5% when compared to the 2023/24 adjustment budget, due to the significant increase in the municipal debtors' book. It should be noted that the municipality has strategies that the municipality is currently implementing to collect the outstanding debt. We have also added additional Legal practitioners to assist Revenue Management with enforcement of debt collection policy. Revenue collection plans are reviewed, improved and implemented on a monthly basis. In plans filling the two positions, manager with a Law qualification and Legal Administrator, the municipality believes that these two will assist the municipality with collection of historic debt and cut down on legal fees from the outsourced attorneys.

**Fines, penalties and forfeits** were increased by R42 940 when compared to the 2023/24. From our assessment most people are paying their fines at Magistrate Court after they have negotiated for discounts.

Pound is one of the smallest source of revenue. These funds are accrued as a result of law enforcement. The municipality do not aim to make a profit out of it. The tariff is set with an aim of recovering costs.

**Licenses and permits** show an increase of R 20 008 (5%) when compared to the 2023/24 Adjustment Budget, the current year performance was considered and a percentage (8.5%) of the agency services that the municipality receives for performing services for the department of transport.

Agency fees budget increased by R33 711 when compared to the 2023/24 adjustment budget after taking into consideration the actual performance for the first six months and full year projections for current year.

Operating grants transfers totals R 179, 4million in the 2024/25 financial year and they show an increase of R 8 ,3million when compared to the 2023/24 Adjustment Budget. The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

**Table SA18 Operating Transfers and Grant Receipts**

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>RECEIPTS:</b>	1, 2									
<b>Operating Transfers and Grants</b>										
<b>National Government:</b>		176,750	156,469	163,244	173,960	158,838	158,838	180,026	176,134	170,460
Operational Revenue:General Revenue:Equitable Share		159,757	139,476	152,466	162,271	162,271	162,271	170,740	169,307	163,360
Operational:Revenue:General Revenue:Fuel Levy		-	-	-	-	-	-	-	-	-
Energy Efficiency and Demand-side [Schedule 5B]		-	-	-	-	-	-	-	-	-
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		2,323	2,323	2,476	2,178	2,178	2,178	1,832	-	-
HIV and Aids		-	-	-	-	-	-	-	-	-
Local Government Financial Management Grant [Schedule 5B]		1,950	1,950	1,950	1,950	1,950	1,950	1,950	2,000	2,100
Integrated National Electrification Programme Grant		12,720	12,720	6,352	7,561	(7,561)	(7,561)	5,504	4,827	5,000
<b>Provincial Government:</b>		3,803	3,972	5,169	4,169	4,169	4,169	4,873	4,933	5,083
Capacity Building		-	-	-	-	-	-	-	-	-
Capacity Building and Other		-	-	-	-	-	-	-	-	-
Disaster and Emergency Services		-	-	-	-	-	-	-	-	-
Provincialisation of Libraries		2,714	2,806	2,946	2,946	2,946	2,946	3,076	3,214	3,358
Community Library Service Grant		1,089	1,166	1,223	1,223	1,223	1,223	1,797	1,719	1,725
Infrastructure		-	-	1,000	-	-	-	-	-	-
<b>Total Operating Transfers and Grants</b>	5	180,553	160,441	168,413	178,129	163,007	163,007	184,899	181,067	175,543
<b>Capital Transfers and Grants</b>										
<b>National Government:</b>		26,658	42,508	39,722	31,779	29,654	29,654	31,318	32,694	35,256
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		-	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant [Schedule 5B]		26,658	42,508	39,722	31,779	29,654	29,654	31,318	32,694	35,256
Municipal Water Infrastructure Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Neighbourhood Development Partnership Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Public Transport Infrastructure Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
<b>Provincial Government:</b>		375	-	13,200	-	2,200	2,200	-	-	-
Capacity Building		375	-	-	-	-	-	-	-	-
Capacity Building and Other		-	-	8,000	-	-	-	-	-	-
Housing		-	-	5,200	-	-	-	-	-	-
Infrastructure		-	-	-	-	2,200	2,200	-	-	-
<b>Total Capital Transfers and Grants</b>	5	27,033	42,508	52,922	31,779	31,854	31,854	31,318	32,694	35,256
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>		207,586	202,949	221,335	209,908	194,861	194,861	216,217	213,761	210,799

### 1.3.2 OPERATING EXPENDITURE FRAMEWORK

Dr NDZ Municipality's expenditure framework for the 2024/25 budget and MTREF is informed by the following:

- The asset renewal strategy and the repairs and maintenance plan;
- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit;
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and
- Strict adherence to the principle of 'no project plan, no budget'. If there is no business plan no funding allocation can be made.

The following table is a high-level summary of the 2024/25 budget and MTREF (classified per main type of operating expenditure):

Table A4 Summary of operating expenditure by standard classification item.

KZN436 Dr Nkosazana Dlamini Zuma - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Expenditure</b>											
Employee related costs	2	66,031	73,587	79,425	92,616	92,491	92,491	75,931	102,736	107,128	112,056
Remuneration of councillors		-	11,445	11,578	12,484	12,484	12,484	11,445	13,057	13,658	14,286
Bulk purchases - electricity	2	-	-	-	-	-	-	-	-	-	-
Inventory consumed	8	-	3,591	4,963	4,817	6,665	6,665	3,293	7,479	7,823	8,182
Debt impairment	3	-	-	1,257	5,040	2,040	2,040	-	4,746	3,703	3,873
Depreciation and amortisation		32,995	48,220	45,937	57,349	44,248	44,248	43,605	41,231	37,330	26,267
Interest		-	1,618	2,280	1,618	1,618	1,618	799	1,097	1,148	1,200
Contracted services		23,343	52,695	41,364	49,514	70,007	70,007	37,454	68,110	61,302	63,469
Transfers and subsidies		2,031	1,052	610	700	1,750	1,750	1,338	1,700	1,778	1,860
Irrecoverable debts written off		-	5,509	1,257	3,400	2,400	2,400	176	3,900	4,079	4,267
Operational costs		24,275	31,813	41,470	37,255	45,480	45,480	36,648	46,077	46,281	48,410
Losses on disposal of Assets		-	-	-	-	-	-	-	-	-	-
Other Losses		-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>148,675</b>	<b>229,531</b>	<b>230,141</b>	<b>264,793</b>	<b>279,182</b>	<b>279,182</b>	<b>210,689</b>	<b>290,133</b>	<b>284,229</b>	<b>283,870</b>



## Operating Expenditure Budget

The total operating expenditure has increased from R 279,2 million to R 290,1 million and that is an increase of R 11,1million when compared to the 2023/24 Adjustment.

With regards to **Employee Related Costs**, The budgeted allocation for employee-related costs for the 2024/25 financial year total to R 102,7million and shows an increase of 10% when compared to the 2023/24 Adjustment Budget. There are new positions to be filled in the 2024/2025 financial year. The employee costs ratio to total operating budget is 40%, which is above the norm of 25%-40%. Management has set up a Placement Committee that will deal with various salary bill issues with the aim of containing salary and wage costs. The merger of 2016 pre-election entities will have last long effect on the salary bill of Dr Nkosazana Dlamini Zuma local municipality. Slow growth of revenue base because of the rurality of municipality is another cause. However, the municipality has developed a revenue enhancement plan with an aim to improve the revenue. Monthly progress reports on the implementation of revenue plan are tabled to Council structures as part of oversight processes. The municipality has also considered and will continue to explore the following options,

- (a) Outsource some municipal services.
- (b) Merge other vacant positions and not fill any new vacant positions that the organization can operate without.

The municipality will ensure that the above options are considered and implemented without any negative effects to the community/to the service delivery.

**Remuneration of councillors** has been increased by 4% when compared to the 2023/24 adjustment budget.

**Contracted services** expenditure totals to R68, million and has decreased by 2% when compared to the 2023/24 Adjustment Budget of R 69,9 million and that clearly demonstrates that the municipality will be using less of the contracted services even though there are still services that

require outsourcing. Most of the services will be done internally. Only specialized skills will be outsourced as per Municipal Cost Containment Policy.

**Other expenditure** comprises of various line items relating to the daily operations of the municipality. The general expenditure for 2024/25 has increase by 1% when compared to the 2023/24 Adjustment Budget of R 45,4million. General expenditure items were highly increased in the adjustment budget, hence a 1% increase was only affected in the final budget.

**Finance charges** total to R 1,1 million and there is a decrease in this line item when compared to the adjustment budget. Adjustment budget was used a base line to final budget. The municipality has a new contract for printing machines.

**Repairs and maintenance** have decreased by 3% when compared to the 2023/2024 adjustment budget, a decrease results from the R 23,3million budget that was allocated in the adjustment budget for maintenance of roads that were damaged by have rains experienced in the KZN province, the budget is not allocated in the final budget. R&M as a percentage of operating expenditure is sitting at 10.3% and as a percentage of PPE is sitting at 2.8%, which is far below the norm of 8% as recommended by MFMA Circular No.55. The budget has been aside for the R&M in order to improve access to roads infrastructure, storm water and recreational facilities. It must be stated that we are still struggling to budget for 8% of the total value of our assets. The municipality is still facing the issue of property vandalism which must be dealt with as part of community awareness programmers. Even though the R&M budget appear small, there are plans in place to utilize our existing plant and machinery and EPWP program to maintain the existing infrastructure and community facilities.

**Table SA1 Operational Repairs and Maintenance**

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b>R thousand</b>											
<b>Repairs and Maintenance by Expenditure Item</b>	8										
Employee related costs		-	-	-	-	-	-	-	-	-	-
Inventory Consumed (Project Maintenance)		-	-	-	-	-	-	-	-	-	-
Contracted Services		5,820	14,596	20,589	-	23,340	23,340	11,908	17,287	18,082	18,914
Other Expenditure		-	-	-	-	-	-	-	-	-	-
<b>Total Repairs and Maintenance Expenditure</b>	9	5,820	14,596	20,589	-	23,340	23,340	11,908	17,287	18,082	18,914

The table below provides a breakdown of the repairs and maintenance in relation to asset class:

**Table SA34c Repairs and maintenance by asset class.**

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	
<b>R thousand</b>											
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>											
<b>Infrastructure</b>		459	5,815	9,460	5,000	14,050	14,050	7,500	7,845	8,206	
Roads Infrastructure		459	5,815	9,460	5,000	14,050	14,050	7,500	7,845	8,206	
Roads		-	-	-	-	-	-	-	-	-	
Road Structures		459	5,815	9,460	5,000	14,050	14,050	7,500	7,845	8,206	
<b>Community Assets</b>		2,325	3,000	1,978	3,300	3,137	3,137	4,200	4,393	4,595	
Community Facilities		2,325	3,000	1,978	3,300	3,137	3,137	4,200	4,393	4,595	
Halls		2,325	2,706	1,924	3,000	2,987	2,987	3,900	4,079	4,267	
Cemeteries/Crematoria		-	295	53	300	150	150	300	314	328	
<b>Other assets</b>		168	1,145	4,715	2,900	3,040	3,040	2,000	2,092	2,188	
Operational Buildings		168	1,145	4,715	2,900	3,040	3,040	2,000	2,092	2,188	
Municipal Offices		168	1,145	4,715	2,900	3,040	3,040	2,000	2,092	2,188	
<b>Computer Equipment</b>		4	20	25	40	55	55	66	69	72	
Computer Equipment		4	20	25	40	55	55	66	69	72	
<b>Machinery and Equipment</b>		109	124	233	423	573	573	750	785	821	
Machinery and Equipment		109	124	233	423	573	573	750	785	821	
<b>Transport Assets</b>		2,755	4,491	4,179	3,557	2,484	2,484	2,771	2,898	3,031	
Transport Assets		2,755	4,491	4,179	3,557	2,484	2,484	2,771	2,898	3,031	
<b>Total Repairs and Maintenance Expenditure</b>	1	5,820	14,596	20,589	15,220	23,340	23,340	17,287	18,082	18,914	

**Cost Containment Measures**

The municipality also has a policy in place dealing with the cost containment measures in order to cut costs on the following proposed items:

- Vehicles used for political office-bearers
- Vehicles used by officials
- Use of accommodation and training
- Travel & subsistence and Domestic Accommodation
- Telephone, cell phone and photocopying usage
- Sponsorships, events & catering
- Catering
- Printing and stationery
- Employee costs
- Mobilisation of resources for the municipality
- Refuse/waste transportation
- Construction of projects internally
- Application of premium on goods and services
- Communication and advertising
- Conferences, meetings & study tours
- Other related expenditure items

### 1.3.3 CAPITAL EXPENDITURE

The following table provides a breakdown of budgeted capital expenditure by vote:

KZN436 Dr Nkosazana Dlamini Zuma - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Capital Expenditure - Functional</b>											
<b>Governance and administration</b>		69,777	61,829	71,173	6,450	5,952	5,952	1,445	6,064	4,042	4,228
Executive and council		129	158	1,876	1,070	1,061	1,061	77	185	194	202
Finance and administration		69,648	61,671	69,297	5,380	4,891	4,891	1,368	5,879	3,848	4,025
Internal audit		-	-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		5,807	620	(6,922)	14,850	13,879	13,879	4,279	15,120	9,864	10,318
Community and social services		1,037	159	964	5,500	3,929	3,929	797	7,625	3,896	4,076
Sport and recreation		-	-	-	-	-	-	-	-	-	-
Public safety		4,770	462	(7,886)	9,350	9,950	9,950	3,483	7,495	5,967	6,242
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		250	8,548	(10,030)	69,344	63,765	63,765	41,366	68,167	52,877	45,131
Planning and development		69	1,557	(17,367)	57,144	54,652	54,652	37,044	51,767	44,718	42,833
Road transport		181	6,992	7,338	12,200	9,112	9,112	4,322	16,400	8,159	2,298
Environmental protection		-	-	-	-	-	-	-	-	-	-
<b>Trading services</b>		-	757	(112)	1,150	1,065	1,065	396	1,200	837	328
Energy sources		-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	500	500	500	-	500	523	-
Waste management		-	757	(112)	650	565	565	396	700	314	328
<b>Other</b>		-	-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Functional</b>	3.7	75,833	71,755	54,109	91,794	84,661	84,661	47,486	90,551	67,619	60,004
<b>Funded by:</b>											
National Government		0	(382)	(11,964)	31,779	29,654	29,654	25,379	31,318	32,694	35,256
Provincial Government		-	375	(397)	-	2,200	2,200	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatins, Higher Educ Institutions)		-	-	-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>	4	0	(7)	(12,361)	31,779	31,854	31,854	25,379	31,318	32,694	35,256
<b>Public contributions &amp; donations</b>	5	-	-	-	-	-	-	-	-	-	-
<b>Borrowing</b>	6	-	-	-	-	-	-	-	-	-	-
<b>Internally generated funds</b>		6,149	12,836	2,565	60,015	52,807	52,807	22,108	59,233	34,925	24,748
<b>Total Capital Funding</b>	7	6,149	12,829	(9,796)	91,794	84,661	84,661	47,486	90,551	67,619	60,004

Capital expenditure totals to R 90, 6million and shows an increase of R 20, 9 million when compared to the 2023/24 Adjustment Budget of R 84, 7million.

#### 1.4. ANNUAL BUDGET TABLES

The following pages present the main budget tables as required in terms of section 9 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2024/25 budget and MTREF as approved by the Council. Each table is accompanied by explanatory notes on the facing page.

##### **A1 - Budget Summary**

Table A1 below is a budget summary and provides a concise overview of the Dr NDZ municipality's budget from all the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).

The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.

A financial management reform emphasizes the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:

KZN436 Dr Nkosazana Dlamini Zuma - Table A1 Budget Summary

Description	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>R thousands</b>										
<b>Financial Performance</b>										
Property rates	34,318	34,690	41,074	45,404	42,329	42,329	38,791	44,116	46,145	48,268
Service charges	3,878	4,006	4,197	4,421	4,421	4,421	3,679	4,615	4,827	5,049
Investment revenue	-	7,601	14,179	11,491	15,278	15,278	12,460	16,027	16,764	17,535
Transfer and subsidies - Operational	(1,751)	149,161	161,784	170,568	171,099	171,099	170,699	179,345	176,312	170,543
Other own revenue	44,168	11,535	19,632	12,914	19,581	19,581	11,072	15,821	11,542	12,073
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>80,613</b>	<b>206,993</b>	<b>240,867</b>	<b>244,799</b>	<b>252,708</b>	<b>252,708</b>	<b>236,700</b>	<b>259,923</b>	<b>255,590</b>	<b>253,468</b>
Employee costs	66,031	73,587	79,425	92,616	92,491	92,491	75,931	102,736	107,128	112,056
Remuneration of councillors	-	11,445	11,578	12,484	12,484	12,484	11,445	13,057	13,658	14,286
Depreciation and amortisation	32,995	48,220	45,937	57,349	44,248	44,248	43,605	41,231	37,330	26,267
Interest	-	1,618	2,280	1,618	1,618	1,618	799	1,097	1,148	1,200
Inventory consumed and bulk purchases	-	3,591	4,963	4,817	6,665	6,665	3,293	7,479	7,823	8,182
Transfers and subsidies	2,031	1,052	610	700	1,750	1,750	1,338	1,700	1,778	1,860
Other expenditure	47,619	90,018	85,348	95,209	119,926	119,926	74,278	122,833	115,364	120,018
<b>Total Expenditure</b>	<b>148,675</b>	<b>229,531</b>	<b>230,141</b>	<b>264,793</b>	<b>279,182</b>	<b>279,182</b>	<b>210,689</b>	<b>290,133</b>	<b>284,229</b>	<b>283,870</b>
<b>Surplus/(Deficit)</b>	<b>(68,062)</b>	<b>(22,538)</b>	<b>10,726</b>	<b>(19,994)</b>	<b>(26,474)</b>	<b>(26,474)</b>	<b>26,011</b>	<b>(30,210)</b>	<b>(28,638)</b>	<b>(30,402)</b>
Transfers and subsidies - capital (monetary allocations)	-	50,943	35,758	31,779	31,854	31,854	25,726	31,718	32,694	35,256
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(68,062)</b>	<b>28,405</b>	<b>46,484</b>	<b>11,785</b>	<b>5,380</b>	<b>5,380</b>	<b>51,737</b>	<b>1,508</b>	<b>4,056</b>	<b>4,854</b>
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>(68,062)</b>	<b>28,405</b>	<b>46,484</b>	<b>11,785</b>	<b>5,380</b>	<b>5,380</b>	<b>51,737</b>	<b>1,508</b>	<b>4,056</b>	<b>4,854</b>
<b>Capital expenditure &amp; funds sources</b>										
<b>Capital expenditure</b>	<b>75,833</b>	<b>71,755</b>	<b>54,109</b>	<b>91,794</b>	<b>84,661</b>	<b>84,661</b>	<b>47,486</b>	<b>90,551</b>	<b>67,619</b>	<b>60,004</b>
Transfers recognised - capital	0	(7)	(12,361)	31,779	31,854	31,854	25,379	31,318	32,694	35,256
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	6,149	12,836	2,565	60,015	52,807	52,807	22,108	59,233	34,925	24,748
<b>Total sources of capital funds</b>	<b>6,149</b>	<b>12,829</b>	<b>(9,796)</b>	<b>91,794</b>	<b>84,661</b>	<b>84,661</b>	<b>47,486</b>	<b>90,551</b>	<b>67,619</b>	<b>60,004</b>
<b>Financial position</b>										
Total current assets	207,167	229,861	108,055	145,578	162,236	162,236	272,872	117,460	94,283	56,813
Total non current assets	925,147	501,837	506,570	589,910	574,451	574,451	537,919	623,771	654,060	687,797
Total current liabilities	26,455	73,829	50,740	92,044	33,512	33,512	60,521	91,414	94,470	85,882
Total non current liabilities	17,607	19,712	13,591	17,111	20,509	20,509	21,246	20,509	20,509	20,509
Community wealth/Equity	607,283	638,157	677,275	626,333	686,943	686,943	711,358	629,309	633,365	638,219
<b>Cash flows</b>										
Net cash from (used) operating	267,398	147,774	95,477	78,563	32,784	32,784	(366,818)	49,297	43,310	33,292
Net cash from (used) investing	(17,036)	(10,763)	15,250	2,488	(94,872)	(94,872)	(9,572)	(104,138)	(77,766)	(82,560)
Net cash from (used) financing	2	(14)	1	-	-	-	3	-	-	-
<b>Cash/cash equivalents at the year end</b>	<b>374,567</b>	<b>296,172</b>	<b>290,963</b>	<b>194,691</b>	<b>97,167</b>	<b>97,167</b>	<b>(217,131)</b>	<b>42,327</b>	<b>7,870</b>	<b>(41,398)</b>
<b>Cash backing/surplus reconciliation</b>										
Cash and investments available	110,176	180,235	76,581	89,128	97,167	97,167	187,159	42,327	7,870	(41,398)
Application of cash and investments	67,407	9,413	30,005	(21,209)	(54,701)	(54,701)	118,213	(7,805)	(22,144)	(49,104)
<b>Balance - surplus (shortfall)</b>	<b>42,769</b>	<b>170,822</b>	<b>46,577</b>	<b>110,337</b>	<b>151,868</b>	<b>151,868</b>	<b>68,946</b>	<b>50,131</b>	<b>30,014</b>	<b>7,706</b>
<b>Asset management</b>										
Asset register summary (WDV)	472,936	501,837	506,570	589,910	574,451	574,451	-	623,771	654,060	687,797
Depreciation	32,995	48,220	45,937	57,349	44,248	44,248	41,231	37,330	33,330	26,267
Renewal and Upgrading of Existing Assets	51,576	46,905	58,269	17,379	18,619	18,619	17,444	10,857	3,075	3,075
Repairs and Maintenance	5,820	14,596	20,589	15,220	23,340	23,340	17,287	18,082	18,082	18,914
<b>Free services</b>										
Cost of Free Basic Services provided	-	-	-	-	-	-	-	-	-	-
Revenue cost of free services provided	2,779	4,023	2,203	19,923	21,643	21,643	-	22,593	23,632	24,719
<b>Households below minimum service level</b>										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-
Energy:	-	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-	-

**Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)**

Table A2 below is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enables the National Treasury to compile ‘whole of government’ reports. Total Revenue on this table includes capital revenues (Transfers and Subsidies – Capital) and so does not balance to the operating revenue shown on Table A4 which excludes the transfers and subsidies - capital.

**KZN436 Dr Nkosazana Dlamini Zuma - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)**

Functional Classification Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Revenue - Functional</b>										
<b>Governance and administration</b>		210,202	194,613	229,592	232,056	232,858	232,858	241,744	243,590	241,068
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		210,202	194,613	229,592	232,056	232,858	232,858	241,744	243,590	241,068
Internal audit		-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		6,802	13,977	14,457	5,838	6,838	6,838	6,624	6,836	6,999
Community and social services		6,215	12,420	5,401	4,178	4,178	4,178	4,882	5,015	5,093
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		586	1,557	9,056	1,660	2,660	2,660	1,741	1,821	1,905
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		30,566	45,340	61,643	34,262	32,670	32,670	33,472	33,031	35,609
Planning and development		541	483	681	305	838	838	322	337	353
Road transport		30,025	44,857	60,962	33,957	31,832	31,832	33,150	32,694	35,256
Environmental protection		-	-	-	-	-	-	-	-	-
<b>Trading services</b>		3,878	4,006	4,197	4,421	12,196	12,196	9,801	4,827	5,049
Energy sources		-	-	-	-	7,775	7,775	4,786	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		3,878	4,006	4,197	4,421	4,421	4,421	5,015	4,827	5,049
<b>Other</b>	4	-	-	-	-	-	-	-	-	-
<b>Total Revenue - Functional</b>	2	251,448	257,936	309,889	276,578	284,562	284,562	291,641	288,284	288,724
<b>Expenditure - Functional</b>										
<b>Governance and administration</b>		104,607	132,265	141,483	166,687	153,256	153,256	171,081	166,989	161,237
Executive and council		20,684	22,841	26,543	25,881	28,062	28,062	30,258	31,650	33,106
Finance and administration		82,468	107,284	112,619	137,173	122,083	122,083	135,945	130,236	122,974
Internal audit		1,455	2,141	2,322	3,633	3,111	3,111	4,878	5,102	5,157
<b>Community and public safety</b>		22,674	29,938	30,767	34,596	34,885	34,885	42,160	44,099	46,128
Community and social services		12,142	16,085	16,487	17,772	17,796	17,796	21,022	21,989	23,000
Sport and recreation		134	154	157	-	-	-	-	-	-
Public safety		10,044	13,252	13,698	15,853	16,468	16,468	20,099	21,024	21,991
Housing		298	449	425	971	621	621	1,039	1,087	1,137
Health		56	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		29,160	43,288	59,048	52,129	67,038	67,038	56,260	56,566	59,168
Planning and development		9,158	12,058	16,744	23,598	22,970	22,970	24,550	25,366	26,532
Road transport		20,002	31,230	42,304	28,531	44,068	44,068	31,710	31,200	32,635
Environmental protection		-	-	-	-	-	-	-	-	-
<b>Trading services</b>		7,591	21,903	28,747	10,485	23,155	23,155	15,728	11,445	11,972
Energy sources		281	12,912	17,285	-	12,556	12,556	4,786	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		7,310	8,992	11,462	10,485	10,598	10,598	10,942	11,445	11,972
<b>Other</b>	4	2,012	2,136	2,189	896	848	848	4,904	5,129	5,365
<b>Total Expenditure - Functional</b>	3	166,043	229,531	262,234	264,793	279,182	279,182	290,133	284,229	283,870
<b>Surplus/(Deficit) for the year</b>		85,405	28,405	47,655	11,785	5,380	5,380	1,508	4,056	4,854



**Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)**

Table A3 below is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organizational structure of Dr NDZ Municipality. This means it is possible to present the operating surplus or deficit of a vote.

**KZN436 Dr Nkosazana Dlamini Zuma - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)**

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Revenue by Vote</b>										
Vote 1 - EXECUTIVE AND COUNCIL	1	1	-	-	-	-	-	-	-	-
Vote 2 - BUDGET AND TREASURY		210,192	194,437	229,746	232,001	232,803	232,803	241,685	243,528	241,003
Vote 3 - CORPORATE SERVICES		9	337	74	55	55	55	59	62	64
Vote 4 - COMMUNITY SERVICES		9,125	9,413	18,650	10,259	11,259	11,259	11,239	11,664	12,048
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		31,580	53,266	60,748	33,957	39,607	39,607	38,336	32,694	35,256
Vote 6 - PLANNING AND DEVELOPMNT		541	483	671	305	838	838	322	337	353
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>	<b>2</b>	<b>251,448</b>	<b>257,936</b>	<b>309,889</b>	<b>276,578</b>	<b>284,562</b>	<b>284,562</b>	<b>291,641</b>	<b>288,284</b>	<b>288,724</b>
<b>Expenditure by Vote to be appropriated</b>										
Vote 1 - EXECUTIVE AND COUNCIL	1	22,139	24,982	28,864	29,514	31,173	31,173	35,136	36,752	38,263
Vote 2 - BUDGET AND TREASURY		58,972	78,176	78,072	98,487	82,237	82,237	84,095	80,582	71,517
Vote 3 - CORPORATE SERVICES		23,463	29,052	34,547	38,686	39,846	39,846	51,851	49,654	51,458
Vote 4 - COMMUNITY SERVICES		22,409	29,546	30,342	33,625	34,265	34,265	41,121	43,013	44,991
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		30,908	57,694	77,107	48,512	75,845	75,845	58,685	54,410	56,913
Vote 6 - PLANNING AND DEVELOPMNT		8,153	10,082	13,302	15,970	15,817	15,817	19,245	19,817	20,728
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
<b>Total Expenditure by Vote</b>	<b>2</b>	<b>166,043</b>	<b>229,531</b>	<b>262,234</b>	<b>264,793</b>	<b>279,182</b>	<b>279,182</b>	<b>290,133</b>	<b>284,229</b>	<b>283,870</b>
<b>Surplus/(Deficit) for the year</b>	<b>2</b>	<b>85,405</b>	<b>28,405</b>	<b>47,655</b>	<b>11,785</b>	<b>5,380</b>	<b>5,380</b>	<b>1,508</b>	<b>4,056</b>	<b>4,854</b>

**Table A4 - Budgeted Financial Performance (revenue and expenditure)**

Total operating revenue is R259, 9million in 2024/25 and has decreased to R255, 6million in 2025/26 and decreases to R 253,5million by 2026/27. This represents an increase of 2% per cent for the 2024/25 financial year. and a decrease of 2% per cent for the 2025/26 and an decrease of 1% in 2026/27 financial year.

Transfers and subsidies – operational includes 8 the national government equitable share and other operating grants from national and provincial government. The grants receipts from national and provincial government increased by increased by 1% in 2024/2025 and decreased by 1% in 2025/26 and decreased by 1% in 2026/2027.

The municipality is acting in an agent capacity in terms of the service level agreement (SLA) and thus the respective grant revenue cannot be recognised on table A4 and A5. The cash inflow and outflow are captured in table A7.

KZN436 Dr Nkosazana Dlamini Zuma - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Revenue</b>											
<b>Exchange Revenue</b>											
Service charges - Electricity	2	-	-	-	-	-	-	-	-	-	-
Service charges - Water	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	2	3,878	4,006	4,197	4,421	4,421	4,421	3,679	4,615	4,827	5,049
Sale of Goods and Rendering of Services		-	196	242	603	7,178	7,178	516	5,419	662	693
Agency services		878	552	635	688	688	688	451	722	755	790
Interest		6,424	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		5,355	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		-	7,601	14,179	11,491	15,278	15,278	12,460	16,027	16,764	17,535
Dividends		1,631	-	-	-	-	-	-	-	-	-
Rent on Land		414	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		306	1,122	1,306	1,509	1,509	1,509	1,519	1,583	1,656	1,732
Licence and permits		168,530	445	417	406	408	408	413	428	448	469
Operational Revenue		645	393	6,632	164	755	755	781	793	830	868
<b>Non-Exchange Revenue</b>											
Property rates	2	34,318	34,690	41,074	45,404	42,329	42,329	38,791	44,116	46,145	48,268
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		(66,031)	1,328	978	876	876	876	670	919	962	1,006
Licences or permits		(11,598)	-	3	18	18	18	50	19	20	21
Transfer and subsidies - Operational		(1,751)	149,161	161,784	170,568	171,099	171,099	170,699	179,345	176,312	170,543
Interest		(32,995)	6,149	7,658	6,160	5,660	5,660	6,673	5,937	6,210	6,496
Fuel Levy		(1,047)	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		(2,973)	-	1,763	2,488	2,488	2,488	-	-	-	-
Other Gains		(23,343)	1,348	-	-	-	-	-	-	-	-
Discontinued Operations		(2,031)	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>80,613</b>	<b>206,993</b>	<b>240,867</b>	<b>244,799</b>	<b>252,708</b>	<b>252,708</b>	<b>236,700</b>	<b>259,923</b>	<b>255,590</b>	<b>253,468</b>
<b>Expenditure</b>											
Employee related costs	2	66,031	73,587	79,425	92,616	92,491	92,491	75,931	102,736	107,128	112,056
Remuneration of councillors		-	11,445	11,578	12,484	12,484	12,484	11,445	13,057	13,658	14,286
Bulk purchases - electricity	2	-	-	-	-	-	-	-	-	-	-
Inventory consumed	8	-	3,591	4,963	4,817	6,665	6,665	3,293	7,479	7,823	8,182
Debt impairment	3	-	-	1,257	5,040	2,040	2,040	-	4,746	3,703	3,873
Depreciation and amortisation		32,995	48,220	45,937	57,349	44,248	44,248	43,605	41,231	37,330	26,267
Interest		-	1,618	2,280	1,618	1,618	1,618	799	1,097	1,148	1,200
Contracted services		23,343	52,695	41,364	49,514	70,007	70,007	37,454	68,110	61,302	63,469
Transfers and subsidies		2,031	1,052	610	700	1,750	1,750	1,338	1,700	1,778	1,860
Irrecoverable debts written off		-	5,509	1,257	3,400	2,400	2,400	176	3,900	4,079	4,267
Operational costs		24,275	31,813	41,470	37,255	45,480	45,480	36,648	46,077	46,281	48,410
Losses on disposal of Assets		-	-	-	-	-	-	-	-	-	-
Other Losses		-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>148,675</b>	<b>229,531</b>	<b>230,141</b>	<b>264,793</b>	<b>279,182</b>	<b>279,182</b>	<b>210,689</b>	<b>290,133</b>	<b>284,229</b>	<b>283,870</b>
<b>Surplus/(Deficit)</b>		<b>(68,062)</b>	<b>(22,538)</b>	<b>10,726</b>	<b>(19,994)</b>	<b>(26,474)</b>	<b>(26,474)</b>	<b>26,011</b>	<b>(30,210)</b>	<b>(28,638)</b>	<b>(30,402)</b>
Transfers and subsidies - capital (monetary allocations)	6	-	50,943	35,758	31,779	31,854	31,854	25,726	31,718	32,694	35,256
Transfers and subsidies - capital (in-kind)	6	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>(68,062)</b>	<b>28,405</b>	<b>46,484</b>	<b>11,785</b>	<b>5,380</b>	<b>5,380</b>	<b>51,737</b>	<b>1,508</b>	<b>4,056</b>	<b>4,854</b>
Income Tax		-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after income tax</b>		<b>(68,062)</b>	<b>28,405</b>	<b>46,484</b>	<b>11,785</b>	<b>5,380</b>	<b>5,380</b>	<b>51,737</b>	<b>1,508</b>	<b>4,056</b>	<b>4,854</b>
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>		<b>(68,062)</b>	<b>28,405</b>	<b>46,484</b>	<b>11,785</b>	<b>5,380</b>	<b>5,380</b>	<b>51,737</b>	<b>1,508</b>	<b>4,056</b>	<b>4,854</b>
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-	-
Intracompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>1</b>	<b>(68,062)</b>	<b>28,405</b>	<b>46,484</b>	<b>11,785</b>	<b>5,380</b>	<b>5,380</b>	<b>51,737</b>	<b>1,508</b>	<b>4,056</b>	<b>4,854</b>

**Table A5 - Budgeted Capital Expenditure by vote, standard classification, and funding source**

Table A5 below indicate a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year appropriation); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.

**KZN436 Dr Nkosazana Dlamini Zuma - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding**

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Capital expenditure - Vote</b>											
<b>Multi-year expenditure to be appropriated</b>	2										
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	160	100	100	-	-	-	-
Vote 2 - BUDGET AND TREASURY		6,510	12,020	-	-	-	-	-	-	-	-
Vote 3 - CORPORATE SERVICES		-	-	-	-	-	-	-	120	126	131
Vote 4 - COMMUNITY SERVICES		-	-	-	4,075	3,025	3,025	157	5,650	2,144	2,243
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		(709)	382	(6,181)	37,104	26,316	26,316	18,233	49,903	39,524	36,492
Vote 6 - PLANNING AND DEVELOPMENT		-	-	-	500	40	40	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
<b>Capital multi-year expenditure sub-total</b>		<b>5,800</b>	<b>12,402</b>	<b>(6,181)</b>	<b>41,839</b>	<b>29,481</b>	<b>29,481</b>	<b>18,390</b>	<b>55,673</b>	<b>41,794</b>	<b>38,867</b>
<b>Single-year expenditure to be appropriated</b>	2										
Vote 1 - EXECUTIVE AND COUNCIL		129	158	1,876	910	961	961	77	185	194	202
Vote 2 - BUDGET AND TREASURY		63,568	48,622	67,659	2,800	1,810	1,810	238	2,691	409	428
Vote 3 - CORPORATE SERVICES		439	838	1,638	2,280	2,781	2,781	1,033	3,168	3,314	3,466
Vote 4 - COMMUNITY SERVICES		4,937	253	(6,922)	10,275	10,304	10,304	4,122	9,470	7,719	8,075
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		894	9,859	(5,186)	33,520	38,350	38,350	23,574	17,984	13,572	8,321
Vote 6 - PLANNING AND DEVELOPMENT		65	(378)	1,225	170	974	974	52	1,480	617	646
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
<b>Capital single-year expenditure sub-total</b>		<b>70,033</b>	<b>59,353</b>	<b>60,290</b>	<b>49,955</b>	<b>55,181</b>	<b>55,181</b>	<b>29,096</b>	<b>34,878</b>	<b>25,825</b>	<b>21,137</b>
<b>Total Capital Expenditure - Vote</b>	3,7	<b>75,833</b>	<b>71,755</b>	<b>54,109</b>	<b>91,794</b>	<b>84,661</b>	<b>84,661</b>	<b>47,486</b>	<b>90,551</b>	<b>67,619</b>	<b>60,004</b>
<b>Capital Expenditure - Functional</b>											
<b>Governance and administration</b>		<b>69,777</b>	<b>61,829</b>	<b>71,173</b>	<b>6,450</b>	<b>5,952</b>	<b>5,952</b>	<b>1,445</b>	<b>6,064</b>	<b>4,042</b>	<b>4,228</b>
Executive and council		129	158	1,876	1,070	1,061	1,061	77	185	194	202
Finance and administration		69,648	61,671	69,297	5,380	4,891	4,891	1,368	5,879	3,848	4,025
Internal audit		-	-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		<b>5,807</b>	<b>620</b>	<b>(6,922)</b>	<b>14,850</b>	<b>13,879</b>	<b>13,879</b>	<b>4,279</b>	<b>15,120</b>	<b>9,864</b>	<b>10,318</b>
Community and social services		1,037	159	964	5,500	3,929	3,929	797	7,625	3,896	4,076
Sport and recreation		-	-	-	-	-	-	-	-	-	-
Public safety		4,770	462	(7,886)	9,350	9,950	9,950	3,483	7,495	5,967	6,242
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		<b>250</b>	<b>8,548</b>	<b>(10,030)</b>	<b>69,344</b>	<b>63,765</b>	<b>63,765</b>	<b>41,366</b>	<b>68,167</b>	<b>52,877</b>	<b>45,131</b>
Planning and development		69	1,557	(17,367)	57,144	54,652	54,652	37,044	51,767	44,718	42,833
Road transport		181	6,992	7,338	12,200	9,112	9,112	4,322	16,400	8,159	2,298
Environmental protection		-	-	-	-	-	-	-	-	-	-
<b>Trading services</b>		<b>-</b>	<b>757</b>	<b>(112)</b>	<b>1,150</b>	<b>1,065</b>	<b>1,065</b>	<b>396</b>	<b>1,200</b>	<b>837</b>	<b>328</b>
Energy sources		-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	500	500	500	-	500	523	-
Waste management		-	757	(112)	650	565	565	396	700	314	328
<b>Other</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Capital Expenditure - Functional</b>	3,7	<b>75,833</b>	<b>71,755</b>	<b>54,109</b>	<b>91,794</b>	<b>84,661</b>	<b>84,661</b>	<b>47,486</b>	<b>90,551</b>	<b>67,619</b>	<b>60,004</b>
<b>Funded by:</b>											
National Government		0	(382)	(11,964)	31,779	29,654	29,654	25,379	31,318	32,694	35,256
Provincial Government		-	375	(397)	-	2,200	2,200	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat/ Prov Departm)		-	-	-	-	-	-	-	-	-	-
Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatbns, Higher Educ Institutions)		-	-	-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>	4	<b>0</b>	<b>(7)</b>	<b>(12,361)</b>	<b>31,779</b>	<b>31,854</b>	<b>31,854</b>	<b>25,379</b>	<b>31,318</b>	<b>32,694</b>	<b>35,256</b>
<b>Public contributions &amp; donations</b>	5	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Borrowing</b>	6	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Internally generated funds</b>	4	<b>6,149</b>	<b>12,836</b>	<b>2,565</b>	<b>60,015</b>	<b>52,807</b>	<b>52,807</b>	<b>22,108</b>	<b>59,233</b>	<b>34,925</b>	<b>24,748</b>
<b>Total Capital Funding</b>	7	<b>6,149</b>	<b>12,829</b>	<b>(9,796)</b>	<b>91,794</b>	<b>84,661</b>	<b>84,661</b>	<b>47,486</b>	<b>90,551</b>	<b>67,619</b>	<b>60,004</b>

**Table A6 - Budgeted Financial Position**

Table A6 below gives an indication of the municipality's financial status consistent with international good financial management practice and gives indication of that the municipality need to improve its financial viability on an ongoing process.

KZN436 Dr Nkosazana Dlamini Zuma - Table A6 Budgeted Financial Position

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>R thousand</b>											
<b>ASSETS</b>											
<b>Current assets</b>											
Cash and cash equivalents		110,177	180,235	76,581	89,128	97,167	97,167	187,159	42,327	7,870	(41,398)
Trade and other receivables from exchange transactions	1	48,998	1,622	1,429	6,628	3,506	3,506	3,859	4,728	6,004	7,339
Receivables from non-exchange transactions	1	40,486	41,270	17,457	45,438	54,501	54,501	73,257	62,858	72,861	83,325
Current portion of non-current receivables		7,506	-	-	-	-	-	-	-	-	-
Inventory	2	-	-	-	-	(485)	(485)	-	-	-	-
VAT		-	6,150	11,950	3,825	6,909	6,909	7,959	6,909	6,909	6,909
Other current assets		-	584	638	559	638	638	638	638	638	638
<b>Total current assets</b>		<b>207,167</b>	<b>229,861</b>	<b>108,055</b>	<b>145,578</b>	<b>162,236</b>	<b>162,236</b>	<b>272,872</b>	<b>117,460</b>	<b>94,283</b>	<b>56,813</b>
<b>Non current assets</b>											
Investments		-	-	-	-	-	-	-	-	-	-
Investment property		20,411	21,759	19,732	13,269	19,732	19,732	19,732	19,732	19,732	19,732
Property, plant and equipment	3	452,211	479,616	486,420	574,473	553,212	553,212	517,418	601,647	631,010	663,778
Biological assets		452,211	-	-	-	-	-	-	-	-	-
Living and non-living resources		-	-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-	-
Intangible assets		314	462	418	2,168	1,508	1,508	769	2,393	3,318	4,287
Trade and other receivables from exchange transactions		-	-	-	-	-	-	-	-	-	-
Non-current receivables from non-exchange transactions		-	-	-	-	-	-	-	-	-	-
Other non-current assets		-	-	-	-	-	-	-	-	-	-
<b>Total non current assets</b>		<b>925,147</b>	<b>501,837</b>	<b>506,570</b>	<b>589,910</b>	<b>574,451</b>	<b>574,451</b>	<b>537,919</b>	<b>623,771</b>	<b>654,060</b>	<b>687,797</b>
<b>TOTAL ASSETS</b>		<b>1,132,314</b>	<b>731,698</b>	<b>614,625</b>	<b>735,488</b>	<b>736,688</b>	<b>736,688</b>	<b>810,791</b>	<b>741,231</b>	<b>748,343</b>	<b>744,610</b>
<b>LIABILITIES</b>											
<b>Current liabilities</b>											
Bank overdraft		2	-	-	-	-	-	-	-	-	-
Financial liabilities		171	(0)	472	171	233	233	41	233	233	233
Consumer deposits		8,072	(13)	(12)	2	(9)	(9)	(6)	(9)	(9)	(9)
Trade and other payables from exchange transactions	4	-	50,747	49,852	57,258	12,158	12,158	41,177	67,904	68,704	57,758
Trade and other payables from non-exchange transactions	5	-	11,024	(12,713)	5,604	5,824	5,824	5,406	5,824	5,824	5,824
Provision		-	9,207	8,964	14,508	11,092	11,092	9,071	13,113	15,227	17,438
VAT		18,211	2,864	4,069	14,501	4,214	4,214	4,832	4,349	4,490	4,638
Other current liabilities		-	-	107	-	-	-	-	-	-	-
<b>Total current liabilities</b>		<b>26,455</b>	<b>73,829</b>	<b>50,740</b>	<b>92,044</b>	<b>33,512</b>	<b>33,512</b>	<b>60,521</b>	<b>91,414</b>	<b>94,470</b>	<b>85,882</b>
<b>Non current liabilities</b>											
Financial liabilities	6	-	-	385	-	385	385	385	385	385	385
Provision	7	12,114	12,925	13,206	11,014	13,206	13,206	13,943	13,206	13,206	13,206
Long term portion of trade payables		5,493	-	-	-	-	-	-	-	-	-
Other non-current liabilities		-	6,787	-	6,097	6,918	6,918	6,918	6,918	6,918	6,918
<b>Total non current liabilities</b>		<b>17,607</b>	<b>19,712</b>	<b>13,591</b>	<b>17,111</b>	<b>20,509</b>	<b>20,509</b>	<b>21,246</b>	<b>20,509</b>	<b>20,509</b>	<b>20,509</b>
<b>TOTAL LIABILITIES</b>		<b>44,062</b>	<b>93,541</b>	<b>64,330</b>	<b>109,155</b>	<b>54,020</b>	<b>54,020</b>	<b>81,766</b>	<b>111,923</b>	<b>114,978</b>	<b>106,391</b>
<b>NET ASSETS</b>		<b>1,088,252</b>	<b>638,157</b>	<b>550,295</b>	<b>626,333</b>	<b>682,667</b>	<b>682,667</b>	<b>729,024</b>	<b>629,309</b>	<b>633,365</b>	<b>638,219</b>
<b>COMMUNITY WEALTH/EQUITY</b>											
Accumulated surplus/(deficit)	8	601,790	632,142	670,444	620,840	680,112	680,112	704,527	622,478	626,534	631,388
Reserves and funds	9	5,493	6,015	6,831	5,493	6,831	6,831	6,831	6,831	6,831	6,831
Other		-	-	-	-	-	-	-	-	-	-
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	10	<b>607,283</b>	<b>638,157</b>	<b>677,275</b>	<b>626,333</b>	<b>686,943</b>	<b>686,943</b>	<b>711,358</b>	<b>629,309</b>	<b>633,365</b>	<b>638,219</b>

**Table A7 - Budgeted Cash Flow Statement**

The budgeted cash flow statement is the first measurement in determining if the budget is funded. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.

Budgeted cash and cash equivalents total to R42, 3million as at the end of 2024/25 financial year and decreased to R 7,9million in the 2025/26 financial year and decreased to R-41,4 million by 2026/27. The municipality needs to find more strategies of revenue collection in order to be able to collect more revenue. The municipality cut more on some of the expenditure items for the final budget to manage the cash flow of the municipality.

**KZN436 Dr Nkosazana Dlamini Zuma - Table A7 Budgeted Cash Flows**

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>											
<b>Receipts</b>											
Property rates		24,999	26,400	33,064	40,365	40,365	40,365	(44,009)	33,969	35,532	37,166
Service charges		2,363	1,436	2,656	3,915	3,915	3,915	(2,088)	4,085	4,275	4,471
Other revenue		1,193	30,918	2,544	29,518	32,567	32,567	(1,927)	34,857	30,617	32,087
Transfers and Subsidies - Operational	1	244,490	140,166	177,483	178,129	177,143	177,143	(184,886)	184,131	176,312	170,543
Transfers and Subsidies - Capital	1	20,658	25,600	22,918	31,779	31,854	31,854	(5,500)	31,718	32,694	35,256
Interest		169	148	1,149	11,491	15,278	15,278	(616)	16,027	16,764	17,535
Dividends		-	-	-	-	-	-	-	-	-	-
<b>Payments</b>											
Suppliers and employees		(24,064)	(76,895)	(144,337)	(214,315)	(266,020)	(266,020)	(127,792)	(253,692)	(251,004)	(261,799)
Interest		-	-	-	(1,618)	(1,618)	(1,618)	-	(1,097)	(1,148)	(1,200)
Transfers and Subsidies	1	(2,409)	-	-	(700)	(700)	(700)	-	(700)	(732)	(766)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>267,398</b>	<b>147,774</b>	<b>95,477</b>	<b>78,563</b>	<b>32,784</b>	<b>32,784</b>	<b>(366,818)</b>	<b>49,297</b>	<b>43,310</b>	<b>33,292</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>											
<b>Receipts</b>											
Proceeds on disposal of PPE		-	-	(4,293)	2,488	2,488	2,488	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-
<b>Payments</b>											
Capital assets		(17,036)	(10,763)	19,543	-	(97,360)	(97,360)	(9,572)	(104,138)	(77,766)	(82,560)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(17,036)</b>	<b>(10,763)</b>	<b>15,250</b>	<b>2,488</b>	<b>(94,872)</b>	<b>(94,872)</b>	<b>(9,572)</b>	<b>(104,138)</b>	<b>(77,766)</b>	<b>(82,560)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>											
<b>Receipts</b>											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	2	2	(14)	1	-	-	-	3	-	-	-
<b>Payments</b>											
Repayment of borrowing		-	-	-	-	-	-	-	-	-	-
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>2</b>	<b>(14)</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		<b>250,364</b>	<b>136,996</b>	<b>110,728</b>	<b>81,051</b>	<b>(62,089)</b>	<b>(62,089)</b>	<b>(376,387)</b>	<b>(54,840)</b>	<b>(34,457)</b>	<b>(49,268)</b>
Cash/cash equivalents at the year begin:	2	124,203	159,176	180,235	113,640	159,256	159,256	159,256	97,167	42,327	7,870
Cash/cash equivalents at the year end:	2	374,567	296,172	290,963	194,691	97,167	97,167	(217,131)	42,327	7,870	(41,398)

**Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation**

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>R thousand</b>											
<b>Cash and investments available</b>											
Cash/cash equivalents at the year end	1	374,567	296,172	290,963	194,691	97,167	97,167	(217,131)	42,327	7,870	(41,398)
Other current investments > 90 days		(264,391)	(115,937)	(214,382)	(105,563)	-	-	404,290	-	-	-
Non current Investments	1	-	-	-	-	-	-	-	-	-	-
<b>Cash and investments available:</b>		<b>110,176</b>	<b>180,235</b>	<b>76,581</b>	<b>89,128</b>	<b>97,167</b>	<b>97,167</b>	<b>187,159</b>	<b>42,327</b>	<b>7,870</b>	<b>(41,398)</b>
<b>Application of cash and investments</b>											
Trade payables from Non-exchange transactions: Unspent cont		6,413	11,024	(12,713)	5,604	5,824	5,824	5,406	5,824	5,824	5,824
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2	(18,211)	3,286	7,882	(10,676)	2,695	2,695	3,127	2,561	2,420	2,272
Other working capital requirements	3	73,711	(1,706)	36,969	(7,123)	(58,959)	(58,959)	111,921	(9,907)	(21,992)	(46,593)
Other provisions		-	(9,207)	(8,964)	(14,508)	(11,092)	(11,092)	(9,071)	(13,113)	(15,227)	(17,438)
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5	5,493	6,015	6,831	5,493	6,831	6,831	6,831	6,831	6,831	6,831
<b>Total Application of cash and investments:</b>		<b>67,407</b>	<b>9,413</b>	<b>30,005</b>	<b>(21,209)</b>	<b>(54,701)</b>	<b>(54,701)</b>	<b>118,213</b>	<b>(7,805)</b>	<b>(22,144)</b>	<b>(49,104)</b>
<b>Surplus(shortfall)</b>		<b>42,769</b>	<b>170,822</b>	<b>46,577</b>	<b>110,337</b>	<b>151,868</b>	<b>151,868</b>	<b>68,946</b>	<b>50,131</b>	<b>30,014</b>	<b>7,706</b>

**Table A9 - Asset Management**

Table A9 below provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.

**KZN436 Dr Nkosazana Dlamini Zuma - Table A9 Asset Management**

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	
<b>R thousand</b>											
<b>CAPITAL EXPENDITURE</b>											
<b>Total New Assets</b>	1	<b>24,257</b>	<b>24,849</b>	<b>(4,160)</b>	<b>74,415</b>	<b>66,042</b>	<b>66,042</b>	<b>73,107</b>	<b>56,761</b>	<b>56,929</b>	
Roads Infrastructure		10,234	-	(3,033)	10,040	10,893	10,893	14,729	3,870	875	
Storm water Infrastructure		-	-	-	-	-	-	500	-	-	
Electrical Infrastructure		-	-	-	1,100	3,700	3,700	2,700	2,824	2,954	
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-	
Sanitation Infrastructure		-	-	-	200	750	750	-	-	-	
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-	
Rail Infrastructure		-	-	-	-	-	-	-	-	-	
Coastal Infrastructure		-	-	-	-	-	-	-	-	-	
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-	
<b>Infrastructure</b>		<b>10,234</b>	<b>-</b>	<b>(3,033)</b>	<b>11,340</b>	<b>15,343</b>	<b>15,343</b>	<b>17,929</b>	<b>6,694</b>	<b>3,829</b>	
Community Facilities		4,930	12,020	(6,211)	21,075	15,687	15,687	22,573	418	438	
Sport and Recreation Facilities		2,944	-	(4,048)	9,000	7,267	7,267	7,516	32,694	35,256	
<b>Community Assets</b>		<b>7,874</b>	<b>12,020</b>	<b>(10,259)</b>	<b>30,075</b>	<b>22,954</b>	<b>22,954</b>	<b>30,089</b>	<b>33,112</b>	<b>35,694</b>	
<b>Heritage Assets</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
Revenue Generating		-	-	-	-	-	-	-	-	-	
Non-revenue Generating		-	-	-	-	-	-	-	-	-	
<b>Investment properties</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
Operational Buildings		-	1,691	(8,665)	7,100	4,519	4,519	6,215	4,681	4,568	
Housing		-	-	-	-	-	-	-	-	-	
<b>Other Assets</b>		<b>-</b>	<b>1,691</b>	<b>(8,665)</b>	<b>7,100</b>	<b>4,519</b>	<b>4,519</b>	<b>6,215</b>	<b>4,681</b>	<b>4,568</b>	
<b>Biological or Cultivated Assets</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
Servitudes		-	-	-	-	-	-	-	-	-	
Licences and Rights		259	303	444	1,830	1,260	1,260	1,228	1,284	1,343	
<b>Intangible Assets</b>		<b>259</b>	<b>303</b>	<b>444</b>	<b>1,830</b>	<b>1,260</b>	<b>1,260</b>	<b>1,228</b>	<b>1,284</b>	<b>1,343</b>	
Computer Equipment		646	1,470	473	1,210	1,571	1,571	1,246	1,304	1,364	
Furniture and Office Equipment		356	586	1,623	3,650	4,667	4,667	2,320	2,427	2,538	
Machinery and Equipment		621	3,438	4,793	2,760	2,255	2,255	4,315	2,631	2,752	
<b>Transport Assets</b>		<b>4,268</b>	<b>5,342</b>	<b>10,464</b>	<b>16,450</b>	<b>13,473</b>	<b>13,473</b>	<b>9,765</b>	<b>4,629</b>	<b>4,841</b>	
Land		-	-	-	-	-	-	-	-	-	
<b>Zoo's, Marine and Non-biological Animals</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
Mature		-	-	-	-	-	-	-	-	-	
Immature		-	-	-	-	-	-	-	-	-	
<b>Living Resources</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

<b>Total Renewal of Existing Assets</b>	2	31,756	-	-	6,750	9,790	9,790	6,700	7,008	2,331
<i>Roads Infrastructure</i>		31,756	-	-	6,750	9,790	9,790	6,700	7,008	2,331
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
<b>Infrastructure</b>		31,756	-	-	6,750	9,790	9,790	6,700	7,008	2,331
<i>Community Facilities</i>		-	-	-	-	-	-	-	-	-
<i>Sport and Recreation Facilities</i>		-	-	-	-	-	-	-	-	-
<b>Community Assets</b>		-	-	-	-	-	-	-	-	-
<b>Heritage Assets</b>		-	-	-	-	-	-	-	-	-
<i>Revenue Generating</i>		-	-	-	-	-	-	-	-	-
<i>Non-revenue Generating</i>		-	-	-	-	-	-	-	-	-
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
<i>Operational Buildings</i>		-	-	-	-	-	-	-	-	-
<i>Housing</i>		-	-	-	-	-	-	-	-	-
<b>Other Assets</b>		-	-	-	-	-	-	-	-	-
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-	-
<i>Servitudes</i>		-	-	-	-	-	-	-	-	-
<i>Licences and Rights</i>		-	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>		-	-	-	-	-	-	-	-	-
<b>Computer Equipment</b>		-	-	-	-	-	-	-	-	-
<b>Furniture and Office Equipment</b>		-	-	-	-	-	-	-	-	-
<b>Machinery and Equipment</b>		-	-	-	-	-	-	-	-	-
<b>Transport Assets</b>		-	-	-	-	-	-	-	-	-
<b>Land</b>		-	-	-	-	-	-	-	-	-
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-	-
<i>Mature</i>		-	-	-	-	-	-	-	-	-
<i>Immature</i>		-	-	-	-	-	-	-	-	-
<b>Living Resources</b>		-	-	-	-	-	-	-	-	-
<b>Total Upgrading of Existing Assets</b>	6	19,821	46,905	58,269	10,629	8,829	8,829	10,744	3,849	744
<i>Roads Infrastructure</i>		13,625	(382)	(2,938)	9,729	8,149	8,149	10,094	3,169	33
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	382	(112)	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
<b>Infrastructure</b>		13,625	-	(3,050)	9,729	8,149	8,149	10,094	3,169	33
<i>Community Facilities</i>		73	-	-	-	-	-	-	-	-
<i>Sport and Recreation Facilities</i>		-	46,905	61,320	250	50	50	-	-	-
<b>Community Assets</b>		73	46,905	61,320	250	50	50	-	-	-
<b>Heritage Assets</b>		-	-	-	-	-	-	-	-	-
<i>Revenue Generating</i>		-	-	-	-	-	-	-	-	-
<i>Non-revenue Generating</i>		-	-	-	-	-	-	-	-	-
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
<i>Operational Buildings</i>		6,122	-	-	-	-	-	-	-	-
<i>Housing</i>		-	-	-	-	-	-	-	-	-
<b>Other Assets</b>		6,122	-	-	-	-	-	-	-	-
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-	-
<i>Servitudes</i>		-	-	-	-	-	-	-	-	-
<i>Licences and Rights</i>		-	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>		-	-	-	-	-	-	-	-	-
<b>Computer Equipment</b>		-	-	-	-	-	-	-	-	-
<b>Furniture and Office Equipment</b>		-	-	-	650	630	630	650	680	711
<b>Machinery and Equipment</b>		-	-	-	-	-	-	-	-	-
<b>Transport Assets</b>		-	-	-	-	-	-	-	-	-
<b>Land</b>		-	-	-	-	-	-	-	-	-
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-	-
<i>Mature</i>		-	-	-	-	-	-	-	-	-
<i>Immature</i>		-	-	-	-	-	-	-	-	-
<b>Living Resources</b>		-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure</b>	4	75,833	71,755	54,109	91,794	84,661	84,661	90,551	67,619	60,004
<i>Roads Infrastructure</i>		55,615	(382)	(5,971)	26,519	28,832	28,832	31,522	14,048	3,239
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	500	-	-
<i>Electrical Infrastructure</i>		-	-	-	1,100	3,700	3,700	2,700	2,824	2,954
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	200	750	750	-	-	-
<i>Solid Waste Infrastructure</i>		-	382	(112)	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
<b>Infrastructure</b>		55,615	-	(6,083)	27,819	33,282	33,282	34,722	16,872	6,193
<i>Community Facilities</i>		5,003	12,020	(6,211)	21,075	15,687	15,687	22,573	418	438
<i>Sport and Recreation Facilities</i>		2,944	46,905	57,272	9,250	7,317	7,317	7,516	32,694	35,256
<b>Community Assets</b>		7,947	58,925	51,061	30,325	23,004	23,004	30,089	33,112	35,694

<b>Heritage Assets</b>		-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-
<b>Investment properties</b>		-	-	-	-	-	-	-	-
Operational Buildings		6,122	1,691	(8,665)	7,100	4,519	4,519	6,215	4,681
Housing		-	-	-	-	-	-	-	-
<b>Other Assets</b>		6,122	1,691	(8,665)	7,100	4,519	4,519	6,215	4,681
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-
Licences and Rights		259	303	444	1,830	1,260	1,260	1,228	1,284
<b>Intangible Assets</b>		259	303	444	1,830	1,260	1,260	1,228	1,284
<b>Computer Equipment</b>		646	1,470	473	1,210	1,571	1,571	1,246	1,304
<b>Furniture and Office Equipment</b>		356	586	1,623	4,300	5,297	5,297	2,970	3,107
<b>Machinery and Equipment</b>		621	3,438	4,793	2,760	2,255	2,255	4,315	2,631
<b>Transport Assets</b>		4,268	5,342	10,464	16,450	13,473	13,473	9,765	4,629
<b>Land</b>		-	-	-	-	-	-	-	-
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-
<b>Living Resources</b>		-	-	-	-	-	-	-	-
<b>TOTAL CAPITAL EXPENDITURE - Asset class</b>		<b>75,833</b>	<b>71,755</b>	<b>54,109</b>	<b>91,794</b>	<b>84,661</b>	<b>84,661</b>	<b>90,551</b>	<b>67,619</b>
<b>ASSET REGISTER SUMMARY - PPE (WDV)</b>	5	472,936	501,837	506,570	589,910	574,451	574,451	623,771	654,060
<i>Roads Infrastructure</i>		175,211	175,379	152,311	155,194	157,222	157,222	167,399	165,534
<i>Storm water Infrastructure</i>		-	-	-	1,550	500	500	1,500	2,023
<i>Electrical Infrastructure</i>		-	-	-	2,100	3,700	3,700	6,400	9,224
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	382	270	3,890	382	382	382	382
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	800	-	-	-	-
<b>Infrastructure</b>		<b>175,211</b>	<b>175,761</b>	<b>152,582</b>	<b>163,534</b>	<b>161,804</b>	<b>161,804</b>	<b>175,681</b>	<b>177,163</b>
<b>Community Assets</b>		195,332	215,902	207,769	260,897	238,178	238,178	258,817	281,417
<b>Heritage Assets</b>		-	-	-	-	-	-	-	-
<b>Investment properties</b>		20,411	21,759	19,732	13,269	19,732	19,732	19,732	19,732
<b>Other Assets</b>		45,963	50,179	80,844	80,454	93,878	93,878	97,883	100,262
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-
<b>Intangible Assets</b>		314	462	418	2,168	1,508	1,508	2,393	3,318
<b>Computer Equipment</b>		2,421	2,929	2,259	2,663	3,011	3,011	4,053	5,143
<b>Furniture and Office Equipment</b>		3,520	3,636	3,882	6,809	6,373	6,373	7,769	9,230
<b>Machinery and Equipment</b>		8,491	8,078	9,944	12,697	11,099	11,099	13,403	13,931
<b>Transport Assets</b>		21,273	23,131	29,141	47,418	38,869	38,869	44,040	43,864
<b>Land</b>		-	-	-	-	-	-	-	-
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-
<b>Living Resources</b>		-	-	-	-	-	-	-	-
<b>TOTAL ASSET REGISTER SUMMARY - PPE (WDV)</b>	5	<b>472,936</b>	<b>501,837</b>	<b>506,570</b>	<b>589,910</b>	<b>574,451</b>	<b>574,451</b>	<b>623,771</b>	<b>654,060</b>



<b>EXPENDITURE OTHER ITEMS</b>										
<b>Depreciation</b>	7	32,995	48,220	45,937	57,349	44,248	44,248	41,231	37,330	26,267
<b>Repairs and Maintenance by Asset Class</b>	3	5,820	14,596	20,589	15,220	23,340	23,340	17,287	18,082	18,914
<i>Roads Infrastructure</i>		459	5,815	9,460	5,000	14,050	14,050	7,500	7,845	8,206
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
<b>Infrastructure</b>		459	5,815	9,460	5,000	14,050	14,050	7,500	7,845	8,206
Community Facilities		2,325	3,000	1,978	3,300	3,137	3,137	4,200	4,393	4,595
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
<b>Community Assets</b>		2,325	3,000	1,978	3,300	3,137	3,137	4,200	4,393	4,595
<b>Heritage Assets</b>		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
Operational Buildings		168	1,145	4,715	2,900	3,040	3,040	2,000	2,092	2,188
Housing		-	-	-	-	-	-	-	-	-
<b>Other Assets</b>		168	1,145	4,715	2,900	3,040	3,040	2,000	2,092	2,188
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>		-	-	-	-	-	-	-	-	-
Computer Equipment		4	20	25	40	55	55	66	69	72
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		109	124	233	423	573	573	750	785	821
Transport Assets		2,755	4,491	4,179	3,557	2,484	2,484	2,771	2,898	3,031
Libraries		-	-	-	-	-	-	-	-	-
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
<b>TOTAL EXPENDITURE OTHER ITEMS</b>		38,814	62,816	66,526	72,569	67,588	67,588	58,518	55,412	45,181

**Table A10 - Basic Service Delivery Measurement**

Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.

**KZN436 Dr Nkosazana Dlamini Zuma - Table A10 Basic service delivery measurement**

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Household service targets</b>	1									
<b>Water:</b>										
Piped water inside dwelling		2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852
Piped water inside yard (but not in dwelling)		26,767	26,767	26,767	26,767	26,767	26,767	26,767	26,767	26,767
Using public tap (at least min.service level)	2	-	-	-	-	-	-	-	-	-
Other water supply (at least min.service level)	4	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		29,619	29,619	29,619	29,619	29,619	29,619	29,619	29,619	29,619
Using public tap (< min.service level)	3	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	4	-	-	-	-	-	-	-	-	-
No water supply		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	5	29,619	29,619	29,619	29,619	29,619	29,619	29,619	29,619	29,619
<b>Sanitation/sewerage:</b>										
Flush toilet (connected to sewerage)		-	-	-	-	-	-	-	-	-
Flush toilet (with septic tank)		-	-	-	-	-	-	-	-	-
Chemical toilet		-	-	-	-	-	-	-	-	-
Pit toilet (ventilated)		-	-	-	-	-	-	-	-	-
Other toilet provisions (> min.service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Bucket toilet		-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)		-	-	-	-	-	-	-	-	-
No toilet provisions		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	5	-	-	-	-	-	-	-	-	-
<b>Energy:</b>										
Electricity (at least min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (min.service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)		-	-	-	-	-	-	-	-	-
Other energy sources		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	5	-	-	-	-	-	-	-	-	-
<b>Refuse:</b>										
Removed at least once a week		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Removed less frequently than once a week		2,365	2,365	2,365	2,365	2,365	2,371	2,371	2,371	
Using communal refuse dump		40,297	40,297	40,297	40,297	40,297	40,533	40,533	40,533	
Using own refuse dump		2,393	2,393	2,393	2,393	2,393	2,393	2,393	2,393	
Other rubbish disposal		-	-	-	-	-	-	-	-	
No rubbish disposal		-	-	-	-	-	-	-	-	
<i>Below Minimum Service Level sub-total</i>		45,055	45,055	45,055	45,055	45,055	45,297	45,297	45,297	
<b>Total number of households</b>	5	45,055	45,055	45,055	45,055	45,055	45,297	45,297	45,297	

<b>Households receiving Free Basic Service</b>	7									
Water (6 kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free minimum level service)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per household per month)		176,327	176,327	176,327	184,790	192,921	192,921	192,921	203,146	213,913
Refuse (removed at least once a week)		-	-	-	-	-	-	-	-	-
Informal Settlements		-	-	-	-	-	-	-	-	-
<b>Cost of Free Basic Services provided - Fomal Settlements (R'000)</b>	8									
Water (6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per indigent household per month)		176	176	176	185	193	193	193	203	214
Refuse (removed once a week for indigent households)		-	-	-	-	-	-	-	-	-
<b>Cost of Free Basic Services provided - Informal Formal Settlements (R'000)</b>		-	-	-	-	-	-	-	-	-
<b>Total cost of FBS provided</b>		<b>176</b>	<b>176</b>	<b>176</b>	<b>185</b>	<b>193</b>	<b>193</b>	<b>193</b>	<b>203</b>	<b>214</b>
<b>Highest level of free service provided per household</b>										
Property rates (R value threshold)		-	-	-	-	-	-	-	-	-
Water (kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (Rand per household per month)		-	-	-	-	-	-	-	-	-
Electricity (kwh per household per month)		-	-	-	-	-	-	-	-	-
Refuse (average litres per week)		-	-	-	-	-	-	-	-	-
<b>Revenue cost of subsidised services provided (R'000)</b>	9									
Property rates (tariff adjustment) ( impermissible values per section 17 of MPRA)		-	-	-	-	-	-	-	-	-
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		2,779	4,023	2,203	19,923	21,643	21,643	22,593	23,632	24,719
Water (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)		-	-	-	-	-	-	-	-	-
Municipal Housing - rental rebates		-	-	-	-	-	-	-	-	-
Housing - top structure subsidies	6	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
<b>Total revenue cost of subsidised services provided</b>		<b>2,779</b>	<b>4,023</b>	<b>2,203</b>	<b>19,923</b>	<b>21,643</b>	<b>21,643</b>	<b>22,593</b>	<b>23,632</b>	<b>24,719</b>

## 2. PART TWO – SUPPORTING DOCUMENTATION

### 2.1 OVERVIEW OF THE ANNUAL BUDGET PROCESS

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition, Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the Members of Finance Committee, Executive Council, Municipal Manager and senior managers and officials of the municipality meeting under the chairpersonship of the Mayor. The primary aims of the Budget Steering Committee are to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the district IDP and the budget, considering the need to protect the financial sustainability of municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and, That the various spending priorities of the different municipal departments are properly evaluated and prioritized in the allocation of resources.

#### **Budget Process Overview**

In terms of section 21 of MFMA

1.) The mayor of a municipality must: -

(a) co-ordinate the processes for preparing the annual budget and for reviewing the municipality's integrated development plan and budget-related policies to ensure that the tabled budget and any revisions of the integrated development plan and budget-related policies are mutually consistent and credible;

(b) at least 10 months before the start of the budget year, table in the municipal council a time schedule outlining key deadlines for-

- (i) the preparation, tabling and approval of the annual budget;
- (ii) the annual review of- (aa) the integrated development plan in terms of section 34 of the Municipal Systems Act; and (bb) the budget-related policies
- (iii) the tabling and adoption of any amendments to the integrated development plan and the budget-related policies; and
- (iv) any consultative processes forming part of the processes referred to in subparagraphs (i), (ii) and (iii).

(2) When preparing the annual budget, the mayor of a municipality must-

- (a) take into account the municipality's integrated development plan;
- (b) take all reasonable steps to ensure that the municipality revises the integrated development plan in terms of section 34 of the Municipal Systems Act, taking into account realistic revenue and expenditure projections for future years;
- (c) consider the national budget, the relevant provincial budget, the national government's fiscal and macro-economic policy, the annual Division of Revenue Act and any agreements reached in the Budget Forum;
- (d) consult-
  - (i) the relevant district municipality and all other local municipalities within the area of the district municipality, if the municipality is a local municipality;
  - (ii) all local municipalities within its area, if the municipality is a district municipality;
  - (iii) the relevant provincial treasury, and when requested, the National Treasury; and
  - (vi) any national or provincial organs of state, as may be prescribed; and
- (e) provide, on request, any information relating to the budget-
  - (i) to the National Treasury; and
  - (ii) subject to any limitations that may be prescribed, to-
    - (aa) the national departments responsible for water, sanitation, electricity and any other service as may be prescribed;

- (bb) any other national and provincial organ of states, as may be prescribed; and (cc) another municipality affected by the budget

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year. The Mayor tabled in Council the required IDP and budget time schedule in 31 August 2023. Key dates applicable to the process were:

- a) October and November 2023 –The municipality hosted IDP roadshows as part of the public consultations as a process of the IDP review.
- b.) December – Departmental strategic planning – final budget preparation
- b.) January 2024- Council considers the 2023/24 Mid-Year Budget and Performance Assessment;
- c.) February 2024 - Council considers the 2023/24 Adjustments Budget;
- d.) February 2024 – Joint strategic planning session of the Executive Management. Aim: to review past performance trends of the capital and operating budgets, the economic realities and to set the prioritization criteria for the compilation of the 2023/24 MTREF;
- e.) March 2024 - Recommendations of the extended management committee are communicated to the Budget Steering Committee, and on to the respective departments and the final 2024/25 MTREF is revised accordingly.
- f) 30 March 2024 - Tabling in Council the Final 2024/25 IDP and Final Budget for public consultation;
- g) April to May 2024 – Public consultation through IDP road shows will take place
- h.) May 2024 – Organizational strategic planning to consider views or comments received from Provincial Treasury, public, other stakeholders and update the final budget.
- h.) May 2024 – finalization of the 2024/25 IDP and final Budget MTREF, taking into consideration comments received from the public, comments from Provincial Treasury, and updated information from the most recent Division of Revenue Bill and financial framework; and
- k) 31 May 2024 - Tabling of the 2024/25 MTREF to Council for consideration and approval.

## 2.2 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH IDP

The Constitution mandates local government with the responsibility to exercise local developmental and cooperative governance. The eradication of imbalances in South African society can only be realized through a credible integrated developmental planning process.

The 2024/25 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure. Refer to

Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

R thousand		Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
1. Good Governance and Public Participation	1.1. To review and develop a multi-year strategic plan that responds to the needs of the community by June 2026		-	-	-	-	-	-	-	-	-
2. Sound Financial and Supply Chain Management	2.1 To manage financial resources effectively and efficiently for improved service delivery by June 2026		210,192	194,437	229,746	232,001	232,803	232,803	241,735	243,528	241,003
3. Municipal Institutional Development and Transformation	3.1 To review existing HR policies to improve effectiveness and efficiency in service delivery by June 2022.		9	337	74	55	55	55	59	62	64
4. Local Economic Development	4.1. To promote and support Local Economic Development through capacity building, forming of partnerships, co-operatives support with Materials and Equipments by 30 June 2026		9,125	9,413	18,650	10,259	11,259	11,259	11,239	11,664	12,048
5. Delivering Basic Services and Infrastructure	5.1. To improve access to roads infrastructure by 30 June 2026		31,580	53,266	60,748	33,957	39,607	39,607	6,618	-	-
6. Spatial Development	6.1. To improve and optimise land usage by 30 June 2026		541	483	671	305	838	838	322	337	353
Allocations to other priorities		2									
<b>Total Revenue (excluding capital transfers and contributions)</b>		1	<b>251,448</b>	<b>257,936</b>	<b>309,889</b>	<b>276,578</b>	<b>284,562</b>	<b>284,562</b>	<b>259,973</b>	<b>255,590</b>	<b>253,468</b>



Table SA5 - Reconciliation between the IDP strategic objectives and budgeted operating expenditure.

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

R thousand		Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	
1. Good Governance and Public Participation	1.1. To review and develop a multi-year strategic plan that responds to the needs of the community by June 2026		22,139	24,982	28,864	29,514	31,173	31,173	35,136	36,752	38,263	
2. Sound Financial and Supply Chain Management	2.1 To manage financial resources effectively and efficiently for improved service delivery by June 2026		58,972	78,176	78,072	98,487	82,287	82,287	84,095	80,582	71,517	
3. Municipal Institutional Development and Transformation	3.1 To review existing HR policies to improve effectiveness and efficiency in service delivery by June 2022.		23,463	29,052	34,547	38,686	39,796	39,796	51,851	49,654	51,458	
4. Local Economic Development	4.1. To promote and support Local Economic Development through capacity building, forming of partnerships, co-operatives support with Materials and Equipments by 30 June 2026		22,409	29,546	30,342	33,625	34,295	34,295	41,121	43,013	44,991	
5. Delivering Basic Services and Infrastructure	5.1. To improve access to roads infrastructure by 30 June 2026		30,908	57,694	77,107	48,512	75,815	75,815	58,685	54,410	56,913	
6. Spatial Development	6.1. To improve and optimise land usage by 30 June 2026		8,153	10,082	13,302	15,970	15,817	15,817	19,245	19,817	20,729	
Allocations to other priorities												
<b>Total Expenditure</b>			<b>1</b>	<b>166,043</b>	<b>229,531</b>	<b>262,234</b>	<b>264,793</b>	<b>279,182</b>	<b>279,182</b>	<b>290,133</b>	<b>284,229</b>	<b>283,870</b>

Table SA6 - Reconciliation between the IDP strategic objectives and budgeted capital expenditure

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

R thousand		Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	
1. Good Governance and Public Participation	1.1. To review and develop a multi-year strategic plan that responds to the needs of the community by June 2026	A	129	158	1,876	1,070	1,061	1,061	185	194	202	
2. Sound Financial and Supply Chain Management	2.1 To manage financial resources effectively and efficiently for improved service delivery by June 2026	B										
		C	70,078	60,642	67,659	2,800	1,810	1,810	2,591	409	428	
3. Municipal Institutional Development and Transformation	3.1 To review existing HR policies to improve effectiveness and efficiency in service delivery by June 2022.	D										
		E	439	838	1,638	2,280	2,781	2,781	3,288	3,439	3,597	
4. Local Economic Development	4.1. To promote and support Local Economic Development through capacity building, forming of partnerships, co-operatives support with Materials and Equipments by 30 June 2026	F										
		G	4,937	253	(6,992)	14,350	13,329	13,329	15,120	9,864	10,318	
5. Delivering Basic Services and Infrastructure	5.1. To improve access to roads infrastructure by 30 June 2026	H										
		I	185	10,241	(11,367)	70,624	64,666	64,666	67,887	53,096	44,813	
6. Spatial Development	6.1. To improve and optimise land usage by 30 June 2026	J										
		K	65	(378)	1,225	670	1,014	1,014	1,480	617	646	
Allocations to other priorities		L										
		M										
		N										
		O										
		P										
<b>Total Capital Expenditure</b>			<b>1</b>	<b>75,834</b>	<b>71,754</b>	<b>54,039</b>	<b>91,794</b>	<b>84,661</b>	<b>84,661</b>	<b>90,551</b>	<b>67,619</b>	<b>60,004</b>

## 2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the NDZ has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality targets, monitors, assess and reviews organizational performance which in turn is directly linked to individual employee's performance.

## 2.4 OVERVIEW OF BUDGET RELATED-POLICIES

There were no major changes on budget related policies and by-laws. There were also no major changes on other policies.

Minor reviews were considered on the following policies

### **Supply Chain Management Policy**

Amendments are on Supply chain management policy following the Constitutional Court and Supreme Court of Appeal (SCA) declared that the Preferential Procurement Regulations issued by the Minister of Finance in 2017 were invalid, this therefore meant that the policies governing the municipal procurement were also invalid as they were prepared based on these regulations and a new policy or amendments to the existing policy is urgently required.

### **Tariff Policy**

The objective of this Policy is to ensure that:

- The tariffs of the Municipality comply with the legislation prevailing at the time of implementation.
- The Municipal services are financially sustainable, affordable and equitable.
- The needs of the indigent, aged and disabled are taken into consideration.
- There is consistency in how the tariffs are applied throughout the Municipality and;
- The Policy is drawn in line with the principles as outlined in the Municipal Systems Act.

**Loss Control Policy**

The purpose of the rates policy is to: -

The loss control policy provides a framework within the municipality will prevent limit or reduce unnecessary losses. It also serves as a basis for the development of our loss control strategies and plans. Furthermore, the policy forms part of the Dr Nkosazana Dlamini Zuma local municipality's strategies to reach the IDP objective of ensuring good governance and institutional development.

**Other Budget Related Policies consist of the following: -**

- Property Rates Policy
- Asset Management and Disposal Policy
- Credit control and debt collection
- Budget Process Policy
- Indigent Policy
- Cash, Banking and Investment Policy
- Fleet management policy
- Funding compliance policy
- Revenue enhancement strategy policy
- Property Rates-by law policy
- Assets management and disposal policy
- Borrowing policy
- Customer Care Policy
- Customer Service Charter Policy
- Stores Management Policy
- Virement Policy
- Cost Containment Policy
- Petty Cash Policy
- Unclaimed Monies Policy

All the above budget related policies are available on the municipal website.

## 2.5 OVERVIEW OF BUDGET ASSUMPTION

Given the constraints on the revenue side, the Council took very tough decisions on the expenditure side. Priority was given to:

- Protecting the poor from the worst impacts of the economic downturn
- Expediting spending on capital projects that are funded by conditional grants.
- Freezing many vacant positions
- Supporting viable Small and Micro businesses
- Cutting cost from the operating expenditure

### General inflation outlook and its impact on the municipal activities

There are five key factors that have been taken into consideration in the compilation of the 2024/2025 MTREF:

- National Government macro-economic targets;
- The general inflationary outlook and the impact on Dr NDZ residents and businesses;
- The impact of municipal cost drivers;
- The increase in the cost of remuneration
- Employee related costs MTREF and therefore this increase above inflation places a disproportionate upward pressure on the expenditure budget. The wage agreement SALGBC concluded with the municipal worker's unions were considered

## 2.6 OVERVIEW OF BUDGET FUNDING

### Medium-term outlook: operating revenue

Tariff setting plays a major role in ensuring desired levels of revenue. Getting tariffs right assists in the compilation of a credible and funded budget. Dr NDZ Municipality derives most of its operational revenue from property rates, operational grants and capital grants from organs of state and other minor charges (such as building plan fees, rent and traffic fines etc.)

The future fiscal sustainability of the municipality is not very positive. The following are contributing factors for this situation:

- The continued inability of consumers to settle outstanding accounts
- Government departments not paying their rates accounts
- Poor of revenue base on high rate of Indigent people around Dr NDZ area
- The continued dependency on grant funding from the national Provincial government

The revenue strategy is a function of key components such as:

- Growth in the local and economic development;
- Revenue management and enhancement;
- To achieve at least 95 per cent annual collection rate for consumer revenue

**The following table is a breakdown of the operating revenue over the medium-term:**

KZN436 Dr Nkosazana Dlamini Zuma - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Revenue</b>	1										
<b>Exchange Revenue</b>											
Service charges - Electricity	2	-	-	-	-	-	-	-	-	-	-
Service charges - Water	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	2	3,878	4,006	4,197	4,421	4,421	4,421	2,944	4,615	4,827	5,049
Sale of Goods and Rendering of Services		270	196	668	603	7,178	7,178	398	5,419	662	693
Agency services		306	552	723	688	688	688	416	722	755	790
Interest		-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		6,424	7,601	16,319	11,491	15,278	15,278	10,448	16,027	16,764	17,535
Dividends		-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		878	1,122	1,366	1,509	1,509	1,509	1,145	1,583	1,666	1,732
Licence and permits		408	445	520	406	408	408	325	428	448	469
Operational Revenue		375	393	339	164	755	755	692	793	830	868
<b>Non-Exchange Revenue</b>	2										
Property rates		34,318	34,690	42,864	45,404	42,329	42,329	31,570	44,116	46,145	48,268
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		1,631	1,328	1,130	876	876	876	597	919	962	1,006
Licences or permits	7	-	-	3	18	18	18	-	19	20	21
Transfer and subsidies - Operational		168,530	149,161	162,902	170,568	171,099	171,099	128,800	179,395	176,312	170,543
Interest		5,355	6,149	7,658	6,160	5,660	5,660	4,759	5,937	6,210	6,496
Fuel Levy		-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	4,798	2,488	2,488	2,488	-	-	-	-
Other Gains		-	1,348	782	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>222,381</b>	<b>206,993</b>	<b>244,268</b>	<b>244,799</b>	<b>252,708</b>	<b>252,708</b>	<b>182,092</b>	<b>259,973</b>	<b>255,590</b>	<b>253,468</b>

## Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below gives a brief overview of the cash flow management of the of the municipality.

Table below table indicate the actual cash that the municipality is anticipating to collect. The municipality is anticipating collecting 77% of the total revenue billed on property rates and 77% on services charges in the 2024/25 financial year considering the municipality's collection trend of the previous financial years.

### Table A7 - Budget cash flow statement

KZN436 Dr Nkosazana Dlamini Zuma - Table A7 Budgeted Cash Flows

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>R thousand</b>											
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>											
<b>Receipts</b>											
Property rates		24,999	26,400	33,064	40,365	40,365	40,365	(44,009)	33,969	35,532	37,166
Service charges		2,363	1,436	2,656	3,915	3,915	3,915	(2,088)	4,085	4,275	4,471
Other revenue		1,193	30,918	2,544	29,518	32,567	32,567	(1,927)	34,857	30,617	32,087
Transfers and Subsidies - Operational	1	244,490	140,166	177,483	178,129	177,143	177,143	(184,886)	184,131	176,312	170,543
Transfers and Subsidies - Capital	1	20,658	25,600	22,918	31,779	31,854	31,854	(5,500)	31,718	32,694	35,256
Interest		169	148	1,149	11,491	15,278	15,278	(616)	16,027	16,764	17,535
Dividends		-	-	-	-	-	-	-	-	-	-
<b>Payments</b>											
Suppliers and employees		(24,064)	(76,895)	(144,337)	(214,315)	(266,020)	(266,020)	(127,792)	(253,692)	(251,004)	(261,799)
Interest		-	-	-	(1,618)	(1,618)	(1,618)	-	(1,097)	(1,148)	(1,200)
Transfers and Subsidies	1	(2,409)	-	-	(700)	(700)	(700)	-	(700)	(732)	(766)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>267,398</b>	<b>147,774</b>	<b>95,477</b>	<b>78,563</b>	<b>32,784</b>	<b>32,784</b>	<b>(366,818)</b>	<b>49,297</b>	<b>43,310</b>	<b>33,292</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>											
<b>Receipts</b>											
Proceeds on disposal of PPE		-	-	(4,293)	2,488	2,488	2,488	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-
<b>Payments</b>											
Capital assets		(17,036)	(10,763)	19,543	-	(97,360)	(97,360)	(9,572)	(104,138)	(77,766)	(82,560)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(17,036)</b>	<b>(10,763)</b>	<b>15,250</b>	<b>2,488</b>	<b>(94,872)</b>	<b>(94,872)</b>	<b>(9,572)</b>	<b>(104,138)</b>	<b>(77,766)</b>	<b>(82,560)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>											
<b>Receipts</b>											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		2	(14)	1	-	-	-	3	-	-	-
<b>Payments</b>											
Repayment of borrowing		-	-	-	-	-	-	-	-	-	-
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>2</b>	<b>(14)</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		<b>250,364</b>	<b>136,996</b>	<b>110,728</b>	<b>81,051</b>	<b>(62,089)</b>	<b>(62,089)</b>	<b>(376,387)</b>	<b>(54,840)</b>	<b>(34,457)</b>	<b>(49,268)</b>
Cash/cash equivalents at the year begin:	2	124,203	159,176	180,235	113,640	159,256	159,256	159,256	97,167	42,327	7,870
Cash/cash equivalents at the year end:	2	374,567	296,172	290,963	194,691	97,167	97,167	(217,131)	42,327	7,870	(41,398)

**SA16 – Details of Investment**

The table on SA 16 show the status of the municipality’s investment portfolio

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Interest Rate *	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
		Yrs/Months									
<b>Parent municipality</b>											
FNB 32 DAY NOTICE - 74166805518		Months	Notice Deposit	Yes	8.40%	30 June 2024	973,246.99	69,904.97			1,043,151.96
FNB MONEY MARKET INVESTMEN - 62008452071		Months	Notice Deposit	Yes	8.40%	30 June 2024	44,877,261.71	697,176.32	-73,395,004.06	42,000,000.00	14,179,433.97
FNB CALL ACCOUNT - 63060516756		Months	Call Account	Yes	8.40%	30 June 2024		13,164.50		211,325.12	224,489.62
FNB FIXED DEPOSIT - 76203466662		Months	Fixed Deposit	Yes	8.90%	30 June 2024		1,036,907.93	-15,000,000.00	30,000,000.00	16,036,907.93
FNB FIXED DEPOSIT - 76204802667		Months	Fixed Deposit	Yes	9.00%	30 June 2024		807,780.82	-16,000,000.00	36,000,000.00	20,807,780.82
FNB CALL ACCOUNT - 63088927886		Months	Call Account	Yes	8.40%	30 June 2024		119,059.96	-429,720.00	7,202,198.40	6,891,538.36
NEDBANK NOTICE DEPOSIT - 00052		Months	Notice Deposit	Yes	8.00%	30 June 2024	31,114,750.83	2,143,695.43			33,258,446.26
NEDBANK NOTICE DEPOSIT - 00058		Months	Notice Deposit	Yes	8.80%	30 June 2024	20,615,054.03	1,567,068.20			22,182,122.23
STANDARD BANK - 032		Months	Fixed Deposit	Yes	9.17%	30 June 2024		287,487.18		5,053,547.73	5,341,034.91
STANDARD BANK - 033		Months	Fixed Deposit	Yes	9.17%	30 June 2024		1,654,585.65		30,000,000.00	31,654,585.65
STANDARD BANK - 035		Months	Fixed Deposit	Yes	9.17%	30 June 2024		126,605.59	-15,471,523.68	15,344,451.79	-466.30
ABSA Business BANK - 9374053205		Months	Call Account	Yes	8.20%	30 June 2024	33,841,115.95	343,483.79	-30,000,000.00		4,184,599.74
ABSA BUSINESS BANK-20-81115-9646		Months	Fixed Deposit	Yes	N/A	30 June 2024		1,387,407.70	-31,387,407.70	30,000,000.00	
ABSA BUSINESS BANK-2081543630		Months	Fixed Deposit	Yes	9.31%	30 June 2024				30,000,000.00	30,000,000.00
<b>Municipality sub-total</b>							<b>131,421,428.51</b>		<b>-181,683,655.44</b>	<b>225,811,523.04</b>	<b>185,803,625.15</b>

**SA15 - Investment Particulars by Type (Refer)**

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>R thousand</b>										
<b>Parent municipality</b>										
Securities - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-
Deposits - Bank		48,998	15,413	75,973	48,998	121,353	121,353	121,353	121,353	121,353
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-
<b>Municipality sub-total</b>	<b>1</b>	<b>48,998</b>	<b>15,413</b>	<b>75,973</b>	<b>48,998</b>	<b>121,353</b>	<b>121,353</b>	<b>121,353</b>	<b>121,353</b>	<b>121,353</b>
<b>Entities</b>										
<b>Entities sub-total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Consolidated total:</b>		<b>48,998</b>	<b>15,413</b>	<b>75,973</b>	<b>48,998</b>	<b>121,353</b>	<b>121,353</b>	<b>121,353</b>	<b>121,353</b>	<b>121,353</b>

**Cash Backed Reserves/Accumulated Surplus Reconciliation**

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Cash and investments available</b>											
Cash/cash equivalents at the year end	1	374,567	296,172	290,963	194,691	97,167	97,167	(217,131)	42,327	7,870	(41,398)
Other current investments > 90 days		(264,391)	(115,937)	(214,382)	(105,563)	-	-	404,290	-	-	-
Non current Investments	1	-	-	-	-	-	-	-	-	-	-
<b>Cash and investments available:</b>		<b>110,176</b>	<b>180,235</b>	<b>76,581</b>	<b>89,128</b>	<b>97,167</b>	<b>97,167</b>	<b>187,159</b>	<b>42,327</b>	<b>7,870</b>	<b>(41,398)</b>
<b>Application of cash and investments</b>											
Trade payables from Non-exchange transactions: Unspent con		6,413	11,024	(12,713)	5,604	5,824	5,824	5,406	5,824	5,824	5,824
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2	(18,211)	3,286	7,882	(10,676)	2,695	2,695	3,127	2,561	2,420	2,272
Other working capital requirements	3	73,711	(1,706)	36,969	(7,123)	(58,959)	(58,959)	111,921	(9,907)	(21,992)	(46,593)
Other provisions		-	(9,207)	(8,964)	(14,508)	(11,092)	(11,092)	(9,071)	(13,113)	(15,227)	(17,438)
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5	5,493	6,015	6,831	5,493	6,831	6,831	6,831	6,831	6,831	6,831
<b>Total Application of cash and investments:</b>		<b>67,407</b>	<b>9,413</b>	<b>30,005</b>	<b>(21,209)</b>	<b>(54,701)</b>	<b>(54,701)</b>	<b>118,213</b>	<b>(7,805)</b>	<b>(22,144)</b>	<b>(49,104)</b>
<b>Surplus(shortfall)</b>		<b>42,769</b>	<b>170,822</b>	<b>46,577</b>	<b>110,337</b>	<b>151,868</b>	<b>151,868</b>	<b>68,946</b>	<b>50,131</b>	<b>30,014</b>	<b>7,706</b>



Table SA10 Funding Measurement

The table SA 10 indicates a brief overview of how the municipal budget is funded

KZN436 Dr Nkosazana Dlamini Zuma Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Funding measures</b>												
Cash/cash equivalents at the year end - R'000	18(1)b	1	374,567	296,172	290,963	194,691	97,167	97,167	(217,131)	42,327	7,870	(41,398)
Cash + investments at the yr end less applications - R'000	18(1)b	2	42,769	170,822	46,577	110,337	151,868	151,868	68,946	50,131	30,014	7,706
Cash year end/monthly employee/supplier payments	18(1)b	3	33.8	17.4	17.3	10.0	4.8	4.8	(13.9)	2.0	0.4	(2.0)
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	-	-	-	-	-	-	-	-	-	-
Service charge rev % change - macro CPI-X target exclusive	18(1)a,(2)	5	N.A.	(4.7%)	11.0%	4.1%	(12.2%)	(6.0%)	(15.2%)	(1.8%)	(1.4%)	(1.4%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	(40.1%)	122.3%	68.2%	123.7%	122.6%	122.6%	(91.7%)	115.1%	115.0%	115.1%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.0%	9.3%	11.0%	9.7%	14.3%	14.3%	7.8%	15.3%	15.3%	15.3%
Capital payments % of capital expenditure	18(1)c,19	8	22.5%	15.0%	(36.1%)	0.0%	115.0%	115.0%	20.2%	115.0%	115.0%	137.6%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt legislated/gazetted allocations	18(1)a	10	-	-	-	-	-	-	-	100.0%	100.0%	100.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	(14.0%)	(57.7%)	160.3%	18.9%	0.0%	35.6%	16.4%	15.9%	14.4%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	1.3%	3.0%	4.2%	2.6%	4.2%	4.2%	3.3%	2.9%	2.9%	2.8%
Asset renewal % of capital budget	20(1)(vi)	14	41.9%	0.0%	0.0%	7.4%	11.6%	11.6%	0.0%	7.4%	10.4%	3.9%

References

1. Positive cash balances indicative of minimum compliance - subject to 2
2. Deduct cash and investment applications (defined) from cash balances
3. Indicative of sufficient liquidity to meet average monthly operating payments
4. Indicative of funded operational requirements
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
6. Realistic average cash collection forecasts as % of annual billed revenue
7. Realistic average increase in debt impairment (doubtful debt) provision
8. Indicative of planned capital expenditure level & cash payment timing
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing
10. Substantiation of National/Province allocations included in budget
11. Indicative of realistic current arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
12. Indicative of realistic long term arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

<b>Supporting indicators</b>												
% incr total service charges (incl prop rates)	18(1)a		1.3%	17.0%	10.1%	(6.2%)	0.0%	(9.2%)	4.2%	4.6%	4.6%	
% incr Property Tax	18(1)a		1.1%	18.4%	10.5%	(6.8%)	0.0%	(8.4%)	4.2%	4.6%	4.6%	
% incr Service charges - Electricity	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
% incr Service charges - Water	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
% incr Service charges - Waste Water Management	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
% incr Service charges - Waste Management	18(1)a		3.3%	4.8%	5.3%	0.0%	0.0%	(16.8%)	4.4%	4.6%	4.6%	
% incr in Sale of Goods and Rendering of Services	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Total billable revenue	18(1)a		38,197	38,697	45,271	49,826	46,750	46,750	42,470	48,731	50,972	53,317
Service charges			38,197	38,697	45,271	49,826	46,750	46,750	42,470	48,731	50,972	53,317
Property rates			34,318	34,690	41,074	45,404	42,329	42,329	38,791	44,116	46,145	48,268
Service charges - electricity revenue			-	-	-	-	-	-	-	-	-	-
Service charges - water revenue			-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue			-	-	-	-	-	-	-	-	-	-
Service charges - refuse removal			3,878	4,006	4,197	4,421	4,421	4,421	3,679	4,615	4,827	5,049
Service charges - other			-	-	-	-	-	-	-	-	-	-
Interest			878	552	635	688	688	688	451	722	755	790
Capital expenditure excluding capital grant funding			75,833	71,761	66,470	60,015	52,807	52,807	22,108	59,233	34,925	24,748
Cash receipts from ratepayers	18(1)a		28,554	58,754	38,263	73,797	76,847	76,847	(48,024)	72,911	70,424	73,724
Ratepayer & Other revenue	18(1)a		(71,242)	48,045	56,093	59,681	62,680	62,680	52,349	63,330	61,237	64,054
Change in consumer debtors (current and non-current)		N/A		(54,098)	(24,007)	33,180	5,941	-	19,109	(9,530)	11,279	11,798
Operating and Capital Grant Revenue	18(1)a		(1,751)	200,104	197,542	202,347	202,953	202,953	196,424	211,063	209,006	205,799
Capital expenditure - total	20(1)(vi)		75,833	71,755	54,109	91,794	84,661	84,661	47,486	90,551	67,619	60,004
Capital expenditure - renewal	20(1)(vi)		31,756	-	-	6,750	9,790	9,790	-	6,700	7,008	2,331
<b>Supporting benchmarks</b>												
Growth guideline maximum			6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline			4.3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%
DoRA operating grants total MFY										174,472	171,307	165,460
Provincial operating grants										4,873	5,005	5,083
Provincial capital grants										400	-	-
District Municipality grants										-	-	-
Total gazetted/advised national, provincial and district grants										211,063	209,006	205,799
Average annual collection rate (arrears inclusive)												

<b>DORA operating</b>				
Operational Revenue:General Revenue:Equitable Share		170,740	169,307	163,360
Operational Revenue:General Revenue:Fuel Levy		-	-	-
2014 African Nations Championship Host City Operating Grant [Schedule 5B]		-	-	-
Agriculture Research and Technology		-	-	-
Agriculture, Conservation and Environmental		-	-	-
Arts and Culture Sustainable Resource Management		-	-	-
Community Library		-	-	-
Department of Environmental Affairs		-	-	-
Department of Tourism		-	-	-
Department of Water Affairs and Sanitation Masibambane		-	-	-
Emergency Medical Service		-	-	-
Energy Efficiency and Demand-side [Schedule 5B]		-	-	-
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		1,832	-	-
HIV and Aids		-	-	-
Housing Accreditation		-	-	-
Housing Top structure		-	-	-
Infrastructure Skills Development Grant [Schedule 5B]		-	-	-
Integrated City Development Grant		-	-	-
Khayelitsha Urban Renewal		-	-	-
Local Government Financial Management Grant [Schedule 5B]		1,900	2,000	2,100
Mitchell's Plain Urban Renewal		-	-	-
Municipal Demarcation and Transition Grant [Schedule 5B]		-	-	-
Municipal Disaster Grant [Schedule 5B]		-	-	-
Municipal Human Settlement Capacity Grant [Schedule 5B]		-	-	-
Municipal Systems Improvement Grant		-	-	-
Natural Resource Management Project		-	-	-
Neighbourhood Development Partnership Grant		-	-	-
Operation Clean Audit		-	-	-
Municipal Disaster Recovery Grant		-	-	-
Public Service Improvement Facility		-	-	-
Public Transport Network Operations Grant [Schedule 5B]		-	-	-
Restructuring - Seed Funding		-	-	-
Revenue Enhancement Grant Debtors Book		-	-	-
Rural Road Asset Management Systems Grant		-	-	-
Sport and Recreation		-	-	-
Terrestrial Invasive Alien Plants		-	-	-
Water Services Operating Subsidy Grant [Schedule 5B]		-	-	-
Health Hygiene in Informal Settlements		-	-	-
Municipal Infrastructure Grant [Schedule 5B]		-	-	-
Water Services Infrastructure Grant		-	-	-
Public Transport Network Grant [Schedule 5B]		-	-	-
Smart Connect Grant		-	-	-
Urban Settlement Development Grant		-	-	-
WiFi Grant [Department of Telecommunications and Postal Services		-	-	-
Street Lighting		-	-	-
Traditional Leaders - Imbizion		-	-	-
Department of Water and Sanitation Smart Living Handbook		-	-	-
Integrated National Electrification Programme Grant		-	-	-
Municipal Restructuring Grant		-	-	-
Regional Bulk Infrastructure Grant		-	-	-
Municipal Emergency Housing Grant		-	-	-
Metro Informal Settlements Partnership Grant		-	-	-
Integrated Urban Development Grant		-	-	-
Programme and Project Preparation Support Grant		-	-	-
		<b>174,472</b>	<b>171,307</b>	<b>165,460</b>



<b>Total Operating Revenue</b>		80,613	206,993	240,867	244,799	252,708	252,708	236,700	259,923	255,590	253,468
<b>Total Operating Expenditure</b>		148,675	229,531	230,141	264,793	279,182	279,182	210,689	290,133	284,229	283,870
<b>Operating Performance Surplus/(Deficit)</b>		(68,062)	(22,538)	10,726	(19,994)	(26,474)	(26,474)	26,011	(30,210)	(28,638)	(30,402)
<b>Cash and Cash Equivalents (30 June 2012)</b>									-		
<b>Revenue</b>											
% Increase in Total Operating Revenue			156.8%	16.4%	1.6%	3.2%	0.0%	(6.3%)	2.9%	(1.7%)	(0.8%)
% Increase in Property Rates Revenue			1.1%	18.4%	10.5%	(6.8%)	0.0%	(8.4%)	13.7%	4.6%	4.6%
% Increase in Electricity Revenue			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Property Rates & Services Charges			1.3%	17.0%	10.1%	(6.2%)	0.0%	(9.2%)	4.2%	4.6%	4.6%
<b>Expenditure</b>											
% Increase in Total Operating Expenditure			54.4%	0.3%	15.1%	5.4%	0.0%	(24.5%)	3.9%	(2.0%)	(0.1%)
% Increase in Employee Costs			11.4%	7.9%	16.6%	(0.1%)	0.0%	(17.9%)	11.1%	4.3%	4.6%
% Increase in Electricity Bulk Purchases			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Average Cost Per Budgeted Employee Position (Remuneration)				256210.8372	1382328.806				1510830.044		
Average Cost Per Councilor (Remuneration)				0	0				0		
R&M % of PPE		1.2%	2.9%	4.1%	2.6%	4.1%	4.1%		2.8%	2.8%	2.8%
Asset Renewal and R&M as a % of PPE		12.1%	12.3%	15.6%	5.5%	7.3%	7.3%		5.6%	4.4%	3.2%
Debt Impairment % of Total Billable Revenue		0.0%	9.3%	11.0%	9.7%	14.3%	14.3%	7.8%	15.3%	15.3%	15.3%
<b>Capital Revenue</b>											
Internally Funded & Other (R'000)		-	-	-	-	-	-	-	-	-	-
Borrowing (R'000)		-	-	-	-	-	-	-	-	-	-
Grant Funding and Other (R'000)		75,833	71,755	54,109	91,794	84,661	84,661	47,486	90,551	67,619	60,004
Internally Generated funds % of Non Grant Funding		(0.0%)	0.0%	24.0%	(100.0%)	(100.0%)	(100.0%)	(100.0%)	(100.0%)	(100.0%)	(100.0%)
Borrowing % of Non Grant Funding		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding		1233.2%	559.0%	2109.7%	153.0%	160.3%	160.3%	214.8%	152.9%	193.6%	242.5%
<b>Capital Expenditure</b>											
Total Capital Programme (R'000)		6,149	12,829	(9,796)	91,794	84,661	84,661	47,486	90,551	67,619	60,004
Asset Renewal		51,576	46,905	58,269	17,379	18,619	18,619	-	17,444	10,857	3,075
Asset Renewal % of Total Capital Expenditure		838.7%	365.6%	(594.8%)	18.9%	22.0%	22.0%	0.0%	19.3%	16.1%	5.1%
<b>Cash</b>											
Cash Receipts % of Rate Payer & Other		(40.1%)	122.3%	68.2%	123.7%	122.6%	122.6%	(91.7%)	115.1%	115.0%	115.1%
Cash Coverage Ratio		0	0	0	0	0	0	(0)	0	0	(0)
<b>Borrowing</b>											
Credit Rating (2009/10)									0		
Capital Charges to Operating		22.2%	21.0%	20.0%	21.7%	15.8%	15.8%	20.7%	14.2%	13.1%	9.3%
Borrowing Receipts % of Capital Expenditure		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>Reserves</b>											
Surplus/(Deficit)		42,769	170,822	46,577	110,337	151,868	151,868	68,946	50,131	30,014	7,706
<b>Free Services</b>											
Free Basic Services as a % of Equitable Share		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
Free Services as a % of Operating Revenue (excl operational transfers)		3.4%	7.0%	2.8%	26.8%	26.5%	26.5%		28.0%	29.8%	29.8%
<b>Totals</b>											
Total Operating Revenue		80,613	206,993	240,867	244,799	252,708	252,708	236,700	259,923	255,590	253,468
Total Operating Expenditure		148,675	229,531	230,141	264,793	279,182	279,182	210,689	290,133	284,229	283,870
Surplus/(Deficit) Budgeted Operating Statement		(68,062)	(22,538)	10,726	(19,994)	(26,474)	(26,474)	26,011	(30,210)	(28,638)	(30,402)
Surplus/(Deficit) Considering Reserves and Cash Backing		42,769	170,822	46,577	110,337	151,868	151,868	68,946	50,131	30,014	7,706
<b>MTREF Funded (1) / Unfunded (0)</b>	15	1	1	1	1	1	1	1	1	1	1
<b>MTREF Funded ✓ / Unfunded ✘</b>	15	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

Basic Service Delivery Measurements

KZN436 Dr Nkosazana Dlamini Zuma - Table A10 Basic service delivery measurement

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Household service targets</b>	1									
<b>Water:</b>										
Piped water inside dwelling		2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852
Piped water inside yard (but not in dwelling)		26,767	26,767	26,767	26,767	26,767	26,767	26,767	26,767	26,767
Using public tap (at least min.service level)	2	-	-	-	-	-	-	-	-	-
Other water supply (at least min.service level)	4	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		29,619	29,619	29,619	29,619	29,619	29,619	29,619	29,619	29,619
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	5	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>
<b>Sanitation/sewerage:</b>										
Removed at least once a week		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Removed less frequently than once a week		2,365	2,365	2,365	2,365	2,365	2,365	2,371	2,371	2,371
Using communal refuse dump		40,297	40,297	40,297	40,297	40,297	40,297	40,533	40,533	40,533
Using own refuse dump		2,393	2,393	2,393	2,393	2,393	2,393	2,393	2,393	2,393
<i>Below Minimum Service Level sub-total</i>		45,055	45,055	45,055	45,055	45,055	45,055	45,297	45,297	45,297
<b>Total number of households</b>	5	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,297</b>	<b>45,297</b>	<b>45,297</b>
<b>Households receiving Free Basic Service</b>	7									
Electricity/other energy (50kwh per household per month)		176,327	176,327	176,327	184,790	192,921	192,921	192,921	203,146	213,913
<b>Cost of Free Basic Services provided - Formal Settlements (R'000)</b>	8									
Electricity/other energy (50kwh per indigent household per month)		176	176	176	185	193	193	193	203	214
<b>Total cost of FBS provided</b>		<b>176</b>	<b>176</b>	<b>176</b>	<b>185</b>	<b>193</b>	<b>193</b>	<b>193</b>	<b>203</b>	<b>214</b>
<b>Highest level of free service provided per household</b>										
<b>Revenue cost of subsidised services provided (R'000)</b>	9									
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		2,779	4,023	2,203	19,923	21,643	21,643	22,593	23,632	24,719
<b>Total revenue cost of subsidised services provided</b>		<b>2,779</b>	<b>4,023</b>	<b>2,203</b>	<b>19,923</b>	<b>21,643</b>	<b>21,643</b>	<b>22,593</b>	<b>23,632</b>	<b>24,719</b>

## 2.7 Expenditure and Grant Programmes

SA 18 - Capital and Operational Grant Receipts, The table gives a brief indication of the capital and operational grants gazetted to the municipality for 2024/25 financial year.

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>RECEIPTS:</b>	1,2									
<b>Operating Transfers and Grants</b>										
<b>National Government:</b>		164,270	152,706	162,862	173,960	172,974	172,974	179,258	175,410	169,710
Operational Revenue:General Revenue:Equitable Share		159,757	139,476	152,466	162,271	162,271	162,271	170,740	169,307	163,360
Operational Revenue:General Revenue:Fuel Levy		-	-	-	-	-	-	-	-	-
Energy Efficiency and Demand-side [Schedule 5B]		-	-	-	-	-	-	-	-	-
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		2,513	2,323	2,476	2,178	2,178	2,178	1,832	-	-
Local Government Financial Management Grant [Schedule 5B]		2,000	1,950	1,950	1,950	1,950	1,950	1,900	2,000	2,100
Department of Water and Sanitation Smart Living Handbook		-	-	-	-	-	-	-	-	-
Integrated National Electrification Programme Grant		-	8,957	5,970	7,561	6,575	6,575	4,786	4,103	4,250
<b>Provincial Government:</b>		3,803	3,972	5,169	4,169	4,169	4,169	4,873	4,933	5,083
Capacity Building		-	-	-	-	-	-	-	-	-
Provincialisation of Libraries		2,714	2,806	2,946	2,946	2,946	2,946	3,076	3,214	3,358
Community Library Service Grant		1,089	1,166	1,223	1,223	1,223	1,223	1,797	1,719	1,725
Housing		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	1,000	-	-	-	-	-	-
<b>Total Operating Transfers and Grants</b>	5	168,073	156,678	168,031	178,129	177,143	177,143	184,131	180,343	174,793
<b>Capital Transfers and Grants</b>										
<b>National Government:</b>		26,658	42,508	39,722	31,779	29,654	29,654	31,318	32,694	35,256
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		-	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant [Schedule 5B]		26,658	42,508	39,722	31,779	29,654	29,654	31,318	32,694	35,256
<b>Provincial Government:</b>		2,409	5,200	-	-	2,200	2,200	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Infrastructure		2,409	5,200	-	-	2,200	2,200	-	-	-
<b>Total Capital Transfers and Grants</b>	5	29,067	47,708	39,722	31,779	31,854	31,854	31,318	32,694	35,256
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>		197,140	204,386	207,753	209,908	208,997	208,997	215,449	213,037	210,049

**SA 19 - Capital and Operational Expenditure Programme**

It is estimated that a spending rate of 100 per cent is achieved on operating expenditure and 100 per cent on the capital projects for the 2024/2025 MTREF of which performance has been factored into the cash flow budget.

**KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA19 Expenditure on transfers and grant programme**

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>EXPENDITURE:</b>	1									
<b>Operating expenditure of Transfers and Grants</b>										
<b>National Government:</b>		164,442	143,802	157,865	166,465	172,974	172,974	179,258	175,410	169,710
Operational Revenue:General Revenue:Equitable Share		159,757	139,476	152,466	162,271	162,271	162,271	170,740	169,307	163,360
Expanded Public Works Programme Integrated Grant for Municipalities (Schedule 5B)		2,513	2,376	2,845	2,178	2,178	2,178	1,832	-	-
Khayellsha Urban Renewal		-	-	-	-	-	-	-	-	-
Local Government Financial Management Grant (Schedule 5B)		1,891	1,950	2,554	2,016	1,950	1,950	1,900	2,000	2,100
Department of Water and Sanitation Smart Living Handbook		-	-	-	-	-	-	-	-	-
Integrated National Electrification Programme Grant		281	-	-	-	6,575	6,575	4,786	4,103	4,250
Municipal Restructuring Grant		-	-	-	-	-	-	-	-	-
<b>Provincial Government:</b>		3,803	3,972	4,169	4,169	4,169	4,169	4,873	4,933	5,083
Capacity Building		-	-	-	-	-	-	-	-	-
Provincialisation of Libraries		2,714	2,806	2,946	2,946	2,946	2,946	3,076	3,214	3,358
Community Library Service Grant		1,089	1,166	1,223	1,223	1,223	1,223	1,797	1,719	1,725
Disaster and Emergency Services		-	-	-	-	-	-	-	-	-
<b>Total operating expenditure of Transfers and Grants:</b>		168,245	147,774	162,034	170,634	177,143	177,143	184,131	180,343	174,793
<b>Capital expenditure of Transfers and Grants</b>										
<b>National Government:</b>		0	(382)	(11,964)	31,779	29,654	29,654	31,318	32,694	35,256
Integrated National Electrification Programme (Municipal Grant) (Schedule 5B)		-	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant (Schedule 5B)		0	(382)	(11,964)	31,779	29,654	29,654	31,318	32,694	35,256
<b>Total capital expenditure of Transfers and Grants</b>		0	(7)	(12,361)	31,779	31,854	31,854	31,318	32,694	35,256
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>		168,245	147,768	149,673	202,413	208,997	208,997	215,449	213,037	210,049

**2.8 Allocations or grants made by the municipality**

The municipality does not have any allocations or grants made by the municipality.

**2.9 Councillors Allowances and Employee benefits**

The following table is a breakdown of councillors' Remuneration and Employee salaries and benefits for the year 2024/2025.

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
		A	B	C	D	E	F	G	H	I
<b>Councillors (Political Office Bearers plus Other)</b>										
Basic Salaries and Wages		8,081	8,643	8,631	9,008	9,008	9,008	9,420	9,853	10,306
Pension and UIF Contributions		1,141	1,057	1,155	1,168	1,168	1,168	1,265	1,323	1,384
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		1,088	550	531	951	951	951	949	993	1,038
Cellphone Allowance		1,288	1,195	1,262	1,357	1,357	1,357	1,424	1,489	1,558
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
<b>Sub Total - Councillors</b>		<b>11,598</b>	<b>11,445</b>	<b>11,578</b>	<b>12,484</b>	<b>12,484</b>	<b>12,484</b>	<b>13,057</b>	<b>13,658</b>	<b>14,286</b>
<b>% increase</b>	4		<b>(1.3%)</b>	<b>1.2%</b>	<b>7.8%</b>	<b>-</b>	<b>-</b>	<b>4.6%</b>	<b>4.6%</b>	<b>4.6%</b>
<b>Senior Managers of the Municipality</b>										
Basic Salaries and Wages		4,480	4,352	4,891	5,357	5,357	5,357	5,620	5,878	6,148
Pension and UIF Contributions		115	180	142	185	185	185	194	203	212
Medical Aid Contributions		55	48	33	87	87	87	91	95	99
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		562	249	173	552	552	552	552	578	604
Motor Vehicle Allowance		330	461	459	573	573	573	587	614	642
Cellphone Allowance	3	-	-	-	-	-	-	-	-	-
Housing Allowances	3	80	80	20	-	-	-	-	-	-
Other benefits and allowances	3	42	75	2	101	101	101	101	106	110
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	-
Entertainment		-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-
<b>Sub Total - Senior Managers of Municipality</b>		<b>5,663</b>	<b>5,444</b>	<b>5,719</b>	<b>6,854</b>	<b>6,854</b>	<b>6,854</b>	<b>7,144</b>	<b>7,473</b>	<b>7,817</b>
<b>% increase</b>	4		<b>(3.9%)</b>	<b>5.1%</b>	<b>19.8%</b>	<b>-</b>	<b>-</b>	<b>4.2%</b>	<b>4.6%</b>	<b>4.6%</b>
<b>Other Municipal Staff</b>										
Basic Salaries and Wages		42,120	48,439	53,216	59,266	59,141	59,141	66,792	69,529	72,728
Pension and UIF Contributions		6,906	7,814	8,937	10,253	10,253	10,253	11,283	11,802	12,345
Medical Aid Contributions		2,948	3,183	2,657	3,784	3,784	3,784	4,340	4,539	4,748
Overtime		2,391	1,507	1,559	2,168	2,168	2,168	2,388	2,498	2,613
Performance Bonus		1,033	3,831	3,975	4,914	4,914	4,914	5,441	5,691	5,953
Motor Vehicle Allowance	3	-	-	-	-	-	-	-	-	-
Cellphone Allowance	3	-	-	-	-	-	-	-	-	-
Housing Allowances	3	110	132	150	477	477	477	494	517	541
Other benefits and allowances	3	2,402	1,873	2,357	2,879	2,879	2,879	2,834	2,964	3,100
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		990	0	223	421	421	421	421	440	461
Post-retirement benefit obligations	6	1,468	1,363	632	1,600	1,600	1,600	1,600	1,674	1,751
Entertainment		-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-
<b>Sub Total - Other Municipal Staff</b>		<b>60,367</b>	<b>68,143</b>	<b>73,706</b>	<b>85,762</b>	<b>85,637</b>	<b>85,637</b>	<b>95,592</b>	<b>99,655</b>	<b>104,239</b>
<b>% increase</b>	4		<b>12.9%</b>	<b>8.2%</b>	<b>16.4%</b>	<b>(0.1%)</b>	<b>-</b>	<b>11.6%</b>	<b>4.2%</b>	<b>4.6%</b>
<b>Total Parent Municipality</b>		<b>77,628</b>	<b>85,032</b>	<b>91,004</b>	<b>105,100</b>	<b>104,975</b>	<b>104,975</b>	<b>115,794</b>	<b>120,786</b>	<b>126,342</b>
			<b>9.5%</b>	<b>7.0%</b>	<b>15.5%</b>	<b>(0.1%)</b>	<b>-</b>	<b>10.3%</b>	<b>4.3%</b>	<b>4.6%</b>



Table SA23- Salaries, allowances and benefits (Political Office Bearers/ Councillors/ Senior Managers)

**KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/sen**

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
<b>Councillors</b>	3							
Speaker	4	1	519,476	77,921	234,840	-	-	832,237
Chief Whip		-	-	-	-	-	-	-
Executive Mayor		1	613,515	96,536	287,911	-	-	997,962
Deputy Executive Mayor		1	783,145	-	49,091	-	-	832,236
Executive Committee		-	-	-	-	-	-	-
Total for all other councillors		-	7,503,670	1,090,682	1,800,671	-	-	10,395,023
<b>Total Councillors</b>	8	3	<b>9,419,806</b>	<b>1,265,139</b>	<b>2,372,513</b>			<b>13,057,458</b>
<b>Senior Managers of the Municipality</b>	5							
Municipal Manager (MM)		1	1,004,591	210,931	189,720	188,992	-	1,594,234
Chief Finance Officer		1	877,635	2,493	73,446	141,856	-	1,095,430
		1	1,039,220	64,648	139,311	-	-	1,243,179
		1	819,615	4,843	194,638	73,767	-	1,092,863
		1	902,098	143	50,000	73,767	-	1,026,008
		-	-	-	-	-	-	-
<i>List of each official with packages &gt;= senior manager</i>								
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
		1	976,367	2,493	40,000	73,767	-	1,092,627
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
<b>Total Senior Managers of the Municipality</b>	8,10	6	<b>5,619,526</b>	<b>285,551</b>	<b>687,115</b>	<b>552,149</b>		<b>7,144,341</b>

Table SA 24 – Summary of personnel numbers

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2022/23			Current Year 2023/24			Budget Year 2024/25		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
<b>Municipal Council and Boards of Municipal Entities</b>										
Councillors (Political Office Bearers plus Other Councillors)		29	-	29	29	-	29	29	-	29
Board Members of municipal entities	4	-	-	-	-	-	-	-	-	-
<b>Municipal employees</b>	5	-	-	-	-	-	-	-	-	-
Municipal Manager and Senior Managers	3	5	-	5	6	-	6	6	1	5
Other Managers	7	13	13	-	15	15	-	15	15	-
<b>Professionals</b>		81	74	7	81	74	7	83	82	1
Finance		17	13	4	17	13	4	17	17	-
Spatial/town planning		7	6	1	7	6	1	7	7	-
Information Technology		4	3	1	3	2	1	3	2	1
Roads		3	3	-	3	3	-	5	5	-
Electricity		-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-
Sanitation		-	-	-	-	-	-	-	-	-
Refuse		2	1	1	2	1	1	2	2	-
Other		48	48	-	49	49	-	49	49	-
<b>Technicians</b>		6	5	1	5	5	-	5	5	-
Finance		-	-	-	-	-	-	-	-	-
Spatial/town planning		-	-	-	-	-	-	-	-	-
Information Technology		-	-	-	-	-	-	-	-	-
Roads		5	4	1	4	4	-	4	4	-
Electricity		1	1	-	1	1	-	1	1	-
Water		-	-	-	-	-	-	-	-	-
Sanitation		-	-	-	-	-	-	-	-	-
Refuse		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Clerks (Clerical and administrative)		97	50	47	99	51	48	95	44	51
Service and sales workers		-	-	-	-	-	-	-	-	-
Skilled agricultural and fishery workers		-	-	-	-	-	-	-	-	-
Craft and related trades		-	-	-	-	-	-	-	-	-
Plant and Machine Operators		12	12	-	12	12	-	12	12	-
Elementary Occupations		67	67	-	67	67	-	68	68	-
<b>TOTAL PERSONNEL NUMBERS</b>	9	310	221	89	314	224	90	313	227	86
% increase					1.3%	1.4%	1.1%	(0.3%)	1.3%	(4.4%)
<b>Total municipal employees headcount</b>	6, 10	283	212	71	282	212	70	283	210	73
Finance personnel headcount	8, 10	31	28	3	33	29	4	34	30	4
Human Resources personnel headcount	8, 10	7	6	1	7	6	1	7	6	1

2.10 MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW

Table SA25-Budgeted monthly revenue and expenditure

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>R thousand</b>																
<b>Revenue</b>																
<b>Exchange Revenue</b>																
Service charges - Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management		385	385	385	385	385	385	385	385	385	385	385	385	4,615	4,827	5,049
Sale of Goods and Rendering of Services		452	452	452	452	452	452	452	452	452	452	452	452	5,419	662	693
Agency services		60	60	60	60	60	60	60	60	60	60	60	60	722	755	790
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		1,336	1,336	1,336	1,336	1,336	1,336	1,336	1,336	1,336	1,336	1,336	1,336	16,027	16,764	17,535
Dividends		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		132	132	132	132	132	132	132	132	132	132	132	132	1,583	1,656	1,732
Licence and permits		36	36	36	36	36	36	36	36	36	36	36	36	428	448	469
Operational Revenue		66	66	66	66	66	66	66	66	66	66	66	66	793	830	868
<b>Non-Exchange Revenue</b>																
Property rates		3,676	3,676	3,676	3,676	3,676	3,676	3,676	3,676	3,676	3,676	3,676	3,676	44,116	46,145	48,268
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		77	77	77	77	77	77	77	77	77	77	77	77	919	962	1,006
Licences or permits		2	2	2	2	2	2	2	2	2	2	2	2	19	20	21
Transfer and subsidies - Operational		14,945	14,945	14,945	14,945	14,945	14,945	14,945	14,945	14,945	14,945	14,945	14,945	179,345	176,312	170,543
Interest		495	495	495	495	495	495	495	495	495	495	495	495	5,937	6,210	6,496
Fuel Levy		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations																
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>21,660</b>	<b>21,660</b>	<b>21,660</b>	<b>21,660</b>	<b>21,660</b>	<b>21,660</b>	<b>21,660</b>	<b>21,660</b>	<b>21,660</b>	<b>21,660</b>	<b>21,660</b>	<b>21,660</b>	<b>259,923</b>	<b>255,590</b>	<b>253,468</b>
<b>Expenditure</b>																
Employee related costs		8,554	8,554	8,554	8,554	8,554	8,600	8,554	8,554	8,554	8,554	8,554	8,600	102,736	107,128	112,056
Remuneration of councillors		1,088	1,088	1,088	1,088	1,088	1,088	1,088	1,088	1,088	1,088	1,088	1,088	13,057	13,658	14,286
Bulk purchases - electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Inventory consumed		623	623	623	623	623	623	623	623	623	623	623	623	7,479	7,823	8,182
Debt impairment		-	-	-	-	-	-	-	-	-	-	-	-	4,746	3,703	3,873
Depreciation and amortisation		3,436	3,436	3,436	3,436	3,436	3,436	3,436	3,436	3,436	3,436	3,436	3,436	41,231	37,330	26,267
Interest		91	91	91	91	91	91	91	91	91	91	91	91	1,097	1,148	1,200
Contracted services		5,676	5,676	5,676	5,676	5,676	5,676	5,676	5,676	5,676	5,676	5,676	5,676	68,110	61,302	63,469
Transfers and subsidies		142	142	142	142	142	142	142	142	142	142	142	142	1,700	1,778	1,860
Irrecoverable debts written off		325	325	325	325	325	325	325	325	325	325	325	325	3,900	4,079	4,267
Operational costs		3,840	3,840	3,840	3,840	3,840	3,840	3,840	3,840	3,840	3,840	3,840	3,840	46,077	46,281	48,410
Losses on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses		395	395	395	395	395	395	395	395	395	395	395	(4,350)	-	-	-
<b>Total Expenditure</b>		<b>24,170</b>	<b>24,170</b>	<b>24,170</b>	<b>24,170</b>	<b>24,170</b>	<b>24,216</b>	<b>24,170</b>	<b>24,170</b>	<b>24,170</b>	<b>24,170</b>	<b>24,170</b>	<b>24,217</b>	<b>290,133</b>	<b>284,229</b>	<b>283,870</b>
<b>Surplus/(Deficit)</b>		<b>(2,510)</b>	<b>(2,510)</b>	<b>(2,510)</b>	<b>(2,510)</b>	<b>(2,510)</b>	<b>(2,556)</b>	<b>(2,510)</b>	<b>(2,510)</b>	<b>(2,510)</b>	<b>(2,510)</b>	<b>(2,510)</b>	<b>(2,557)</b>	<b>(30,210)</b>	<b>(28,638)</b>	<b>(30,402)</b>
Transfers and subsidies - capital (monetary allocations)		2,643	2,643	2,643	2,643	2,643	2,643	2,643	2,643	2,643	2,643	2,643	2,643	31,718	32,694	35,256
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>133</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>87</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>86</b>	<b>1,508</b>	<b>4,056</b>	<b>4,854</b>
Income Tax		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after income tax</b>		<b>133</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>87</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>86</b>	<b>1,508</b>	<b>4,056</b>	<b>4,854</b>
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>		<b>133</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>87</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>86</b>	<b>1,508</b>	<b>4,056</b>	<b>4,854</b>
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	<b>1</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>87</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>86</b>	<b>1,508</b>	<b>4,056</b>	<b>4,854</b>

Table SA26- Budgeted monthly revenue and expenditure (municipal vote)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Revenue by Vote</b>																
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - BUDGET AND TREASURY		20,140	20,140	20,140	20,140	20,140	20,140	20,140	20,140	20,140	20,140	20,140	20,140	241,685	243,528	241,003
Vote 3 - CORPORATE SERVICES		5	5	5	5	5	5	5	5	5	5	5	5	59	62	64
Vote 4 - COMMUNITY SERVICES		937	937	937	937	937	937	937	937	937	937	937	937	11,239	11,664	12,048
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		3,195	3,195	3,195	3,195	3,195	3,195	3,195	3,195	3,195	3,195	3,195	3,195	38,336	32,694	35,256
Vote 6 - PLANNING AND DEVELOPMNT		27	27	27	27	27	27	27	27	27	27	27	27	322	337	353
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>		<b>24,303</b>	<b>24,303</b>	<b>24,303</b>	<b>24,303</b>	<b>24,303</b>	<b>24,303</b>	<b>24,303</b>	<b>24,303</b>	<b>24,303</b>	<b>24,303</b>	<b>24,304</b>	<b>291,641</b>	<b>288,284</b>	<b>288,724</b>	
<b>Expenditure by Vote to be appropriated</b>																
Vote 1 - EXECUTIVE AND COUNCIL		2,928	2,928	2,928	2,928	2,928	2,928	2,928	2,928	2,928	2,928	2,928	2,928	35,136	36,752	38,263
Vote 2 - BUDGET AND TREASURY		7,000	7,000	7,000	7,000	7,000	7,046	7,000	7,000	7,000	7,000	7,046	84,095	80,582	71,517	
Vote 3 - CORPORATE SERVICES		4,321	4,321	4,321	4,321	4,321	4,321	4,321	4,321	4,321	4,321	4,321	51,851	49,654	51,458	
Vote 4 - COMMUNITY SERVICES		3,427	3,427	3,427	3,427	3,427	3,427	3,427	3,427	3,427	3,427	3,427	41,121	43,013	44,991	
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		4,890	4,890	4,890	4,890	4,890	4,890	4,890	4,890	4,890	4,890	4,891	58,685	54,410	56,913	
Vote 6 - PLANNING AND DEVELOPMNT		1,604	1,604	1,604	1,604	1,604	1,604	1,604	1,604	1,604	1,604	1,604	19,245	19,817	20,728	
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure by Vote</b>		<b>24,170</b>	<b>24,170</b>	<b>24,170</b>	<b>24,170</b>	<b>24,170</b>	<b>24,216</b>	<b>24,170</b>	<b>24,170</b>	<b>24,170</b>	<b>24,170</b>	<b>24,217</b>	<b>290,133</b>	<b>284,229</b>	<b>283,870</b>	
<b>Surplus/(Deficit) before assoc.</b>		<b>133</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>87</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>86</b>	<b>1,508</b>	<b>4,056</b>	<b>4,854</b>	
Surplus/(Deficit) after income tax		-	-	-	-	-	-	-	-	-	-	-	1,508	1,508	4,056	4,854
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	<b>1</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>87</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>86</b>	<b>1,508</b>	<b>4,056</b>	<b>4,854</b>	

Table SA27-Budgeted monthly revenue and expenditure (standard classification)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Revenue - Functional</b>																
<b>Governance and administration</b>		20,145	20,145	20,145	20,145	20,145	20,145	20,145	20,145	20,145	20,145	20,145	20,145	241,744	243,590	241,068
Executive and council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration		20,145	20,145	20,145	20,145	20,145	20,145	20,145	20,145	20,145	20,145	20,145	20,145	241,744	243,590	241,068
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		552	552	552	552	552	552	552	552	552	552	552	552	6,624	6,836	6,999
Community and social services		407	407	407	407	407	407	407	407	407	407	407	407	4,882	5,015	5,093
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		145	145	145	145	145	145	145	145	145	145	145	145	1,741	1,821	1,905
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		2,789	2,789	2,789	2,789	2,789	2,789	2,789	2,789	2,789	2,789	2,789	2,789	33,472	33,031	35,609
Planning and development		27	27	27	27	27	27	27	27	27	27	27	27	322	337	353
Road transport		2,763	2,763	2,763	2,763	2,763	2,763	2,763	2,763	2,763	2,763	2,763	2,763	33,150	32,694	35,256
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Trading services</b>		817	817	817	817	817	817	817	817	817	817	817	817	9,801	4,827	5,049
Energy sources		399	399	399	399	399	399	399	399	399	399	399	399	4,786	-	-
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		418	418	418	418	418	418	418	418	418	418	418	418	5,015	4,827	5,049
<b>Other</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue - Functional</b>		24,303	24,303	24,303	24,303	24,303	24,303	24,303	24,303	24,303	24,303	24,303	24,304	291,641	288,284	288,724
<b>Expenditure - Functional</b>																
<b>Governance and administration</b>		14,249	14,249	14,249	14,249	14,249	14,295	14,249	14,249	14,249	14,249	14,249	14,296	171,081	166,989	161,237
Executive and council		2,522	2,522	2,522	2,522	2,522	2,522	2,522	2,522	2,522	2,522	2,522	2,522	30,258	31,650	33,106
Finance and administration		11,321	11,321	11,321	11,321	11,321	11,367	11,321	11,321	11,321	11,321	11,321	11,368	135,945	130,236	122,974
Internal audit		407	407	407	407	407	407	407	407	407	407	406	407	4,878	5,102	5,157
<b>Community and public safety</b>		3,513	3,513	3,513	3,513	3,513	3,513	3,513	3,513	3,513	3,513	3,513	3,514	42,160	44,099	46,128
Community and social services		1,752	1,752	1,752	1,752	1,752	1,752	1,752	1,752	1,752	1,752	1,752	1,752	21,022	21,989	23,000
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		1,675	1,675	1,675	1,675	1,675	1,675	1,675	1,675	1,675	1,675	1,675	1,675	20,099	21,024	21,991
Housing		87	87	87	87	87	87	87	87	87	87	87	87	1,039	1,087	1,137
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		4,688	4,688	4,688	4,688	4,688	4,688	4,688	4,688	4,688	4,688	4,688	4,689	56,260	56,566	59,168
Planning and development		2,046	2,046	2,046	2,046	2,046	2,046	2,046	2,046	2,046	2,046	2,046	2,046	24,550	25,366	26,532
Road transport		2,643	2,643	2,643	2,643	2,643	2,643	2,643	2,643	2,643	2,643	2,643	2,643	31,710	31,200	32,635
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Trading services</b>		1,311	1,311	1,311	1,311	1,311	1,311	1,311	1,311	1,311	1,311	1,311	1,311	15,728	11,445	11,972
Energy sources		399	399	399	399	399	399	399	399	399	399	399	399	4,786	-	-
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		912	912	912	912	912	912	912	912	912	912	912	912	10,942	11,445	11,972
<b>Other</b>		409	409	409	409	409	409	409	409	409	409	409	409	4,904	5,129	5,365
<b>Total Expenditure - Functional</b>		24,170	24,170	24,170	24,170	24,170	24,216	24,170	24,170	24,170	24,170	24,170	24,217	290,133	284,229	283,870
<b>Surplus/(Deficit) before assoc.</b>		133	133	133	133	133	87	133	133	133	133	133	86	1,508	4,056	4,854
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	1	133	133	133	133	133	87	133	133	133	133	133	86	1,508	4,056	4,854

Table SA28-Budgeted monthly capital expenditure (municipal vote)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2024/25											Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Multi-year expenditure to be appropriated</b>	1															
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - BUDGET AND TREASURY		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - CORPORATE SERVICES		10	10	10	10	10	10	10	10	10	10	10	10	120	126	131
Vote 4 - COMMUNITY SERVICES		471	471	471	471	471	471	471	471	471	471	471	471	5,650	2,144	2,243
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		4,159	4,159	4,159	4,159	4,159	4,159	4,159	4,159	4,159	4,159	4,159	4,159	49,903	39,524	36,492
Vote 6 - PLANNING AND DEVELOPMNT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Capital multi-year expenditure sub-total</b>	2	<b>4,639</b>	<b>4,639</b>	<b>4,639</b>	<b>4,639</b>	<b>4,639</b>	<b>4,639</b>	<b>4,639</b>	<b>4,639</b>	<b>4,639</b>	<b>4,639</b>	<b>4,639</b>	<b>4,640</b>	<b>55,673</b>	<b>41,794</b>	<b>38,867</b>
<b>Single-year expenditure to be appropriated</b>																
Vote 1 - EXECUTIVE AND COUNCIL		15	15	15	15	15	15	15	15	15	15	15	15	185	194	202
Vote 2 - BUDGET AND TREASURY		216	216	216	216	216	216	216	216	216	216	216	216	2,591	409	428
Vote 3 - CORPORATE SERVICES		264	264	264	264	264	264	264	264	264	264	264	264	3,168	3,314	3,466
Vote 4 - COMMUNITY SERVICES		789	789	789	789	789	789	789	789	789	789	789	789	9,470	7,719	8,075
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		1,499	1,499	1,499	1,499	1,499	1,499	1,499	1,499	1,499	1,499	1,499	1,499	17,984	13,572	8,321
Vote 6 - PLANNING AND DEVELOPMNT		123	123	123	123	123	123	123	123	123	123	123	123	1,480	617	646
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Capital single-year expenditure sub-total</b>	2	<b>2,906</b>	<b>2,906</b>	<b>2,906</b>	<b>2,906</b>	<b>2,906</b>	<b>2,906</b>	<b>2,906</b>	<b>2,906</b>	<b>2,906</b>	<b>2,906</b>	<b>2,906</b>	<b>2,907</b>	<b>34,878</b>	<b>25,825</b>	<b>21,137</b>
<b>Total Capital Expenditure</b>	2	<b>7,546</b>	<b>7,546</b>	<b>7,546</b>	<b>7,546</b>	<b>7,546</b>	<b>7,546</b>	<b>7,546</b>	<b>7,546</b>	<b>7,546</b>	<b>7,546</b>	<b>7,546</b>	<b>7,546</b>	<b>90,551</b>	<b>67,619</b>	<b>60,004</b>

Table SA29- Budgeted monthly capital expenditure (standard classification)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Capital Expenditure - Functional</b>	1															
<i>Governance and administration</i>		505	505	505	505	505	505	505	505	505	505	505	505	6,064	4,042	4,228
Executive and council		15	15	15	15	15	15	15	15	15	15	15	15	185	194	202
Finance and administration		490	490	490	490	490	490	490	490	490	490	490	490	5,879	3,848	4,025
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		1,260	1,260	1,260	1,260	1,260	1,260	1,260	1,260	1,260	1,260	1,260	1,260	15,120	9,864	10,318
Community and social services		635	635	635	635	635	635	635	635	635	635	635	635	7,625	3,896	4,076
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		625	625	625	625	625	625	625	625	625	625	625	625	7,495	5,967	6,242
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		14,359	14,359	14,359	14,359	14,359	14,359	14,359	14,359	14,359	14,359	14,359	(89,779)	68,167	52,877	45,131
Planning and development		12,992	12,992	12,992	12,992	12,992	12,992	12,992	12,992	12,992	12,992	12,992	(91,146)	51,767	44,718	42,833
Road transport		1,367	1,367	1,367	1,367	1,367	1,367	1,367	1,367	1,367	1,367	1,367	1,367	16,400	8,159	2,298
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		100	100	100	100	100	100	100	100	100	100	100	100	1,200	837	328
Energy sources		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		42	42	42	42	42	42	42	42	42	42	42	42	500	523	-
Waste management		58	58	58	58	58	58	58	58	58	58	58	58	700	314	328
<i>Other</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Functional</b>	2	16,224	16,224	16,224	16,224	16,224	16,224	16,224	16,224	16,224	16,224	16,224	(87,913)	90,551	67,619	60,004
<b>Funded by:</b>																
National Government		2,610	2,610	2,610	2,610	2,610	2,610	2,610	2,610	2,610	2,610	2,610	2,610	31,318	32,694	35,256
Provincial Government		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>		2,610	2,610	2,610	2,610	2,610	2,610	2,610	2,610	2,610	2,610	2,610	2,610	31,318	32,694	35,256
<b>Public contributions &amp; donations</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Borrowing</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Internally generated funds</b>		4,936	4,936	4,936	4,936	4,936	4,936	4,936	4,936	4,936	4,936	4,936	4,936	59,233	34,925	24,748
<b>Total Capital Funding</b>		7,546	7,546	7,546	7,546	7,546	7,546	7,546	7,546	7,546	7,546	7,546	7,546	90,551	67,619	60,004

Table SA30- Budgeted monthly cash flow

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Cash Receipts By Source</b>														1		
Property rates	2,831	2,831	2,831	2,831	2,831	2,831	2,831	2,831	2,831	2,831	2,831	2,831	2,831	33,969	35,532	37,166
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	340	340	340	340	340	340	340	340	340	340	340	340	340	4,085	4,275	4,471
Rental of facilities and equipment	151	151	151	151	151	151	151	151	151	151	151	151	151	1,811	1,894	1,981
Interest earned - external investments	1,336	1,336	1,336	1,336	1,336	1,336	1,336	1,336	1,336	1,336	1,336	1,336	1,336	16,027	16,764	17,535
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences and permits	97	97	97	97	97	97	97	97	97	97	97	97	97	1,169	1,223	1,279
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Operational	15,344	15,344	15,344	15,344	15,344	15,344	15,344	15,344	15,344	15,344	15,344	15,344	15,344	184,131	176,312	170,543
Other revenue	2,656	2,656	2,656	2,656	2,656	2,656	2,656	2,656	2,656	2,656	2,656	2,656	2,656	31,877	27,500	28,826
<b>Cash Receipts by Source</b>	<b>22,756</b>	<b>22,756</b>	<b>22,756</b>	<b>22,756</b>	<b>22,756</b>	<b>22,756</b>	<b>22,756</b>	<b>22,756</b>	<b>22,756</b>	<b>22,756</b>	<b>22,756</b>	<b>22,756</b>	<b>22,756</b>	<b>273,068</b>	<b>263,499</b>	<b>261,802</b>
<b>Other Cash Flows by Source</b>																
Transfers and subsidies - capital (monetary allocations)	2,643	2,643	2,643	2,643	2,643	2,643	2,643	2,643	2,643	2,643	2,643	2,643	2,643	31,718	32,694	35,256
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Cash Receipts by Source</b>	<b>25,399</b>	<b>25,399</b>	<b>25,399</b>	<b>25,399</b>	<b>25,399</b>	<b>25,399</b>	<b>25,399</b>	<b>25,399</b>	<b>25,399</b>	<b>25,399</b>	<b>25,399</b>	<b>25,399</b>	<b>25,399</b>	<b>304,786</b>	<b>296,193</b>	<b>297,058</b>
<b>Cash Payments by Type</b>																
Employee related costs	(8,413)	(8,413)	(8,413)	(8,413)	(8,413)	(8,413)	(8,413)	(8,413)	(8,413)	(8,413)	(8,413)	(8,413)	(8,413)	(100,959)	(105,603)	(110,461)
Remuneration of councillors	(1,088)	(1,088)	(1,088)	(1,088)	(1,088)	(1,088)	(1,088)	(1,088)	(1,088)	(1,088)	(1,088)	(1,088)	(1,088)	(13,057)	(13,658)	(14,286)
Finance charges	(91)	(91)	(91)	(91)	(91)	(91)	(91)	(91)	(91)	(91)	(91)	(91)	(91)	(1,097)	(1,148)	(1,200)
Bulk purchases - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases - Water & Sewer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials	(717)	(717)	(717)	(717)	(717)	(717)	(717)	(717)	(717)	(717)	(717)	(717)	(717)	(8,600)	(8,996)	(9,410)
Contracted services	(6,527)	(6,527)	(6,527)	(6,527)	(6,527)	(6,527)	(6,527)	(6,527)	(6,527)	(6,527)	(6,527)	(6,527)	(6,527)	(78,326)	(70,497)	(72,989)
Transfers and grants - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other	(58)	(58)	(58)	(58)	(58)	(58)	(58)	(58)	(58)	(58)	(58)	(58)	(58)	(700)	(732)	(766)
Other expenditure	(4,303)	(4,303)	(4,303)	(4,303)	(4,303)	(4,303)	(4,303)	(4,303)	(4,303)	(4,303)	(4,303)	(4,303)	(4,303)	(51,638)	(51,088)	(53,438)
<b>Cash Payments by Type</b>	<b>(21,198)</b>	<b>(21,198)</b>	<b>(21,198)</b>	<b>(21,198)</b>	<b>(21,198)</b>	<b>(21,198)</b>	<b>(21,198)</b>	<b>(21,198)</b>	<b>(21,198)</b>	<b>(21,198)</b>	<b>(21,198)</b>	<b>(21,198)</b>	<b>(21,198)</b>	<b>(254,378)</b>	<b>(251,722)</b>	<b>(262,551)</b>
<b>Other Cash Flows/Payments by Type</b>																
Capital assets	-	-	-	-	-	-	-	-	-	-	-	-	(104,138)	(104,138)	(77,766)	(82,560)
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments	(93)	(93)	(93)	(93)	(93)	(93)	(93)	(93)	(93)	(93)	(93)	(93)	(93)	(1,111)	(1,162)	(1,215)
<b>Total Cash Payments by Type</b>	<b>(21,291)</b>	<b>(21,291)</b>	<b>(21,291)</b>	<b>(21,291)</b>	<b>(21,291)</b>	<b>(21,291)</b>	<b>(21,291)</b>	<b>(21,291)</b>	<b>(21,291)</b>	<b>(21,291)</b>	<b>(21,291)</b>	<b>(21,291)</b>	<b>(21,291)</b>	<b>(125,429)</b>	<b>(359,627)</b>	<b>(330,650)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>4,108</b>	<b>4,108</b>	<b>4,108</b>	<b>4,108</b>	<b>4,108</b>	<b>4,108</b>	<b>4,108</b>	<b>4,108</b>	<b>4,108</b>	<b>4,108</b>	<b>4,108</b>	<b>4,108</b>	<b>(100,030)</b>	<b>(54,840)</b>	<b>(34,457)</b>	<b>(49,268)</b>
Cash/cash equivalents at the month/year begin:	97,167	101,275	105,383	109,491	113,600	117,708	121,816	125,924	130,032	134,140	138,248	142,356	142,356	97,167	42,327	7,870
Cash/cash equivalents at the month/year end:	101,275	105,383	109,491	113,600	117,708	121,816	125,924	130,032	134,140	138,248	142,356	142,356	142,356	42,327	7,870	(41,398)



## 2.11 FINAL BUDGET AND SDBIP – INTERNAL DEPARTMENTS

Dr NDZ IDP is a principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan.

- Registration of community needs;
- Process Plan applicable to the fourth revision cycle including the following key IDP processes and deliverables:
  - ✓ Compilation of departmental business plans including key performance indicators and targets;
  - ✓ Financial planning and budgeting process;
  - ✓ Public participation process;
  - ✓ Compilation of the SDBIP, and
  - ✓ The review of the performance management and monitoring processes.

Business planning links back to priority needs and master planning, and essentially informed the detail operating budget appropriations and three-year capital programme.

Table SA2 Matrix Financial Performance Budget (revenue source /expenditure type and department)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

R thousand	1	Vote 1 - EXECUTIVE AND COUNCIL	Vote 2 - BUDGET AND TREASURY	Vote 3 - CORPORATE SERVICES	Vote 4 - COMMUNITY SERVICES	Vote 5 - PUBLIC WORKS AND BASIC SERVICES	Vote 6 - PLANNING AND DEVELOPMNT	Total
<b>Revenue</b>								
<b>Exchange Revenue</b>								
Service charges - Electricity		-	-	-	-	-	-	-
Service charges - Water		-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-
Service charges - Waste Management		-	-	-	4,615	-	-	4,615
Sale of Goods and Rendering of Services		-	309	-	9	4,786	315	5,419
Agency services		-	-	-	722	-	-	722
Interest		-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		-	16,027	-	-	-	-	16,027
Dividends		-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-
Rental from Fixed Assets		-	1,583	-	-	-	-	1,583
Licence and permits		-	-	-	421	-	8	428
Operational Revenue		-	734	59	-	-	-	793
<b>Non-Exchange Revenue</b>								
Property rates		-	44,116	-	-	-	-	44,116
Surcharges and Taxes		-	-	-	-	-	-	-
Fines, penalties and forfeits		-	340	-	580	-	-	919
Licences or permits		-	-	-	19	-	-	19
Transfer and subsidies - Operational		-	172,640	-	4,873	1,832	-	179,345
Interest		-	5,937	-	-	-	-	5,937
Fuel Levy		-	-	-	-	-	-	-
Service charges		-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>		-	241,685	59	11,239	6,618	322	259,923
<b>Expenditure</b>								
Employee related costs		8,295	18,160	15,225	28,157	23,761	9,138	102,736
Remuneration of councillors		13,057	-	-	-	-	-	13,057
Bulk purchases - electricity		-	-	-	-	-	-	-
Inventory consumed		356	56	989	2,171	1,279	2,627	7,479
Debt impairment		-	4,746	-	-	-	-	4,746
Depreciation and amortisation		-	41,231	-	-	-	-	41,231
Interest		-	1,097	-	-	-	-	1,097
Contracted services		5,528	4,689	23,635	4,411	24,034	5,812	68,110
Transfers and subsidies		-	700	1,000	-	-	-	1,700
Irrecoverable debts written off		-	3,900	-	-	-	-	3,900
Operational costs		7,899	9,516	11,002	6,383	9,611	1,667	46,077
Losses on disposal of Assets		-	-	-	-	-	-	-
Other Losses		-	-	-	-	-	-	-
<b>Total Expenditure</b>		35,136	84,095	51,851	41,121	58,685	19,245	290,133
<b>Surplus/(Deficit)</b>		(35,136)	157,590	(51,792)	(29,882)	(52,067)	(18,923)	(30,210)
Transfers and subsidies - capital (monetary allocations)		-	-	-	-	31,718	-	31,718
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		-	-	-	-	-	-	-
<b>Income Tax</b>		(35,136)	157,590	(51,792)	(29,882)	(20,349)	(18,923)	1,508

SA7 - Measurable performance objectives (refer)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Vote 1 - vote name</b>										
<b>Municipal governance and administration</b>										
<b>Executive and council</b>										
Quarterly audit committee meetings to be held	Number of meetings held	324,791	311,700	311,700	400,000	400,000	400,000	343,680	359,489	376,026
Radio Slot	Number of radio slots	354,280	340,000	260,000	200,000	200,000	200,000	900,000	941,400	984,704
Conducting of IDP roadshows	Number of IDP roadshows	332,204	318,813	393,813	700,000	700,000	700,000	800,000	836,800	875,293
Training of Ward Committees	Number of trainings	227,137	217,982	217,982	250,000	250,000	250,000	250,000	261,500	273,529
<b>Vote 2 - vote name</b>										
<b>Sound Fianacial and Supply Chain</b>										
<b>Budget and treasury office</b>										
Valuation roll developed	Valuation Roll	2,396,600	2,300,000	2,000,000	1,307,695	1,307,695	1,307,695	607,695	635,649	664,889
Provision of Free basic service to Indigents	Number of people received	2,154,852	2,067,997	1,636,327	700,000	700,000	700,000	700,000	732,200	765,881
<b>Vote 3 - vote name</b>										
<b>Municipal Institutional Development and</b>										
<b>Corporate services</b>										
Number of OHS Training Workshops conducted	Number of Trainings and	52,100	50,000	50,000	117,469	117,469	117,469	250,000	261,500	273,529
Number wellnes programs conducted	Number of Wellness	1,459	140,000	170,000	303,269	303,269	303,269	450,000	4,707,000	492,353
Employee Training	Number of Trainings and	468,900	450,000	650,000	250,000	250,000	250,000	850,000	889,100	929,999
Councillor Training	Number of Trainings and	226,271	217,151	217,151	250,000	250,000	250,000	225,837	236,226	247,092
<b>Vote 4 - vote name</b>										
<b>Function 1 - (name)</b>										
<b>Sub-function 1 - (name)</b>										
Training of Sport Administrators	Number of Reports	426,595	409,400	109,400	60,000	60,000	60,000	49,000	51,254	53,613
Coordination of Arts and Culture events	Number of Reports	817,762	784,800	804,800	743,200	743,200	743,200	891,452	932,459	975,352
Youth Development Programmes	Number of programs	1,193,906	1,145,784	1,145,784	1,106,000	1,106,000	1,106,000	1,508,000	1,587,828	1,660,868
Disaster managemnt centre	Construction of Disaster	6,773,000	6,500,000	10,203,265	884,900	884,900	884,900	6,505,000	6,804,230	7,117,225
Purchase of Furniture making Property		2,813,400	2,700,000	-	-	-	-	-	-	-
<b>Vote 5 - vote name</b>										
<b>Function</b>										
<b>Public Works and Basic Services</b>										
Construction of Roads	Number of km or road	-	3,000,000	3,000,000	-	-	-	8,500,000	-	-
Bridges	Number of km or road	-	-	-	-	-	-	8,000,000	8,368,000	8,752,928
Construction of Community Facilities	Community Facilities	15,630	32,023,000	29,828,000	1,000,000	1,000,000	1,000,000	27,489,298	2,719,600	2,844,702
Centocoo shelter and Toilets	Frequency of building	-	-	-	2,200,000	2,200,000	2,200,000	700,000	732,200	765,881
Procurement of Plant and Equipment	Number of equipment	461,325	442,730	1,500,000	1,450,000	1,450,000	1,450,000	300,000	313,800	328,235
Construction of Asphalt Roads	Number of km or road	13,546,000	17,531,948	7,280,000	70,494	70,494	70,494	9,428,702	3,138,000	3,282,348
Repairs and Maintenance - Office Buldings	Frequency of building	729,400	700,000	700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,778,200	1,859,997
Repairs and Maintenance - Roads	Frequency of Road	3,126,000	3,000,000	7,000,000	5,000,000	5,000,000	5,000,000	7,500,000	7,845,000	8,205,870
Repairs and Maintenance - Community assets	Frequency of building	2,084,000	2,000,000	3,052,000	3,000,000	3,000,000	3,000,000	3,000,000	3,138,000	3,282,348
Fencing	Frequency of building	-	-	-	-	-	-	-	-	-
Upgrading of gravel access roads(all 15 wards)	Number of km or road	10,420,000	10,000,000	10,068,657	3,000,000	3,000,000	3,000,000	6,700,000	7,008,200	7,330,577
Storm Water (all 15 wards)	Number of km or road	1,042,000	1,000,000	1,000,000	300,000	300,000	300,000	1,900,000	1,987,400	2,078,820
Underberg CBD infrastructure Upgrade	Number of km or road	3,126,000	3,000,000	5,030,876	900,000	900,000	900,000	15,000	15,690	16,412
Creighton CBD Infrastructure Upgrade	Number of km or road	3,126,000	3,000,000	2,000,000	15,000	15,000	15,000	15,000	15,690	16,412
Bulwer CBD Infrastructure Upgrade	Number of km or road	3,126,000	3,000,000	600,000	2,800,000	2,800,000	2,800,000	5,200,000	5,439,200	5,689,403
<b>Vote 6 - vote name</b>										
<b>Function</b>										
<b>Function</b>										
Spluma Projects	Number of projects implemented	1,146,200	1,100,000	1,100,000	1,418,000	1,418,000	1,418,000	1,570,000	1,642,220	1,717,762
Tourism awareness program	Number of Reports	1,359,643	1,304,840	1,204,840	829,000	829,000	829,000	888,520	929,392	972,144
Training and Skills Empowerment of SMMEs	Number of Reports	604,360	580,000	580,000	-	-	-	330,000	345,180	361,058
<b>And so on for the rest of the Votes</b>										

SA8 - Performance Indicators and Benchmarks (refer)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Borrowing Management</b>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid / Operating Expenditure	22.2%	21.0%	20.0%	21.7%	15.8%	15.8%	20.7%	14.2%	13.1%	9.3%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	71.3%	28.0%	23.0%	28.8%	21.0%	21.0%	22.0%	19.1%	17.8%	12.8%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>Safety of Capital</b>											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	5.6%	0.0%	5.6%	5.6%	5.6%	5.6%	5.6%	5.6%
<b>Liquidity</b>											
Current Ratio	Current assets/current liabilities	7.8	3.1	2.1	1.6	4.8	4.8	4.5	1.3	1.0	0.7
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	7.8	3.1	2.1	1.6	4.8	4.8	4.5	1.3	1.0	0.7
Liquidity Ratio	Monetary Assets/Current Liabilities	6.0	2.5	1.5	1.0	3.0	3.0	3.2	0.5	0.1	(0.4)
<b>Revenue Management</b>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		705.5%	662.3%	804.7%	881.2%	381.7%	381.7%	-1098.8%	379.2%	725.1%	725.1%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	59.5%	19.9%	7.2%	18.6%	21.4%	21.4%	30.9%	24.2%	28.5%	32.9%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<b>Creditors Management</b>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA's 65(e))										
Creditors to Cash and Investments		10.1%	17.1%	17.1%	29.4%	12.5%	12.5%	-19.0%	160.4%	873.0%	-139.5%
<b>Other Indicators</b>											
	Total Volume Losses (kW)										
	Total Volume Losses (kW) non technical										
Electricity Distribution Losses (2)	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Volumes -System input	Bulk Purchase Water treatment works Natural sources Total Volume Losses (kt)										
Water Distribution Losses (2)	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	81.9%	35.6%	33.0%	37.8%	36.6%	36.6%	32.1%	39.5%	41.9%	44.2%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	96.3%	41.1%	37.8%	42.9%	41.5%	41.5%		44.5%	47.3%	49.8%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	7.2%	7.1%	8.5%	6.2%	9.2%	9.2%		6.7%	7.1%	7.5%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	40.9%	23.3%	19.6%	25.5%	18.3%	18.3%	18.4%	17.7%	16.1%	11.9%
<b>IDP regulation financial viability indicators</b>											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	312.4	150.0	17.4	13.1	13.1	13.1	12.3	12.9	11.9	11.7
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	429.3%	868.0%	344.1%	795.4%	439.6%	439.6%	1576.8%	584.4%	1166.8%	1275.7%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	33.8	17.4	17.3	10.0	4.8	4.8	(13.9)	2.0	0.4	(2.0)

CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS

The table below gives an indication of the contracts that have future budgetary implication in the municipality.

SA – 33 Contracts Having Future Budgetary Implications (refer)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	Preceding	Current Year	2024/25 Medium Term Revenue & Expenditure Framework			Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Total
		Years	2023/24				2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	Contract Value
R thousand	1,3	Total	Original Budget	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
<b>Parent Municipality:</b>														
<b>Revenue Obligation By Contract</b>	2													
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Expenditure Obligation By Contract</b>	2													
NUD TOWING AND RECOVERY (PTY) LTD	3 years		22	22	23	24								91
BPG MASS APPRAISALS	6 years		1,308	1,308	1,372	1,436								5,423
ZAQEN ACTUARIES (PTY) LTD	3 years		459	421	442	462								1,784
AYANDA MBANGA COMMUNICATIONS (PTY) LTD	3 years		23	25	26	27								102
VANMARK RESOURCES (PTY) LTD	3 years		942	692	726	760								3,119
DZIVI TRADING	3 years		212	212	222	233								879
MOBILE TELEPHONE NETWORK (PTY)LTD	3 years		1,480	1,500	1,574	1,647								6,201
Contract 8														-
Contract 9														-
Total Operating Expenditure Implication		-	4,445	4,179	4,384	4,590	-	-	-	-	-	-	-	17,599
<b>Capital Expenditure Obligation By Contract</b>	2													
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Parent Expenditure Implication		-	4,445	4,179	4,384	4,590	-	-	-	-	-	-	-	17,599

2.12 CAPITAL EXPENDITURE DETAILS

The following tables present details of the municipality’s capital expenditure programme, firstly on new assets, then the upgrading of assets and finally on the repair and maintenance of assets.

SA34A- Capital expenditure on new assets by asset class

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Capital expenditure on new assets by Asset Class/Sub-class</b>	1									
<b>Infrastructure</b>		10,234	-	(3,033)	11,340	15,343	15,343	17,929	6,694	3,829
Roads Infrastructure		10,234	-	(3,033)	10,040	10,893	10,893	14,729	3,870	875
Roads		10,234	-	(3,033)	9,540	10,693	10,693	13,929	3,033	-
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	500	200	200	800	837	875
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	500	-	-
Drainage Collection		-	-	-	-	-	-	500	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	1,100	3,700	3,700	2,700	2,824	2,954
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	1,100	3,700	3,700	2,700	2,824	2,954
Sanitation Infrastructure		-	-	-	200	750	750	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	200	750	750	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
<b>Community Assets</b>		7,874	12,020	(10,259)	30,075	22,954	22,954	30,089	33,112	35,694
Community Facilities		4,930	12,020	(6,211)	21,075	15,687	15,687	22,573	418	438
Halls		1,152	9,804	(4,869)	8,250	6,905	6,905	9,239	105	109
Centres		-	-	(1,327)	25	25	25	-	-	-
Crèches		582	-	(15)	9,000	7,130	7,130	10,735	-	-
Libraries		-	-	-	-	-	-	300	-	-
Cemeteries/Crematoria		-	-	-	-	-	-	-	-	-
Police		-	-	-	-	-	-	-	-	-
Parks		-	-	-	400	387	387	-	-	-
Public Open Space		-	-	-	-	-	-	-	-	-
Nature Reserves		-	-	-	-	-	-	-	-	-
Public Ablution Facilities		-	-	-	2,200	1,000	1,000	2,000	-	-
Markets		-	2,216	-	-	-	-	-	-	-
Stalls		-	-	-	500	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Airports		-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals		3,195	-	-	700	240	240	300	314	328
Capital Spares		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		2,944	-	(4,048)	9,000	7,267	7,267	7,516	32,694	35,256
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		2,944	-	(4,048)	9,000	7,267	7,267	7,516	32,694	35,256
Capital Spares		-	-	-	-	-	-	-	-	-
<b>Other assets</b>		-	1,691	(8,665)	7,100	4,519	4,519	6,215	4,681	4,568
Operational Buildings		-	1,691	(8,665)	7,100	4,519	4,519	6,215	4,681	4,568
Municipal Offices		-	1,691	(8,665)	6,500	4,099	4,099	5,915	4,367	4,568
Depots		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	600	420	420	300	314	-
<b>Intangible Assets</b>		259	303	444	1,830	1,260	1,260	1,228	1,284	1,343
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		259	303	444	1,830	1,260	1,260	1,228	1,284	1,343
Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licenses		-	-	-	-	-	-	-	-	-
Solid Waste Licenses		-	-	-	-	-	-	-	-	-
Computer Software and Applications		139	243	367	910	1,140	1,140	1,108	1,159	1,212
Load Settlement Software Applications		-	-	-	-	-	-	-	-	-
Unspecified		120	60	77	920	120	120	120	126	131
<b>Computer Equipment</b>		646	1,470	473	1,210	1,571	1,571	1,246	1,304	1,364
Computer Equipment		646	1,470	473	1,210	1,571	1,571	1,246	1,304	1,364
<b>Furniture and Office Equipment</b>		356	586	1,623	3,650	4,667	4,667	2,320	2,427	2,538
Furniture and Office Equipment		356	586	1,623	3,650	4,667	4,667	2,320	2,427	2,538
<b>Machinery and Equipment</b>		621	3,438	4,793	2,760	2,255	2,255	4,315	2,631	2,752
Machinery and Equipment		621	3,438	4,793	2,760	2,255	2,255	4,315	2,631	2,752
<b>Transport Assets</b>		4,268	5,342	10,464	16,450	13,473	13,473	9,765	4,629	4,841
Transport Assets		4,268	5,342	10,464	16,450	13,473	13,473	9,765	4,629	4,841
<b>Total Capital Expenditure on new assets</b>	1	24,257	24,849	(4,160)	74,415	66,042	66,042	73,107	56,761	56,929

Table SA34b- Capital expenditure on the Renewal of existing assets by asset class (refer)

The municipality has set out a budget to renew the gravel roads through hiring of plant hire. It can be noted that even though the repairs and maintenance budget is sitting at low % of the PPE.

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		31,756	-	-	6,750	9,790	9,790	6,700	7,008	2,331
Roads Infrastructure		31,756	-	-	6,750	9,790	9,790	6,700	7,008	2,331
Roads		31,756	-	-	6,750	9,790	9,790	6,700	7,008	2,331
Road Structures		-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure on renewal of existing assets</b>	1	31,756	-	-	6,750	9,790	9,790	6,700	7,008	2,331

Table SA34c-Repairs and maintenance expenditure by asset class

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		459	5,815	9,460	5,000	14,700	14,700	7,500	7,845	8,206
Roads Infrastructure		459	5,815	9,460	5,000	14,700	14,700	7,500	7,845	8,206
Roads		-	-	-	-	-	-	-	-	-
Road Structures		459	5,815	9,460	5,000	14,700	14,700	7,500	7,845	8,206
<b>Community Assets</b>		2,325	3,000	1,978	3,300	2,887	2,887	3,300	3,452	3,611
Community Facilities		2,325	3,000	1,978	3,300	2,887	2,887	3,300	3,452	3,611
Halls		2,325	2,706	1,924	3,000	2,737	2,737	3,000	3,138	3,282
Cemeteries/Crematoria		-	295	53	300	150	150	300	314	328
<b>Other assets</b>		168	1,145	4,715	2,900	2,640	2,640	2,900	3,033	3,173
Operational Buildings		168	1,145	4,715	2,900	2,640	2,640	2,900	3,033	3,173
Municipal Offices		168	1,145	4,715	2,900	2,640	2,640	2,900	3,033	3,173
<b>Computer Equipment</b>		4	20	25	40	55	55	66	69	72
Computer Equipment		4	20	25	40	55	55	66	69	72
<b>Furniture and Office Equipment</b>		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
<b>Machinery and Equipment</b>		109	124	233	423	573	573	750	785	821
Machinery and Equipment		109	124	233	423	573	573	750	785	821
<b>Transport Assets</b>		2,755	4,491	4,179	3,557	2,484	2,484	2,771	2,898	3,031
Transport Assets		2,755	4,491	4,179	3,557	2,484	2,484	2,771	2,898	3,031
<b>Total Repairs and Maintenance Expenditure</b>	1	5,820	14,596	20,589	15,220	23,340	23,340	17,287	18,082	18,914

Table SA34e- Capital expenditure on the upgrading of existing assets by asset class

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Capital expenditure on upgrading of existing assets by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		13,625	-	(3,050)	9,729	8,149	8,149	10,094	3,169	33
Roads Infrastructure		13,625	(382)	(2,938)	9,729	8,149	8,149	10,094	3,169	33
Roads		13,625	(382)	(2,938)	9,729	8,149	8,149	10,094	3,169	33
<b>Community Assets</b>		73	46,905	61,320	250	50	50	-	-	-
Sport and Recreation Facilities		-	46,905	61,320	250	50	50	-	-	-
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		-	46,905	61,320	250	50	50	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
<b>Furniture and Office Equipment</b>		-	-	-	650	630	630	650	680	711
Furniture and Office Equipment		-	-	-	650	630	630	650	680	711
<b>Total Capital Expenditure on upgrading of existing assets</b>	1	19,821	46,905	58,269	10,629	8,829	8,829	10,744	3,849	744

SA 35 - Future Financial Implications of the Capital Budget

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA35 Future financial implications of the capital

Vote Description	Ref	2024/25 Medium Term Revenue & Expenditure Framework		
		Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Capital expenditure</b>				1
Vote 1 - EXECUTIVE AND COUNCIL		185	194	202
Vote 2 - BUDGET AND TREASURY		2,591	409	428
Vote 3 - CORPORATE SERVICES		3,288	3,439	3,597
Vote 4 - COMMUNITY SERVICES		15,120	9,864	10,318
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		67,887	53,096	44,813
Vote 6 - PLANNING AND DEVELOPMNT		1,480	617	646
<i>List entity summary if applicable</i>				
<b>Total Capital Expenditure</b>		<b>90,551</b>	<b>67,619</b>	<b>60,004</b>
<b>Future operational costs by vote</b>				2
Vote 1 - EXECUTIVE AND COUNCIL		34,951	36,559	38,061
Vote 2 - BUDGET AND TREASURY		81,503	80,173	71,089
Vote 3 - CORPORATE SERVICES		48,563	46,215	47,860
Vote 4 - COMMUNITY SERVICES		26,001	33,149	34,674
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		(9,201)	1,314	12,100
Vote 6 - PLANNING AND DEVELOPMNT		17,765	19,200	20,083
<i>List entity summary if applicable</i>				
<b>Total future operational costs</b>		<b>199,582</b>	<b>216,610</b>	<b>223,866</b>
<b>Future revenue by source</b>				3
Exchange Revenue		183,307	-	-
Service charges - Waste Water Management		-	-	-
Service charges - Waste Management		4,615	4,827	5,049
Agency services		722	755	790
<i>List other revenues sources if applicable</i>				
<i>List entity summary if applicable</i>				
<b>Total future revenue</b>		<b>188,643</b>	<b>5,582</b>	<b>5,839</b>
<b>Net Financial Implications</b>		<b>101,490</b>	<b>278,646</b>	<b>278,031</b>



SA36 - Consolidated Detailed Capital Budget (refer)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA36 Detailed capital budget

R thousand	Function	Project Description	Project Number	Type	Asset Class	Asset Sub-Class	Ward Location	2024/25 Medium Term Revenue & Expenditure Framework				
								Audited Outcome 2022/23	Current Year 2023/24 Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Parent municipality:</b>												
<i>List all capital projects grouped by Function</i>												
Administrative and Corporate Support	Upgrading of Server	C002002002005_0012	Upgrading	Furniture and Office Equipment		Whole of the Municipality		630	650	680	711	
Administrative and Corporate Support	Municipal Offices( new electrification instalatio	02003003001001_00	New	Operational Buildings	Municipal Offices	Administrative or Head Office (Including Satellite Offices)		300	250	262	274	
Administrative and Corporate Support	Installation of Cameras	PC002003005_00126	New	Furniture and Office Equipment		Administrative or Head Office (Including Satellite Offices)		60	60	63	66	
Administrative and Corporate Support	Fiber connection	PC002003005_00129	New	Furniture and Office Equipment		Administrative or Head Office (Including Satellite Offices)		72	235	650	711	
Administrative and Corporate Support	Procurement of Antivirus Software	02003007002006_00	New	Licences and Rights	Unspecified	Administrative or Head Office (Including Satellite Offices)		77	120	120	131	
Administrative and Corporate Support	OHS Fire Equipment	PC002003009_00233	New	Machinery and Equipment		Administrative or Head Office (Including Satellite Offices)		159	120	126	131	
Administrative and Corporate Support	Procurement of Plant and Equipment	PC002003009_00297	New	Machinery and Equipment		Administrative or Head Office (Including Satellite Offices),Whole of the Municipality,...		40				
Cemeteries, Funeral Parlours and Crematoriums	Creighton Toilets	C001002005005_0030	New	Sanitation Infrastructure	Toilet Facilities	Ward 14		150				
Cemeteries, Funeral Parlours and Crematoriums	Donnybrook Cemety Fencing	02003002001011_00	New	Community Facilities	Cemeteries/Crematoria	Ward 14		-	-	-	-	
Cemeteries, Funeral Parlours and Crematoriums	Underberg Cemety Toilets	02003002001011_00	New	Community Facilities	Cemeteries/Crematoria	Ward 3		-	-	-	-	
Cemeteries, Funeral Parlours and Crematoriums	Construction of Park Tables and Chairs	02003002001013_00	New	Community Facilities	Parks	Whole of the Municipality		-	-	-	-	
Disaster Management	Communication and Information System	02003007002006_00	New	Licences and Rights	Unspecified	Whole of the Municipality						
Finance	-	2002002002002002_00	Upgrading	Sport and Recreation Facilities	Outdoor Facilities	Administrative or Head Office (Including Satellite Offices)		63,906				
Finance	Procurement of Car Wash Equipment	PC002003009_00162	New	Machinery and Equipment		Whole of the Municipality		500	1,400			
Fire Fighting and Protection	Procurement of Furniture and Equipment	PC002003005_00022	New	Furniture and Office Equipment		Administrative or Head Office (Including Satellite Offices)		1,465	3,197	1,610	1,684	
Libraries and Archives	Borehole Installation Nkwezela Library	02003002001010_00	New	Community Facilities	Libraries	Ward 12			300			
Libraries and Archives	Installation of Buglar Guards Creighton Libr	02003003001001_00	New	Operational Buildings	Municipal Offices	Ward 9			300			
Libraries and Archives	-	02003003001001_00	New	Operational Buildings	Municipal Offices	Administrative or Head Office (Including Satellite Offices)						
Libraries and Archives	Procurement of Computer Equipment	02003003001001_00	New	Operational Buildings	Municipal Offices	Administrative or Head Office (Including Satellite Offices)						
Libraries and Archives	Parkhome for fire satellite in ward 3 or 2	02003003001001_00	New	Operational Buildings	Municipal Offices	Administrative or Head Office (Including Satellite Offices)						
Libraries and Archives	-	PC002003009_00205	New	Machinery and Equipment		Ward 3,Whole of the Municipality,...		400				
Libraries and Archives	Disaster Management Gadgets	PC002003009_00322	New	Machinery and Equipment		Administrative or Head Office (Including Satellite Offices)			750	785	821	
Libraries and Archives	Mobile Library	PC002003010_00274	New	Transport Assets		Whole of the Municipality		2,100	3,300	-	-	
Libraries and Archives	Bulwer CSC Backup Water	02003003001001_00329	New						100	105	109	
Licensing and Control of Animals	Construction of Animal Shed	02003003001001_00	New	Operational Buildings	Municipal Offices	Ward 14		150	2,200	2,301	2,307	
Licensing and Control of Animals	Fencing of Animal Pound in Creighton	02003003001001_00	New	Operational Buildings	Municipal Offices	Administrative or Head Office (Including Satellite Offices)			600	628	656	
Mayor and Council	Procurement of Machinery and Equipment	PC002003009_00296	New	Machinery and Equipment		Whole of the Municipality		100				
Police Forces, Traffic and Street Parking	Himeville Traffic Lights	C001002006003_0028	New	Roads Infrastructure	Road Furniture	Ward 2		200	800	837	875	
Police Forces, Traffic and Street Parking	Moblr Licensing Shelter	02003003001001_00	New	Operational Buildings	Municipal Offices	Whole of the Municipality		100				
Police Forces, Traffic and Street Parking	Building of DLTC Offices	02003003001001_00	New	Operational Buildings	Municipal Offices	Whole of the Municipality		400	500	523	547	
Police Forces, Traffic and Street Parking	Pin Code Operated Doors	PC002003005_00284	New	Furniture and Office Equipment		Administrative or Head Office (Including Satellite Offices)		75				
Police Forces, Traffic and Street Parking	Bullet Proof Glass - Reception	PC002003005_00286	New	Furniture and Office Equipment		Administrative or Head Office (Including Satellite Offices)		100				
Police Forces, Traffic and Street Parking	Software Licenses	02003007002004_00	New	Licences and Rights	Computer Software and Applications	Administrative or Head Office (Including Satellite Offices)		17	25			
Population Development	Paving and Parking	02003002001013_00	New	Community Facilities	Parks	Ward 10		387				

Population Development	Guard House	002003003001001_00	New	Operational Buildings	Municipal Offices	Administrative or Head Office (Including Satellite Offices)	92				
Project Management Unit	Renewal of Gravel Roads	001001001006001_00	Renewal	Roads Infrastructure	Roads	Whole of the Municipality	9,790	6,700	7,008	2,331	
Project Management Unit	Underberg Asphalt Road Phase 2	001001002006001_00	Upgrading	Roads Infrastructure	Roads	Ward 10	1,733	3,500			
Project Management Unit	Underberg CBD infrastructure Upgrade	001001002006001_00	Upgrading	Roads Infrastructure	Roads	Ward 3	1,250	15	16	16	
Project Management Unit	Creighton CBD Infrastructure Upgrade	001001002006001_00	Upgrading	Roads Infrastructure	Roads	Ward 14	463	15	16	16	
Project Management Unit	Bulwer CBD Infrastructure Upgrade	001001002006001_00	Upgrading	Roads Infrastructure	Roads	Ward 10	800	3,564	-	-	
Project Management Unit	Upgrading of Gravel Roads	001001002006001_00	Upgrading	Roads Infrastructure	Roads	Whole of the Municipality	1,500				
Project Management Unit	Street Lights	C001002001003_002	New	Electrical Infrastructure	HV Switching Station	Whole of the Municipality	2,500	2,700	2,824	2,954	
Project Management Unit	Donnybrook Toilets	C001002005005_002	New	Sanitation Infrastructure	Toilet Facilities	Ward 13	600				
Project Management Unit	Sdangeni Bridge Road	C001002006001_001	New	Roads Infrastructure	Roads	Ward 1	1,079				
Project Management Unit	Bulwer Asphalt Road Phase 7	C001002006001_001	New	Roads Infrastructure	Roads	Ward 10	3,235	2,929	-	-	
Project Management Unit	Himeville Asphalt Surfacing Phase 2	C001002006001_001	New	Roads Infrastructure	Roads	Ward 1	3,000				
Project Management Unit	Makawusane Sport Field Phase 2	2002002002002002_0	Upgrading	Sport and Recreation Facilities	Outdoor Facilities	Ward 15	50				
Project Management Unit	Hlabeni Community Hall	002003002001001_00	New	Community Facilities	Halls	Ward 6	100	50	52	55	
Project Management Unit	MasameniiMnyaneni Community Hall	002003002001001_00	New	Community Facilities	Halls	Ward 15	5,235	80			
Project Management Unit	Nomjidi Community Hall	002003002001001_00	New	Community Facilities	Halls	Ward 14	500	2,500	-	-	
Project Management Unit	Mafolia Community Hall	002003002001001_00	New	Community Facilities	Halls	Ward 10, Ward 11,...	550	50	52	55	
Project Management Unit	Construction of Zwelisha Creche Ward 2	002003002001001_00	New	Community Facilities	Halls	Ward 14		2,695			
Project Management Unit	Construction of Thonsini Community Hall & c	002003002001001_00	New	Community Facilities	Halls	Ward 4		2,995			
Project Management Unit	Construction of Phosane Hall Ward 12	002003002001001_00	New	Community Facilities	Halls	Ward 12		868			
Project Management Unit	Langeilhe Creche	002003002001002_00	New	Community Facilities	Centres	Ward 12	25				
Project Management Unit	Gala Creche	002003002001003_00	New	Community Facilities	Crèches	Ward 7	2,322	10			
Project Management Unit	Lwazi Creche (Mkhazini)	002003002001003_00	New	Community Facilities	Crèches	Ward 1	2,310				
Project Management Unit	Sizamakuhle Creche (Njobokazi)	002003002001003_00	New	Community Facilities	Crèches	Ward 10	2,498	10			
Project Management Unit	Glan Maize Community Hall	002003002001003_00	New	Community Facilities	Crèches	Ward 2		2,695			
Project Management Unit	Construction of Khubeni Crèche Ward 3	002003002001003_00	New	Community Facilities	Crèches	Ward 3		2,501			
Project Management Unit	Construction of Siyathuthuka Crèche Ward 5	002003002001003_00	New	Community Facilities	Crèches	Ward 5		2,995			
Project Management Unit	Construction of Hlane Crèche Ward 6	002003002001003_00	New	Community Facilities	Crèches	Ward 6		1,655			
Project Management Unit	Construction of Ekupholeni Crèche Ward 11	002003002001003_00	New	Community Facilities	Crèches	Ward 11		869			
Project Management Unit	Centcow Phase 2	002003002001016_00	New	Community Facilities	Public Ablution Facilities	Ward 6	1,000	2,000	-	-	
Project Management Unit	Bus Shelters	002003002001021_00	New	Community Facilities	Taxi Ranks/Bus Terminals	Whole of the Municipality	240	300	314	328	
Project Management Unit	Creighton Artificial Sportfield	002003002002002_00	New	Sport and Recreation Facilities	Outdoor Facilities	Whole of the Municipality	7,164	80			
Project Management Unit	Maguzwana Sport Field	002003002002002_00	New	Sport and Recreation Facilities	Outdoor Facilities	Ward 5	102	6,038	32,694	35,356	
Project Management Unit	Construction of Bazini Sports Field	002003002002002_00	New	Sport and Recreation Facilities	Outdoor Facilities	Ward 8		1,398			
Project Management Unit	Storage Rooms	002003003001001_00	New	Operational Buildings	Municipal Offices	Administrative or Head Office (Including Satellite Offices)	2,937	25	26	27	
Project Management Unit	Building of Municipal Offices	002003003001001_00	New	Operational Buildings	Municipal Offices	Administrative or Head Office (Including Satellite Offices)	350	500	523	-	
Project Management Unit	-	002003003001001_00	New	Operational Buildings	Municipal Offices	Whole of the Municipality					
Project Management Unit	Procurement of Computer Equipment	PC002003004_00024	New	Computer Equipment		Administrative or Head Office (Including Satellite Offices)	473	1,571	1,246	1,304	1,364

Roads	Upgrading of Himeville Township Asphalt Roads	001001002006001_00	Upgrading	Roads Infrastructure	Roads	Ward 2	500	3,000	3,138	-	
Roads	Bulwer Asphalt Road Phase 7	001001002006001_00	Upgrading	Roads Infrastructure	Roads	Ward 10	1,313				
Roads	Storm Water Pipes and Culverts	C001002006001_002	New	Roads Infrastructure	Roads	Whole of the Municipality	379	400	418	-	
Roads	Pedestrian Bridge	C001002006001_002	New	Roads Infrastructure	Roads	Ward 1	2,500				
Roads	Ndlangisa Pedestrian Bridge	C001002006001_003	New	Roads Infrastructure	Roads	Ward 5		500	523	-	
Roads	Gobhogobho Pedestrian Bridge	C001002006001_003	New	Roads Infrastructure	Roads	Ward 10		500	523	-	
Roads	Half My Right Pedestrian Bridge	C001002006001_003	New	Roads Infrastructure	Roads	Ward 12		500	523	-	
Roads	Ridge to Nwasahlobo	C001002006001_003	New	Roads Infrastructure	Roads	Ward 1		500	523	-	
Roads	Mandawe Access Road	C001002006001_003	New	Roads Infrastructure	Roads	Ward 15		2,000			
Roads	Tar's Valley Access Road	C001002006001_003	New	Roads Infrastructure	Roads	Ward 7		2,000			
Roads	Mqabsheni Access Road	C001002006001_003	New	Roads Infrastructure	Roads	Ward 1		2,500			
Roads	Concrete Surfacing of Mance Road	C001002006001_003	New	Roads Infrastructure	Roads	Ward 3		300			
Roads	Concrete Surfacing of Valley View	C001002006001_003	New	Roads Infrastructure	Roads	Ward 3		300			
Roads	Construction of Creighton Stormwater	PC001002006001_0	New	Roads Infrastructure	Roads	Ward 10		500			
Roads	Construction of Jackson Bridge	PC001002007001_0	New	Storm water Infrastructure	Drainage Collection	Ward 14		1,000	-	-	
Roads	Battery Energy Storage System	002003003001011_00	New	Operational Buildings	Capital Spares	Administrative or Head Office (Including Satellite Offices)	420	300	314	-	
Roads	Procurement of Plant and Equipment	PC002003009_00027	New	Machinery and Equipment		Administrative or Head Office (Including Satellite Offices), Whole of the Municipality,	4,343	1,050	1,345	1,407	1,472
Roads	Procurement of Transport assets	PC002003010_00023	New	Transport Assets		Administrative or Head Office (Including Satellite Offices)	10,625	11,373	6,465	4,629	4,841
Solid Waste Removal	Skip Bins	PC002003009_00294	New	Machinery and Equipment		Whole of the Municipality		435	300	314	328
Solid Waste Removal	Horizontal Bailer	PC002003009_00338	New	Machinery and Equipment		Whole of the Municipality		400			
Storm Water Management	Construction of Storm Water	C001002006001_002	New	Roads Infrastructure	Roads	Whole of the Municipality	500	500	523	547	
Town Planning, Building Regulations and Enforcement	Procurement of Parkhome	002003003001001_00	New	Operational Buildings	Municipal Offices	KZN436 Dr Nkosazana Dlamini Zuma	60	1,440			
Administrative and Corporate Support	Procurement of Computer Software	PC00200300700200	New	Licences and Rights	Computer Software and Applications	Administrative or Head Office (Including Satellite Offices)	350	1,115	1,108	1,159	1,212
Z ???	MIG	PC001002006001_0									
<b>Total Capital expenditure</b>							<b>66,919</b>	<b>68,233</b>	<b>90,551</b>	<b>67,619</b>	<b>60,004</b>

SA37- Projects Delayed from Previous Financial Year/s

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA37 Projects delayed from previous financial year/s

R thousand	Function	Project name	IUDF	Own Strategic Objectives	Asset Class	Previous target year to complete	Current Year 2022/23		2023/24 Medium Term Revenue & Expenditure Framework		
							Original Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b>Parent municipality:</b> <i>List all capital projects grouped by Function</i>											
	Project Management Unit	Creighton Artificial Sportfield	<i>Inclusion and access</i>	To construct community recreational amenities	<i>Sport and Recreation Facilities</i>		8,000	8,000	5,000		
	Project Management Unit	Sdangeni Bridge Road	<i>Inclusion and access</i>	ity, social services and facilitate additional infrastructure provision	<i>Roads Infrastructure</i>		1,050	1,050	1,205		
	Project Management Unit	Matbhla Community Hall	<i>Growth</i>	nstruct community recreational amenities and maintain existing stru	<i>Community Facilities</i>		3,500	3,500	1,500		

## 2.13 LEGISLATION COMPLIANCE STATUS

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

### a. In year reporting

In year reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved and includes monthly published financial performance on the municipality's website.

### b. Internship Programmes

Internship programme – the municipality is participating in the Municipal Financial Management Internship programme and has employed three interns currently and in a process to employ the other two before the end of the financial year. The three interns are undergoing training in various divisions of the Financial Services Department and internal auditing. Two of the interns have attended the MFMP and completed it, the other three interns will start at the beginning of the new financial year.

### c. Budget and Treasury Office

Budget and Treasury Office has been established in accordance with the MFMA.

### d. Audit Committee

An Audit Committee was established and is fully functional.

### e.) Service Delivery and Budget implementation Plan

The detail SDBIP document is at a final stage and will be finalized within 28 days after approval of the 2024/25 MTREF.

### f.) Annual Report

Annual Report Annual report is compiled in terms of the MFMA and National Treasury requirements.

**g.) Policies**

Policies The review of all budget related policies has taken place in terms of Regulation 7 of the MBRR.

**h.) Budget Preparation**

This Budget has been prepared in terms of section 21 of the MFMA No. 56 of 2003. The municipality has taken into consideration the macro-economic performance and projections when preparing the 2024/2025 MTREF Municipal Budget as stipulated in MFMA circular No. 123.

Fiscal year	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027
	<b>Actual</b>	<b>Estimate</b>	<b>Forecast</b>	<b>Forecast</b>	<b>Forecast</b>	<b>Forecast</b>
CPI Inflation	4.9%	6.9%	5.3%	4.9%	4.6%	4.6%

**2.13 OTHER SUPPORTING DOCUMENTS**

Table SA1 - Supporting detail to budgeted financial performance

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>R thousand</b>											
<b>REVENUE ITEMS:</b>											
<b>Non-exchange revenue by source</b>											
<b>Property rates</b>	6										
Total Property Rates		37,097	38,713	43,277	65,328	63,973	63,973	55,736	66,708	69,777	72,987
less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		2,779	4,023	2,203	19,923	21,643	21,643	16,946	22,593	23,632	24,719
<b>Net Property Rates</b>		<b>34,318</b>	<b>34,690</b>	<b>41,074</b>	<b>45,404</b>	<b>42,329</b>	<b>42,329</b>	<b>38,791</b>	<b>44,116</b>	<b>46,145</b>	<b>48,268</b>
<b>Exchange revenue service charges</b>											
<b>Service charges - Electricity</b>	6										
Total Service charges - Electricity		-	-	-	-	-	-	-	-	-	-
less Revenue Foregone (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-	-
less Cost of Free Basic Services (50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-	-
<b>Net Service charges - Electricity</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Service charges - Water</b>	6										
Total Service charges - Water		-	-	-	-	-	-	-	-	-	-
less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-	-
less Cost of Free Basic Services (6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-	-
<b>Net Service charges - Water</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Service charges - Waste Water Management</b>											
Total Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-	-
less Revenue Foregone (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-	-
less Cost of Free Basic Services (free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-	-
<b>Net Service charges - Waste Water Management</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Service charges - Waste Management</b>	6										
Total refuse removal revenue		3,878	4,006	4,197	4,421	4,421	4,421	3,679	4,615	4,827	5,049
Total landfill revenue		-	-	-	-	-	-	-	-	-	-
less Revenue Foregone (in excess of one removal a week to indigent households)		-	-	-	-	-	-	-	-	-	-
less Cost of Free Basic Services (removed once a week to indigent households)		-	-	-	-	-	-	-	-	-	-
<b>Net Service charges - Waste Management</b>		<b>3,878</b>	<b>4,006</b>	<b>4,197</b>	<b>4,421</b>	<b>4,421</b>	<b>4,421</b>	<b>3,679</b>	<b>4,615</b>	<b>4,827</b>	<b>5,049</b>

<b>EXPENDITURE ITEMS:</b>											
<b>Employee related costs</b>											
Basic Salaries and Wages	2	46,601	52,792	58,107	64,623	64,498	64,498	54,394	72,411	75,407	78,876
Pension and UIF Contributions		7,021	7,993	9,079	10,438	10,438	10,438	8,755	11,477	12,005	12,557
Medical Aid Contributions		3,002	3,230	2,690	3,871	3,871	3,871	3,279	4,430	4,634	4,847
Overtime		-	1,507	1,559	2,168	2,168	2,168	1,413	2,388	2,498	2,613
Performance Bonus		3,723	4,080	4,149	5,466	5,466	5,466	4,353	5,993	6,269	6,557
Motor Vehicle Allowance		330	461	459	573	573	573	429	587	614	642
Cellphone Allowance		-	-	-	-	-	-	-	-	-	-
Housing Allowances		190	212	170	477	477	477	153	494	517	541
Other benefits and allowances		2,706	1,948	2,359	2,980	2,980	2,980	2,091	2,935	3,070	3,211
Payments in lieu of leave		-	-	-	-	-	-	-	-	-	-
Long service awards		990	0	223	421	421	421	567	421	440	461
Post-retirement benefit obligations	4	1,468	1,363	632	1,600	1,600	1,600	498	1,600	1,674	1,751
Entertainment		-	-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-	-
<b>sub-total</b>	5	66,031	73,587	79,425	92,616	92,491	92,491	75,931	102,736	107,128	112,056
<u>Less: Employees costs capitalised to PPE</u>		-	-	-	-	-	-	-	-	-	-
<b>Total Employee related costs</b>	1	66,031	73,587	79,425	92,616	92,491	92,491	75,931	102,736	107,128	112,056
<b>Depreciation and amortisation</b>											
Depreciation of Property, Plant & Equipment		32,817	48,066	45,448	57,179	44,078	44,078	43,235	40,768	36,846	25,761
Lease amortisation		177	155	489	170	170	170	370	463	484	506
Capital asset impairment		-	-	-	-	-	-	-	-	-	-
<b>Total Depreciation and amortisation</b>	1	32,995	48,220	45,937	57,349	44,248	44,248	43,605	41,231	37,330	26,267
<b>Bulk purchases - electricity</b>											
Electricity Bulk Purchases		-	-	-	-	-	-	-	-	-	-
<b>Total bulk purchases</b>	1	-	-	-	-	-	-	-	-	-	-
<b>Transfers and grants</b>											
Cash transfers and grants		1,085	1,052	610	700	700	700	491	1,700	1,778	1,860
Non-cash transfers and grants		946	-	-	-	1,050	1,050	847	-	-	-
<b>Total transfers and grants</b>	1	2,031	1,052	610	700	1,750	1,750	1,338	1,700	1,778	1,860
<b>Contracted services</b>											
Outsourced Services		13,061	19,080	22,923	23,053	23,642	23,642	20,812	30,239	27,049	27,812
Consultants and Professional Services		3,923	18,275	1,957	10,650	8,984	8,984	3,997	13,182	13,592	14,045
Contractors		6,359	15,340	16,484	15,811	37,380	37,380	12,645	24,689	20,661	21,612
<b>sub-total</b>	1	23,343	52,695	41,364	49,514	70,007	70,007	37,454	68,110	61,302	63,469
<b>Operational Costs</b>											
Collection costs		-	-	-	-	-	-	-	-	-	-
Contributions to 'other' provisions		-	-	-	-	-	-	-	-	-	-
Audit fees		1,745	1,438	351	3,801	4,001	4,001	3,542	3,937	4,118	4,308
<b>Other Operational Costs</b>											
Operating Leases		115	102	152	67	67	67	56	100	105	109
Operational Cost		22,416	30,273	40,968	33,388	41,412	41,412	33,049	42,040	42,058	43,992
Statutory Payments other than Income Taxes		-	-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-
<b>Total Operational Costs</b>	1	24,275	31,813	41,470	37,255	45,480	45,480	36,648	46,077	46,281	48,410
<b>Repairs and Maintenance by Expenditure Item</b>											
Employee related costs	8	-	-	-	-	-	-	-	-	-	-
Inventory Consumed (Project Maintenance)		-	-	-	-	-	-	-	-	-	-
Contracted Services		5,820	14,596	20,589	-	23,340	23,340	11,908	17,287	18,082	18,914
Other Expenditure		-	-	-	-	-	-	-	-	-	-
<b>Total Repairs and Maintenance Expenditure</b>	9	5,820	14,596	20,589	-	23,340	23,340	11,908	17,287	18,082	18,914
<b>Inventory Consumed</b>											
Inventory Consumed - Water		-	-	-	-	-	-	-	-	-	-
Inventory Consumed - Other		-	-	-	5,100	7,165	7,165	-	7,479	7,823	8,182
<b>Total Inventory Consumed &amp; Other Material</b>		-	-	-	5,100	7,165	7,165	-	7,479	7,823	8,182

Table SA2 - Matrix financial performance budget (revenue source/expenditure type and department)

## KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

R thousand	1	Vote 1 - EXECUTIVE AND COUNCIL	Vote 2 - BUDGET AND TREASURY	Vote 3 - CORPORATE SERVICES	Vote 4 - COMMUNITY SERVICES	Vote 5 - PUBLIC WORKS AND BASIC SERVICES	Vote 6 - PLANNING AND DEVELOPMENT	Total
<b>Revenue</b>								
<b>Exchange Revenue</b>								
Service charges - Waste Management		-	-	-	4,615	-	-	4,615
Sale of Goods and Rendering of Services		-	309	-	9	4,786	315	5,419
Agency services		-	-	-	722	-	-	722
Interest earned from Current and Non Current Assets		-	16,027	-	-	-	-	16,027
Rental from Fixed Assets		-	1,583	-	-	-	-	1,583
Licence and permits		-	-	-	421	-	8	428
Operational Revenue		-	734	59	-	-	-	793
<b>Non-Exchange Revenue</b>								
Property rates		-	44,116	-	-	-	-	44,116
Surcharges and Taxes		-	-	-	-	-	-	-
Fines, penalties and forfeits		-	340	-	580	-	-	919
Licences or permits		-	-	-	19	-	-	19
Transfer and subsidies - Operational		-	172,640	-	4,873	1,832	-	179,345
Interest		-	5,937	-	-	-	-	5,937
<b>Total Revenue (excluding capital transfers and contributions)</b>		-	241,685	59	11,239	6,618	322	259,923
<b>Expenditure</b>								
Employee related costs		8,295	18,160	15,225	28,157	23,761	9,138	102,736
Remuneration of councillors		13,057	-	-	-	-	-	13,057
Bulk purchases - electricity		-	-	-	-	-	-	-
Inventory consumed		356	56	989	2,171	1,279	2,627	7,479
Debt impairment		-	4,746	-	-	-	-	4,746
Depreciation and amortisation		-	41,231	-	-	-	-	41,231
Interest		-	1,097	-	-	-	-	1,097
Contracted services		5,528	4,689	23,635	4,411	24,034	5,812	68,110
Transfers and subsidies		-	700	1,000	-	-	-	1,700
Irrecoverable debts written off		-	3,900	-	-	-	-	3,900
Operational costs		7,899	9,516	11,002	6,383	9,611	1,667	46,077
Losses on disposal of Assets		-	-	-	-	-	-	-
Other Losses		-	-	-	-	-	-	-
<b>Total Expenditure</b>		35,136	84,095	51,851	41,121	58,685	19,245	290,133
<b>Surplus/(Deficit)</b>		(35,136)	157,590	(51,792)	(29,882)	(52,067)	(18,923)	(30,210)
Transfers and subsidies - capital (monetary allocations)		-	-	-	-	31,718	-	31,718
<b>Income Tax</b>		(35,136)	157,590	(51,792)	(29,882)	(20,349)	(18,923)	1,508



Table SA3 - Supporting detail to Budgeted Financial Position

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand											
<b>ASSETS</b>											
<b>Trade and other receivables from exchange transactions</b>											
Waste		-	8,299	8,656	10,922	10,502	10,502	10,210	11,724	13,000	14,335
Waste Water		-	-	-	-	-	-	-	-	-	-
Other trade receivables from exchange transactions		-	1,225	1,387	2,048	1,619	1,619	2,263	1,619	1,619	1,619
<b>Gross: Trade and other receivables from exchange transactions</b>		-	9,523	10,043	12,971	12,120	12,120	12,473	13,342	14,619	15,954
<b>Less: Impairment for debt</b>		-	(7,902)	(8,615)	(6,343)	(8,615)	(8,615)	(8,615)	(8,615)	(8,615)	(8,615)
Impairment for Electricity		-	-	-	-	-	-	-	-	-	-
Impairment for Water		-	-	-	-	-	-	-	-	-	-
Impairment for Waste		-	(7,902)	(8,615)	(6,343)	(8,615)	(8,615)	(8,615)	(8,615)	(8,615)	(8,615)
Impairment for Waste Water		-	-	-	-	-	-	-	-	-	-
Impairment for other trade receivables from exchange transactions		-	-	-	-	-	-	-	-	-	-
<b>Total net Trade and other receivables from Exchange Trx</b>		-	1,622	1,429	6,628	3,506	3,506	3,859	4,728	6,004	7,339
<b>Receivables from non-exchange transactions</b>											
Property rates		-	70,872	17,144	75,969	85,488	85,488	102,910	97,672	110,416	123,746
Less: Impairment of Property rates		-	(31,615)	865	(33,620)	(32,790)	(32,790)	(30,321)	(37,536)	(41,238)	(45,112)
<b>Net Property rates</b>		-	39,257	18,009	42,349	52,698	52,698	72,589	60,136	69,177	78,635
Other receivables from non-exchange transactions		-	3,507	1,565	4,904	3,268	3,268	1,237	4,187	5,149	6,155
Impairment for other receivables from non-exchange transactions		-	(1,493)	(2,118)	(1,815)	(1,465)	(1,465)	(569)	(1,465)	(1,465)	(1,465)
<b>Net other receivables from non-exchange transactions</b>		-	2,013	(552)	3,089	1,803	1,803	668	2,722	3,684	4,690
<b>Total net Receivables from non-exchange transactions</b>		-	41,270	17,457	45,438	54,501	54,501	73,257	62,858	72,861	83,325
Acquisitions		-	-	-	2,332	3,084	3,084	-	3,926	4,107	4,296
Issues	7	-	-	-	(2,332)	(3,669)	(3,669)	-	(3,926)	(4,107)	(4,296)
Adjustments	8	-	-	-	-	-	-	-	-	-	-
Write-offs	9	-	-	-	-	-	-	-	-	-	-
<b>Closing balance - Consumables Standard Rated</b>		-	-	-	-	(585)	(585)	-	-	-	-
<b>Zero Rated</b>											
Acquisitions		-	-	-	128	55	55	-	-	-	-
Issues	7	-	-	-	(128)	(55)	(55)	-	-	-	-
Acquisitions		-	-	-	2,640	3,541	3,541	-	3,552	3,716	3,887
Issues	7	-	-	-	(2,640)	(3,441)	(3,441)	-	(3,552)	(3,716)	(3,887)
Adjustments	8	-	-	-	-	-	-	-	-	-	-
Write-offs	9	-	-	-	-	-	-	-	-	-	-
<b>Closing balance - Materials and Supplies</b>		-	-	-	-	100	100	-	-	-	-
<b>Closing Balance - Inventory &amp; Consumables</b>		-	-	-	-	(485)	(485)	-	-	-	-

<b>Property, plant and equipment (PPE)</b>											
PPE at cost valuation (excl. finance leases)		568,503	640,997	683,556	842,440	794,735	794,735	758,099	883,938	950,147	1,008,676
Leases recognised as PPE	3	2,445	1,279	1,279	1,279	1,279	1,279	1,279	1,279	1,279	1,279
Less: Accumulated depreciation		(118,737)	(162,660)	(198,416)	(269,246)	(242,803)	(242,803)	(241,960)	(283,571)	(320,417)	(346,178)
<b>Total Property, plant and equipment (PPE)</b>	<b>2</b>	<b>452,211</b>	<b>479,616</b>	<b>486,420</b>	<b>574,473</b>	<b>553,212</b>	<b>553,212</b>	<b>517,418</b>	<b>601,647</b>	<b>631,010</b>	<b>663,778</b>
<b>LIABILITIES</b>											
<b>Current liabilities - Financial liabilities</b>											
Short term loans (other than bank overdraft)		-	-	-	-	-	-	-	-	-	-
Current portion of long-term liabilities		171	(0)	472	171	233	233	41	233	233	233
<b>Total Current liabilities - Financial liabilities</b>		<b>171</b>	<b>(0)</b>	<b>472</b>	<b>171</b>	<b>233</b>	<b>233</b>	<b>41</b>	<b>233</b>	<b>233</b>	<b>233</b>
<b>Trade and other payables</b>											
Trade and other payables from exchange transactions		37,845	50,747	49,852	57,258	12,158	12,158	41,177	67,904	68,704	57,758
Other trade payables from exchange transactions		-	-	-	-	-	-	-	-	-	-
Trade payables from Non-exchange transactions: Unspent conditional		6,413	11,024	(12,713)	5,604	5,824	5,824	5,406	5,824	5,824	5,824
Trade payables from Non-exchange transactions: Other		2,107	-	-	-	-	-	-	-	-	-
VAT		-	2,864	4,069	14,501	4,214	4,214	4,832	4,349	4,490	4,638
<b>Total Trade and other payables</b>	<b>2</b>	<b>46,366</b>	<b>64,636</b>	<b>41,208</b>	<b>77,363</b>	<b>22,196</b>	<b>22,196</b>	<b>51,415</b>	<b>78,077</b>	<b>79,018</b>	<b>68,220</b>
<b>Non current liabilities - Financial liabilities</b>											
Borrowing	4	-	-	385	-	385	385	385	385	385	385
Other financial liabilities		-	-	-	-	-	-	-	-	-	-
<b>Total Non current liabilities - Financial liabilities</b>		<b>-</b>	<b>-</b>	<b>385</b>	<b>-</b>	<b>385</b>	<b>385</b>	<b>385</b>	<b>385</b>	<b>385</b>	<b>385</b>
<b>Non current liabilities - Long Term portion of trade payables</b>											
List other major provision items		-	-	-	-	-	-	-	-	-	-
Refuse landfill site rehabilitation		8,857	9,552	9,878	7,757	9,878	9,878	10,615	9,878	9,878	9,878
Other		3,257	3,373	3,328	3,257	3,328	3,328	3,328	3,328	3,328	3,328
<b>Total Provisions</b>		<b>12,114</b>	<b>12,925</b>	<b>13,206</b>	<b>11,014</b>	<b>13,206</b>	<b>13,206</b>	<b>13,943</b>	<b>13,206</b>	<b>13,206</b>	<b>13,206</b>
<b>CHANGES IN NET ASSETS</b>											
<b>Accumulated surplus/(deficit)</b>											
Accumulated surplus/(deficit) - opening balance		516,501	601,907	624,017	609,055	670,456	670,456	670,456	620,970	622,478	626,534
GRAP adjustments		-	-	-	-	-	-	-	-	-	-
Restated balance		516,501	601,907	624,017	609,055	670,456	670,456	670,456	620,970	622,478	626,534
Surplus/(Deficit)		85,140	28,405	47,243	11,785	9,655	9,655	34,070	1,508	4,056	4,854
Transfers to/from Reserves		-	(522)	(815)	-	-	-	-	-	-	-
Depreciation offsets		-	-	-	-	-	-	-	-	-	-
Other adjustments		148	2,352	-	-	-	-	-	-	-	-
<b>Accumulated Surplus/(Deficit)</b>	<b>1</b>	<b>601,790</b>	<b>632,142</b>	<b>670,444</b>	<b>620,840</b>	<b>680,112</b>	<b>680,112</b>	<b>704,527</b>	<b>622,478</b>	<b>626,534</b>	<b>631,388</b>
<b>Reserves</b>											
Housing Development Fund		5,493	5,493	5,493	5,493	5,493	5,493	5,493	5,493	5,493	5,493
Capital replacement		-	522	1,338	-	1,338	1,338	1,338	1,338	1,338	1,338
<b>Total Reserves</b>	<b>2</b>	<b>5,493</b>	<b>6,015</b>	<b>6,831</b>	<b>5,493</b>	<b>6,831</b>	<b>6,831</b>	<b>6,831</b>	<b>6,831</b>	<b>6,831</b>	<b>6,831</b>
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>2</b>	<b>607,283</b>	<b>638,157</b>	<b>677,275</b>	<b>626,333</b>	<b>686,943</b>	<b>686,943</b>	<b>711,358</b>	<b>629,309</b>	<b>633,365</b>	<b>638,219</b>

SA9 - Social, Economic and Demographic Statistics and Assumptions

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2020/21	2021/22	2022/23	Current Year 2023/24	2024/25 Medium Term Revenue & Expenditure Framework		
						Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Demographics</b>												
Population		Stats SA community survey	-	-	-	118	118	118	118	118	118	118
Females aged 5 - 14		Stats SA community survey	-	-	-	24	24	24	24	24	24	24
Males aged 5 - 14		Stats SA community survey	-	-	-	22	22	22	22	22	22	22
Females aged 15 - 34		Stats SA community survey	-	-	-	24	24	24	24	24	24	24
Males aged 15 - 34		Stats SA community survey	-	-	-	22	22	22	22	22	22	22
Unemployment		Stats SA community survey	-	-	-	19	19	19	19	19	19	19
<b>Monthly household income (no. of households)</b>												
No income	1, 12	Stats SA community survey	-	-	-	5	5	5	5	5	5	5
R1 - R1 600		Stats SA community survey	-	-	-	1	1	1	1	1	1	1
R1 601 - R3 200		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
R3 201 - R6 400		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
R6 401 - R12 800		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
R12 801 - R25 600		Stats SA community survey	-	-	-	8	8	8	8	8	8	8
R25 601 - R51 200		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
R52 201 - R102 400		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
R102 401 - R204 800		Stats SA community survey	-	-	-	1	1	1	1	1	1	1
R204 801 - R409 600		Stats SA community survey	-	-	-	0	0	0	0	0	0	0
R409 601 - R819 200		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
> R819 200		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
<b>Poverty profiles (no. of households)</b>												
< R2 060 per household per month	13	0	-	-	-	-	-	-	-	-	-	-
	2	0	-	-	-	18,956	18,956	18,956	18,956	18,956	18,956	18,956
<b>Household/demographics (000)</b>												
Number of people in municipal area		Stats SA community survey	-	-	-	118	118	118	118	118	118	118
Number of poor people in municipal area		Stats SA community survey	-	-	-	19	19	19	19	19	19	19
Number of households in municipal area		Stats SA community survey	-	-	-	30	30	30	30	30	30	30
Number of poor households in municipal area		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
Definition of poor household (R per month)		Stats SA community survey	-	-	-	3,120	3,240	3,240	3,240	3,360	3,360	3,360
<b>Housing statistics</b>												
Formal	3	0	-	-	-	11,303	11,303	11,303	11,303	11,303	11,303	11,303
Informal		0	-	-	-	18,316	18,316	18,316	18,316	18,316	18,316	18,316
<b>Total number of households</b>			-	-	-	29,619	29,619	29,619	29,619	29,619	29,619	29,619
Dwellings provided by municipality	4	0	-	-	-	-	-	-	-	-	-	-
Dwellings provided by province/s		0	-	-	-	-	-	-	-	-	-	-
Dwellings provided by private sector	5	0	-	-	-	-	-	-	-	-	-	-
<b>Total new housing dwellings</b>			-	-	-	-	-	-	-	-	-	-
<b>Economic</b>												
Inflation/inflation outlook (CPIX)	6					0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest rate - borrowing						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest rate - investment						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Remuneration increases						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Consumption growth (electricity)						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Consumption growth (water)						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>Collection rates</b>												
Property tax/service charges	7					0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Rental of facilities & equipment						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest - external investments						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest - debtors						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Revenue from agency services						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Total municipal services	Ref.		2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
		<b>Household service targets (000)</b>									
		<b>Water:</b>									
		Piped water inside dwelling	2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852
		Piped water inside yard (but not in dwelling)	26,767	26,767	26,767	26,767	26,767	26,767	26,767	26,767	26,767
	8	Using public tap (at least min.service level)	-	-	-	-	-	-	-	-	-
	10	Other water supply (at least min.service level)	-	-	-	-	-	-	-	-	-
		<b>Minimum Service Level and Above sub-total</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>
	9	Using public tap (< min.service level)	-	-	-	-	-	-	-	-	-
	10	Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-
		No water supply	-	-	-	-	-	-	-	-	-
		<b>Below Minimum Service Level sub-total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
		<b>Total number of households</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>
		<b>Sanitation/sewerage:</b>									
		<b>Refuse:</b>									
		Removed at least once a week	-	-	-	-	-	-	-	-	-
		<b>Minimum Service Level and Above sub-total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
		Removed less frequently than once a week	2,365	2,365	2,365	2,365	2,365	2,365	2,371	2,371	2,371
		Using communal refuse dump	40,297	40,297	40,297	40,297	40,297	40,297	40,533	40,533	40,533
		Using own refuse dump	2,393	2,393	2,393	2,393	2,393	2,393	2,393	2,393	2,393
		Other rubbish disposal	-	-	-	-	-	-	-	-	-
		No rubbish disposal	-	-	-	-	-	-	-	-	-
		<b>Below Minimum Service Level sub-total</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,297</b>	<b>45,297</b>	<b>45,297</b>
		<b>Total number of households</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,297</b>	<b>45,297</b>	<b>45,297</b>
		<b>Municipal in-house services</b>									
		<b>Household service targets (000)</b>									
		<b>Water:</b>									
		Piped water inside dwelling	2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852
		Piped water inside yard (but not in dwelling)	26,767	26,767	26,767	26,767	26,767	26,767	26,767	26,767	26,767
	8	Using public tap (at least min.service level)	-	-	-	-	-	-	-	-	-
	10	Other water supply (at least min.service level)	-	-	-	-	-	-	-	-	-
		<b>Minimum Service Level and Above sub-total</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>
	9	Using public tap (< min.service level)	-	-	-	-	-	-	-	-	-
	10	Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-
		No water supply	-	-	-	-	-	-	-	-	-
		<b>Below Minimum Service Level sub-total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
		<b>Total number of households</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>
		<b>Sanitation/sewerage:</b>									
		<b>Refuse:</b>									
		Removed at least once a week	-	-	-	-	-	-	-	-	-
		<b>Minimum Service Level and Above sub-total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
		Removed less frequently than once a week	2,365	2,365	2,365	2,365	2,365	2,365	2,371	2,371	2,371
		Using communal refuse dump	40,297	40,297	40,297	40,297	40,297	40,297	40,533	40,533	40,533
		Using own refuse dump	2,393	2,393	2,393	2,393	2,393	2,393	2,393	2,393	2,393
		Other rubbish disposal	-	-	-	-	-	-	-	-	-
		No rubbish disposal	-	-	-	-	-	-	-	-	-
		<b>Below Minimum Service Level sub-total</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,297</b>	<b>45,297</b>	<b>45,297</b>
		<b>Total number of households</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,297</b>	<b>45,297</b>	<b>45,297</b>
		<b>Total number of households</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
		<b>Detail of Free Basic Services (FBS) provided</b>									
		<b>Electricity</b>									
		<b>Location of households for each type of FBS</b>									
		<b>Formal settlements - (50 kwh per indigent household per month Rands)</b>	176,327	176,327	176,327	184,790	192,921	192,921	192,921	203,146	213,913
		<b>Number of HH receiving this type of FBS</b>	2,863	2,863	2,863	3,000	3,132	3,132	3,132	3,298	3,793
		<b>Informal settlements (Rands)</b>	-	-	-	-	-	-	-	-	-
		<b>Number of HH receiving this type of FBS</b>	-	-	-	-	-	-	-	-	-

Total municipal services	Ref.	Outcomes			Current Year			MTREF		
		yyyy -3	yyyy -2	yyyy -1	Original	Adjusted	Forecast	yyyy + 1	yyyy + 2	yyyy + 3
		<b>Household service targets (000)</b>								
<b>Water:</b>										
		Piped water inside dwelling	2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852
		Piped water inside yard (but not in dwelling)	26,767	26,767	26,767	26,767	26,767	26,767	26,767	26,767
8		Using public tap (at least min. service level)	-	-	-	-	-	-	-	-
10		Other water supply (at least min. service level)	-	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	29,619	29,619	29,619	29,619	29,619	29,619	29,619	29,619
9		Using public tap (< min. service level)	-	-	-	-	-	-	-	-
10		Other water supply (< min. service level)	-	-	-	-	-	-	-	-
		No water supply	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-
		<b>Total number of households</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>
<b>Sanitation/Sewerage:</b>										
		<b>Total number of households</b>	-	-	-	-	-	-	-	-
<b>Refuse:</b>										
		Removed at least once a week	-	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-
		Removed less frequently than once a week	2,365	2,365	2,365	2,365	2,365	2,365	2,365	2,365
		Using communal refuse dump	40,297	40,297	40,297	40,297	40,297	40,297	40,297	40,297
		Using own refuse dump	2,393	2,393	2,393	2,393	2,393	2,393	2,393	2,393
		Other rubbish disposal	-	-	-	-	-	-	-	-
		No rubbish disposal	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	45,055	45,055	45,055	45,055	45,055	45,055	45,055	45,055
		<b>Total number of households</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>

  

Municipal in-house services	Ref.	2020/21	2021/2022	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
		<b>Household service targets (000)</b>								
<b>Water:</b>										
		Piped water inside dwelling	2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852
		Piped water inside yard (but not in dwelling)	26,767	26,767	26,767	26,767	26,767	26,767	26,767	26,767
8		Using public tap (at least min. service level)	-	-	-	-	-	-	-	-
10		Other water supply (at least min. service level)	-	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	29,619	29,619	29,619	29,619	29,619	29,619	29,619	29,619
9		Using public tap (< min. service level)	-	-	-	-	-	-	-	-
10		Other water supply (< min. service level)	-	-	-	-	-	-	-	-
		No water supply	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-
		<b>Total number of households</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>	<b>29,619</b>
<b>Sanitation/Sewerage:</b>										
		<b>Total number of households</b>	-	-	-	-	-	-	-	-
<b>Refuse:</b>										
		Removed at least once a week	-	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-
		Removed less frequently than once a week	2,365	2,365	2,365	2,365	2,365	2,365	2,365	2,365
		Using communal refuse dump	40,297	40,297	40,297	40,297	40,297	40,297	40,297	40,297
		Using own refuse dump	2,393	2,393	2,393	2,393	2,393	2,393	2,393	2,393
		Other rubbish disposal	-	-	-	-	-	-	-	-
		No rubbish disposal	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	45,055	45,055	45,055	45,055	45,055	45,055	45,055	45,055
		<b>Total number of households</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>	<b>45,055</b>

Tail of Free Basic Services (FBS) provided	Ref.	2020/21	2021/2022	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework			
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	
		<b>Location of households for each type of FBS</b>									
Electricity		Formal settlements - (50 kwh per indigent household per month Rands)	176,327	176,327	176,327	184,790	192,921	192,921	202,374	211,683	221,421
List type of FBS service		Number of HH receiving this type of FBS	2,863	2,863	2,863	3,000	3,132	3,132	3,286	3,437	3,595
		Informal settlements (Rands)	-	-	-	-	-	-	-	-	-

Table SA12a - Supporting Table SA12a Property rates by category (current year)

## KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA12a Property rates by category (current year)

Description	Ref	Business and commercial properties	Industrial properties	Mining properties	Residential properties	Agricultural properties	Public benefit organisations	Public service purpose properties	Public service infrastructure properties	Vacant land	Sport Clubs and Fields (Bitou only)	Sectional Title Garages (Drakenstein only)	Sum
<b>Current Year 2023/24</b>													
<b>Valuation:</b>													
No. of properties		176	6	107	1,672	1,317	25	-	77	-	-	-	3
No. of sectional title property values		4	-	-	95	-	-	-	-	-	-	-	0
Years since last valuation (select)		5	5	5	5	5	5	0	5	0	0	0	
Frequency of valuation (select)		5	5	5	5	5	5	0	5	0	0	0	
Method of valuation used (select)		Market	Market	Market	Market	Market	Market	0	Market	0	0	0	
Base of valuation (select)		Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	0	Land & impr.	0	0	0	
Phasing-in properties s21 (number)		-	-	-	-	-	-	-	-	-	-	-	-
Combination of rating types used? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	-	Yes	0	0	0	
Flat rate used? (Y/N)		No	No	No	No	No	No	-	No	0	0	0	
Is balance rated by uniform rate/variable rate?		Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	-	Uniform	0	0	0	
<b>Valuation reductions:</b>													
Valuation reductions-public infrastructure (Rm)		523	20	79	-	4,145	-	-	2	-	-	-	4,769,637
Valuation reductions-R15,000 threshold (Rm)		523	20	79	-	4,145	-	-	2	-	-	-	4,769,637
Valuation reductions-public worship (Rm)		-	-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-other (Rm)	2	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total valuation reductions:</b>													
Total value used for rating (Rm)	6	523	20	79	719	4,145	7	-	2	-	-	-	5,496,203
Total land value (Rm)	6	-	-	-	-	-	-	-	-	-	-	-	-
Total value of improvements (Rm)	6	-	-	-	-	-	-	-	-	-	-	-	-
Total market value (Rm)	6	523	20	79	719	4,145	-	-	2	-	-	-	5,488,956
<b>Rating:</b>													
Expected cash collection rate (%)	4	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	-
Special rating areas (R'000)		-	-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - other (R'000)		-	-	-	4,980	-	376	-	106	-	-	-	5,462
Phase-in reductions/discouts (R'000)		-	-	-	-	-	-	-	-	-	-	-	-
<b>Total rebates,exemptns,eductns,discs (R'000)</b>		-	-	-	<b>4,980</b>	-	<b>376</b>	-	<b>106</b>	-	-	-	<b>5,462</b>

Supporting Table SA12b Property rates by category (budget year)

Supporting Table SA12b Property rates by category (budget year)													
Description	Ref	Business and commercial properties	Industrial properties	Mining properties	Residential properties	Agricultural properties	Public benefit organisations	Public service purpose properties	Public service infrastructure properties	Vacant land	Sport Clubs and Fields (Bitou only)	Sectional Title Garages (Drakenstein only)	Sum
<b>Budget year 2022/23</b>													
<b>Valuation:</b>													
No. of properties		177	6	–	1,762	1,309	26	141	76	421	–	–	4
No. of sectional title property values		106	–	–	–	–	–	–	–	–	–	–	0
No. of unreasonably difficult properties s7(2)		–	–	–	–	–	–	–	–	–	–	–	–
No. of supplementary valuations		1	–	–	–	–	–	–	–	–	–	–	0
Years since last valuation (select)		3	3	3	3	3	3	3	3	3	3	3	
Frequency of valuation (select)		5	5	5	5	5	5	5	5	5	5	5	
Method of valuation used (select)		Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	
Base of valuation (select)		Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	
Phasing-in properties s21 (number)		–	–	–	–	–	–	–	–	–	–	–	–
Combination of rating types used? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	–
Flat rate used? (Y/N)		No	No	No	No	No	No	No	No	No	No	No	–
Is balance rated by uniform rate/variable rate?		Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	–
<b>Valuation reductions:</b>													
<b>Total valuation reductions:</b>													
Total value used for rating (Rm)	6	20	523	4,145	448	79	2	289	–	61	–	7	5,575,190
Total land value (Rm)	6	–	–	–	–	–	–	–	–	–	–	–	–
Total value of improvements (Rm)	6	–	–	–	–	–	–	–	–	–	–	–	–
Total market value (Rm)	6	20	523	4,145	448	79	2	289	–	61	–	–	5,567,943
<b>Rating:</b>													
Expected cash collection rate (%)	4	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	–
Special rating areas (R'000)		–	–	–	–	–	–	–	–	–	–	–	–
Rebates, exemptions - other (R'000)		–	–	–	–	–	106	4,946	–	–	–	376	5,428
Phase-in reductions/discounts (R'000)		–	–	–	–	–	–	–	–	–	–	–	–
<b>Total rebates,exemptns,eductns,discs (R'000)</b>		–	–	–	–	–	106	4,946	–	–	–	376	5,428

SA13a - Service Tariffs by Category(refer)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2020/21	2021/22	2022/23	Current Year 2023/24	2024/25 Medium Term Revenue & Expenditure Framework		
							Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
							<b>Property rates (rate in the Rand)</b>		
	1								
Residential properties		Tarriff levied to the market value	1.6800	1.7400	1.7400	1.8400	1.9300	-	-
Residential properties - vacant land		Tarriff levied to the market value	1.6800	1.7400	1.7400	1.8400	1.9300	-	-
Formal/informal settlements			-	-	-	-	-	-	-
Small holdings		Tarriff levied to the market value	1.6800	1.7400	1.7400	1.8400	1.9300	-	-
Farm properties - used		Tarriff levied to the market value	0.4200	0.4400	0.4400	0.4600	0.4800	-	-
Farm properties - not used		Tarriff levied to the market value	-	-	-	-	-	-	-
Industrial properties		Tarriff levied to the market value	2.6900	2.7900	2.7900	2.9400	3.0800	-	-
Business and commercial properties		Tarriff levied to the market value	2.6900	2.7900	2.7900	2.9400	3.0800	-	-
Communal land - residential		Tarriff levied to the market value	-	-	-	-	-	-	-
Communal land - small holdings		Tarriff levied to the market value	-	-	-	-	-	-	-
Communal land - farm property		Tarriff levied to the market value	2.6900	2.7900	2.7900	0.4600	0.4800	-	-
Communal land - business and commercial		Tarriff levied to the market value	-	-	-	-	-	-	-
Communal land - other			-	-	-	-	-	-	-
State-owned properties		Tarriff levied to the market value	-	-	-	-	-	-	-
Municipal properties		Tarriff levied to the market value	-	-	-	-	-	-	-
Public service infrastructure		Tarriff levied to the market value	0.4200	0.4400	0.4400	0.4600	0.4800	-	-
Privately owned towns serviced by the owner		Tarriff levied to the market value	-	-	-	-	-	-	-
State trust land		Tarriff levied to the market value	-	-	-	-	-	-	-
<b>Exemptions, reductions and rebates (Rands)</b>									
<b>Residential properties</b>									
R15 000 threshold rebate			15,000	15,000	15,000	15,000	15,000	15,000	15,000



SA13b - Service Tariffs by Category – Explanatory (refer)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Ref	Provide description of tariff structure where appropriate	2020/21	2021/22	2022/23	Current Year 2023/24	2024/25 Medium Term Revenue & Expenditure Framework		
							Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Exemptions, reductions and rebates (Rands)</b>									
<i>Pensioner Discounts</i>		P100 100% rebate on Rates	P100 100%	P100 100%	P100 100%	P100 100%	P100 100%	P100 100%	P100 100%
<i>Non Profit Organisations / Public Benefit Organisations</i>		100% rebate on Rates only	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate
<i>Indigent</i>		100% rebate on Rates	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate
<i>Tourism</i>		additional 2% over and above	additional 2%	additional 2%	additional 2%	additional 2%	additional 2%	additional 2%	additional 2%
<i>Disabled</i>		100% rebate on rates	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate
<i>Child Headed Household</i>		100% rebate on rates	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate
<i>Ingonyama Trust</i>		100% rebate on rates	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate

SA14 - Households Bills

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA14 Household bills

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25 % incr.	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Rand/cent</b>											
<b>Monthly Account for Household - 'Middle Income Range'</b>	1										
<b>Rates and services charges:</b>											
Property rates		7,656.00	7,656.00	7,954.58	8,376.17	8,376.17	8,376.17	5.3%	8,786.60	9,190.79	9,613.56
Refuse removal		4,171.00	4,333.66	4,333.66	4,563.34	4,563.34	4,563.34	5.3%	4,786.94	5,007.14	5,237.47
Other		-	-	-	-	-	-	-	-	-	-
<b>sub-total</b>		<b>11,827.00</b>	<b>11,989.66</b>	<b>12,288.24</b>	<b>12,939.51</b>	<b>12,939.51</b>	<b>12,939.51</b>	<b>4.9%</b>	<b>13,573.55</b>	<b>14,197.93</b>	<b>14,851.03</b>
VAT on Services		-	-	-	-	-	-	-	-	-	-
<b>Total large household bill:</b>		<b>11,827.00</b>	<b>11,989.66</b>	<b>12,288.24</b>	<b>12,939.51</b>	<b>12,939.51</b>	<b>12,939.51</b>	<b>4.9%</b>	<b>13,573.55</b>	<b>14,197.93</b>	<b>14,851.03</b>
<b>% increase/-decrease</b>			<b>1.4%</b>	<b>2.5%</b>	<b>5.3%</b>	<b>-</b>	<b>-</b>		<b>4.9%</b>	<b>4.6%</b>	<b>4.6%</b>
<b>Monthly Account for Household - 'Affordable Range'</b>	2										
<b>Rates and services charges:</b>											
<b>Monthly Account for Household - 'Indigent' Household receiving free basic services</b>	3										
<b>Rates and services charges:</b>											
Property rates		5,071.50	5,300.00	5,300.00	5,506.70	5,506.70	5,506.70	5.3%	5,776.53	6,042.25	6,320.19
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-
Refuse removal		3,599.68	4,171.00	4,333.66	4,333.66	4,333.66	4,333.66	5.3%	4,546.01	4,755.13	4,973.86
Other		-	-	-	-	-	-	-	-	-	-
<b>sub-total</b>		<b>8,671.18</b>	<b>9,471.00</b>	<b>9,633.66</b>	<b>9,840.36</b>	<b>9,840.36</b>	<b>9,840.36</b>	<b>4.9%</b>	<b>10,322.54</b>	<b>10,797.37</b>	<b>11,294.05</b>
VAT on Services		-	-	-	-	-	-	-	-	-	-
<b>Total small household bill:</b>		<b>8,671.18</b>	<b>9,471.00</b>	<b>9,633.66</b>	<b>9,840.36</b>	<b>9,840.36</b>	<b>9,840.36</b>	<b>4.9%</b>	<b>10,322.54</b>	<b>10,797.37</b>	<b>11,294.05</b>
<b>% increase/-decrease</b>			<b>9.2%</b>	<b>1.7%</b>	<b>2.1%</b>	<b>-</b>	<b>-</b>		<b>4.9%</b>	<b>4.6%</b>	<b>4.6%</b>

Table SA17 – Borrowings

## KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA17 Borrowing

Borrowing - Categorised by type R thousand	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<b>Parent municipality</b>										
Other Securities		-	-	385	-	385	385	385	385	385
<b>Municipality sub-total</b>	1	-	-	385	-	385	385	385	385	385
<b>Total Borrowing</b>	1	-	-	385	-	385	385	385	385	385

## SA32 - List of External Mechanisms

## KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA32 List of external mechanisms

External mechanism Name of organisation	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
		Number			R thousand
NUD TOWING AND RECOVERY (PTY) LTD	Yrs	3	PANEL OF SERVICE PROVIDER TO PROVIDE TOWING	18/05/2024	3
BPG MASS APPRAISALS	Yrs	6	GENERAL VALUATION AND PREPARATION OF VALUA	30/06/2027	1,803
ZAQEN ACTUARIES (PTY) LTD	Yrs	3	PROVISION OF ACTUARIAL VALUATION OF LONG SEI	31/05/2024	269
AYANDA MBANGA COMMUNICATIONS (PTY) LTD	Yrs	3	PROVISION FOR ADVERTISING SERVICES	30/06/2024	Fixed appointment amount
VANMARK RESOURCES (PTY) LTD	Yrs	3	SUPPLY AND DELIVERY OF STATIONERY	28/11/2024	Fixed appointment amount
DZIVI TRADING	Yrs	3	PANEL TO SUPPLY AND DELIVERY OF DISASTER REI	30/06/2025	Fixed appointment amount
MOBILE TELEPHONE NETWORK (PTY)LTD	Yrs	3	PROVISION OF INTERNET SERVICE FOR A PERIOD C	15/02/2026	706
HARVEY WORLD	Yrs	3	PROVISION OF TRAVEL AGENT SERVICES	28/02/2026	It is based on the approved rate

**2.13.1 Municipal regulation on the Standard Chart of Accounts (mSCOA)**

The municipality has a road map that is currently using to work towards implementing all MSCOA requirements.

**2.13.2 Financial Modeling and Key Planning Drivers**

As part of the compilation of the 2024/2025 MTREF, extensive financial modeling was undertaken to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the 2024/25 MTREF:

- Local Economic growth
- Policy priorities and strategic objectives
- Asset maintenance
- Economic climate and trends (i.e., inflation, Eskom increases, household debt, migration patterns)
- Performance trends
- The approved 2023/2024 adjustments budget and performance against the SDBIP
- Cash Flow Management Strategy
- Debtor's payment levels
- Loan and investment possibilities
- The need for tariff increases versus the ability of the community to pay for services;
- Improved and sustainable service delivery

In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 122, 123 and PT/MF 09 of 2024/25 and prior circulars has been taken into consideration in the planning and prioritization process.

### **2.13.3 Planning, Budgeting and Reporting Cycle**

The performance of Dr Nkosazana Dlamini Zuma Municipality relates direct to the extent to which it has achieved success in realizing its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The NDZ therefore has adopted one integrated performance management system which encompasses.

### **2.13.4 Disposal of Assets**

The municipality has identified land will be disposed in the 2024/2025 financial year. The report with a list of properties is provided as a supporting document.

## Performance indicators and benchmarks

### *a) Revenue Management*

- As part of the financial sustainability strategy, an aggressive revenue management framework will be implemented to increase cash inflow, not only from current billings but also from debtors that are in arrears in excess of 90 days. The intention of the strategy is to streamline the revenue value chain by ensuring accurate billing, customer service, credit control and debt collection.

### *b) Creditors Management*

Dr NDZ has managed to ensure that creditors are settled within the legislated 30 days of invoice. While the liquidity ratio is of concern, by applying daily cash flow management the municipality has managed to ensure a 100 per cent compliance rate to this legislative obligation.

This has had a favorable impact on supplier's perceptions of risk of doing business with Dr NDZ Municipality, which is expected to benefit the local community in the form of more competitive pricing of tenders, as suppliers compete for the Dr NDZ business

### **c) Free Basic Services: basic social services package for indigent households**

The social package assists residents that have difficulties on paying for the basic services and are registered as indigent households in terms of the Indigent Policy of the Dr Nkosazana Dlamini Zuma Municipality. Only registered indigents qualify for the free basic services.

### **e) Indigent Information**

The decision was taken to refresh the register to ensure that the application, identification, recording, vetting and managing of indigent's consumers is credible and avoids further audit findings.

We have performed the following activities in trying to achieve the policy and the abovementioned objectives:

- The municipality has implemented the following communication strategy in obtaining the information:
  - Ward committees
  - Advertisement on local news papers
  - Advertisement on municipal website
  - Notices on community noticeboards (Halls and libraries)
  - Social media platforms (Facebook, etc.)
  - Telephonic communication with ward councilors
  - Door to Door visits by revenue unit to Himeville, Bulwer, Donnybrook and Creighton locations.
  
- Application forms were made available and delivered to each councilor or council representative. Furthermore, forms were made available at all municipal places to business (offices and libraries)
- Provision of support during the application, collection and inspection of forms received to ensure completeness of documents.
- Telephone calls placed to applicant and requested to submit missing items

### **Capacity to execute projects internally**

The municipality will procure additional Plants and Machinery. More funds have been set aside to procure those plant and Machineries. Labour intensive program will be phased in on small to medium renovation projects.

### **Electricity**

95% of Dr NDZ households have access to electricity. R 5, 5million has been set aside for infills.

## **Roads**

The municipality currently have more than 137 roads on the PPE Register which varies in sizes of kilometres. There are approximately 181 roads requests by communities on the IDP. As new roads are constructed, plans to maintain the existing roads must be implemented, hence cutting unnecessary costs and on building internal capacity is needed.

## **Community Halls**

The municipality currently have more than 58 registered and 19 unregistered community halls in 15 wards. New three community hall will be constructed in the 2024/25 financial year, affordable maintenance and safeguarding of these assets is vital, while re-prioritisation and reconsideration of building community need to be explored.

## **Repairs and Maintenance**

The municipality has budget 3% on repairs and maintenance which is far below the norm of 8% of the net value of PPE. EPWP, Labour intensive approach and additional plants will complement the budget.

## **Waste Management and Cleanliness of our Towns**

Dr Nkosazana Dlamini Zuma Municipality renders waste collection services to the residences, commercial and low income. Refuse bags are distributed and some are collected from the Municipal offices. Municipal fleet is used for kerbside collection, and waste is disposed at the Municipal dump sites, in areas around Underberg and Himeville waste is disposed at the Himeville transfer station. The collection from the Himeville Transfer Station is outsourced. The Municipality has installed drums which are used for each household where waste is collected, the reason for using drums is to ensure that our areas are kept clean and during unfavourable weather

conditions waste is remains clean which is beneficial to waste pickers. Waste collection schedule is as follows:

- Bulwer – on Monday, Thursday and Friday
- Donnybrook – on Tuesday and Friday
- Creighton – on Tuesday and Friday
- Hlanganani – on Monday and Thursday
- Centocow – on Tuesday and Thursday
- Underberg & Himeville Residential – on Monday
- Underberg & Himeville Business – Tuesday, Thursday and weekends
- Underberg & Himeville Low Income – Wednesday

The Municipality has 2 waste disposal sites which are used for waste disposal, located in Creighton and Bulwer. Bulwer waste disposal site has reached it capacity; therefore, the Municipality is in the process to apply for closure license from the Competent Authority. Once closure license is issued by the Competent Authority, the Municipality will initiate a process to get authorisation for the new site.

#### **a) Environmental compliance**

To ensure compliance with environmental legislation, the Municipality will audit all waste disposal sites using a qualified service provider to ensure that the Municipality comply with license conditions. In addition to auditing of site the Municipality will play an active role in all projects which have been issued Environmental Authorisations to ensure that development does not have major damages to the environment.

#### **b) Implementation of the Environmental Management Plan**

To ensure that the Municipality implement projects which are identified in the Environmental Management Plan, the Municipality will develop a management plan with implementation plan which will look on how the Municipality can eradicate alien species within the jurisdiction of the Municipality. The threats these species have on our ecosystem is massive and has major impacts such as shortage of water, rivers have dried out due to the spread of alien species.