



DR NKOSAZANA DLAMINI ZUMA MUNICIPALITY

PRESENTS

2021/2022 TO 2023/24

FINAL MEDIUM-TERM REVENUE AND EXPENDITURE FORECASTS

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1. PART ONE – ANNUAL BUDGET

1.1 MAYORS REPORT

Introduction

Speaker, Deputy Mayor, Members of Executive, Chief Whip, Honourable Councillors ONdabezitha, Municipal Management and municipal officials, Greetings.

It is a pleasure, in my capacity as Mayor of Dr Nkosazana Dlamini Zuma Municipality, to present the Draft medium-term revenue and expenditure framework (MTREF) for 2021/2021 financial year and ensuing two years. In terms of section 21(2) (a)-(c) of the MFMA – ‘when preparing the annual budget, the mayor of a municipality must:

- (a) Take into account the municipality’s integrated development plan (IDP);
- (b) take all reasonable steps to ensure that the municipality revises the IDP in terms of section 34 of the Municipal Systems Act, taking into account realistic revenue and expenditure projections for future years;
- (c) take into account the national budget, the relevant provincial budget, the national government’s fiscal and macro-economic policy, the annual Division of Revenue Act (DoRA) and any agreements reached in the Budget Forum’.

The Council of Dr Nkosazana Dlamini Zuma Municipality, in terms of section 75A of the Local Government Municipal Systems Act (Act 32 of 2000), must also approve and adopt with effect from 1 July 2021, the tariffs for property rates, the tariffs for solid waste services and the tariffs for other services.

Government Allocations for 2021/22 Financial Year

National and Provincial allocations reflected the following in the Division of Revenue Bill and Provincial Gazette for the 2021/22 to 2023/24 MTREF

Description	Grants Allocation 2020/21	Special Adjustment 2020/21	2021/22 Grants Allocation	2022/23 Budget Year	2023/24 Budget Year
Local Government Financial Management Grant	2 000 000	-	1 950 000	1 950 000	1 950 000
National Revenue Fund:Equitable Share	134 138 000	25 619 000	139 476 000	146 163 000	142 669 000
Provincialisation of Libraries	2 714 000	-	2 806 000	2 923 852	3 052 501
Community Library Services Grant	1 089 000	-	1 166 000	1 214 972	1 268 431
National Government:Municipal Infrastructure Grant	26 989 000	-	36 508 000	30 558 000	31 783 000
National Governments:Expanded Public Works Programme	2 513 000	-	2 323 000	-	-
Capacity Building and Other: Disaster Management Grant	745 000	-	-	-	-
Capacity Building and Other:Tittle Deeds Restoration Grant	439 000	-200 000	-	-	-
TOTAL GOVERNMENT GRANTS AND SUBSIDIES	170 627 000	25 419 000	184 229 000	182 809 824	180 722 932

BUDGET SUMMARY 2021/22 MTERF

The Draft budget presentation reflects the following consolidated budget summary

SUMMARY STATEMENT OF DRAFT BUDGET				
DESCRIPTION	2020/21 Adjustment Budget	2021/22 Draft Budget	2022/23 Budget Year	2023/24 Budget Year
Total Operating Revenue	-215 133 704	-212 211 121	-217 459 198	-227 015 471
Total Capital Revenue	-29 067 050	-36 508 000	-30 558 000	-31 783 000
Operating Expenditure	205 516 313	243 283 369	245 676 917	256 210 496
Surplus/(Defecit Before Capital)	-38 684 441	-5 435 752	-2 340 281	-2 587 975
Capital Expenditue	119 938 887	92 599 601	87 286 148	91 007 187
Other Grants				
INEP Grant	6 000 000	12 720 000	9 000 000	11 000 000

The INEP grant is shown as a separate line item not part of the budget summary because It is not included in the Municipality's revenue and expenditure in table A4. The municipality will receive R 12,7 million in the 2021/22 financial year. However, Grant revenue is not shown in table A5 of the municipality's budget because the municipality acts as an agent in terms of the service level agreement with Eskom. The grant receipt has been recorded in table SA18 and grant expenditure recorded in table SA19. Furthermore, the inflow and the outflow of the grants has been recorded in table A7 accordingly.

DESCRIPTION	Adjustment Budget 2020/2021	2021/22 Draft Budget	2022/23 Budget Year	2023/24 Budget Year
INEP Grant	6 000 000	12 720 000	9 000 000	11 000 000

The 2021/2022 Total Revenue from capital and operational grants transfers is R 184, 2million excluding INEP grant and budget municipal own revenue is R 64, 5million which indicates that the municipality is grant dependent.

Capital Expenditure and Service Delivery Budget

Dr Nkosazana Dlamini Zuma Municipality has budgeted an amount of R 92,6million to fund the capital expenditure in 2021/2022 financial year for the municipality to deliver adequate services to the community. National Treasury has allocated an amount R 36, 5 million to Dr Nkosazana Dlamini Zuma Municipality for Infrastructure projects and Creighton Artificial Sport field the Municipality will use the above grant to successfully Construct the following projects for the community.

WARD NUMBER	DESCRIPTION	2021/22 Draft Budget
3	Underberg Town Hall	10 000 000
14	Creighton Artificial Sportfield	8 000 000
4	Cabazi Community Hall	2 500 000
5	Ndodeni Community Hall	2 500 000
9	Sopholile Creche	1 750 000
12	Lubomvana Creche	1 758 000
2	Himeville Business Hives	3 500 000
14	Creighton Aphalt Road Phase 6	3 500 000
4	Sdageni Bridge	3 000 000
	TOTAL	36 508 000

Integrated National Electrification Programme (INEP) funded projects is R 12,7 Million

Dr Nkosazana Dlamini Zuma Municipality is acting as an agent in the capacity of Eskom as per Service Level Agreement between the Municipality and Eskom.

WARD NUMBER	DESCRIPTION	2021/22 Draft Budget
1	Greater Ward 1 Infills (Mkhomazane, Ntwasahlobo, Ridge KwaThunzi, Stepmore and Solokohlo)	908 571
2	Greater Ward 2 Infills (Goxhill, Nhlanhleni, Mahwaqa, Gxalingenwa and KwaPitela)	908 571
4	Greater Ward 4 Infills (Zidweni, Sdangeni, Madwaleni, Phayindani and Cabazi)	908 571
5	Greater Ward 5 Infills (Dazini, Zidweni, Khukhulela, mpumulwane and Ndodeni)	908 571
6	Greater Ward 6 Infills (Ngcesheni, Scedeni, Hlabeni, Makholweni And Sbovini)	908 571
7	Greater ward 7 Infills (Gqumeni, Mngundekweni, Mahlahla, and TarsValley)	908 571
8	Greater Ward 8 Infills (Sonyongwana, Mkhazeni, Gxalingenwa and Mwaneni)	908 571
9	Greater Ward 9 Infills (Nkwezela VD extention, Bhambhatha, Tafuleni, Sopholile and Nkwezela Hall)	908 571
10	Greater Ward 10 Infills (Khenana Bulwer, Xosheyakhe, Dingeka, Ngonyama and Ntokozweni)	908 571
11	Greater Ward 11 Infills (Nkumba, Mandlezizwe, Ntabamakhaba, Benny, Mazizini and Sharp)	908 571
12	Greater Ward 12 Infills (Mqulela, Bethlehem, Lubovana, Mphithini and Butho)	908 571
13	Greater Ward 13 Infills (Seaford, Dumabezwe and Sokhela)	908 571
14	Greater Ward 14 Infills (Ndebeni, Woodhurst, Nomgidi and Micheal)	908 571
15	Greater Ward 15 Infills (Khethokuhle, Masamini, Sandanezwe, KwaSawoti and kwaJani)	908 571
	TOTAL	12 720 000

Other Internally Funded projects is R 56 million

- Procurement of Computer Software
- Procurement of Computer Equipment
- Procurement of Furniture and Equipment
- Procurement of Furniture and Equipment
- Fiber connection
- Installation of Cameras
- Procurement of Anti-Virus
- External Computer Service-Software Licences
- Fire Extinguish Equipment
- Building of Industrial Business Park/ Hub
- Fresh Produce Market
- Municipal Offices
- Bus Shelters
- Backup Generator
- Gqumeni Creche
- Renewal of Gravel Roads
- Paving and Parking
- Guard House
- Creighton CBD Infrastructure Upgrade
- Bulwer CBD Infrastructure Upgrade
- Storm Water Pipes
- Bulwer Asphalt Road Phase 8
- Underberg Asphalt Road Phase 3
- Himeville Asphalt Surfacing Phase 3
- Makawusane Sports field Phase 2
- Intallation of Himeville T Station weighbridge
- Installation of Himeville T Station Shredder
- Carport covers
- Installation of dumpsite liner (HDPE)
- Dump site and Transfer Station guardhouses
- Bulwer Landfill Closure and Rehabilitation
- Street light/high mast (Bulwer and Donnybrook)
- Parks, Cemeteries and waste disposal sites
- Construction of Storeroom
- Firearm Safes
- Procurement of Computer Server
- Development of SMME Car Washes
- Procurement of Drones
- Procurement of Rifles
- Extension of Grazing Land
- Purchase of Furniture making Property

- Disaster Management Center
- Underberg CBD infrastructure Upgrade
- Hlabeni Community Hall

Repairs and maintenance budget is for 2021/22 is R 8,3 million to maintain the following categories of assets

Transport Assets

Roads

Community Assets

Office Buildings

Plant & Equipment

Plant & Equipment to assist with maintenance and service delivery is allocated a budget of R1,7 million to procure:

- 2x Tractors

Dr Nkosazana Dlamini-Zuma Municipality is committed in developing community and youth residing within the Dr NDZ area. A number of projects have been budgeted for in the special programmes unit to ensure that the groups people existing in the Dr NDZ Community are sufficiently catered for.

Summary of the Special Programmes that are catered for in the 2021/22 financial year

DESCRIPTION	2021/22 Draft Budget	2022/23 Budget Year	2023/24 Budget Year
Senior Citizens, Disability, Women	208 544	217 303	226 430
HIV/TB	168 459	175 535	182 907
Sukhuma Sakhe	510 990	532 452	554 815
Child Programmes	110 000	114 620	119 434
Disability Programs	123 280	128 458	133 853
Gender	232 000	241 744	251 897
Youth Development	1 145 784	1 193 906	1 244 051
Arts and Culture projects	784 800	817 762	852 108
Bulwer Community Service Center	85 000	88 570	92 290
Mayoral Cup	223 513	232 901	242 682
Sport Development Project	409 400	426 595	445 365
Disaster Management	1 760 293	1 792 545	1 871 417
LED Programmes	4 004 972	4 173 181	4 356 801
Tourism Programmes	1 304 840	1 359 643	1 419 468
Communication	402 340	419 238	437 685
Community Functions	101 950	106 232	110 906
Public Participation	318 813	332 204	346 820
Ward Committees	1 695 663	1 766 880	1 844 623
Spluma Projects	1 100 000	1 146 200	1 196 633
Employee Wellness	190 000	197 980	206 691
TOTAL PROGRAMMES	14 880 641	15 463 948	16 136 875

Further detailing of the special programmes and other projects is outlined as follows:

Fire/Disaster Management Center Establishment

R 8 448 608.00

There are a number of disasters that likely to occur within the jurisdiction of Dr Nkosazana Dlamini Zuma Municipality: Road Accidents, Wild Fires, Flooding, Snow, Windstorms, Lightning Strikes and Drought. The following will be undertaken in 2020/2021.

Construction/Establishment of Fire/Disaster Emergency Management Centre (Phase 1 for 3-year period). R 6 500 000

- Ensuring sustainability of the Disaster Management Advisory Forum (DMAF)
- Procurement of disaster/ fire equipment
- Procurement of (40 Lightning conductors)
- Appointment of Fire Fighter interns
- Conducting Integrated Community Safety Awareness Campaign
- Conducting Covid 19 awareness Campaigns
- Procurement of Disaster Relief Materials
- Breathing apparatus
- Furniture and office equipment
- Sanitizers for office building and public facilities
- Screening and testing of municipal officials
- Protective clothing

Youth Development programs, activities, and Bursaries R 1 145 784

- Bursaries to best performing students
- 1 School Support programme (Back to school campaign)
- Matric Awards
- NSFAs and CAO drive including Career Exhibitions coordinated (Quarterly)
- Training of 30 youth on driving skills
- Training 10 youth co-operatives/ Businesses with Business Management Skills
- Conducting 08 computer trainings
- Assisting youth in blocks making with accreditation by SABS
- Assisting of youth in tyre industry
- Assisting youth cooperatives

Operation Sukuma Sakhe Programs R 510 990

- Conduct Profiling of Focus groups (disabled persons, Unemployed graduates etc)-
- OSS Workshop for new Councilors and ward Committees
- 2 OSS houses for identified needy families

Small Micro Business Development and LED Initiatives**R 4 004 972**

- Co-op and SMME's Material Support
- Tourism Awareness Campaigns
- Community Tourism Structures Support
- Online Promotion and marketing of SMME products
- 15 Emerging Farmers projects supported with materials
- 60 Emerging Farmers trained and empowered with skills
- 60 SMME's Trained
- 2 Fashion Design Talent Search coordinated
- Coordinating LED & Business Forums
- SMME & Co-op Projects supported with non-agricultural material

Safety and Enforcement of Municipal Bylaws Operational

- Conduct 4 Multistakeholder road blocks
- Conduct more than 20 local road blocks
- Conduct 12 school road safety school awareness campaigns
- Enforcement of all Municipal bylaws
- Procurement of Traffic transport assets

Pound Management**R 350 000**

- Conducting pound awareness campaigns
- Extension of Grazing Land 250 000
- Feeds and Animal Care 100 000

Libraries**R 249 000**

- Construction of Creighton Library commenced in 2019/20 financial year to be completed in the 2020/21 financial year.
- Community trainings - Conduct 12 computer trainings
- Conduct 16 library community outreach programmes

Arts and Culture programs

R 784 800

- Material Support for Recording Artists
- Local exhibition
- Achievement and awards
- Awards for performing artists
- Train Arts and Culture Forum
- Trainings for Crafters and artists
- Crafters supported with material

Sports Development programs

R 409 400

- Training of Sport Coaches, Jockeys
- Development of Soccer, Athletics, Chess, Cricket, Boxing and Swimming
- Rural Horse-Riding Competitions coordinated
- Coordinating and supporting various marathons;
 - Bongumusa Training Marathon
 - Supporting Athletes marathons
 - Supporting ani Stagger
 - Creighton to Bulwer

Senior Citizens, HIV/AIDS, Disability, Gender

R 842 283

- 1 Senior Citizens event held
- 1 Disability Programme
- 1 TB Campaign Held
- 1 International World Aids Day Held
- Coordination of Various forum – (LTT, LAC, Disability, Children & Gender Forums)
- Coordination of Senior Citizens and Disability Forums
- Commemoration of Nelson Mandela Day
- Celebration of Men's Day
- Commemoration of Women's Day
- 16 Days of Activism Against Child and Women Abuse Campaign
- Commemoration of Human Rights Day
- 1 Child protection week programme held

Tourism Programs**R1 304 840**

- LED, Tourism & Investment Summit
- Accredited SMME Training on operating steam trains
- Underberg Railway Project Business Plan & Feasibility Study
- Homestays Development Programme
- Coordinating Structures (LED Forum, Ward Agricultural Committee meetings)
- Online marketing of Southern Drakensburg tourism destinations
- Trainings
 - Business Management
 - Brick Manufacturing
 - Block Making
 - Tender Documents Training
 - Plant Operator Training
 - Tourism & Hospitality Skills training

Spatial Planning and Land Use Management**R 1 700 00**

To improve and optimize land usage and curb unsustainable development practices

The following projects will be implemented

- Review Spatial Development Framework
- Finalise Bulwer Subdivision Layout (Bulwer Township Establishment)
- Identify Flood Areas and High Potential Agricultural Land
- Enforcement of Land Use Scheme, Building Regulations and Business Licence Act
- Ensure functionality of Municipal Planning Tribunal and the Municipal Appeals Authority
- Management of Signage and Outdoor Advertising
- Develop Creighton Precinct Plan and Subdivision Layout (Creighton Township Establishment)

Free Basic Services**R2 080 372**

- Free Basic electricity
- Refuse Collection
- Indigent Relief (Funeral support)

Public Participation, Communication, Community Functions and Ward committees

R 2 518 766

In order to encourage participation of the local community in the affairs of the municipality by June 2022.

- Coordinate 04 Combined Ward Committee Meetings to strengthen public participation
- Convene 04 Municipal Rapid Response Team meetings
- Training of new Ward Committees: 2 training programmes
- Conduct two IDP/Budget Roadshows

General Expenditure and Employee Costs

Other expenditure comprises of various line items relating to the daily operations of the municipality. This group of expenditures has also been identified as an area in which cost savings and efficiencies can be achieved.

Policies and by-laws

All municipal policies particularly those that are finance related are reviewed on an annual basis and all municipal bylaws have been gazette.

Ladies and gentlemen, may I take this opportunity to thank you for your attentiveness and your contribution in the on-going development of Dr Nkosazana Dlamini Zuma Municipality.

Thank you

Councillor P.N Mncwabe

Mayor of Dr Nkosazana Dlamini Zuma Municipality

1.2 COUNCIL RESOLUTION

On the 30th March 2021 the Council of Dr Nkosazana Dlamini-Zuma Municipality met in the Council Chambers of Dr NDZ to consider the draft budget of the municipality for the financial year 2021/22. The Council, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) to note and adopt the following:

- The Draft budget of the Municipality for the financial year 2021/22
- The Draft Budget related policies for the financial year 2021/22

Consolidated budget schedules A1 to A10.

- Budget Summary as contained in Table A1
- Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Table A2;
- Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Table A3;
- Budgeted Financial Performance (revenue and expenditure) as contained in Table A4;
- Budget Capital Expenditure by municipal vote, functional classification and funding by contained in Table A5.
- Budgeted Financial Position as contained in Table A6;
- Budgeted Cash Flows as contained in Table A7;
- Cash backed reserves and accumulated surplus reconciliation as contained in Table A8;
- Asset management as contained in Table A9; and
- Basic service delivery measurement as contained in Table A10.

1.3 EXECUTIVE SUMMARY

Introduction

This 2021/22 – 2023/24 Tabled Medium -Term Revenue and Expenditure Framework (MTREF) budget report deals with the operating budget and tariff proposals as well as the capital budget and funding sources proposal to ensure that Dr Nkosazana Dlamini Zuma Municipality renders services to their local communities in a financial and sustainable manner.

Background

The application of sound financial management principles for the compilation of Dr Nkosazana Dlamini Zuma Municipality's budget is essential and critical to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

The Municipality's business and service delivery priorities were reviewed as part of this year's planning and budget process. Where appropriate, funds were transferred from low- to high-priority programmes to maintain sound financial stewardship. A critical review was also undertaken of expenditures on noncore and 'nice to have' items.

Dr Nkosazana Dlamini-Zuma Municipality is in the process of implementing a range of revenue collection strategies to optimize the collection of debt owed by consumers. Furthermore, the Municipality will undertake various customer care initiatives to ensure that the municipality truly involves all citizens in the process of ensuring a people lead government. The municipality has a Revenue Enhancement Strategy that is reviewed annually and approved by the council.

The main challenges experienced during the compilation of the 2021/22 MTREF can be summarised as follows:

- The on-going difficulties in the national and local economy;
- The rate of unemployment in the community that we are serving, having a negative impact on the collection over revenue, and increasing number of indigents.
- Aging and poorly maintained infrastructure;
- The need to reprioritise projects and expenditure within the existing resource envelope given the cash flow realities and declining cash position of the municipality;
- Decreased of Grant funding of capital projects resulting in cutting of some of the projects that were supposed to be done in this financial year, thus delaying the service delivery; and
- Unavailability of affordable funding

Financial Sustainability

Financial sustainability over the long-term has to do with the maintenance of high priority expenditure programmes, both operating and capital to ensure programmes sustainability and desire quality of service to be rendered. There must also be rates and service charges stability and predictability in the overall rate burden by ensuring reasonable rates and service charges to fund programmes.

The application of sound financial management principles for the compilation of the municipality's financial plan is essential and critical to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically and equitable to all communities.

The following budget principles and guidelines directly informed the compilation of the 2021/22 MTREF:

- The 2021/22 Budget priorities and targets, as well as the base line allocations contained in the Draft Budget were adopted as the upper limits for the new baselines for the 2021/22 draft budget;
- Tariff and property rate increases should be affordable and should generally not exceed inflation as measured by the CPI, except where there are price increases in the inputs of services that are beyond the control of the municipality.
- There will be no budget allocated to national and provincial funded projects unless the necessary grants to the municipality are reflected in the national and provincial budget and have been gazette as required by the annual Division of Revenue Act.

Table below presents a consolidated overview of the 2021/22 budget.

SUMMARY STATEMENT OF DRAFT BUDGET				
DESCRIPTION	2020/21 Adjustment Budget	2021/22 Draft Budget	2022/23 Budget Year	2023/24 Budget Year
Total Operating Revenue	-215 133 704	-212 211 121	-217 459 198	-227 015 471
Total Capital Revenue	-29 067 050	-36 508 000	-30 558 000	-31 783 000
Operating Expenditure	205 516 313	243 283 369	245 676 917	256 210 496
Surplus/(Defecit Before Capital)	-38 684 441	-5 435 752	-2 340 281	-2 587 975
Capital Expenditure	119 938 887	92 599 601	87 286 148	91 007 187
Other Grants				
INEP Grant	6 000 000	12 720 000	9 000 000	11 000 000

Total revenue for the municipality as per the statement of financial performance has decreased by 1% per cent or R 2, 9million for the 2021/22 financial year when compared to the 2020/21 Adjustments Budget. For the two outer years, operational revenue will increase by 2,4% in the 2022/23 financial year and 4,2% in the 2023/24 financial year.

Total operating expenditure for the 2021/22 financial year has been increased by 16%, or R37,7 million when compared to the 2020/21 Adjustments Budget due to the increase in the amount for depreciation in 2021/2022 financial year that is sitting at R 48 ,3million and it has increased by R 13, 6million when compared to the 2020/21 Adjustment Budget and provision for bad debts is at R20 million. Repairs and Maintenance – decreased by 30% or R 3, 5million when compared to the 2020/21 Adjustment Budget

- **Provision for debt impairment**

The provision of debt impairment was determined based on an annual collection rate for 2020/2021. For 2021/22, financial year this item is allocated at an amount of R20 million and escalates to R 20, 9million in the following year. While this expenditure is considered to be a non-cash item, it informed the cost associate with rendering the service of the municipality, as well as the municipality's realistically anticipated revenue.

- **Provision for depreciation and asset impairment**

Provision for depreciation and asset impairment has been informed by the municipality's Assets Management policy. Depreciation is widely considered a proxy for the rate assets consumption. Budget appropriation in this regard totals to R 48 ,3million for 2021/22 financial year escalating to R 52, 3million in 2022/2023 financial year and R 54, 6million in 2023/2024.

- **Capital Budget**

The capital budget is R 92 ,6million for 2021/22 and that is 27 million decrease when compared to the 2021/22 Adjustment Budget. The decrease arises due to financial constraints as the municipality did not receive enough grants to funds as many projects that the municipality has for the 2021/22 financial year, as a result the municipality used its own funding to fund other capital projects, the municipality could not use more of the reserves to fund capital expenditure.

1.3.1. OPERATING REVENUE FRAMEWORK

The rates revenue collection is currently expressed as a percentage (71,83%) of annual billings based on the previous year's actual collection. The percentage could have been increased to

more percentage for the upcoming financial year but due to COVID-19 most of businesses are affected and most individuals do not have income due to the loss of their jobs as the economy was affected negatively. The performance of arrear collection will however only be considered as a source of additional cash in-flow once the performance has been prudently monitored. 2021/2022 overall tariffs have increased by 5% when compare with the 2020/2021 tariffs.

The following stipulations in the property rates are highlighted:

- The first R 50 000.00 of the market value of property used for residential purposes and First R 15,000 of the Municipal Value of a multiple use property is excluded from the ratable values (Section 17 (h) of the MPRA).
- 30% rebate will be granted for developed properties
- 30% rebate will be granted to agriculture
- 20% rebate is granted for Tourism and Hospitality
- 100% rebate will be granted to registered indigents in terms of the indigent policy.
- For pensioners, physically and mentally disabled persons, a maximum/ total rebate 75% to owners of ratable properties if the total gross income of the applicant and his/her spouse, if any, does not exceed the amount of equal to twice the annual state pension as approved by government for a financial year.

For Dr Nkosazana Dlamini Zuma Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices must be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the Municipality and continued economic development;
- Efficient revenue management, which aims to ensure a 95 per cent annual collection rate for property rates and other key service charges;

- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of the Municipality.

Grants remain the largest revenue source and property rates is the second and third source is interest on investment and the fourth one is other revenue. Municipality have been urged to review the tariffs of the items on annual basis to ensure they are cost reflective market related.

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were considered to ensure the financial sustainability of the Municipality.

It must also be appreciated that the consumer price index, as measured by CPI, is not a good measure of the cost increases of goods and services relevant to municipalities. The basket of goods and services utilised for the calculation of the CPI consist of items such as food, petrol and medical services, whereas the cost drivers of a municipality are informed by items such as the cost of remuneration, petrol, diesel, cement etc. The current challenge facing the Municipality is managing the gap between cost drivers and tariffs levied, as any shortfall must be made up by either operational efficiency gains or service level reductions. The Municipality will have to implement a refuse removal strategy to ensure that this service can be rendered in a sustainable manner over the medium to long-term.

Total Operating revenue and Tariffs

The total rates revenue has increased by 21% for the 2021/22 financial year when compared to the 2020/21 Adjusted Budget. For the two outer years, total rates revenue will increase by 4%

and 4, 2% respectively. Services Charges revenue has increase by 3.9% when compared to the 2020/21 Adjusted Budget.

Total Revenue decreased by 1% and Property rates increased by 5%, for 2021/22

Total own revenue for 2021/22 financial year has increased to R64, 4million when compared to the 2020/21 Original Budget, the escalation in other revenue is due to the planned sale of municipal land that will take place in the 2021/22 financial year, the processes were started already in the 2020/21 financial year and disturbed by Covid-19, there will also be an increase in investment properties and other properties owned by the municipality as a result of the implementation of general valuation roll on the first of July 2021 and the donation of land in Bulwer town by the department of Public Works, negotiations are still in progress for finalization by 2023/24 financial year.

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account to ensure the financial sustainability of the municipality. National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as possible. However, excessive increases are likely to be counterproductive, resulting in higher levels of non-payment. The municipality has embarked on different strategies of revenue collection in the 2020/21 financial year of which it is slowly helping the municipality to collect its old debt from its customers.

The following table is a summary of the 2021/22 MTREF (classified by main revenue source): Table A4 Summary of revenue classified by main revenue source

KZN436 Dr Nkosazana Dlamini Zuma - Table A4 Budgeted Financial Performance (revenue and expenditure)										
Description	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue By Source										
Property rates	35 375	31 362	33 001	34 425	28 649	28 649	22 953	36 226	37 748	39 409
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	3 127	3 305	3 423	3 608	3 893	3 893	2 366	4 053	4 223	4 409
Rental of facilities and equipment	1 202	829	836	831	831	831	637	864	900	940
Interest earned - external investments	7 160	7 945	8 172	8 090	6 100	6 100	3 923	6 338	8 604	8 983
Interest earned - outstanding debtors	3 073	-	4 864	2 294	4 283	4 283	3 512	6 193	6 453	6 737
Dividends received	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	998	4 073	715	726	726	726	1 184	418	435	455
Licences and permits	1 201	959	493	753	503	503	304	664	692	721
Agency services	-	-	-	32	409	409	236	425	443	463
Transfers and subsidies	111 441	126 957	142 266	143 638	168 944	168 944	131 934	147 721	152 252	148 940
Other revenue	1 343	2 626	376	1 004	595	595	150	729	759	793
Gains	-	378	4 627	8 581	200	200	-	8 581	4 950	15 168
Total Revenue (excluding capital transfers and contributions)	164 922	178 433	198 773	203 982	215 134	215 134	167 198	212 211	217 459	227 015

The table above indicates the municipality's main sources of revenue generation. The above table excludes revenue foregone arising from discounts and rebates associated with the tariff policies of the Municipality. Details in this regard are contained in Table SA1

Other revenue for 2021/2022 financial year increased by R 133 917 when compared to the 2020/21 Adjustment Budget. An increase was applied after taking into consideration the previous year's actual performance as at the end of February 2021.

Interest on investments was increased by 3.9% after considering total municipal investments and the repo rate that has decreased.

Gains are sitting at R 8, 5million due to the revenue that will be injected through the sale of the municipal land. The municipality has already received an offer which that was accepted by the municipality of R 1 million for the sale of land used by Department of Health as Underberg Clinic the processes were meant to be finalized in the 2020/21 financial year but there were delays due to Covid-19.

Interest in outstanding debtors has been increased by 31% when compared to the 2020/21 Adjustment Budget, due to the significant increase in the municipal debtors' book. It should be noted that the municipality has strategies that the municipality is currently implementing to collect the outstanding debt.

Fines, penalties and forfeits was decreased by R 321 181 when compared to the 2020/21 Adjustment Budget, the 50% decrease is due to Covid-19, as there are different ways of paying traffic fines amount on violation tickets, notices of conviction, these can be paid online or also pay a fine at any Registry Office or Courthouse. Most people choose to pay at courthouse where they can always get a discount on the issued and that result in the municipality losing revenue from traffic fines.

The municipality does collect much revenue from fines on pound services for animal control service as the municipality is charged with responding to requests for help with animals ranging from wild animals, dangerous animals, or animals in distress.

Licenses and permits show an increase of R 177 167 when compared to the 2020/21 Adjustment Budget, the current year performance was considered and a percentage (8.5%) of the agency services that the municipality receives for performing services for the department of transport.

The two-line items are separated as follows in the 2021/22 draft budget

- Drivers Licenses application budget - R 369 000
- Drivers' licenses renewal – Agency fees budget - R 425 353

Operating grants transfers totals R 147,7 million in the 2021/22 financial year and they show a decrease of R 50,2million when compared to the 2020/21 Adjustment Budget. The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

Table SA18 Operating Transfers and Grant Receipts

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA18 Transfers and grant receipts									
Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
RECEIPTS:									
Operating Transfers and Grants									
National Government:	107 579	116 628	139 250	145 581	170 270	170 270	156 469	157 113	155 619
Operational Revenue:General Revenue:Equitable Share	95 909	111 162	125 869	134 138	159 757	159 757	139 476	146 163	142 669
Operational Revenue:General Revenue:Fuel Levy	-	-	-	-	-	-	-	-	-
Energy Efficiency and Demand-side (Schedule 5B)	-	-	-	-	-	-	-	-	-
Expanded Public Works Programme Integrated Grant for Municipalities (Schedule 5B)	1 877	1 596	2 381	2 513	2 513	2 513	2 323	-	-
Khayelitsha Urban Renewal	-	-	-	-	-	-	-	-	-
Local Government Financial Management Grant (Schedule 5B)	3 800	3 870	3 000	2 000	2 000	2 000	1 950	1 950	1 950
Mitchell's Plain Urban Renewal	-	-	-	-	-	-	-	-	-
Municipal Demarcation and Transition Grant (Schedule 5B)	3 769	-	-	-	-	-	-	-	-
Municipal Disaster Grant (Schedule 5B)	-	-	-	-	-	-	-	-	-
Department of Water and Sanitation Smart Living Handbook	-	-	-	-	-	-	-	-	-
Integrated National Electrification Programme Grant	2 224	-	8 000	6 930	6 000	6 000	12 720	9 000	11 000
Municipal Restructuring Grant	-	-	-	-	-	-	-	-	-
Metro Informal Settlements Partnership Grant	-	-	-	-	-	-	-	-	-
Provincial Government:	3 862	3 522	3 657	4 987	4 003	4 003	3 972	4 139	4 321
Capacity Building	-	-	-	-	-	-	-	-	-
Capacity Building and Other	-	-	-	1 184	200	200	-	-	-
Libraries, Archives and Museums	-	-	-	-	-	-	-	-	-
Provincialisation of Libraries	2 978	3 464	3 657	2 714	2 714	2 714	2 806	2 924	3 053
Community Library Service Grant	-	-	-	1 089	1 089	1 089	1 166	1 215	1 268
Other	884	-	-	-	-	-	-	-	-
Public Transport	-	-	-	-	-	-	-	-	-
Road Infrastructure - Maintenance	-	-	-	-	-	-	-	-	-
Sports and Recreation	-	58	-	-	-	-	-	-	-
Waste Water Infrastructure - Maintenance	-	-	-	-	-	-	-	-	-
Parent Municipality / Entity	-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	111 441	120 150	142 907	150 568	174 273	174 273	160 441	161 252	159 940
Capital Transfers and Grants									
National Government:	60 266	40 206	27 149	26 989	26 658	26 658	36 508	30 558	31 783
Integrated National Electrification Programme (Municipal Grant) (Schedule 5B)	20 200	13 540	-	-	-	-	-	-	-
Municipal Infrastructure Grant (Schedule 5B)	40 066	26 666	27 149	26 989	26 658	26 658	36 508	30 558	31 783
Transfer from Operational Revenue	-	-	-	-	-	-	-	-	-
Total Capital Transfers and Grants	60 266	40 206	27 149	26 989	26 658	26 658	36 508	30 558	31 783
TOTAL RECEIPTS OF TRANSFERS & GRANTS	171 707	160 356	170 056	177 557	200 931	200 931	196 949	191 810	191 723

1.3.2 OPERATING EXPENDITURE FRAMEWORK

Dr NDZ Municipality's expenditure framework for the 2021/22 budget and MTREF is informed by the following:

- The asset renewal strategy and the repairs and maintenance plan;
- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit;
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and
- Strict adherence to the principle of 'no project plan, no budget'. If there is no business plan no funding allocation can be made.

The following table is a high-level summary of the 2021/22 budget and MTREF (classified per main type of operating expenditure):

Table A4 Summary of operating expenditure by standard classification item.

KZN436 Dr Nkosazana Dlamini Zuma - Table A4 Budgeted Financial Performance (revenue and expenditure)										
Description	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Expenditure By Type										
Employee related costs	50 499	52 691	60 266	70 219	70 219	70 219	47 881	86 454	90 183	93 883
Remuneration of councillors	10 755	11 200	11 598	11 901	11 901	11 901	8 698	11 901	12 401	12 947
Debt impairment	-	10 542	9 333	11 060	11 060	11 060	-	20 059	20 901	21 821
Depreciation & asset impairment	22 143	23 496	27 599	41 625	34 752	34 752	20 024	48 362	52 394	54 699
Finance charges	1 239	107	177	291	291	291	135	303	316	329
Bulk purchases	-	-	-	-	-	-	-	-	-	-
Other materials	-	731	1 986	3 998	5 865	5 865	809	4 290	4 470	4 665
Contracted services	-	28 456	32 694	33 860	39 607	39 607	18 127	41 875	36 174	37 761
Transfers and subsidies	889	1 772	1 496	1 990	2 987	2 987	834	2 068	2 155	2 250
Other expenditure	53 222	27 241	24 614	28 331	28 833	28 833	15 382	27 972	26 684	27 856
Losses	-	-	-	-	-	-	-	-	-	-
Total Expenditure	138 747	156 236	169 763	203 276	205 516	205 516	111 892	243 283	245 677	256 210

Operating Expenditure Budget

The total operating expenditure has increased to R 243,2 million and that increase is 16% when compared to the 2020/21 Adjustment. The budgeted allocation for employee related costs for the 2021/22 financial year total to R 86 ,4million and shows an increase of 18,7% when compared to the 2020/21 Adjustment Budget, the increase above CPI is due to implementation of job evaluation results which include increasing employees' salaries in line with the job evaluation results. These line items below mostly contributed to the increase in operating.

1.Remuneration of councilors has not been increase as waiting for the gazette of salary determination of councilors to be published by MEC of Department of Cooperative Governance and Traditional Affairs and approves the upper limits.

Employee Related Costs the budgeted allocation for salaries for 2021/22 financial year totals to R84,2 million, which equals to 40% of the total operating expenditure. Based on the MFMA circular 108 the salary and wage collective agreement regarding salaries/wages for the period 01 July 2018 to 30 June 2020 came to an end, therefore, in the absence of any information in this regard from the South African Local Government Bargaining Council (SALGBC), municipalities are advised to take into account their financial sustainability when considering salary increases.

The municipality increased the 2021/22 salaries by 18.7% when compared to the 2020/21 adjustment budget, the 6.25% was factored to all the employees and the implementation of job evaluation results which include increasing employees' salaries in line with the job evaluation results.

The MFMA threshold is between 25-40% on salaries over Operating budget. In terms of the 2021/20212 budget the municipality is sitting at 40%. In order for the municipality to be in line with the MFMA it has considered and explore the following options,

1. Outsource some municipal services
2. Amalgamate other vacant positions and not to fill any new vacant positions that the organization can operate without them.
3. Implement Revenue enhancement strategy with the aim of increasing the income which will increase the financial capability of the municipality to deliver the required services to the community,

The municipality will ensure that the above options are considered and implemented without any negative effects to the community/to the service delivery.

2. Contracted services expenditure totals to R41,8 million and has increased by 6% when compared to the 2020/21 Adjustment Budget of R 39,6 million and that clearly demonstrates that the municipality uses more of the contracted services than previous years as results of the environmental compliant services the municipality has to implement in the upcoming year as required by act.

3. Other expenditure comprises of various line items relating to the daily operations of the municipality. The general expenditure for 2021/22 has decreased by 3% when compared to the 2020/21 Adjustment Budget of R 28,8 million and its clearly demonstrates that the municipality is implementing cost containment measures.

4. Repairs and maintenance as a percentage of operating expenditure is sitting at 7.8% and as a percentage of PPE is sitting at 2.1% which is far below the norm of 8% as recommended by MFMA Circular No.55, this is because the municipality has a strategy to maintain its assets through EPWP and use of the municipality's plant and Machineries. The municipality has also an allocation of R 10 million allocated for the renewal of gravel roads, the budget amount is adequate to secure the ongoing health of the municipality's infrastructure.

Table SA1 Operational repairs and maintenance

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'											
Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand											
by Expenditure Item	8										
Employee related costs		-	-	-	-	-	-	-	-	-	-
Other materials		-	-	-	-	-	-	-	-	-	-
Contracted Services		7 130	7 130	4 510	11 918	11 798	11 798	2 996	8 708	8 657	9 037
Other Expenditure		-	-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	9	7 130	7 130	4 510	11 918	11 798	11 798	2 996	8 708	8 657	9 037

The table below provides a breakdown of the repairs and maintenance in relation to asset class:

Table SA34c Repairs and maintenance by asset class

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA34c Repairs and maintenance expenditure by asset class									
Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Repairs and maintenance expenditure by Asset Class/Sub-class									
Infrastructure	981	1 597	697	3 000	3 000	3 000	3 000	3 127	3 264
Roads Infrastructure	981	1 597	697	3 000	3 000	3 000	3 000	3 127	3 264
Roads	-	-	-	-	-	-	-	-	-
Road Structures	981	1 597	697	3 000	3 000	3 000	3 000	3 127	3 264
Road Furniture	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Community Assets	3 955	2 361	1 120	4 000	3 880	3 880	2 400	2 084	2 176
Community Facilities	3 955	2 361	1 120	4 000	3 880	3 880	2 400	2 084	2 176
Halls	3 787	2 361	1 120	4 000	3 880	3 880	2 000	2 084	2 176
Theatres	-	-	-	-	-	-	-	-	-
Libraries	168	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	400	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Other assets	756	1 634	540	2 350	2 350	2 350	900	938	979
Operational Buildings	756	1 634	540	2 350	2 350	2 350	900	938	979
Municipal Offices	756	1 634	540	2 350	2 350	2 350	900	938	979
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-
Unspecified	-	-	-	-	-	-	-	-	-
Computer Equipment	-	-	12	52	37	37	39	41	42
Computer Equipment	-	-	12	52	37	37	39	41	42
Furniture and Office Equipment	-	-	-	-	-	-	-	-	-
Furniture and Office Equipment	-	-	-	-	-	-	-	-	-
Machinery and Equipment	227	150	46	651	651	651	443	461	482
Machinery and Equipment	227	150	46	651	651	651	443	461	482
Transport Assets	1 210	1 691	2 095	1 865	1 880	1 880	1 926	2 007	2 095
Transport Assets	1 210	1 691	2 095	1 865	1 880	1 880	1 926	2 007	2 095
Land	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	7 129	7 432	4 510	11 918	11 798	11 798	8 708	8 657	9 037

Cost Containment Measures

The municipality also has a policy in place dealing with the cost containment measures in order to cut costs on the following proposed items:

- Vehicles used for political office-bearers
- Vehicles used by officials
- Use of accommodation and training
- Travel & subsistence and Domestic Accommodation
- Telephone, cell phone and photocopying usage
- Sponsorships, events & catering
- Catering
- Printing and stationery
- Employee costs
- Mobilisation of resources for the municipality
- Refuse/waste transportation
- Construction of projects internally
- Application of premium on goods and services
- Communication and advertising
- Conferences, meetings & study tours
- Other related expenditure items

1.3.3 CAPITAL EXPENDITURE

The following table provides a breakdown of budgeted capital expenditure by vote:

Table A5 capital expenditure by vote, functional and funding

KZN436 Dr Nkosazana Dlamini Zuma - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding										
Vote Description	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Capital Expenditure - Functional										
<i>Governance and administration</i>	578	492	1 613	2 376	2 867	2 867	594	3 213	2 670	2 788
Executive and council	-	262	-	577	632	632	102	151	158	165
Finance and administration	-	230	1 613	1 799	2 235	2 235	491	3 061	2 512	2 623
Internal audit	578	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>	-	3 758	8 020	10 826	14 459	14 459	1 117	11 147	11 615	12 126
Community and social services	-	3 594	794	1 816	1 816	1 816	135	4 049	4 219	4 404
Sport and recreation	-	18	-	-	-	-	-	-	-	-
Public safety	-	146	7 227	9 010	12 643	12 643	981	7 098	7 396	7 722
Housing	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>	66 471	43 660	66 764	87 876	99 766	99 766	27 833	74 740	69 354	72 286
Planning and development	66 471	43 660	29 774	83 384	95 299	95 299	27 693	72 153	66 658	69 471
Road transport	-	-	36 991	4 491	4 467	4 467	140	2 587	2 696	2 814
Environmental protection	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>	-	3 324	2 246	-	2 516	2 516	-	3 500	3 647	3 807
Energy sources	-	-	-	-	-	-	-	-	-	-
Water management	-	-	-	-	-	-	-	-	-	-
Waste water management	-	-	-	-	2 516	2 516	-	1 000	1 042	1 088
Waste management	-	3 324	2 246	-	-	-	-	2 500	2 605	2 720
<i>Other</i>	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	67 050	51 233	78 643	101 077	119 608	119 608	29 543	92 600	87 286	91 007
Funded by:										
National Government	40 066	26 660	27 149	26 989	26 658	26 658	13 129	36 508	30 558	31 783
Provincial Government	-	-	0	85	2 409	2 409	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial	-	-	-	-	-	-	-	-	-	-
Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	40 066	26 660	27 149	27 074	29 067	29 067	13 129	36 508	30 558	31 783
Public contributions & donations	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	26 984	24 573	51 494	74 003	90 541	90 541	16 414	56 092	56 728	59 224
Total Capital Funding	67 050	51 233	78 643	101 077	119 608	119 608	29 543	92 600	87 286	91 007

Capital expenditure totals to R92 ,6million and that is R 27 million decrease when compared to the 2020/21 Adjustment Budget of R 119 ,6million. The decrease arises due to financial constraints as the municipality did not receive enough grants to funds to many projects that the municipality has for the 2021/22 financial year, as a result the municipality used its own funding to fund other capital projects, the municipality could not use more of the reserves to fund capital expenditure.

1.4 ANNUAL BUDGET TABLES

The following pages present the main budget tables as required in terms of section 9 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2021/22 budget and MTREF as approved by the Council. Each table is accompanied by explanatory notes on the facing page.

A1 - Budget Summary

Table A1 below is a budget summary and provides a concise overview of the Dr NDZ municipality's budget from all the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).

KZN436 Dr Nkosazana Dlamini Zuma - Table A1 Budget Summary										
Description	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Financial Performance										
Property rates	35,375	31,362	33,001	34,425	28,649	28,649	22,953	36,226	37,748	39,409
Service charges	3,127	3,305	3,423	3,608	3,893	3,893	2,366	4,053	4,223	4,409
Investment revenue	7,160	7,945	8,172	8,090	6,100	6,100	3,923	6,338	8,604	8,983
Transfers recognised - operational	111,441	126,957	142,266	143,638	168,944	168,944	131,934	147,721	152,252	148,940
Other own revenue	7,817	8,865	11,911	14,221	7,547	7,547	6,022	17,873	14,632	25,275
Total Revenue (excluding capital transfers and contributions)	164,922	178,433	198,773	203,982	215,134	215,134	167,198	212,211	217,459	227,015
Employee costs	50,499	52,691	60,266	70,219	70,219	70,219	47,881	86,454	90,183	93,883
Remuneration of councillors	10,755	11,200	11,598	11,901	11,901	11,901	8,698	11,901	12,401	12,947
Depreciation & asset impairment	22,143	23,496	27,599	41,625	34,752	34,752	20,024	48,362	52,394	54,699
Finance charges	1,239	107	177	291	291	291	135	303	316	329
Materials and bulk purchases	-	731	1,986	3,998	5,865	5,865	809	4,290	4,470	4,665
Transfers and grants	889	1,772	1,496	1,990	2,987	2,987	834	2,068	2,155	2,250
Other expenditure	53,222	66,238	66,642	73,251	79,501	79,501	33,510	89,905	83,759	87,438
Total Expenditure	138,747	156,236	169,763	203,276	205,516	205,516	111,892	243,283	245,677	256,210
Surplus/(Deficit)	26,175	22,198	29,010	706	9,617	9,617	55,307	(31,072)	(28,218)	(29,195)
Transfers and subsidies - capital (monetary allocations)	46,834	26,666	27,149	26,989	29,067	29,067	2,603	36,508	30,558	31,783
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	73,009	48,864	56,159	27,695	38,684	38,684	57,910	5,436	2,340	2,588
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	73,009	48,864	56,159	27,695	38,684	38,684	57,910	5,436	2,340	2,588
Capital expenditure & funds sources										
Capital expenditure	67,050	51,233	78,643	101,077	119,608	119,608	29,543	92,600	87,286	91,007
Transfers recognised - capital	40,066	26,660	27,149	27,074	29,067	29,067	13,129	36,508	30,558	31,783
Public contributions & donations	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	26,984	24,573	51,494	74,003	90,541	90,541	16,414	56,092	56,728	59,224
Total sources of capital funds	67,050	51,233	78,643	101,077	119,608	119,608	29,543	92,600	87,286	91,007
Financial position										
Total current assets	119,928	147,498	188,551	96,446	116,680	116,680	258,991	148,292	160,078	167,856
Total non current assets	351,502	381,997	403,715	503,685	515,170	515,170	440,833	560,499	595,391	631,700
Total current liabilities	36,522	48,041	52,324	51,123	53,225	53,225	67,860	51,573	95,912	125,996
Total non current liabilities	16,741	17,397	18,212	17,397	18,212	18,212	18,212	20,554	20,554	20,554
Community wealth/Equity	418,167	464,058	521,730	531,610	560,745	560,745	521,730	643,023	639,003	652,125

Budget Summary Continuation

KZN436 Dr Nkosazana Dlamini Zuma - Table A1 Budget Summary										
Description	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousands										
Cash flows										
Net cash from (used) operating	153,386	115,482	70,742	66,006	72,429	72,429	(187,744)	50,471	51,835	43,976
Net cash from (used) investing	(135,521)	(50,815)	(69,072)	(92,496)	(118,408)	(118,408)	-	(84,018)	(82,336)	(75,839)
Net cash from (used) financing	(20,952)	(31,818)	847	(678)	(370)	(370)	-	-	-	-
Cash/cash equivalents at the year end	88,836	121,685	124,203	62,183	77,855	77,855	(63,541)	91,875	61,374	29,511
Cash backing/surplus reconciliation										
Cash and investments available	88,836	121,685	124,203	62,183	77,855	77,855	185,049	92,177	105,370	114,620
Application of cash and investments	18,926	10,517	(114,841)	(66,727)	(69,277)	(69,277)	(106,280)	(76,752)	(115,843)	2,745
Balance - surplus (shortfall)	69,910	111,168	239,044	128,910	147,132	147,132	291,329	168,930	221,214	111,875
Asset management										
Asset register summary (WDV)	331,372	361,635	410,971	483,291	345,529	345,529		560,499	595,391	631,700
Depreciation	22,143	23,496	27,599	41,625	34,752	34,752		48,362	52,394	54,699
Renewal of Existing Assets	-	-	-	15,320	29,475	29,475		10,000	10,420	10,878
Repairs and Maintenance	7,129	7,432	4,510	11,918	11,798	11,798		8,708	8,657	9,037
Free services										
Cost of Free Basic Services provided	159	159	251	260	260	260	259	259	270	282
Revenue cost of free services provided	-	10,125	10,213	19,364	25,140	25,140	18,519	18,519	19,296	20,145
Households below minimum service level										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sewage:	-	-	-	-	-	-	-	-	-	-
Energy:	-	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-	-

The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.

A financial management reform emphasizes the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:

1. The operating surplus/deficit (after Total Expenditure) is negative over the MTREF Capital Internally generated funds are financed from cash back surplus from previous years.

Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

Table A2 below is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enables the National Treasury to compile 'whole of government' reports. Total Revenue on this table includes capital revenues (Transfers recognized – capital) and so does not balance to the operating revenue shown on Table A4 which excludes the transfers recognized - capital.

KZN436 Dr Nkosazana Dlamini Zuma - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)									
Functional Classification Description R thousand	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue - Functional									
<i>Governance and administration</i>	156 617	167 476	167 274	191 341	202 564	202 564	200 218	207 383	216 497
Executive and council	–	–	–	–	–	–	–	–	–
Finance and administration	156 617	167 476	167 274	191 341	202 564	202 564	200 218	207 383	216 497
Internal audit	–	–	–	–	–	–	–	–	–
<i>Community and public safety</i>	5 177	3 970	4 103	6 397	7 949	7 949	5 369	5 595	5 840
Community and social services	–	3 842	3 987	3 804	6 213	6 213	3 973	4 140	4 322
Sport and recreation	–	22	–	–	–	–	–	–	–
Public safety	5 177	106	116	2 154	1 536	1 536	1 397	1 455	1 518
Housing	–	–	–	439	200	200	–	–	–
Health	–	–	–	–	–	–	–	–	–
<i>Economic and environmental services</i>	46 834	30 015	50 708	29 625	29 794	29 794	39 079	30 816	32 052
Planning and development	–	99	16	123	623	623	248	258	269
Road transport	46 834	29 916	50 692	29 502	29 171	29 171	38 831	30 558	31 783
Environmental protection	–	–	–	–	–	–	–	–	–
<i>Trading services</i>	3 127	3 638	3 837	3 608	3 893	3 893	4 053	4 223	4 409
Energy sources	–	–	–	–	–	–	–	–	–
Water management	–	–	–	–	–	–	–	–	–
Waste water management	–	–	–	–	–	–	–	–	–
Waste management	3 127	3 638	3 837	3 608	3 893	3 893	4 053	4 223	4 409
<i>Other</i>	–	–	–	–	–	–	–	–	–
Total Revenue - Functional	211 756	205 099	225 922	230 971	244 201	244 201	248 719	248 017	258 798
Expenditure - Functional									
<i>Governance and administration</i>	90 014	99 608	103 847	125 209	119 938	119 938	148 901	157 253	163 909
Executive and council	25 829	22 022	21 459	22 265	22 519	22 519	23 513	24 500	25 578
Finance and administration	64 185	76 328	82 387	101 411	95 715	95 715	123 661	130 953	136 452
Internal audit	–	1 258	–	1 532	1 704	1 704	1 727	1 800	1 879
<i>Community and public safety</i>	20 896	20 816	23 906	27 265	27 465	27 465	33 801	35 179	36 714
Community and social services	20 073	13 232	13 300	16 336	16 711	16 711	17 306	18 033	18 814
Sport and recreation	–	196	110	–	–	–	–	–	–
Public safety	822	7 162	10 239	10 169	9 981	9 981	15 841	16 464	17 189
Housing	–	225	258	760	521	521	655	682	712
Health	–	–	–	–	252	252	–	–	–
<i>Economic and environmental services</i>	27 837	28 439	28 209	39 982	39 848	39 848	39 781	39 032	40 748
Planning and development	2 724	8 011	9 457	17 661	17 406	17 406	16 023	16 696	17 430
Road transport	25 114	20 429	18 752	22 320	22 442	22 442	23 758	22 336	23 318
Environmental protection	–	–	–	–	–	–	–	–	–
<i>Trading services</i>	–	5 393	11 906	6 711	13 511	13 511	16 587	9 823	10 255
Energy sources	–	1 461	8 000	–	6 000	6 000	6 360	–	–
Water management	–	–	–	–	–	–	–	–	–
Waste water management	–	–	–	–	–	–	–	–	–
Waste management	–	3 932	3 906	6 711	7 511	7 511	10 227	9 823	10 255
<i>Other</i>	–	1 980	1 895	4 110	4 755	4 755	4 214	4 390	4 584
Total Expenditure - Functional	138 747	156 236	169 763	203 276	205 516	205 516	243 283	245 677	256 210
Surplus/(Deficit) for the year	73 009	48 864	56 159	27 695	38 684	38 684	5 436	2 340	2 588

Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

Table A3 below is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organizational structure of Dr NDZ Municipality. This means it is possible to present the operating surplus or deficit of a vote.

KZN436 Dr Nkosazana Dlamini Zuma - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)									
Vote Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand									
Revenue by Vote									
Vote 1 - Executive and Council	-	-	-	-	-	-	-	-	-
Vote 2 - Budget and Treasury	156 617	167 192	180 739	191 236	202 460	202 460	200 114	207 274	216 384
Vote 3 - Corporate Services	-	284	20	105	105	105	105	109	114
Vote 4 - Community Services	5 177	8 930	15 522	9 566	9 233	9 233	9 422	9 818	10 249
Vote 5 - Public Works and Basic Services	49 962	28 595	29 530	29 941	31 780	31 780	38 831	30 558	31 783
Vote 6 - Planning and Development	-	99	112	123	623	623	248	258	269
Vote 7 - [NAME OF VOTE 7]	-	-	-	-	-	-	-	-	-
Total Revenue by Vote	211 756	205 099	225 922	230 971	244 201	244 201	248 719	248 017	258 798
Expenditure by Vote to be appropriated									
Vote 1 - Executive and Council	25 829	23 095	21 261	23 798	24 223	24 223	25 240	26 300	27 457
Vote 2 - Budget and Treasury	44 828	52 079	56 622	77 154	71 528	71 528	98 377	104 607	108 947
Vote 3 - Corporate Services	19 357	24 245	22 418	24 257	24 087	24 087	25 184	26 241	27 396
Vote 4 - Community Services	20 896	23 447	24 214	34 292	34 881	34 881	41 465	43 165	45 051
Vote 5 - Public Works and Basic Services	25 114	30 034	41 702	38 939	45 502	45 502	47 148	39 248	40 974
Vote 6 - Planning and Development	2 724	3 335	3 547	4 835	5 295	5 295	5 870	6 116	6 385
Vote 7 - [NAME OF VOTE 7]	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	138 747	156 236	169 763	203 276	205 516	205 516	243 283	245 677	256 210
Surplus/(Deficit) for the year	73 009	48 864	56 159	27 695	38 684	38 684	5 436	2 340	2 588

Table A4 - Budgeted Financial Performance (revenue and expenditure)

Total operating revenue is R212, 2million in 2021/22, increase to R217, 4million by 2022/23 and R 227 million by 2023/24. This represents a decrease of 1 per cent for the 2021/22 financial year and an increase of 2.4 per cent for the 2022/23 and 4.2 per cent in 2023/24 financial year.

Transfers recognized – operating includes the national government equitable share and other operating grants from national and provincial government. The grants receipts from national and provincial government decreased by R 4, 3million in 2021/2022 and decreased by R 5, 1million in 2022/2023 and by R86 892 in the 2023/2024 financial year.

KZN436 Dr Nkosazana Dlamini Zuma - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand										
Revenue By Source										
Property rates	35 375	31 362	33 001	34 425	28 649	28 649	22 953	36 226	37 748	39 409
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	3 127	3 305	3 423	3 608	3 893	3 893	2 366	4 053	4 223	4 409
Rental of facilities and equipment	1 202	829	836	831	831	831	637	864	900	940
Interest earned - external investments	7 160	7 945	8 172	8 090	6 100	6 100	3 923	6 338	8 604	8 983
Interest earned - outstanding debtors	3 073	-	4 864	2 294	4 283	4 283	3 512	6 193	6 453	6 737
Dividends received	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	998	4 073	715	726	726	726	1 184	418	435	455
Licences and permits	1 201	959	493	753	503	503	304	664	692	721
Agency services	-	-	-	32	409	409	236	425	443	463
Transfers and subsidies	111 441	126 957	142 266	143 638	168 944	168 944	131 934	147 721	152 252	148 940
Other revenue	1 343	2 626	376	1 004	595	595	150	729	759	793
Gains	-	378	4 627	8 581	200	200	-	8 581	4 950	15 168
Total Revenue (excluding capital transfers and contributions)	164 922	178 433	198 773	203 982	215 134	215 134	167 198	212 211	217 459	227 015
Expenditure By Type										
Employee related costs	50 499	52 691	60 266	70 219	70 219	70 219	47 881	86 454	90 183	93 883
Remuneration of councillors	10 755	11 200	11 598	11 901	11 901	11 901	8 698	11 901	12 401	12 947
Debt impairment	-	10 542	9 333	11 060	11 060	11 060	-	20 059	20 901	21 821
Depreciation & asset impairment	22 143	23 496	27 599	41 625	34 752	34 752	20 024	48 362	52 394	54 699
Finance charges	1 239	107	177	291	291	291	135	303	316	329
Bulk purchases	-	-	-	-	-	-	-	-	-	-
Other materials	-	731	1 986	3 998	5 865	5 865	809	4 290	4 470	4 665
Contracted services	-	28 456	32 694	33 860	39 607	39 607	18 127	41 875	36 174	37 761
Transfers and subsidies	889	1 772	1 496	1 990	2 987	2 987	834	2 068	2 155	2 250
Other expenditure	53 222	27 241	24 614	28 331	28 833	28 833	15 382	27 972	26 684	27 856
Losses	-	-	-	-	-	-	-	-	-	-
Total Expenditure	138 747	156 236	169 763	203 276	205 516	205 516	111 892	243 283	245 677	256 210
Surplus/(Deficit)	26 175	22 198	29 010	706	9 617	9 617	55 307	(31 072)	(28 218)	(29 195)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	46 834	26 666	27 149	26 989	29 067	29 067	2 603	36 508	30 558	31 783
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	73 009	48 864	56 159	27 695	38 684	38 684	57 910	5 436	2 340	2 588
Taxation	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation	73 009	48 864	56 159	27 695	38 684	38 684	57 910	5 436	2 340	2 588
Attributable to minorities	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	73 009	48 864	56 159	27 695	38 684	38 684	57 910	5 436	2 340	2 588
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	73 009	48 864	56 159	27 695	38 684	38 684	57 910	5 436	2 340	2 588

Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

Table A5 below indicate a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year appropriation); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.

Capital expenditure totals to R92, 6million and that is R 27 million decrease when compared to the 2020/21 Adjustment Budget of R 119, 6million.

KZN436 Dr Nkosazana Dlamini Zuma - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding										
Vote Description	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand										
Capital Expenditure - Functional										
<i>Governance and administration</i>	578	492	1 613	2 376	2 867	2 867	584	3 213	2 670	2 788
Executive and council	-	262	-	577	632	632	102	151	158	165
Finance and administration	-	230	1 613	1 799	2 235	2 235	491	3 061	2 512	2 623
Internal audit	578	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>	-	3 758	8 020	10 826	14 459	14 459	1 117	11 147	11 615	12 126
Community and social services	-	3 594	794	1 816	1 816	1 816	135	4 049	4 219	4 404
Sport and recreation	-	18	-	-	-	-	-	-	-	-
Public safety	-	146	7 227	9 010	12 643	12 643	981	7 098	7 396	7 722
Housing	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>	66 471	43 660	66 764	87 876	99 766	99 766	27 833	74 740	69 354	72 286
Planning and development	66 471	43 660	29 774	83 384	95 299	95 299	27 693	72 153	66 658	69 471
Road transport	-	-	36 991	4 491	4 467	4 467	140	2 587	2 696	2 814
Environmental protection	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>	-	3 324	2 246	-	2 516	2 516	-	3 500	3 647	3 807
Energy sources	-	-	-	-	-	-	-	-	-	-
Water management	-	-	-	-	-	-	-	-	-	-
Waste water management	-	-	-	-	2 516	2 516	-	1 000	1 042	1 088
Waste management	-	3 324	2 246	-	-	-	-	2 500	2 605	2 720
<i>Other</i>	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	67 050	51 233	78 643	101 077	119 608	119 608	29 543	92 600	87 286	91 007
Funded by:										
National Government	40 066	26 660	27 149	26 989	26 658	26 658	13 129	36 508	30 558	31 783
Provincial Government	-	-	0	85	2 409	2 409	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	40 066	26 660	27 149	27 074	29 067	29 067	13 129	36 508	30 558	31 783
Public contributions & donations	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	26 984	24 573	51 494	74 003	90 541	90 541	16 414	56 092	56 728	59 224
Total Capital Funding	67 050	51 233	78 643	101 077	119 608	119 608	29 543	92 600	87 286	91 007

Table A6 - Budgeted Financial Position

Table A6 below gives an indication of the municipality's financial status consistent with international good financial management practice and gives indication of that the municipality need to improve its financial viability on an ongoing process.

KZN436 Dr Nkosazana Dlamini Zuma - Table A6 Budgeted Financial Position										
Description	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
ASSETS										
Current assets										
Cash	-	-	-	5,822	14,985	14,985	145,876	8,493	21,686	30,936
Call investment deposits	88,836	121,685	124,203	56,361	62,870	62,870	39,173	83,684	83,684	83,684
Consumer debtors	28,740	23,002	61,417	30,058	35,309	35,309	72,285	49,216	47,471	45,647
Other debtors	2,351	2,811	2,931	4,205	3,517	3,517	1,657	6,899	7,237	7,589
Current portion of long-term receivables	-	-	-	-	-	-	-	-	-	-
Inventory	-	-	-	-	-	-	-	-	-	-
Total current assets	119,928	147,498	188,551	96,446	116,680	116,680	258,991	148,292	160,078	167,856
Non current assets										
Investments	-	-	-	-	-	-	-	-	-	-
Investment property	20,064	20,300	20,411	20,300	20,411	20,411	20,411	20,411	20,411	20,411
Investment in Associate	-	-	-	-	-	-	-	-	-	-
Property, plant and equipment	331,372	361,635	383,262	483,291	494,550	494,550	420,263	539,672	574,271	610,272
Agricultural	-	-	-	-	-	-	-	-	-	-
Biological	-	-	-	-	-	-	-	-	-	-
Intangible	66	62	43	35	210	210	159	416	710	1,017
Other non-current assets	-	-	-	60	-	-	-	-	-	-
Total non current assets	351,502	381,997	403,715	503,685	515,170	515,170	440,833	560,499	595,391	631,700
TOTAL ASSETS	471,429	529,495	592,266	600,131	631,851	631,851	699,824	708,791	755,470	799,556
LIABILITIES										
Current liabilities										
Bank overdraft	-	-	-	-	-	-	-	-	-	-
Borrowing	357	678	847	678	0	0	129	(171)	(171)	(171)
Consumer deposits	-	-	4	6	(17)	(17)	(18)	(20)	(20)	(20)
Trade and other payables	34,969	42,817	50,145	44,027	45,983	45,983	60,996	42,146	83,401	110,528
Provisions	1,196	4,545	1,329	6,412	7,258	7,258	6,753	9,618	12,702	15,658
Total current liabilities	36,522	48,041	52,324	51,123	53,225	53,225	67,860	51,573	95,912	125,996
Non current liabilities										
Borrowing	451	540	171	540	171	171	171	-	-	-
Provisions	16,290	16,857	18,041	16,857	18,041	18,041	18,041	20,554	20,554	20,554
Total non current liabilities	16,741	17,397	18,212	17,397	18,212	18,212	18,212	20,554	20,554	20,554
TOTAL LIABILITIES	53,263	65,438	70,536	68,521	71,437	71,437	86,072	72,128	116,466	146,550
NET ASSETS	418,167	464,058	521,730	531,610	560,414	560,414	613,753	636,663	639,003	653,006
COMMUNITY WEALTH/EQUITY										
Accumulated Surplus/(Deficit)	413,906	459,231	516,501	526,783	555,517	555,517	516,501	637,784	633,764	646,886
Reserves	4,261	4,827	5,228	4,827	5,228	5,228	5,228	5,239	5,239	5,239
TOTAL COMMUNITY WEALTH/EQUITY	418,167	464,058	521,730	531,610	560,745	560,745	521,730	643,023	639,003	652,125

Table A7 - Budgeted Cash Flow Statement

The budgeted cash flow statement is the first measurement in determining if the budget is funded. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.

Cash and cash equivalents total to R91, 8million as at the end of 2021/22 financial year and decreased to R61, 3million in the 2022/23 financial year and decreased to R29, 5million by 2023/24. The municipality needs to find more strategies of revenue collection in order to be able to collect more revenue and cut more on some of the expenditure items to manage the cash flow of the municipality.

KZN436 Dr Nkosazana Dlamini Zuma - Table A7 Budgeted Cash Flows										
Description	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates	26,964	31,950	33,001	24,575	20,054	20,054	17,694	26,021	27,114	28,307
Service charges	3,127	3,305	3,423	2,706	2,789	2,789	1,542	2,911	3,039	3,176
Other revenue	11,604	16,154	19,761	3,164	2,752	2,752	745	3,068	2,005	2,092
Transfers and Subsidies - Operational	126,275	150,805	167,034	150,568	174,273	174,273	(207,970)	160,441	161,252	159,940
Transfers and Subsidies - Capital	40,066	26,660	27,149	26,989	26,658	26,658	16,000	36,508	30,558	31,783
Interest	7,160	7,945	8,037	8,090	6,100	6,100	(136)	6,338	8,604	8,983
Dividends	-	-	-	-	-	-	-	-	-	-
Payments										
Suppliers and employees	(60,571)	(119,551)	(183,565)	(147,804)	(156,918)	(156,918)	(15,618)	(182,446)	(178,267)	(187,726)
Finance charges	(1,239)	(15)	(8)	(291)	(291)	(291)	-	(303)	(316)	(329)
Transfers and Grants	-	(1,772)	(4,091)	(1,990)	(2,987)	(2,987)	-	(2,068)	(2,155)	(2,250)
NET CASH FROM/(USED) OPERATING ACTIVITIES	153,386	115,482	70,742	66,006	72,429	72,429	(187,744)	50,471	51,835	43,976
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE	(63,660)	418	7,043	8,581	1,200	1,200	-	8,581	4,950	15,168
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-
Payments										
Capital assets	(71,861)	(51,233)	(76,115)	(101,077)	(119,608)	(119,608)	-	(92,600)	(87,286)	(91,007)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(135,521)	(50,815)	(69,072)	(92,496)	(118,408)	(118,408)	-	(84,018)	(82,336)	(75,839)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-
Payments										
Repayment of borrowing	(20,952)	(31,818)	847	(678)	(370)	(370)	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES	(20,952)	(31,818)	847	(678)	(370)	(370)	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD	(3,087)	32,849	2,518	(27,168)	(46,348)	(46,348)	(187,744)	(33,548)	(30,501)	(31,863)
Cash/cash equivalents at the year begin:	91,923	88,836	121,685	89,350	124,203	124,203	124,203	125,422	91,875	61,374
Cash/cash equivalents at the year end:	88,836	121,685	124,203	62,183	77,855	77,855	(63,541)	91,875	61,374	29,511

Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

KZN436 Dr Nkosazana Dlamini Zuma - Table A8 Cash backed reserves/accumulated surplus reconciliation										
Description	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Cash and investments available										
Cash/cash equivalents at the year end	88,836	121,685	124,203	62,183	77,855	77,855	(63,541)	91,875	61,374	29,511
Other current investments > 90 days	0	0	0	(0)	0	0	248,590	303	43,996	85,109
Non current assets - Investments	-	-	-	-	-	-	-	-	-	-
Cash and investments available:	88,836	121,685	124,203	62,183	77,855	77,855	185,049	92,177	105,370	114,620
Application of cash and investments										
Unspent conditional transfers	12,954	4,545	8,704	745	(3,215)	(3,215)	(35,435)	(5,707)	(5,707)	(5,707)
Unspent borrowing	-	-	-	-	-	-	-	-	-	-
Statutory requirements	-	-	-	-	-	-	-	-	-	-
Other working capital requirements	5,972	5,972	(123,546)	(67,472)	(66,062)	(66,062)	(70,845)	(71,045)	(110,136)	(147,764)
Other provisions	-	-	-	-	-	-	-	-	-	-
Long term investments committed	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	-	-	-	-	-	-	-	-	-	-
Total Application of cash and investments:	18,926	10,517	(114,841)	(66,727)	(69,277)	(69,277)	(106,280)	(76,752)	(115,843)	2,745
Surplus(shortfall)	69,910	111,168	239,044	128,910	147,132	147,132	291,329	168,930	221,214	111,875

Table A9 - Asset Management

Table A9 below provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.

KZN436 Dr Nkosazana Dlamini Zuma - Table A9 Asset Management									
Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand									
CAPITAL EXPENDITURE									
Total New Assets	67,050	51,233	60,205	71,627	57,627	57,627	66,000	60,246	62,778
Roads Infrastructure	17,033	19,883	12,598	25,494	23,783	23,783	16,500	40,978	42,661
Storm water Infrastructure	-	-	-	-	-	-	-	-	-
Electrical Infrastructure	-	-	-	-	-	-	500	521	544
Water Supply Infrastructure	-	-	-	-	-	-	-	-	-
Sanitation Infrastructure	-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure	492	-	-	-	-	-	500	521	544
Rail Infrastructure	-	-	-	-	-	-	-	-	-
Coastal Infrastructure	-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-
Infrastructure	17,525	19,883	12,598	25,494	23,783	23,783	17,500	42,020	43,749
Community Facilities	7,100	21,956	7,523	19,653	15,823	15,823	24,388	1,438	1,501
Sport and Recreation Facilities	15,911	-	29,717	8,613	2,969	2,969	8,000	-	-
Community Assets	23,010	21,956	37,240	28,266	18,792	18,792	32,388	1,438	1,501
Heritage Assets	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Operational Buildings	13,679	3,610	338	8,248	3,418	3,418	11,450	11,931	12,456
Housing	-	-	-	-	-	-	-	-	-
Other Assets	13,679	3,610	338	8,248	3,418	3,418	11,450	11,931	12,456
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	-	-	102	122	365	365	499	520	543
Intangible Assets	-	-	102	122	365	365	499	520	543
Computer Equipment	592	-	456	1,219	1,227	1,227	660	688	718
Furniture and Office Equipment	1,166	3,665	2,246	2,363	2,383	2,383	981	1,022	1,067
Machinery and Equipment	128	1,429	2,122	4,915	5,563	5,563	2,522	2,628	2,743
Transport Assets	10,949	691	5,105	1,000	2,095	2,095	-	-	-
Land	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Total Renewal of Existing Assets	-	-	-	15,320	29,475	29,475	10,000	10,420	10,878
Roads Infrastructure	-	-	-	15,320	29,475	29,475	10,000	10,420	10,878
Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	15,320	29,475	29,475	10,000	10,420	10,878
Community Facilities	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Total Upgrading of Existing Assets	-	-	18,438	14,131	32,506	32,506	16,600	16,620	17,351
Roads Infrastructure	-	-	9,835	7,104	25,519	25,519	13,000	13,546	14,142
Sanitation Infrastructure	-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure	-	-	-	-	-	-	1,700	1,771	1,849
Rail Infrastructure	-	-	-	-	-	-	-	-	-
Coastal Infrastructure	-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-
Infrastructure	-	-	9,835	7,104	25,519	25,519	14,700	15,317	15,991
Community Facilities	-	-	7,469	7,027	6,987	6,987	250	261	272
Sport and Recreation Facilities	-	-	1,133	-	-	-	1,000	1,042	1,088
Community Assets	-	-	8,602	7,027	6,987	6,987	1,250	1,303	1,360
Intangible Assets	-	-	-	-	-	-	-	-	-
Computer Equipment	-	-	-	-	-	-	-	-	-
Furniture and Office Equipment	-	-	-	-	-	-	650	-	-
Machinery and Equipment	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Total Capital Expenditure	67,050	51,233	78,643	101,077	119,608	119,608	92,600	87,286	91,007
Roads Infrastructure	17,033	19,883	22,433	47,918	78,778	78,778	39,500	64,944	67,682
Storm water Infrastructure	-	-	-	-	-	-	-	-	-
Electrical Infrastructure	-	-	-	-	-	-	500	521	544
Water Supply Infrastructure	-	-	-	-	-	-	-	-	-
Sanitation Infrastructure	-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure	492	-	-	-	-	-	2,200	2,292	2,393
Rail Infrastructure	-	-	-	-	-	-	-	-	-
Coastal Infrastructure	-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-
Infrastructure	17,525	19,883	22,433	47,918	78,778	78,778	42,200	67,757	70,619
Community Facilities	7,100	21,956	14,992	26,680	22,810	22,810	24,638	1,698	1,773
Sport and Recreation Facilities	15,911	-	30,850	8,613	2,969	2,969	9,000	1,042	1,088
Community Assets	23,010	21,956	45,842	35,293	25,779	25,779	33,638	2,740	2,861
Heritage Assets	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Operational Buildings	13,679	3,610	338	8,248	3,418	3,418	11,450	11,931	12,456
Housing	-	-	-	-	-	-	-	-	-
Other Assets	13,679	3,610	338	8,248	3,418	3,418	11,450	11,931	12,456
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	-	-	102	122	365	365	499	520	543
Intangible Assets	-	-	102	122	365	365	499	520	543
Computer Equipment	592	-	456	1,219	1,227	1,227	660	688	718
Furniture and Office Equipment	1,166	3,665	2,246	2,363	2,383	2,383	1,631	1,022	1,067
Machinery and Equipment	128	1,429	2,122	4,915	5,563	5,563	2,522	2,628	2,743
Transport Assets	10,949	691	5,105	1,000	2,095	2,095	-	-	-
Land	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class	67,050	51,233	78,643	101,077	119,608	119,608	92,600	87,286	91,007

KZN436 Dr Nkosazana Dlamini Zuma - Table A9 Asset Management									
Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand									
CAPITAL EXPENDITURE									
ASSET REGISTER SUMMARY - PPE (WDV)	331,372	361,635	410,971	483,291	345,529	345,529	560,499	595,391	631,700
Roads Infrastructure	116,288	125,695	142,559	154,288	191,818	191,818	201,521	224,877	249,133
Storm water Infrastructure	-	-	-	3,000	2,516	2,516	1,000	1,042	1,088
Electrical Infrastructure	-	-	-	1,700	-	-	500	521	544
Water Supply Infrastructure	-	-	-	-	-	-	-	-	-
Sanitation Infrastructure	-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure	-	-	-	-	-	-	2,500	2,605	2,720
Rail Infrastructure	-	-	-	-	-	-	-	-	-
Coastal Infrastructure	-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-
Infrastructure	116,288	125,695	142,559	158,988	194,334	194,334	205,521	229,045	253,485
Community Assets	144,093	161,036	193,979	202,492	18,849	18,849	216,394	217,852	219,374
Heritage Assets	-	-	-	60	-	-	-	-	-
Investment properties	-	-	111	20,300	20,411	20,411	20,411	20,411	20,411
Other Assets	39,085	41,907	38,166	58,036	71,225	71,225	78,359	89,665	101,468
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	587	35	210	210	416	710	1,017
Computer Equipment	1,249	2,809	2,589	3,369	3,082	3,082	3,126	3,063	2,997
Furniture and Office Equipment	1,547	2,788	4,219	6,496	5,994	5,994	5,756	5,546	5,326
Machinery and Equipment	7,820	7,852	8,990	13,518	13,418	13,418	14,644	15,756	16,917
Transport Assets	21,290	19,548	19,772	19,999	19,006	19,006	15,871	13,343	10,705
Land	-	-	-	-	(1,000)	(1,000)	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	331,372	361,635	410,971	483,291	345,529	345,529	560,499	595,391	631,700
EXPENDITURE OTHER ITEMS									
<u>Depreciation</u>	22,143	23,496	27,599	41,625	34,752	34,752	48,362	52,394	54,699
<u>Repairs and Maintenance by Asset Class</u>	7,129	7,432	4,510	11,918	11,798	11,798	8,708	8,657	9,037
Roads Infrastructure	1,013	2,202	697	3,000	3,000	3,000	3,000	3,127	3,264
Storm water Infrastructure	-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-
Infrastructure	1,013	2,202	697	3,000	3,000	3,000	3,000	3,127	3,264
Community Facilities	4,444	2,350	1,120	4,000	3,880	3,880	2,400	2,084	2,176
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-
Community Assets	4,444	2,350	1,120	4,000	3,880	3,880	2,400	2,084	2,176
Heritage Assets	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Operational Buildings	267	266	540	2,350	2,350	2,350	900	938	979
Housing	-	-	-	-	-	-	-	-	-
Other Assets	267	266	540	2,350	2,350	2,350	900	938	979
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-
Computer Equipment	-	-	12	52	37	37	39	41	42
Furniture and Office Equipment	-	1,123	-	-	-	-	-	-	-
Machinery and Equipment	227	1,378	46	651	651	651	443	461	482
Transport Assets	1,178	113	2,095	1,865	1,880	1,880	1,926	2,007	2,095
Libraries	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OTHER ITEMS	29,273	30,928	32,109	53,543	46,550	46,550	57,070	61,051	63,736

Table A10 - Basic Service Delivery Measurement

Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.

KZN436 Dr Nkosazana Dlamini Zuma - Table A10 Basic service delivery measurement									
Description	-2017	-2018	-2019	-2020-O	-2020-A	-2020-F	-2021	-2022	-2023
	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Household service targets									
Water:									
Piped water inside dwelling	2 852	2 852	2 852	2 852	2 852	2 852	2 852	2 852	2 852
Piped water inside yard (but not in dwelling)	26 767	26 767	26 767	26 767	26 767	26 767	26 767	26 767	26 767
Using public tap (at least min.service level)	-	-	-	-	-	-	-	-	-
Other water supply (at least min.service level)	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	29 619	29 619	29 619	29 619	29 619	29 619	29 619	29 619	29 619
Using public tap (< min.service level)	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-
No water supply	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
Total number of households	29 619	29 619	29 619	29 619	29 619	29 619	29 619	29 619	29 619
Sanitation/sewerage:									
Total number of households									
-	-	-	-	-	-	-	-	-	-
Energy:									
Electricity (at least min.service level)	98 658	98 658	98 658	98 658	98 658	98 658	98 658	98 658	98 658
Electricity - prepaid (min.service level)	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	98 658	98 658	98 658	98 658	98 658	98 658	98 658	98 658	98 658
Electricity (< min.service level)	-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)	-	-	-	-	-	-	-	-	-
Other energy sources	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
Total number of households	98 658	98 658	98 658	98 658	98 658	98 658	98 658	98 658	98 658
Refuse:									
Removed at least once a week	2 406	2 538	2 538	2 818	2 818	2 818	2 927	3 050	3 185
<i>Minimum Service Level and Above sub-total</i>	2 406	2 538	2 538	2 818	2 818	2 818	2 927	3 050	3 185
Removed less frequently than once a week	-	-	-	-	-	-	-	-	-
Using communal refuse dump	-	-	-	-	-	-	-	-	-
Using own refuse dump	-	-	-	-	-	-	-	-	-
Other rubbish disposal	-	-	-	-	-	-	-	-	-
No rubbish disposal	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
Total number of households	2 406	2 538	2 538	2 818	2 818	2 818	2 927	3 050	3 185
Households receiving Free Basic Service									
Water (6 kilolitres per household per month)	-	-	-	-	-	-	-	-	-
Sanitation (free minimum level service)	-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per household per month)	158 722	158 722	167 293	176 327	176 327	176 327	172 333	179 571	187 742
Refuse (removed at least once a week)	73 000	75 000	83 333	83 333	83 333	83 333	86 853	90 219	94 189
Cost of Free Basic Services provided - Formal Settlements (R'000)									
Water (6 kilolitres per indigent household per month)	-	-	-	-	-	-	-	-	-
Sanitation (free sanitation service to indigent households)	-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per indigent household per month)	159	159	167	176	176	176	172	180	188
Refuse (removed once a week for indigent households)	-	-	83	83	83	83	87	90	94
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)									
Total cost of FBS provided	159	159	251	260	260	260	259	270	282
Highest level of free service provided per household									
Property rates (R value threshold)	✓	✓	✓	✓	✓	✓	✓	✓	✓
Water (kilolitres per household per month)	✓	✓	✓	✓	✓	✓	✓	✓	✓
Sanitation (kilolitres per household per month)	✓	✓	✓	✓	✓	✓	✓	✓	✓
Sanitation (Rand per household per month)	✓	✓	✓	✓	✓	✓	✓	✓	✓
Electricity (kwh per household per month)	✓	✓	✓	✓	✓	✓	✓	✓	✓
Refuse (average litres per week)	2 538	2 538	2 818	2 970	2 970	2 970	3 085	3 215	3 356
Revenue cost of subsidised services provided (R'000)									
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)	✓	✓	✓	✓	✓	✓	✓	✓	✓
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA	-	10 125	10 213	19 364	25 140	25 140	18 519	19 296	20 145
Water (in excess of 6 kilolitres per indigent household per month)	-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)	-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)	-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)	✓	✓	✓	✓	✓	✓	✓	✓	✓
Municipal Housing - rental rebates	✓	✓	✓	✓	✓	✓	✓	✓	✓
Housing - top structure subsidies	✓	✓	✓	✓	✓	✓	✓	✓	✓
Other	✓	✓	✓	✓	✓	✓	✓	✓	✓
Total revenue cost of subsidised services provided	-	10 125	10 213	19 364	25 140	25 140	18 519	19 296	20 145

PART 2 – SUPPORTING DOCUMENTATION

2.1 Overview of the Annual Budget Process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition, Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the Members of Finance Committee, Executive Council, Municipal Manager and senior managers and officials of the municipality meeting under the chairpersonship of the Mayor. The primary aims of the Budget Steering Committee are to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the district IDP and the budget, considering the need to protect the financial sustainability of municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and, That the various spending priorities of the different municipal departments are properly evaluated and prioritized in the allocation of resources.

Budget Process Overview

In terms of section 21 of MFMA

1.) The mayor of a municipality must: -

(a) co-ordinate the processes for preparing the annual budget and for reviewing the municipality's integrated development plan and budget-related policies to ensure that the tabled budget and any revisions of the integrated development plan and budget-related policies are mutually consistent and credible;

(b) at least 10 months before the start of the budget year, table in the municipal council a time schedule outlining key deadlines for-

- (i) the preparation, tabling and approval of the annual budget;

- (ii) the annual review of- (aa) the integrated development plan in terms of section 34 of the Municipal Systems Act; and (bb) the budget-related policies
- (iii) the tabling and adoption of any amendments to the integrated development plan and the budget-related policies; and
- (iv) any consultative processes forming part of the processes referred to in subparagraphs (i), (ii) and (iii).

(2) When preparing the annual budget, the mayor of a municipality must-

- (a) take into account the municipality's integrated development plan;
- (b) take all reasonable steps to ensure that the municipality revises the integrated development plan in terms of section 34 of the Municipal Systems Act, taking into account realistic revenue and expenditure projections for future years;
- (c) consider the national budget, the relevant provincial budget, the national government's fiscal and macro-economic policy, the annual Division of Revenue Act and any agreements reached in the Budget Forum;
- (d) consult-
 - (i) the relevant district municipality and all other local municipalities within the area of the district municipality, if the municipality is a local municipality;
 - (ii) all local municipalities within its area, if the municipality is a district municipality;
 - (iii) the relevant provincial treasury, and when requested, the National Treasury; and
 - (vi) any national or provincial organs of state, as may be prescribed; and
- (e) provide, on request, any information relating to the budget-
 - (i) to the National Treasury; and
 - (ii) subject to any limitations that may be prescribed, to-
 - (aa) the national departments responsible for water, sanitation, electricity and any other service as may be prescribed;
 - (bb) any other national and provincial organ of states, as may be prescribed; and (cc) another municipality affected by the budget.

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year. The Mayor tabled in Council the required IDP and budget time schedule in 31 August 2020. Key dates applicable to the process were:

- a) October and November 2020 –The municipality hosted IDP roadshows as part of the public consultations as a process of the IDP review.
- b.) December – Departmental strategic planning – draft budget preparation
- b.) January 2021- Council considers the 2020/21 Mid-Year Budget and Performance Assessment;
- c.) February 2021 - Council considers the 2019/20 Adjustments Budget;
- d.) March 2021 – Joint strategic planning session of the Executive Management. Aim: to review past performance trends of the capital and operating budgets, the economic realities and to set the prioritization criteria for the compilation of the 2021/22 MTREF;
- e.) March 2021 - Recommendations of the extended management committee are communicated to the Budget Steering Committee, and on to the respective departments and the draft 2021/22 MTREF is revised accordingly.
- f) 25 March 2021 - Tabling in Council the Draft 2021/22 IDP and Draft Budget for public consultation;
- g) April to May 2021 – Public consultation through IDP road shows
- h.) May 2021 – finalization of the 2021/22 IDP and Final Budget MTREF, taking into consideration comments received from the public, comments from National Treasury, and updated information from the most recent Division of Revenue Bill and financial framework; and
- k) 27 May 2021 - Tabling of the 2021/22 MTREF to Council for consideration and approval.

2.2 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH IDP

The Constitution mandates local government with the responsibility to exercise local developmental and cooperative governance. The eradication of imbalances in South African society can only be realized through a credible integrated developmental planning process.

The 2021/22 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)										
Strategic Objective	Goal	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand										
1. Good Governance and Public Participation	1.1. To review and develop a multi-year strategic plan that responds the needs of the community by June 2022	-	-	-	-	-	-	-	-	-
2. Financial Viability and Management	2.1 To manage financial resources effectively and efficiently for improved service delivery by June 2023	156 617	167 192	180 739	191 236	202 460	202 460	200 114	207 274	216 384
3. Municipal Institutional Development and Transformation	3.1 To review existing HR policies to improve effectiveness and efficiency in service delivery by June 2022.	-	284	20	105	105	105	105	109	114
4. Local Economic Development	4.1. To promote and support Local Economic Development through capacity building, forming of partnerships, co-operatives support with Materials and Equipments by 30 June 2022	5 177	8 930	15 522	9 566	9 233	9 233	9 422	9 818	10 249
		✓	✓	✓	✓	✓	✓	✓	✓	✓
5. Basic Service Delivery and Infrastructure Development	5.1. To improve access to roads infrastructure by 2022	3 127	1 929	2 381	2 952	2 713	2 713	2 323	-	-
6. Good Governance and Public Participation	6.1. To review and develop a multi-year strategic plan that responds the needs of the community by June 2022	-	99	112	123	623	623	248	258	269
Allocations to other priorities										
Total Revenue (excluding capital transfers and contributions)		164 922	178 433	198 773	203 982	215 134	215 134	212 211	217 459	227 015

Table SA5 - Reconciliation between the IDP strategic objectives and budgeted operating expenditure.

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)										
Strategic Objective	Goal	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand										
1. Good Governance and Public Participation	1.1. To review and develop a multi-year strategic plan that responds the needs of the community by June 2022	25 829	23 095	21 261	23 798	24 223	24 223	25 240	26 300	27 457
2. Financial Viability and Management	2.1 To manage financial resources effectively and efficiently for improved service delivery by June 2023	44 828	52 079	56 622	77 154	71 528	71 528	98 377	104 607	108 947
3. Municipal Institutional Development and Transformation	3.1 To review existing HR policies to improve effectiveness and efficiency in service delivery by June 2022.	19 357	24 245	22 418	24 257	24 087	24 087	25 184	26 241	27 396
4. Local Economic Development	4.1. To promote and support Local Economic Development through capacity building, forming of partnerships, co-operatives support with Materials and Equipments by 30 June 2022	20 896	23 447	24 214	34 292	34 881	34 881	41 465	43 165	45 051
5. Basic Service Delivery and Infrastructure Development	5.1. To improve access to roads infrastructure by 2022	25 114	30 034	41 702	38 939	45 502	45 502	47 148	39 248	40 974
6. Good Governance and Public Participation	6.1. To review and develop a multi-year strategic plan that responds the needs of the community by June 2022	2 724	3 335	3 547	4 835	5 295	5 295	5 870	6 116	6 385
Allocations to other priorities										
Total Expenditure		138 747	156 236	169 763	203 276	205 516	205 516	243 283	245 677	256 210

Table SA6 - Reconciliation between the IDP strategic objectives and budgeted capital expenditure

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)										
Strategic Objective	Goal	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand										
1. Good Governance and Public Participation	1.1. To review and develop a multi-year strategic plan that responds the needs of the community by June 2022	578	492	1,613	2,376	3,213	3,213	1,435	1,260	1,316
2. Financial Viability and Management	2.1 To manage financial resources effectively and efficiently for improved service delivery by June 2023	-	230	1,613	1,799	2,235	2,235	1,353	1,410	1,472
3. Municipal Institutional Development and Transformation	3.1 To review existing HR policies to improve effectiveness and efficiency in service delivery by June 2022.	-	278	-	821	1,061	1,061	1,708	1,103	1,151
4. Local Economic Development	4.1. To promote and support Local Economic Development through capacity building, forming of partnerships, co-operatives support with Materials and Equipments by 30 June 2022	-	3,758	8,020	10,826	14,459	14,459	11,147	11,615	12,126
5. Basic Service Delivery and Infrastructure Development	5.1. To improve access to roads infrastructure by 2022	66,471	46,476	67,397	85,256	98,640	98,640	76,957	71,898	74,942
Allocations to other priorities										
Total Capital Expenditure		67,050	51,233	78,643	101,077	119,608	119,608	92,600	87,286	91,007

2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the NDZ has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality targets, monitors, assess and reviews organizational performance which in turn is directly linked to individual employee's performance.

2.4 OVERVIEW OF BUDGET RELATED-POLICIES

There were no major changes on budget related policies and by-laws. There were also no major changes on other policies.

Minor reviews were considered on the following policies

Supply Chain Management Policy

The principal objectives of the Council of Dr Nkosazana Dlamini Zuma Municipality are to provide a mechanism to ensure sound, sustainable and accountable supply chain management within the Dr Nkosazana Dlamini Zuma Municipality, whilst promoting black economic empowerment, "Local Content" which will be defined to specify businesses operating within the Dr Nkosazana Dlamini Zuma Municipality which includes but not solely confined to achieving the following socio-economic principles:

- To stimulate and promote Local Economic Development in a targeted and focused manner;
- To promote resource efficiency and greening;
- To facilitate creation of employment and business opportunities for the people of Dr Nkosazana Dlamini Zuma Municipality with particular reference to Historical Disadvantaged Individual's (HDIs) as cited in section 217 (2) of the Constitution of the Republic of South Africa Act 106 of 1996;
- To promote Local Content and the competitiveness of local businesses operating within the Dr Nkosazana Dlamini Zuma Municipality;

- To increase the small business sector access, in general, to procurement business opportunities created by Council;
 - To increase participation by small, medium and micro enterprises (SMME's), including cooperatives and
 - To promote joint venture partnerships with businesses operating within the Dr Nkosazana Dlamini Zuma Municipality.
 - To spend a minimum of 40% (forty percent) of its annual procurement budget with Historically Disadvantaged Individuals (HDIs) youth, women, people with disabilities within the jurisdiction of the Dr Nkosazana Dlamini Zuma Municipality, through the application of Preferential Procurement Policy and relevant policies.
- 30% EME or QSE which is at least 51% owned by Youth
 - 30% EME or QSE which is at least 51% owned by Women
 - 5% EME or QSE which is at least 51% owned People living with disabilities
 - 5% EME or QSE which is at least 51% owned by black people who are military veterans;
- Sub-contracting after award to a maximum of 25% on contracts of the approved budget per department. The 25% would be allocated to local black emerging contractor(s), local youth emerging contractor(s) inclusive of women and contractors of people with disabilities and co-operatives.]

Tariff Policy

The objective of this Policy is to ensure that:

- The tariffs of the Municipality comply with the legislation prevailing at the time of implementation.
- The Municipal services are financially sustainable, affordable and equitable.
- The needs of the indigent, aged and disabled are taken into consideration.
- There is consistency in how the tariffs are applied throughout the Municipality and;
- The Policy is drawn in line with the principles as outlined in the Municipal Systems Act.

Property Rates Policy

The purpose of the rates policy is to: -

- Comply with the provisions of the Municipal Property Rates Act, specifically with section 3 thereof;
- Give effect to the principles outlined hereunder;
- Ensure the equitable treatment of persons liable for rates;
- Determine the methodology and to prescribe procedures for the implementation of the Act;
- Determine criteria to be applied for the levying of differential rates for different categories of properties;
- Determine or provide criteria for the determination of categories of properties and categories of owners of properties;
- Determine criteria to be applied for granting exemptions, rebates and reductions; Determine how the municipality's powers must be exercised in relation to multi- purpose properties;
- Determine measures to promote local economic and social development; and Identify which categories of properties the municipality has elected not to rate as provided for in section 7 of the Act.

Indigent Policy

Due to the high level of unemployment and subsequent poverty in the municipal area, there are households which are unable to pay for normal municipal services. The Municipality therefore adopts this Policy to ensure that these households have access to at least basic municipal services and is guided in the formulation of this Policy by the national government's policy in this regard.

Asset Management and Disposal Policy

The purpose of the asset management and disposal is:

- to ensure the effective and efficient control, utilization, safeguarding and management of Dr Nkosazana Dlamini Zuma Local Municipality's movable and immovable assets.
- to ensure proper recording of assets from authorisation to acquisition and subsequent disposal
- to ensure senior managers, managers, and staff members are aware of their responsibilities in regards of movable and immovable assets.

- to set out the standards of physical management, recording and internal controls to ensure movable and immovable assets are safeguarded against inappropriate loss or utilisation.
- to specify the process required before expenditure on movable and immovable assets occurs in relation to asset management.
- to prescribe the accounting treatment for movable and immovable assets in Dr Nkosazana Dlamini Zuma Local Municipality including:
 - ✓ The criteria to be met before expenditure can be capitalised,
 - ✓ The criteria for determining the initial cost,
 - ✓ The method of calculating depreciation,
 - ✓ The criteria for capitalising subsequent expenditure,
 - ✓ The criteria for scrapping and disposal, and
 - ✓ The classification of movable and immovable assets.

Other Budget Related Policies consist of the following: -

- Credit control and debt collection
- Budget Process Policy
- Cash, Banking and Investment Policy
- Fleet management policy
- Funding compliance policy
- Revenue enhancement strategy policy
- Property Rates-by law policy
- Assets management and disposal policy
- Borrowing policy
- Customer Care Policy
- Customer Service Chatter Policy
- Stores Management Policy
- Virement Policy
- Cost Containment Policy
- Petty Cash Policy
- Unclaimed Monies Policy

All the above budget related policies are available on the municipal website.

2.5 OVERVIEW OF BUDGET ASSUMPTION

Given the constraints on the revenue side, the Council took very tough decisions on the expenditure side. Priority was given to:

- Protecting the poor from the worst impacts of the economic downturn
- Expediting spending on capital projects that are funded by conditional grants.
- Freezing many vacant positions
- Supporting viable Small and Micro businesses
- Cutting cost from the operating expenditure

General inflation outlook and its impact on the municipal activities

There are five key factors that have been taken into consideration in the compilation of the 2021/2022 MTREF:

- National Government macro-economic targets;
- The general inflationary outlook and the impact on Dr NDZ residents and businesses;
- The impact of municipal cost drivers;
- The increase in the cost of remuneration
- Employee related costs MTREF and therefore this increase above inflation places a disproportionate upward pressure on the expenditure budget. The wage agreement SALGBC concluded with the municipal workers unions were considered.

2.6 OVERVIEW OF BUDGET FUNDING

Medium-term outlook: operating revenue

Tariff setting plays a major role in ensuring desired levels of revenue. Getting tariffs right assists in the compilation of a credible and funded budget. Dr NDZ Municipality derives most of its operational revenue from property rates, operational grants and capital grants from organs of state and other minor charges (such as building plan fees, rent and traffic fines etc.)

The future fiscal sustainability of the municipality is not very positive. The following are contributing factors for this situation:

- The continued inability of consumers to settle outstanding accounts
- Government departments not paying their rates accounts
- Poor of revenue base on high rate of Indigent people around Dr NDZ area

- The continued dependency on grant funding from the national Provincial government

The revenue strategy is a function of key components such as:

- Growth in the local and economic development;
- Revenue management and enhancement;
- To achieve at least 71.83 per cent annual collection rate for consumer revenue

The following table is a breakdown of the operating revenue over the medium-term:

KZN436 Dr Nkosazana Dlamini Zuma - Table A4 Budgeted Financial Performance (revenue and expenditure)										
Description	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue By Source										
Property rates	35 375	31 362	33 001	34 425	28 649	28 649	22 953	36 226	37 748	39 409
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	3 127	3 305	3 423	3 608	3 893	3 893	2 366	4 053	4 223	4 409
Rental of facilities and equipment	1 202	829	836	831	831	831	637	864	900	940
Interest earned - external investments	7 160	7 945	8 172	8 090	6 100	6 100	3 923	6 338	8 604	8 983
Interest earned - outstanding debtors	3 073	-	4 864	2 294	4 283	4 283	3 512	6 193	6 453	6 737
Dividends received	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	998	4 073	715	726	726	726	1 184	418	435	455
Licences and permits	1 201	959	493	753	503	503	304	664	692	721
Agency services	-	-	-	32	409	409	236	425	443	463
Transfers and subsidies	111 441	126 957	142 266	143 638	168 944	168 944	131 934	147 721	152 252	148 940
Other revenue	1 343	2 626	376	1 004	595	595	150	729	759	793
Gains	-	378	4 627	8 581	200	200	-	8 581	4 950	15 168
Total Revenue (excluding capital transfers and contributions)	164 922	178 433	198 773	203 982	215 134	215 134	167 198	212 211	217 459	227 015

Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below gives a brief overview of the cash flow management of the municipality.

Table below indicate the actual cash that the municipality is anticipating to collect. The municipality is anticipating collecting 71.83% of the total revenue billed in the 2020/21 financial year considering the municipality's collection trend of the previous financial years.

Table A7 - Budget cash flow statement

KZN436 Dr Nkosazana Dlamini Zuma - Table A7 Budgeted Cash Flows										
Description	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates	26,964	31,950	33,001	24,575	20,054	20,054	17,694	26,021	27,114	28,307
Service charges	3,127	3,305	3,423	2,706	2,789	2,789	1,542	2,911	3,039	3,176
Other revenue	11,604	16,154	19,761	3,164	2,752	2,752	745	3,068	2,005	2,092
Transfers and Subsidies - Operational	126,275	150,805	167,034	150,568	174,273	174,273	(207,970)	160,441	161,252	159,940
Transfers and Subsidies - Capital	40,066	26,660	27,149	26,989	26,658	26,658	16,000	36,508	30,558	31,783
Interest	7,160	7,945	8,037	8,090	6,100	6,100	(136)	6,338	8,604	8,983
Dividends	-	-	-	-	-	-	-	-	-	-
Payments										
Suppliers and employees	(60,571)	(119,551)	(183,565)	(147,804)	(156,918)	(156,918)	(15,618)	(182,446)	(178,267)	(187,726)
Finance charges	(1,239)	(15)	(8)	(291)	(291)	(291)	-	(303)	(316)	(329)
Transfers and Grants	-	(1,772)	(4,091)	(1,990)	(2,987)	(2,987)	-	(2,068)	(2,155)	(2,250)
NET CASH FROM/(USED) OPERATING ACTIVITIES	153,386	115,482	70,742	66,006	72,429	72,429	(187,744)	50,471	51,835	43,976
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE	(63,660)	418	7,043	8,581	1,200	1,200	-	8,581	4,950	15,168
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-
Payments										
Capital assets	(71,861)	(51,233)	(76,115)	(101,077)	(119,608)	(119,608)	-	(92,600)	(87,286)	(91,007)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(135,521)	(50,815)	(69,072)	(92,496)	(118,408)	(118,408)	-	(84,018)	(82,336)	(75,839)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-
Payments										
Repayment of borrowing	(20,952)	(31,818)	847	(678)	(370)	(370)	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES	(20,952)	(31,818)	847	(678)	(370)	(370)	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD	(3,087)	32,849	2,518	(27,168)	(46,348)	(46,348)	(187,744)	(33,548)	(30,501)	(31,863)
Cash/cash equivalents at the year begin:	91,923	88,836	121,685	89,350	124,203	124,203	124,203	125,422	91,875	61,374
Cash/cash equivalents at the year end:	88,836	121,685	124,203	62,183	77,855	77,855	(63,541)	91,875	61,374	29,511

SA16 – Details of Investment

The table below show the status of the municipality's investment portfolio

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA16 Investment particulars by maturity					
Investments by Maturity	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID					
Parent municipality					
62008452071	2,535,161.00	33,782.00	-1,000,000.00	-	1,568,943.00
52070336	82,668.00	-	-680.00	-	81,988.00
62810887119	272,192.00	1,112.00	-285.00	-	273,019.00
62810888935	454,856.00	1,859.00	-285.00	-	456,430.00
74859954742	-	107,174.00	-9,000,000.00	20,000,000.00	11,107,174.00
74859955617	-	251,597.00	-	30,000,000.00	30,251,597.00
74165605518	869,931.00	4,584.00	-	-	874,515.00
62544294987	5,079,219.00	37,798.00	-56.00	264,675.00	5,381,636.00
62544297436	5,318,223.00	36,084.00	-264,731.00	-	5,089,576.00
62550105011	110,226.00	783.00	-56.00	-	110,953.00
62235619197	22,757,234.00	125,829.00	-	5,000,000.00	27,883,063.00
03/7881098635/000025	-	237,512.00	-	27,537,310.00	27,774,822.00
1100540834-500	45,928,093.00	453,521.00	-	-	46,381,614.00
03/7881098635/000022	13,799,731.00	61,627.00	-13,836,593.00	-	24,765.00
03/7881098635/000023	13,664,218.00	61,022.00	-13,700,717.00	-	24,523.00
03/7881098635/000024	8,481,508.00	87,709.00	-	-	8,569,217.00
Municipality sub-total	119,353,260.00		-37,803,403.00	82,801,985.00	165,853,835.00
TOTAL INVESTMENTS AND INTEREST	119,353,260.00		-37,803,403.00	82,801,985.00	165,853,835.00

SA15 - Investment Particulars by Type

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA15 Investment particulars by type									
Investment type	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand									
Parent municipality									
Securities - National Government	-	-	-	-	-	-	-	-	-
Listed Corporate Bonds	-	-	-	-	-	-	-	-	-
Deposits - Bank	88,836	121,685	124,203	56,361	62,870	62,870	83,684	83,684	83,684
Deposits - Public Investment Commissioners	-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits	-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates	-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks	-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)	-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks	-	-	-	-	-	-	-	-	-
Municipal Bonds	-	-	-	-	-	-	-	-	-
Municipality sub-total	88,836	121,685	124,203	56,361	62,870	62,870	83,684	83,684	83,684
Consolidated total:	88,836	121,685	124,203	56,361	62,870	62,870	83,684	83,684	83,684

Cash Backed Reserves/Accumulated Surplus Reconciliation

KZN436 Dr Nkosazana Dlamini Zuma - Table A8 Cash backed reserves/accumulated surplus reconciliation										
Description	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand										
Cash and investments available										
Cash/cash equivalents at the year end	88,836	121,685	124,203	62,183	77,855	77,855	(63,541)	91,875	61,374	29,511
Other current investments > 90 days	0	0	0	(0)	0	0	248,590	303	43,996	85,109
Non current assets - Investments	-	-	-	-	-	-	-	-	-	-
Cash and investments available:	88,836	121,685	124,203	62,183	77,855	77,855	185,049	92,177	105,370	114,620
Application of cash and investments										
Unspent conditional transfers	12,954	4,545	8,704	745	(3,215)	(3,215)	(35,435)	(5,707)	(5,707)	(5,707)
Unspent borrowing	-	-	-	-	-	-	-	-	-	-
Statutory requirements	-	-	-	-	-	-	-	-	-	-
Other working capital requirements	5,972	5,972	(123,546)	(67,472)	(66,062)	(66,062)	(70,845)	(71,045)	(110,136)	(147,764)
Other provisions	-	-	-	-	-	-	-	-	-	-
Long term investments committed	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	-	-	-	-	-	-	-	-	-	-
Total Application of cash and investments:	18,926	10,517	(114,841)	(66,727)	(69,277)	(69,277)	(106,280)	(76,752)	(115,843)	2,745
Surplus(shortfall)	69,910	111,168	239,044	128,910	147,132	147,132	291,329	168,930	221,214	111,875

Table SA10 Funding Measurement

The table below indicates a brief overview of how the municipal budget is funded

KZN436 Dr Nkosazana Dlamini Zuma Supporting Table SA10 Funding measurement									
Description	MFMA section	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome
Funding measures									
Cash/cash equivalents at the year end - R'000	18(1)b	1	88,836	121,685	124,203	62,183	77,855	77,855	(63,541)
Cash + investments at the yr end less applications - R'000	18(1)b	2	69,910	111,168	239,044	128,910	147,132	147,132	291,329
Cash year end/monthly employee/supplier payments	18(1)b	3	16.7	17.4	11.7	5.3	6.3	6.3	(9.3)
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	73,009	48,864	56,159	27,695	38,684	38,684	57,910
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(16.0%)	(0.9%)	(1.6%)	(20.4%)	(6.0%)	(28.2%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	90.0%	119.1%	128.5%	69.7%	64.2%	64.2%	63.8%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.0%	30.4%	25.6%	29.1%	34.0%	34.0%	0.0%
Capital payments % of capital expenditure	18(1)c;19	8	107.2%	100.0%	96.8%	100.0%	100.0%	100.0%	0.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10							
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	(17.0%)	149.3%	(46.8%)	13.3%	0.0%	90.4%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	2.2%	2.1%	1.2%	2.5%	2.4%	2.4%	2.1%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	15.2%	24.6%	24.6%	0.0%
References									
1. Positive cash balances indicative of minimum compliance - subject to 2									
2. Deduct cash and investment applications (defined) from cash balances									
3. Indicative of sufficient liquidity to meet average monthly operating payments									
4. Indicative of funded operational requirements									
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)									
6. Realistic average cash collection forecasts as % of annual billed revenue									
7. Realistic average increase in debt impairment (doubtful debt) provision									
8. Indicative of planned capital expenditure level & cash payment timing									
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing									
10. Substantiation of National/Province allocations included in budget									
11. Indicative of realistic current arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)									
12. Indicative of realistic long term arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)									
13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection									
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection									
Supporting indicators									
% incr total service charges (incl prop rates)	18(1)a			(10.0%)	5.1%	4.4%	(14.4%)	0.0%	(22.2%)
% incr Property Tax	18(1)a			(11.3%)	5.2%	4.3%	(16.8%)	0.0%	(19.9%)
% incr Service charges - electricity revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - water revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - sanitation revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - refuse revenue	18(1)a			5.7%	3.6%	5.4%	7.9%	0.0%	(39.2%)
% incr in Service charges - other	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total billable revenue	18(1)a		38,503	34,667	36,425	38,034	32,542	32,542	25,319
Service charges			38,503	34,667	36,425	38,034	32,542	32,542	25,319
Property rates			35,375	31,362	33,001	34,425	28,649	28,649	22,953
Service charges - electricity revenue			–	–	–	–	–	–	–
Service charges - water revenue			–	–	–	–	–	–	–
Service charges - sanitation revenue			–	–	–	–	–	–	–
Service charges - refuse removal			3,127	3,305	3,423	3,608	3,893	3,893	2,366
Service charges - other			–	–	–	–	–	–	–
Rental of facilities and equipment			1,202	829	836	831	831	831	637
Capital expenditure excluding capital grant funding			26,984	24,573	51,494	74,003	90,541	90,541	16,414
Cash receipts from ratepayers	18(1)a		41,695	51,410	56,185	30,446	25,595	25,595	19,980
Ratepayer & Other revenue	18(1)a		46,320	43,154	43,709	43,673	39,889	39,889	31,341
Change in consumer debtors (current and non-current)			13,460	(5,278)	38,535	(30,085)	(25,522)	(25,522)	9,594
Operating and Capital Grant Revenue	18(1)a		158,275	153,623	169,415	170,627	198,011	198,011	134,537
Capital expenditure - total	20(1)(vi)		67,050	51,233	78,643	101,077	119,608	119,608	29,543
Capital expenditure - renewal	20(1)(vi)		–	–	–	15,320	29,475	29,475	
Supporting benchmarks									
Growth guideline maximum			6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline			4.3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.0%
DoRA operating grants total MFY									
DoRA capital grants total MFY									
Provincial operating grants									
Provincial capital grants									
District Municipality grants									
Total gazetted/adv ised national, provincial and district grants									
Average annual collection rate (arrears inclusive)									

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KZN436 Dr Nkosazana Dlamini Zuma Supporting Table SA10 Funding measurement												
Description	MFMA section	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
DoRA operating												
Operational Revenue:General Revenue:Equitable Share										139,476	146,163	142,669
Energy Efficiency and Demand-side [Schedule 5B]										-	-	-
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]										2,323	-	-
HIV and Aids										-	-	-
Khayelitsha Urban Renewal										-	-	-
Local Government Financial Management Grant [Schedule 5B]										1,950	1,950	1,950
Mitchell's Plain Urban Renewal										-	-	-
Integrated Urban Development Grant										-	-	-
										143,749	148,113	144,619
DoRA Capital												
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]										-	-	-
Municipal Infrastructure Grant [Schedule 5B]										36,508	30,558	31,783
Municipal Water Infrastructure Grant [Schedule 5B]										-	-	-
Integrated Urban Development Grant										-	-	-
										36,508	30,558	31,783
Trend												
Change in consumer debtors (current and non-current)			13,460	(5,278)	38,535	(30,085)	(25,522)	(25,522)	9,594	21,852	(1,407)	(1,472)
Total Operating Revenue			164,922	178,433	198,773	203,982	215,134	215,134	167,198	212,211	217,459	227,015
Total Operating Expenditure			138,747	156,236	169,763	203,276	205,516	205,516	111,892	243,283	245,677	256,210
Operating Performance Surplus/(Deficit)			26,175	22,198	29,010	706	9,617	9,617	55,307	(31,072)	(28,218)	(29,195)
Cash and Cash Equivalents (30 June 2012)										91,875		
Revenue												
% Increase in Total Operating Revenue				8.2%	11.4%	2.6%	5.5%	0.0%	(22.3%)	(1.4%)	2.5%	4.4%
% Increase in Property Rates Revenue				(11.3%)	5.2%	4.3%	(16.8%)	0.0%	(19.9%)	26.4%	4.2%	4.4%
% Increase in Electricity Revenue				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Property Rates & Services Charges				(10.0%)	5.1%	4.4%	(14.4%)	0.0%	(22.2%)	23.8%	4.2%	4.4%
Expenditure												
% Increase in Total Operating Expenditure				12.6%	8.7%	19.7%	1.1%	0.0%	(45.6%)	18.4%	1.0%	4.3%
% Increase in Employee Costs				4.3%	14.4%	16.5%	0.0%	0.0%	(31.8%)	23.1%	4.3%	4.1%
% Increase in Electricity Bulk Purchases				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Average Cost Per Budgeted Employee Position (Remuneration)					180438.3399	189782.2946				212940.4606		
Average Cost Per Councillor (Remuneration)					399916.6055	410383.1034				410383.1034		
R&M % of PPE			2.2%	2.1%	1.2%	2.5%	2.4%	2.4%		1.6%	1.5%	1.5%
Asset Renewal and R&M as a % of PPE			2.0%	2.0%	6.0%	9.0%	21.0%	21.0%		6.0%	6.0%	6.0%
Debt Impairment % of Total Billable Revenue			0.0%	30.4%	25.6%	29.1%	34.0%	34.0%	0.0%	49.8%	49.8%	49.8%
Capital Revenue												
Internally Funded & Other (R'000)			26,984	24,573	51,494	74,003	90,541	90,541	16,414	56,092	56,728	59,224
Borrowing (R'000)			-	-	-	-	-	-	-	-	-	-
Grant Funding and Other (R'000)			40,066	26,660	27,149	27,074	29,067	29,067	13,129	36,508	30,558	31,783
Internally Generated funds % of Non Grant Funding			100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing % of Non Grant Funding			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding			59.8%	52.0%	34.5%	26.8%	24.3%	24.3%	44.4%	39.4%	35.0%	34.9%
Capital Expenditure												
Total Capital Programme (R'000)			67,050	51,233	78,643	101,077	119,608	119,608	29,543	92,600	87,286	91,007
Asset Renewal			-	-	-	15,320	29,475	29,475	-	10,000	10,420	10,878
Asset Renewal % of Total Capital Expenditure			0.0%	0.0%	0.0%	15.2%	24.6%	24.6%	0.0%	10.8%	11.9%	12.0%
Cash												
Cash Receipts % of Rate Payer & Other			90.0%	119.1%	128.5%	69.7%	64.2%	64.2%	63.8%	64.6%	62.3%	62.3%
Cash Coverage Ratio			0	0	0	0	0	0	(0)	0	0	0
Borrowing												
Credit Rating (2009/10)										0		
Capital Charges to Operating			16.0%	20.4%	(0.4%)	0.5%	0.3%	0.3%	0.1%	0.1%	0.1%	0.1%
Borrowing Receipts % of Capital Expenditure			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Reserves												
Surplus/(Deficit)			69,910	111,168	239,044	128,910	147,132	147,132	291,329	168,930	221,214	111,875
Free Services												
Free Basic Services as a % of Equitable Share			0.2%	0.1%	0.2%	0.2%	0.2%	0.2%		0.2%	0.2%	0.2%
Free Services as a % of Operating Revenue (excl operational transfers)			0.0%	19.7%	18.1%	32.1%	54.4%	54.4%		28.7%	29.6%	25.8%
High Level Outcome of Funding Compliance												
Total Operating Revenue			164,922	178,433	198,773	203,982	215,134	215,134	167,198	212,211	217,459	227,015
Total Operating Expenditure			138,747	156,236	169,763	203,276	205,516	205,516	111,892	243,283	245,677	256,210
Surplus/(Deficit) Budgeted Operating Statement			26,175	22,198	29,010	706	9,617	9,617	55,307	(31,072)	(28,218)	(29,195)
Surplus/(Deficit) Considering Reserves and Cash Backing			69,910	111,168	239,044	128,910	147,132	147,132	291,329	168,930	221,214	111,875
MTREF Funded (1) / Unfunded (0)	15		1	1	1	1	1	1	1	1	1	1
MTREF Funded ✓ / Unfunded ✗	15		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

2.7 Expenditure on allocations and grant programmes

SA 18 - Capital and Operational grant receipts

The table below gives a brief indication of the capital and operational grants gazetted to the municipality for 2021/22 financial year.

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA18 Transfers and grant receipts									
Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand									
RECEIPTS:									
Operating Transfers and Grants									
National Government:	107 579	116 628	139 250	145 581	170 270	170 270	156 469	157 113	155 619
Operational Revenue:General Revenue:Equitable Share	95 909	111 162	125 869	134 138	159 757	159 757	139 476	146 163	142 669
Operational Revenue:General Revenue:Fuel Levy	-	-	-	-	-	-	-	-	-
Energy Efficiency and Demand-side (Schedule 5B)	-	-	-	-	-	-	-	-	-
Expanded Public Works Programme Integrated Grant for Municipalities (Schedule 5B)	1 877	1 596	2 381	2 513	2 513	2 513	2 323	-	-
Khayelisha Urban Renewal	-	-	-	-	-	-	-	-	-
Local Government Financial Management Grant (Schedule 5B)	3 800	3 870	3 000	2 000	2 000	2 000	1 950	1 950	1 950
Mitchell's Plain Urban Renewal	-	-	-	-	-	-	-	-	-
Municipal Demarcation and Transition Grant (Schedule 5B)	3 769	-	-	-	-	-	-	-	-
Municipal Disaster Grant (Schedule 5B)	-	-	-	-	-	-	-	-	-
Department of Water and Sanitation Smart Living Handbook	-	-	-	-	-	-	-	-	-
Integrated National Electrification Programme Grant	2 224	-	8 000	6 930	6 000	6 000	12 720	9 000	11 000
Municipal Restructuring Grant	-	-	-	-	-	-	-	-	-
Metro Informal Settlements Partnership Grant	-	-	-	-	-	-	-	-	-
Provincial Government:	3 862	3 522	3 657	4 987	4 003	4 003	3 972	4 139	4 321
Capacity Building	-	-	-	-	-	-	-	-	-
Capacity Building and Other	-	-	-	1 184	200	200	-	-	-
Libraries, Archives and Museums	-	-	-	-	-	-	-	-	-
Provincialisation of Libraries	2 978	3 464	3 657	2 714	2 714	2 714	2 806	2 924	3 053
Community Library Service Grant	-	-	-	1 089	1 089	1 089	1 166	1 215	1 268
Other	884	-	-	-	-	-	-	-	-
Public Transport	-	-	-	-	-	-	-	-	-
Road Infrastructure - Maintenance	-	-	-	-	-	-	-	-	-
Sports and Recreation	-	58	-	-	-	-	-	-	-
Waste Water Infrastructure - Maintenance	-	-	-	-	-	-	-	-	-
Parent Municipality / Entity	-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	111 441	120 150	142 907	150 568	174 273	174 273	160 441	161 252	159 940
Capital Transfers and Grants									
National Government:	60 266	40 206	27 149	26 989	26 658	26 658	36 508	30 558	31 783
Integrated National Electrification Programme (Municipal Grant) (Schedule 5B)	20 200	13 540	-	-	-	-	-	-	-
Municipal Infrastructure Grant (Schedule 5B)	40 066	26 666	27 149	26 989	26 658	26 658	36 508	30 558	31 783
Transfer from Operational Revenue	-	-	-	-	-	-	-	-	-
Total Capital Transfers and Grants	60 266	40 206	27 149	26 989	26 658	26 658	36 508	30 558	31 783
TOTAL RECEIPTS OF TRANSFERS & GRANTS	171 707	160 356	170 056	177 557	200 931	200 931	196 949	191 810	191 723

SA 19 - Capital and Operational Expenditure Programme

It is estimated that a spending rate of 100 per cent is achieved on operating expenditure and 100 per cent on the capital projects for the 2021/2022 MTREF of which performance has been factored into the cash flow budget.

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA19 Expenditure on transfers and grant programme

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand									
EXPENDITURE:									
Operating expenditure of Transfers and Grants									
National Government:	103 810	116 628	139 250	145 581	170 270	170 270	156 469	157 113	155 619
Operational Revenue:General Revenue:Equitable Share	95 909	111 162	125 869	134 138	159 757	159 757	139 476	146 163	142 669
Operational Revenue:General Revenue:Fuel Levy	-	-	-	-	-	-	-	-	-
Energy Efficiency and Demand-side [Schedule 5B]	-	-	-	-	-	-	-	-	-
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]	1 877	1 596	2 381	2 513	2 513	2 513	2 323	-	-
HIV and Aids	-	-	-	-	-	-	-	-	-
Khayelitsha Urban Renewal	-	-	-	-	-	-	-	-	-
Local Government Financial Management Grant [Schedule 5B]	3 800	3 870	3 000	2 000	2 000	2 000	1 950	1 950	1 950
Mitchell's Plain Urban Renewal	-	-	-	-	-	-	-	-	-
Department of Water and Sanitation Smart Living Handbook	-	-	-	-	-	-	-	-	-
Integrated National Electrification Programme Grant	2 224	-	8 000	6 930	6 000	6 000	12 720	9 000	11 000
Municipal Restructuring Grant	-	-	-	-	-	-	-	-	-
Regional Bulk Infrastructure Grant	-	-	-	-	-	-	-	-	-
Municipal Emergency Housing Grant	-	-	-	-	-	-	-	-	-
Metro Informal Settlements Partnership Grant	-	-	-	-	-	-	-	-	-
Provincial Government:	3 862	3 522	3 657	4 987	4 674	4 674	3 972	4 139	4 321
Capacity Building	-	-	-	-	-	-	-	-	-
Capacity Building and Other	-	-	-	-	671	671	-	-	-
Disaster and Emergency Services	-	-	-	-	-	-	-	-	-
Libraries, Archives and Museums	-	-	-	-	-	-	-	-	-
Provincialisation of Libraries	2 978	3 464	3 657	2 714	2 714	2 714	2 806	2 924	3 053
Community Library Service Grant	-	-	-	1 089	1 089	1 089	1 166	1 215	1 268
Other	884	-	-	1 184	200	200	-	-	-
Public Transport	-	-	-	-	-	-	-	-	-
Higher Educational Institutions	-	-	-	-	-	-	-	-	-
Parent Municipality / Entity	-	-	-	-	-	-	-	-	-
Total operating expenditure of Transfers and Grants:	107 672	120 150	142 907	150 568	174 944	174 944	160 441	161 252	159 940
Capital expenditure of Transfers and Grants									
National Government:	60 266	40 206	27 149	26 989	26 658	26 658	36 508	30 558	31 783
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]	20 200	13 540	-	-	-	-	-	-	-
Municipal Infrastructure Grant [Schedule 5B]	40 066	26 666	27 149	26 989	26 658	26 658	36 508	30 558	31 783
Integrated Urban Development Grant	-	-	-	-	-	-	-	-	-
Provincial Government:	-	-	-	-	2 409	2 409	-	-	-
Capacity Building	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	2 409	2 409	-	-	-
Libraries, Archives and Museums	-	-	-	-	-	-	-	-	-
Transfer from Operational Revenue	-	-	-	-	-	-	-	-	-
Total capital expenditure of Transfers and Grants	60 266	40 206	27 149	26 989	29 067	29 067	36 508	30 558	31 783
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	167 938	160 356	170 056	177 557	204 011	204 011	196 949	191 810	191 723

2.8 Allocations or grants made by the municipality

The municipality does not have any allocations or grants made by the municipality.

2.9 Councillors Allowances and Employee benefits

The following table is a breakdown of councillors' Remuneration and Employee salaries and benefits for the year 2021/2022.

Table SA22-Summary of councillor and staff benefits

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA22 Summary councillor and staff benefits									
Summary of Employee and Councillor remuneration	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)									
Basic Salaries and Wages	7 011	7 625	8 171	8 256	8 256	8 256	8 256	8 603	8 981
Pension and UIF Contributions	984	982	1 107	1 166	1 166	1 166	1 166	1 215	1 268
Medical Aid Contributions	—	92	—	—	—	—	—	—	—
Motor Vehicle Allowance	1 472	1 939	1 031	1 112	1 112	1 112	1 112	1 158	1 209
Cellphone Allowance	1 288	1 355	1 288	1 368	1 368	1 368	1 368	1 426	1 488
Housing Allowances	—	—	—	—	—	—	—	—	—
Other benefits and allowances	—	—	—	—	—	—	—	—	—
Sub Total - Councillors	10 755	11 991	11 598	11 901	11 901	11 901	11 901	12 401	12 947
% increase		11,5%	(3,3%)	2,6%	—	—	—	4,2%	4,4%
Senior Managers of the Municipality									
Basic Salaries and Wages	4 243	3 850	4 524	4 606	4 606	4 606	4 754	4 954	5 172
Pension and UIF Contributions	7	132	7	178	178	178	184	191	200
Medical Aid Contributions	106	111	58	61	61	61	114	119	124
Overtime	—	—	—	—	—	—	—	—	—
Performance Bonus	110	209	431	209	209	209	206	215	224
Motor Vehicle Allowance	544	500	330	471	471	471	451	470	490
Cellphone Allowance	—	—	—	—	—	—	—	—	—
Housing Allowances	80	85	80	84	84	84	84	88	92
Other benefits and allowances	95	234	193	224	224	224	201	209	218
Payments in lieu of leave	—	—	—	—	—	—	—	—	—
Long service awards	—	—	—	—	—	—	—	—	—
Post-retirement benefit obligations	—	—	—	—	—	—	—	—	—
Sub Total - Senior Managers of Municipality	5 185	5 121	5 623	5 834	5 834	5 834	5 994	6 245	6 520
% increase		(1,2%)	9,8%	3,7%	—	—	2,7%	4,2%	4,4%
Other Municipal Staff									
Basic Salaries and Wages	34 286	34 764	39 523	46 577	46 577	46 577	55 731	58 072	60 623
Pension and UIF Contributions	4 302	5 061	5 896	7 271	7 271	7 271	8 562	8 922	9 314
Medical Aid Contributions	2 439	2 332	2 208	2 910	2 910	2 910	3 234	3 370	3 518
Overtime	1 127	699	1 308	2 005	2 005	2 005	4 761	4 961	5 179
Performance Bonus	750	1 126	1 053	1 271	1 271	1 271	1 437	1 497	1 563
Motor Vehicle Allowance	114	11	28	—	—	—	—	—	—
Cellphone Allowance	—	—	—	—	—	—	—	—	—
Housing Allowances	157	424	94	481	481	481	403	420	438
Other benefits and allowances	2 140	2 838	2 731	3 366	3 366	3 366	3 467	3 613	3 771
Payments in lieu of leave	—	316	—	—	—	—	—	—	—
Long service awards	—	—	445	157	157	157	441	558	319
Post-retirement benefit obligations	—	—	1 358	348	348	348	2 424	2 526	2 637
Sub Total - Other Municipal Staff	45 314	47 570	54 643	64 386	64 386	64 386	80 460	83 938	87 363
% increase		5,0%	14,9%	17,8%	—	—	25,0%	4,3%	4,1%
Total Parent Municipality	61 254	64 683	71 864	82 121	82 121	82 121	98 355	102 584	106 830
		5,6%	11,1%	14,3%	—	—	19,8%	4,3%	4,1%
TOTAL SALARY, ALLOWANCES & BENEFITS	61 254	64 683	71 864	82 121	82 121	82 121	98 355	102 584	106 830
% increase		5,6%	11,1%	14,3%	—	—	19,8%	4,3%	4,1%
TOTAL MANAGERS AND STAFF	50 499	52 691	60 266	70 219	70 219	70 219	86 454	90 183	93 883

Table SA23- Salaries, allowances and benefits (Political Office Bearers/ Councilors/ Senior Managers)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors)						
Disclosure of Salaries, Allowances & Benefits 1.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum		1.				2.
Councillors						
Speaker	611 815	91 772	47 175	-	-	750 762
Chief Whip	-	-	-	-	-	-
Executive Mayor	764 768	114 715	47 175	-	-	926 658
Deputy Executive Mayor	611 815	91 772	47 175	-	-	750 762
Executive Committee	-	-	-	-	-	-
Total for all other councillors	6 267 394	867 398	2 338 136	-	-	9 472 928
Total Councillors	8 255 792	1 165 657	2 479 661			11 901 110
Senior Managers of the Municipality						
Municipal Manager (MM)	970 536	199 664	241 250	63 006	-	1 474 456
Chief Finance Officer	980 797	43 680	159 975	53 296	-	1 237 748
Corporate Service Manager	998 666	51 266	233 875	-	-	1 283 807
Public Works & Basic Services Manager	926 625	3 696	50 000	46 331	-	1 026 652
Community Services Manager	877 269	126	50 000	43 606	-	971 001
	-	-	-	-	-	-
	-	-	-	-	-	-
Total Senior Managers of the Municipality	4 753 893	298 432	735 100	206 239		5 993 664
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	13 009 685	1 464 089	3 214 761	206 239		17 894 774

Table SA 24 – Summary of personnel numbers

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA24 Summary of personnel numbers									
Summary of Personnel Numbers	2019/20			Current Year 2020/21			Budget Year 2021/22		
Number	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities									
Councillors (Political Office Bearers plus Other Councillors)	29		29	29	–	29	29	–	29
Board Members of municipal entities	–	–	–	–	–	–	–	–	–
Municipal employees	–	–	–	–	–	–	–	–	–
Municipal Manager and Senior Managers	5		5	5		5	5	–	5
Other Managers	8	8		9	9		11	11	–
Professionals	79	57	22	121	86	35	126	106	20
Finance	46	30	16	47	31	16	34	28	6
Spatial/town planning	6	6		7	6	1	6	6	–
Information Technology	3	2	1	4	3	1	4	3	1
Roads	8	6	2	3	3	–	5	5	–
Electricity	2	1	1	2	1	1	1	1	–
Water	–	–	–	–	–	–	–	–	–
Sanitation	–	–	–	–	–	–	–	–	–
Refuse	–	–	–	–	–	–	–	–	–
Other	14	12	2	58	42	16	76	63	13
Technicians	7	7	–	–	–	–	–	–	–
Finance	–	–	–	–	–	–	–	–	–
Spatial/town planning	–	–	–	–	–	–	–	–	–
Information Technology	–	–	–	–	–	–	–	–	–
Roads	–	–	–	–	–	–	–	–	–
Electricity	–	–	–	–	–	–	–	–	–
Water	–	–	–	–	–	–	–	–	–
Sanitation	–	–	–	–	–	–	–	–	–
Refuse	–	–	–	–	–	–	–	–	–
Other	7	7	–	–	–	–	–	–	–
Clerks (Clerical and administrative)	95	76	19	95	76	19	97	81	16
Service and sales workers	–	–	–	–	–	–	–	–	–
Skilled agricultural and fishery workers	–	–	–	–	–	–	–	–	–
Craft and related trades	–	–	–	–	–	–	–	–	–
Plant and Machine Operators	47	45	2	47	45	2	35	35	–
Elementary Occupations	86	50	43	93	50	43	132	61	71
TOTAL PERSONNEL NUMBERS	356	243	120	399	266	133	435	294	141
% increase				12,1%	9,5%	10,8%	9,0%	10,5%	6,0%
Total municipal employees headcount	299	226	73	229	209	20	–	–	–
Finance personnel headcount	34	26	8	33	26	7	–	–	–
Human Resources personnel headcount	36	26	10	31	29	3	–	–	–

2.10 MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW

Table SA25-Budgeted monthly revenue and expenditure

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA25 Budgeted monthly revenue and expenditure															
Description	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue By Source															
Property rates	2 981	2 981	2 981	2 981	2 981	2 981	2 981	2 981	2 981	2 981	2 981	3 433	36 226	37 748	39 409
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	338	338	338	338	338	338	338	338	338	338	338	338	4 053	4 223	4 409
Rental of facilities and equipment	72	72	72	72	72	72	72	72	72	72	72	72	864	900	940
Interest earned - external investments	528	528	528	528	528	528	528	528	528	528	528	528	6 338	8 604	8 983
Interest earned - outstanding debtors	516	516	516	516	516	516	516	516	516	516	516	516	6 193	6 453	6 737
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	35	35	35	35	35	35	35	35	35	35	35	35	418	435	455
Licences and permits	55	55	55	55	55	55	55	55	55	55	55	55	664	692	721
Agency services	35	35	35	35	35	35	35	35	35	35	35	35	425	443	463
Transfers and subsidies	12 310	12 310	12 310	12 310	12 310	12 310	12 310	12 310	12 310	12 310	12 310	12 310	147 721	152 252	148 940
Other revenue	61	61	61	61	61	61	61	61	61	61	61	61	729	759	793
Gains	715	715	715	715	715	715	715	715	715	715	715	715	8 581	4 950	15 168
Total Revenue (excluding capital transfers and contributions)	17 647	17 647	17 647	17 647	17 647	17 647	17 647	17 647	17 647	17 647	17 647	18 099	212 211	217 459	227 015
Expenditure By Type															
Employee related costs	7 204	7 204	7 204	7 204	7 204	7 204	7 204	7 204	7 204	7 204	7 204	7 205	86 454	90 183	93 883
Remuneration of councillors	992	992	992	992	992	992	992	992	992	992	992	992	11 901	12 401	12 947
Debt impairment	1 672	1 672	1 672	1 672	1 672	1 672	1 672	1 672	1 672	1 672	1 672	1 672	20 059	20 901	21 821
Depreciation & asset impairment	4 030	4 030	4 030	4 030	4 030	4 030	4 030	4 030	4 030	4 030	4 030	4 030	48 362	52 394	54 699
Finance charges	25	25	25	25	25	25	25	25	25	25	25	25	303	316	329
Bulk purchases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials	357	357	357	357	357	357	357	357	357	357	357	358	4 290	4 470	4 665
Contracted services	3 490	3 490	3 490	3 490	3 490	3 490	3 490	3 490	3 490	3 490	3 490	3 490	41 875	36 174	37 761
Transfers and subsidies	172	172	172	172	172	172	172	172	172	172	172	172	2 068	2 155	2 250
Other expenditure	2 331	2 331	2 331	2 331	2 331	2 331	2 331	2 331	2 331	2 331	2 331	2 331	27 972	26 684	27 856
Losses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure	20 273	20 273	20 273	20 273	20 273	20 273	20 273	20 273	20 273	20 273	20 273	20 276	243 283	245 677	256 210
Surplus/(Deficit)	(2 627)	(2 627)	(2 627)	(2 627)	(2 627)	(2 627)	(2 627)	(2 627)	(2 627)	(2 627)	(2 627)	(2 177)	(31 072)	(28 218)	(29 195)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	3 042	3 042	3 042	3 042	3 042	3 042	3 042	3 042	3 042	3 042	3 042	3 042	36 508	30 558	31 783
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	416	416	416	416	416	416	416	416	416	416	416	865	5 436	2 340	2 588
Taxation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	416	416	416	416	416	416	416	416	416	416	416	865	5 436	2 340	2 588

Table SA26- Budgeted monthly revenue and expenditure (municipal vote)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)															
Description	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue by Vote															
Vote 1 - Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Budget and Treasury	16 676	16 676	16 676	16 676	16 676	16 676	16 676	16 676	16 676	16 676	16 676	16 676	200 114	207 274	216 384
Vote 3 - Corporate Services	9	9	9	9	9	9	9	9	9	9	9	9	105	109	114
Vote 4 - Community Services	785	785	785	785	785	785	785	785	785	785	785	785	9 422	9 818	10 249
Vote 5 - Public Works and Basic Services	3 236	3 236	3 236	3 236	3 236	3 236	3 236	3 236	3 236	3 236	3 236	3 236	38 831	30 558	31 783
Vote 6 - Planning and Development	21	21	21	21	21	21	21	21	21	21	21	21	248	258	269
Vote 7 - [NAME OF VOTE 7]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote	20 727	20 727	20 727	20 727	20 727	20 727	20 727	20 727	20 727	20 727	20 727	20 727	248 719	248 017	258 798
Expenditure by Vote to be appropriated															
Vote 1 - Executive and Council	2 103	2 103	2 103	2 103	2 103	2 103	2 103	2 103	2 103	2 103	2 103	2 104	25 240	26 300	27 457
Vote 2 - Budget and Treasury	8 198	8 198	8 198	8 198	8 198	8 198	8 198	8 198	8 198	8 198	8 198	8 198	98 377	104 607	108 947
Vote 3 - Corporate Services	2 099	2 099	2 099	2 099	2 099	2 099	2 099	2 099	2 099	2 099	2 099	2 099	25 184	26 241	27 396
Vote 4 - Community Services	3 455	3 455	3 455	3 455	3 455	3 455	3 455	3 455	3 455	3 455	3 455	3 456	41 465	43 165	45 051
Vote 5 - Public Works and Basic Services	3 929	3 929	3 929	3 929	3 929	3 929	3 929	3 929	3 929	3 929	3 929	3 929	47 148	39 248	40 974
Vote 6 - Planning and Development	489	489	489	489	489	489	489	489	489	489	489	489	5 870	6 116	6 385
Vote 7 - [NAME OF VOTE 7]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	20 273	20 273	20 273	20 273	20 273	20 273	20 273	20 273	20 273	20 273	20 273	20 276	243 283	245 677	256 210
Surplus/(Deficit) before assoc.	453	453	453	453	453	453	453	453	453	453	453	451	5 436	2 340	2 588
Taxation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	453	453	453	453	453	453	453	453	453	453	453	451	5 436	2 340	2 588

Table SA27-Budgeted monthly revenue and expenditure (standard classification)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)															
Description	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue - Functional															
Governance and administration	16 647	16 647	16 647	16 647	16 647	16 647	16 647	16 647	16 647	16 647	16 647	17 099	200 218	207 383	216 497
Executive and council	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Finance and administration	16 647	16 647	16 647	16 647	16 647	16 647	16 647	16 647	16 647	16 647	16 647	17 099	200 218	207 383	216 497
Internal audit	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Community and public safety	447	447	447	447	447	447	447	447	447	447	447	447	5 369	5 595	5 840
Community and social services	331	331	331	331	331	331	331	331	331	331	331	331	3 973	4 140	4 322
Sport and recreation	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Public safety	116	116	116	116	116	116	116	116	116	116	116	116	1 397	1 455	1 518
Housing	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Health	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Economic and environmental services	3 257	3 257	3 257	3 257	3 257	3 257	3 257	3 257	3 257	3 257	3 257	3 257	39 079	30 816	32 052
Planning and development	21	21	21	21	21	21	21	21	21	21	21	21	248	258	269
Road transport	3 236	3 236	3 236	3 236	3 236	3 236	3 236	3 236	3 236	3 236	3 236	3 236	38 831	30 558	31 783
Environmental protection	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Trading services	338	338	338	338	338	338	338	338	338	338	338	338	4 053	4 223	4 409
Energy sources	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Water management	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Waste water management	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Waste management	338	338	338	338	338	338	338	338	338	338	338	338	4 053	4 223	4 409
Other	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Total Revenue - Functional	20 689	20 689	20 689	20 689	20 689	20 689	20 689	20 689	20 689	20 689	20 689	21 141	248 719	248 017	258 798
Expenditure - Functional															
Governance and administration	12 408	12 408	12 408	12 408	12 408	12 408	12 408	12 408	12 408	12 408	12 408	12 409	148 901	157 253	163 909
Executive and council	1 959	1 959	1 959	1 959	1 959	1 959	1 959	1 959	1 959	1 959	1 959	1 960	23 513	24 500	25 578
Finance and administration	10 305	10 305	10 305	10 305	10 305	10 305	10 305	10 305	10 305	10 305	10 305	10 306	123 661	130 953	136 452
Internal audit	144	144	144	144	144	144	144	144	144	144	144	144	1 727	1 800	1 879
Community and public safety	2 817	2 817	2 817	2 817	2 817	2 817	2 817	2 817	2 817	2 817	2 817	2 818	33 801	35 179	36 714
Community and social services	1 442	1 442	1 442	1 442	1 442	1 442	1 442	1 442	1 442	1 442	1 442	1 443	17 306	18 033	18 814
Sport and recreation	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Public safety	1 320	1 320	1 320	1 320	1 320	1 320	1 320	1 320	1 320	1 320	1 320	1 320	15 841	16 464	17 189
Housing	55	55	55	55	55	55	55	55	55	55	55	55	655	682	712
Health	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Economic and environmental services	3 315	3 315	3 315	3 315	3 315	3 315	3 315	3 315	3 315	3 315	3 315	3 315	39 781	39 032	40 748
Planning and development	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	16 023	16 696	17 430
Road transport	1 980	1 980	1 980	1 980	1 980	1 980	1 980	1 980	1 980	1 980	1 980	1 980	23 758	22 336	23 318
Environmental protection	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Trading services	1 382	1 382	1 382	1 382	1 382	1 382	1 382	1 382	1 382	1 382	1 382	1 382	16 587	9 823	10 255
Energy sources	530	530	530	530	530	530	530	530	530	530	530	530	6 360	—	—
Water management	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Waste water management	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Waste management	852	852	852	852	852	852	852	852	852	852	852	852	10 227	9 823	10 255
Other	351	351	351	351	351	351	351	351	351	351	351	351	4 214	4 390	4 584
Total Expenditure - Functional	20 273	20 273	20 273	20 273	20 273	20 273	20 273	20 273	20 273	20 273	20 273	20 276	243 283	245 677	256 210
Surplus/(Deficit) before assoc.	416	416	416	416	416	416	416	416	416	416	416	865	5 436	2 340	2 588
Share of surplus/ (deficit) of associate	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit)	416	416	416	416	416	416	416	416	416	416	416	865	5 436	2 340	2 588

Table SA28-Budgeted monthly capital expenditure (municipal vote)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)															
Description	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Multi-year expenditure to be appropriated															
Vote 1 - Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Budget and Treasury	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Community Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - Public Works and Basic Services	2 563	2 563	2 563	2 563	2 563	2 563	2 563	2 563	2 563	2 563	2 563	2 563	30 758	13 546	14 142
Vote 6 - Planning and Development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	2 563	2 563	2 563	2 563	2 563	2 563	2 563	2 563	2 563	2 563	2 563	2 563	30 758	13 546	14 142
Single-year expenditure to be appropriated															
Vote 1 - Executive and Council	13	13	13	13	13	13	13	13	13	13	13	13	151	158	165
Vote 2 - Budget and Treasury	67	67	67	67	67	67	67	67	67	67	67	67	803	837	874
Vote 3 - Corporate Services	142	142	142	142	142	142	142	142	142	142	142	142	1 708	1 103	1 151
Vote 4 - Community Services	912	912	912	912	912	912	912	912	912	912	912	912	10 947	11 407	11 909
Vote 5 - Public Works and Basic Services	4 006	4 006	4 006	4 006	4 006	4 006	4 006	4 006	4 006	4 006	4 006	4 006	48 072	60 070	62 593
Vote 6 - Planning and Development	13	13	13	13	13	13	13	13	13	13	13	13	160	167	174
Vote 7 - [NAME OF VOTE 7]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	5 153	5 153	5 153	5 153	5 153	5 153	5 153	5 153	5 153	5 153	5 153	5 154	61 842	73 740	76 865
Total Capital Expenditure	7 717	7 717	7 717	7 717	7 717	7 717	7 717	7 717	7 717	7 717	7 717	7 717	92 600	87 286	91 007

Table SA29- Budgeted monthly capital expenditure (standard classification)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)															
Description	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Capital Expenditure - Functional															
<i>Governance and administration</i>	268	268	268	268	268	268	268	268	268	268	268	268	3 213	2 670	2 788
Executive and council	13	13	13	13	13	13	13	13	13	13	13	13	151	158	165
Finance and administration	255	255	255	255	255	255	255	255	255	255	255	255	3 061	2 512	2 623
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>	929	929	929	929	929	929	929	929	929	929	929	929	11 147	11 615	12 126
Community and social services	337	337	337	337	337	337	337	337	337	337	337	337	4 049	4 219	4 404
Sport and recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety	592	592	592	592	592	592	592	592	592	592	592	592	7 098	7 396	7 722
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>	6 228	6 228	6 228	6 228	6 228	6 228	6 228	6 228	6 228	6 228	6 228	6 228	74 740	69 354	72 286
Planning and development	6 013	6 013	6 013	6 013	6 013	6 013	6 013	6 013	6 013	6 013	6 013	6 013	72 153	66 658	69 471
Road transport	216	216	216	216	216	216	216	216	216	216	216	216	2 587	2 696	2 814
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>	292	292	292	292	292	292	292	292	292	292	292	292	3 500	3 647	3 807
Energy sources	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management	83	83	83	83	83	83	83	83	83	83	83	83	1 000	1 042	1 088
Waste management	208	208	208	208	208	208	208	208	208	208	208	208	2 500	2 605	2 720
<i>Other</i>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	7 717	7 717	7 717	7 717	7 717	7 717	7 717	7 717	7 717	7 717	7 717	7 717	92 600	87 286	91 007
Funded by:															
National Government	3 042	3 042	3 042	3 042	3 042	3 042	3 042	3 042	3 042	3 042	3 042	3 042	36 508	30 558	31 783
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other transfers and grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	3 042	3 042	3 042	3 042	3 042	3 042	3 042	3 042	3 042	3 042	3 042	3 042	36 508	30 558	31 783
Public contributions & donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	4 674	4 674	4 674	4 674	4 674	4 674	4 674	4 674	4 674	4 674	4 674	4 675	56 092	56 728	59 224
Total Capital Funding	7 717	7 717	7 717	7 717	7 717	7 717	7 717	7 717	7 717	7 717	7 717	7 717	92 600	87 286	91 007

Table SA30- Budgeted monthly cash flow

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA30 Budgeted monthly cash flow																
MONTHLY CASH FLOWS		Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand																
Cash Receipts By Source														1		
Property rates		2,168	2,168	2,168	2,168	2,168	2,168	2,168	2,168	2,168	2,168	2,168	2,168	26,021	27,114	28,307
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue		243	243	243	243	243	243	243	243	243	243	243	243	2,911	3,039	3,176
Service charges - other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		96	96	96	96	96	96	96	96	96	96	96	96	1,157	14	14
Interest earned - external investments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors		528	528	528	528	528	528	528	528	528	528	528	528	6,338	8,604	8,983
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		8	8	8	8	8	8	8	8	8	8	8	8	94	98	102
Licences and permits		91	91	91	91	91	91	91	91	91	91	91	91	1,089	1,135	1,184
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Operational		13,370	13,370	13,370	13,370	13,370	13,370	13,370	13,370	13,370	13,370	13,370	13,370	160,441	161,252	159,940
Other revenue		61	61	61	61	61	61	61	61	61	61	61	61	729	759	793
Cash Receipts by Source		16,565	16,565	16,565	16,565	16,565	16,565	16,565	16,565	16,565	16,565	16,565	16,565	198,780	202,015	202,498
Other Cash Flows by Source																
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		3,042	3,042	3,042	3,042	3,042	3,042	3,042	3,042	3,042	3,042	3,042	3,042	36,508	30,558	31,783
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on Disposal of Fixed and Intangible Assets		715	715	715	715	715	715	715	715	715	715	715	715	8,581	4,950	15,168
Short term loans		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source		20,322	20,322	20,322	20,322	20,322	20,322	20,322	20,322	20,322	20,322	20,322	20,323	243,869	237,523	249,450
Cash Payments by Type																
Employee related costs		7,204	7,204	7,204	7,204	7,204	7,204	7,204	7,204	7,204	7,204	7,204	7,205	86,454	90,183	93,883
Remuneration of councillors		992	992	992	992	992	992	992	992	992	992	992	992	11,901	12,401	12,947
Finance charges		25	25	25	25	25	25	25	25	25	25	25	25	303	316	329
Bulk purchases - Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases - Water & Sewer		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials		357	357	357	357	357	357	357	357	357	357	357	358	4,290	4,470	4,665
Contracted services		4,319	4,319	4,319	4,319	4,319	4,319	4,319	4,319	4,319	4,319	4,319	4,319	51,830	44,529	48,376
Transfers and grants - other municipalities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other		172	172	172	172	172	172	172	172	172	172	172	172	2,068	2,155	2,250
Other expenditure		2,331	2,331	2,331	2,331	2,331	2,331	2,331	2,331	2,331	2,331	2,331	2,332	27,972	26,684	27,856
Cash Payments by Type		15,401	15,401	15,401	15,401	15,401	15,401	15,401	15,401	15,401	15,401	15,401	15,403	184,817	180,737	190,305
Other Cash Flows/Payments by Type																
Capital assets		7,717	7,717	7,717	7,717	7,717	7,717	7,717	7,717	7,717	7,717	7,717	7,717	92,600	87,286	91,007
Repayment of borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Payments by Type		23,118	23,118	23,118	23,118	23,118	23,118	23,118	23,118	23,118	23,118	23,118	23,120	277,417	268,023	281,313
NET INCREASE/(DECREASE) IN CASH HELD		(2,795)	(2,795)	(2,795)	(2,795)	(2,795)	(2,795)	(2,795)	(2,795)	(2,795)	(2,795)	(2,795)	(2,798)	(33,548)	(30,501)	(31,863)
Cash/cash equivalents at the month/year begin:		125,422	122,627	119,831	117,036	114,240	111,445	108,649	105,854	103,059	100,263	97,468	94,672	125,422	91,875	61,374
Cash/cash equivalents at the month/year end:		122,627	119,831	117,036	114,240	111,445	108,649	105,854	103,059	100,263	97,468	94,672	91,875	91,875	61,374	29,511

2.11 ANNUAL BUDGET AND SDBIP – INTERNAL DEPARTMENTS

Dr NDZ IDP is a principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan.

- Registration of community needs;
- Process Plan applicable to the fourth revision cycle including the following key IDP processes and deliverables:
 - ✓ Compilation of departmental business plans including key performance indicators and targets;
 - ✓ Financial planning and budgeting process;
 - ✓ Public participation process;
 - ✓ Compilation of the SDBIP, and
 - ✓ The review of the performance management and monitoring processes.

Business planning links back to priority needs and master planning, and essentially informed the detail operating budget appropriations and three-year capital programme.

Table SA2 Matrix Financial Performance Budget (revenue source /expenditure type and department)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and department)							
Description	Vote 1 - Executive and Council	Vote 2 - Budget and Treasury	Vote 3 - Corporate Services	Vote 4 - Community Services	Vote 5 - Public Works and Basic Services	Vote 6 - Planning and Development	Total
R thousand							
Revenue By Source							
Property rates	—	36 226	—	—	—	—	36 226
Service charges - electricity revenue	—	—	—	—	—	—	—
Service charges - water revenue	—	—	—	—	—	—	—
Service charges - sanitation revenue	—	—	—	—	—	—	—
Service charges - refuse revenue	—	—	—	4 053	—	—	4 053
Rental of facilities and equipment	—	864	—	—	—	—	864
Interest earned - external investments	—	6 338	—	—	—	—	6 338
Interest earned - outstanding debtors	—	6 193	—	—	—	—	6 193
Dividends received	—	—	—	—	—	—	—
Fines, penalties and forfeits	—	106	—	312	—	—	418
Licences and permits	—	—	—	659	—	5	664
Agency services	—	—	—	425	—	—	425
Other revenue	—	380	105	1	—	243	729
Transfers and subsidies	—	141 426	—	3 972	2 323	—	147 721
Gains	—	8 581	—	—	—	—	8 581
Total Revenue (excluding capital transfers and contributions)	—	200 114	105	9 422	2 323	248	212 211
Expenditure By Type							
Employee related costs	7 611	16 798	10 888	27 389	20 577	3 190	86 454
Remuneration of councillors	11 901	—	—	—	—	—	11 901
Debt impairment	—	20 059	—	—	—	—	20 059
Depreciation & asset impairment	—	48 362	—	—	—	—	48 362
Finance charges	—	303	—	—	—	—	303
Bulk purchases	—	—	—	—	—	—	—
Other materials	6	—	218	3 215	850	—	4 290
Contracted services	1 822	4 506	9 084	5 922	18 250	2 291	41 875
Transfers and subsidies	—	2 068	—	—	—	—	2 068
Other expenditure	3 898	6 282	4 993	4 939	7 472	388	27 972
Losses	—	—	—	—	—	—	—
Total Expenditure	25 240	98 377	25 184	41 465	47 148	5 870	243 283
Surplus/(Deficit)	(25 240)	101 737	(25 079)	(32 043)	(44 825)	(5 622)	(31 072)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	—	—	—	—	36 508	—	36 508
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	—	—	—	—	—	—	—
Transfers and subsidies - capital (in-kind - all)	—	—	—	—	—	—	—
Surplus/(Deficit) after capital transfers & contributions	(25 240)	101 737	(25 079)	(32 043)	(8 317)	(5 622)	5 436

SA7 - Measurable performance objectives

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA7 Measureable performance objectives										
Description	Unit of measurement	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Vote 1 - vote name										
Municipal governance and administration										
Executive and council										
Quarterly audit committee meetings to be held	Number of meetings	169,273	297,898	322,234	300,000	300,000	300,000	311,700	324,791	339,082
Municipal Newsletter	Number of newspapers issued	139,289	100,446	61,269	211,200	211,200	211,200	340,000	354,280	369,868
Conducting of IDP roadshows	Number of roadshows conducted	277,129	554,316	33,500	424,950	424,950	424,950	318,813	332,204	346,820
Training of Ward Committees	Number of training provided	-	29,064	-	209,800	209,800	209,800	217,982	227,137	237,132
Spluma Projects		42,376	648,598	392,327	900,000	900,000	900,000	1,100,000	1,146,200	1,196,633
Budget and treasury office										
Valuation roll developed	Valuation roll	230,248	198,714	203,280	223,608	223,608	223,608	2,300,000	2,396,600	2,502,050
Provision of Free basic service to Indigents (Electricity)	Number people received FBE	1,202,881	1,711,571	1,496,060	1,990,372	2,987,372	2,987,372	2,067,997	2,154,852	2,249,666
Corporate services										
Number of OHS Training Workshops conducted	Number of Trainings and Workshops	-	30,894	298,550	52,800	52,800	52,800	50,000	52,100	54,392
Number wellness programs conducted	Number of Trainings and Workshops	59,500	113,138	348,413	240,000	240,000	240,000	140,000	1,458.80	1,522.99
Employee Training	Number of Trainings and Workshops	709,201	709,300	595,536	728,659	728,659	728,659	450,000	468,900	489,532
Councillor Training	Number of Trainings and Workshops	191,835	70,000	32,600	209,000	209,000	209,000	217,151	226,271	236,227
Community and public safety										
Community services										
Training of Sport Administrators	Number of Reports	485,122	348,269	341,783	546,075	546,075	546,075	409,400	426,595	445,365
Tourism awareness program	Number of Reports	280,545	381,333	261,949	1,816,260	1,816,260	1,816,260	1,304,840	1,359,643	1,419,468
Conducting of Basic Computer Trainings	Number of Reports	-	-	-	100,000	100,000	100,000	-	-	-
Training and Skills Empowerment of Emerging	Number of programs implemented	-	-	-	1,033,200	1,033,200	1,033,200	-	-	-
Training and Skills Empowerment of SMMEs	Number of Reports	-	178,820	339,540	1,150,000	1,150,000	1,150,000	580,000	604,360	630,952
Coordination of Arts and Culture events	Number of Reports	1,092,127	990,341	455,420	886,810	886,810	886,810	784,800	817,762	852,108
Youth Development Programmes	Number of programs implemented	885,638	887,208	313,759	1,014,450	1,014,450	1,014,450	1,145,784	1,193,906	1,244,051
Disaster management centre	Construction of Disaster Management Centre	-	-	-	7,000,000	7,000,000	7,000,000	6,500,000	6,773,000	7,071,012
Purchase of Furniture making Property		-	-	-	-	-	-	2,700,000	2,813,400	2,937,190
Economic and environmental services										
Economic Development/Planning										
Economic Development/Planning										
Construction of Roads	Number of km or road provided	22,662,767	19,882,873	29,773,630	4,617,147	4,223,834	4,223,834	3,000,000	-	-
Construction of Community Facilities	Number of facilities completed	15,358,364	21,955,681	38,603,173	22,464,047	17,402,028	17,402,028	32,023,000	15,630	16,318
Centocow shelter and Toilets		-	-	353,870	3,258,590	3,258,590	3,258,590	-	-	-
Procurement of Plant and Equipment	Number of Equipment procured	8,553	139,644	115,745	3,500,000	4,000,000	4,000,000	442,730	461,325	481,623
Construction of Asphalt Roads	Number of km or road provided	-	-	19,460,811	21,923,702	30,980,670	30,980,670	17,531,948	13,546,000	141,420.24
Repairs and Maintenance - Office Buildings	Frequency of building maintenance	-	-	540,286	2,200,000	1,200,000	1,200,000	700,000	729,400	761,494
Repairs and Maintenance - Roads	Frequency of building maintenance	981,350	1,596,997	2,015,104	3,000,000	5,500,000	5,500,000	3,000,000	3,126,000	3,263,544
Repairs and Maintenance - Community assets	Frequency of building maintenance	2,678,796	2,342,261	1,120,363	4,150,000	4,150,000	4,150,000	2,000,000	2,084,000	2,175,696
Fencing	Frequency of building maintenance	-	-	193,031	420,000	420,000	420,000			
Upgrading of gravel access roads(all 15 wards)	Number of km or road provided	-	-	-	15,000,000	29,300,000	29,300,000	10,000,000	10,420,000	10,878,480
Storm Water (all 15 wards)		-	-	-	3,000,000	3,000,000	3,000,000	1,000,000	1,042,000	1,087,848
Underberg CBD Infrastructure Upgrade	Number of km or road provided	-	-	-	-	8,000,000	8,000,000	3,000,000	3,126,000	3,263,544
Creighton CBD Infrastructure Upgrade	Number of km or road provided	-	-	-	-	3,500,000	3,500,000	3,000,000	3,126,000	3,263,544
Bulwer CBD Infrastructure Upgrade	Number of km or road provided	-	-	-	-	3,500,000	3,500,000	3,000,000	3,126,000	3,263,544
And so on for the rest of the Votes										

SA8 - Performance Indicators and Benchmarks

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA8 Performance indicators and benchmarks											
Description of financial indicator	Basis of calculation	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<u>Borrowing Management</u>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	16,0%	20,4%	-0,4%	0,5%	0,3%	0,3%	0,1%	-0,1%	-0,1%	0,1%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	41,5%	62,0%	-1,2%	1,6%	1,4%	1,4%	0,4%	-0,4%	-0,3%	0,4%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
<u>Safety of Capital</u>											
Gearing	Long Term Borrowing/ Funds & Reserves	10,6%	11,2%	3,3%	11,2%	3,3%	3,3%	3,3%	0,0%	0,0%	0,0%
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	3,3	3,1	3,6	1,9	2,2	2,2	3,8	(2,1)	(1,9)	0,3
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	3,3	3,1	3,6	1,9	2,2	2,2	3,8	(2,1)	(1,9)	0,3
Liquidity Ratio	Monetary Assets/Current Liabilities	2,4	2,5	2,4	1,2	1,5	1,5	2,7	(1,6)	(1,4)	0,1
<u>Revenue Management</u>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		78,2%	101,7%	100,0%	71,7%	70,2%	70,2%	76,0%	71,8%	71,8%	71,9%
Outstanding Debtors to Revenue Longstanding Debtors Recovered	Total Outstanding Debtors to Annual Revenue Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	18,9%	14,5%	32,4%	16,8%	18,0%	18,0%	44,2%	18,6%	18,1%	-13,9%
<u>Creditors Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA' s 65(e))										
Creditors to Cash and Investments		-24,8%	-18,6%	-32,4%	-70,1%	-49,8%	-49,8%	33,5%	206,7%	307,1%	772,3%
<u>Other Indicators</u>											
Electricity Distribution Losses (2)	Total Volume Losses (kW)										
	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Distribution Losses (2)	Total Volume Losses (kℓ)										
	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	30,6%	29,5%	30,3%	34,4%	32,6%	32,6%	28,6%	40,7%	41,5%	41,4%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	37,1%	36,3%	36,2%	40,3%	38,2%	38,2%		46,3%	47,2%	47,1%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	4,3%	4,2%	2,3%	5,8%	5,5%	5,5%		4,1%	4,0%	4,0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	14,2%	13,2%	14,0%	20,5%	16,3%	16,3%	12,1%	22,9%	24,2%	24,2%
<u>IDP regulation financial viability indicators</u>											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	1,3	7,2	6,4	9,3	9,3	9,3	6,1	8,0	7,3	8,7
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	78,3%	72,7%	172,7%	88,2%	116,3%	116,3%	284,9%	96,1%	92,0%	-70,6%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	16,7	17,4	11,7	5,3	6,3	6,3	(9,3)	4,5	3,0	1,5

CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS

The table below gives an indication of the contracts that have future budgetary implication in the municipality.

APPOINTED BIDDER	DESCRIPTION OF GOODS/SERVICES/PROJECTS	CONTRACT VALUE AS PER CONTRACT	CONTRACT AMOUNT PAID	BALANCE OF CONTRACT VALUE	CONTRACT START DATE	CONTRACT END DATE	CONTRACT DURATION IN MONTHS
GREEN DOOR LANDSCAPRE SERVICES	HORTICULTUREAL SERVICES	R 931 500,00	R 181 125,00	R 750 375,00	09/12/2019	08/12/2022	36
MTN	INTERNAL PROVISION	R 224 975,75		R 224 975,75	17/01/2020	16/01/2023	36
TURNIMART TRAVEL	TRAVEL AGENCY	R 34 119,86	R 520 590,40	R 508 706,12	01/02/2020	31/01/2023	36
SMART SECURE	PROVISION OF SECURITY SERVICES	R 8 580 623,00	R 2 599 046,16	R 5 981 576,85	15/02/2020	14/02/2023	36
FAST MOVING TRADING t/a FMT DATA	SERVICE PROVIDER FOR VERIFICATION OF INDIGENT LISTING	R 422 866,50	R -	R -	18/9/2020	18/09/2023	36

SA – 33 Contracts Having Future Budgetary Implications

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA33 Contracts having future budgetary implications						
Description	Preceding Years	Current Year 2020/21	2021/22 Medium Term Revenue & Expenditure Framework			Total Contract Value
R thousand	Total	Original Budget	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	Estimate
Total Operating Revenue Implication	-	-	-	-	-	-
<u>Expenditure Obligation By Contract</u>						
Green Door Landscapre Services	3 Years	455	800	834	870	2,959
MTN	3 Years	450	467	487	509	1,913
Turnimart Travel	3 Years	1,230	1,235	1,286	1,343	5,094
Smart Secure	3 Years	8,074	8,400	8,753	9,138	34,366
Fast Moving t/a FMT Data	3 Years	106	106	106	106	423
Contract 6						-
Total Operating Expenditure Implication	-	10,315	11,008	11,466	11,966	44,755
Contract 20						-
Total Capital Expenditure Implication	-	-	-	-	-	-
Total Parent Expenditure Implication	-	10,315	11,008	11,466	11,966	44,755

2.12 CAPITAL EXPENDITURE DETAILS

The following tables present details of the municipality's capital expenditure programme, firstly on new assets, then the upgrading of assets and finally on the repair and maintenance of assets.

SA34A- Capital expenditure on new assets by asset class

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA34a Capital expenditure on new assets by asset class										
Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		17 525	19 883	12 598	25 494	23 783	23 783	17 500	42 020	43 749
Roads Infrastructure		17 033	19 883	12 598	25 494	23 783	23 783	16 500	40 978	42 661
Roads		17 033	19 883	12 598	25 494	23 783	23 783	16 500	40 978	42 661
Road Structures		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	500	521	544
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	500	521	544
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		492	-	-	-	-	-	500	521	544
Landfill Sites		492	-	-	-	-	-	500	521	544
Capital Spares		-	-	-	-	-	-	-	-	-
Community Assets		23 010	21 956	37 240	28 266	18 792	18 792	32 388	1 438	1 501
Community Facilities		7 100	21 956	7 523	19 653	15 823	15 823	24 388	1 438	1 501
Halls		7 100	21 956	2 921	7 336	1 872	1 872	16 000	-	-
Centres		-	-	-	-	-	-	-	-	-
Crèches		-	-	4 056	1 027	1 215	1 215	3 523	16	16
Clinics/Care Centres		-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations		-	-	-	-	7 000	7 000	-	-	-
Testing Stations		-	-	-	-	-	-	-	-	-
Police		-	-	-	-	-	-	-	-	-
Parks		-	-	-	80	180	180	465	485	506
Public Open Space		-	-	-	-	-	-	-	-	-
Nature Reserves		-	-	-	-	-	-	-	-	-
Public Ablution Facilities		-	-	308	5 251	3 806	3 806	200	208	218
Markets		-	-	238	5 459	950	950	3 700	208	218
Stalls		-	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Airports		-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals		-	-	-	500	800	800	500	521	544
Capital Spares		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		15 911	-	29 717	8 613	2 969	2 969	8 000	-	-
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		15 911	-	29 717	8 613	2 969	2 969	8 000	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Other assets		13 679	3 610	338	8 248	3 418	3 418	11 450	11 931	12 456
Operational Buildings		13 679	3 610	338	8 248	3 418	3 418	11 450	11 931	12 456
Municipal Offices		13 679	3 610	338	8 248	3 418	3 418	11 450	11 931	12 456
Pay/Enquiry Points		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	102	122	365	365	499	520	543
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	102	122	365	365	499	520	543
Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licenses		-	-	-	-	-	-	-	-	-
Solid Waste Licenses		-	-	-	-	-	-	-	-	-
Computer Software and Applications		-	-	102	122	245	245	349	363	379
Load Settlement Software Applications		-	-	-	-	-	-	-	-	-
Unspecified		-	-	-	-	120	120	150	156	163
Computer Equipment		592	-	456	1 219	1 227	1 227	660	688	718
Computer Equipment		592	-	456	1 219	1 227	1 227	660	688	718
Furniture and Office Equipment		1 166	3 665	2 246	2 363	2 383	2 383	981	1 022	1 067
Furniture and Office Equipment		1 166	3 665	2 246	2 363	2 383	2 383	981	1 022	1 067
Machinery and Equipment		128	1 429	2 122	4 915	5 563	5 563	2 522	2 628	2 743
Machinery and Equipment		128	1 429	2 122	4 915	5 563	5 563	2 522	2 628	2 743
Transport Assets		10 949	691	5 105	1 000	2 095	2 095	-	-	-
Transport Assets		10 949	691	5 105	1 000	2 095	2 095	-	-	-
Total Capital Expenditure on new assets	1	67 050	51 233	60 205	71 627	57 627	57 627	66 000	60 246	62 778

Table SA34b- Capital expenditure on the Renewal of existing assets by asset class

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class									
Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class									
Infrastructure	-	-	-	15 320	29 475	29 475	10 000	10 420	10 878
Roads Infrastructure	-	-	-	15 320	29 475	29 475	10 000	10 420	10 878
Roads	-	-	-	15 320	29 475	29 475	10 000	10 420	10 878
Road Structures	-	-	-	-	-	-	-	-	-
Road Furniture	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Storm water Infrastructure	-	-	-	-	-	-	-	-	-
Drainage Collection	-	-	-	-	-	-	-	-	-
Storm water Conveyance	-	-	-	-	-	-	-	-	-
Attenuation	-	-	-	-	-	-	-	-	-
Electrical Infrastructure	-	-	-	-	-	-	-	-	-
Power Plants	-	-	-	-	-	-	-	-	-
HV Substations	-	-	-	-	-	-	-	-	-
HV Switching Station	-	-	-	-	-	-	-	-	-
HV Transmission Conductors	-	-	-	-	-	-	-	-	-
MV Substations	-	-	-	-	-	-	-	-	-
MV Switching Stations	-	-	-	-	-	-	-	-	-
MV Networks	-	-	-	-	-	-	-	-	-
LV Networks	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Water Supply Infrastructure	-	-	-	-	-	-	-	-	-
Dams and Weirs	-	-	-	-	-	-	-	-	-
Boreholes	-	-	-	-	-	-	-	-	-
Reservoirs	-	-	-	-	-	-	-	-	-
Pump Stations	-	-	-	-	-	-	-	-	-
Water Treatment Works	-	-	-	-	-	-	-	-	-
Bulk Mains	-	-	-	-	-	-	-	-	-
Distribution	-	-	-	-	-	-	-	-	-
Distribution Points	-	-	-	-	-	-	-	-	-
PRV Stations	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Community Assets	-	-	-	-	-	-	-	-	-
Community Facilities	-	-	-	-	-	-	-	-	-
Halls	-	-	-	-	-	-	-	-	-
Centres	-	-	-	-	-	-	-	-	-
Crèches	-	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Total Capital Expenditure on renewal of existing assets	-	-	-	15 320	29 475	29 475	10 000	10 420	10 878

The municipality has set out a budget of R 10 million to renew the gravel roads through hiring of plant hire. It can be noted that even though the repairs and maintenance budget is sitting at only 1,7% of the PPE is because of this strategy that the municipality has embark on to renew it roads through use of plant hire and make sure that the roads are in a good condition.

Table SA34e- Capital expenditure on the upgrading of existing assets by asset class

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class									
Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class									
Infrastructure	-	-	13 805	7 104	25 519	25 519	14 700	15 317	15 991
Roads Infrastructure	-	-	13 805	7 104	25 519	25 519	13 000	13 546	14 142
Roads	-	-	13 805	7 104	25 519	25 519	13 000	13 546	14 142
Road Structures	-	-	-	-	-	-	-	-	-
Toilet Facilities	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure	-	-	-	-	-	-	1 700	1 771	1 849
Landfill Sites	-	-	-	-	-	-	600	625	653
Waste Transfer Stations	-	-	-	-	-	-	1 100	1 146	1 197
Waste Processing Facilities	-	-	-	-	-	-	-	-	-
Waste Drop-off Points	-	-	-	-	-	-	-	-	-
Waste Separation Facilities	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Community Assets	-	-	4 632	7 027	6 987	6 987	1 250	1 303	1 360
Community Facilities	-	-	3 499	7 027	6 987	6 987	250	261	272
Halls	-	-	-	-	-	-	-	-	-
Centres	-	-	-	-	-	-	-	-	-
Crèches	-	-	3 913	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	-
Libraries	-	-	3 556	7 000	6 960	6 960	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	250	261	272
Markets	-	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	(3 970)	27	27	27	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	1 133	-	-	-	1 000	1 042	1 088
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	1 133	-	-	-	1 000	1 042	1 088
Capital Spares	-	-	-	-	-	-	-	-	-
Load Settlement Software Applications	-	-	-	-	-	-	-	-	-
Unspecified	-	-	-	-	-	-	-	-	-
Computer Equipment	-	-	-	-	-	-	-	-	-
Computer Equipment	-	-	-	-	-	-	-	-	-
Furniture and Office Equipment	-	-	-	-	-	-	650	-	-
Furniture and Office Equipment	-	-	-	-	-	-	650	-	-
Machinery and Equipment	-	-	-	-	-	-	-	-	-
Total Capital Expenditure on upgrading of existing assets	-	-	18 438	14 131	32 506	32 506	16 600	16 620	17 351

The municipality budgeted only R 16, 6million for upgrading of assets in 2021/22 financial year because upon the verification of the municipal assets it was discovered that they are still in a good condition the challenge is more in the community assets that are vandalized by the community.

Table SA34c-Repairs and maintenance expenditure by asset class

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA34c Repairs and maintenance expenditure by asset class									
Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Repairs and maintenance expenditure by Asset Class/Sub-class									
Infrastructure	1 013	2 202	697	3 000	3 000	3 000	3 000	3 127	3 264
Roads Infrastructure	1 013	2 202	697	3 000	3 000	3 000	3 000	3 127	3 264
Roads	-	-	-	-	-	-	-	-	-
Road Structures	1 013	2 202	697	3 000	3 000	3 000	3 000	3 127	3 264
Road Furniture	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Community Assets	4 444	2 350	1 120	4 000	3 880	3 880	2 400	2 084	2 176
Community Facilities	4 444	2 350	1 120	4 000	3 880	3 880	2 400	2 084	2 176
Halls	3 787	2 350	1 120	4 000	3 880	3 880	2 000	2 084	2 176
Libraries	657	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	400	-	-
Police	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Other assets	267	266	540	2 350	2 350	2 350	900	938	979
Operational Buildings	267	266	540	2 350	2 350	2 350	900	938	979
Municipal Offices	267	266	540	2 350	2 350	2 350	900	938	979
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-	-
Computer Equipment	-	-	12	52	37	37	39	41	42
Computer Equipment	-	-	12	52	37	37	39	41	42
Furniture and Office Equipment	-	1 123	-	-	-	-	-	-	-
Furniture and Office Equipment	-	1 123	-	-	-	-	-	-	-
Machinery and Equipment	227	1 378	46	651	651	651	443	461	482
Machinery and Equipment	227	1 378	46	651	651	651	443	461	482
Transport Assets	1 178	113	2 095	1 865	1 880	1 880	1 926	2 007	2 095
Transport Assets	1 178	113	2 095	1 865	1 880	1 880	1 926	2 007	2 095
Land	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	7 129	7 432	4 510	11 918	11 798	11 798	8 708	8 657	9 037
R&M as a % of PPE	2,2%	2,1%	1,2%	2,5%	2,4%	2,4%	2,1%	1,7%	1,8%
R&M as % Operating Expenditure	5,1%	4,8%	2,7%	5,9%	5,7%	5,7%	7,8%	3,6%	3,7%

SA36 - Consolidated Detailed Capital Budget

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA36 Detailed capital budget													
R thousand											2021/22 Medium Term Revenue & Expenditure Framework		
Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Administrative and Corporate Support		PC002002002005_00128	Upgrading				Furniture and Office Equipment				650		
Administrative and Corporate Support	Carport covers	PC002003003001001_00253	New				Operational Buildings	Municipal Offices			200	208	218
Administrative and Corporate Support		PC002003005_00104	New				Furniture and Office Equipment		826				
Administrative and Corporate Support	Installation of Cameras	PC002003005_00126	New	All people in South Africa are and feel safe	Inclusion and access	promote and create a safe environment	Furniture and Office Equipment			200	100	104	109
Administrative and Corporate Support	Fiber connection	PC002003005_00129	New	capable workforce to support an inclusive	Governance	on ICT Legislative and Mandate	Furniture and Office Equipment			80	83	87	90
Administrative and Corporate Support		PC002003005_00247	New				Furniture and Office Equipment				25	26	27
Administrative and Corporate Support	Procurement of Antivirus Software	PC002003007002006_00218	New	capable workforce to support an inclusive	Governance	To rationalize IT management	Licences and Rights	Unspecified		120	150	156	163
Administrative and Corporate Support	Procurement of fire extinguishers	PC002003009_00233	New	All people in South Africa are and feel safe	Inclusion and access	promote and create a safe environment	Machinery and Equipment			300	150	156	163
Finance		PC002003003001001_00246	New				Operational Buildings	Municipal Offices			500	521	544
Finance		PC002003009_00162	New				Machinery and Equipment		1,186				
Fire Fighting and Protection	Disaster Management Center - Covid-19	PC002003002001005_00223	New	All people in South Africa are and feel safe	Inclusion and access	promote and create a safe environment	Community Facilities	Fire/Ambulance Stations		7,000			
Fire Fighting and Protection	Construction of Fire Station	PC002003003001001_00164	New	All people in South Africa are and feel safe	Inclusion and access	promote and create a safe environment	Operational Buildings	Municipal Offices	256		6,500	6,773	7,071
Fire Fighting and Protection	Parkhome for Nurses - Covid-19	PC002003003001001_00221	New	All people in South Africa are and feel safe	Inclusion and access	promote and create a safe environment	Operational Buildings	Municipal Offices		2,149			
Fire Fighting and Protection	Procurement of Furniture and Equipment	PC002003005_00022	New	accountable, effective and efficient local	Governance	To Manage Finances in line with	Furniture and Office Equipment		1,420	1,718	773	805	841
Fire Fighting and Protection	Furniture and Equipment - Covid 19	PC002003005_00219	New	All people in South Africa are and feel safe	Inclusion and access	To promote and create a safe environment	Furniture and Office Equipment			85			
Fire Fighting and Protection	Procurement of GPS Equipment	PC002003009_00131	New	All people in South Africa are and feel safe	Inclusion and access	To promote and create a safe environment	Machinery and Equipment			15			
Fire Fighting and Protection	Breathing Apparatus - Covid-19	PC002003009_00222	New	All people in South Africa are and feel safe	Inclusion and access	promote and create a safe environment	Machinery and Equipment			348			
Fire Fighting and Protection	Procurement of Transport assets	PC002003010_00023	New	accountable, effective and efficient local	Inclusion and access	effective organizational development	Transport Assets		5,105	1,000			
Fire Fighting and Protection	Transport Assets - Covid 19	PC002003010_00220	New	All people in South Africa are and feel safe	Inclusion and access	promote and create a safe environment	Transport Assets			1,095			
Licensing and Control of Animals		PC002002002002001016_00169	Upgrading				Community Facilities	Public Ablution Facilities			250	261	272
Police Forces, Traffic and Transport	Software Licenses	PC002003007002004_00235	New	capable workforce to support an inclusive	Governance	To rationalize IT management	Licences and Rights	Computer Software and Applications		40	40	42	44
Population Development	Building of Industrial Business Park/ Hub	PC002003002001016_00168	New	cent employment through inclusive growth	Growth	economic diversification opportunities	Community Facilities	Public Ablution Facilities		300	200	208	218
Population Development	Fresh Produce Market	PC002003002001017_00167	New	petitive and responsive economic infrastructure	Spatial integration	utilities, social services and facilities	Community Facilities	Markets		250	200	208	218
Population Development		PC002003003001001_00256	New				Operational Buildings	Municipal Offices			600	625	653
Population Development	Build Sound System BCSC	PC002003005_00209	New	accountable, effective and efficient local	Inclusion and access	effective organizational development	Furniture and Office Equipment			300			
Project Management Unit	Renewal of Gravel Roads	PC001001001006001_00215	Renewal	South Africa and contribute to a better Africa	Inclusion and access	and facilitate additional infrastructure	Roads Infrastructure	Roads		29,300	10,000	10,420	10,878
Project Management Unit	Upgrade of Underberg road	PC001001002006001_00020	Upgrading	South Africa and contribute to a better Africa	Inclusion and access	and facilitate additional infrastructure	Roads Infrastructure	Roads	3,734	244			
Project Management Unit	Bulwer Ashphalt Roads 6	PC001001002006001_00105	Upgrading	petitive and responsive economic infrastructure	Inclusion and access	ce and renovation of existing infrastructure	Roads Infrastructure	Roads	3,130				
Project Management Unit	Creighton Ashphalt Road 5	PC001001002006001_00106	Upgrading	South Africa and contribute to a better Africa	Inclusion and access	and facilitate additional infrastructure	Roads Infrastructure	Roads	6,941				
Project Management Unit	Underberg Ashphalt Road Phase 2	PC001001002006001_00210	Upgrading	South Africa and contribute to a better Africa	Inclusion and access	and facilitate additional infrastructure	Roads Infrastructure	Roads		10,275	4,000	4,168	4,351
Project Management Unit	Underberg CBD infrastructure Upgrade	PC001001002006001_00230	Upgrading	South Africa and contribute to a better Africa	Inclusion and access	and facilitate additional infrastructure	Roads Infrastructure	Roads		8,000	3,000	3,126	3,264
Project Management Unit	Creighton CBD Infrastructure Upgrade	PC001001002006001_00231	Upgrading	South Africa and contribute to a better Africa	Inclusion and access	and facilitate additional infrastructure	Roads Infrastructure	Roads		3,500	3,000	3,126	3,264
Project Management Unit	Bulwer CBD Infrastructure Upgrade	PC001001002006001_00232	Upgrading	South Africa and contribute to a better Africa	Inclusion and access	and facilitate additional infrastructure	Roads Infrastructure	Roads		3,500	3,000	3,126	3,264
Project Management Unit		PC001002001003_00204	New				Electrical Infrastructure	HV Switching Station			500	521	544
Project Management Unit		PC001002006001_00030	New				Roads Infrastructure	Roads	11				
Project Management Unit	Khuphuka Access Road	PC001002006001_00034	New				Roads Infrastructure	Roads	5				
Project Management Unit	KwaPitela Crech	PC001002006001_00035	New				Roads Infrastructure	Roads	5				
Project Management Unit		PC001002006001_00094	New				Roads Infrastructure	Roads				30,558	31,783
Project Management Unit		PC001002006001_00146	New				Roads Infrastructure	Roads	11				
Project Management Unit		PC001002006001_00147	New				Roads Infrastructure	Roads	16				

Dr Nkosazana Dlamini Zuma Municipality Final Budget 2021/22

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA36 Detailed capital budget													
R thousand													
Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Project Management Unit	Goqweni Access Road	PC001002006001_00149	New				Roads Infrastructure	Roads	3				
Project Management Unit	Donnybrook Asphalt Surfacing - Phase 1	PC001002006001_00150	New	With Africa and contribute to a better Africa	Inclusion and access	es and facilitate additional infras	Roads Infrastructure	Roads	3,009				
Project Management Unit	Mnqundekweni Sport field	PC001002006001_00152	New				Roads Infrastructure	Roads	379				
Project Management Unit		PC001002006001_00153	New				Roads Infrastructure	Roads	17				
Project Management Unit		PC001002006001_00154	New				Roads Infrastructure	Roads	16				
Project Management Unit		PC001002006001_00155	New				Roads Infrastructure	Roads	157				
Project Management Unit		PC001002006001_00156	New				Roads Infrastructure	Roads	45				
Project Management Unit	Zwelisha Access Road	PC001002006001_00157	New				Roads Infrastructure	Roads	18				
Project Management Unit	Florence and Dladla Access Road	PC001002006001_00159	New				Roads Infrastructure	Roads	8				
Project Management Unit		PC001002006001_00160	New				Roads Infrastructure	Roads	4				
Project Management Unit	Sdangeni Bridge Road	PC001002006001_00182	New	With Africa and contribute to a better Africa	Inclusion and access	and facilitate additional infr	Roads Infrastructure	Roads	283	1,391	3,000		
Project Management Unit		PC001002006001_00183	New				Roads Infrastructure	Roads	1,022				
Project Management Unit		PC001002006001_00184	New				Roads Infrastructure	Roads	1,401				
Project Management Unit	Magoso Access Road	PC001002006001_00187	New	With Africa and contribute to a better Africa	Inclusion and access	and facilitate additional infr	Roads Infrastructure	Roads	2,531				
Project Management Unit		PC001002006001_00188	New				Roads Infrastructure	Roads	1,267				
Project Management Unit		PC001002006001_00189	New				Roads Infrastructure	Roads	1,430				
Project Management Unit		PC001002006001_00193	New				Roads Infrastructure	Roads	958				
Project Management Unit	Bulwer Asphalt Road Phase 7	PC001002006001_00195	New	With Africa and contribute to a better Africa	Inclusion and access	and facilitate additional infr	Roads Infrastructure	Roads		5,372	4,000	4,168	4,351
Project Management Unit	Donnybrook Asphalt Surfacing Phase 1	PC001002006001_00196	New	With Africa and contribute to a better Africa	Inclusion and access	and facilitate additional infr	Roads Infrastructure	Roads	4,623				
Project Management Unit	Himeville Asphalt Surfacing Phase 2	PC001002006001_00198	New	long and healthy life for all South African	Inclusion and access	uct community recreational	Roads Infrastructure	Roads	5,335		5,000	5,210	5,439
Project Management Unit	Creighton Aphall Road Phase 6	PC001002006001_00199	New	With Africa and contribute to a better Africa	Inclusion and access	and facilitate additional infr	Roads Infrastructure	Roads	4,500		3,500		
Project Management Unit		PC002002002002001003_00121	Upgrading				Community Facilities	Crèches	3,913				
Project Management Unit	Creighton Library-Conversion of Matly	PC002002002002001010_00200	Upgrading	petitive and responsive economic infrast	Spatial integration	ities, social services and fac	Community Facilities	Libraries	3,556	6,960			
Project Management Unit	Underberg Taxi Rank Upgrade	PC002002002002001021_00148	Upgrading	petitive and responsive economic infrast	Spatial integration	ities, social services and fac	Community Facilities	Taxi Ranks/Bus Terminals	(3,970)	27			
Project Management Unit		PC002002002002002002_00109	Upgrading				Sport and Recreation Facilities	Outdoor Facilities	345				
Project Management Unit		PC002002002002002002_00110	Upgrading				Sport and Recreation Facilities	Outdoor Facilities	344				
Project Management Unit		PC002002002002002002_00122	Upgrading				Sport and Recreation Facilities	Outdoor Facilities	444				
Project Management Unit		PC002002002002002002_00248	Upgrading				Sport and Recreation Facilities	Outdoor Facilities			1,000	1,042	1,088
Project Management Unit		PC002003002001001_00036	New				Community Facilities	Halls	52				
Project Management Unit	Gobhogobho Hall	PC002003002001001_00122	New	long and healthy life for all South African	Inclusion and access	uct community recreational	Community Facilities	Halls		59			
Project Management Unit	Solokohlo Community Hall	PC002003002001001_00180	New	petitive and responsive economic infrast	Spatial integration	ities, social services and fac	Community Facilities	Halls	2,407	10			
Project Management Unit	Underberg Community Town Hall	PC002003002001001_00181	New	petitive and responsive economic infrast	Spatial integration	ities, social services and fac	Community Facilities	Halls	462	1,003	10,000		
Project Management Unit	Cabazi Hall - Covid-19	PC002003002001001_00224	New	petitive and responsive economic infrast	Spatial integration	ities, social services and fac	Community Facilities	Halls	400		2,500		
Project Management Unit	Ndodeni Hall	PC002003002001001_00228	New	petitive and responsive economic infrast	Spatial integration	ities, social services and fac	Community Facilities	Halls	400		2,500		
Project Management Unit	Makwasane Sports field Phase 2	PC002003002001001_00250	New				Community Facilities	Halls			1,000		
Project Management Unit		PC002003002001003_00031	New				Community Facilities	Crèches	4				
Project Management Unit	Gqumeni Creche	PC002003002001003_00186	New	petitive and responsive economic infrast	Spatial integration	ities, social services and fac	Community Facilities	Crèches	1,487	406	15	16	16
Project Management Unit	Bhitha Creche	PC002003002001003_00190	New	petitive and responsive economic infrast	Spatial integration	ities, social services and fac	Community Facilities	Crèches	2,564	9			
Project Management Unit	Sopholile Creche	PC002003002001003_00229	New	petitive and responsive economic infrast	Spatial integration	ities, social services and fac	Community Facilities	Crèches		400	1,750		
Project Management Unit	Lubovana Creche	PC002003002001003_00236	New	long and healthy life for all South African	Inclusion and access	uct community recreational	Community Facilities	Crèches		400	1,758		
Project Management Unit	Centbow shelter and Toilets	PC002003002001016_00003	New	t, effective and development-oriented pub	Growth	recreational amenities and m	Community Facilities	Public Ablution Facilities	308	3,506			
Project Management Unit	Himeville Business Hives	PC002003002001017_00185	New	petitive and responsive economic infrast	Spatial integration	ities, social services and fac	Community Facilities	Markets	238	700	3,500		
Project Management Unit	Bus Shelters	PC002003002001021_00176	New	ll people in South Africa are and feel safe	Inclusion and access	note and create a safe enviro	Community Facilities	Taxi Ranks/Bus Terminals		800	500	521	544
Project Management Unit	Mqueliwa Sportsfield	PC002003002002002_00191	New	petitive and responsive economic infrast	Spatial integration	ities, social services and fac	Sport and Recreation Facilities	Outdoor Facilities	5,676	1,273			
Project Management Unit	Dumabezwe Sportsfield	PC002003002002002_00192	New	long and healthy life for all South African	Inclusion and access	il diversity and involvement in	Sport and Recreation Facilities	Outdoor Facilities	6,496	924			
Project Management Unit	Msameni Sportsfield	PC002003002002002_00197	New	long and healthy life for all South African	Inclusion and access	struct community recreational a	Sport and Recreation Facilities	Outdoor Facilities	17,086	51			
Project Management Unit	Creighton Artificial Sportsfield	PC002003002002002_00206	New	long and healthy life for all South African	Inclusion and access	struct community recreational a	Sport and Recreation Facilities	Outdoor Facilities	459	700	8,000		
Project Management Unit	Procurement of Computer Equipment	PC002003004_00024	New	capable workforce to support an inclusive	Governance	on ICT Legislative and Mandat	Computer Equipment		456	1,227	660	688	
Project Management Unit	Backup Generator	PC002003009_00205	New	accountable, effective and efficient local	Inclusion and access	ective organizational developm	Machinery and Equipment			500	300	313	326
Roads	Himeville Asphalt Surfacing 1	PC001001001006001_00121	Renewal	With Africa and contribute to a better Africa	Inclusion and access	es and facilitate additional infras	Roads Infrastructure	Roads		175			
Roads	Sdangeni Access Road	PC001002006001_00033	New	With Africa and contribute to a better Africa	Inclusion and access	es and facilitate additional infras	Roads Infrastructure	Roads	4				
Roads	Zekeleni Access Road	PC001002006001_00039	New	With Africa and contribute to a better Africa	Inclusion and access	es and facilitate additional infras	Roads Infrastructure	Roads		5			
Roads	Chapter Access Road	PC001002006001_00042	New	With Africa and contribute to a better Africa	Inclusion and access	es and facilitate additional infras	Roads Infrastructure	Roads		4			
Roads	Nomandlovu Access Road	PC001002006001_00043	New	With Africa and contribute to a better Africa	Inclusion and access	es and facilitate additional infras	Roads Infrastructure	Roads		9			
Roads	BUYANI MADLALA ACCESS ROAD	PC001002006001_00096	New	With Africa and contribute to a better Africa	Inclusion and access	es and facilitate additional infras	Roads Infrastructure	Roads		20			
Roads	Fencing-Parks and Cemeteries	PC002003002001013_00216	New	ll people in South Africa are and feel safe	Inclusion and access	omote and create a safe enviro	Community Facilities	Parks		120			
Roads	Paving and Parking	PC002003002001013_00214	New	petitive and responsive economic infrast	Inclusion and access	ce and renovation of existing in	Community Facilities	Parks		60	465	485	506
Roads	Savot Sport Field	PC002003002002002_00044	New	t, effective and development-oriented pub	Growth	recreational amenities and ma	Sport and Recreation Facilities	Outdoor Facilities		20			
Roads	Municipal Offices	PC002003003001001_00025	New	t, effective and development-oriented pub	Growth	recreational amenities and ma	Operational Buildings	Municipal Offices	82	1,048	3,250	3,387	3,536
Roads	Guard House	PC002003003001001_00213	New	ll people in South Africa are and feel safe	Inclusion and access	omote and create a safe enviro	Operational Buildings	Municipal Offices		220	400	417	435
Roads	Procurement of Computer Software	PC002003007002004_00207	New	capable workforce to support an inclusive	Governance	To rationalize IT management	Licences and Rights	Computer Software and Applicat	102	205	309	322	336
Roads	Procurement of Plant and Equipment	PC002003009_00027	New	accountable, effective and efficient local	Inclusion and access	ective organizational developm	Machinery and Equipment		936	4,400	1,772	1,846	1,928
Solid Waste Removal	Bulwer Landfill Closure and Rehabilita	PC001001002002001_00251	Upgrading				Solid Waste Infrastructure	Landfill Sites		600	625	653	
Solid Waste Removal	Installation of Himeville T Station weighi	PC001001002002002_00254	Upgrading				Solid Waste Infrastructure	Waste Transfer Stations		1,100	1,146	1,197	
Solid Waste Removal	Installation of dumpsite liner (HDPE)	PC001002002001_00249	New				Solid Waste Infrastructure	Landfill Sites		500	521	544	
Solid Waste Removal	Installation of Himeville T Station Shred	PC002003009_00255	New				Machinery and Equipment			300	313	326	
Storm Water Management	Construction of Storm Water	PC001002006001_00212	New	With Africa and contribute to a better Africa	Inclusion and access	and facilitate additional infr	Roads Infrastructure	Roads		2,516	1,000	1,042	1,088
Total Capital expenditure									78,643	119,608	92,600	87,286	91,007
									78,643	119,608	92,600	87,286	91,007

SA37 - Projects Delayed from previous financial year

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA37 Projects delayed from previous financial years																	
R thousand	Function	Project name	Project number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	Current Year 2020/21		2021/22 Medium Term Revenue & Expenditure Framework		
													Original Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Parent municipality: List all capital projects grouped by Function																	
Disaster Management	Disaster Management Center	PC002003003001001_00164	New	All people in South Africa are and feel safe	Inclusion and access	ote and create a safe enviro	Operational Buildings	Municipal Offices	Whole of the Municipality	S 29°47'56.1,E 29°46'10.8			7,000	7,000	6,500	6,773	7,071
Project Management Unit	Building of Industrial Business Park/ Hub	PC002003002001016_00165	New	Decent employment through inclusive growth	Growth	economic diversification of	Community Facilities	Public Abolition Facilities	Whole of the Municipality	S 30°01'43.0,E 29°50'19.5			300	300	200	208	218
Project Management Unit	Fresh Produce Market	PC002003002001017_00165	New	cient, competitive and responsive economic infrastructure ne	Spatial integration	hites, social services and fa	Community Facilities	Markets	Whole of the Municipality	S 29°48'18.5,E 29°46'05.6			250	250	200	208	218
Project Management Unit	Underberg Community Town Hall	PC002003002001001_00181	New	cient, competitive and responsive economic infrastructure ne	Spatial integration	hites, social services and fa	Community Facilities	Halls	Ward 3	29°47'0.90"S	29°30'34.14"E		1,003	1,003	10,000	-	-
Project Management Unit	Himeville Business Hives	PC002003002001017_00185	New	conomic opportunities, social services and facilitate additional	Spatial integration	hites, social services and fa	Community Facilities	Markets	Ward 2	S 29°45'24,E 29°30'27			700	700	3,500	-	-
Project Management Unit	Creighton Artificial Sportfield	PC002003002002002_00206	New	conomic opportunities, social services and facilitate additional	Inclusion and access	duct community recreational s	Sport and Recreation Facilities	Outdoor Facilities	Whole of the Municipality	S 30°01'43.39,E 29°50'30.84	0		700	700	8,000	-	-
Project Management Unit	Creighton Asphalt Road Phase 6	PC001001002006001_00108	Upgrading	conomic opportunities, social services and facilitate additional	Inclusion and access	s and renovation of existing v	Roads Infrastructure	Roads	Whole of the Municipality	S 30°01'43.39,E 29°50'30.84			4,500	4,500	3,500	-	-
Roads	Stdangeni Access Road	PC001002006001_00033	New	conomic opportunities, social services and facilitate additional	Inclusion and access	s and facilitate additional infra	Roads Infrastructure	Roads	Ward 4,Ward 8...	S 29°58'44,E 29°34'19	0		1,391	1,391	3,000	-	-
Roads	Underberg CBD Infrastructure Upgrade	PC001001002006001_00236	New	better South Africa and contribute to a better Africa and a bet	Inclusion and access	s and facilitate additional infra	Roads Infrastructure	Roads	Ward 3	29°47'37.18"S	29°29'42.27"E		8,000	8,000	3,000	3,126	3,264
Roads	Creighton CBD Infrastructure Upgrade	PC0011001002006001_00236	New	better South Africa and contribute to a better Africa and a bet	Inclusion and access	s and facilitate additional infra	Roads Infrastructure	Roads	Ward 14	30°1'39.24"S	29°50'29.69"E		3,500	3,500	3,000	3,126	3,264
Roads	Bulwer CBD Infrastructure Upgrade	PC001001002006001_00326	New	better South Africa and contribute to a better Africa and a bet	Inclusion and access	s and facilitate additional infra	Roads Infrastructure	Roads		29°48'40.24"S	29°46'77.80"E		3,500	3,500	3,000	3,126	3,264
Roads	Storm Water Pipes		New	conomic opportunities, social services and facilitate additional	Inclusion and access	s and facilitate additional infra	Roads Infrastructure	Roads									

2.13 LEGISLATION COMPLIANCE STATUS

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

a. In year reporting

In year reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved and includes monthly published financial performance on the municipality's website.

b. Internship Programmes

Internship programme – the municipality is participating in the Municipal Financial Management Internship programme and has employed three interns currently and in a process to employ the other two before the end of the financial year. The three interns are undergoing training in various divisions of the Financial Services Department and internal auditing. Two of the interns have attended the MFMP and completed it, the other three interns will start at the beginning of the new financial year.

c. Budget and Treasury Office

Budget and Treasury Office has been established in accordance with the MFMA.

d. Audit Committee

An Audit Committee was established and is fully functional.

e.) Service Delivery and Budget implementation Plan

The detail SDBIP document is at a draft stage and will be finalized within 28 days after approval of the 2021/22 MTREF.

f.) Annual Report

Annual Report Annual report is compiled in terms of the MFMA and National Treasury requirements.

g.) Policies

Policies The review of all budget related policies has taken place in terms of Regulation 7 of the MBRR.

h.) Budget Preparation

This Budget has been prepared in terms of section 21 of the MFMA No. 56 of 2003. The municipality has taken into consideration the macro-economic performance and projections when preparing the 2021/2022 MTREF Municipal Budget as stipulated in MFMA circular No. 108.

Fiscal Year	2020/21 Estimates	2021/22	2022/23 Forecast	2023/24
Consumer Price Inflation (CPI)	3.3%	3.9%	4.2%	4.4%

2.14 OTHER SUPPORTING DOCUMENTS

Table SA1 - Supporting detail to budgeted financial performance

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'										
Description	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand										
REVENUE ITEMS:										
Property rates										
Total Property Rates	35 375	41 487	43 214	53 789	53 789	53 789	25 239	54 745	57 044	59 554
less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)	-	10 125	10 213	19 364	25 140	25 140	2 286	18 519	19 296	20 145
Net Property Rates	35 375	31 362	33 001	34 425	28 649	28 649	22 953	36 226	37 748	39 409
Service charges - electricity revenue										
Total Service charges - electricity revenue	159	159	167	176	176	176	-	172	180	188
less Revenue Foregone (in excess of 50 kwh per indigent household per month)	-	-	-	-	-	-	-	-	-	-
less Cost of Free Basic Services (50 kwh per indigent household per month)	159	159	167	176	176	176	-	172	180	188
Net Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-
Net Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue										
Total refuse removal revenue	3 127	3 305	3 507	3 692	3 977	3 977	2 366	4 140	4 313	4 503
Total landfill revenue	-	-	-	-	-	-	-	-	-	-
less Revenue Foregone (in excess of one removal a week to indigent households)	-	-	-	-	-	-	-	-	-	-
less Cost of Free Basic Services (removed once a week to indigent households)	73	75	83	83	83	83	-	87	90	94
Net Service charges - refuse revenue	3 054	3 230	3 423	3 608	3 893	3 893	2 366	4 053	4 223	4 409
Other Revenue by source										
Fuel Levy	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	2 626	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	56	314	205	205	9	208	217	227
Intercompany/Parent-subsidary Transactions	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-
Sales of Goods and Rendering of Services	1 343	-	320	690	390	390	141	520	542	566
Total 'Other' Revenue	1 343	2 626	376	1 004	595	595	150	729	759	793

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand										
EXPENDITURE ITEMS:										
Employee related costs										
Basic Salaries and Wages	38 529	39 559	44 047	51 183	51 183	51 183	34 645	60 485	63 025	65 795
Pension and UIF Contributions	4 309	4 875	5 903	7 449	7 449	7 449	5 173	8 746	9 113	9 513
Medical Aid Contributions	2 545	2 282	2 266	2 971	2 971	2 971	2 124	3 349	3 489	3 643
Overtime	-	-	-	-	-	-	-	-	-	-
Performance Bonus	2 618	2 543	3 609	3 979	3 979	3 979	3 268	4 411	4 596	4 798
Motor Vehicle Allowance	657	353	358	471	471	471	248	451	470	490
Cellphone Allowance	-	-	-	-	-	-	-	-	-	-
Housing Allowances	237	166	174	565	565	565	138	487	508	530
Other benefits and allowances	1 604	2 182	2 108	3 096	3 096	3 096	1 829	5 660	5 898	6 157
Payments in lieu of leave	-	730	-	-	-	-	-	-	-	-
Long service awards	-	-	445	157	157	157	123	441	558	319
Post-retirement benefit obligations	-	-	1 358	348	348	348	334	2 424	2 526	2 637
sub-total	50 499	52 691	60 266	70 219	70 219	70 219	47 881	86 454	90 183	93 883
<u>Less: Employees costs capitalised to PPE</u>	-	-	-	-	-	-	-	-	-	-
Total Employee related costs	50 499	52 691	60 266	70 219	70 219	70 219	47 881	86 454	90 183	93 883
Contributions recognised - capital										
<u>List contributions by contract</u>	-	-	-	-	-	-	-	-	-	-
Total Contributions recognised - capital	-	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment										
Depreciation of Property, Plant & Equipment	22 143	23 468	27 599	41 498	34 574	34 574	19 929	48 167	52 190	54 487
Lease amortisation	-	28	-	127	177	177	95	195	203	212
Capital asset impairment	-	-	-	-	-	-	-	-	-	-
Depreciation resulting from revaluation of PPE	-	-	-	-	-	-	-	-	-	-
Total Depreciation & asset impairment	22 143	23 496	27 599	41 625	34 752	34 752	20 024	48 362	52 394	54 699
Bulk purchases										
Electricity Bulk Purchases	-	-	-	-	-	-	-	-	-	-
Water Bulk Purchases	-	-	-	-	-	-	-	-	-	-
Total bulk purchases	-	-	-	-	-	-	-	-	-	-
Transfers and grants										
Cash transfers and grants	889	1 772	1 496	1 990	1 990	1 990	834	2 068	2 155	2 250
Non-cash transfers and grants	-	-	-	-	997	997	-	-	-	-
Total transfers and grants	889	1 772	1 496	1 990	2 987	2 987	834	2 068	2 155	2 250
Contracted services										
Outsourced Services	-	14 722	12 489	14 293	14 404	14 404	8 334	17 467	18 200	18 999
Consultants and Professional Services	-	4 730	15 058	6 362	12 252	12 252	6 428	14 505	7 653	7 990
Contractors	-	9 004	5 147	13 204	12 951	12 951	3 365	9 904	10 320	10 773
sub-total	-	28 456	32 694	33 860	39 607	39 607	18 127	41 875	36 174	37 761
Total contracted services	-	28 456	32 694	33 860	39 607	39 607	18 127	41 875	36 174	37 761
Other Expenditure By Type										
Collection costs	-	-	-	-	-	-	-	-	-	-
Contributions to 'other' provisions	-	-	-	-	-	-	-	-	-	-
Audit fees	-	1 745	1 847	2 000	2 000	2 000	1 279	2 078	2 165	2 261
General expenses	-	-	-	-	-	-	-	-	-	-
Operating Leases	-	64	108	100	156	156	80	162	169	176
Operational Cost	54 111	25 432	22 660	26 231	26 677	26 677	14 023	25 732	24 350	25 419
Statutory Payments other than Income Taxes	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Total 'Other' Expenditure	54 111	27 241	24 614	28 331	28 833	28 833	15 382	27 972	26 684	27 856
by Expenditure Item										
Employee related costs	-	-	-	-	-	-	-	-	-	-
Other materials	-	-	-	-	-	-	-	-	-	-
Contracted Services	7 130	7 432	4 510	11 918	11 798	11 798	2 996	8 708	8 657	9 037
Other Expenditure	-	-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	7 130	7 432	4 510	11 918	11 798	11 798	2 996	8 708	8 657	9 037

Table SA2 - Matrix financial performance budget (revenue source/expenditure type and department)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)							
Description	Vote 1 - Executive and Council	Vote 2 - Budget and Treasury	Vote 3 - Corporate Services	Vote 4 - Community Services	Vote 5 - Public Works and Basic Services	Vote 6 - Planning and Development	Total
R thousand							
Revenue By Source							
Property rates	-	36 226	-	-	-	-	36 226
Service charges - electricity revenue	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	4 053	-	-	4 053
Rental of facilities and equipment	-	864	-	-	-	-	864
Interest earned - external investments	-	6 338	-	-	-	-	6 338
Interest earned - outstanding debtors	-	6 193	-	-	-	-	6 193
Dividends received	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	106	-	312	-	-	418
Licences and permits	-	-	-	659	-	5	664
Agency services	-	-	-	425	-	-	425
Other revenue	-	380	105	1	-	243	729
Transfers and subsidies	-	141 426	-	3 972	2 323	-	147 721
Gains	-	8 581	-	-	-	-	8 581
Total Revenue (excluding capital transfers and contributions)	-	200 114	105	9 422	2 323	248	212 211
Expenditure By Type							
Employee related costs	7 611	16 798	10 888	27 389	20 577	3 190	86 454
Remuneration of councillors	11 901	-	-	-	-	-	11 901
Debt impairment	-	20 059	-	-	-	-	20 059
Depreciation & asset impairment	-	48 362	-	-	-	-	48 362
Finance charges	-	303	-	-	-	-	303
Bulk purchases	-	-	-	-	-	-	-
Other materials	6	-	218	3 215	850	-	4 290
Contracted services	1 822	4 506	9 084	5 922	18 250	2 291	41 875
Transfers and subsidies	-	2 068	-	-	-	-	2 068
Other expenditure	3 898	6 282	4 993	4 939	7 472	388	27 972
Losses	-	-	-	-	-	-	-
Total Expenditure	25 240	98 377	25 184	41 465	47 148	5 870	243 283
Surplus/(Deficit)	(25 240)	101 737	(25 079)	(32 043)	(44 825)	(5 622)	(31 072)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	-	-	-	36 508	-	36 508
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(25 240)	101 737	(25 079)	(32 043)	(8 317)	(5 622)	5 436

Table SA3 - Supporting detail to Budgeted Financial Position

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'										
Description	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand										
ASSETS										
Call investment deposits										
Call deposits	88,836	121,685	124,203	56,361	62,870	62,870	39,173	83,684	83,684	83,684
Other current investments	—	—	—	—	—	—	—	—	—	—
Total Call investment deposits	88,836	121,685	124,203	56,361	62,870	62,870	39,173	83,684	83,684	83,684
Consumer debtors										
Consumer debtors	54,680	23,002	91,412	68,688	80,482	80,482	72,285	49,216	47,471	45,647
Less: Provision for debt impairment	(25,940)	—	(29,995)	(38,629)	(45,173)	(45,173)	—	—	—	—
Total Consumer debtors	28,740	23,002	61,417	30,058	35,309	35,309	72,285	49,216	47,471	45,647
Debt impairment provision										
Balance at the beginning of the year	29,051	—	—	(27,570)	34,113	34,113	—	—	—	—
Contributions to the provision	(5,994)	—	(2,357)	—	—	—	—	—	—	—
Bad debts written off	—	—	—	(11,060)	44,079	44,079	—	—	—	—
Balance at end of year	23,057	—	(2,357)	(38,629)	78,193	78,193	—	—	—	—
Property, plant and equipment (PPE)										
PPE at cost/valuation (excl. finance leases)	292,419	385,131	410,860	611,748	615,538	615,538	526,606	709,005	795,794	886,282
Leases recognised as PPE	—	—	—	2,445	2,445	2,445	2,445	2,445	171	171
Less: Accumulated depreciation	(38,953)	23,496	27,599	130,902	123,434	123,434	108,788	171,778	221,694	276,181
Total Property, plant and equipment (PPE)	331,372	361,635	383,262	483,291	494,550	494,550	420,263	539,672	574,271	610,272
LIABILITIES										
Current liabilities - Borrowing										
Short term loans (other than bank overdraft)	—	—	—	—	—	—	—	—	—	—
Current portion of long-term liabilities	(357)	(678)	(847)	(678)	(0)	(0)	(129)	171	171	171
Total Current liabilities - Borrowing	(357)	(678)	(847)	(678)	(0)	(0)	(129)	171	171	171
Trade and other payables										
Trade Payables	(22,015)	(22,578)	(40,224)	(43,586)	(38,741)	(38,741)	(21,297)	(34,411)	(75,666)	(114,208)
Other Creditors	—	(13,811)	(607)	—	(2,409)	(2,409)	(2,409)	(409)	(409)	(409)
Unspent conditional transfers	(12,954)	(5,673)	(8,704)	745	(3,215)	(3,215)	(35,435)	(5,707)	(5,707)	5,707
VAT	—	(756)	(610)	(1,186)	(1,619)	(1,619)	(1,855)	(1,619)	(1,619)	(1,619)
Total Trade and other payables	(34,969)	(42,817)	(50,145)	(44,027)	(45,983)	(45,983)	(60,996)	(42,146)	(83,401)	(110,528)
Non current liabilities - Borrowing										
Borrowing	—	—	—	—	—	—	—	—	—	—
Finance leases (including PPP asset element)	(451)	(540)	(171)	(540)	(171)	(171)	(171)	—	—	—
Total Non current liabilities - Borrowing	(451)	(540)	(171)	(540)	(171)	(171)	(171)	—	—	—
Provisions - non-current										
Retirement benefits	(5,266)	(5,266)	(5,421)	(5,825)	(5,421)	(5,421)	(5,421)	(6,293)	(6,293)	(6,293)
List other major provision items										
Refuse landfill site rehabilitation	(8,535)	(8,535)	(10,263)	(8,806)	(10,263)	(10,263)	(10,263)	(11,463)	(11,463)	(11,463)
Other	(2,489)	(3,056)	(2,357)	(2,226)	(2,357)	(2,357)	(2,357)	(2,798)	(2,798)	(2,798)
Total Provisions - non-current	(16,290)	(16,857)	(18,041)	(16,857)	(18,041)	(18,041)	(18,041)	(20,554)	(20,554)	(20,554)
CHANGES IN NET ASSETS										
Accumulated Surplus/(Deficit)										
Accumulated Surplus/(Deficit) - opening balance	345,158	459,231	516,501	498,936	516,501	—	—	—	—	—
GRAP adjustments	—	—	—	—	—	—	—	—	—	—
Restated balance	345,158	459,231	516,501	498,936	516,501	—	—	—	—	—
Surplus/(Deficit)	73,009	48,864	56,159	27,695	38,684	38,684	57,910	5,436	2,340	2,588
Transfers to/from Reserves	—	57,265	—	—	—	—	—	—	—	—
Depreciation offsets	—	—	—	—	—	—	—	—	—	—
Other adjustments	—	—	—	—	—	—	—	—	—	—
Accumulated Surplus/(Deficit)	418,167	565,359	572,660	526,631	555,186	38,684	57,910	5,436	2,340	2,588
Reserves										
Housing Development Fund	4,261	4,827	5,228	4,827	5,228	5,228	5,228	5,239	5,239	5,239
Capital replacement	—	—	—	—	—	—	—	—	—	—
Self-insurance	—	—	—	—	—	—	—	—	—	—
Total Reserves	4,261	4,827	5,228	4,827	5,228	5,228	5,228	5,239	5,239	5,239
TOTAL COMMUNITY WEALTH/EQUITY	422,428	570,186	577,889	531,458	560,414	43,913	63,138	10,675	7,579	7,827

SA9 - Social, Economic and Demographic Statistics and Assumptions

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA9 Social, economic and demographic statistics and assumptions									
Description of economic indicator	Ref.	Basis of calculation	2017/18	2018/19	2019/20	Current Year 2020/21	2021/22 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Demographics									
Population		Stats SA community survey	118	118	118	118	118	118	118
Females aged 5 - 14		Stats SA community survey	24	24	24	24	24	24	24
Males aged 5 - 14		Stats SA community survey	22	22	22	22	22	22	22
Females aged 15 - 34		Stats SA community survey	24	24	24	24	24	24	24
Males aged 15 - 34		Stats SA community survey	22	22	22	22	22	22	22
Unemployment		Stats SA community survey	19	19	19	19	19	19	19
Monthly household income (no. of households)	1, 12								
No income		Stats SA community survey	4,504	4,504	4,504	4,504	4,504	4,504	4,504
R1 - R1 600		Stats SA community survey	562	562	562	562	562	562	562
R1 601 - R3 200		Stats SA community survey	-	-	-	-	-	-	-
R3 201 - R6 400		Stats SA community survey	-	-	-	-	-	-	-
R6 401 - R12 800		Stats SA community survey	-	-	-	-	-	-	-
R12 801 - R25 600		Stats SA community survey	7,703	7,703	7,703	7,703	7,703	7,703	7,703
R25 601 - R51 200		Stats SA community survey	-	-	-	-	-	-	-
R52 201 - R102 400		Stats SA community survey	-	-	-	-	-	-	-
R102 401 - R204 800		Stats SA community survey	794	794	794	794	794	794	794
R204 801 - R409 600		Stats SA community survey	131	131	131	131	131	131	131
R409 601 - R819 200		Stats SA community survey	-	-	-	-	-	-	-
> R819 200		Stats SA community survey	-	-	-	-	-	-	-
Poverty profiles (no. of households)									
< R2 060 per household per month	13, 2		-	-	-	-	-	-	-
			18,956	18,956	18,956	18,956	18,956	18,956	18,956
Household/demographics (000)									
Number of people in municipal area		Stats SA community survey	118	118	118	118	118	118	118
Number of poor people in municipal area		Stats SA community survey	19	19	19	19	19	19	19
Number of households in municipal area		Stats SA community survey	30	30	30	30	30	30	30
Number of poor households in municipal area		Stats SA community survey	-	-	-	-	-	-	-
Definition of poor household (R per month)		Stats SA community survey	3,000	3,120	3,240	3,360	3,360	3,360	3,360
		Household service targets (000)							
		Water:							
		Piped water inside dwelling	2,852	2,852	2,852	2,852	2,852	2,852	2,852
		Piped water inside yard (but not in dwelling)	26,767	26,767	26,767	26,767	26,767	26,767	26,767
	8	Using public tap (at least min.service level)	-	-	-	-	-	-	-
	10	Other water supply (at least min.service level)	29,619	29,619	29,619	29,619	29,619	29,619	29,619
	9	Minimum Service Level and Above sub-total	-	-	-	-	-	-	-
	10	Using public tap (< min.service level)	-	-	-	-	-	-	-
		Other water supply (< min.service level)	-	-	-	-	-	-	-
		No water supply	-	-	-	-	-	-	-
		Below Minimum Service Level sub-total	-	-	-	-	-	-	-
		Total number of households	29,619	29,619	29,619	29,619	29,619	29,619	29,619
		Sanitation/sewerage:	-	-	-	-	-	-	-
		Total number of households	-	-	-	-	-	-	-
		Energy:							
		Electricity (at least min.service level)	98,658	98,658	98,658	98,658	98,658	98,658	98,658
		Electricity - prepaid (min.service level)	-	-	-	-	-	-	-
		Minimum Service Level and Above sub-total	98,658	98,658	98,658	98,658	98,658	98,658	98,658
		Electricity (< min.service level)	-	-	-	-	-	-	-
		Electricity - prepaid (< min. service level)	-	-	-	-	-	-	-
		Other energy sources	-	-	-	-	-	-	-
		Below Minimum Service Level sub-total	-	-	-	-	-	-	-
		Total number of households	98,658	98,658	98,658	98,658	98,658	98,658	98,658
		Refuse:							
		Removed at least once a week	2,538	2,818	2,818	2,818	2,927	3,050	3,185
		Minimum Service Level and Above sub-total	2,538	2,818	2,818	2,818	2,927	3,050	3,185
		Removed less frequently than once a week	-	-	-	-	-	-	-
		Using communal refuse dump	-	-	-	-	-	-	-
		Using own refuse dump	-	-	-	-	-	-	-
		Other rubbish disposal	-	-	-	-	-	-	-
		No rubbish disposal	-	-	-	-	-	-	-
		Below Minimum Service Level sub-total	-	-	-	-	-	-	-
		Total number of households	2,538	2,818	2,818	2,818	2,927	3,050	3,185
Municipal in-house services	Ref.		2019/20	Current Year 2020/21		2021/22 Medium Term Revenue & Expenditure Framework			
			Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
		Household service targets (000)							
		Water:							
		Piped water inside dwelling	2,852	2,852	2,852	2,852	2,852	2,852	2,852
		Piped water inside yard (but not in dwelling)	26,767	26,767	26,767	26,767	26,767	26,767	26,767
	8	Using public tap (at least min.service level)	-	-	-	-	-	-	-
	10	Other water supply (at least min.service level)	-	-	-	-	-	-	-
	9	Minimum Service Level and Above sub-total	29,619	29,619	29,619	29,619	29,619	29,619	29,619
	10	Using public tap (< min.service level)	-	-	-	-	-	-	-
		Other water supply (< min.service level)	-	-	-	-	-	-	-
		No water supply	-	-	-	-	-	-	-
		Below Minimum Service Level sub-total	-	-	-	-	-	-	-
		Total number of households	29,619	29,619	29,619	29,619	29,619	29,619	29,619
		Sanitation/sewerage:	-	-	-	-	-	-	-
		Total number of households	-	-	-	-	-	-	-
		Energy:							
		Electricity (at least min.service level)	98,658	98,658	98,658	98,658	98,658	98,658	98,658
		Electricity - prepaid (min.service level)	-	-	-	-	-	-	-
		Minimum Service Level and Above sub-total	98,658	98,658	98,658	98,658	98,658	98,658	98,658
		Electricity (< min.service level)	-	-	-	-	-	-	-
		Electricity - prepaid (< min. service level)	-	-	-	-	-	-	-
		Other energy sources	-	-	-	-	-	-	-
		Below Minimum Service Level sub-total	-	-	-	-	-	-	-
		Total number of households	98,658	98,658	98,658	98,658	98,658	98,658	98,658
		Refuse:							
		Removed at least once a week	2,538	2,818	2,818	2,818	2,927	3,050	3,185
		Minimum Service Level and Above sub-total	2,538	2,818	2,818	2,818	2,927	3,050	3,185
		Removed less frequently than once a week	-	-	-	-	-	-	-
		No rubbish disposal	-	-	-	-	-	-	-
		Below Minimum Service Level sub-total	-	-	-	-	-	-	-
		Total number of households	2,538	2,818	2,818	2,818	2,927	3,050	3,185
Electricity	Ref.	Location of households for each type of FBS							
List type of FBS service		Formal settlements - (50 kwh per indigent household per month Rands)	167,293	176,327	176,327	176,327	172,333	179,571	187,742
		Number of HH receiving this type of FBS	2,863	2,863	2,863	2,863	2,863	2,863	2,863
		Informal settlements (Rands)	-	-	-	-	-	-	-
		Total cost of FBS - Sanitation for informal settlement	-	-	-	-	-	-	-
Refuse Removal	Ref.	Location of households for each type of FBS							
List type of FBS service		Formal settlements - (removed once a week to indigent households)	83,333	83,333	83,333	83,333	86,853	90,219	94,189
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-
		Total cost of FBS - Refuse Removal for informal s	-	-	-	-	-	-	-

SA11 - Property Rates Summary

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA11 Property rates summary									
Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Valuation:									
Date of valuation:	07/01/2016	07/01/2016	07/01/2016	07/01/2016	07/01/2016	07/01/2016	01/07/2021		
Financial year valuation used	2017/2018	2018/2019	2019/2020	2020/2021	2020/2021	2020/2021	2021/22		
Municipal by-laws s6 in place? (Y/N)	Yes		Yes	Yes	Yes	Yes	Yes		
Municipal/assistant valuer appointed? (Y/N)	Yes		Yes	Yes	Yes	Yes	Yes		
Municipal partnership s38 used? (Y/N)	No		N	N	N	N	No		
No. of assistant valuers (FTE)	7	-	7	7			7		
No. of data collectors (FTE)	7	-	7	7			7		
No. of internal valuers (FTE)	-	-	-	-			-		
No. of external valuers (FTE)	-	-	-	-			-		
No. of additional valuers (FTE)	-	-	-	-			-		
Valuation appeal board established? (Y/N)	Yes		Yes	No	No	No	Yes		
Implementation time of new valuation roll (mths)	60	-	60	60			60		
No. of properties	4,318	-	4,342	4,342	4	4	4,813		
No. of sectional title values	75	-	85	85					
No. of unreasonably difficult properties s7(2)	-	-	-	-			-		
No. of supplementary valuations	1	-	1	1			1		
No. of valuation roll amendments	40	-	27	27					
No. of objections by rate payers	-	-	-	-			-		
No. of appeals by rate payers	-	-	-	-			-		
No. of successful objections	-	-	-	-			-		
No. of successful objections > 10%	-	-	-	-			-		
Supplementary valuation	75,532,000	-	46,684,000	46,684,000	46,684	46,684			
Public service infrastructure value (Rm)	7	-	7	7	6,616	6,616			
Municipality owned property value (Rm)	72	-	72	72	71,869	71,869			
Valuation reductions:									
Valuation reductions-public infrastructure (Rm)	4	-	6	-	-	-	-	-	-
Valuation reductions-nature reserves/park (Rm)	19	-	19	19	19	19	-	-	-
Valuation reductions-mineral rights (Rm)	-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)	26	-	26	26	26	26	-	-	-
Valuation reductions-public worship (Rm)	56	-	61	61	61	61	-	-	-
Valuation reductions-other (Rm)	48	-	49	49	49	49	-	-	-
Total valuation reductions:	153	-	161	155	155	155	-	-	-
Total value used for rating (Rm)	5,749	-	5,790	5,790	5,790	5,790	-	-	-
Total land value (Rm)	-	-	-	-	-	-	-	-	-
Total value of improvements (Rm)	-	-	-	-	-	-	-	-	-
Total market value (Rm)	5,749	-	5,790	5,790	5,790	5,790	-	-	-
Rating:									
Residential rate used to determine rate for other categories? (Y/N)	Yes	0	Yes	Yes	Yes	Yes			
Differential rates used? (Y/N)	Yes	0	Yes	Yes	Yes	Yes			
Limit on annual rate increase (s20)? (Y/N)	Yes	0	Yes	Yes	Yes	Yes			
Special rating area used? (Y/N)	No	0		No	No	No			
Phasing-in properties s21 (number)	3	-	3	3	3	3	-	-	-
Rates policy accompanying budget? (Y/N)	Yes	0	Yes	Yes	Yes	Yes			
Fixed amount minimum value (R'000)	50	-	50	50	50	50	-	-	-
Non-residential prescribed ratio s19? (%)	25.0%	0.0%	25.0%	25.0%			0.0%		
Rate revenue:									
Rate revenue budget (R'000)	33,437	41,157	43,214	53,328	53,328	53,328	54,293	56,573	59,062
Rate revenue expected to collect (R'000)							26,021	27,114	28,307
Expected cash collection rate (%)									
Special rating areas (R'000)	-	-	-	-	-	-	-	-	-
Rebates, exemptions - indigent (R'000)	-	-	-	-	-	-	-	-	-
Rebates, exemptions - pensioners (R'000)	-	-	-	-	-	-	-	-	-
Rebates, exemptions - bona fide farm. (R'000)	-	-	-	-	-	-	-	-	-
Rebates, exemptions - other (R'000)	-	10,114	10,213	19,364	25,140	25,140	18,519	19,296	20,145
Phase-in reductions/discounts (R'000)	-	-	-	-	-	-	-	-	-
Total rebates, exemptns, reductns, discs (R'000)	-	10,114	10,213	19,364	25,140	25,140	18,519	19,296	20,145

Table SA12a - Supporting Table SA12a Property rates by category (current year)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA12a Property rates by category (current year)																
Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum'ts	Public benefit organs.	Mining Props.	Small Holdings	Other Categories	Sum
Current Year 2020/21																
Valuation:																
No. of properties	1 750		376	1 118	376	80	63	40		11		18	–	104	877	5
No. of sectional title property values	85												–	–	–	0
No. of unreasonably difficult properties s7(2)													–	–	–	–
No. of supplementary valuations	1												–	–	–	0
Supplementary valuation (Rm)	75 532 000												–	–	–	75 532
No. of valuation roll amendments	12		5	10		–	–	–				–	–	–	–	0
No. of objections by rate-payers	26												–	–	–	0
No. of appeals by rate-payers													–	–	–	–
No. of appeals by rate-payers finalised													–	–	–	–
No. of successful objections	21												–	–	–	0
No. of successful objections > 10%	2												–	–	–	0
Estimated no. of properties not valued	70												–	–	–	0
Years since last valuation (select)	3	3	3	3	3	3	3	3	3	3	3	3	–	–	–	–
Frequency of valuation (select)	5	5	5	5	5	5	5	5	5	5	5	5	–	–	–	–
Method of valuation used (select)	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	–	–	–	–
Base of valuation (select)	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	–	–	–	–
Phasing-in properties s21 (number)													–	–	–	–
Combination of rating types used? (Y/N)	No	No	No	No	No	No	No	No	No	No	No	No	–	–	–	–
Fiat rate used? (Y/N)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	–	–	–	–
Is balance rated by uniform rate/variable rate?	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	–	–	–	–
Valuation reductions:																
Valuation reductions-public infrastructure (Rm)	6	–	–	–	–	–	–	–	–	–	–	–	–	–	–	5 954
Valuation reductions-nature reserves/park (Rm)	19	–	–	–	–	–	–	–	–	–	–	–	–	–	–	18 690
Valuation reductions-mineral rights (Rm)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Valuation reductions-R15,000 threshold (Rm)	26	–	–	–	–	–	–	–	–	–	–	–	–	–	–	26 385
Valuation reductions-public worship (Rm)	61	–	–	–	–	–	–	–	–	–	–	–	–	–	–	61 404
Valuation reductions-other (Rm)	49	–	–	–	–	–	–	–	–	–	–	–	–	–	–	48 563
Total valuation reductions:																
Total value used for rating (Rm)	5 790	–	–	–	–	–	–	–	–	–	–	–	–	–	–	5 790 074
Total land value (Rm)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total value of improvements (Rm)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total market value (Rm)	5 790	–	–	–	–	–	–	–	–	–	–	–	–	–	–	5 790 074
Rating:																
Average rate	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rate revenue budget (R'000)	54 745	–	–	–	–	–	–	–	–	–	–	–	–	–	–	54 745
Rate revenue expected to collect (R'000)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Expected cash collection rate (%)	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	–
Special rating areas (R'000)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rebates, exemptions - indigent (R'000)	548	–	–	–	–	–	–	–	–	–	–	–	–	–	–	548
Rebates, exemptions - pensioners (R'000)	35	–	–	–	–	–	–	–	–	–	–	–	–	–	–	35
Rebates, exemptions - bona fide farm. (R'000)	28	–	–	–	–	–	–	–	–	–	–	–	–	–	–	28
Rebates, exemptions - other (R'000)	3 596	–	8 941	4 475	–	845	26	–	–	–	–	429	–	439	–	18 750
Phase-in reductions/discounts (R'000)	3	–	–	–	–	–	–	–	–	–	–	–	–	–	–	3
Total rebates, exemptns, reductns, discs (R'000)	4 209	–	8 941	4 475	–	845	26	–	–	–	–	429	–	439	–	19 364

Table SA 12b - Supporting Table SA12b Property rates by category (budget year)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA12b Property rates by category (budget year)																
Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.	Small Holdings	Other Categories	Sum
Budget Year 2021/22																
Valuation:																
No. of properties	1 750		376	1 118	376	80	63	40		11		18	-	104	877	5
No. of sectional title property values	85												-	-	-	0
No. of unreasonably difficult properties s7(2)													-	-	-	-
No. of supplementary valuations	1												-	-	-	0
Supplementary valuation (Rm)	75 532 000												-	-	-	75 532
No. of valuation roll amendments	12		5	10		-	-	-				-	-	-	-	0
No. of objections by rate-payers	26												-	-	-	0
No. of appeals by rate-payers													-	-	-	-
No. of appeals by rate-payers finalised													-	-	-	-
No. of successful objections	21												-	-	-	0
No. of successful objections > 10%	2												-	-	-	0
Estimated no. of properties not valued	70												-	-	-	0
Years since last valuation (select)	3	3	3	3	3	3	3	3	3	3	3	3	-	-	-	
Frequency of valuation (select)	5	5	5	5	5	5	5	5	5	5	5	5	-	-	-	
Method of valuation used (select)	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	-	-	-	
Base of valuation (select)	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	-	-	-	
Phasing-in properties s21 (number)													-	-	-	-
Combination of rating types used? (Y/N)	No	No	No	No	No	No	No	No	No	No	No	No	-	-	-	-
Flat rate used? (Y/N)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	-	-	-	-
Is balance rated by uniform rate/variable rate?	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	-	-	-	-
Valuation reductions:																
Valuation reductions-public infrastructure (Rm)	6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5 954
Valuation reductions-nature reserves/park (Rm)	19	-	-	-	-	-	-	-	-	-	-	-	-	-	-	18 690
Valuation reductions-mineral rights (Rm)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)	26	-	-	-	-	-	-	-	-	-	-	-	-	-	-	26 385
Valuation reductions-public worship (Rm)	61	-	-	-	-	-	-	-	-	-	-	-	-	-	-	61 404
Valuation reductions-other (Rm)	49	-	-	-	-	-	-	-	-	-	-	-	-	-	-	48 563
Total valuation reductions:																
Total value used for rating (Rm)	5 790	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5 790 074
Total land value (Rm)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total value of improvements (Rm)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total market value (Rm)	5 790	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5 790 074
Rating:																
Average rate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rate revenue budget (R'000)	54 745	-	-	-	-	-	-	-	-	-	-	-	-	-	-	54 745
Rate revenue expected to collect (R'000)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Expected cash collection rate (%)	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	-
Special rating areas (R'000)																-
Rebates, exemptions - indigent (R'000)	548	-	-	-	-	-	-	-	-	-	-	-	-	-	-	548
Rebates, exemptions - pensioners (R'000)	35	-	-	-	-	-	-	-	-	-	-	-	-	-	-	35
Rebates, exemptions - bona fide farm. (R'000)	28	-	-	-	-	-	-	-	-	-	-	-	-	-	-	28
Rebates, exemptions - other (R'000)	3 596	-	8 941	4 475	-	845	26	-	-	-	-	429	-	439	-	18 750
Phase-in reductions/discounts (R'000)	3	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3
Total rebates, exemptns, reductns, discs (R'000)	4 209	-	8 941	4 475	-	845	26	-	-	-	-	429	-	439	-	19 364

SA13a - Service Tariffs by Category

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA13a Service Tariffs by category							
Description	2017/18	2018/19	2019/20	Current Year 2020/21	2021/22 Medium Term Revenue & Expenditure Framework		
					Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Property rates <i>(rate in the Rand)</i>							
Residential properties	1.4500	1.5300	1.6100	1.6800	1.7400	1.8100	1.8800
Residential properties - vacant land	-	-	-	1.6800	1.7400	1.8100	1.8800
Formal/informal settlements			-	-	-	-	-
Small holdings	0.3800	1.5300	1.6100	1.6800	1.7400	1.8100	1.8800
Farm properties - used	0.3600	0.3800	0.4000	0.4200	0.4400	0.4500	0.4600
Farm properties - not used	2.3500	0.4000	-	-	-	-	-
Industrial properties	2.2300	2.3500	2.4700	2.6900	2.7900	2.9000	3.0200
Business and commercial properties	2.2300	2.3500	2.4700	2.6900	2.7900	2.9000	3.0200
Communal land - residential	1.4500	1.5300	1.6100	-	-	-	-
Communal land - small holdings			-	-			-
Communal land - farm property	2.2300	2.3500	2.4700	2.6900	2.7900	2.9000	3.0200
Communal land - business and commercial			-	-	-	-	-
Communal land - other			-	-	-	-	-
State-owned properties	1.5300	1.5300	1.6100	-	-	-	-
Municipal properties	0.3800	0.4000	-	-	-	-	-
Public service infrastructure	0.3600	0.3800	0.4000	0.4200	0.4400	0.4500	0.4600
Privately owned towns serviced by the	1.5300	0.4000	-	-	-	-	-
State trust land			1.6100	-	-	-	-
Restitution and redistribution properties			-	-	-	-	-
Protected areas	1.5300		-	-	-	-	-
National monuments properties	-	-	-	-	-	-	-
Exemptions, reductions and rebates <i>(Rands)</i>							
Residential properties							
R15 000 threshold rebate	15,000	15,000	15,000	15,000	15,000	15,000	15,000
General residential rebate	-	-	-	-	-	-	-
Indigent rebate or exemption	100	100	100	100	-	-	-
Pensioners/social grants rebate or exemption	-	-	-	-	-	-	-
Temporary relief rebate or exemption	-	-	-	-	-	-	-
Bona fide farmers rebate or exemption	-	-	-	-	-	-	-

SA13b - Service Tariffs by Category – Explanatory

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA13b Service Tariffs by category - explanatory								
Description	Provide description of tariff structure where appropriate	2017/18	2018/19	2019/20	Current Year 2020/21	2021/22 Medium Term Revenue & Expenditure Framework		
						Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Exemptions, reductions and rebates (Rands)								
		-	-	-	-	-	-	-
Pensioner Discounts	P100 100% rebate on Rates	P100 100%	P100 100%	P100 100%	P100 100%	P100 100%	-	-
Non Profit Organisations / Public Benefit	100% rebate on Rates only	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	-	-
		-	-	-			-	-
Indigent	100% rebate on Rates	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	-	-
Tourism	additional 2% over and	additional 2%	additional 2%	additional 2%	additional 2%	additional 2%	-	-
Disabled	100% rebate on rates	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	-	-
Child Headed Household	100% rebate on rates	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	-	-
Ingonyama Trust	100% rebate on rates	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	-	-
		-	-	-	-	-	-	-

SA14 - Households Bills

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA14 Household bills										
Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22 % Incr.	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Rand/cent										
Monthly Account for Household - 'Middle Income Range'										
Rates and services charges:										
Property rates	6,598.58	6,961.50	7,325.50	7,656.00	7,656.00	7,656.00	3.9%	7,954.58	8,288.67	8,653.37
Electricity: Basic levy	-	-	-	-	-	-	-	-	-	-
Electricity: Consumption	-	-	-	-	-	-	-	-	-	-
Water: Basic levy	-	-	-	-	-	-	-	-	-	-
Water: Consumption	-	-	-	-	-	-	-	-	-	-
Sanitation	-	-	-	-	-	-	-	-	-	-
Refuse removal	3,596.24	3,794.00	3,991.32	4,171.00	4,171.00	4,171.00	3.9%	4,333.66	4,515.67	4,714.35
Other	-	-	-	-	-	-	-	-	-	-
sub-total	10,194.82	10,755.50	11,316.82	11,827.00	11,827.00	11,827.00	3.9%	12,288.24	12,804.34	13,367.72
VAT on Services	-	-	-	-	-	-	-	-	-	-
Total large household bill:	10,194.82	10,755.50	11,316.82	11,827.00	11,827.00	11,827.00	3.9%	12,288.24	12,804.34	13,367.72
% increase/-decrease		5.5%	5.2%	4.5%	-	-		3.9%	4.2%	4.4%
Monthly Account for Household - 'Affordable Range'										
Rates and services charges:										
Property rates	4,568.25	4,568.25	5,071.50	5,300.00	5,300.00	5,300.00	3.9%	5,506.70	5,737.98	5,990.45
Electricity: Basic levy	-	-	-	-	-	-	-	-	-	-
Electricity: Consumption	-	-	-	-	-	-	-	-	-	-
Water: Basic levy	-	-	-	-	-	-	-	-	-	-
Water: Consumption	-	-	-	-	-	-	-	-	-	-
Sanitation	-	-	-	-	-	-	-	-	-	-
Refuse removal	3,412.02	3,599.68	3,599.68	4,171.00	4,171.00	4,171.00	3.9%	4,333.66	4,515.67	4,714.35
Other	-	-	-	-	-	-	-	-	-	-
sub-total	7,980.27	8,167.93	8,671.18	9,471.00	9,471.00	9,471.00	3.9%	9,840.36	10,253.65	10,704.80
VAT on Services	-	-	-	-	-	-	-	-	-	-
Total small household bill:	7,980.27	8,167.93	8,671.18	9,471.00	9,471.00	9,471.00	3.9%	9,840.36	10,253.65	10,704.80
% increase/-decrease		2.4%	6.2%	9.2%	-	-		3.9%	4.2%	4.4%

Table SA17 - Borrowings

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA17 Borrowing										
Borrowing - Categorized by type	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Parent municipality										
Annuity and Bullet Loans		-	-	-	-	-	-	-	-	-
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		451	540	370	540	171	171	171	171	171
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	451	540	370	540	171	171	171	171	171
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Borrowing	1	451	540	370	540	171	171	171	171	171

SA – 32 List of External Mechanisms

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA32 List of external mechanisms					
External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand
Green Door Landscape Services	Yrs	3 Years	Horticultural Services	08/12/2022	932
MTN	Yrs	3 Years	Internet Provision	16/01/2023	225
Turnimart Travel	Yrs	3 Years	Travel and Accommodation	31/01/2023	Appointment was based on the rate of Travel and accommodation, no fixed appointment amount
Smart Secure	Yrs	3 Years	Security Service	14/02/2023	
Fast Moving Via FMT Data	Yrs	3 Years	Verification of indigent listing	18/09/2023	

2.14.1 Municipal regulation on the Standard Chart of Accounts (mSCOA)

The municipality has a road map that is currently using to work towards implementing all MSCOA requirements.

2.14.2 Financial Modeling and Key Planning Drivers

As part of the compilation of the 2021/2022 MTREF, extensive financial modeling was undertaken to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the 2021/22 MTREF:

- Local Economic growth
- Policy priorities and strategic objectives
- Asset maintenance
- Economic climate and trends (i.e., inflation, Eskom increases, household debt, migration patterns)
- Performance trends
- The approved 2020/2021 adjustments budget and performance against the SDBIP
- Cash Flow Management Strategy
- Debtor's payment levels
- Loan and investment possibilities
- The need for tariff increases versus the ability of the community to pay for services;
- Improved and sustainable service delivery

In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 107, 108 and PT/MF 09 of 2020/21 and prior circulars has been taken into consideration in the planning and prioritization process.

2.14.3 Planning, budgeting and reporting cycle

The performance of Dr Nkosazana Dlamini Zuma Municipality relates direct to the extent to which it has achieved success in realising its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The NDZ therefore has adopted one integrated performance management system which encompasses.

2.14.4 Disposal of Assets

The municipality has identified land will be disposed in the 2021/2022 financial year. The report with a list of properties is provided as a supporting document.

- **Performance indicators and benchmarks**

a) Revenue Management

- As part of the financial sustainability strategy, an aggressive revenue management framework will be implemented to increase cash inflow, not only from current billings but also from debtors that are in arrears in excess of 90 days. The intention of the strategy is to streamline the revenue value chain by ensuring accurate billing, customer service, credit control and debt collection.

b) Creditors Management

Dr NDZ has managed to ensure that creditors are settled within the legislated 30 days of invoice. While the liquidity ratio is of concern, by applying daily cash flow management the municipality has managed to ensure a 100 per cent compliance rate to this legislative obligation.

This has had a favorable impact on supplier's perceptions of risk of doing business with Dr NDZ Municipality, which is expected to benefit the local community in the form of more competitive pricing of tenders, as suppliers compete for the Dr NDZ business

c) Free Basic Services: basic social services package for indigent households

The social package assists residents that have difficulties on paying for the basic services and are registered as indigent households in terms of the Indigent Policy of the Dr Nkosazana Dlamini Zuma Municipality. Only registered indigents qualify for the free basic services.

Capacity to execute projects internally

The municipality will procure additional Plants and Machinery. R 3,5 Million has been set aside to procure those plant and Machineries. Labour intensive program will be phased in on small to medium renovation projects.

Electricity

95% of Dr NDZ households have access to electricity. R 12.7 million has been set aside for infills and few farm communities.

Roads

The municipality currently have more than 137 roads on the PPE Register which varies in sizes of kilometres. There are approximately 181 roads requests by communities on the IDP. As new roads are constructed, plans to maintain the existing roads must be implemented, hence cutting unnecessary costs and on building internal capacity is needed.

Community Halls

The municipality currently have more than 55 registered and 19 unregistered community halls in 15 wards. New three community hall will be constructed in the 2021/22 financial, affordable maintenance and safeguarding of these assets is vital, while re-prioritisation and reconsideration of building community need to be explored.

Repairs and Maintenance

The municipality has budget 2.1% on repairs and maintenance which is far below the norm of 8% of the net value of PPE. EPWP, Labour intensive approach and additional plants will complement the budget.

Waste Management and Cleanliness of our Towns

Dr Nkosazana Dlamini Zuma Municipality renders waste collection services to the residences, commercial and low income. Refuse bags are distributed and some are collected from the Municipal offices. Municipal fleet is used for kerbside collection, and waste is disposed at the Municipal dump sites, in areas around Underberg and Himeville waste is disposed at the Himeville transfer station. The collection from the Himeville Transfer Station is outsourced. The Municipality has installed drums which are used for each household where waste is collected, the reason for using drums is to ensure that our areas are kept clean and during unfavourable weather conditions waste is remains clean which is beneficial to waste pickers. Waste collection schedule is as follows:

- Bulwer – on Monday, Thursday and Friday
- Donnybrook – on Tuesday and Friday
- Creighton – on Tuesday and Friday
- Hlanganani – on Monday and Thursday
- Centocow – on Tuesday and Thursday
- Underberg & Himeville Residential – on Monday
- Underberg & Himeville Business – Tuesday, Thursday and weekends
- Underberg & Himeville Low Income – Wednesday

The Municipality has 2 waste disposal sites which are used for waste disposal, located in Creighton and Bulwer. Bulwer waste disposal site has reached it capacity; therefore, the Municipality is in the process to apply for closure license from the Competent Authority. Once closure license is issued by the Competent Authority, the Municipality will initiate a process to get authorisation for the new site.

Environmental compliance

To ensure compliance with environmental legislation, the Municipality will audit all waste disposal sites using a qualified service provider to ensure that the Municipality comply with license conditions. In addition to auditing of site the Municipality will play an active role in all projects

which have been issued Environmental Authorisations to ensure that development does not have major damages to the environment. An Environmental Control Officer will be appointed to oversee developments and ensure that Environmental Management Programmes are complied with.

Implementation of the Environmental Management Plan

In order to ensure that the Municipality implement projects which are identified in the Environmental Management Plan, the Municipality will develop a management plan with implementation plan which will look on how the Municipality can eradicate alien species within the jurisdiction of the Municipality. The threats these species have on our ecosystem is massive and has major impacts such as shortage of water, rivers have dried out due to the spread of alien species.

2.15 Municipal Manager quality certificate

I, NC Vezi, Municipal Manager of Dr Nkosazana Dlamini-Zuma Local Municipality hereby certify that the Annual Draft budget for the 2021/2022 and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act,

Print Name : NC Vezi

Municipal Manager of Dr Nkosazana Dlamini-Zuma Municipality, KZN436

Signature _____