

KZN436 Dr Nkosazana Dlamini Zuma - Table B3 Adjustments Budget Financial Performance (revenue and expenditure by municipal vote) - 28/02/2021

Vote Description <i>[Insert departmental structure etc]</i>	Ref	Budget Year 2020/21									Budget Year +1 2021/22	Budget Year +2 2022/23	Check	
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget		
		A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H				
Revenue by Vote	1													
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-	-	-	-	Link C3C
Vote 2 - Budget and Treasury		191 236	201 497	-	-	-	-	962	962	202 460	193 953	203 847	Link C3C	
Vote 3 - Corporate Services		105	105	-	-	-	-	-	-	105	109	114	Link C3C	
Vote 4 - Community Services		9 566	10 021	-	-	-	-	(788)	(788)	9 233	9 221	9 659	Link C3C	
Vote 5 - Public Works and Basic Services		29 941	29 702	-	-	-	-	2 078	2 078	31 780	29 050	30 559	Link C3C	
Vote 6 - Planning and Development		123	123	-	-	-	-	500	500	623	129	135	Link C3C	
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	Link C3C	
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	Link C3C	
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	Link C3C	
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	Link C3C	
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	Link C3C	
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	Link C3C	
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	Link C3C	
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	Link C3C	
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	Link C3C	
Total Revenue by Vote	2	230 971	241 448	-	-	-	-	2 752	2 752	244 201	232 462	244 314		
Expenditure by Vote	1													
Vote 1 - Executive and Council		23 798	24 126	-	-	-	-	96	96	24 223	24 892	26 038	Link C3C	
Vote 2 - Budget and Treasury		77 154	77 454	-	-	-	-	(5 926)	(5 926)	71 528	69 455	74 385	Link C3C	
Vote 3 - Corporate Services		24 257	23 957	-	-	-	-	130	130	24 087	25 868	26 535	Link C3C	
Vote 4 - Community Services		34 292	34 796	-	-	-	-	85	85	34 881	35 708	37 345	Link C3C	
Vote 5 - Public Works and Basic Services		38 939	42 372	-	-	-	-	3 130	3 130	45 502	37 643	39 374	Link C3C	
Vote 6 - Planning and Development		4 835	4 835	-	-	-	-	460	460	5 295	5 058	5 291	Link C3C	
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	Link C3C	
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	Link C3C	
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	Link C3C	
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	Link C3C	
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	Link C3C	
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	Link C3C	
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	Link C3C	
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	Link C3C	
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	Link C3C	
Total Expenditure by Vote	2	203 276	207 541	-	-	-	-	(2 025)	(2 025)	205 516	198 625	208 968		
Surplus/ (Deficit) for the year	2	27 695	33 907	-	-	-	-	4 777	4 777	38 684	33 837	35 346		

References

1. Insert 'Vote'; e.g. Department, if different to standard classification structure
2. Must reconcile to Budgeted Financial Performance (revenue and expenditure)
3. Only complete if a previous adjusted budget has been approved in the same financial year. Reflect most recent adjusted budget.
4. Additional cash-backed accumulated funds/unspent funds (MFMA section 18(1)(b) and section 28(2)(e)) identified after the Original Budget approved and after annual financial statements audited (note: only where underspending could not reasonably have been foreseen)
5. Increases of funds approved under MFMA section 31
6. Adjustments approved in accordance with MFMA section 29
7. Adjustments to transfers from National or Provincial Government

	-	-	-	-	-	-	-	-	-	-	-	-	2.09 REV	B3B 2.09 REV
	-	-	-	-	-	-	-	-	-	-	-	-	2.10 REV	B3B 2.10 REV
Vote 3 - Corporate Services	105	105	-	-	-	-	-	-	-	105	109	114		
3.1 - Corporate services admin and auxillary services	-	-	-	-	-	-	-	-	-	-	-	-	3.01 REV	B3B 3.01 REV
3.2 - Human Resources	105	105	-	-	-	-	-	-	-	105	109	114	3.02 REV	B3B 3.02 REV
	-	-	-	-	-	-	-	-	-	-	-	-	3.03 REV	B3B 3.03 REV
	-	-	-	-	-	-	-	-	-	-	-	-	3.04 REV	B3B 3.04 REV
	-	-	-	-	-	-	-	-	-	-	-	-	3.05 REV	B3B 3.05 REV
	-	-	-	-	-	-	-	-	-	-	-	-	3.06 REV	B3B 3.06 REV
	-	-	-	-	-	-	-	-	-	-	-	-	3.07 REV	B3B 3.07 REV
	-	-	-	-	-	-	-	-	-	-	-	-	3.08 REV	B3B 3.08 REV
	-	-	-	-	-	-	-	-	-	-	-	-	3.09 REV	B3B 3.09 REV
	-	-	-	-	-	-	-	-	-	-	-	-	3.10 REV	B3B 3.10 REV
	9	10	-	-	-	-	-	(788)	(788)	9 233	9 221	9 659		
Vote 4 - Community Services	566	021	-	-	-	-	-	(788)	(788)	3 893	3 774	3 947	4.01 REV	B3B 4.01 REV
4.1 - Community Services Administration	3	4	-	-	-	-	-	(915)	(915)	3 893	3 774	3 947	4.01 REV	B3B 4.01 REV
4.2 - Traffic and Protection Services	608	808	-	-	-	-	-	(915)	(915)	3 893	3 774	3 947	4.02 REV	B3B 4.02 REV
4.3 - Disaster Management	1	1	-	-	-	-	-	127	127	1 536	1 474	1 542	4.02 REV	B3B 4.02 REV
4.4 - Municipal Pound	409	409	-	-	-	-	-	127	127	1 536	1 474	1 542	4.02 REV	B3B 4.02 REV
4.5 - Sportsfields	745	-	-	-	-	-	-	-	-	-	-	-	4.03 REV	B3B 4.03 REV
4.6 - Libraries	-	-	-	-	-	-	-	-	-	-	-	-	4.04 REV	B3B 4.04 REV
4.7 - Community Programmes	-	-	-	-	-	-	-	-	-	-	-	-	4.05 REV	B3B 4.05 REV
4.8 - LED and Tourism	-	-	-	-	-	-	-	-	-	-	-	-	4.06 REV	B3B 4.06 REV
	3	3	-	-	-	-	-	-	-	-	-	-	4.07 REV	B3B 4.07 REV
	804	804	-	-	-	-	-	-	-	3 804	3 973	4 170	4.06 REV	B3B 4.06 REV
	-	-	-	-	-	-	-	-	-	-	-	-	4.07 REV	B3B 4.07 REV
	-	-	-	-	-	-	-	-	-	-	-	-	4.08 REV	B3B 4.08 REV
	-	-	-	-	-	-	-	-	-	-	-	-	4.09 REV	B3B 4.09 REV
	-	-	-	-	-	-	-	-	-	-	-	-	4.10 REV	B3B 4.10 REV
	29	29	-	-	-	-	-	2	2 078	31 780	29 050	30 559		
Vote 5 - Public Works and Basic Services	941	702	-	-	-	-	-	078	2 078	31 780	29 050	30 559		
5.1 - Roads	-	-	-	-	-	-	-	-	-	-	-	-	5.01 REV	B3B 5.01 REV
5.2 - Housing	-	-	-	-	-	-	-	-	-	-	-	-	5.02 REV	B3B 5.02 REV
5.3 - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	5.03 REV	B3B 5.03 REV
5.4 - PMU	29	29	-	-	-	-	-	2	2 078	31 780	29 050	30 559	5.04 REV	B3B 5.04 REV
	941	702	-	-	-	-	-	078	2 078	31 780	29 050	30 559	5.04 REV	B3B 5.04 REV
	-	-	-	-	-	-	-	-	-	-	-	-	5.05 REV	B3B 5.05 REV
	-	-	-	-	-	-	-	-	-	-	-	-	5.06 REV	B3B 5.06 REV
	-	-	-	-	-	-	-	-	-	-	-	-	5.07 REV	B3B 5.07 REV
	-	-	-	-	-	-	-	-	-	-	-	-	5.08 REV	B3B 5.08 REV
	-	-	-	-	-	-	-	-	-	-	-	-	5.09 REV	B3B 5.09 REV
	-	-	-	-	-	-	-	-	-	-	-	-	5.10 REV	B3B 5.10 REV
	123	123	-	-	-	-	-	500	500	623	129	135		
Vote 6 - Planning and Development	123	123	-	-	-	-	-	500	500	623	129	135		
6.1 - Planning and Development	123	123	-	-	-	-	-	500	500	623	129	135	6.01 REV	B3B 6.01 REV
	-	-	-	-	-	-	-	-	-	-	-	-	6.02 REV	B3B 6.02 REV

Vote 10 - [NAME OF VOTE 10]

Vote 11 - [NAME OF VOTE 11]

Vote 12 - [NAME OF VOTE 12]

Vote 13 - [NAME OF VOTE 13]

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-	-	-	-	-	-	-	-	-	-	-	9.09 REV	B3B 9.09 REV
-	-	-	-	-	-	-	-	-	-	-	9.10 REV	B3B 9.10 REV
-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	10.01 REV	B3B 10.01 REV
-	-	-	-	-	-	-	-	-	-	-	10.02 REV	B3B 10.02 REV
-	-	-	-	-	-	-	-	-	-	-	10.03 REV	B3B 10.03 REV
-	-	-	-	-	-	-	-	-	-	-	10.04 REV	B3B 10.04 REV
-	-	-	-	-	-	-	-	-	-	-	10.05 REV	B3B 10.05 REV
-	-	-	-	-	-	-	-	-	-	-	10.06 REV	B3B 10.06 REV
-	-	-	-	-	-	-	-	-	-	-	10.07 REV	B3B 10.07 REV
-	-	-	-	-	-	-	-	-	-	-	10.08 REV	B3B 10.08 REV
-	-	-	-	-	-	-	-	-	-	-	10.09 REV	B3B 10.09 REV
-	-	-	-	-	-	-	-	-	-	-	10.10 REV	B3B 10.10 REV
-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	11.01 REV	B3B 11.01 REV
-	-	-	-	-	-	-	-	-	-	-	11.02 REV	B3B 11.02 REV
-	-	-	-	-	-	-	-	-	-	-	11.03 REV	B3B 11.03 REV
-	-	-	-	-	-	-	-	-	-	-	11.04 REV	B3B 11.04 REV
-	-	-	-	-	-	-	-	-	-	-	11.05 REV	B3B 11.05 REV
-	-	-	-	-	-	-	-	-	-	-	11.06 REV	B3B 11.06 REV
-	-	-	-	-	-	-	-	-	-	-	11.07 REV	B3B 11.07 REV
-	-	-	-	-	-	-	-	-	-	-	11.08 REV	B3B 11.08 REV
-	-	-	-	-	-	-	-	-	-	-	11.09 REV	B3B 11.09 REV
-	-	-	-	-	-	-	-	-	-	-	11.10 REV	B3B 11.10 REV
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-	-	-	-	-	-	-	-	-	-	-	12.01 REV	B3B 12.01 REV
-	-	-	-	-	-	-	-	-	-	-	12.02 REV	B3B 12.02 REV
-	-	-	-	-	-	-	-	-	-	-	12.03 REV	B3B 12.03 REV
-	-	-	-	-	-	-	-	-	-	-	12.04 REV	B3B 12.04 REV
-	-	-	-	-	-	-	-	-	-	-	12.05 REV	B3B 12.05 REV
-	-	-	-	-	-	-	-	-	-	-	12.06 REV	B3B 12.06 REV
-	-	-	-	-	-	-	-	-	-	-	12.07 REV	B3B 12.07 REV
-	-	-	-	-	-	-	-	-	-	-	12.08 REV	B3B 12.08 REV
-	-	-	-	-	-	-	-	-	-	-	12.09 REV	B3B 12.09 REV
-	-	-	-	-	-	-	-	-	-	-	12.10 REV	B3B 12.10 REV
-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	13.01 REV	B3B 13.01 REV

Vote 9 - [NAME OF VOTE 9]

Vote 10 - [NAME OF VOTE 10]

Vote 11 - [NAME OF VOTE 11]

-	-	-	-	-	-	-	-	-	-	-	-	-	8.03 EXP	B3B 8.03 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	8.04 EXP	B3B 8.04 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	8.05 EXP	B3B 8.05 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	8.06 EXP	B3B 8.06 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	8.07 EXP	B3B 8.07 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	8.08 EXP	B3B 8.08 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	8.09 EXP	B3B 8.09 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	8.10 EXP	B3B 8.10 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	9.01 EXP	B3B 9.01 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	9.02 EXP	B3B 9.02 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	9.03 EXP	B3B 9.03 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	9.04 EXP	B3B 9.04 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	9.05 EXP	B3B 9.05 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	9.06 EXP	B3B 9.06 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	9.07 EXP	B3B 9.07 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	9.08 EXP	B3B 9.08 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	9.09 EXP	B3B 9.09 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	9.10 EXP	B3B 9.10 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	10.01 EXP	B3B 10.01 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	10.02 EXP	B3B 10.02 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	10.03 EXP	B3B 10.03 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	10.04 EXP	B3B 10.04 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	10.05 EXP	B3B 10.05 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	10.06 EXP	B3B 10.06 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	10.07 EXP	B3B 10.07 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	10.08 EXP	B3B 10.08 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	10.09 EXP	B3B 10.09 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	10.10 EXP	B3B 10.10 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	11.01 EXP	B3B 11.01 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	11.02 EXP	B3B 11.02 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	11.03 EXP	B3B 11.03 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	11.04 EXP	B3B 11.04 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	11.05 EXP	B3B 11.05 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	11.06 EXP	B3B 11.06 EXP
-	-	-	-	-	-	-	-	-	-	-	-	-	11.07 EXP	B3B 11.07 EXP

		-	-	-	-	-	-	-	-	-	-	-	-	15.02 EXP	B3B 15.02 EXP
		-	-	-	-	-	-	-	-	-	-	-	-	15.03 EXP	B3B 15.03 EXP
		-	-	-	-	-	-	-	-	-	-	-	-	15.04 EXP	B3B 15.04 EXP
		-	-	-	-	-	-	-	-	-	-	-	-	15.05 EXP	B3B 15.05 EXP
		-	-	-	-	-	-	-	-	-	-	-	-	15.06 EXP	B3B 15.06 EXP
		-	-	-	-	-	-	-	-	-	-	-	-	15.07 EXP	B3B 15.07 EXP
		-	-	-	-	-	-	-	-	-	-	-	-	15.08 EXP	B3B 15.08 EXP
		-	-	-	-	-	-	-	-	-	-	-	-	15.09 EXP	B3B 15.09 EXP
		-	-	-	-	-	-	-	-	-	-	-	-	15.10 EXP	B3B 15.10 EXP
Total Expenditure by Vote	2	276	541	-	-	-	-	025)	(2 025)	205 516	198 625	208 968			
		203	207					(2							
Surplus/ (Deficit) for the year	2	695	907	-	-	-	-	777	4 777	38 684	33 837	35 346			
		27	33					4							

References

1. Insert 'Vote'; e.g. Department, if different to standard structure
2. Must reconcile to Financial Performance ('Revenue and Expenditure by Standard Classification' and 'Revenue and Expenditure')
3. Assign share in 'associate' to relevant Vote

Check Total Revenue per Item (B4)

- - - - - - - - - - - - - - - -

Check Total Expenditure per Item (B4)

- - - - - - - - - - - - - - - -

Check Surplus/(Deficit) for the Year (B4)

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KZN436 Dr Nkosazana Dlamini Zuma - Table B4 Adjustments Budget Financial Performance (revenue and expenditure) - 28/02/2021

Description	Ref	Budget Year 2020/21									Budget Year +1 2021/22	Budget Year +2 2022/23	B4	Check Import Sheet	
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget			
R thousands	1	A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H					
Revenue By Source														0100	
Property rates	2	34 425	28 649	-	-	-	-	-	-	28 649	36 009	37 665	0200	B4 0200	Link to B1
Service charges - electricity revenue	2	-	-	-	-	-	-	-	-	-	-	-	0300	B4 0300	Link to B1(Sum)
Service charges - water revenue	2	-	-	-	-	-	-	-	-	-	-	-	0400	B4 0400	Link to B1(Sum)
Service charges - sanitation revenue	2	-	-	-	-	-	-	-	-	-	-	-	0500	B4 0500	Link to B1(Sum)
Service charges - refuse revenue	2	3 608	3 608	-	-	-	-	285	285	3 893	3 774	3 947	0600	B4 0600	Link to B1(Sum)
Service charges - other		-	-	-	-	-	-	-	-	-	-	-	0700	B4 0700	Link to B1(Sum)
Rental of facilities and equipment		831	831	-	-	-	-	-	-	831	870	910	0800	B4 0800	Link to B1(Sum)
Interest earned - external investments		8 090	8 090	-	-	-	-	(1 990)	990)	6 100	8 462	8 851	0900	B4 0900	Link to B1
Interest earned - outstanding debtors		2 294	2 294	-	-	-	-	1 990	1 990	4 283	2 399	2 509	1000	B4 1000	Link to B1(Sum)
Dividends received		-	-	-	-	-	-	-	-	-	-	-	1100	B4 1100	Link to B1(Sum)
Fines, penalties and forfeits		726	726	-	-	-	-	-	-	726	759	794	1200	B4 1200	Link to B1(Sum)
Licences and permits		753	753	-	-	-	-	(250)	(250)	503	787	823	1300	B4 1300	Link to B1(Sum)
Agency services		32	32	-	-	-	-	377	377	409	34	35	1400	B4 1400	Link to B1(Sum)
Transfers and subsidies		143 638	168 273	-	-	-	-	671	671	168 944	149 268	157 121	1500	B4 1500	Link to B1
Other revenue	2	1 004	1 004	-	-	-	-	(409)	(409)	595	1 050	1 098	1600	B4 1600	Link from SB1 0299, Link to B1
Gains on disposal of PPE		8 581	200	-	-	-	-	-	-	200	-	-	1700	B4 1700	Link to B1(Sum)
Total Revenue (excluding capital transfers and contributions)		203 982	214 459	-	-	-	-	674	674	215 134	203 412	213 755	1800		
Expenditure By Type														1900	
Employee related costs		70 219	70 219	-	-	-	-	-	-	70 219	73 455	76 828	2000	B4 2000	Link from SB1 0299, Link to B1
Remuneration of councillors		11 901	11 901	-	-	-	-	-	-	11 901	12 449	13 021	2100	B4 2100	Link to B1
Debt impairment		11 060	11 060	-	-	-	-	-	-	11 060	11 569	12 101	2200	B4 2200	Link to B1(Sum)
Depreciation & asset impairment		41 625	41 625	-	-	-	-	(6 873)	873)	34 752	32 291	35 439	2300	B4 2300	Link from SB1 0299, Link to B1
Finance charges		291	291	-	-	-	-	-	-	291	305	319	2400	B4 2400	Link to B1
Bulk purchases		-	-	-	-	-	-	-	-	-	-	-	2500	B4 2500	Link from SB1 0299, Link to B1
Other materials		3 998	3 698	-	-	-	-	2 166	2 166	5 865	3 869	4 047	2600	B4 2600	Link to B1(Sum)
Contracted services		33 860	38 169	-	-	-	-	1 438	1 438	39 607	35 866	37 066	2700	B4 2700	Link from SB1 0299, Link to B1
Transfers and subsidies		1 990	1 990	-	-	-	-	997	997	2 987	2 082	2 178	2800	B4 2800	Link to B1
Other expenditure		28 331	28 586	-	-	-	-	247	247	28 833	26 740	27 970	2900	B4 2900	Link from SB1 0299, Link to B1
Loss on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	3000	B4 3000	Link from SB1 0299, Link to B1
Total Expenditure		203 276	207 541	-	-	-	-	(2 025)	025)	205 516	198 625	208 968	3100		
Surplus/(Deficit)		706	6 918	-	-	-	-	2 699	2 699	9 617	4 787	4 787	3200		
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		26 989	26 989	-	-	-	-	2 078	2 078	29 067	29 050	30 559	3300	B4 3300	Link to B1
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-	3400	B4 3400	Link to B1(Sum)
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-	-	-	3500	B4 3500	Link to B1(Sum)
Surplus/(Deficit) before taxation		27 695	33 907	-	-	-	-	4 777	4 777	38 684	33 837	35 346	3600		

KZN436 Dr Nkosazana Dlamini Zuma - Table B5 Adjustments Capital Expenditure Budget by vote and funding - 28/02/2021

Description	Ref	Budget Year 2020/21									Budget Year +1 2021/22	Budget Year +2 2022/23	B5	Check Import Sheet
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget		
		A	5 A1	6 B	7 C	8 D	9 E	10 F	11 G	12 H				
R thousands														
Capital expenditure - Vote														
Multi-year expenditure to be adjusted	2													
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-	-	-	-	Link from B5B
Vote 2 - Budget and Treasury		-	-	-	-	-	-	-	-	-	-	-	-	Link from B5B
Vote 3 - Corporate Services		-	-	-	-	-	-	-	-	-	-	-	-	Link from B5B
Vote 4 - Community Services		-	7 000	-	-	-	-	-	-	7 000	-	-	-	Link from B5B
Vote 5 - Public Works and Basic Services		19 313	34 313	-	-	-	-	81	81	34 395	29 050	30 559	-	Link from B5B
Vote 6 - Planning and Development		-	-	-	-	-	-	-	-	-	-	-	-	Link from B5B
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	Link from B5B
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	Link from B5B
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	Link from B5B
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	Link from B5B
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	Link from B5B
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	Link from B5B
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	Link from B5B
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	Link from B5B
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	Link from B5B
Capital multi-year expenditure sub-total	3	19 313	41 313	-	-	-	-	81	81	41 395	29 050	30 559		
Single-year expenditure to be adjusted	2													
Vote 1 - Executive and Council		577	577	-	-	-	-	55	55	632	604	631	-	Link from B5B
Vote 2 - Budget and Treasury		360	360	-	-	-	-	66	66	426	376	394	-	Link from B5B
Vote 3 - Corporate Services		691	691	-	-	-	-	370	370	1 061	723	756	-	Link from B5B
Vote 4 - Community Services		10 276	6 869	-	-	-	-	40	40	6 909	10 315	10 789	-	Link from B5B
Vote 5 - Public Works and Basic Services		69 730	69 730	-	-	-	-	(715)	(715)	69 015	-	-	-	Link from B5B
Vote 6 - Planning and Development		130	130	-	-	-	-	40	40	170	136	143	-	Link from B5B
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	Link from B5B
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	Link from B5B
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	Link from B5B
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	Link from B5B
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	Link from B5B
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	Link from B5B
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	Link from B5B
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	Link from B5B
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	Link from B5B
Capital single-year expenditure sub-total		81 764	78 357	-	-	-	-	(144)	(144)	78 213	12 153	12 713		
Total Capital Expenditure - Vote		101 077	119 671	-	-	-	-	(63)	(63)	119 608	41 203	43 272		CAPEX
Capital Expenditure - Functional														
Governance and administration		2 376	2 376	-	-	-	-	491	491	2 867	1 703	1 781	1000	
Executive and council		577	577	-	-	-	-	55	55	632	604	631	1100	B5 1100
Finance and administration		1 799	1 799	-	-	-	-	436	436	2 235	1 099	1 150	1200	B5 1200
Internal audit		-	-	-	-	-	-	-	-	-	-	-	1300	B5 1300
Community and public safety		10 826	14 419	-	-	-	-	40	40	14 459	10 315	10 789	2000	
Community and social services		1 816	1 816	-	-	-	-	-	-	1 816	979	1 024	2100	B5 2100
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	2200	B5 2200

KZN436 Dr Nkosazana Dlamini Zuma - Table B5 Adjustments Capital Expenditure Budget by vote and funding - B - 28/02/2021

Vote Description <i>[Insert departmental structure etc]</i>	Ref	Budget Year 2020/21									Budget Year +1 2021/22	Budget Year +2 2022/23	B5B	Check Import Sheet	
		Original Budget A	Prior Adjusted 3 A1	Accum. Funds 4 B	Multi-year capital 5 C	Unfore. Unavoid. 6 D	Nat. or Prov. Govt 7 E	Other Adjusts. 8 F	Total Adjusts. 9 G	Adjusted Budget 10 H	Adjusted Budget	Adjusted Budget			
Capital expenditure - Municipal Vote	2														
Multi-year expenditure appropriation															
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-	-	-	-		
1.1 - Municipal Manager and Council		-	-	-	-	-	-	-	-	-	-	-	-	1.01 CAPEX MULTI	B5B 1.01 CAPEX MULTI
1.2 - Internal Audit		-	-	-	-	-	-	-	-	-	-	-	-	1.02 CAPEX MULTI	B5B 1.02 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	-	1.03 CAPEX MULTI	B5B 1.03 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	-	1.04 CAPEX MULTI	B5B 1.04 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	-	1.05 CAPEX MULTI	B5B 1.05 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	-	1.06 CAPEX MULTI	B5B 1.06 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	-	1.07 CAPEX MULTI	B5B 1.07 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	-	1.08 CAPEX MULTI	B5B 1.08 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	-	1.09 CAPEX MULTI	B5B 1.09 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	-	1.10 CAPEX MULTI	B5B 1.10 CAPEX MULTI
Vote 2 - Budget and Treasury		-	-	-	-	-	-	-	-	-	-	-	-		
2.1 - Budget and Treasury		-	-	-	-	-	-	-	-	-	-	-	-	2.01 CAPEX MULTI	B5B 2.01 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	-	2.02 CAPEX MULTI	B5B 2.02 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	-	2.03 CAPEX MULTI	B5B 2.03 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	-	2.04 CAPEX MULTI	B5B 2.04 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	-	2.05 CAPEX MULTI	B5B 2.05 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	-	2.06 CAPEX MULTI	B5B 2.06 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	-	2.07 CAPEX MULTI	B5B 2.07 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	-	2.08 CAPEX MULTI	B5B 2.08 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	-	2.09 CAPEX MULTI	B5B 2.09 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	-	2.10 CAPEX MULTI	B5B 2.10 CAPEX MULTI
Vote 3 - Corporate Services		-	-	-	-	-	-	-	-	-	-	-	-		
3.1 - Corporate services admin and auxillary services		-	-	-	-	-	-	-	-	-	-	-	-	3.01 CAPEX MULTI	B5B 3.01 CAPEX MULTI
3.2 - Human Resources		-	-	-	-	-	-	-	-	-	-	-	-	3.02 CAPEX MULTI	B5B 3.02 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	-	3.03 CAPEX MULTI	B5B 3.03 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	-	3.04 CAPEX MULTI	B5B 3.04 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	-	3.05 CAPEX MULTI	B5B 3.05 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	-	3.06 CAPEX MULTI	B5B 3.06 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	-	3.07 CAPEX MULTI	B5B 3.07 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	-	3.08 CAPEX MULTI	B5B 3.08 CAPEX MULTI

	-	-	-	-	-	-	-	-	-	-	-	3.09 CAPEX MULTI	B5B 3.09 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	3.10 CAPEX MULTI	B5B 3.10 CAPEX MULTI
Vote 4 - Community Services	-	7 000	-	-	-	-	-	-	7 000	-	-		
4.1 - Community Services Administration	-	-	-	-	-	-	-	-	-	-	-	4.01 CAPEX MULTI	B5B 4.01 CAPEX MULTI
4.2 - Traffic and Protection Services	-	-	-	-	-	-	-	-	-	-	-	4.02 CAPEX MULTI	B5B 4.02 CAPEX MULTI
4.3 - Disaster Management	-	7 000	-	-	-	-	-	-	7 000	-	-	4.03 CAPEX MULTI	B5B 4.03 CAPEX MULTI
4.4 - Municipal Pound	-	-	-	-	-	-	-	-	-	-	-	4.04 CAPEX MULTI	B5B 4.04 CAPEX MULTI
4.5 - Sportsfields	-	-	-	-	-	-	-	-	-	-	-	4.05 CAPEX MULTI	B5B 4.05 CAPEX MULTI
4.6 - Libraries	-	-	-	-	-	-	-	-	-	-	-	4.06 CAPEX MULTI	B5B 4.06 CAPEX MULTI
4.7 - Community Programmes	-	-	-	-	-	-	-	-	-	-	-	4.07 CAPEX MULTI	B5B 4.07 CAPEX MULTI
4.8 - LED and Tourism	-	-	-	-	-	-	-	-	-	-	-	4.08 CAPEX MULTI	B5B 4.08 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	4.09 CAPEX MULTI	B5B 4.09 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	4.10 CAPEX MULTI	B5B 4.10 CAPEX MULTI
Vote 5 - Public Works and Basic Services	19 313	34 313	-	-	-	-	81	81	34 395	29 050	30 559		
5.1 - Roads	7 104	22 104	-	-	-	-	3 415	3 415	25 519	-	-	5.01 CAPEX MULTI	B5B 5.01 CAPEX MULTI
5.2 - Housing	-	-	-	-	-	-	-	-	-	-	-	5.02 CAPEX MULTI	B5B 5.02 CAPEX MULTI
5.3 - Waste Management	-	-	-	-	-	-	-	-	-	-	-	5.03 CAPEX MULTI	B5B 5.03 CAPEX MULTI
5.4 - PMU	12 209	12 209	-	-	-	-	(3 334)	(3 334)	8 875	29 050	30 559	5.04 CAPEX MULTI	B5B 5.04 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	5.05 CAPEX MULTI	B5B 5.05 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	5.06 CAPEX MULTI	B5B 5.06 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	5.07 CAPEX MULTI	B5B 5.07 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	5.08 CAPEX MULTI	B5B 5.08 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	5.09 CAPEX MULTI	B5B 5.09 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	5.10 CAPEX MULTI	B5B 5.10 CAPEX MULTI
Vote 6 - Planning and Development	-	-	-	-	-	-	-	-	-	-	-		
6.1 - Planning and Development	-	-	-	-	-	-	-	-	-	-	-	6.01 CAPEX MULTI	B5B 6.01 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	6.02 CAPEX MULTI	B5B 6.02 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	6.03 CAPEX MULTI	B5B 6.03 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	6.04 CAPEX MULTI	B5B 6.04 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	6.05 CAPEX MULTI	B5B 6.05 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	6.06 CAPEX MULTI	B5B 6.06 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	6.07 CAPEX MULTI	B5B 6.07 CAPEX MULTI
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	-	-	-	-	-	-	-	-	-	-	-	6.09 CAPEX MULTI	B5B 6.09 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	6.10 CAPEX MULTI	B5B 6.10 CAPEX MULTI
Vote 7 - [NAME OF VOTE 7]	-	-	-	-	-	-	-	-	-	-	-		
	-	-	-	-	-	-	-	-	-	-	-	7.01 CAPEX MULTI	B5B 7.01 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	7.02 CAPEX MULTI	B5B 7.02 CAPEX MULTI

	-	-	-	-	-	-	-	-	-	-	-	-	-	7.03 CAPEX MULTI	B5B 7.03 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	-	-	7.04 CAPEX MULTI	B5B 7.04 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	-	-	7.05 CAPEX MULTI	B5B 7.05 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	-	-	7.06 CAPEX MULTI	B5B 7.06 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	-	-	7.07 CAPEX MULTI	B5B 7.07 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	-	-	7.08 CAPEX MULTI	B5B 7.08 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	-	-	7.09 CAPEX MULTI	B5B 7.09 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	-	-	7.10 CAPEX MULTI	B5B 7.10 CAPEX MULTI
Vote 8 - [NAME OF VOTE 8]	-	-	-	-	-	-	-	-	-	-	-	-	-		
	-	-	-	-	-	-	-	-	-	-	-	-	-	8.01 CAPEX MULTI	B5B 8.01 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	-	-	8.02 CAPEX MULTI	B5B 8.02 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	-	-	8.03 CAPEX MULTI	B5B 8.03 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	-	-	8.04 CAPEX MULTI	B5B 8.04 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	-	-	8.05 CAPEX MULTI	B5B 8.05 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	-	-	8.06 CAPEX MULTI	B5B 8.06 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	-	-	8.07 CAPEX MULTI	B5B 8.07 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	-	-	8.08 CAPEX MULTI	B5B 8.08 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	-	-	8.09 CAPEX MULTI	B5B 8.09 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	-	-	8.10 CAPEX MULTI	B5B 8.10 CAPEX MULTI
Vote 9 - [NAME OF VOTE 9]	-	-	-	-	-	-	-	-	-	-	-	-	-		
	-	-	-	-	-	-	-	-	-	-	-	-	-	9.01 CAPEX MULTI	B5B 9.01 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	-	-	9.02 CAPEX MULTI	B5B 9.02 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	-	-	9.03 CAPEX MULTI	B5B 9.03 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	-	-	9.04 CAPEX MULTI	B5B 9.04 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	-	-	9.05 CAPEX MULTI	B5B 9.05 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	-	-	9.06 CAPEX MULTI	B5B 9.06 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	-	-	9.07 CAPEX MULTI	B5B 9.07 CAPEX MULTI
	-	-	-	-	-	-	-	-	-	-	-	-	-	9.08 CAPEX MULTI	B5B 9.08 CAPEX MULTI
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	-	-	-	-	-	-	-	-	-	-	-	-	-	9.10 CAPEX MULTI	B5B 9.10 CAPEX MULTI
Vote 10 - [NAME OF VOTE 10]	-	-	-	-	-	-	-	-	-	-	-	-	-		
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Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	14.02 CAPEX MULTI	B5B 14.02 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	14.03 CAPEX MULTI	B5B 14.03 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	14.04 CAPEX MULTI	B5B 14.04 CAPEX MULTI
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		-	-	-	-	-	-	-	-	-	-	-	15.02 CAPEX MULTI	B5B 15.02 CAPEX MULTI
		-	-	-	-	-	-	-	-	-	-	-	15.03 CAPEX MULTI	B5B 15.03 CAPEX MULTI
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	-	-	-	-	-	-	-	-	-	-	-	15.10 CAPEX MULTI	B5B 15.10 CAPEX MULTI	
Capital multi-year expenditure sub-total		19 313	41 313	-	-	-	-	81	81	41 395	29 050	30 559		
Capital expenditure - Municipal Vote	2													
Single-year expenditure appropriation														
Vote 1 - Executive and Council		577	577	-	-	-	-	55	55	632	604	631		
1.1 - Municipal Manager and Council		577	577	-	-	-	-	55	55	632	604	631	1.01 CAPEX SINGLE	B5B 1.01 CAPEX SINGLE
1.2 - Internal Audit		-	-	-	-	-	-	-	-	-	-	-	1.02 CAPEX SINGLE	B5B 1.02 CAPEX SINGLE
		-	-	-	-	-	-	-	-	-	-	-	1.03 CAPEX SINGLE	B5B 1.03 CAPEX SINGLE
		-	-	-	-	-	-	-	-	-	-	-	1.04 CAPEX SINGLE	B5B 1.04 CAPEX SINGLE
		-	-	-	-	-	-	-	-	-	-	-	1.05 CAPEX SINGLE	B5B 1.05 CAPEX SINGLE
		-	-	-	-	-	-	-	-	-	-	-	1.06 CAPEX SINGLE	B5B 1.06 CAPEX SINGLE
		-	-	-	-	-	-	-	-	-	-	-	1.07 CAPEX SINGLE	B5B 1.07 CAPEX SINGLE
		-	-	-	-	-	-	-	-	-	-	-	1.08 CAPEX SINGLE	B5B 1.08 CAPEX SINGLE
		-	-	-	-	-	-	-	-	-	-	-	1.09 CAPEX SINGLE	B5B 1.09 CAPEX SINGLE
		-	-	-	-	-	-	-	-	-	-	-	1.10 CAPEX SINGLE	B5B 1.10 CAPEX SINGLE
Vote 2 - Budget and Treasury		360	360	-	-	-	-	66	66	426	376	394		
2.1 - Budget and Treasury		360	360	-	-	-	-	66	66	426	376	394	2.01 CAPEX SINGLE	B5B 2.01 CAPEX SINGLE
		-	-	-	-	-	-	-	-	-	-	-	2.02 CAPEX SINGLE	B5B 2.02 CAPEX SINGLE

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	-	-	-	-	-	-	-	-	-	-	-	-	2.04 CAPEX SINGLE	B5B 2.04 CAPEX SINGLE
	-	-	-	-	-	-	-	-	-	-	-	-	2.05 CAPEX SINGLE	B5B 2.05 CAPEX SINGLE
	-	-	-	-	-	-	-	-	-	-	-	-	2.06 CAPEX SINGLE	B5B 2.06 CAPEX SINGLE
	-	-	-	-	-	-	-	-	-	-	-	-	2.07 CAPEX SINGLE	B5B 2.07 CAPEX SINGLE
	-	-	-	-	-	-	-	-	-	-	-	-	2.08 CAPEX SINGLE	B5B 2.08 CAPEX SINGLE
	-	-	-	-	-	-	-	-	-	-	-	-	2.09 CAPEX SINGLE	B5B 2.09 CAPEX SINGLE
	-	-	-	-	-	-	-	-	-	-	-	-	2.10 CAPEX SINGLE	B5B 2.10 CAPEX SINGLE
Vote 3 - Corporate Services	691	691	-	-	-	-	-	370	370	1 061	723	756		
3.1 - Corporate services admin and auxillary services	691	691	-	-	-	-	-	370	370	1 061	723	756	3.01 CAPEX SINGLE	B5B 3.01 CAPEX SINGLE
3.2 - Human Resources	-	-	-	-	-	-	-	-	-	-	-	-	3.02 CAPEX SINGLE	B5B 3.02 CAPEX SINGLE
	-	-	-	-	-	-	-	-	-	-	-	-	3.03 CAPEX SINGLE	B5B 3.03 CAPEX SINGLE
	-	-	-	-	-	-	-	-	-	-	-	-	3.04 CAPEX SINGLE	B5B 3.04 CAPEX SINGLE
	-	-	-	-	-	-	-	-	-	-	-	-	3.05 CAPEX SINGLE	B5B 3.05 CAPEX SINGLE
	-	-	-	-	-	-	-	-	-	-	-	-	3.06 CAPEX SINGLE	B5B 3.06 CAPEX SINGLE
	-	-	-	-	-	-	-	-	-	-	-	-	3.07 CAPEX SINGLE	B5B 3.07 CAPEX SINGLE
	-	-	-	-	-	-	-	-	-	-	-	-	3.08 CAPEX SINGLE	B5B 3.08 CAPEX SINGLE
	-	-	-	-	-	-	-	-	-	-	-	-	3.09 CAPEX SINGLE	B5B 3.09 CAPEX SINGLE
	-	-	-	-	-	-	-	-	-	-	-	-	3.10 CAPEX SINGLE	B5B 3.10 CAPEX SINGLE
Vote 4 - Community Services	10 276	6 869	-	-	-	-	40	40	6 909	10 315	10 789			
4.1 - Community Services Administration	666	666	-	-	-	-	-	-	666	352	368		4.01 CAPEX SINGLE	B5B 4.01 CAPEX SINGLE
4.2 - Traffic and Protection Services	-	-	-	-	-	-	40	40	40	-	-		4.02 CAPEX SINGLE	B5B 4.02 CAPEX SINGLE
4.3 - Disaster Management	8 950	5 543	-	-	-	-	-	-	5 543	9 272	9 699		4.03 CAPEX SINGLE	B5B 4.03 CAPEX SINGLE
4.4 - Municipal Pound	60	60	-	-	-	-	-	-	60	63	66		4.04 CAPEX SINGLE	B5B 4.04 CAPEX SINGLE
4.5 - Sportsfields	-	-	-	-	-	-	-	-	-	-	-		4.05 CAPEX SINGLE	B5B 4.05 CAPEX SINGLE
4.6 - Libraries	50	50	-	-	-	-	-	-	50	52	55		4.06 CAPEX SINGLE	B5B 4.06 CAPEX SINGLE
4.7 - Community Programmes	-	-	-	-	-	-	-	-	-	-	-		4.07 CAPEX SINGLE	B5B 4.07 CAPEX SINGLE
4.8 - LED and Tourism	550	550	-	-	-	-	-	-	550	575	602		4.08 CAPEX SINGLE	B5B 4.08 CAPEX SINGLE
	-	-	-	-	-	-	-	-	-	-	-		4.09 CAPEX SINGLE	B5B 4.09 CAPEX SINGLE
	-	-	-	-	-	-	-	-	-	-	-		4.10 CAPEX SINGLE	B5B 4.10 CAPEX SINGLE
Vote 5 - Public Works and Basic Services	69 730	69 730	-	-	-	-	(715)	(715)	69 015	-	-			
5.1 - Roads	44 137	36 801	-	-	-	-	20 122	20 122	56 923	-	-		5.01 CAPEX SINGLE	B5B 5.01 CAPEX SINGLE
5.2 - Housing	-	-	-	-	-	-	-	-	-	-	-		5.02 CAPEX SINGLE	B5B 5.02 CAPEX SINGLE
5.3 - Waste Management	-	-	-	-	-	-	-	-	-	-	-		5.03 CAPEX SINGLE	B5B 5.03 CAPEX SINGLE
5.4 - PMU	25 593	32 929	-	-	-	-	(20 837)	(20 837)	12 092	-	-		5.04 CAPEX SINGLE	B5B 5.04 CAPEX SINGLE
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	-	-	-	-	-	-	-	-	-	-	-		5.06 CAPEX SINGLE	B5B 5.06 CAPEX SINGLE
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Vote 6 - Planning and Development	130	130	-	-	-	-	-	40	40	170	136	143		
6.1 - Planning and Development	130	130	-	-	-	-	-	40	40	170	136	143	6.01 CAPEX SINGLE	B5B 6.01 CAPEX SINGLE
	-	-	-	-	-	-	-	-	-	-	-	-	6.02 CAPEX SINGLE	B5B 6.02 CAPEX SINGLE
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Vote 7 - [NAME OF VOTE 7]	-	-	-	-	-	-	-	-	-	-	-	-		
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Vote 8 - [NAME OF VOTE 8]	-	-	-	-	-	-	-	-	-	-	-	-		
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Vote 9 - [NAME OF VOTE 9]	-	-	-	-	-	-	-	-	-	-	-	-		
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Vote 10 - [NAME OF VOTE 10]

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-	-	-	-	-	-	-	-	-	-	-	-	-	-	9.05 CAPEX SINGLE	B5B 9.05 CAPEX SINGLE
-	-	-	-	-	-	-	-	-	-	-	-	-	-	9.06 CAPEX SINGLE	B5B 9.06 CAPEX SINGLE
-	-	-	-	-	-	-	-	-	-	-	-	-	-	9.07 CAPEX SINGLE	B5B 9.07 CAPEX SINGLE
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-	-	-	-	-	-	-	-	-	-	-	-	-	-	9.09 CAPEX SINGLE	B5B 9.09 CAPEX SINGLE
-	-	-	-	-	-	-	-	-	-	-	-	-	-	9.10 CAPEX SINGLE	B5B 9.10 CAPEX SINGLE

Vote 11 - [NAME OF VOTE 11]

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-	-	-	-	-	-	-	-	-	-	-	-	-	-	10.04 CAPEX SINGLE	B5B 10.04 CAPEX SINGLE
-	-	-	-	-	-	-	-	-	-	-	-	-	-	10.05 CAPEX SINGLE	B5B 10.05 CAPEX SINGLE
-	-	-	-	-	-	-	-	-	-	-	-	-	-	10.06 CAPEX SINGLE	B5B 10.06 CAPEX SINGLE
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Vote 12 - [NAME OF VOTE 12]

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-	-	-	-	-	-	-	-	-	-	-	-	-	-	11.04 CAPEX SINGLE	B5B 11.04 CAPEX SINGLE
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-	-	-	-	-	-	-	-	-	-	-	-	-	-	11.06 CAPEX SINGLE	B5B 11.06 CAPEX SINGLE
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-	-	-	-	-	-	-	-	-	-	-	-	-	-	11.09 CAPEX SINGLE	B5B 11.09 CAPEX SINGLE
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-	-	-	-	-	-	-	-	-	-	-	-	-	-	12.01 CAPEX SINGLE	B5B 12.01 CAPEX SINGLE
-	-	-	-	-	-	-	-	-	-	-	-	-	-	12.02 CAPEX SINGLE	B5B 12.02 CAPEX SINGLE
-	-	-	-	-	-	-	-	-	-	-	-	-	-	12.03 CAPEX SINGLE	B5B 12.03 CAPEX SINGLE
-	-	-	-	-	-	-	-	-	-	-	-	-	-	12.04 CAPEX SINGLE	B5B 12.04 CAPEX SINGLE
-	-	-	-	-	-	-	-	-	-	-	-	-	-	12.05 CAPEX SINGLE	B5B 12.05 CAPEX SINGLE
-	-	-	-	-	-	-	-	-	-	-	-	-	-	12.06 CAPEX SINGLE	B5B 12.06 CAPEX SINGLE

Capital single-year expenditure sub-total	81 764	78 357	-	-	-	-	(144)	(144)	78 213	12 153	12 713		
Total Capital Expenditure	101 077	119 671	-	-	-	-	(63)	(63)	119 608	41 203	43 272		

References

1. Insert 'Vote'; e.g. Department, if different to standard structure
2. Must reconcile to Financial Performance ('Revenue and Expenditure by Standard Classification' and 'Revenue and Expenditure')
3. Assign share in 'associate' to relevant Vote

KZN436 Dr Nkosazana Dlamini Zuma - Table B7 Adjustments Budget Cash Flows - 28/02/2021

Description	Ref	Budget Year 2020/21									Budget Year +1 2021/22	Budget Year +2 2022/23	B7	Check Import Sheet	
		Original Budget A	Prior Adjusted 3 A1	Accum. Funds 4 B	Multi-year capital 5 C	Unfore. Unavoid. 6 D	Nat. or Prov. Govt 7 E	Other Adjusts. 8 F	Total Adjusts. 9 G	Adjusted Budget 10 H	Adjusted Budget	Adjusted Budget			
R thousands		A	A1	B	C	D	E	F	G	H					
CASH FLOW FROM OPERATING ACTIVITIES														0100	
Receipts														0110	
Property rates		24 575	24 575	-	-	-	-	521)	(4 521)	20 054	20 977	21 942	0120	B7 0120	
Service charges		2 706	2 706	-	-	-	-	83	83	2 789	2 917	3 051	0130	B7 0130	
Other revenue		3 164	3 164	-	-	-	-	(413)	(413)	2 752	2 878	3 011	0140	B7 0140	
Government - operating	1	150 568	150 568	-	-	-	-	23 705	23 705	174 273	155 268	163 121	0150	B7 0150	
Government - capital	1	26 989	26 989	-	-	-	-	(331)	(331)	26 658	29 050	30 559	0160	B7 0160	
Interest		8 090	8 090	-	-	-	-	990)	(1 990)	6 100	6 381	6 674	0170	B7 0170	
Dividends		-	-	-	-	-	-	-	-	-	-	-	0180	B7 0180	
Payments													0190		
Suppliers and employees		(147 804)	(147 804)	-	-	-	-	114)	(9 114)	(156 918)	(151 850)	(158 379)	0200	B7 0200	
Finance charges		(291)	(291)	-	-	-	-	-	-	(291)	(305)	(319)	0210	B7 0210	
Transfers and Grants	1	(1 990)	(1 990)	-	-	-	-	(997)	(997)	987)	082)	178)	0220	B7 0220	
NET CASH FROM/(USED) OPERATING ACTIVITIES		66 006	66 006	-	-	-	-	6 423	6 423	72 429	63 234	67 482	0230	Link to A1	
CASH FLOWS FROM INVESTING ACTIVITIES													0240		
Receipts													0250		
Proceeds on disposal of PPE		8 581	8 581	-	-	-	-	381)	(7 381)	1 200	-	-	0260	B7 0260	
Decrease (Increase) in non-current debtors		-	-	-	-	-	-	-	-	-	-	-	0270	B7 0270	
Decrease (increase) other non-current receivables		-	-	-	-	-	-	-	-	-	-	-	0280	B7 0280	
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-	-	0290	B7 0290	
Payments													0300		
Capital assets		(101 077)	(101 077)	-	-	-	-	530)	(18 530)	(119 608)	(41 203)	(43 272)	0310	B7 0310	
NET CASH FROM/(USED) INVESTING ACTIVITIES		(92 496)	(92 496)	-	-	-	-	912)	(25 912)	(118 408)	(41 203)	(43 272)	0320	Link to A1	
CASH FLOWS FROM FINANCING ACTIVITIES													0330		
Receipts													0340		
Short term loans		-	-	-	-	-	-	-	-	-	-	-	0350	B7 0350	
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-	-	0360	B7 0360	
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-	-	-	0370	B7 0370	
Payments													0380		
Repayment of borrowing		(678)	(678)	-	-	-	-	308)	308	(370)	-	-	0390	B7 0390	
NET CASH FROM/(USED) FINANCING ACTIVITIES		(678)	(678)	-	-	-	-	308)	308	(370)	-	-	0400	Link to A1	
NET INCREASE/ (DECREASE) IN CASH HELD		(27 168)	(27 168)	-	-	-	-	181)	(19 181)	(46 348)	22 031	24 210	0410		
Cash/cash equivalents at the year begin:	2	89 350	89 350	-	-	-	-	34 853)	34 853	124 203	77 855	99 886	0420	B7 0420	
Cash/cash equivalents at the year end:	2	62 183	62 183	-	-	-	-	15 672)	15 672	77 855	99 886	124 096	0430	Link to A1	

References

1. Local/District municipalities to include transfers from/to District/Local Municipalities
2. Cash equivalents includes investments with maturities of 3 months or less
3. Only complete if a previous adjusted budget has been approved in the same financial year. Reflect most recent adjusted budget.
4. Additional cash-backed accumulated funds/unspent funds (MFMA section 18(1)(b) and section 28(2)(e)) identified after the Original Budget approved and after annual financial statements audited (note: only where underspending could not reasonably have been foreseen)

5. Increases of funds approved under MFMA section 31

6. Adjustments approved in accordance with MFMA section 29

7. Adjustments to transfers from National or Provincial Government

8. Adjusts. = 'Other' Adjustments proposed to be approved; including revenue under-collection (MFMA section 28(2)(a)); additional revenue appropriation on existing programmes (section 28(2)(b)); projected savings (section 28(2)(d)); error correction (section 28(2)(f))

9. G = B + C + D + E + F

10. Adjusted Budget H = (A or A1/2 etc) + G



Total Receipts	224 674	224 674	-	-	-	-	9 152	9 152	233 826	217 471	228 358
									(279)	(195)	(204)
Total Payments	(251 164)	(251 164)	-	-	-	-	(28 641)	(28 641)	805	440	148
	475 838	475 838	-	-	-	-	37 793	37 793	513 631	412 911	432 506
Borrowings & Investments & Cash Deposits	-	-	-	-	-	-	-	-	-	-	-
Repayment of Borrowing	(678)	(678)	-	-	-	-	308	308	(370)	-	-
	475 160	475 160	-	-	-	-	38 101	38 101	513 261	412 911	432 506
BALANCE NET INCREASE/ (DECREASE) IN CASH HELD	(475 838)	(475 838)	-	-	-	-	(37 793)	(37 793)	631	911	506

BUDGET AND TREASURY OFFICE REVISED 2020/2021 SDBIP BACK TO BASICS PILLAR 4: SOUND FINANCIAL MANAGEMENT KEY PERFORMANCE AREA: FINANCIAL VIABILITY AND MANAGEMENT																									
IDP / SDBI PNO	GENERAL KPI	STRATEGIC OBJECTIVES	WARD	PROJECT	REVISED PROJECT	KEY PERFORMANCE INDICATOR	REVISED KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	REVISED ANNUAL TARGET	REVISED ANNUAL TARGET	QUARTER 1 TARGET	QUARTER 2 TARGET	QUARTER 3 TARGET	REVISED QUARTER 3 TARGET	REVISED QUARTER 3 TARGET	QUARTER 4 TARGET	REVISED QUARTER 4 TARGET	RESPONSIBLE DEPARTMENT	ANNUAL BUDGET	REVISED ANNUAL BUDGET	PORTFOLIO OF EVIDENCE	REVISED PORTFOLIO OF EVIDENCE		
												BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS		BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS							
BTO 1	NA	To manage financial resources effectively and efficiently for improved service delivery by 30 June 2022	ALL	Preparation of municipal budget	None	Number of budget reports submitted to IDP/Budget Steering Committee & Council for Approval	None	2 Budget Report submitted to Council in 2019/20	2 Budget Reports submitted to IDP/Budget Steering Committee & Council for approval	2 2020/21 Budget Report approved by Council	None	NA	NA	1 Draft 2021/2022 Budget Report submitted to IDP/Budget Steering Committee and Council for noting	1 Draft 2020/2021 Budget Report submitted to IDP/Budget Steering Committee and Council for approval	None	1 Final Budget Report submitted to IDP/Budget Steering Committee and Council for approval	None	BTO	Operational	None	Quarter 1-2 NA Quarter 3: 1 Draft 2021/2022 budget Report submitted to Council Council resolution Attendance Registers Quarter 4: Attendance registers for the IDP/Budget roadshows 2021/22 final budget report Council Resolution	None		
BTO 2	NA	To manage financial resources effectively and efficiently for improved service delivery by 30 June 2022	ALL	Review of budget related policies	None	Number of reviewed budget related policies approved by Council	None	23 budget related policies reviewed in 2019/20	23 budget related policies reviewed and approved by Council	21 budget related policies reviewed and approved by Council	None	Operational	Operational	Operational	23	21	None	Operational	23	None	BTO	Operational	None	Quarter 1-2 NA Quarter 3: Council Resolution noting draft policies Quarter 4: Council Resolution approving reviewed policies	None
BTO 3	The percentage of the municipality's capital budget actually spent of capital projects identified for a particular financial year in terms of the municipality's IDP	To manage financial resources effectively and efficiently for improved service delivery by 30 June 2022	ALL	Development of Budget and Treasury reports	None	Number of Section 71 and Section 66 reports submitted	None	12 Section 71 and 66 reports submitted to Finance Committee and treasury office within 10 working days after the end of each month	12 Section 71 and 12 Section 66 reports submitted to Finance Committee and treasury office within 10 working days after the end of each month	12 Section 71 and 12 Section 66 reports submitted to Finance Committee and Treasury departments within 10 working days after the end of each month	12 Section 71 and 12 Section 66 reports produced and submitted to Finance Committee and treasury office within 10 working days after the end of each month.	3 Section 71 and Section 66 reports submitted to Finance Committee and treasury office within 10 working days after the end of each month.	3 Section 71 and Section 66 reports submitted to Finance Committee and treasury office within 10 working days after the end of each month	3 Section 71 and Section 66 reports submitted to Finance Committee and treasury office within 10 working days after the end of each month	3 Section 71 and Section 66 reports submitted to Finance Committee and treasury office within 10 working days after the end of each month	3 Section 71 and Section 66 reports submitted to Finance Committee and treasury office within 10 working days after the end of each month	3 Section 71 and Section 66 reports submitted to Finance Committee and treasury office within 10 working days after the end of each month	3 Section 71 and Section 66 reports submitted to Finance Committee and treasury office within 10 working days after the end of each month	BTO	Operational	None	Quarter 1-4 Section 71 and 66 reports 1. Revenue Report 2. Expenditure Report 3. Creditors Report 4. Cash Coverage Ratio Report 5. Procurement Implementation Report 6. Proof of submission to Committee Officer	Quarter 1-4 Section 71 & 66 reports 1. Revenue Report 2. Expenditure Report 3. Creditors Report 4. Cash Coverage Ratio Report 5. Procurement Implementation Report 6. Proof of submission to Committee Officer		
BTO 4	NA	To improve internal controls to efficiently manage municipal resources by 30 June 2022	ALL	Updating of GRAP Compliant Asset Register	None	Number of GRAP compliant asset register updated	None	1 GRAP Compliant Asset register prepared in 2018/2019	1 GRAP Compliant Asset Register updated	1 GRAP Compliant Asset Register updated	None	Operational	Operational	Operational	None	None	None	Operational	None	BTO	Operational	None	Quarter 1-3 NA Quarter 4 Updated GRAP Compliant asset register	None	
BTO 5	NA	To improve internal controls to efficiently manage municipal resources by 30 June 2022		Conducting Stock taking	None	Number of stock taking conducted	None	2 stock take conducted in 2019/20 FY	2 stock taking conducted	2 stock taking conducted	None	NA	NA	1 NA	None	None	None	1 None	None	BTO	Operational	None	Quarter 1&3 NA Quarter 2&4 Stock-taking register & recon	None	
BTO 6	NA	To procure goods and services in a manner that is fair, competitive for effective service delivery by 30 June 2022	ALL	Development of the Procurement plan	None	Number of procurement plans approved	None	2019/20 Procurement plan approved by Council	1 Consolidated Procurement Plan approved by Council	1 2020/21 Final Consolidated Procurement Plan approved by Council	None	NA	NA	1 2020/2021 Draft consolidated procurement plan submitted to Council for noting	1 2020/21 Draft consolidated procurement plan submitted to Council for noting	1 2020/2022 Draft consolidated procurement plan submitted to Council for noting	1 2020/2021 procurement plan approved by Council	1 2021/2022 procurement plan approved by Council	BTO	Operational	None	Quarter 1-2 NA Quarter 3 Draft procurement plan Council Resolution Quarter 4: 2020/2021 Signed procurement plan, Council Resolution	Quarter 4: 2021/2022 Signed procurement plan, Council Resolution		
BTO 7	NA	To procure goods and services in a manner that is fair, competitive for effective service delivery by 30 June 2022	ALL	Development & submission of SCM reports	Submission of SCM Reports	Number of SCM reports submitted to Council	None	4 Supply Chain Management Reports submitted to Council in 2019/20	4 Quarterly SCM reports submitted to Council	4 Quarterly SCM reports submitted to Council	None	1	1	1 None	None	None	None	1 None	None	BTO	Operational	None	Quarter 1-4 1. SCM Quarterly Report 2. Council Resolution 3. Attendance Register 4. Council Minutes	Quarter 3-4 1. SCM Quarterly Report 2. Council Resolution 3. Proof of submission to Committee Officer	
BTO 8	NA	To manage municipal expenditure to maximise financial viability by 30 June 2022	ALL	Adherence to Creditors Payment schedule	None	Percentage of creditors paid within 30 days of submission of a valid invoice	None	98% of creditors paid within 30 days in 2019/2020 Financial year	100% of creditors paid within 30 days of receiving invoice	None	None	Operational	Operational	Operational	Operational	100%	None	Operational	100%	None	BTO	Operational	None	Quarter 1-4 Signed Creditors report	None
BTO 9	NA	To improve good governance and accountability by producing accurate financial reports 30 June 2022	ALL	Producing Bi-Annual Financial Statements	None	Number of financial statements prepared and submitted to Internal Audit and Auditor General	None	2 financial statements prepared in 2019/2020	2 sets of financial statements prepared and submitted to Internal Audit and Auditor General	None	None	1 set of 2019/20 AFS	NA	1 set of 2020-2021 Interim AFS	1 set of 2019-2020 Interim AFS submitted to IA	None	None	NA	None	BTO	Operational	None	Quarter 1 Signed AFS, Proof of submission to IA&AG. Quarter 3: Signed Interim Financial Statements Quarter 2&4 NA	Quarter 3: Signed Interim Financial Statements Proof of submission to IA	
BTO 10	Financial viability expressed by the following ratios: Collection rate	To improve revenue management for effective service delivery and financial viability by 30 June 2022	ALL	Revenue collection.	None	Percentage of revenue collected	None	72% of revenue collected in 2019/19 financial year	82% of revenue collected	76% of revenue collected	None	25% of revenue collected	0	R 0	R 0	65% of revenue collected	None	82% of revenue collected	None	BTO	Operational	None	Quarter 1-4 Billing report and report on collection	None	
BTO 11	NA	To improve revenue management for effective service delivery and financial viability by 30 June 2022	ALL	Implementation of the Supplementary Valuation roll	Implementation of the Supplementary Valuation roll	Number of Valuation roll implemented	None	Supplementary valuation roll implemented in 2019/2020 Financial year	1 Supp Valuation roll implemented	1 Supplementary Valuation roll implemented	None	NA	NA	NA	None	None	None	1 None	None	BTO	R 233 608	None	Quarter 4: Implementation report Supplementary valuation roll		
BTO 12	Percentage of households earning less than R1100 with access to free basic services	To improve service delivery by providing basic needs by 30 June 2022	ALL	Updating of indigent register	None	Number of indigent registers updated	None	2019/2020 indigent register	1 Indigent register updated	1 Indigent register updated	None	NA	NA	1 Draft	None	None	1 (Final)	None	None	BTO	R200 000	None	Quarter 1: NA Quarter 2: Advertisement Quarter 3: Draft Indigent register Quarter 4: Final approved Indigent Register	None	
BTO 13	Percentage of households earning less than R1100 with access to free basic services	To improve service delivery by providing basic needs by 30 June 2022	ALL	Provision of free basic electricity (Indigent support) to indigent people	None	Number of indigent households provided with FBE	None	2578 households is supported in 2019/20 FY	2700 people provided with FBE	1500 households provided with FBE	1479	2700	2700	2700	1500	1479	2700	1479	1479	BTO	R 1 990 371,79	None	Quarter 1-4 Approved FBE Report	Quarter 1-4 FBE Report from Eskom	
BTO 14	NA	To improve revenue management for effective service delivery and financial viability by 30 June 2022	ALL	Monitoring of Budget expenditure to enhance service delivery.	None	Percentage of OPEX Budget saved in line with Circular 82 of NT in 2019/20 fy	None	2% of OPEX Budget saved in line with Circular 82 of NT in 2019/20 fy	2% of OPEX Budget saved in line with Circular 82 of NT	None	None	NA	NA	1%	None	None	2%	None	None	BTO	Operational	None	Quarter 3-4 Detailed Budget report	None	

BUDGET AND TREASURY OFFICE REVISED 2020/2021 SDBIP

BACK TO BASICS PILLAR 4: SOUND FINANCIAL MANAGEMENT

KEY PERFORMANCE AREA: FINANCIAL VIABILITY AND MANAGEMENT

IDP / SDBIP NO.	GENERAL KPI	STRATEGIC OBJECTIVES	WARD	PROJECT	REVISED PROJECT	KEY PERFORMANCE INDICATOR	REVISED KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	REVISED ANNUAL TARGET	REVISED ANNUAL TARGET	QUARTER 1 TARGET	QUARTER 2 TARGET	QUARTER 3 TARGET	REVISED QUARTER 3 TARGET	REVISED QUARTER 3 TARGET	QUARTER 4 TARGET	REVISED QUARTER 4 TARGET	RESPONSIBLE DEPARTMENT	ANNUAL BUDGET	REVISED ANNUAL BUDGET	PORTFOLIO OF EVIDENCE	REVISED PORTFOLIO OF EVIDENCE
												BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS		BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS					
BTO15	The percentage of the municipality's capital budget actually spent of capital projects identified for a particular financial year in terms of the municipality's IDP	To manage financial resources effectively and efficiently for improved service delivery by 30 June 2022	ALL	Development of Budget and Treasury reports monitor Capital Expenditure.	None	Percentage of the municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's IDP	None	78% of capital expenditure spent in 2018/2019	100% spending of BTO Capital Expenditure		None	30%	50%	75%	None	None	100%	None	BTO	R359 800,00	None	Quarter 1-4 Detailed Capital Budget report	None
BTO16	Financial viability expressed by the following ratios: Cash/cost coverage ratio	To manage financial resources effectively and efficiently for improved service delivery by 30 June 2022	ALL	Management of financial resources to ensure sustainability for service delivery.	None	Number of days/months for cash/cost coverage	None	Cash/cost coverage ratio for 2018/2019 was for 9 months.	4 months Cash/Cost coverage ratio.		None	4 months Cash/Cost coverage ratio.	4 months Cash/Cost coverage ratio.	4 months Cash/Cost coverage ratio.		None	4 months Cash/Cost coverage ratio.	None	BTO	Operational	None	Quarter 1-4 Signed cash/cost coverage report	None
<p align="center">Budget and Treasury Office Department</p> <p align="center">Name of HoD: MR KMB MZIMELA</p> <p align="center">Number of Targets:16</p> <p>Municipal Manager's Signature: </p> <p>Mayor's Signature: </p> <p align="center">26/02/2021</p>																							

CORPORATE SERVICES DEPARTMENT REVISED SDBIP 2020/2021

BACK TO BASICS PILLAR 3& 5: BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS & GOOD GOVERNANCE

KEY PERFORMANCE AREA-MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

IDP NO.	WARD	GENERAL KP	STRATEGIC OBJECTIVE	PROJECT	REVISED PROJECT	KEY PERFORMANCE INDICATORS	REVISED KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	REVISED ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	REVISED QUARTER 3 TARGET	QUARTER 4	REVISED QUARTER 4 TARGET	RESPONSIBLE DEPARTMENT	ANNUAL BUDGET	REVISED ANNUAL BUDGET	PORTFOLIO OF EVIDENCE	REVISED PORTFOLIO OF EVIDENCE	
											BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS								
CORP 1	All	NA	To review 27 existing HR policies to improve effectiveness and efficiency in service delivery by 30 June 2022.	Review 27 existing HR policies	None	Number of policies reviewed and approved by Council	None	27 HRM policies (2019/2020)	Review and approve 27 existing HR policies	None	NA	27 HR Policies presented to LLF	Review and Present 27 existing HR policies to Corporate Services Committee	27 HR Policies presented to LLF	Approval of 27 HR existing policies by Council	Present 27 existing HR policies to Corporate Services Committee and approval of 27 HR existing policies by Council	Corporate Support Services	NA	None	Quarter 1 NA Quarter 2 LLF Attendance register Quarter 3 Minutes of Corporate Services Committee and Quarter 4 Attendance register and minutes : Corporate Services Committee Quarter 4 Attendance Register Council Resolution with a List of Final 27 Policies	Quarter 3 Notice and minutes : LLF Quarter 4 1.Minutes of Corporate services Committee and 2.Council Resolution with a List of Final 27 Policies	
CORP 2		NA	Capacitating employees on HR strategy, HR Plan and 27 existing policies existing HR policies to improve effectiveness and efficiency in service delivery by 30 June 2022.	Workshoping employees on HR Policies and HR Strategies	None	Number of Workshops conducted on HR policies	None	HR policies workshoped in 2019/20	Conduct 2 workshops on HR Policies by 31 March 2021	None	1 NA			0 N/A		1 Corporate Support Services	N/A		Quarter 1 & 3 Attendance Register Signed Workshop Report Quarter 2 - 4 N/A	Quarter 4 Signed Workshop Report and Notice of workshop		
CORP 3	All	N/A	To maintain a healthy & safe work environment within the municipality for efficient and effective service delivery by 30 June 2022	Coordinating Occupational Health and Safety Meetings	None	Number of OHS Meetings coordinated	None	OHS Policy and OHS Committee in place	4 OHS Meetings coordinated	None	1	1	1	None	1 None	Corporate Support Services	NA	None	Quarter 1-4 Attendance Register & Minutes	Quarter 3-4 1.Notice of the Meeting 2. Minutes		
CORP 4	All	The percentage of a municipality's budget actually spent on implementing its workplace skills plan	To capacitate all municipal employees to improve performance of the set objectives by 30 June 2022	Coordination of Training Programmes	None	Number of employees trained	None	66 Employees trained in the 2019/20 financial year	Train 60 Employees as per the WSP	55 employees trained as per the WSP	NA	20	20	15	20 NA	Corporate Support Services	228 659,00	478 659,00	Quarter 1 NA Quarter 2- 4 Attendance Registers Signed Close-Out Training Reports	None		
CORP 5	All	The percentage of a municipality's budget actually spent on implementing its workplace skills plan	To capacitate all municipal Councillors to improve performance of the set objectives by 30 June 2022	Councillor Training	None	Number of Councillors training programmes coordinated	None	2 Councillors Training Programmes conducted in the 2019/20 financial year	2 Councillor Training Programmes coordinated as per the WSP	None	Nil	76 219,66	76 219,66	0 N/A		2 Corporate Support Services	209 000,00	None	Quarter 1 Specification Quarter 2 Attendance Register Signed Close-out Report Quarter 3 Attendance Register Signed Close-out Report Quarter 4 N/A	Quarter 4 Signed Close-out Report Attendance Register		
CORP 6	All	N/A	To maintain a secure an accessible records storage system to support the effective operations of the municipality by 30 June 2022	Develop Promotion of Access to Information Policy	None	Number of Promotion of Access to Information policy approved and workshoped	Number of Promotion of Access to Information policy approved and workshoped to relevant internal employees	Draft Promotion of Access to Information Policy	1 Promotion of Access to Information Policy approved by Council and workshoped	1 Promotion of Access to Information Policy approved by Council and workshoped to relevant employees	Workshop relevant internal staff	NA	R104 500	R104 500	NA	R209 000	Corporate Support Services	Operational	None	Quarter 1 Attendance Register Workshop Report Quarter 2 N/A Quarter 3 N/A Quarter 4 Council Resolution Attendance Register	Quarter 4 Notice and Council Resolution	
CORP 7	All	N/A	To provide responsive information and communication technology processes for effective operations in the municipality by 30 June 2022	Review ICT Governance Framework and 7 existing ICT Policies	None	Number of ICT policies & Frameworks approved & workshoped	Number of ICT policies & Frameworks approved & workshoped to relevant employees	ICT Governance Framework & 7 ICT Policies adopted by Council 2019/20	7 ICT policies and 1 ICT governance framework approved and workshoped by Council	7 ICT policies and 1 ICT governance framework approved by Council and workshoped to relevant employees	1 Workshop to relevant internal staff	NA		Review 7 ICT policies and 1 ICT governance framework and present to Corporate Services Committee	7 ICT Policies and 1 ICT Governance Framework presented to LLF	7 ICT policies and 1 ICT governance framework approved by Council	7 ICT policies and 1 ICT governance framework and presented to Corporate Services Committee and approved by Council	Corporate Support Services	Operational	None	Quarter 1 Attendance Register Signed Workshop Report Quarter 2 NA Quarter 3 Attendance register Minutes (Corporate Support Services Committee) Quarter 4 Council resolution Attendance Register	Quarter 3 Notice and minutes : LLF Quarter 4 Minutes of Corporate services Committee and Council Resolution with a List of Final 7 ICT Policies and 1 ICT Governance Framework
CORP 08	All	NA	To inculcate a culture of good governance compliance and effective internal controls by 30 June 2022	Implementation of Municipal Calendar of Meetings		Number of Council meetings coordinated		08 Council meetings coordinated in 2019/20	9 Council Meetings coordinated		0	0	0	0	0	2	Corporate Support Services	Operational		Q1-Q4 Notice Attendance Registers Minutes	Q3-Q4 Notice and Minutes	
CORP 09		NA	To inculcate a culture of good governance compliance and effective internal controls by 30 June 2022	Compilation of Council Resolution Registers	None	Number of Council Resolution Registers produced		08 Council Resolution Registers produced 2019/20	9 Council Resolution Registers produced	None	2	2	3	None	2 None	Corporate Support Services	NA	None	Q1-Q4 Signed Council Resolution Register Signed Council Resolution, Attendance register and minutes	Q1-Q4 Signed Council Resolution Register Signed Council Resolution, Minutes		

COMMUNITY AND SOCIAL SERVICES DEPARTMENT REVISED SDBIP 2020/2021																						
BACK TO BASICS PILLAR 2: SERVICE DELIVERY																						
KEY PERFORMANCE AREA: LOCAL ECONOMIC DEVELOPMENT & CROSS CUTTING INTERVENTIONS																						
IDP / SDBIP NO.	WARD	GENERAL KPI	STRATEGIC OBJECTIVES	PROJECT	REVISED PROJECT	KEY PERFORMANCE INDICATOR	REVISED KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	REVISED ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	REVISED QUARTER 3 TARGET	QUARTER 4	REVISED QUARTER 4 TARGET	RESPONSIBLE DEPARTMENT	ANNUAL BUDGET	REVISED ANNUAL BUDGET	PORTFOLIO OF EVIDENCE	REVISED PORTFOLIO OF EVIDENCE	
											BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS							
CSS 1	All	N/A	To Ensure Improved Institutional Capacity and Responses to Disaster Incidents Or Disasters by 30 June 2022	Procurement of Transport Assets	None	Number of Vehicles Procured and delivered	None	1 x Fire Engine, 1 x Disaster Management Vehicle, 1 x Pound Truck, 5 x Traffic Vehicles procured in 2018/19 & 2019/20 financial years	Procurement of 2 vehicles Skid unit for fire services, and 1 double cab for library services	None	Development of specification	N/A	N/A	N/A	2 Vehicles Delivered	3 vehicles delivered	CSS	R 1000 000. 00	R2 095 493 (R1 095 493 COVID 19 grant)	Q 1 Approved Specification Delivery Note Q 4	None	
CSS 2	All	N/A	To Ensure Improved Institutional Capacity and Responses to Disaster Incidents Or Disasters by 30 June 2022	Conduct Disaster Management Advisory and Community Safety Forum	None	Number of Disaster Management Advisory and Community Safety Forums conducted	None	4 DMACSF meetings held in 2019/20	Conduct 2 Disaster Management Advisory and Community Safety Forums	None	NA	NA	1 DMACSF	None	1 DMACSF	None	CSS	R 15, 000. 00	None	Q3-Q4 Dated Photos Attendance Register Signed Minutes	None	
CSS 3	All	N/A	To Ensure Improved Institutional Capacity and Responses to Disaster Incidents Or Disasters by 30 June 2022	Review of the Disaster Management Sector Plan	None	Number of Disaster Management Sector Plans Reviewed	None	1 Sector Plan in place and reviewed annually	1 Reviewed Disaster Management Sector Plan	None	N/A	Updating of the Disaster Management Sector Plan	1 x Signed Draft Disaster Management Sector Plan by the Municipal Manager and Submitted to Council	None	1 Final Disaster Management Sector Plan reviewed	None	CSS	NIL	None	Q 3 Disaster Management Sector Plan Signed by the MM Council Resolution Q 4 Final Disaster Management Sector Plan Council Resolution	None	
CSS 4	All	N/A	To Ensure Improved Institutional Capacity and Responses to Disaster Incidents Or Disasters by 30 June 2022	Procurement of Disaster Relief Material	None	Number of Disaster Relief Material Procured	Number of Disaster Relief Kit procured	Blankets, Plastic Sheeting, Sponges and other material were procured in 2019/20 fy	Procurement of 1 disaster Relief kit	None	Development of Specification and delivery	N/A	Development of Specification and delivery	None	N/A	None	CSS	R 146 720	R 366 720	Q 1- Approved Specification and Delivery note Q 3 - Approved Specification and delivery Note	None	
CSS 5	All	N/A	To Ensure Improved Institutional Capacity and Responses to Disaster Incidents Or Disasters by 30 June 2022	Conduct Integrated Community Safety and Covid 19 Awareness Campaigns	Conduct Covid 19 Awareness Campaigns	Number of Integrated Community Safety and COVID 19 Awareness Campaigns conducted	Number of COVID 19 Awareness Campaigns conducted	4 were conducted in the previous year	Conduct 4 Integrated Community Safety and COVID 19 Awareness Campaigns	Conduct 8 COVID 19 Awareness Campaigns	2 COVID 19 Awareness campaigns	2 COVID 19 Awareness campaigns	2 ICSAC Awareness campaigns	2 COVID 19 Awareness campaigns	2 ICSAC Awareness campaigns	2 COVID 19 Awareness campaigns	CSS	NIL	None	Q 1- Q 4 close out reports and photos on COVID 19 awareness.	None	
CSS 6	4,5,6,7, 8 & 12	N/A	To Ensure Improved Institutional Capacity and Responses to Disaster Incidents Or Disasters by 30 June 2022	Procurement and installation of Lightning Conductors	None	Number of Lightning Conductors Procured and installed	None	30 were procured and installed in 2019/20 FY	Procurement and installation of 36 Lightning Conductors	None	Procurement and installation of 36 lightning conductors	N/A	NA	Procurement and installation of 36 lightning conductors	N/A	None	CSS	R 200 000	None	Q3 Dated photos Register for beneficiaries Invoice & delivery note	None	
CSS 7	All	N/A	To Ensure Improved Institutional Capacity and Responses to Disaster Incidents Or Disasters by 30 June 2022	Conduct Fire Safety Inspections	None	Number of Fire Inspections Conducted	None	80 were conducted in 2019/20 FY	Conduct 80 Fire Safety Inspections	None	20	20	20	None	20	None	CSS	NIL	None	Q 1- Q 4 Copies of issued compliance letters and Compliance Certificates issued	None	
CSS 8	All	N/A	To Ensure Improved Institutional Capacity and Responses to Disaster Incidents Or Disasters by 30 June 2022	Sanitization of Public buildings and public transport facilities	None	Number of Public buildings and public transport facilities sanitized	Number of Public buildings and public transport facilities sanitized as per schedule	New Project	5 Taxi ranks sanitized 20 times and 3 public buildings sanitized 12 times per annum.	None	5 Taxi Ranks and 3 Public buildings	5 Taxi Ranks and 3 Public buildings	5 Taxi Ranks sanitized 4 times and 3 Public building sanitized 3 times	None	5 Taxi Ranks sanitized 4 times and 3 Public building sanitized 3 times	None	CSS	R 50 000	R 400 000	Q 1-Q4 Dated Photos and Signed Reports	None	
CSS 9	All	N/A	To ensure improvement of literacy levels and encourage culture of reading by 30 June 2022	Conduct Library Outreach Programmes	None	Number of Library Outreach Programmes Conducted	None	16 Library Outreach Programmes Conducted in 2019/20	8 Library Outreach Programmes conducted(to consider the teaching and learning recovery plans by DOE)	None	NA	NA	4	None	4	None	CSS	R 96 500	None	Q 3-Q 4 Attendance Register Dated Photos	None	
CSS 10	All	N/A	To ensure improvement of literacy levels and encourage culture of reading by 30 June 2022	Conduct Basic Computer Training classes for communities	None	Number of Computer Trainings classes conducted for communities	None	8 computer Training classes conducted in 2019/20	8 Community Computer Trainings classes Conducted for communities.	None	2	2	2	2	3	2	None	CSS	NIL	None	Q 1- Q 4 Register for handover of Certificates Dated Photos	None
CSS 11	All	N/A	To ensure improved community safety, road safety and reduce crime through integrated stakeholder coordination and awareness by 30 June 2022	Conduct Multi-stakeholder Road Blocks	None	Number of Multi-stakeholder Road Blocks conducted	None	8 Multi-Stakeholder Road Blocks Conducted in 2019/20 Financial year	8 Multi-Stakeholder Road Blocks Conducted	None	2	2	2	None	2	None	CSS	NIL	None	Q 1- Q 4 Dated Photos Copy of list for vehicles stopped Register for multistakeholder officials	None	
CSS 12		N/A	To promote development through SMME development, Arts, Culture, Sports and Recreation by 30 June 2022	Sports, Arts and Culture Training, Training of youth on driving skills	None	Number of training programmes for community members Sport Coaches, Artists , Jockeys and Youth Trained	None	10 Jockeys, 10 Coaches, 6 Artists & 30 Crafters trained in 2019/20 financial year	14 Training programmes for community members in the following: Jockey Training, Sport Coaching, Artists Training & Driving skills.	None	Training of 10 jockeys & Specification Development,	Training of 10 sport Coaches (Chess, Netball, Soccer, Athletics)	Training of 12 artists and theatre, Dance	1 Artists Training Programme of 12 artists on theatre and Dance & 1 Training Programme of 20 crafters	30 x Youth Trained on driving lessons	1 Youth Training Programme on driving lessons. 1 Training Programme of 10 Sport Coaches	CSS	R 370 000	None	Q 1 Signed closeout reports and Attendance Registers	None	
CSS 13		N/A	To promote youth development through SMME development, Arts, Culture, Sports and Recreation by 30 June 2022	Coordination and Facilitation of Sports, arts and Culture Competition	Support to youth in sport,arts and culture with material and equipment	Number of Sports, Arts and Culture Competitions Coordinated	Number of sportsclubs supported with equipment and material	9 Sports, Arts and Culture Competitions Coordinated by 30 June 2020	7 Sports Arts and Culture Competitions Coordinated	15 Sportsclubs supported with equipment and material	1.Dr. NDZ Horse Racing	1. HGDN Sumer Cup	Ward Cultural Competition	N/A	Youth games, Mayoral Cup and Local Cultural Competitions	Delivery of Sport Equipment and material to 15 sportclubs	CSS	R 1 148 947	None	Q1-Q3 Closeout reports and signed attendance register. Q4 - signed beneficiary list	Q4 - signed beneficiary list	

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BACK TO BASICS PLAN 8: BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS & GOOD GOVERNANCE


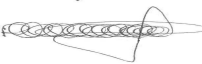
KEY PERFORMANCE AREA - FOCUS ON CUTTING INTERVENTIONS & GOOD GOVERNANCE PUBLIC PARTICIPATION

IDP NO.	WARD	GENERAL KPI	STRATEGIC OBJECTIVE	PROJECT	REVISED PROJECT	KEY PERFORMANCE INDICATOR	REVISED KEY PERFORMANCE INDICATOR	BASILINE	ANNUAL TARGET	REVISED ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3 TARGET	REVISED QUARTER 3 TARGET	QUARTER 4 TARGET	REVISED QUARTER 4 TARGET	RESPONSIBLE DEPARTMENT	ANNUAL BUDGET	REVISED ANNUAL BUDGET	PORTFOLIO OF EVIDENCE	REVISED PORTFOLIO OF EVIDENCE
											BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS					
GM1	AS	NA	The percentage of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's IDP	To review and update the strategic plan that guides the work of the municipality by 30 June 2022	Review of 2021/22 IDP	Number of IDP reviews	None	Adopted 2019/20 IDP	1 final reviewed IDP for 2021/22 released by Council	None	Develop IDP Process Plan	Conduct 1 IDP Roadshow	1 Reviewed Draft IDP for 2021/22 submitted to Council & MEC. Copia	None	Conduct 1 IDP Roadshow and 1 final IDP for 2021/22 adopted by Council and submitted to MEC. Copia	1 IDP for 2021/22 reviewed	MMO Office	R465 000.00	None	<p>Quarter 1: Final IDP Adopted Council Resolution</p> <p>Quarter 2: Attendance Register, IDP Roadshows Minutes and Agenda</p> <p>Quarter 3: Draft IDP Council Resolution Proof of Submission and Advert</p> <p>Quarter 4: Final IDP Adopted Council Resolution and Proof of Submission Attendance registers and Minutes of IDP Roadshows</p>	<p>Quarter 4: Final IDP Adopted Council Resolution and Proof of Submission Detailed report on public consultation using media platforms</p>
GM2	AS	NA	Conduct Performance Assessments for Sections 54/55 Managers by 30 June 2022	Conducting Performance Assessments for Sections 54/55 Managers	None	Number of Performance Assessments conducted	None	4 Performance Assessments reports produced in 2019/20 FY	Conduct 4 Performance Assessments (2 Form 4 & 2 Informal) for SSA4 and SSA Managers	04 Performance Assessments of Sections 54/55 Managers conducted (2 x 4 Informal & 2 x 4 formal)	1	1	1	1	1	1	MMO Office	Operational	None	<p>Quarter 1: Internal Performance Assessments for Q1 of 2020/21</p> <p>Quarter 2: 1 Mid-year performance Assessments for SSA4/55 Managers</p> <p>Quarter 3: 1 Informal performance Assessments for SSA4/55 Managers</p> <p>Quarter 4: None</p>	<p>Quarter 3: Mid-year Performance Report for PMS Assessments Council Resolution</p> <p>Quarter 4: Report for the Q3 PMS Assessments (Informal Assessments)</p>
GM3	AS	NA	Conduct Performance Reports and Annual Report including APAs to Council/oversight structures by 30 June 2022	Submission of SOBP, Council Performance Reports, Mid Year Reports and Annual Report including APAs to Council/oversight structures	None	Number of Performance Reports submitted	None	Reports approved by Council in 2019/20 Financial Year	4 performance reports submitted to APAC & Council quarterly mid year and Annual Report	None	1	1	1	1	1	1	MMO Office	Operational	None	<p>Quarter 1: 2020/21 Q1 Report Proof of Submission to AG & Cogta</p> <p>Quarter 2: 2020/21 First Quarter Performance Report Council Resolution</p> <p>Quarter 3: 2020/21 Q2 6MS-year Performance Report Council Resolution 2019/20 Annual Report & Oversight Report Proof of Submission to COGTA, AG, Treasury</p> <p>Quarter 4: Third Quarter Performance Report Council Resolution</p>	None
GM4	AS	NA	To include a culture of good governance, compliance and effective internal controls by 30 June 2022	Risk Management	None	Number of risk registers developed	None	Risk Assessments held in March 2020	Conduct 1 Risk Assessment workshop & 2 risk management follow-ups carried out	None	1 follow up on risk management action plan	N/A	1 follow up on risk management action plan	None	1 risk assessment workshop	1 risk management follow up workshop	MR's Office	Operational	None	<p>Quarter 1: Updated risk register Summary report on progress made on risk management</p> <p>Quarter 2: Risk Management Report</p> <p>Quarter 3: Summary report on progress made on risk management signed by department managers and Risk Officer</p> <p>Quarter 4: Attendance register 2020/21 risk register</p>	<p>Quarter 1: Updated risk register Summary report on progress made on risk management</p> <p>Quarter 2: Risk Management Report</p> <p>Quarter 3: Risk Management implementation plan</p> <p>Quarter 4: Annual Risk Management Report, 2021/2022 risk registers 1</p>
GM5	AS	NA	To include a culture of good governance, compliance and effective internal controls by 30 June 2022	Internal Audit	None	Number of internal audit reports submitted to APAC	None	4 reports issued in 2019/20 financial year	4 quarterly audit reports submitted to APAC	None	1	1	1	1	1	1	MR's Office	Operational	None	<p>Quarter 1-Quarter 4: Annual implementation of Internal Audit Action Plan Minutes of APAC Attendance register of APAC</p>	None
GM6	AS	NA	To include a culture of good governance, compliance and effective internal controls by 30 June 2022	Implementation of the Anti-Fraud and Anti-Corruption strategy	None	Number of reports on the implementation of the Anti-Fraud and Anti-Corruption strategy	None	2019/20 Approved Anti-Fraud and Anti-Corruption strategy submitted to Metro and Audit Committee	4 Quarterly reports on implementation of the Anti-Fraud and Anti-Corruption strategy submitted to Metro and Audit Committee	None	1	1	1	1	1	1	MR's Office	Operational	None	<p>Quarter 1-Quarter 4: Signed reports on implementation of the Anti-Fraud and Anti-Corruption strategy Minutes of audit committee and attendance registers of APAC</p>	<p>Quarter 1-3: NA</p> <p>Quarter 4: Council Resolution Attendance Register Signed policies (Anti-corruption & Anti-compliance Strategy, policy & plan)</p>
GM7	AS	NA	To encourage participation of the local community in the office of the municipality by 30 June 2022	Publishing of municipal programmes through social media	None	Number of municipal programmes published in different media platforms	None	20 municipal programmes published in different media platforms in 2019/20	20 municipal programmes published in different media platforms in 2019/20	None	5	5	5	5	5	5	OMM			<p>Quarter 1-4: Detailed reports on activities undertaken by Communications Unit Dated articles from newspapers</p>	<p>Quarter 3-4: Detailed reports on activities undertaken by Communications Unit</p>
GM8	AS	Good governance	To include a culture of good governance, compliance and effective internal controls by 30 June 2022	Review of policies, strategies & charters	None	Number of policies, strategies & charters reviewed	None	1 Audit 1 Committee Charter 1 Anti-Fraud and anti-corruption strategy 1 ERM Framework 1 PMS Framework/Policy	4 Policies, 2 Strategies & 2 Charters reviewed	None	NA	NA	NA	NA	04 Draft policies, 2 strategies & 2 charters presented to Council for voting	Review of 1 Audit 1 Committee Charter, 1 Anti-Fraud and anti-corruption Strategy and ERM Framework 1 PMS Framework Policy reviewed	MMO Office	Operational	None	<p>Quarter 1: NA</p> <p>Quarter 2: NA</p> <p>Quarter 3: NA</p> <p>Quarter 4: Council Resolution Attendance Register Signed policies</p>	<p>Quarter 3: Council Resolution noting the draft policies, strategies & charters</p> <p>Quarter 4: Council Resolution Signed policies</p>
GM9	AS	NA	To include a culture of good governance, compliance and effective internal controls by 30 June 2022	Implementation of AG's action plan in response to 2019/20 Audit Report	None	Percentage of audit findings resolved	None	100% of 2019/20 AG's Audit findings resolved	100% of 2019/20 AG's Audit findings resolved	None	NA	NA	NA	50%	100%	100%	MR's Office	Operational	None	<p>Quarter 1-2: NA</p> <p>Quarter 3-4: Progress Report on the implementation of 2019/20 Audit Action Plan Council Resolution Attendance Registers</p>	<p>Quarter 3-4: Progress Report on the implementation of 2019/20 Audit Action Plan Council Resolution Attendance Registers</p>
GM10	AS	NA	To improve organisational culture of good governance, compliance and effective service delivery by 30 June 2022	Submission of Back to Basics reports	None	Number of Back to Basics reports submitted to COGTA	None	12 monthly SOBP reports & 4 Quarterly reports	12 monthly & 4 quarterly back to basics reports submitted to COGTA	None	1 monthly reports & 1 quarterly report	1 monthly reports & 1 quarterly report	1 monthly reports & 1 quarterly report	1 monthly reports & 1 quarterly report	1 monthly reports & 1 quarterly report	1 monthly reports & 1 quarterly report	MR's Office	Operational	None	<p>Quarter 1-Quarter 4: Progress Reports on Back to Basics Proof of Submission to COGTA</p>	None
GM11	AS	NA	The percentage of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's IDP	To include a culture of good governance, compliance and effective internal controls by 30 June 2022	None	Percentage of a municipality's annual capital budget actually spent on capital projects	None	85% of capital budget expenditure on 2019/20	100% of a municipality's annual capital budget actually spent on capital projects	None	25%	50%	75%	None	100%	100%	OMM			<p>Quarter 1-4: Council Resolution noting the Quarterly Expenditure Report</p>	None

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BACK TO BASICS PLAN 8: BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS & GOOD GOVERNANCE

KEY PERFORMANCE AREA 4: BOOSTING INNOVATIONS & GOOD GOVERNANCE PUBLIC PARTICIPATION

DP NO.	WARD	GENERAL NP	STRATEGIC OBJECTIVE	PROJECT	REVISED PROJECT	KEY PERFORMANCE INDICATOR	REVISED KEY PERFORMANCE INDICATOR	BASLINE	ANNUAL TARGET	REVISED ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3 TARGET	REVISED QUARTER 3 TARGET	QUARTER 4 TARGET	REVISED QUARTER 4 TARGET	RESPONSIBLE DEPARTMENT	ANNUAL BUDGET	REVISED ANNUAL BUDGET	PORTFOLIO OF EVIDENCE	REVISED PORTFOLIO OF EVIDENCE
											BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS					
DTPSD 1	AS	NA		Development of Spatial Development Framework	None	Number of Spatial Development Frameworks developed	None	2019/2020 Reviewed Spatial Development Framework	1 Spatial Development Framework developed	None	Deception Report	Status Quo Report	1 Draft SDF developed and voted by Council	None	1 SDF adopted by Council	None	Development and Town Planning	R600 000	Operational	Quarter 1: (1) Terms of Reference (2) Appointment Letter Quarter 2: (1) Inception Report and Status Quo Report Quarter 3: (1) Draft SDF (2) Council Resolution for voting Draft SDF Quarter 4: (1) Final SDF (2) Council resolution for Adoption of Final SDF	Quarter 1: (1) Inception Report Quarter 2: (1) Status Quo Report Quarter 3: (1) Draft SDF (2) Council Resolution for voting Draft SDF Quarter 4: (1) Final SDF (2) Council resolution for Adoption of Final SDF
DTPSD 2	Ward 10	NA		Subur Township Establishment	None	Number of General Plans submitted to Surveyor General for approval	None	Draft subdivision layout plan developed in 2019/2020 financial year	Submission of 1 Subur General Plan to Surveyor General for approval	Development of Final Subdivision Layout Plan	Procurement Processes	Development of Final Subdivision Layout Plan	Submission of SPLMBA application to MPF for the approval of subdivision layout	Finalising Procurement Processes for the appointment of the service provider.	Submission of 1 Subur General Plan to Surveyor General for approval	Development of Final Subdivision Layout Plan	Development and Town Planning	R500 000	R600 000	Quarter 1: (1) Terms of Reference (2) Appointment Letter Quarter 2: (1) Final Subdivision Layout Quarter 3: (1) Proof of Address (2) Record of Decision from MPF Quarter 4: (1) Letter of submission to Surveyors General	Quarter 1: (1) Terms of Reference (2) Appointment Letter Quarter 2: (1) Final Subdivision Layout Quarter 3: (1) Appointment letter Quarter 4: (1) Final Subdivision Layout
DTPSD 3	AS	NA		Project Management (Priority of Plans to Invest Economic Growth in Traditional Areas)	None	Number of Priority of Plans approved by Council	Number of consolidation plans approved by Council	None Plan Nodal in 2019/2020 financial year	3 Priority of Plans approved by Council	01 consolidation plan Nodal Plan Local Area Plan Precinct Plan & Implementation Plan approved by Council	Development of Draft Local Area Plan	Development of Draft Precinct Plan	Submission of 3 Priority of Plans Nodal Plan Local Area Plan Precinct Plan and Implementation Plan to Council for approval	Development of draft consolidation plan Nodal Plan Local Area Plan Precinct Plan and Implementation Plan	NA	Submission of 1 consolidation plan as Nodal Plan Local Area Plan Precinct Plan and Implementation Plan to Council for approval	Development and Town Planning	R300 000	None	Quarter 1: Draft Local Area Plan/Precinct Plan Quarter 2: Attendance Register Public Participation Report Quarter 3: Final Nodal Plan Local Area Plan/Precinct Plan and implementation plan Council Resolution Quarter 4: NA	Quarter 1: Draft Local Area Plan Quarter 2: Draft Precinct Plan Quarter 3: Draft consolidation plan Nodal Plan Local Area Plan/Precinct Plan and Implementation Plan Quarter 4: Final consolidation plan Nodal Plan Local Area Plan/Precinct Plan and Implementation Plan Council Resolution
DTPSD 4	AS	NA		Land Development Management	None	Percentage of Land Development Applications processed within 60 days from closing date of comments or confirmation that the application is complete in line with SPLMBA	None	80% of Land Development Applications processed within 60 days from closing date of comments or confirmation that the application is complete and in line with SPLMBA in 2019/2020 fy	100 % of Land Development Applications processed within 60 days from closing date of comments or confirmation that the application is complete in line with SPLMBA	None	100 % of land development applications processed within 60 days from closing date of comments or confirmation that the application is complete	100 % of land development applications processed within 60 days from closing date of comments or confirmation that the application is complete	100 % of land development applications processed within 60 days from closing date of comments or confirmation that the application is complete	None	100% of land development applications processed within 60 days from closing date of comments or confirmation that the application is complete	None	Development and Town Planning	Open	Operational	Quarter 1: Signed Land Development Applications Register Quarter 2: Signed Land Development Applications Register Quarter 3: Signed Land Development Applications Register Quarter 4: Signed Land Development Applications Register	None
DTPSD 5	AS	NA		Approval of Building Plans	None	Turn around time and number of building plans processed in line with NBR	Percentage of building plans processed in line with NBR	Building plans processed within 30/60 days of receipt in line with NBR	Turn around time and number of building plans processed in line with NBR	100% of building plans processed within 30/60 days of receipt in line with NBR	building plans processed within 30/60 days of receipt	building plans processed within 30/60 days of receipt	building plans processed within 30/60 days of receipt	100%	100%	100%	Development and Town Planning	Open	Operational	Quarter 1: Building Plans Register with actual date for receipt and approval Quarter 2: Building Plans Register with actual date for receipt and approval Quarter 3: Building Plans Register with actual date for receipt and approval Quarter 4: Building Plans Register with actual date for receipt and approval	None
OFFICE OF THE MUNICIPAL MANAGER REVISED SOBP 2020/2021																					
Name of M&D : Mr. NC Vasi																					
No. of Targets : 16																					
MM's Signature: 																					
Mayor's Signature: 																					
											26/02/2021										

PUBLIC WORKS AND BASIC SERVICES DEPARTMENT REVISED 2020/21 SOBP																																	
BACK TO BASICS PILLAR 3: BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS & GOOD GOVERNANCE																																	
KEY PERFORMANCE AREA - CROSS CUTTING INTERVENTIONS & GOOD GOVERNANCE PUBLIC PARTICIPATION																																	
IDP / SOBP NO.	WARD	GENERAL KPI	STRATEGIC OBJECTIVES	PROJECT	REVISD PROJECT	KEY PERFORMANCE INDICATOR	REVISED KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	REVISED ANNUAL TARGET	QUARTER 1			QUARTER 2			QUARTER 3			REVISED QUARTER 3 TARGET			QUARTER 4			REVISED QUARTER 4 TARGET			RESPONSIBLE DEPARTMENT	ANNUAL BUDGET	REVISED ANNUAL BUDGET	PORTFOLIO OF EVIDENCE	REVISED PORTFOLIO OF EVIDENCE
											BUDGET PROJECTION	BUDGET PROJECTION	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS					
PWBS 1	All wards from 1-15	Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to roads infrastructure by 30 June 2022	Gravel Roads Construction	None	Number of kilometers of gravel roads constructed	None	30.1 km gravel roads constructed	40 km's	None	11.25km	11.25km	11.25km	11.25km	30m	11.25km	11.25km	11.25km	11.25km	11.25km	11.25km	11.25km	11.25km	11.25km	11.25km	11.25km	11.25km	R 15 000 000	R 23 300 000	Quarter 1: Progress report Quarter 2: Progress report Quarter 3: Progress report Quarter 4: Signed Practical Completion Certificate	Quarter 3: Signed Detailed Progress Report of all activities done in each project Quarter 4: 1. Signed Internal and External Practical Completion certificates 2. Listing of access roads completed 3. Summarised report with calculations reflecting actual performance		
PWBS 2	All wards from 1-15	Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to roads infrastructure by 30 June 2022	Road Storm Water Installation	None	Number of meters of roads storm water installed	None	New project	500meters	None	10m	40m	47m	5m	47m	80m	80m	80m	80m	80m	80m	80m	80m	80m	80m	80m	80m	R 3 000 000	R 2 515 643	Quarter 1: Progress report Quarter 2: Progress report Quarter 3: Progress report Quarter 4: Signed Practical Completion Certificate	Quarter 3: Detailed Progress Report of all activities done in each project Quarter 4: 1. Signed Internal and External Practical Completion certificates 2. Listing of access roads completed 3. Summarised report with calculations reflecting actual performance		
PWBS 3	23,10,13	Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to roads infrastructure by 30 June 2022	Construction of Asphalt roads	None	Number of kilometers of roads surfaced with asphalt	None	30.8 km asphalt roads constructed	40m	0.5km	NA	NA	4km of sewer works, storm water pipes and kerling to be constructed	3.5km asphalt roads constructed	4km asphalt roads to be constructed (complete)	3.8km asphalt roads constructed	3.8km asphalt roads constructed	3.8km asphalt roads constructed	3.8km asphalt roads constructed	3.8km asphalt roads constructed	3.8km asphalt roads constructed	3.8km asphalt roads constructed	3.8km asphalt roads constructed	3.8km asphalt roads constructed	3.8km asphalt roads constructed	3.8km asphalt roads constructed	3.8km asphalt roads constructed	3.8km asphalt roads constructed	R 27 000 000	R 21 208 905	Quarter 1: NA Quarter 2: NA Quarter 3: Progress report Quarter 4: Signed Practical Completion Certificate	Quarter 3: Detailed Progress Report of all activities done in each project Quarter 4: 1. Signed Internal and External Practical Completion certificates 2. Listing of access roads completed 3. Summarised report with calculations reflecting actual performance	
PWBS 4	All wards from 1-15	Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to roads infrastructure by 30 June 2022	Roads Maintenance	None	Number of kilometers of gravel roads maintained	None	75 km of Gravel roads Maintained	8m	None	2m	2m	2m	2m	2m	2m	2m	2m	2m	2m	2m	2m	2m	2m	2m	2m	2m	2m	R 3 000 000	R 3 000 000	Quarter 1: Quarterly Progress Reports Quarter 2: Quarterly Progress Reports Quarter 3: Quarterly Progress Reports Quarter 4: Quarterly Progress Reports	Quarter 3-4: Detailed Progress Report of all activities done in each project 2. Job cards for internal maintenance with signatures of all parties concerned 3. Signed Internal and External Practical Completion certificates 4. Listing of access roads completed 5. Summarised report with calculations suggesting actual performance	
PWBS 5		Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to roads infrastructure by 30 June 2022	Construction of Community Halls	Designs for the construction of Community Halls	Number of kilometers of roads surfaced with asphalt	Number of designs for the construction of community halls	3 Community Halls constructed	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	R 12 701 727	R 1 000 000	Quarter 1: NA Quarter 2: NA Quarter 3: NA Quarter 4: Signed Practical Completion Certificate	Quarter 1: NA Quarter 2: NA Quarter 3: NA Quarter 4: NA	
PWBS 6	04,05	Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to roads infrastructure by 30 June 2022	Construction of Community Halls	Service providers approved for the construction of Community Halls	Percentage of community halls constructed	Number of service providers approved for the construction of community halls	3 Community Halls constructed	25% of 2 community halls constructed	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	R 800 000	R 800 000	Quarter 1: NA Quarter 2: NA Quarter 3: NA Quarter 4: Signed Practical Completion Certificate	Quarter 1: NA Quarter 2: NA Quarter 3: NA Quarter 4: NA	
PWBS 7	12&13	Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to roads infrastructure by 30 June 2022	Construction of Sports Fields	None	Number of sport fields constructed	None	4 Sports Fields constructed	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	R 9 398 893	R 3 551 814	Quarter 1: NA Quarter 2: NA Quarter 3: NA Quarter 4: Signed Practical Completion Certificate	Quarter 4: NA	
PWBS 8		Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to roads infrastructure by 30 June 2022	Construction of Churches	None	Number of Churches constructed	None	3 Churches constructed on 2019/20 FY	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	R 1 000 000	R 400 000	Quarter 1: Progress Report Quarter 2: Progress Report Quarter 3: Progress Report Quarter 4: Signed Practical Completion Certificate	Quarter 4: NA	
PWBS 9		Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to roads infrastructure by 30 June 2022	Construction of Business Hubs/ Hubs	None	Number of Business Hubs/ Hubs constructed	Number of foundations of Business Hubs/ Hubs constructed	Greatest design of Business Hub finished on 2019/20 FY	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	R 5 000 335	R 1 000 000	Quarter 1: NA Quarter 2: NA Quarter 3: NA Quarter 4: Signed Practical Completion Certificate	Quarter 4: Detailed Progress Report	
PWBS 10	10	Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to roads infrastructure by 30 June 2022	Construction of Disaster Centres	None	Number of disaster management centres constructed	Number of service providers approved for the construction of disaster management centres	New project	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	R 7 000 000	None	Quarter 1: NA Quarter 2: NA Quarter 3: NA Quarter 4: Signed Practical Completion Certificate	Quarter 4: Appointment letter	
PWBS 11	1,6,8,12,14&15	Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to roads infrastructure by 30 June 2022	Maintenance of Community Assets	None	Number of community assets maintained	None	30 Community assets Maintained #2019/20 FY	8	8	8	8	8	8	8	8	8	8	8	8	8	8	8	8	8	8	8	8	R 4 000 000	R 3 800 000	Quarter 1: NA Quarter 2: NA Quarter 3: NA Quarter 4: Signed Practical Completion Certificate	Quarter 4: 1. Signed Internal and External Practical Completion certificates 2. Listing of assets community maintained	
PWBS 12	2&4	Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to roads infrastructure by 30 June 2022	Maintenance of Municipal Buildings	None	Number of municipal buildings maintained	None	30 Existing Municipal Building maintained in 18/19	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	R 1 500 000	R 1 500 000	Quarter 1: NA Quarter 2: NA Quarter 3: NA Quarter 4: Signed Practical Completion Certificate	Quarter 4: 1. Signed Internal and External Practical Completion certificates 2. Listing of municipal buildings maintained	
PWBS 13		Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to roads infrastructure by 30 June 2022	Construction of Taxi Ranks	None	Number of Taxi Ranks constructed	None	1 Taxi Rank constructed on 2019/20 FY	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	R 3 285 598	R 3 558 994	Quarter 1: NA Quarter 2: NA Quarter 3: NA Quarter 4: Signed Practical Completion Certificate	Quarter 1: NA Quarter 2: NA Quarter 3: NA Quarter 4: Signed Internal and External Practical Completion Certificate	
PWBS 14	All wards from 1-15	Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to roads infrastructure by 30 June 2022	Construction of Bus shelters	None	Number of Bus Shelters constructed	None	1 Bus shelters constructed	15	15	15	15	15	15	15	15	15	15	15	15	15	15	15	15	15	15	15	15	R 200 000	R 800 000	Quarter 1: NA Quarter 2: NA Quarter 3: NA Quarter 4: NA	Quarter 1: NA Quarter 2: NA Quarter 3: NA Quarter 4: NA Signed Internal and External Practical Completion Certificate 3. Listing of all busshelters completed (reflecting where the busshelters are constructed)	

