

# DRAFT ORGANISATIONAL SCORECARD/ DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)2021/22

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TheMunicipal Systems Act 32 of 2000 Section 25 and Section 53 (c) of the Municipal Finance Management Act requires that the municipality must develop a Performance Management tool which is commensurate with its resources and circumstance. The Service Delivery and Budget Implementation Plan for 2021/22 is developed as and implementation tool of the 5 year municipal strategic document – the IDP. The SDBIP has a positive implication on service delivery as it contains plans emanating from the IDP which are to be implemented over one year. It enables monitoring and evaluation to occur as its implementation runs over a period of 1 year.

The development of the Draft SDBIP 2021/22 has commenced taking into account the Objectives, Indicators and Targets as encapsulated in the Draft IDP 2021/22

As indicated in the PMS framework/policy the service delivery and budget implementation plan (SDBIP) means a detailed plan approved by the Mayor of a Municipality in terms of section 53(1) (c)

(ii) of the Municipal Finance Management Act for implementing the

Municipality's delivery of municipal services and its annual budget, and which must indicate – projections for each month of –

- revenue to be collected, by source; and
- operational and capital expenditure, by vote;
- service delivery targets and performance indicators for each quarter; and
- · any other matters that may be prescribed,
- and includes any revisions of such plan by the Mayor in terms of section 54(1)(c) of the Municipal Finance Management Act.

Quarters means any of the following periods in a financial year:

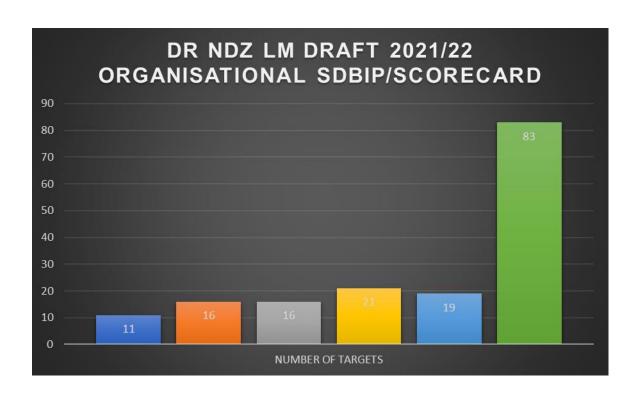
- Quarter 1:1 July to 30 September;
- Quarter 2:1 October to 31 December;
- Quarter 3:1 January to 31 March;
- Quarter 4: 1 April to 30 June.

The Draft SDBIP 2021/22was presented to Council for noting on the 30th of March 2021 and will again before the 31<sup>st</sup> May 2021 and would further be refined until its final approval before the end of June 2021 which would still be within 28 days of final budget approval in line with the requirements of the MFMA.

The table below indicates the number of targets/ KPIs that are reflected in the organisational SDBIP/Scorecard:

DEPARTMENT NAME	NUMBER OF TARGETS
CORPORATE SUPPORT SERVICES	11
BUDGET AND TREASURY OFFICE	16
OFFICE OF THE MUNICIPAL MANAGER	16
COMMUNITY AND SOCIAL SERVICES	21
PUBLIC WORKS AND BASIC SERVICES	19
TOTAL NO. OF TARGETS	83

# GRAPHICAL REPRESENTATION OF THE DRAFT 2021/22 KPI's/ TARGETS PER DEPARTMENT



KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref						Budget '	Year 2021/22	2					Medium Ter	m Revenue and Framework	Expenditure		Check
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	SA26	Import Sheet
Revenue by Vote	-																	SA26
Vote 1 - Executive and Council		- 16	- 16	- 16	- 16	- 16	- 16	- 16	- 16	-	-	-	-	200	207	216	1_REV	1_REV SA26
Vote 2 - Budget and Treasury		676	676	676	676	16 676	676	16 676	676	16 676	16 676	16 676	16 676	200 114	207 274	216 384	2_REV	2_REV SA26
Vote 3 - Corporate Services		9	9	9	9	9	9	9	9	9	9	9	9	105	109	114	3_REV	3_REV SA26
Vote 4 - Community Services		785	785	785 3	785	785	785 3	785	785	785	785	785	785	9 422	9 818	10 249	4_REV	4_REV
Vote 5 - Public Works and Basic Services		236	236	236	236	236	236	236	236	3 236	3 236	3 236	3 236	38 831	30 558	31 783	5_REV	SA26 5_REV
Vote 6 - Planning and Development		21	21	21	21	21	21	21	21	21	21	21	21	248	258	269	6_REV	SA26 6_REV
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	_	_	7_REV	SA26 7_REV
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	_	_	_	8_REV	SA26 8_REV
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	_	_	_	9_REV	SA26 9_REV
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	_	_	10_REV	SA26 10_REV
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	_	_	11_REV	SA26 11_REV
Vote 12 - [NAME OF VOTE 12]		-	_	-	-	-	-	-	-	-	-	-	-	_	_	_	12_REV	SA26 12_REV
Vote 13 - [NAME OF VOTE 13]		-	_	-	-	-	-	-	-	-	-	-	-	_	_	_	13_REV	SA26 13_REV
Vote 14 - [NAME OF VOTE 14]		-	_	-	-	-	-	-	-	-	-	-	_	_	_	_	14_REV	SA26 14_REV
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	_	15_REV	SA26 15_REV
Total Revenue by Vote		20 727	20 727	20 727	20 727	20 727	20 727	248 719	248 017	258 798	REV	SA26 REV						
Expenditure by Vote to be appropriated	<u>-</u>																	
Vote 1 - Executive and Council		103	103	103	103	103	2 103	103	103	2 103	2 103	2 103	2 104	25 240	26 300	27 457	1_EXP	SA26 1_EXP
Vote 2 - Budget and Treasury		198	8 198	8 198	198	8 198	8 198	8 198	8 198	8 198	8 198	8 198	8 198	98 377	104 607	108 947	2_EXP	SA26 2_EXP
Vote 3 - Corporate Services		099	099	099	099	099	099	099	099	2 099	2 099	2 099	2 099	25 184	26 241	27 396	3_EXP	SA26 3_EXP
Vote 4 - Community Services		3 455	3 455	3 455	3 455	3 455	3 456	41 465	43 165	45 051	4_EXP	SA26 4_EXP						
Vote 5 - Public Works and Basic Services		929	929	929	929	929	929	929	929	3 929	3 929	3 929	3 929	47 148	39 248	40 974	5_EXP	SA26 5_EXP
Vote 6 - Planning and Development		489	489	489	489	489	489	489	489	489	489	489	489	5 870	6 116	6 385	6_EXP	SA26 6_EXP
Vote 7 - [NAME OF VOTE 7]		_	_	_	_	_	_	_	-	_	-	_	_	_	_	_	7_EXP	SA26 7_EXP
Vote 8 - [NAME OF VOTE 8]		_	_	_	_	_	_	-	-	_	-	-	_	_	_	_	8_EXP	SA26 8_EXP
Vote 9 - [NAME OF VOTE 9]		-	_	_	_	_	_	-	-	-	-	-	_	_	_	_	9_EXP	SA26 9_EXP
Vote 10 - [NAME OF VOTE 10]		_	_	_	_	_	_	-	-	_	-	_	_	_	_	_	10_EXP	SA26 10_EXP
Vote 11 - [NAME OF VOTE 11]		_	_	_	_	_	_	-	-	-	-	_	_	_	_	_	11_EXP	SA26 11_EXP
Vote 12 - [NAME OF VOTE 12]		_	_	_	_	_	_	-	-	_	-	-	_	_	_	_	12_EXP	SA26 12_EXP
Vote 13 - [NAME OF VOTE 13]		_	_	_	_	_	_	-	_	_	-	_	_	_	_	_	13_EXP	SA26 13_EXP
Vote 14 - [NAME OF VOTE 14]		_	_	_	_	_	_	-	_	_	-	_	_	_	_	_	14_EXP	SA26 14_EXP
Vote 15 - [NAME OF VOTE 15]		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	15_EXP	SA26 15_EXP

Total Expenditure by Vote		20 273	20 273	20 273	20 273	20 276	243 283	245 677	256 210	EXP	SA26 EXP							
Surplus/(Deficit) before assoc.		453	453	453	453	453	453	453	453	453	453	453	451	5 436	2 340	2 588		
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3700	SA26 3700
Attributable to minorities Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3900 4100	SA26 3900 SA26 4100
Surplus/(Deficit)	1	453	453	453	453	453	453	453	453	- 453	453	<del>-</del> 453		5 436	2 340	2 588	. 100	3.123 1100

Check Surplus/(Deficit) on A4

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref						Budget Y	ear 2021/22						Medium Ter	m Revenue and Framework	Expenditure
R thousand		July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue - Functional	-															
Governance and administration		16 647	16 647	16 647	16 647	16 647	17 099	200 218	207 383	216 497						
Executive and council									047	10 047			17 099	200 210	207 303	210 497
Executive and council		16	16	16	16	16	16	16	16	_	-	-	_	_	_	_
Finance and administration		647	647	647	647	647	647	647	647	16 647	16 647	16 647	17 099	200 218	207 383	216 497
Internal audit		-	_	_	_	-	-	_	-	-	-	-	_	_	_	_
Community and public safety		447	447	447	447	447	447	447	447	447	447	447	447	5 369	5 595	5 840
Community and social services		331	331	331	331	331	331	331	331	331	331	331	331	3 973	4 140	4 322
Sport and recreation		-	-	_	_	-	-	_	-	-	-	-	_	_	_	_
Public safety		116	116	116	116	116	116	116	116	116	116	116	116	1 397	1 455	1 518
Housing		-	-	-	-	-	-	-	_	-	-	-	_	_	_	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	_	_	-
		3	3	3	3	3	3	3	3					00.070		
Economic and environmental services		257	257	257	257	257	257	257	257	3 257	3 257	3 257	3 257	39 079	30 816	32 052
Planning and development		21 3	21 3	21 3	21	21	21 3	21 3	21 3	21	21	21	21	248	258	269
Road transport		236	236	236	236	236	236	236	236	3 236	3 236	3 236	3 236	38 831	30 558	31 783
Environmental protection		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Trading services		338	338	338	338	338	338	338	338	338	338	338	338	4 053	4 223	4 409
Energy sources		_	-	_	_	_	_	_	-	-	_	_	_	_	_	_
Water management		_	_	_	_	_	_	_	_	-	-	-	_	_	_	_
Waste water management		_	_	_	_	_	_	_	_	-	-	-	_	_	_	_
Waste management		338	338	338	338	338	338	338	338	338	338	338	338	4 053	4 223	4 409
Other		-	_	_	_	_	-	_	_	-	-	-	_	_	_	_

References
1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

Total Revenue - Functional		20 689	20 689	20 689	20 689	20 689	20 689	20 689	20 689	20 689	20 689	20 689	21 141	248 719	248 017	258 798
Expenditure - Functional	_	40	40	40	4.0	4.0	40									
Governance and administration		12 408	12 408	12 408	12 408	12 408	12 408	12 408	12 408	12 408	12 408	12 408	12 409	148 901	157 253	163 909
Executive and council		959	959 10	959	959	959	959	959	959	1 959	1 959	1 959	1 960	23 513	24 500	25 578
Finance and administration Internal audit		305 144	305 144 2	305 144	305 144	305 144	305 144	305 144	305 144	10 305 144	10 305 144	10 305 144	10 306 144	123 661 1 727	130 953 1 800	136 452 1 879
Community and public safety		817	817	817	2 817	2 817	817	817	817	2 817	2 817	2 817	2 818	33 801	35 179	36 714
Community and social services Sport and recreation		442 –	442 –	442 -	442 -	442 -	442 -	442 -	442 -	1 442 -	1 442 -	1 442 -	1 443 –	17 306 -	18 033 –	18 814 –
Public safety Housing Health		1 320 55	1 320 55	1 320 55	1 320 55	1 320 55	1 320 55	1 320 55	1 320 55	1 320 55	1 320 55	1 320 55	1 320 55	15 841 655	16 464 682	17 189 712
Economic and environmental services		3 315	3 315	3 315	3 315	3 315	3 315	3 315	3 315	3 315	3 315	3 315	3 315	39 781	39 032	40 748
Planning and development		335	335	335	335	335	335	335	335	1 335	1 335	1 335	1 335	16 023	16 696	17 430
Road transport Environmental protection		980	980	980	980	980	980	980	980	1 980	1 980 –	1 980	1 980	23 758	22 336	23 318
Trading services		1 382	1 382	1 382	1 382	1 382	1 382	1 382	1 382	1 382	1 382	1 382	1 382	16 587	9 823	10 255
Energy sources		530	530	530	530	530	530	530	530	530	530	530	530	6 360	-	-
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management  Other		852 <b>351</b>	852 <b>351</b>	852 <b>351</b>	852 <b>351</b>	852 <b>351</b>	852 <b>351</b>	852 351	852 351	852 351	852 351	852 351	852 351	10 227 4 214	9 823 4 390	10 255 4 584
Oulei		20	20	20	20	20	20	20	20	331	331	331	331	4 2 14	4 390	4 304
Total Expenditure - Functional		273	273	273	273	273	273	273	273	20 273	20 273	20 273	20 276	243 283	245 677	256 210
Surplus/(Deficit) before assoc.		416	416	416	416	416	416	416	416	416	416	416	865	5 436	2 340	2 588
Share of surplus/ (deficit) of associate		_	_	_	_	_	_	_	_	_	_	_	_	-	_	_
Surplus/(Deficit)	1	416	416	416	416	416	416	416	416	416	416	416	865	5 436	2 340	2 588

References

Check Surplus/(Deficit) on A4

<sup>1.</sup> Surplus (Deficit) must reconcile with Budeted Financial Performance

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref						E	Budget Year	2021/22					Medium Ter	m Revenue and Framework	Expenditure
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Yea +2 2023/24
Multi-year expenditure to be appropriated	1															
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-	-	-	-	_	_	_
Vote 2 - Budget and Treasury		-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Vote 3 - Corporate Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Vote 4 - Community Services		-	-	-	-	-	-	-	-	-	-	-	-	_	-	_
Vote 5 - Public Works and Basic Services		563	563	563 563	563 563	563	563 563	563 563	2 563	2 563	2 563	2 563	2 563	30 758	13 546	14 142
Vote 6 - Planning and Development		-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	_	_	_
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	_	_	_
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	_	-	-	_	_	_	_
Capital multi-year expenditure sub-total	2	563 2	563	563 563	563 563	563	563	563 563	2 563	2 563	2 563	2 563	2 563	30 758	13 546	14 142
Single-year expenditure to be appropriated																
Vote 1 - Executive and Council		13	13	13	13	13	13	13	13	13	13	13	13	151	158	165
Vote 2 - Budget and Treasury		67	67	67	67	67	67	67	67	67	67	67	67	803	837	874
Vote 3 - Corporate Services		142	142	142	142	142	142	142	142	142	142	142	142	1 708	1 103	1 151
Vote 4 - Community Services		912	912	912 4	912	912 4	912 4	912 4	912	912	912	912	912	10 947	11 407	11 909
Vote 5 - Public Works and Basic Services		006	006	006	006	006	006	006	4 006	4 006	4 006	4 006	4 006	48 072	60 070	62 593
Vote 6 - Planning and Development		13	13	13	13	13	13	13	13	13	13	13	13	160	167	174
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Vote 13 - [NAME OF VOTE 13]		_	_	_	_	-	-	_	-	-	-	-	-	_	_	_

Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	_	-	-	_	-	-	_	-	-	_	-	_
Capital single-year expenditure sub-total	2	5 153	5 153	5 153	5 153	5 153	5 154	61 842	73 740	76 865						
Total Capital Expenditure	2	7 717	7 717	7 717	7 717	7 717	7 717	92 600	87 286	91 007						

#### Reference

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates

2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

Check Multi-Year Capital Expenditure (A5)
Check Single-Year Capital Expenditure (A5)
Check Total Capital Expenditure (A5)

Check Monthly Capital Expenditure per Function (SA29)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref						Bu	dget Year 2	021/22					Medium Ter	m Revenue and Framework	Expenditure
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Capital Expenditure - Functional	1															
Governance and administration		268	268	268	268	268	268	268	268	268	268	268	268	3 213	2 670	2 788
Executive and council		13	13	13	13	13	13	13	13	13	13	13	13	151	158	165
Finance and administration		255	255	255	255	255	255	255	255	255	255	255	255	3 061	2 512	2 623
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety		929	929	929	929	929	929	929	929	929	929	929	929	11 147	11 615	12 126
Community and social services		337	337	337	337	337	337	337	337	337	337	337	337	4 049	4 219	4 404
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		592	592	592	592	592	592	592	592	592	592	592	592	7 098	7 396	7 722
Housing		-	-	-	-	-	-	-	-	-	-	-	-	_	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services		6 228	6 228	228	228	228	6 228	228	228	6 228	6 228	6 228	6 228	74 740	69 354	72 286
Planning and development		6 013	6 013	013	6 013	013	6 013	6 013	6 013	6 013	6 013	6 013	6 013	72 153	66 658	69 471
Road transport		216	216	216	216	216	216	216	216	216	216	216	216	2 587	2 696	2 814
Environmental protection		-	_	-	-	-	-	-	-	-	-	-	-	-	-	_
Trading services		292	292	292	292	292	292	292	292	292	292	292	292	3 500	3 647	3 807
Energy sources		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		83	83	83	83	83	83	83	83	83	83	83	83	1 000	1 042	1 088

Waste management		208	208	208	208	208	208	208	208	208	208	208	208	2 500	2 605	2 720
Other		_	ı	-	_	-	-	_	_	_	-	-	-	_	-	_
Total Capital Expenditure - Functional	2	7 717	7 717	7 717	7 717	7 717	92 600	87 286	91 007							
Funded by:																
National Government		042	3 042	042	042	042	042	042	3 042	3 042	3 042	3 042	3 042	36 508	30 558	31 783
Provincial Government		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other transfers and grants		-	_	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital		042 3	3 042	042 3	042 3	042 3	042 3	042 3	042	3 042	3 042	3 042	3 042	36 508	30 558	31 783
Public contributions & donations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing		-	-	-	-	- ,	- ,	- ,	- ,	-	-	-	-	-	-	-
Internally generated funds		674	674	674	674	674	674	674	674	4 674	4 674	4 674	4 675	56 092	56 728	59 224
Total Capital Funding		7 717	7 717	7 717	7 717	7 717	92 600	87 286	91 007							

References

Check Total Capital Expenditure (A5) Check Total Capital Funding (A5)

Check Monthly Capital Expenditure per Municipal Vote (SA28)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS						Budget \	ear 2021/22						Medium Ter	m Revenue and Framework	Expenditure
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Cash Receipts By Source													1		
Property rates	2 168	168	168	168	2 168	2 168	2 168	2 168	2 168	2 168	2 168	2 168	26 021	27 114	28 307
Service charges - electricity revenue	_	_	_	_	_	_	_	_	_	_	_	_	_	_	-
Service charges - water revenue	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Service charges - sanitation revenue	_	_	_	_	_	_	-	_	-	-	-	_	_	_	_
Service charges - refuse revenue Service charges - other	243 –	243 –	243 –	243 –	243 -	243 -	243 -	243 -	243 -	243 -	243	243 -	2 911 –	3 039	3 176 -
Rental of facilities and equipment	96	96	96	96	96	96	96	96	96	96	96	96	1 157	14	14
Interest earned - external investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	528	528	528	528	528	528	528	528	528	528	528	528	6 338	8 604	8 983
Dividends received	_	_	_	_	_	_	_	_	-	-	_	_	_	_	-
Fines, penalties and forfeits	8	8	8	8	8	8	8	8	8	8	8	8	94	98	102
Licences and permits	91	91	91	91	91	91	91	91	91	91	91	91	1 089	1 135	1 184
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Operational	13 370	13 370	13 370	13 370	13 370	13 370	13 370	13 370	13 370	13 370	13 370	13 370	160 441	161 252	159 940
Other revenue	61	61	61	61	61	61	61	61	61	61	61	61	729	759	793

<sup>1.</sup> Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates

<sup>2.</sup> Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

l	16	16	16	16											
Cash Receipts by Source	565	565	565	565	16 565	16 565	16 565	16 565	16 565	16 565	16 565	16 565	198 780	202 015	202 498
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	3 042	042	3 042	3 042	3 042	3 042	3 042	3 042	3 042	3 042	3 042	3 042	36 508	30 558	31 783
(National / From Gardina Biothot)	042	042	042	042											
Transfers and subsidies - capital (monetary allocations)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
(National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public															
Corporatons, Higher Educational Institutions)															
Proceeds on Disposal of Fixed and Intangible Assets	715	715	715	715	715	715	715	715	715	715	715	715	8 581	4 950	15 168
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits  Decrease (increase) in non-current receivables	_	_	_	_	_	_	_	_	_	_	_	_	_	_	-
Decrease (increase) in non-current investments	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Total Cash Receipts by Source	20 322	20 322	20 322	20 322	20 322	20 322	20 322	20 322	20 322	20 322	20 322	20 323	243 869	237 523	249 450
Total Cash Receipts by Source	322	322	322	322	20 322	20 322	20 322	20 322	20 322	20 322	20 322	20 323	243 009	231 323	249 430
Cash Payments by Type			_												
Employee related costs	204	204	204	204	7 204	7 204	7 204	7 204	7 204	7 204	7 204	7 205	86 454	90 183	93 883
Remuneration of councillors	992	992	992	992	992	992	992	992	992	992	992	992	11 901	12 401	12 947
Finance charges	25	25	25	25	25	25	25	25	25	25	25	25	303	316	329
Bulk purchases - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases - Water & Sewer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials	357	357	357	357	357	357	357	357	357	357	357	358	4 290	4 470	4 665
Contracted services	319	319	319	319	4 319	4 319	4 319	4 319	4 319	4 319	4 319	4 319	51 830	44 529	48 376
Transfers and grants - other municipalities	-	-	-	-	_	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other	172	172	172	172	172	172	172	172	172	172	172	172	2 068	2 155	2 250
	2	2	2	2											
Other expenditure	331 15	331 15	331 15	331 15	2 331	2 331	2 331	2 331	2 331	2 331	2 331	2 332	27 972	26 684	27 856
Cash Payments by Type	401	401	401	401	15 401	15 401	15 401	15 401	15 401	15 401	15 401	15 403	184 817	180 737	190 305
Other Cash Flows/Payments by Type															
Capital assets	717	7 717	7 717	7 717	7 717	7 717	7 717	7 717	7 717	7 717	7 717	7 717	92 600	87 286	91 007
Repayment of borrowing	-	-	_	_	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments	-	-	-	-	_	-	-	-	-	-	-	-	-	-	-
Total Cash Payments by Type	23 118	23 118	23 118	23 118	23 118	23 118	23 118	23 118	23 118	23 118	23 118	23 120	277 417	268 023	281 313
NET INCREASE/(DECREASE) IN CASH HELD	(2 795)	(2 795)	(2 795)	(2 795)	(2 795)	(2 795)	(2 795)	(2 795)	(2 795)	(2 795)	(2 795)	(2 798)	(33 548)	(30 501)	(31 863)
Cash/cash equivalents at the month/year begin:	125 422 122	122 627 119	119 831 117	117 036	114 240	111 445	108 649	105 854	103 059	100 263	97 468	94 672	125 422	91 875	61 374
Cash/cash equivalents at the month/year end:	627	831	036	114 240	111 445	108 649	105 854	103 059	100 263	97 468	94 672	91 875	91 875	61 374	29 511

#### <u>Reference</u>

1. Note that this section of Table SA 30 is deliberately not linked to Table A4 because timing differences between the invoicing of clients and receiving the cash means that the cashflow will differ from budgeted revenue, and similarly for budgeted expenditure. However for the MTREF it is now directly linked to A7.

KZN436 Dr Nkosazana Dlamini Zuma - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2017/18	2018/19	2019/20		Current Yea	ar 2020/21		2021/22 Mediu	ım Term Revenue Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - Executive and Council		-	-	-	-	-	-	_	-	_	-
Vote 2 - Budget and Treasury		_	_	_	-	-	_	_	_	_	-
Vote 3 - Corporate Services		_	-	-	-	-	_	_	_	_	-
Vote 4 - Community Services		_	-	-	-	7 000	7 000	_	_	_	-
Vote 5 - Public Works and Basic Services		_	_	_	26 290	34 969	34 969	236	30 758	13 546	14 142
Vote 6 - Planning and Development		_	_	_	-	-	_	_	_	_	_
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	_	_	_	_	_
Vote 8 - [NAME OF VOTE 8]		_	_	_	_	_	_	_	_	_	_
Vote 9 - [NAME OF VOTE 9]		_	_	_	_	_	_	_	_	_	_
Vote 10 - [NAME OF VOTE 10]		_	_	_	_	_	_	_	_	_	_
Vote 11 - [NAME OF VOTE 11]		_	_	_	_	_	_	_	_	_	_
Vote 12 - [NAME OF VOTE 12]		_	_	_	_	_	_	_	_	_	_
Vote 13 - [NAME OF VOTE 13]		_	_	_	_	_	_	_	_	_	_
Vote 14 - [NAME OF VOTE 14]		_	_	_	_	_	_	_	_	_	_
Vote 15 - [NAME OF VOTE 15]		_	_	_	_	_	_	_	_	_	_
Capital multi-year expenditure sub-total		-	-	-	26 290	41 969	41 969	236	30 758	13 546	14 142
Single-year expenditureto be appropriated	2										
Vote 1 - Executive and Council		_	13	_	577	632	632	30	151	158	165
Vote 2 - Budget and Treasury		_	230	1 613	360	426	426	2	803	837	874
Vote 3 - Corporate Services		_	278	_	691	1 061	1 061	27	1 708	1 103	1 151
Vote 4 - Community Services		_	_	8 020	10 276	6 909	6 909	158	10 947	11 407	11 909
Vote 5 - Public Works and Basic Services		67 050	50 274	66 764	62 753	68 441	68 441	29 082	48 072	60 070	62 593
Vote 6 - Planning and Development		-	438	2 246	130	170	170	7	160	167	174
Vote 7 - [NAME OF VOTE 7]		_	-	_	-	-	-	_	_	_	"-
Vote 8 - [NAME OF VOTE 8]		_	_	_	_	_	_	_	_	_	_
Vote 9 - [NAME OF VOTE 9]		_	_	_	_	_	_	_	_	_	_
Vote 10 - [NAME OF VOTE 10]		_	_	_	_	_	_	_	_	_	_
Vote 11 - [NAME OF VOTE 11]		_	_	_	_	_	_	_	_	_	_
Vote 12 - [NAME OF VOTE 12]		_	_	_	_	_	_	_	_	_	_
Vote 13 - [NAME OF VOTE 13]		_	_	_	_	_	_	_	_	_	_
Vote 14 - [NAME OF VOTE 14]		_	_	_	_	_	_	_	_	_	_
Vote 15 - [NAME OF VOTE 15]		_	_	_	_	_	_	_	_	_	_
Capital single-year expenditure sub-total		67 050	51 233	78 643	74 787	77 639	77 639	29 307	61 842	73 740	76 865
Total Capital Expenditure - Vote	3,7	67 050	51 233	78 643	101 077	119 608	119 608	29 543	92 600	87 286	91 007
Capital Expenditure - Functional											
Governance and administration		578	492	1 613	2 376	2 867	2 867	594	3 213	2 670	2 788
Executive and council		-	262	-	577	632	632	102	151	158	165
Finance and administration		-	230	1 613	1 799	2 235	2 235	491	3 061	2 512	2 623
Internal audit		578	-	-	-	-	-	-	-	-	_
Community and public safety		-	3 758	8 020	10 826	14 459	14 459	1 117	11 147	11 615	12 126
Community and social services		-	3 594	794	1 816	1 816	1 816	135	4 049	4 219	4 404
Sport and recreation		-	18	_	-	_	_	_	_	_	_
Public safety		-	146	7 227	9 010	12 643	12 643	981	7 098	7 396	7 722
Housing		_	-	-	-	-	-	-	-	-	-
Health		-	-	-	_	_	_	_	_	_	_
Economic and environmental services		66 471	43 660	66 764	87 876	99 766	99 766	27 833	74 740	69 354	72 286

Planning and development		66 471	43 660	29 774	83 384	95 299	95 299	27 693	72 153	66 658	69 471
Road transport		-	-	36 991	4 491	4 467	4 467	140	2 587	2 696	2 814
Environmental protection		_	_	-	-	-	-	-	2 301	2 030	2014
Trading services		_	3 324	2 246	_	2 516	2 516	_	3 500	3 647	3 807
										3 047	
Energy sources		-	-	-	-	-	-	-	-	_	-
Water management		-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	2 516	2 516	-	1 000	1 042	1 088
Waste management		-	3 324	2 246	-	-	-	-	2 500	2 605	2 720
Other		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	3,7	67 050	51 233	78 643	101 077	119 608	119 608	29 543	92 600	87 286	91 007
Funded by:											
National Government		40 066	26 660	27 149	26 989	26 658	26 658	13 129	36 508	30 558	31 783
Provincial Government		-	-	0	85	2 409	2 409	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National /											
Provincial Departmental Agencies, Households, Non-profit Institutions,		-	_	_	_	_	_	_	_	-	_
Private Enterprises, Public Corporatons, Higher Educational Institutions)											
Transfers recognised - capital	4	40 066	26 660	27 149	27 074	29 067	29 067	13 129	36 508	30 558	31 783
Public contributions & donations	5	_	_	_	_	_	_	_	_	_	_
Borrowing	6	-	_	_	_	_	_	_	_	-	_
Internally generated funds		26 984	24 573	51 494	74 003	90 541	90 541	16 414	56 092	56 728	59 224
Total Capital Funding	7	67 050	51 233	78 643	101 077	119 608	119 608	29 543	92 600	87 286	91 007

#### References

- 1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).
- 2. Include capital component of PPP unitary payment. Note that capital transfers are only appropriated to municipalities for the budget year
- 3. Capital expenditure by functional classification must reconcile to the appropriations by vote
- 4. Must reconcile to supporting table SA20 and to Budgeted Financial Performance (revenue and expenditure)
- 5. Must reconcile to Budgeted Financial Performance (revenue and expenditure)
- 6. Include finance leases and PPP capital funding component of unitary payment total borrowing/repayments to reconcile to changes in Table SA17
- 7. Total Capital Funding must balance with Total Capital Expenditure
- 8. Include any capitalised interest (MFMA section 46) as part of relevant capital budget

Check Capital Expenditure per Municipal Vote with Capital Expenditure per Function Check Capital Expenditure per Municipal Vote with Capital Funding Check Capital Expenditure per Function with Capital Funding	- - -	:	:		- - -		:		:	:	
Capital Expenditure as per Project - SA34a	67 049 563,97	51 232 636,15	60 205 054,57	71 627 061,00	57 626 621,00	57 626 621,00	####	!#######	#######################################	###########	
Capital Expenditure as per Project - SA34b	-	-	-	15 319 614,00	29 475 381,00	29 475 381,00	####	########	################	###############	
Capital Expenditure as per Project - SA34e	-	-	18 437 619,45	14 130 803,00	32 505 885,00	32 505 885,00	####	########	################	###############	
Total	67 049 563,97	51 232 636,15	78 642 674,02	101 077 478,00	119 607 887,00	119 607 887,00	####	#######################################	#################	################	
Check Capital Expenditure per Project with Function	-	-	-0,02	-	-	-		-		-	

### DR NKOSAZANA DLAMINI ZUMA LOCAL MUNICIPALITY'S

2021/2022 DRAFT

SDBIP REPORTING TEMPLATES PER DEPARTMENT

### 2021/22 SDBIP FOR THE OFFICE OF THE MUNICIPAL MANAGER

# BACK TO BASICS PILLAR 5: BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS & GOOD GOVERNANCE KEY PERFORMANCE AREA: CROSS CUTTING INTERVENTIONS & GOOD-GOVERNANCE& PUBLIC PARTICIPATION

IDP NO.	WAR D	GENERAL KPI	STRATEGIC OBJECTIVE	PROJECT	KEY PERFORMANC E INDICATOR	BASELINE	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3 TARGET	QUARTER 4 TARGET	RESPONSIBLE DEPARTMENT	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								BUDGET PROJECTION S	BUDGET PROJECTION S	BUDGET PROJECTION S	BUDGET PROJECTION S			
OMM 1	All	The percentage of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's IDP	To review and develop a multi-year strategic plan that responds to the needs of the community by 30 June 2022	Review of 2021/22 IDP	Number of IDP reviews	Adopted 2019/20 IDP	1 final reviewed IDP for 2022/23 adopted by Council	Develop IDP Process Plan	Conduct 1 IDP Roadshow	1 Reviewed Draft IDP for 2022/2023 submitted to Council& MEC: Cogta	Conduct 1 IDP Roadshow and 1 final reviewed IDP for 2022/23 adopted by Council and submitted to MEC: Cogta	Strategic Support Services Unit	R405 000.00	Quarter 1: Process Plan Advert Council Resolution  Quarter 2:  Attendance Register, IDP Roadshows Minutes and Agenda  Quarter 3: Draft IDP Council Resolution Proof of Submission and Advert  Quarter 4:  Final IDP Advert Council Resolution and Proof of Submission and Advert  Council Resolution Proof of Submission and Advert  Final IDP Advert Council Resolution and Proof of Submission Attendance registers and Minutes of IDP Roadshows
									R152 000.00					

OMM 2	All	NA	Conduct Performance Assessments for Section 54/56 managers by 30 June 2022	Conducting Performance Assessments for S54/56 Managers	Number of Performance Assessments conducted	4 Performance Assessments reports produced in 2019/20 FY	04 Performance Assessments of Section 54/56 Managers conducted (Q1&3 Informal&Q2 and Q4 formal)	0	1 Informal Performance Assessments for Q1 of 2021/22	1 Mid-year performance Assessments for S54A&56 Managers	1 informal performance Assessments for S54A&56 Managers	Strategic Support Services Unit	Operationa	Quarter 1: Report for the 2019/20 PMS Assessments Attendance Register Council Resolution  Quarter 2: Report for the Q1 PMS Assessments Attendance Register  Quarter 3: Mid-year Performance Report for PMS Assessments & Attendance Register Council Resolution  Quarter 4: Report for the Q3 PMS Assessments Attendance Register Council Resolution
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OMM 3   AII	N/A	Consolidate performance periodic reports and submit to council structures by 30 June 2022	Submission of SDBIP, Quarterly Performance Reports, Mid Year Reports and Annual Report (including APR) to Council/oversigh t structures	Number of Performance reports submitted	Reports approved by Council in 2019/20 Financial Year	performance reports submitted toAPAC & Council (quarterly, mid year and Annual Report)	1	1	1	1	Strategic Support Services Unit	Operationa	Quarter 1 2019/20 APR Proof of Submission to AG &Cogta  Quarter 2 2020/21 First Quarter Performance Report Council Resolution  Quarter 3 2020/21 Q2 &Mid-year Performance Report Council Resolution 2019/20 Annual Report & Oversight Report Proof of Submission to COGTA, AG, Treasury  Quarter 4 Third Quarter Performance Report Council Resolution 2019/20 Annual Report & Coursight Report Proof of Submission to COGTA, AG, Treasury
OMM 4 All	NA	To inculcate a culture of good governance, compliance and effective internal controls by 30 June 2022	Risk Management	Number of risk registers developed	Risk Assessments held in March 2020	Conduct 1 Risk Assessment workshop & 2 risk management follow ups carried-out	1 follow up on risk management action plan	N/A	1 follow up on risk management action plan	1 risk assessment workshop	Internal Audit Unit	Operationa	Quarter 1 Updated risk register Summary report on progress made on risk management  Quarter 2 NA Quarter 3 Summary report on progress made on risk management signed by department managers and Risk Officer  Quarter 4: Attendance register 2020/21 risk register

OMM 5	All	NA	To inculcate a culture of good governance, compliance and effective internal controls by 30 June 2022	Carry-out Internal Audits	Number of internal audit reports submitted to APAC	4 reports issued in 2019/20 financial year	4 quarterly audit reports submitted to APAC	1	1	1	1	Internal Audit Unit	Operationa I	Quarter 1- Quarter 4Status of implementation of Internal Audit Action Plan Minutes of APACAttendanc e register of APAC
								0	0					
OMM 6	All	NA	To inculcate a culture of good governance, compliance and effective internal controls by 30 June 2022	Implementation of the Anti-Fraud and Anti-Corruption strategy	Number of reports on the Implementation of the Anti-fraud and Anti-Corruption strategy	2019/20 Approved Anti- fraud and Anti- Corruption strategy	4 Quarterly reports on implementatio n of the Anti-Fraud and Anti-Corruption strategy submitted to Manco and Audit Committee	1	1	1	1	Internal Audit Unit	Operationa I	Quarter 1- Quarter 4: Signed reports on implementation of the Anti-Fraud and Anti- Corruption strategy Minutes of audit committee and attendance registers of APAC
								0	0					
OMM 7	All	NA	To encourage participation of the local community in the affairs of the municipality by 30 June 2022	Publishing of municipal programmes through social media	Number of municipal programmes published in different media platforms	20 municipal programmes published in different media platforms in 2019/20	20 municipal programmes published in different media platforms	5	5	5	5	Communication s Unit		Quarter 1-4 Detailed reports on activities undertaken by Communications Unit Dated articles from newspapers
								R52 550	R52 550					
OMM 8	All	Good governance	To inculcate a culture of good governance, compliance and effective internal controls by 30 June 2022	Reviewal of policies, strategies& charters	Number of policies, strategies& charters reviewed	1 Audit 1 Committee Charter 1 Internal Audit Charter 1 Anti-fraud and anti-corruption Strategy 1 ERM Framework 1 PMS Framework/Polic y	4 Policies, 2 Strategies & 2 Charters reviewed	NA	NA	NA	Review of 1 Audit 1Committee Charter, 1 Internal Audit Unit Charter, 1 Anti-fraud and anti- corruption Strategy and 1ERM Framework 1 PMS / Frameworl	Internal Audit Unit	Operationa I	Quarter 1: NA Quarter 2: NA Quarter 3: NA Quarter 4: Council Resolution Attendance Register Signed policies

OMM 9	All	N/A	To inculcate a culture of good governance compliance and effective internal controls by 30 June 2022	Implementation of AG's action plan in response to 2019/2020 Audit Report	Percentage of audit findings resolved	100 % of 2018/19 AG findings resolved in 2019/2020 fy	100% of 2019/20 AG's Audit findings resolved	NA	NA	50%	100%	Internal Audit Unit	Operationa I	Quarter 1- 2 NA  Quarter 3-4 Progress Report on the implementation of 2019/20 Audit Action Plan Council Resolution Attendance Registers
								0	0					
OMM 10	All	N/A	To improve organisationa I performance for effective service delivery by 30 June 2022	Submission of Back to Basics reports	Number of Back to Basics reports submitted to COGTA	12 monthly B2B reports & 4 Quarterly reports	12 monthly & 4 quartely back to basics reports submitted to COGTA	3 monthly reports & 1 quartely report	3 monthly report & 1 quartely report	3 monthly & 1 quartely report	3 monthly & 1 quartely report	Strategic Support Services Unit	Operationa I	Quarter 1- Quarter 4  Progress Reports on Back to Basics Proof of Submission to COGTA
								NIL	NIL					
OMM 11	All	The percentage of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of municipality's integrated development plan	To inculcate a culture of good governance compliance and effective internal controls by 30 June 2022	Capital budget expenditure	Percentage of a municipality's annual capital budget actually spent on capital projects	85% of capital budget expenditure on 2019/20	100% of a municipality's annual capital budget actually spent on capital projects	25%	50%	75%	100%	MM's Office		Quarter 1-4 Council Resolution noting the Quartley Expenditure Report

DTPS0 All	N/A	Development of Spatial Development Framework	Number of Spatial Development Frameworks developed	2019/2020 Reviewed Spatial Development Framework	1 Spatial Development Framework Developed	Inception Report	Status Quo Report	1 Draft SDF developed and noted by Council	1 SDF adopted by Council	Development and Town Planning	R600 000	Quarter1:  (1) Terms of Reference (2) Appointment Letter  Quarter 2:  (1) Inception Report and Status Quo Report  Quarter 3:  (1) Draft SDF (2) Council Resolution for noting Draft SDF  Quarter 4:  (1) Final SDF (2) Council resolution for Adoption of Final SDF
DTPS0 Ward 10	N/A	Bulwer Township Establishment	Number of General Plans submitted to Surveyor General for approval	Draft subdivision layout plan developed in 2019/2020 financial year	Development of Final Subdivision Layout Plan	Procurement Processes	Development of Final Subdivision Layout Plan	Submission of SPLUMA application to MPT for the approval of subdivision layout	Submission of 1 Bulwer General Plan to Surveyor General for approval	Development and Town Planning	R500 000	Quarter1: (1) Terms of Reference(2) Appointment LetterQuarter 2:(1) Final Subdivision LayoutQuarter 3:(1) Proof of Advert(2) Record of Decision from MPTQuarter 4:(1) Letter of submission to Surveyor General

DTPS0 3	All	N/A	Land Development Management	Percentage of Land Development Applications processed within 60 days from closing date of comments or confirmation that the application is complete in line with SPLUMA	80% of Land Development Applications processed within 60 days from closing date of comments or confirmation that the application is complete and in line with SPLUMA in 2019/2020 fy	100 % of Land Development Applications processed within 60 days from closing date of comments or confirmation that the application is complete and in line with SPLUMA	100 % of land development applications processed within 60 days from closing date of comments or confirmation that the application is complete	100 % of land development applications processed within 60 days from closing date of comments or confirmation that the application is complete	100 % of land development applications processed within 60 days from closing date of comments or confirmation that the application is complete	100% of land development applications processed within 60 days from closing date of comments or confirmation that the application is complete	Development and Town Planning	Opex	Quarter 1: Signed Land Development Applications Register  Quarter 2: Signed Land Development Applications Register  Quarter 3: Signed Land Development Applications Register  Quarter 4: Signed Land Development Applications Register
DTPS0 4	All	N/A	Approval of Building Plans	Percentage of building plans processed in line with NBR	20 Building plansprocessed within 30/60 days of receipt in 2019/20 FY	100% of building plans processed within 30/60 days of receipt in line with NBR	building plans processed within 30/60 days of receipt	building plans processed within 30/60 days of receipt	building plans processed within 30/60 days of receipt	building plans processed within 30/60 days of receipt	Development and Town Planning	Opex	Quarter 1: Building Plans Register with actual date for receipt and approval  Quarter 2: Building Plans Register with actual date for receipt and approval  Quarter 3: Building Plans Register with actual date for receipt and approval  Quarter 4: Building Plans Register with actual date for receipt and approval  Quarter 4: Building Plans Register with actual date for receipt and approval

DTPS0 5	Ward 14	The percentage of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of municipality's integrated development plan	To improve and optimise land usage by 30 June 2023	Creighton Township Establishment	Number of General Plans submitted to Surveyor General for approval	New Project	1 Layout plan approved by the MPT	Inception report and draft Creighton precinct plan	Final Creighton and draft division layout plan	Final Subdivision layout	Approval of the subdivision layout by MPT	Development and Town Planning	

# 2021/22 SDBIP: CORPORATE SUPPORT SERVICES DEPARTMENT BACK TO BASICS PILLAR 3& 5: BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS & GOOD GOVERNANCE

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		STRATEGIC OBJECTIVE	PROJECT	KEY PERFORMANCE INDICATORS	BASELINE	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	RESPONSIBLE DEPARTMENT	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
							BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS			
All	NA	To review 27 existing HR policies to improve effectiveness and efficiency in service delivery by 30 June 2022.	Review 27 existing HR policies	Number of policies reviewed and approved by Council	27 HRM policies (2019/2020)	Review and approve 27 existing HR policies	NA	27 HR Policies presented to LLF	Review and Present 27 existing HR policies to Corporate Services Committee	Present 27 existing HR policies to Corporate Services Committee and approval of 27 HR existing policies by Council	Corporate Support Services	NA	Quarter 1 NA Quarter 2 LLF Attendance register Minutes Quarter 3 Attendance register and minutes: Corporate Services Committee Quarter 4 Attendance Register Council Resolution with a List of Final 27 Policies
	NA	Capacitating employees on HR strategy, HR Plan and 27 existing policies existing HR policies to improve effectiveness and efficiency in service delivery by 30 June 2022.	Workshoping employees on HR Policies and HR Strategies	Number of Workshops conducted on HR policies	HR policies workshopped in 2019/20	Conduct 2 workshops on HR Policies by 31 March 2022	1	NA	1	1	Corporate Support Services	N/A	Quarter 1 & 3 Attendance Register Signed Workshop Report  Quarter 2 - 4 N/A
WARD	GENERAL KPI	STRATEGIC OBJECTIVE	PROJECT	KEY PERFORMANCE INDICATORS	BASELINE	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	RESPONSIBLE DEPARTMENT	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	All	WARD GENERAL KPI  AII NA  NA  WARD GENERAL	All NA To review 27 existing HR policies to improve effectiveness and efficiency in service delivery by 30 June 2022.  NA Capacitating employees on HR strategy, HR Plan and 27 existing policies existing HR policies to improve effectiveness and efficiency in service delivery by 30 June 2022.	All NA To review 27 existing HR policies to improve effectiveness and efficiency in service delivery by 30 June 2022.  NA Capacitating employees on HR strategy, HR Plan and 27 existing policies existing HR policies existing HR policies existing HR policies existing HR policies to improve effectiveness and efficiency in service delivery by 30 June 2022.  WARD GENERAL STRATEGIC PROJECT	WARD GENERAL KPI  NA  To review 27 existing HR policies to improve effectiveness and efficiency in service delivery by 30 June 2022.  NA  Capacitating employees on HR strategy, HR Plan and 27 existing HR policies existing HR policies and HR Strategies  WARD GENERAL KPI  WARD GENERAL KPI  NA  Review 27 existing HR policies and efficiency in service delivery by 30 June 2022.  WEYPERFORMANCE INDICATORS  Number of policies reviewed and approved by Council  Workshoping employees on HR Policies and HR Strategies  Number of Workshops conducted on HR policies and HR Strategies  Number of Workshops conducted on HR policies and HR Strategies  Number of Workshops conducted on HR policies and HR Strategies  Number of policies reviewed and approved by Council	NA	All NA To review 27 existing HR policies to improve effectiveness and efficiency in service delivery by 30 June 2022.  NA Capacitating employees on HR Strategy, HR Plan and 27 existing policies existing HR policies and HR Strategies existing HR policies to improve effectiveness and efficiency in service delivery by 30 June 2022.  NA Capacitating employees on HR Policies and HR Policies and HR Strategy, HR Plan and 27 existing policies existing HR policies to improve effectiveness and efficiency in service delivery by 30 June 2022.  WARD GENERAL STRATEGIC OBJECTIVE PROJECT KEY PERFORMANCE TARGET  Number of policies reviewed and approve 27 existing HR policies workshops (2019/2020)  Review and approve 27 existing HR policies workshops on HR Policies workshops in 2019/20 workshops and HR Policies to improve effectiveness and efficiency in service delivery by 30 June 2022.  WARD GENERAL STRATEGIC OBJECTIVE PROJECT KEY PERFORMANCE BASELINE ANNUAL TARGET	WARD GENERAL KPI OBJECTIVE PROJECT KEY PERFORMANCE INDICATORS  All NA To review 27 existing HR policies to improve effectiveness and efficiency in service delivery by 30 June 2022.  NA Capacitating employees on HR Strategy, HR Policies weisting HR policies to improve effectiveness and HR Policies existing PR policies to improve effectiveness and HR Policies existing PR policies to improve effectiveness and HR Policies and HR Strategy. HR Policies to improve effectiveness and efficiency in service delivery by 30 June 2022.  WARD GENERAL STRATEGIC OBJECTIVE PROJECT KEY PERFORMANCE RIPERFORMANCE INDICATORS  Review and policies reviewed and approved by Council 27 HR policies dand approve 27 existing HR policies workshops conducted on HR policies workshops in 2019/20 policies by 31 March 2022.	NA   Capacitating employees on HR strategy, HR Pian and 27 existing HR policies on HR Pian and 27 existing HR policies on HR Pian and 27 existing HR policies on HR Sistategy, HR Pian and 27 existing HR policies over effectiveness and efficiency in service effectiveness and HR policies on HR Sistategy, HR Pian and 27 existing HR policies existing HR policies on HR strategy, HR Pian and 27 existing hR policies existing hR pol	WARD   SENERAL   STRATEGIC OBJECTIVE   PROJECT   KEY PERFORMANCE INDICATORS   BASELINE   ANNUAL TARGET   QUARTER 2   QUARTER 3   QUARTER 2   QUARTER 3   QUARTER 3   QUARTER 3   QUARTER 3   QUARTER 2   QUARTER 3   QUARTER	WARD   GENERAL   STRATEGIC   OBJECTIVE   PROJECT   KEY PEFFORMANCE INDICATORS   BASELINE   TARGET   QUARTER 1   QUARTER 2   QUARTER 3   QUARTER 4	WARD   GENERAL   STRATEGIC   PROJECT   KEY PERFORMANCE INDICATORS   BASELINE   ANNUAL TARGET   QUARTER 2   QUARTER 3   QUARTER 4   RESPONSIBLE DEPARTMENT	WARD   GENERAL   Comparate   FROJECT   FROJECT   FROJECT   FROJECTIONS   FROJECTIONS

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									PROJECTIONS	BUDGET PROJECTIONS				
								T NOCES !!S!!S	T NOVE OF THE PARTY OF THE PART	T NOOLO II SI	110020113113			
CORP 3	All	N/A	To maintain a healthy & safe work environment within the municipality for efficient and effective service delivery by 30 June 2022	Coordinating Occupational Health and Safety Meetings	Number of OHS Meetings coordinated	OHS Policy and OHS Committee in place	4 OHS Meetings coordinated	1	1	1	1	Corporate Support Services	NA	Quarter 1-4 Attendance Register & Minutes
		<u> </u>	<u> </u>		<u> </u>	<u> </u> '		NIL		NIL				
CORP		The	To conneitate	Coordination of	Number of	66	Train 60	NA NA	20	20	20	Corporate	228	Quarter 1
4		percentage of a municipality's budget actually spent on	To capacitate all municipal employees to improve performance of the set objectives by 30 June 2022	Training Programmes	employees trained	Employees	Employees as per the WSP	NA .	20		20	Support Services	659,00	NA Quarter 2- 4 Attendance Registers Signed Close-Out Training Reports
		1	1		'	'		NIL	76	76				
IDD	WADD	CENEDAL	CTRATECIC	PROJECT	VEV	DACELINE	ANNULAL	OHARTER 4	219,66	219,66	OHADTED 4	DECDONCIDI E	ANNILIAI	PORTFOLIO OF
IDP NO.		GENERAL KPI	STRATEGIC OBJECTIVE	PROJECT	KEY PERFORMANCE INDICATORS	BASELINE	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	RESPONSIBLE DEPARTMENT	ANNUAL BUDGET	EVIDENCE
								BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS			

CORP 5	All	The percentage of a municipality's budget actually spent on implementing its worksplace skills plan	To capacitate all municipal Councillors to improve performance of the set objectives by 30 June 2022	Councillor Training	Number of Councillors training programmes corodinated	2 Councillors Training Programmes conducted in the 2019/20 financial year	2 Councillor Training Programmes coordinated as per the WSP	Development of Training Specifications	1	1	2	Corporate Support Services	209 000,00	Quarter 1 Specification Quarter 2 Attendance Register Signed Close-out Report Quarter 3 Attendance Register Signed Close-out Report Quarter 4 N/A
								R0	R104 500	R104 500	R0			
CORP 6	All	N/A	To maintain a secure an accessible records storage system to support the effective operations of the municipality by 30 June 2022	Develop Promotion of Access to Information Policy	Number of Promotion of Access to Information policy approved and workshoped to relevent internal employees	Draft Promotion of Access to Information Policy	1 Promotion of Access to Information Policy approved by Council and workshopped to relevant employees	Workshop relevant internal staff	N/A	N/A	1 Promotion of Access to Information Manual approved by Council	Corporate Support Services	Operational	Quarter 1 Attendance Register Workshop Report Quarter 2 N/A Quarter 3 N/A Quarter 4 Council Resolution Attendance Register
								0		0	0			
IDP NO.	WARD	GENERAL KPI	STRATEGIC OBJECTIVE	PROJECT	KEY PERFORMANCE INDICATORS	BASELINE	ANNUAL TARGET	0 QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	RESPONSIBLE DEPARTMENT	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE

All	N/A	To provide responsive information and communication technology processes for effective operations in the municipality by 30 June 2022	Review ICT Governance Framework and 7 existing ICT Policies	Number of ICT policies & Frameworks approved & workshopped to relevant employees	ICT Governance Framework & 7 ICT Policies adopted by Council 2019/20	7 ICT policies and 1 ICT governance framework approved by Council and workshopped to relevant employees	1 Workshop to relevant internal staff	NA	Review 7 ICT policies and 1 ICT governance framework and present to Corporate Services Committee	7 ICT policies and 1 ICT governance framework and presented to Corporate Services Committee and approved by Council	Corporate Support Services	Operational	Quarter 1Attendance RegisterSigned Workshop Report Quarter 2NAQuarter 3Attendance registerMinutes (Corporate Support Service Committee)Quarter 4Council resolutionAttendance Register
							0	0	0	0			
All	NA	To inculcate a culture of good governance compliance and effective internal controls by 30 June 2022	Implementation of Municipal Calendar of Meetings	Number of Council meetings coordinated	08 Council meetings coordinated in 2019/20	9 Council Meetings coordinated	2	2	3	2	Corporate Support Services	Operational	Q1-Q4 Notice Attendance Registers Minutes
WARD	CENEDAL	STRATEGIC	DDO IECT	KEV	DACEI INE	ANNITAL	OLIADTED 1	OLIABTED 2	OHARTER 2	OLIABTED 4	DESDONSIBLE	ANNITAL	PORTFOLIO OF
WAILD	KPI	OBJECTIVE	T NOCE T	PERFORMANCE INDICATORS	DAGLEME	TARGET	COARTER	WOAKTEK 2	COARTERS	WOAKTEK 4	DEPARTMENT	BUDGET	EVIDENCE
							BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS			
	NA	To inculcate a culture of good governance	Compilation of Council Resolution	Number of Council Resolution Registers	08 Council Resolution Registers produced	9 Council Resolution Registers produced	2	2	3	2	Corporate Support Services	NA	Q1-Q4 Signed Council Resolution Register
	AII	AII NA  WARD GENERAL KPI	All NA To inculcate a culture of good governance compliance and effective internal controls by 30 June 2022  WARD GENERAL KPI STRATEGIC OBJECTIVE	All NA To inculcate a Compilation of NA To inculcate a Compilation of Manager Properties of NA To inculcate a Compilation of NA To i	All NA To inculcate a controls by 30 June 2022  WARD GENERAL KPI  NA To inculcate a Compilation of Number of Council meetings  NA To inculcate a Compilation of Number	responsive information and communication technology processes for effective operations in the municipality by 30 June 2022  All NA To inculcate a culture of good governance compiliance and effective internal controls by 30 June 2022  WARD GENERAL KPI  NA To inculcate a Compiliation of Number of Compiliation of Comp	Royermance   Framework and 7 existing   CT Policies   Framework and 7 existing   CT Policies   Framework and 7 existing   CT Policies   Policies   Framework and 7 existing   CT Policies   Policies	responsive information and communication and communication and communication technology processes for effective operations in the municipality by 30 June 2022  All NA To inculcate a culture of good governance and effective internal controls by 30 June 2022  WARD GENERAL KPI OBJECTIVE  NA To inculcate a culture of Gobjective internal controls by 30 June 2022  WARD GENERAL STRATEGIC OBJECTIVE  PROJECT KEY PERFORMANCE INDICATORS  Governance Framework approved & To ICT governance framework adopted by Council and workshopped to relevant employees  OB Council and workshopped to relevant employees  OB Council meetings coordinated in 2019/20  OB Council To ICT governance framework approved by Council and workshopped to relevant employees  OB Council and workshopped to relevant employees  OB Council Meetings coordinated in 2019/20  OB Council To ICT governance framework approved by Council and workshopped to relevant employees  OB Council and Workshopped to r	responsive information and communication and communication technology processes for effective operations in the municipality by 30 June 2022  All NA To inculcate a culture of good governance compliance and effective internal controls by 30 June 2022  WARD GENERAL KPI STRATEGIC OBJECTIVE  NA To inculcate a controls by 30 June 2022  NAA To inculcate a Compliation of Number of	Reponsive   Governance   Information   Inf	responsive information and many communication technology processes for effective operations in the municipality by 30 June 2022  MARD  GENERAL  KPI  WARD  GENERAL  KPI  ROJECT  ROJECTIONS  R	responsive information of Framework and round information of Framework and round interest in the completed in the complete in t	Responsive Information   Recommendation   Recommendatio

CORP 10	NA	To inculcate a culture of good governance compliance and effective internal controls by 30 June 2022	Implementation of complaints management policy	Percentage of complaints relating to local municipal services referred to the relevant department	100% of complaints relating to local municipal services referred to relevant departments and responded to.	100% of complaints relating to local municipal services referred to relevant departments responded	100%	100%	100%	100%	Corporate Support Services	NA	Q1-Q4 Quartely Complaints Management reportsubmitted to Finance Committee
CORP 11	NA	To capacitate all municipal employees to improve performance of the set objectives by 30 June 2022	Cascading of PMS to lower level staff	Percentage of progress made in the cascading of PMS to lower level staff	New Project	50% of progress made in the cascading of PMS to lower level staff	0%	20%	40%	50%	Corporate Support Services	NA	Q2-Q4 Quarterly progress report submitted to MANCO

### BUDGET AND TREASURY OFFICE DRAFT 2021/22 SDBIP/SCORECARD

### BACK TO BASICS PILLAR 4: SOUND FINANCIAL MANAGEMENT KEY PERFORMANCE AREA: FINANCIAL VIABILITY AND MANAGEMENT

IDP / SDBIP NO.	GENERAL KPI	STRATEGIC OBJECTIVES	STRATEGY	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	QUARTER 1 TARGET	QUARTER 2 TARGET	QUARTER 3 TARGET	QUARTER 4	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
							BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS		
BTO 1	N/A	To manage financial resources effectively and efficiently for improved service delivery by 30 June 2022	Preparation of municipal budget	Number of budget reports submitted to IDP/Budget Steering Committee & Council for Approval	2 Budget Report submitted to Council in 2019/20	2 Budget Reports submitted to IDP/Budget Steering Committee & Council for approval	NA	N/A	1 Draft 2022/2023 Budget Report submitted to IDP/Budget Steering Committee and Council for noting	1 Final Budget Report submitted to IDP/Budget Steering committee and council for approval	Operational	Quarter 1-2 NA Quarter 3: 1 Draft 2022/2023 budget Report submitted to Council Council resolution Attendance Registers Quarter 4: Attendence registers for the IDP/Budget roadshows 2022/23 final budget report Council Resolution
							Operational	Operational	Operational	Operational		

IDP / SDBIP NO.	GENERAL KPI	STRATEGIC OBJECTIVES	STRATEGY	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	QUARTER 1 TARGET BUDGET	QUARTER 2 TARGET BUDGET	QUARTER 3 TARGET BUDGET	BUDGET	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
							PROJECTIONS	PROJECTIONS	PROJECTIONS	PROJECTIONS		
BTO 2	N/A	To manage financial resources effectively and efficiently for improved service delivery by 30 June 2022	Review of budget related policies	Number of reviewed budget related policies approved by Council	23 budget related policies reviewed in 2019/20	23 budget related policies reviewed and approved by Council	NA	NA	23	23	Operational	Quarter 1-2 NA Quarter 3: Council Resolution noting draft policies Quarter 4 Council Resolution approving reviewed policies
BTO 3	The percentage of the municipality's capital budget actually spent of capital projects identified for a particular financial year in terms of the municipality's IDP	To manage financial resources effectively and efficiently for improved service delivery by 30 June 2022	Development of Budget and Treasury reports	Number of Section 71 and Section 66 reports submitted	12 Section 71 and 66 reports submitted to Finance Committee and treasury office within 10 working days after the end each month	12 Section 71 and 12 Section 66 reports produced and submitted to Finance Committee and treasury office within 10 working days after the end each month	3 Section 71 and Section 66 reports submitted to Finance Committee and treasury within 10 working days after the end each month	3 Section 71 and Section 66 reports submitted to Finance Committee and treasury within 10 working days after the end each month	3 Section 71 and Section 66 reports submitted to Finance Committee and treasury within 10 working days after the end each month	3 Section 71 and Section 66 reports submitted to Finance Committee and treasury within 10 working days after the end each month	Operational	Quarter 1- 4Section 71 and 66 reports1. Revenue Report2. Expenditure Report3. Creditors Report4. Cash Coverage Ratio Report5. Procurement Implementation Report6.Proof of submission to Committee Officer
							Operational	Operational	Operational	Operational		

IDP / SDBIP NO.	GENERAL KPI	STRATEGIC OBJECTIVES	STRATEGY	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	QUARTER 1 TARGET	QUARTER 2 TARGET	QUARTER 3 TARGET	QUARTER 4	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
BTO 4	NA	To improve internal controls to effeciently manage municipal resources by 30 June 2022	Updating of GRAP Compliant municipal Asset Register	Number of GRAP compliant asset register updated	1 GRAP Compliance Asset register prepared in 2018/2019	1 Grap Compliant Asset Register updated	NA	NA	NA	1 Grap Compliant Asset Register updated with additions and disposals	Operational	Quarter 1-3 NA Quarter 4 Updated GRAP Compliant asset register
BTO 5	NA	To improve internal controls to effeciently manage municipal resources by 30 June 2022	Conducting Stock taking	Number of stock taking conducted	2 stock take conducted in 2019/20 FY	2 stock taking conducted	N/A	1	N/A	1	Operational	Quarter 1&3 NA Quarter 2&4 Stock- taking register & recon
BTO 6	NA NA	To procure goods and services in a manner that is fair, competitive for effective service delivery by 30 June 2022	Development of the Procurement plan	Number of procurement plans approved	2019/20 Procurement plan approved by Council	1 Consolidated Procurement Plan approved by Council	N/A	N/A	1 2021/22 Draft consolidated procurement plan submitted to Council for noting	1 2021/2022procurement plan approved by Council	Operational	Quarter 1- 2NAQuarter 3Draft procurement planCouncil ResolutionQuarter 4:2020/2021 Signed procurement plan, Council Resolution

IDP / SDBIP NO.	GENERAL KPI	STRATEGIC OBJECTIVES	STRATEGY	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	QUARTER 1 TARGET	QUARTER 2 TARGET	QUARTER 3 TARGET	QUARTER 4	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
							BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS		
BTO 7	NA	To procure goods and services in a manner that is fair, competitive for effective service delivery by 30 June 2022	Development & submission of SCM reports	Number of SCM reports submitted to Council	4 Supply Chain Management Reports submitted to Council in 2019/20	4 Quarterly SCM reports submitted to Council	1	1	1	1	Operational	Quarter 1-4 1.SCM Quarterly Report 2. Council Resolution 3. Attendance Register 4. Council Minutes
							Operational	Operational	Operational	Operational		
BTO 8	NA	To manage municipal expenditure to maximise financial viability by 30 June 2022	Adherance to Creditors Payment schedule	Percentage of creditors paid within 30 days of submission of a valid invoice	98% of creditors paid within 30 days in 2019/2020 Financial year	100% of creditors paid within 30 days of receiving invoice	100%	100%	100%	100%	Operational	Quarter 1-4 Signed Creditors report

IDP / SDBIP NO.	GENERAL KPI	STRATEGIC OBJECTIVES	STRATEGY	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	QUARTER 1 TARGET	QUARTER 2 TARGET	QUARTER 3 TARGET	QUARTER 4	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
BTO 9	NA	To improve good governance and accountability by producing accurate financial reports 30 June 2022	Producing Bi- Annual Financial Statements	Number of financial statements prepared and submitted to Internal Audit and Auditor General	2 financial statements prepared in 2019/2020	2 sets of financial statements prepared and submitted to Internal Audit and Auditor General	1 set of 2019/20 AFS	N/A	1 set of 2021- 2022 Interim AFS	N/A	Operational	Quarter 1 Signed AFS, Proof of submission to IA&AG. Quarter 3: Signed Interim Financal Statements Quarter 2&4 NA
BTO 10	Financial viability expressed by the following ratios: Collection rate	To improve revenue management for effecetive service delivery and financial viability by 30 June 2022	Revenue collection.	Percentage of revenue collected	72% of revenue collected in 2018/19 financial year	82% of revenue collected	50%		R 0 70%	R 0 82% of revenue collected	Operational	Quarter 1-4 Billing report and report on collection
BTO 11	NA	To improve revenue management for effecetive service delivery and financial viability by 30 June 2022	Implemenation of the Supplementary Valuation roll	Number of Valuation roll implemented	Supplementary valuation roll implemented in 2019/2020 Financial year	1 Supp Valuation roll implemented	N/A R0	N/A R0	N/A R0	1	R 223 608	Quarter 4: Implementation report Supplementary valuation roll

IDP / SDBIP NO.	GENERAL KPI	STRATEGIC OBJECTIVES	STRATEGY	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	QUARTER 1 TARGET	QUARTER 2 TARGET	QUARTER 3 TARGET	QUARTER 4	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
BTO 12	Percentage of households earning less than R1100 with access to free basic services	To improve service delivery by providing basic needs by 30 June 2022	Updating of Indigent register	Number of indigent registers updated	2019/2020 indigent register	1 Indigent register updated	NA	NA	1 Draft	1 (Final )	R200 000	Quarter 1-2:NA Advertisment Quarter 3: Draft Indigent register Quarter 4: Final approved Indigent Register
BTO 13	Percentage of households earning less than R1100 with access to free basic services	To improve service delivery by providing basic needs by 30 June 2022	Provision of free basic electricity (Indigent support ) to Indigent people	Number of indigent households with access to free basic electricity	2578 households is supported in 2019/20 FY	2700 people provided with FBE	2700	2700	2700	2700	############	Quarter 1-4 Approved FBE Report
BTO 14	NA	To improve revenue management for effective service delivery and financial viability by 30 June 2022	Monitoring of Budget expenditure to enhance service delivery	Percentage of OPEX Budget saved in line with Circular 82 of NT	5% of OPEX saved in line with Circualr 82 of NT in 2019/20 fy	5% of Opex Budget saved in line with Circular 82 of NT	NA	NA	1%	2%	Operational	Quarter 3-4 Detailed Budget report

IDP / SDBIP NO.	GENERAL KPI	STRATEGIC OBJECTIVES	STRATEGY	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	QUARTER 1 TARGET	QUARTER 2 TARGET	QUARTER 3 TARGET	QUARTER 4	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
							BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS		
BTO15	The percentage of the municipality's capital budget actually spent of capital projects identified for a particular financial year in terms of the municipality's IDP	To manage financial resources effectively and efficiently for improved service delivery by 30 June 2022	Development of Budget and Treasury reports monitor Capital Expenditure.	Percentage of the municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's IDP	78% of capital expenditure spent in 2018/2019	100% spending of BTO Capital Expenditure	30%	50%	75%	100%	R359 800,00	Quarter 1-4 Detailed Capital Budget report
BTO16	Financial viability expressed by the following ratios: Cash/cost coverage ratio	To manage financial resources effectively and efficiently for improved service delivery by 30 June 2022	Management of financial resources to ensure sustainability for service delivery.	Number of days/months for cash/cost coverage	Cash/cost coverage ratio for 2019/2020 was for 9 months.	4 months Cash/Cost coverage ratio.	4 months Cash/Cost coverage ratio.	4 months Cash/Cost coverage ratio.	4 months Cash/Cost coverage ratio.	4 months Cash/Cost coverage ratio.	Operational	Quarter 1-4 Signed cash/cost coverage report

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## BACK TO BASICS PILLAR 2: SERVICE DELIVERY KEY PERFORMANCE AREA: LOCAL ECONOMIC DEVELOPMENT & CROSS CUTTING INTERVENTIONS

IDP / SDBIP NO.	WARD	GENERAL KPI	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	ANNUAL BUDGET	PORTFOLIO EVIDENCE
								BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS		
CSS 1	All	N/A	To Ensure Improved Institutional Capacity and Reponses to Disaster Incidents Or Disasters by June 2022	Conduct Disaster Management Advisory and Community Safety Forum	Number of Disaster Management Advisory and Community Safety Forums Held	2 Disaster Management Advisory and Community Safety Forums were held in the previous year	Conduct 4 Disaster Management Advisory and Community Safety Forums	1 DMACSF	1 DMACSF	1 DMACSF	1 DMACSF	R 15, 000. 00	Dated Phot Register ar Signed Min
			JUNE 2022							R 7 500	R 7 500		
CSS 2	All	N/A	To Ensure Improved Institutional Capacity and Reponses to Disaster Incidents Or Disasters by June 2022	Review of the Disaster Management Sector Plan	Number of Disaster Management Sector Plans Reviewed	1 x Sector Plan in place and reviewed annually	1 x Reviewed Disaster Management Sector Plan	N/A	Updating of the Disaster Management Sector Plan	1 x Draft Disaster Management Sector Plan signed by the Municipal Manager and Submitted to Council	1 x Final Disaster Management Sector Plan	NIL	Q 3- Disasti Management Sector Plant Signed by the MM and Con Resolution Q 4- Final Disaster Management Sector Plant Council Resolution
CSS 3	All	N/A	To Ensure Improved Institutional Capacity and Reponses to Disaster Incidents Or Disasters by June 2022	Procurement of Disaster Relief Material	Number of Disaster Relief Material Procured	Blankets, Plastic Sheeting, Sponges and other material were procured	Procurement of disaster Relief kit	Development of Specification and delivery	N/A	Development of Specification and delivery	N/A	R 250 000	Q 1- Delivery No.
			Julie 2022							R 146 720			

DRAFT DR ND DEPARTMENT		SDBIP FOR CON	MMUNITY AND SO	CIAL SERVICES									
	MANCE AREA		VERY DMIC DEVELOPME	ENT & CROSS									
IDP / SDBIP NO.	WARD	GENERAL KPI	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	ANNUAL BUDGET	PORTFOLIO EVIDENCE
								BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS		
CSS 4	All	N/A	To Ensure Improved Institutional Capacity and Reponses to Disaster Incidents Or Disasters by June 2022	Conduct Integrated Community Safety and Covid 19 Awareness Campaigns	Number of Integrated Community Safety and Covid 19 Awareness Campaigns Conducted	4 Integrated Community Safety and 4 COVID 19 Awareness Campaign during the previous year	Conduct 4 Integrated Community Safety and 4 COVID 19 Awareness Campaigns	2 Covid 19 Awareness Campaigns	2 Covid 19 Awareness Campaigns	2 ICS Awareness Campaigns	2 ICS Awareness Campaigns	NIL	Q1 - Q4- signedclose reports and photos
CSS 5	4,5,6,7,8 &12	N/A	To Ensure Improved Institutional Capacity and Reponses to Disaster Incidents Or Disasters by June 2022	Procurement and Installation of Lightning Conductors	Number of Lightning Conductors Procured and Installed	36 lightning conductors were procured and installed in identified hotspot areas during the previous year	Procurement and Installation of 38 Lightning Conductors	Procurement and Installation of 38 lightning conductors	N/A	N/A	N/A	R 200 000	Q1 = Dated Photos, Deli Note and Register of beneficiaries
CSS 6	All	N/A	To Ensure Improved Institutional Capacity and Reponses to Disaster Incidents Or Disasters by June 2022	Conduct Fire Safety Inspections	Number of Fire Inspections Conducted	80 were conducted in the previous year	Conduct 80 Fire Safety Inspections	20 x Fire Safety Inspections conducted	20 x Fire Safety Inspections	20 x Fire Safety Inspections	20 x Fire Safety Inspections	NIL	Q 1- Q 4 Co of issued compliance letters and Compliance Certificates issued
IDP / SDBIP NO.	WARD	GENERAL KPI	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	ANNUAL BUDGET	PORTFOLIO EVIDENCE

								BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS		
CSS 7	All	N/A	To Ensure Improved Institutional Capacity and Reponses to Disaster Incidents Or Disasters by June 2022	Sanitization of Public Buildings and Public Transport Facilities	Number of Public Buildings and PublicTransportFacilites	5 Taxi Ranks were sanitized twenty times and 3 Public Buidings were sanitized twelve times during the previous year	5 Taxi Ranks sanitized and 20 Public Buidings sanitized per annum	5 Taxi Ranks and 5 Public Buidings	5 Taxi Ranks and 5 Public Buidings	5 Taxi Ranks and 5 Public Buidings	5 Taxi Ranks and 5 Public Buidings	R 300 000	Q1,2,3 &4 - Dated Phot and signed Reports
CSS 8	All	N/A	To ensure improvement of literacy levels and encourage culture of reading by 30 June 2022	Conduct Library Outreach Programmes	Number of Library Outreach Programmes Conducted	8 Library Outreach Programmes were Conducted in the previous year	16 Library Outreach Programmes Conducted	4 x Library Outreach Programmes	4 x Library Outreach Programmes	4 x Library Outreach Programmes	4 x Library Outreach Programmes	R 90 000	Q1- Q 4 So Register sig by the Princ on behalf of school in attendnace Dated Photo
CSS 9	All	N/A	To ensure improvement of literacy levels and encourage culture of reading by 30 June 2022	Conduct Basic Computer Training classes forcommuniities	Number of Computer Trainings classes Conducted for communities	8 were conducted in the previous year	8 Computer Trainings classes Conducted for communities ( To verify with DAC)	2 x Computer Trainings classes and handover certificates	2 x Computer Trainings classes and handover of Certificate	2 x Computer Trainings classes and handover of Certificate	2 x Computer Trainings classes and handover of Certificate	NIL	Q 1- Q 4 Register for handover of Certificates Dated Photo
IDP / SDBIP NO.	WARD	GENERAL KPI	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	ANNUAL BUDGET	PORTFOLIO EVIDENCE
								BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS		

CSS 10	All	N/A	improved	Conduct Multi- stakeholder Road Blocks	Number of Multi- stakeholder Road Blocks Held	8 Multi- Stakeholder Road Blocks Conducted in the previous year	10 Multi - Stakeholder Road Blocks Conducted	2 x Multistakeholder Roadblock	4 x Multistakeholder Roadblocks	2 x Multistakeholder Road blocks		NIL	Q 1- Q 4 Da Photos, Cop list for vehic stopped, Register for multistakeho officials
CSS 11		N/A	development through SMME development,	Sports, Arts and Culture Training, Training of youth on driving skills	Number of Sport Coaches, Artists , Jockeys and Youth Trained on Driving Skills	1, Training of 10 Jockeys 2. Training of 10 Coaches 3. Training of 6 Artists 4. Training of 30 Crafters June 2020	10 Jockeys Trained,10 Coaches trained, 12 Artists, 20 crafters and 30 Youth trained on Driving skills	Training of 10 jockeys	Training of 10 sport Coaches (Chess, Netball, Soccer, Athletics)	Training of 12 artists and theatre, Dance and Training of 20 crafters	Training of 30 Youth on Driving lessons. 2. training of 10 sport coaches	R 994 000	Q 1 - Signed closeout rep and Attenda Registers
								R80 000			R250 000		
CSS 12		N/A	youth development though SMME	Coordination and Facillitation of Sports, arts and Culture Competition	Number of Sports, Arts and Culture Competitions Coordinated	7 Sports, Arts and Culture Competitions Coordinated by 30 June 2021	7 Sports ,Arts and Culture Competitions Coordinated	1.Dr. NDZ Horse Racing	1. Bongumusa Marathon. 2. Sani stagger Marathon	1. SaziLanga training Marathon	1. Youth games, 2. Mayoral and 3. Willy Mtolo cross Country	R653 515 00	Q1-Q4 Clos reports and signed attendance register
IDP / SDBIP NO	D. WAR	D GENERAL I	KPI STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANO INDICATOR	CE BASELINE	ANNUAL TARGET	QUARTER 1	QUARTER 2				RTFOLIO OF IDENCE
								BUDGET PROJECTION	BUDGET PROJECTION	BUDGET PROJECTION	BUDGET PROJECTION	s	

									BUDGET PROJECT		DGET OJECTIONS	BUDGET PROJEC			
IDP / SDBIP NO.	WARD	GE	ENERAL KPI	STRATEG		KEY PERFOR INDICATOR	MANCE BASELI	NE ANNUAL TARGET	QUARTE	R 1 QU	ARTER 2	QUARTE	R 3 QUARTE	ER 4 ANNUA BUDGE	
			by Jun	<del>6</del>					R920 990	R466 053.5	50	R444 000	280 000	R2111 043.50	
CSS 14	All	N/A	,Wome Senior Citizen Disable Person through events awarer campa and compe	c and cability  Children can s and cad is n n ness igns	Coordination of events	Number of events coordinated(on commemoration)	Coordination of 14 Events by 30 June 2021	Coordination of 14 Events by 30 June 2021	1. Commemoration of Nelson Mandela Day. 2. Mens day, 3. Women's day, 4.Youth Camp	Commemor of 1. Senior citizens day Disability da 16 Days of activism, 4. World Aids	Right 2. TE 2. TE 3. Bay,3. School 4. N	uman its Day, 3 day. ack to bol and. Matric rds	Commemoration of 1. Youth day, 2. Child Protection Week Programme		Q 1-Q 4 Si Close out and attend Registers
CSS 13	All	N/A	healthy lifestyle self sustain for Youth, ,Wome Senior Citizen Disable Person through events awarer campa and compe	ce and ce and ced ces con ces	Coordination of Fora	Number of Special groups forums coordinated	9 Forums coordinated coordinated in 2020/21 Financial Year 1.Gender Forum (Women& Men) 2.Children's Forum 3.Senior Citizen's Forum 4.Disability Forum 5.Local Aids Forum 6.Arts and Culture Forum 7.Sports Federation 8.Youth Council. 9.OSS Task Team	10 Forums coordinated in 2021/22 Financial Year 1.Gender Forum (Women& Men) 2.Children's Forum 3.Senior Citizen's Forum 4.Disability Forum 5.Local Aids Forum 6.Arts and Culture Forum 7.Sports Federation 8.Youth Council. 9.OSS Local Task Team. 10. LRC (CWP)	1. Gender forum. 2. Senior citizens forum. 3. Disability forum. 4. OSS LAC. 5. OSS LTT. 6. Youth Council. 7. LRC ( Cwp) 8. Arts and culture. 9. Sports Federation	1. Childre forum. Gender fo 3. OSS L 4. OSS L 5. Yout Council. LRC (cw 7. Arts a Culture. Sports Federati	2. forur rum. 2. G TT. forur AC. Seni h forur 6. 4. Di p). Foru nd 5. O 8. 6. O 7. Y c on Coun LRC 9. Ar Cultu 10. S	ender m. 3. for citizens m. fisability m. SS LAC. SS LTT. buth ncil. 8. f (cwp). rts and	1. Gender Forum. 2.OSS LAC. 3. OSS LTT. 4. Youth Council. 5. LRC (Cwp). 6. Arts and Culture forum. 7. Sport Federation	NIL	Quarter 3- Attendance Registers a signed rep

CSS 15	AII	The number of jobs created through Municiplaities, Local Economic Development initiatives including Capital Projects	To promote and support Local Economic Development through capacity building, forming of partnerships, co-operatives support with Materials and Equipments by 30 June 2022		Number of Emerging Enterprise's trained on various skills	Enterpries (Coops &Individuals) 20 Block Manufacturing, 30 Construction SMMEs 30 Fashion Design & Modelling, 30 Informal Traders, 40 Tourism &	Safety File Compliance Training. 1 New venture creation 1 First Aid Training 1 Online Marketing Training for	1. 1 x Training on Tender Document Compilation. 2. 1 x New venture creation 3. 1 x Tourism Destination Ambassadorship Training 4. 2 x Food Preparation Training	Marketing Training for	Training. 3. 2 x Food Preparation Training 4. 1 x Livestock Management	1. 1 x Training on Financial Management & Business Administration 2. 1 x 1 Models Training. 3. 2 x Food Preparation Training. 4. Plumbers Training	R1 460 000	1. Attendance Register or Screen Shothe meeting virtual. 2. Signed Closeout Re
IDP / SDBIP NO.	WARD	GENERAL KPI	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	BUDGET PROJECTIONS	QUARTER 2  BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	ANNUAL BUDGET	PORTFOLIO EVIDENCE
								PROJECTIONS	PROJECTIONS	FROME	T NOSEO TONO	R984 972 -00	

CSS 17	AII	The number of jobs created through Municiplaities, Local Economic Development initiatives including Capital Project	To promote and support Local Economic Development through capacity building, forming of partnerships, co-operatives support with Materials and Equipments by 30 June 2021	Coordination of LED and Tourism Structures or Stakeholders	Number of LED and Tourism Stakeholder Forums Coordinated	2 LED Forum and 2 Tourism Forums Conducted	4 LED Forum 4 Tourism Forum by June 2021	1 x LED Forum Meeting. 1 x Tourism Forum Meeting	1 x LED Forum Meeting. 1 x Tourism Forum Meeting	1 x LED Forum Meeting. 1 x Tourism Forum Meeting	1x LED Forum 1x Tourism Forum	R15 000	Q2,3 &4- attendance Registers,S Minutes of t meetings
CSS 18	All	The number of jobs created through Municiplaities, Local Economic Development initiatives including Capital Project	To promote and support Local Economic Development through capacity building, forming of partnerships, co-operatives support with Materials and Equipments by 30 June 2022	Host a Local Economic Development and Tourism Summit	Number of LED and Tourism Summit Held	No LED and Tourism summit held in the previous years	1xInvestment , LED and Tourism Summit to be held by 30 June 2022	N/A	N/A	1 Investment LED and Tourism Summit held	N/A	R15 000 R401 000	
										R401 000		R401 000	
IDP / SDBIP NO.	WARD	GENERAL KPI	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	ANNUAL BUDGET	PORTFOLIO EVIDENCE
								BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS	BUDGET PROJECTIONS		
CSS 20	All	N/A	To promote Bulwer CSC to increase its functionality	Conduct awareness campaigns for Bulwer CSC	Number of awareness campaigns to promote Bulwer CSC	No awareness campaigns conducted on previous year	4 x Awareness campaigns held in the previous year	1 x awareness campaign	1 x awareness campaign	1 x awareness campaign	1 x awareness campaign	R85 000	Signed repo and attenda Register
						'							

CSS 21	1	All	N/A	To improve organisational performance for effective service delivery by June 2022	Submission of Back to Basics reports	Number of Back to Basics reports submitted to COGTA	4 Quarterly		report submitted		I .	1 back to basics report submitted to MMs office		Quarter 1- Quarter 4 Progress Reports on to Basics Proof of Submission
							1	'	'					MMs office
									NIL	NIL			Nil	

BACK T	O BASICS P	D BASIC SERVICE ILLAR : SERVICE E AREA: BASIC S	DELIVERY & IN	FRASTRUCTURE									
IDP / SDBIP NO.	WARD	GENERAL KPI	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								BUDGET PROJECTION	BUDGET PROJECTION	BUDGET PROJECTIONS	BUDGET PROJECTION		
PWBS 1		Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to roads infrastructure by 30 June 2022	Gravel Roads Construction	Number of kilometers of gravel roads constructed	75.1 km gravel roads constructed	15 km's	3km	6km	3km	3km	R 10 000 000	Quarter 1: Progress report Quarter 2: progress report Quarter 3: Progress report Quarter 4 Signed Practical Completion Certificate
PWBS 2		Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve roads storm water control infrastructure by 30 June 2022	Roads Storm Water installation	Number of meters of roads storm water installed	None	100meters	25m	25m	25m	25m	R 1 500 000	Quarter 1: Progress report Quarter 2: progress report Quarter 3: Progress report Quarter 4 Signed Practical Completion Certificate

BACK TO	O BASICS P	D BASIC SERVICE ILLAR : SERVICE E AREA: BASIC S	<b>DELIVERY &amp; INI</b>	FRASTRUCTURE	BIP/SCORECARD								
IDP / SDBIP NO.	WARD	GENERAL KPI	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								BUDGET PROJECTION	BUDGET PROJECTION	BUDGET PROJECTIONS	BUDGET PROJECTION		
PWBS 3		Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to roads infrastructure by 30 June 2022	Construction of Asphalt roads	Number of kilometers of roads surfaced with asphalt	14,8 km asphalt roads constructed	4,5km	N/A	appointment of 3 service providers	N/A	4,5km asphalt roads to be constructed (complete)	R 13 000 000	Quarter 1: NA Quarter 2: Appointment letters Quarter 3: Progress report Quarter 4 Signed Practical Completion Certificate
PWBS 4		Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to roads infrastructure by 30 June 2022	Roads Maintanance	Number of kilometers of gravel roads maintained	83 km of Gravel access Roads Maintained	8km	2km	2km	2km	2km	R 3 000 000	Q1- Q4Quarterly Progress Reports

BACK T	O BASICS P	D BASIC SERVIC ILLAR : SERVICE E AREA: BASIC S	DELIVERY & IN	FRASTRUCTURE	BIP/SCORECARD E								
IDP / SDBIP NO.	WARD	GENERAL KPI	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								BUDGET PROJECTION	BUDGET PROJECTION	BUDGET PROJECTIONS	BUDGET PROJECTION		
PWBS 5		Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to buildings and recreational facilities by 30 June 2022	Construction of Community halls	Number of community halls constructed	5 Community Halls constructed	3	n/a	n/a	1	2	R 15 000 000	Quarter 1: NA Quarter 2: NA Quarter 3: Signed Practical Completion Certificate Quarter 4 Signed Practical Completion Certificate
PWBS 6		Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to buildings and recreational facilities by 30 June 2022	Construction of Sports Fields	Number of sport fields constructed	3 Sports Field constructed	1	n/a	n/a	N/A	1	R 8 000 000	Quarter 1: NA Quarter 2: NA Quarter 3: N/A Certificate Quarter 4 Signed Practical Completion Certificate

PUBLIC WORKS AND BASIC SERVICE DELIVERY DRAFT 2021/22 SDBIP/SCORECARD BACK TO BASICS PILLAR: SERVICE DELIVERY & INFRASTRUCTURE KEY PERFORMANCE AREA: BASIC SERVICE DELIVERY													
IDP / SDBIP NO.	WARD	GENERAL KPI	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								BUDGET PROJECTION	BUDGET PROJECTION	BUDGET PROJECTIONS	BUDGET PROJECTION		
PWBS 7		Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to buildings and recreational facilities by 30 June 2022	Construction of Creches	Number of Creches constructed	1 Creches constructed	2	NA	NA	2	N/A	R 3 508 000	Quarter 1: N/A Quarter 2: N/A Quarter 3: Signed Practical Completion Certificate Quarter 4 N/A
PWBS 8		Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to buildings and recreational facilities by 30 June 2022	Construction of Business Hub / hives	Number of Business Hub/ hives constructed	none	1	N/A	N/A	N/A	1	R 3 500 000	Quarter 1: NA Quarter 2: NA Quarter 3: NA Quarter 4 Signed Practical Completion Certificate

BACK T	O BASICS P	D BASIC SERVICE ILLAR : SERVICE E AREA: BASIC S	DELIVERY & INI	FRASTRUCTURE	BIP/SCORECARD E								
IDP / SDBIP NO.	WARD	GENERAL KPI	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								BUDGET PROJECTION	BUDGET PROJECTION	BUDGET PROJECTIONS	BUDGET PROJECTION		
PWBS 9		Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to buildings and recreational facilities by 30 June 2022	Construction of Disaster Centre	Number of disaster management centres constructed	none	1	N/A	N/A	N/A	1	R 7 000 000	Quarter 1: NA Quarter 2: NA Quarter 3 NA Quarter 4: Signed Practical Completion Certificates
PWBS 10		Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to buildings and recreational facilities by 30 June 2022	Maintanance of Community Assets	Number of community assets maintained	18 Community Assets Mantained	4	N/A	N/A	4	N/A	R 200 000	Quarter 1: NA Quarter 2: NA Quarter 3 Signed Practical Completion Certificates Quarter 4: N/A

<b>BACK T</b>	O BASICS P	ID BASIC SERVICE PILLAR : SERVICE E AREA: BASIC S	DELIVERY & INI	FRASTRUCTURE									
IDP / SDBIP NO.	WARD	GENERAL KPI	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								BUDGET PROJECTION	BUDGET PROJECTION	BUDGET PROJECTIONS	BUDGET PROJECTION		
PWBS 11		Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to buildings and recreational facilities by 30 June 2022	Mantainance of Municipal Buildings	Number of municipal buildings maintained	16 Existing Municipal Building mantained	1	N/A	N/A	1	N/A	R 200 000	Quarter 1: NA Quarter 2: NA Quarter 3 Signed Practical Completion Certificates Quarter 4: N/A
PWBS 12		Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to buildings and recreational facilities by 30 June 2022	Construction of Bus shelters	Number of Bus Shelters constructed	8 Bus shelters constructed	8 Bus Shelters constructed by 30 June 2022	appointment of 1 service provider	4	4	N/A	R 800 000	Quarter 1: Appointment letter Quarter 2: Progress report Quarter 3: Signed Practical Completion Quarter 4 N/A

BACK T	O BASICS P	D BASIC SERVICE ILLAR : SERVICE E AREA: BASIC S	DELIVERY & IN	FRASTRUCTURE									
IDP / SDBIP NO.	WARD	GENERAL KPI	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								BUDGET PROJECTION	BUDGET PROJECTION	BUDGET PROJECTIONS	BUDGET PROJECTION		
PWBS 13		Percentage of households with access to basic level of water, sanitation, electricity and solid waste removal;	To improve access to electricity by 30 June 2022	Household Electrification	Number of households connected to grid electricity	1620 Households connected	945	50	500	395	N/A	R 12 720 000	Quarter 1: NA Quarter 2: NA Quarter 3: Signed Practical Completion Certificate Quarter 4 Signed Practical Completion Certificate Completion Certificate
PWBS 14		Percentage of households with access to basic level of water, sanitation, electricity and solid waste removal	To improve access to solid waste management services by 30 June 2022	Solid Waste Management	Number of Households with access to solid waste removal	1686 Households serviced in 18/19	1718	1718	1718	1718	1718	Operational	Quarter 1-4 Waste Collection Quartely Reports to PWBS Committee. Billing Register.
PWBS 15		Percentage of households with access to free solid waste removal	To improve access to solid waste management services by 30 June 2022	Solid Waste Management	Number of indigent households with access to free waste removal	300 households serviced in 17/18	300	300	300	300	300	Operational	Quarter: 1-4 Waste Collection Quartely Reports to PWBS Committee Indigent register

PUBLIC WORKS AND BASIC SERVICE DELIVERY DRAFT 2021/22 SDBIP/SCORECARD BACK TO BASICS PILLAR: SERVICE DELIVERY & INFRASTRUCTURE KEY PERFORMANCE AREA: BASIC SERVICE DELIVERY													
IDP / SDBIP NO.	WARD	GENERAL KPI	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								BUDGET PROJECTION	BUDGET PROJECTION	BUDGET PROJECTIONS	BUDGET PROJECTION		
PWBS 16		Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to housing infrastructure by 30 June 2022	Facilitation of housing projects	Number of housing projects facilitated	25 Housing projects Facilitated	25 Housing projects Facilitated	25	25	25	25	Operational	Quarter: 1-4 Reports submitted to portfolio committee and Tink tank Minutes
PWBS 17		The number of jobs created through municipality's local economic development initiatives including capital projects	To report job opportunities created through infrastructure development projects and EPWP grant funding by 30 June 2022	Extended Public Works Programme (EPWP)	Number of Work Opportunities created through EPWP grant	160 work opportunities created	132	132	132	132	132	R 2 323 000	Quarter:1-4 EPWP Quarterly Report,

IDP / SDBIP NO.	WARD	GENERAL KPI	STRATEGIC OBJECTIVES	PROJECT	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
PWBS 18		Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To improve access to Cemetery facilities by 30 June 2022	Maintenance of Cemetries	Number of cemetries maintained	4 Cemetries maintained in 2018/19	4	4	4	4	4	Operational	Quarter 1-4 Progress report on Maintenance of cemetries
PWBS 19	03,10&14	Percentage of municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	To ensure provision, upgrade and maintenance of infrastructure and services that enhance economic development by 30 June 2022	Infrastructure Upgrade of municipal towns: Underberg, Bulwer & Creighton (Street furniture& pavement)	Number of municipal towns infrastructure upgraded to enhance economic development	3	3	Submission of 3 Designes	Appointment of suitable a service provider to upgrade municipal towns infrastructure	N/A	03 Municipal towns infrastructure upgraded	R 9 000 000	Quarter 1 NA Quarter 2 Appointment Letter Quarter 3 N/A Quarter 4 completion certificate