



DR NKOSAZANA DLAMINI ZUMA MUNICIPALITY

PRESENTS

2023/2024 TO 2025/26

FINAL MEDIUM-TERM REVENUE AND EXPENDITURE FORECASTS

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1. PART ONE – ANNUAL BUDGET

1.1 MAYORS REPORT

Introduction

Speaker, Deputy Mayor, Members of Executive, Chief Whip, Honourable Councillors ONdabezitha, Municipal Management and municipal officials, Greetings.

It is a pleasure, in my capacity as Mayor of Dr Nkosazana Dlamini Zuma Municipality, to present the Final medium-term revenue and expenditure framework (MTREF) for 2023/2024 financial year and ensuing two years. In terms of section 21(2) (a)-(c) of the MFMA – ‘when preparing the annual budget, the mayor of a municipality must:

- (a) Take into account the municipality’s integrated development plan (IDP);
- (b) take all reasonable steps to ensure that the municipality revises the IDP in terms of section 34 of the Municipal Systems Act, taking into account realistic revenue and expenditure projections for future years;
- (c) take into account the national budget, the relevant provincial budget, the national government’s fiscal and macro-economic policy, the annual Division of Revenue Act (DoRA) and any agreements reached in the Budget Forum’.

The intention is to bring forth the highlights contained within the final budget in its current form to facilitate a process of consultation leading to the compilation of a final budget for the 2023/2024 financial year. It is indeed our stated intention, as the Dr Nkosazana Dlamini Zuma Local Municipality, that the final budget for the 2023/2024 financial year be tabled at the end of May 2023 and should be a product of rigorous review and extensive consultation such that the limited resources available are allocated towards satisfying the community’s priorities and that the budget preparation process itself complies with relevant legislations.

The Council of Dr Nkosazana Dlamini Zuma Municipality, in terms of section 75A of the Local Government Municipal Systems Act (Act 32 of 2000), must also approve and adopt with effect from 1 July 2023, the tariffs for property rates, the tariffs for solid waste services and the tariffs for other services.

The council should note that the municipality is currently transacting on mSCOA version 6.6. However, the municipality has reduced the challenges in the past years and during the adjustment budget 2022/2023 that were affecting the financial position and cash flow. Even though the challenges were reduced, the municipality is still addressing few challenges in order to be 100% mSCOA compliant, and we are optimistic that all the challenges will be resolved as time goes on.

The municipality is currently preparing the final MTREF using mSCOA version 6.7 that the municipality will be transacting on by the 1st of July 2023 and this indicates that there is lot of work that is being done and that still need to be done ensure that the municipality complies with the regulations.

The municipality has applied the sound financial management principles when compiling the final mSCOA budget to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities. The Municipality business and service delivery priorities were reviewed as part of this year's planning and budget process. Where appropriate, funds were transferred from low- to high-priority programmes to maintain sound financial stewardship. A critical review was also undertaken of expenditures on non-core and 'nice to have' items in order to adhere to the Municipal Cost Containment Regulations. It should be noted that the municipality has done tremendously well on implementing some strategies to reduce excessive spending on non-core and consultancy fees.

The Dr Nkosazana Dlamini Zuma Municipality has embarked on implementing a range of revenue collection strategies to optimize the collection of debt owed by consumers. Furthermore, the Municipality has undertaken various customer care initiatives to ensure the municipality truly involves all citizens in the process of ensuring that people lead government.

The final budget presentation reflects the following summary estimates:

DESCRIPTION	2022/2023 Original Budget	2022/2023 Adjustment Budget	2023/2024 Final Budget	Budget Year +1 2024/25	Budget Year +2 2025/26
REVENUE					
PROPERTY RATES AND PENALTIES	- 43,682,517	- 47,082,437	- 51,563,959	- 54,090,593	- 56,632,851
WASTE MANAGEMENT:REFUSE REMOVAL	- 3,547,228	- 4,194,993	- 4,421,331	- 4,637,976	- 4,855,961
LICENCES AND PERMMITS	- 856,754	- 1,056,754	- 1,112,762	- 1,167,287	- 1,222,150
TRAFFIC:COURT FINES	- 324,668	- 524,668	- 552,475	- 579,547	- 606,785
GOVERNMENT GRANTS AND SUBSIDIES	- 205,819,000	- 198,073,000	- 202,347,000	- 211,943,000	- 208,681,000
INTEREST EARNED - EXTERNAL INVESTMENTS	- 5,594,256	- 10,912,664	- 11,491,036	- 12,054,096	- 12,620,639
OTHER REVENUE	- 4,320,940	- 4,873,172	- 5,088,986	- 5,338,346	- 5,589,248
TOTAL REVENUE EXCLUDING INEP	- 264,145,363	- 266,717,688	- 276,577,549	- 289,810,846	- 290,208,634

Property Rates

- Property rates is the second highest source of revenue. A new General Valuation roll was implemented with effect from 1 July 2022. Property rates have been increase by 9% in the 2023/2024 financial year, 4,9% in the 2024/2025 and 4,7% in the 2025/2026 financial years. This is due to the 5.3% circular 123 adjustments, number of transfers in categories an increase in the number of billable properties.
- It is worth noting that the impact of Covid 19 on properties within the municipal demarcation was hard felt leading into a phenomenon called buyers' market as there were plenty of properties available, but not enough qualified buyers to 'absorb' them all. This lead to a general reduction of values by sellers with the aim to offload. The current situation was further exacerbated by the raising lending and related interest rates delay, which will impact the housing market.

WASTE MANAGEMENT: REFUSE REMOVAL

Premise based removal (Residential Frequency) -Himeville	Once a week
Premise based removal (Residential Frequency)-Creighton	2 times a week

Premise based removal (Business Frequency)- Himeville	4 times a week
Premise based removal (Business Frequency)- Creighton	2 times a week
Premise based removal (Business Frequency)- Bulwer	3 times a week
Premise based removal (Business Frequency)- Donnybrook	2 times a week
Bulk Removal (Frequency)-Himeville	once a week
Bulk Removal (Frequency) -Creighton	2 times a week
Removal Bags provided(Yes/No)	Yes
Garden refuse removal Included (Yes/No)	Yes
Street Cleaning Frequency in CBD daily	Daily
How soon are public areas cleaned after events (24hours/48hours/longer) - Himeville and Creighton	24 hours
Clearing of illegal dumping (24hours/48hours/longer)	24 hours
Recycling or environmentally friendly practices(Yes/No)	Yes

- The demands of citizens are continuous and so are the expectations of sound service delivery. It is therefore appropriate for the municipality to introduce a cost reflective tariffs phase in approach. The rationale for setting fees and charges at adequate levels is to promote financial stability by recovering all the costs associated with the rendering of a service.
- Based on the segments reports prepared for the year 2019/2020, 2020/2021, 2021/2022 and 2022/2023 The municipality has been providing the refuse removal and processing services at deficit. The expenses relating to the refuse removal and processing such as Employee related costs, Annual charge on assets and Operational costs have increased by

almost 3 million in the past 3 years, this may be due to number of contributing factors, downturn of the economy, fuel and maintenance cost hikes and well as increase in related assets utilization charge.

- The revenue on the other has not increase with the same margin. This can be attributed number of factors, National Treasury budgetary guidelines being implemented, affordability of the tariffs yielding unsuitable results for an increase. For trading services, we would need to consults relevant stakeholders and customers in order to consider approving a catch-up schedule where for the next 10 years, the municipality adds a 10% increase on top of the national treasury budget circular to reduce losses, given all circumstances.

Goods /Service	Dr Nkosazana Dlamini Zuma Municipality Tariffs 2022/2023	Dr Nkosazana Dlamini Zuma Municipality Tariffs 2023/2024
RAT01: RESIDENTIAL PROPERTIES	1,75	1,84
RAT02: BUSINESS, COMMERCIAL, INDUSTRIAL PROPERTIES	2,79	2,94
RAT03: AGRICULTURAL PROPERTIES	0,44	0,46
RAT04: PUBLIC SERVICE PURPOSES	1,75	1,84
RAT05: PUBLIC SERVICE INFRASTRUCTURE	0,44	0,46
RAT06: PUBLIC BENEFIT ORGANISATION	0,44	0,46
RAT10: RESIDENTIAL SMALL HOLDING	1,75	1,84
RAT12: VACANT LAND	1,75	1,84
UNAUTHORISED USE OF RESIDENTIALLY ZONED PROPERTIES	5,25	5,53
UNAUTHORISED USE - BUSINESS, COMMERCIAL, INDUSTRIAL PROPERTIES	8,37	8,81
MULTIPURPOSE*	*	*
*Multiple properties will be rated according to the multiple purposes as defined in the Act. This is defined as properties that have multiple use categories; however, all the categories will be billed on the same stand and account.		
REFUSE REMOVAL		
Government Housing	764	804

Residential Properties	4 542	4 783
Residential Properties: Creighton, Bulwer and Donnybrook	1 492	1 571
Tourism & Hospitality Urban properties	4 542	4 783
Agriculture & Residential smallholding properties	4 542	4 783
Bulk Refuse	107 187	112 868
Goods /Service		
Business and other properties are billed for the sum of the business within each Centre/Mall/Property.		
<u>Business & Other properties</u>		
Commercial	5 944	6 259
Large	23 190	24 419
"Significant volume of waste and difficult to handle"		
Medium	11 474	12 082
Small	5 615	5 913
Garden Refuse (per load)	299	315

<u>Illegal Dumping</u>		
All illegal dumping will be charge R3 000 as a fine	3 000	5 000
ROAD ENDOWMENTS		

1. 90-200 sqm	2 235	2 353
2. 201 – 400 sqm	4 471	4 708
3. 401 – 800 sqm	7 822	8 237
>801 sqm	11 175	11 767
CEMETERY		
1 Indigent burial fee	327	344,33
2 burial fees	873	919,27
3 ashes burial fee	109	114,78
4 cemetery fees	1 089	1 147

GOVERNMENT GRANTS AND SUBSIDIES

DESCRIPTION	2022/2023 Original Budget	2022/2023 Adjustment Budget	2023/2024 Final Budget	Budget Year +1 2024/25	Budget Year +2 2025/26
National Governments:Local Government Financial Management Grant	- 1,950,000	- 1,950,000	- 1,950,000	- 1,950,000	- 2,088,000
National Revenue Fund:Equitable Share	- 152,466,000	- 152,466,000	- 162,271,000	- 172,562,000	- 167,336,000
Capacity Building and Other:Provincialisation of Libraries	- 2,946,000	- 2,946,000	- 2,946,000	- 3,076,000	- 3,214,000
Capacity Building and Other:Community Library Services Grant	- 1,223,000	- 1,477,000	- 1,223,000	- 1,277,000	- 1,612,000
National Government:Municipal Infrastructure Grant	- 30,558,000	- 30,558,000	- 31,779,000	- 33,078,000	- 34,431,000
National Governments:Expanded Public Works Programme	- 2,476,000	- 2,476,000	- 2,178,000	-	-
Provincial Government: Small Town Rehabilitation	- 5,200,000	- 5,200,000	-	-	-
Provincial Government: Disaster Management Programme	- 8,000,000	-	-	-	-
Provincial Government: Municipal Employment Initiative	- 1,000,000	- 1,000,000	-	-	-
TOTAL GOVERNMENT GRANTS AND SUBSIDIES	- 205,819,000	- 198,073,000	- 202,347,000	- 211,943,000	- 208,681,000
National Government:Intergrated National Electrification Programme(INEP)	- 6,352,000	- 6,352,000	- 7,561,000	- 7,000,000	- 7,314,000
INTEGRATED NATIONAL ELECTRIFICATION PROGRAMME	- 6,352,000	- 6,352,000	- 7,561,000	- 7,000,000	- 7,314,000

The Municipality is 73% depended on Government grants and subsidies. The Revenue enhancement strategy is being reviewed as part of the plan to improve the municipal revenue.

OPERATING EXPENDITURE FOR 2023/24 FINANCIAL YEAR

DESCRIPTION	2022/2023 Original Budget	2022/2023 Adjustment Budget	2023/2024 Final Budget	Budget Year +1 2024/25	Budget Year +2 2025/26
OPERATING EXPENDITURE					
EMPLOYEE RELATED COST	84,332,759	84,332,759	93,451,421	98,017,116	102,623,921
COUNCILLORS REMUNERATION	11,556,648	11,844,292	12,483,886	13,095,596	13,711,089
GENERAL EXPENDITURE/CONTRACTED SERVICES	38,156,511	63,389,411	61,146,868	63,656,488	65,634,638
PROGRAMMES	12,712,242	15,065,863	16,301,869	17,600,661	18,404,392
REPAIRS AND MAINTENANCE	11,398,253	17,920,253	15,620,253	16,385,645	17,155,773
PROVISIONS	79,052,158	66,433,315	65,788,659	69,012,304	72,255,882
ELECTRIFICATION PROJECTS	-	2,500,000	-	-	-
TOTAL OPERATING EXPENDITURE	237,208,571	261,485,893	264,792,956	277,767,810	289,785,694

There overall operating expenditure increased by 1% or R 3,3million when compared to the 2022/2023 adjustment due to the increase in employee related costs by CPI and ten additional vacant positions to be filled in the 2023/2024 financial year.

EMPLOYEE RELATED COSTS

An increase of 8,0% was applied on employee related costs. Employee Related Costs ratio is 40% compared to total operating costs budget. Ten new vacant positions were added on the organisational structure after need analysis was done by management. Vacant position such as Risk Management Officer with the main objective to strengthen the municipality with planning and dealing with risk management issues. Furthermore, manager with a Law qualification and Legal Administrator, the municipality believes these two positions will assist the municipality to improve collection of historic debt and cut down on legal fees from the outsourced attorneys. The other 7 positions include traffic officer, OHS clerk, cashier, registry clerk, stores clerk, Himeville supervisor, and operator roller to enhance service delivery to the communities. The Job evaluation implemented in 2021 continued to put weight on the Employee Costs budget. The implementation cost containment measure during planning and insourcing of certain operational activities yielded a reduction of operational costs, which has an undesirable impact on the employee related costs ratio over total operating expenditure.

DISASTER MANAGEMENT

A budget of **R884 900.00** has been set aside, in order to ensure improved and integrated Institutional Capacity and Responses to Disaster Incidents or Disasters by June 2024. The following activities will be conducted during the year.

- Conduct Firebreaks in fire high risk areas
- Conduct Disaster Management Advisory and Community Safety Forum
- Review of the Disaster Management Sector Plan
- Procurement of Disaster Relief Material
- Conduct Integrated Community Safety Awareness Campaigns
- Procurement and Installation of Lightning Conductors in high risk areas
- Conduct Fire Safety Inspections

A Budget of **R5 000 000.00** has been set aside for 3 Disaster/Fire additional vehicles as part of capacitating the unit and other units.

A budget of **R800 000.00** has been set aside to procure Disaster Management Communication and Information System that will enhance communication and cascading of information amongst disaster management stakeholders, this will also ensure the installation of the control room within the emergency Centre and furthermore to digitalized the disaster incidents and/ or disaster assessments on the field of work.

LIBRARY MANAGEMENT SERVICES

To ensure improvement of literacy levels and encourage culture of reading by 30 June 2024. The Municipality has set aside **R3 000 000** for Mobile Library Truck to assist the Unit in conducting outreach programs. The municipality currently have 5 Libraries (Nkwezwela Modular, Creighton, Bulwer, Underberg and Zidweni).

16 Library Outreach Programmes and 16 Computer Trainings Classes are planned for next financial year

TRAFFIC MANAGEMENT

To ensure improved community safety, road safety and reduce crime through integrated stakeholder coordination and awareness:

10 Multi -Stakeholder Road Blocks will be conducted during the year

Local Roadblocks will also be conducted daily by our law enforcement officers

YOUTH DEVELOPMENT, ARTS AND CULTURE, SPORT DEVELOPMENT, MAYORAL CUP,

To promote youth development through SMME development, Arts, Culture, Sports and Recreation by Conducting following competitions by June 2024

DESCRIPTION	2022/2023 Adjustment Budget	2023/2024 Final Budget	Budget Year +1 2024/25	Budget Year +2 2025/26
PROGRAMMES				
Senior Citizen and Women	101,043	121,500	127,454	133,444
HIV/TB	25,692	34,000	35,666	37,342
Sukhuma Sakhe	319,109	497,500	521,878	546,406
Child Programmes	77,400	84,100	88,221	92,367
Disability Programs	97,550	120,900	126,824	132,785
Gender	151,693	127,000	133,223	139,484
Youth Development	1,020,948	1,106,000	1,160,194	1,214,723
Arts and Culture projects	697,489	743,200	779,617	816,259
Bulwer Community Service Center	42,734	40,500	42,485	44,481
Mayoral Cup	146,143	939,000	985,011	1,031,307
Sport Development Project	324,268	327,500	343,548	359,694
Disaster Management	527,083	884,900	928,260	971,888
LED Programmes	4,009,639	3,620,500	3,797,905	3,976,406
Tourism Programmes	491,567	829,000	869,621	910,493
Communication	194,458	270,000	283,230	296,542
Community Functions	1,021,028	615,000	645,135	675,456
Public Participation	462,500	700,000	734,300	768,812
Ward Committees	2,827,571	3,520,000	3,692,480	3,866,027
Spluma	2,308,879	1,418,000	1,987,482	2,057,394
Employee Wellness	219,069	303,269	318,129	333,081
TOTAL PROGRAMMES	15,065,863	16,301,869	17,600,661	18,404,392

Programmes and projects earmarked as follows:

- 1xBongumusa Marathon,
- 1x Sani stagger Marathon,

- 1x Harry Gwala Summer Cup,
- 1x Sazi Langa training Marathon,
- 1x Youth Games,
- 1x School sport program,
- 1x Ward Cultural Competition
- 1x Mayoral Cup and
- 1x Willy Mtolo cross Country

Conduct 10 trainings by June 2024

- 1x Jockeys training conducted,
- 1x training on GBV and Femicide
- 1x training of sport coaches,
- 1x training of artists,
- 1x training of crafters,
- 1x training of 35 youth on driving skills,
- 1x life skills training

To coordinate and ensure sustainable partnerships through various structures.

- Forums coordinated in 2 Gender Forum (Women& Men)
- Children's Forum
- Senior Citizen's Forum
- Disability Forum
- Local Aids Forum
- Arts and Culture Forum
- Sports Federation
- Youth Council.
- OSS Local Task Team.
- LRC (CWP)

COMMUNICATION, WARD COMMITTEES, COMMUNITY FUNCTION AND PUBLIC PARTICIPATION

A budget of **R5 105 000.00** has been set aside for communication, ward committees and public participation in order to encourage participation of the local community in the affairs of the municipality by 30 June 2024

LOCAL ECONOMIC DEVELOPMENT

A budget of **R3 620 500.00** has been set aside for LED programmes in order to promote and support Local Economic Development through capacity building, forming of partnerships, co-operatives support with Materials and Equipment. 13 Skills Trainings Sessions will be conducted for Emerging Enterprises in the various sectors of the local economy, which include the following:

- Construction Contract Management
- Beauty and Nail Technology
- Clothing and Textile designing
- Massage Therapy
- Plant Production
- Basic Bookkeeping & Saving in the Informal Economy.
- health, Hygiene and Safety in the informal economy.
- Hospitality
- Community House Building
- Body spray/cologne manufacturing
- Business Planning & Financing
- Technical Skills
- Hair Dressing
- 30 SMMEs and Cooperatives will be supported with material/ Equipment.

TOURISM

A budget of **R829 000** has been set aside for the facilitation and co-ordination of market exposure of local businesses through attendance of various Trade Exhibitions.

- 1x Cape Town Gateway
- International Trade Fair (Cape Town)
- Aloe Festival
- 1x Gauteng Gateway Show
- 1x Royal Show
- Tourism Indaba
- Meetings Africa

We will also provide support to community tourism initiatives, organizations and individuals i.e.

- 1X Destination Marketing & Tourism Awards Program
- 1x Budget allocation to SDCTO
- 3x Tourism Awareness

Underberg has over the years proved itself a “laid back” tourist town forming the core in a web of adjoining tourist destinations including Lesotho, Maluti Drakensberg and other. It also accommodates various economic and commercial activities. In this regard, it proves a stable tourist-oriented property market due to its strategic location.

PLANNING AND DEVELOPMENT

A budget of **R1 418 000** has been set aside for planning and development projects.

FREE BASIC SERVICES: BASIC SOCIAL SERVICES PACKAGE FOR INDIGENT HOUSEHOLDS

A Budget of **R 700 000** has been set aside for Free Basic Electricity. Due to the high level of unemployment and subsequent poverty in the municipal area, there are households which are unable to pay for normal municipal services. The municipality will continue to offer rebates and exemption to qualifying and registered households.

REPAIRS AND MAINTENANCE

The following budget has been aside for the R&M in order to improve access to roads infrastructure, storm water and recreational facilities. It must be stated that we are still struggling to budget for 8% of the total value of our assets. The municipality is still facing the issue of property vandalism which must be dealt with.

REPAIRS AND MAINTENANCE 2023/2024 BUDGET		
PROJECT DESCRIPTION	2023/2024 FINAL BUDGET	REGION/WARD
Repairs and maintenance Community Assets		
Nkumba Community Hall	400,000	ward 11
Mkhazini Community Hall	520,000	ward 08
KwaPitela Sportfield	520,000	ward 02
Mpumlwane Sportfield	520,000	ward 05
Woodhurst Sportfield	520,000	ward 14
Kilmon Sportfield	520,000	ward 04
	3,000,000	
Repairs and maintenance Office Building		
Underberg Library	300,000	ward 03
Bulwer CSC	300,000	ward 10
Creighton Flats	300,000	ward 14
Creighton Animal Pound	300,000	ward 14
Creighton Main Office	500,000	ward 14
	1,700,000	
Electrical Repairs and Maintenance		
Municipal Buildings and streets light	900,000	
Air Conditioners (Municipal Buildings)	300,000	
	1,200,000	

CAPITAL BUDGET FOR 2023/2024

A total capital budget of R91 794 000 has been set aside in order to improve access to roads infrastructure, storm water and recreational facilities.

- Municipal infrastructure grant is R31 779 000 for the 2023/2024 financial year.

DESCRIPTION	2022/2023 Original Budget	2022/2023 Adjustment Budget	2023/2024 Final Budget	Budget Year +1 2024/25	Budget Year +2 2025/26
MIG 2022/2024					
Himeville business hives	4,000,000	2,743,828	-	-	-
Sdangeni bridge	1,700,000	1,050,000	1,204,600	-	-
Langelihle Creche	3,300,000	3,228,000	25,000	-	-
Creighton Sport Center	8,000,000	8,000,000	5,000,000	-	-
Mafohla Community Hall	3,500,000	3,500,000	1,500,000	-	-
Bulwer Asphalt Road Phase 7	1,928,000	4,667,793	2,035,000	-	-
Underberg Asphalt Road Phase 4	4,000,000	4,000,000	2,014,400	-	-
Himeville Asphalt Surfacing Phase 3	4,000,000	3,238,379	3,000,000	-	-
Maguzwana Sport fields		-	4,000,000	-	-
Gala Crech		-	3,000,000	-	-
Lwazi Crech (Mkhazini)		-	3,000,000	-	-
Sizamokuhle Crech (Njobokazi)		-	3,000,000	-	-
Masaneni Community Hall		-	4,000,000	-	-
2024/25 and 2025/26		-	-	33,078,000	34,431,000
TOTAL MIG FUNDING	30,558,000	30,558,000	31,779,000	33,078,000	34,431,000

DESCRIPTION	2022/2023 Original Budget	2022/2023 Adjustment Budget	2023/2024 Final Budget	Budget Year +1 2024/25	Budget Year +2 2025/26	Region/ Ward
INTERNAL FUNDED CAPITAL PROJECTS						
RENEWAL OF GRAVEL ROADS						
Renewal of Gravel Roads	6,750,000	6,750,000	-			All Wards
Ntwasahlobo Access Road	-	-	450,000	-	-	1
Mahwaqa Access Road	-	-	450,000	-	-	2
Coachmans Close- Pin Oak	-	-	450,000	-	-	3
Zidweni Access Road	-	-	450,000	-	-	4
Makubheka Access Road	-	-	450,000	-	-	5
KwaMfundisi Access Road (Qulashe)	-	-	450,000	-	-	6
Magoso Access Road	-	-	450,000	-	-	7
Kolubovu Access Road	-	-	450,000	-	-	8
Duma Access Road	-	-	450,000	-	-	9
Mbelu Access Road	-	-	450,000	-	-	10
Dlamini Access Road	-	-	450,000	-	-	11
Maphanga Access Road	-	-	450,000	-	-	12
Albertina Access Road	-	-	450,000	-	-	13
Jama Access Road	-	-	450,000	-	-	14
Emgxobeni Access Road	-	-	450,000	-	-	15
TOTAL FOR RENEWAL OF GRAVEL ROADS	6,750,000	6,750,000	6,750,000	-	-	
ADMINISTRATIVE CAPITAL EXPENDITURE						
Procurement of Furniture and Equipment	1,462,000	1,162,000	3,165,000	3,320,085	3,476,129	Administrative or Head Office
Procurement of Computer Equipment	440,028	759,028	1,210,000	1,269,290	1,328,947	Administrative or Head Office
Procurement of Computer Software	445,670	456,670	885,000	928,365	971,998	Administrative or Head Office
Upgrading of Server	76,000	326,000	650,000	681,850	713,897	Administrative or Head Office
Procurement of Parkhome	1,250,000	1,200,000	1,100,000	-	-	Administrative or Head Office
Municipal Offices	300,000	300,000	300,000	314,700	329,491	Administrative or Head Office
Backup Generator	500,000	460,000	-	-	-	Administrative or Head Office
Carport Covers	300,000	155,000	-	-	-	Administrative or Head Office
Procurement of Antivirus Software	156,000	156,000	120,000	125,880	131,796	Administrative or Head Office
Procurement of fire extinguishers	350,000	350,000	-	-	-	Administrative or Head Office
Installation of Cameras	100,000	100,000	60,000	62,940	65,898	Administrative or Head Office
Fiber connection	250,000	250,000	250,000	262,250	274,576	Administrative or Head Office
External Computer Service-Software Licences	141,600	21,600	25,000	26,225	27,458	Administrative or Head Office
Transport Assets	11,700,000	14,364,619	13,450,000	14,109,050	14,772,175	Administrative or Head Office
Construction of Storage Facility	3,000,000	3,000,000	1,000,000	1,049,000	1,098,303	Administrative or Head Office
Pocurement of Car wash Equipment	100,000	-	500,000	-	-	Administrative or Head Office
Electronic Records Management	300,000	300,000	-	-	-	Administrative or Head Office
Pin Code Operated Doors	-	-	75,000	-	-	
DLTC Designs	-	-	400,000	-	-	
Bullet Proof Glass at Reception	-	-	100,000	-	-	
Communication and Information System	-	-	800,000	-	-	
Installation of Shelter Motor Licensing	-	-	100,000	-	-	
TOTAL ADMINISTRATIVE CAPITAL PROJECTS	20,871,298	23,360,917	24,190,000	22,149,635	23,190,668	

DESCRIPTION	2022/2023 Original Budget	2022/2023 Adjustment Budget	2023/2024 Final Budget	Budget Year +1 2024/25	Budget Year +2 2025/26
SERVICE DELIVERY CAPITAL PROJECTS					
Construction of Disaster Management Centre	4,000,000	8,725,257	-	-	-
Creighton CBD Infrastructure Upgrade	1,300,000	1,500,000	15,000	15,735	16,475
Underberg CBD infrastructure Upgrade	2,500,000	2,500,000	900,000	944,100	988,473
Informal Trading Infrastructure	500,000	500,000	500,000	524,500	549,152
Construction of Storm Water Drainage	500,000	50,000	500,000	524,500	549,152
Makawusane Sport Field Phase 2	1,500,000	3,270,000	250,000	262,250	274,576
Hlabeni Community Hall	1,500,000	4,604,069	550,000	576,950	604,067
Procurement of Plant and Equipment	1,724,800	1,687,497	1,610,000	1,688,890	1,768,268
Bus Shelters	500,000	260,000	700,000	734,300	768,812
Street light/High Mast (Bulwer)	500,000	500,000	1,100,000	1,153,900	1,208,133
Parks, Paving, Cemeteries and Waste Disposal Sites Toilets	400,000	400,000	400,000	419,600	439,321
Guard House & on transfer Station	400,000	37,909	100,000	104,900	109,830
Mobile Library	1,000,000	-	3,000,000	3,147,000	3,294,909
Construction of Animal Sheds	750,000	200,000	500,000	524,500	549,152
Upgrade of Gravel Roads	3,000,000	300,000	3,000,000	3,147,000	3,294,909
Designs of Municipal Offices	620,000	1,220,000	3,000,000	3,147,000	3,294,909
Bulwer CBD Infrastructure Upgrade	-	1,100,000	2,800,000	2,937,200	3,075,248
Centocow Shelter and Toilets Phase 2	-	200,000	2,200,000	2,307,800	2,416,267
Battery Energy Storage System		-	600,000	629,400	658,982
Skip Bins		-	650,000	681,850	713,897
Pedestrian Bridge		-	2,500,000	2,622,500	2,745,758
Storm Water Pipes and Culverts		-	300,000	314,700	329,491
Upgrading of Himeville Township Asphalts Road		-	1,000,000	1,049,000	1,098,303
Traffic lights (Himeville)			500,000		
Nomgidi Community Hall			2,200,000	2,307,800	2,416,267
Donnybrook Toilets			200,000	209,800	219,661
TOTAL SERVICE DELIVERY CAPITAL PROJECTS	23,010,800	27,304,732	29,075,000	29,975,175	31,384,008

Electrification Grant is R7 561 000 based on DoRA to be used mainly for the infills with the Dr NDZ Municipal area.

DESCRIPTION	2022/2023 Original Budget	2022/2023 Adjustment Budget	2023/2024 Final Budget	Budget Year +1 2024/25	Budget Year +2 2025/26
ELECTRIFICATION PROJECTS (INEP) 2022/2023	6,352,000	6,352,000	-		
Greater Stepmore/Ridge ph 6	-	-	504,067	-	-
Greater Nhlanhleni/Goxhill ph 6	-	-	504,067	-	-
Greater Underberg ph 6	-	-	504,067	-	-
Greater Amakhuze/Cabazi ph 6	-	-	504,067	-	-
Greater Khukhulela/Nomagaga ph 6	-	-	504,067	-	-
Greater Hlabeni/Centocow ph 6	-	-	504,067	-	-
Greater Gqumeni/Mqundekwni ph 6	-	-	504,067	-	-
Greater Ngwagwane ph 6	-	-	504,067	-	-
Greater Nkwezela ph 6	-	-	504,067	-	-
Greater Bulwer ph 6	-	-	504,067	-	-
Greater Nkumba/Mangwanenei ph 6	-	-	504,067	-	-
Greater Bhidla/Sizanenjana ph 6	-	-	504,067	-	-
Greater Donnybrook ph 6	-	-	504,067	-	-
Greater Mjila/Crieghton ph 6	-	-	504,067	-	-
Greater Sandanezwe/Masamini ph6	-	-	504,067	-	-
2024/25 and 2025/26				7,000,000	7,314,000
TOTAL	6,352,000	6,352,000	7,561,005	7,000,000	7,314,000

SECTOR DEPARTMENT

We will continue to engage and partner with Sector department like:

- Department of Transport -
- Department of education
- Department Health
- SAPS
- Department of Agriculture
- Eskom
- Social Development
- Department of Sport and Recreation
- Department of Arts and Culture
- Harry Gwala District Municipality
- Department of Public Works
- Department Local Economic Development
- Department of Co-operative Governance and Traditional affairs
- Department of Human Settlement

All these departments have very an important and critical role to play in changing the lives of Dr Nkosazana Dlamini Zuma people. Good relationship and working together with these departments and private partners can take our municipality forward:

Thank you

1.2 COUNCIL RESOLUTION

On the 30th May 2023 the Council of Dr Nkosazana Dlamini-Zuma Municipality met in the Qulashe Community Hall to consider the final Budget of the municipality for the financial year 2023/24. The Council, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) to note and adopt the following:

- The Final Budget and Tariff of charges for the Municipality for the financial year 2023/24
- The Final Budget related policies for the financial year 2023/24

Consolidated budget schedules A1 to A10.

- Budget Summary as contained in Table A1
- Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Table A2;
- Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Table A3;
- Budgeted Financial Performance (revenue and expenditure) as contained in Table A4;
- Budget Capital Expenditure by municipal vote, functional classification and funding by contained in Table A5.
- Budgeted Financial Position as contained in Table A6;
- Budgeted Cash Flows as contained in Table A7;
- Cash backed reserves and accumulated surplus reconciliation as contained in Table A8;
- Asset management as contained in Table A9; and
- Basic service delivery measurement as contained in Table A10.

1.3 EXECUTIVE SUMMARY

Introduction

This 2023/24 – 2025/26 Tabled Final Medium -Term Revenue and Expenditure Framework (MTREF) budget report deals with the operating budget and tariff proposals as well as the capital budget and funding sources proposal to ensure that Dr Nkosazana Dlamini Zuma Municipality renders services to their local communities in a financial and sustainable manner.

Background

The application of sound financial management principles for the compilation of Dr Nkosazana Dlamini Zuma Municipality's budget is essential and critical to ensure that the municipality remains financially sustainable and that municipal services are provided sustainably, economically and equitably to all communities.

The Municipality's business and service delivery priorities were reviewed as part of this year's planning and budget process. Where appropriate, funds were transferred from low- to high-priority programmes to maintain sound financial stewardship. A critical review was also undertaken of expenditures on noncore and 'nice to have' items.

Dr Nkosazana Dlamini-Zuma Municipality has and will continue to implement a range of revenue collection strategies to optimize the collection of debt owed by consumers. Furthermore, the Municipality will continue to undertake various customer care initiatives to ensure that the municipality truly involves all citizens in the process of ensuring a people lead government. The municipality has a Revenue Enhancement Strategy that is reviewed annually and approved by the Council.

The South African economy has not been shielded from these global developments. National Treasury has revised South Africa's economic growth estimate for 2023 to 5.3 per cent, from 4.8 per cent at the time of the MTREF. This revision reflects a combination of the impact of changes in the global environment, along with South Africa's own unique challenges. Commodity prices, which have supported South Africa's economic recovery, slowed in the second half of 2023.

The main challenges experienced during the compilation of the 2023/24 MTREF can be summarised as follows:

- The ongoing difficulties in the national and local economy
- The rate of unemployment in the community that we are serving, having a negative impact on the collection over revenue, and increasing number of indigents.
- Aging and poorly maintained infrastructure;
- The need to reprioritise projects and expenditure within the existing resource envelope given the cash flow realities and declining cash position of the municipality;
- The challenge facing the Municipality is managing the gap between cost drivers and tariffs levied, as any shortfall must be made up by either operational efficiency gains or service level reductions;

Financial Sustainability

Financial sustainability over the long-term has to do with the maintenance of high priority expenditure programmes, both operating and capital to ensure programmes sustainability and desire quality of service to be rendered. There must also be rates and service charges stability and predictability in the overall rate burden by ensuring reasonable rates and service charges to fund programmes.

The application of sound financial management principles for the compilation of the municipality's financial plan is essential and critical to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically and equitable to all communities.

The following budget principles and guidelines directly informed the compilation of the 2023/24 MTREF:

- The 2022/23 Adjustment Budget priorities and targets, as well as the base line allocations contained in the Adjustment Budget were adopted as the upper limits for the new baselines for the 2023/24 final budget;

- Tariff and property rate increases should be affordable and should generally not exceed inflation as measured by the CPI, except where there are price increases in the inputs of services that are beyond the control of the municipality.
- There will be no budget allocated to national and provincial funded projects unless the necessary grants to the municipality are reflected in the national and provincial budget and have been gazette as required by the annual Division of Revenue Act.

Table Below Presents a Consolidated overview of the 2023/2024 Budget.

DESCRIPTION	2022/2023 Original Budget	2022/2023 Adjustment Budget	2023/2024 Final Budget	Budget Year +1 2024/25	Budget Year +2 2025/26
TOTAL REVENUE	- 264,145,363	- 266,717,688	- 276,577,549	- 289,810,846	- 290,208,634
TOTAL OPERATING EXPENDITURE	237,208,571	261,485,893	264,792,956	277,767,810	289,785,694
TOTAL CAPITAL EXPENDITURE	94,390,098	93,173,649	91,794,000	85,202,810	89,005,676
TOTAL OPEX & CAPEX	331,598,669	354,659,542	356,586,956	362,970,620	378,791,370

Total revenue for the municipality has increased by 4% per cent or R 9,9million when comparing with adjustment. In 2024/2025 the revenue is expected to increase to R289,8million and increase in 2025/26 to R290,2million.

Total operating expenditure for the 2023/24 financial year has been increased by 1%, or R3, 3million when compared to the 2022/23 Adjustments Budget. Implementation of containment measures on various operational expenditure items contributed to the minimal increase. The depreciation budget has increased from R56, 1 million to R57, 3 million in the 2023/2024 financial year. Repairs and Maintenance budget decreased by 18% or R2 ,7million when compared to the 2022/23 Adjustment Budget.

- **Provision for debt impairment and Irrecoverable debts written off**

The provision of debt impairment and irrecoverable debts written off was determined based on an annual collection rate for 2022/2023. A budget of R8, 4 million has been set aside in 2023/24, financial year. this item is allocated at an amount of R8, 9 million in the 2024/25 financial year and escalates to R 9, 2 million in the following year.

- **Provision for depreciation and asset impairment**

Provision for depreciation and asset impairment has been informed by the municipality's Assets Management policy. Depreciation is widely considered a proxy for the rate assets consumption. Budget appropriated for Depreciation is R 57, 3 million for 2023/24 financial year escalating to R 60,2 million in 2024/2025 financial year and R 62, 9million in 2025/2026.

- **Capital Budget**

The capital budget is R 91 ,8million for 2023/24 and that is R1,4million decrease when compared to the 2022/23 Adjustment Budget. Capital grants such as Small Town rehabilitation grant and Disaster Management grants are not gazzetted in 2023/24 financial year.

1.3.1. OPERATING REVENUE FRAMEWORK

The rates revenue collection is currently expressed as a percentage (average 88,9%) of annual billings based on the previous year's actual collection. The percentage could have been increased to more percentage for the upcoming financial year but due to Covid-19 impact, most businesses will take time to recover and most individuals do not have income due to the loss of their jobs as the economy was affected negatively. The performance of arrear collection will however only be considered as a source of additional cash in-flow once the performance has been prudently monitored 2023/2024. The overall tariffs have increased by approximately 5,3% when compared with the 2022/2023 tariffs.

The following stipulations in the property rates are highlighted:

- The first R 50 000.00 of the market value of property used for residential purposes and First R 15,000 of the Municipal Value of a multiple use property is excluded from the ratable values (Section 17 (h) of the MPRA).

- 30% rebate will be granted for developed properties
- 30% rebate will be granted to agriculture
- 20% rebate is granted for Tourism and Hospitality
- 100% rebate will be granted to registered indigents in terms of the indigent policy.
- For pensioners, physically and mentally disabled persons, a maximum/ total rebate 75% to owners of ratable properties if the total gross income of the applicant and his/her spouse, if any, does not exceed the amount of equal to twice the annual state pension as approved by government for a financial year.

For Dr Nkosazana Dlamini Zuma Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices must be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the Municipality and continued economic development;
- Efficient revenue management, which aims to ensure a 95 per cent annual collection rate for property rates and other key service charges;
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);

- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of the Municipality.

Grants remain the largest revenue source and property rates is the second and third source is interest on investment and the fourth one is other revenue. Municipality have been urged to review the tariffs of the items on annual basis to ensure they are cost reflective market related.

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were considered to ensure the financial sustainability of the Municipality.

It must also be appreciated that the consumer price index, as measured by CPI, is not a good measure of the cost increases of goods and services relevant to municipalities. The basket of goods and services utilised for the calculation of the CPI consist of items such as food, petrol and medical services, whereas the cost drivers of a municipality are informed by items such as the cost of remuneration, petrol, diesel, cement etc. The current challenge facing the Municipality is managing the gap between cost drivers and tariffs levied, as any shortfall must be made up by either operational efficiency gains or service level reductions. The Municipality will have to implement a refuse removal strategy to ensure that this service can be rendered in a sustainable manner over the medium to long-term and this is planned for 2024.

Total Operating revenue and Tariffs

The total rates revenue has increased by 9% for the 2023/24 financial year when compared to the 2022/23 Adjusted Budget which is above the CPI projections. For the two outer years, the total rates revenue is expected to increase by 4,9 % and 4,7%. Service Charge revenue will increase by 5,3% when compared to the 2022/23 Adjusted Budget.

Total own revenue for 2023/24 financial year has increased from R68, 6 million to R74,2 million when compared to the 2022/23 Adjustment Budget.

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account to ensure the financial sustainability of the municipality. National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as possible. However, excessive increases are likely to be counterproductive, resulting in higher levels of non-payment. The municipality has embarked on different strategies of revenue collection in the 2022/23, more effort on finding new strategies will be deployed in 2023/24 financial year.

The following table is a summary of the 2023/23 MTREF (classified by main revenue source):

Table A4 Summary of revenue classified by main revenue source

KZN436 Dr Nkosazana Dlamini Zuma - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue											
Exchange Revenue											
Service charges - Electricity	2	-	-	-	-	-	-	-	-	-	-
Service charges - Water	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	2	3,423	3,878	4,006	3,547	4,195	4,195	3,497	4,421	4,638	4,856
Sale of Goods and Rendering of Services		320	270	196	434	488	488	356	603	633	663
Agency services		-	306	552	353	653	653	547	688	722	756
Interest		-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		8,172	6,424	7,601	5,594	10,913	10,913	10,379	11,491	12,054	12,621
Dividends		-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		836	878	1,122	935	1,433	1,433	1,117	1,509	1,583	1,658
Licence and permits		173	408	445	346	386	386	326	406	426	446
Operational Revenue		56	375	393	156	156	156	133	164	172	181
Non-Exchange Revenue											
Property rates	2	33,001	34,318	34,690	37,833	41,233	41,233	34,255	45,404	47,629	49,868
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		2,552	1,631	1,328	632	832	832	582	876	919	942
Licences or permits		320	7	-	158	18	18	3	18	19	20
Transfer and subsidies - Operational		135,794	168,530	149,161	162,061	162,315	162,315	160,761	170,568	178,865	174,250
Interest		3,132	5,355	6,149	5,850	5,850	5,850	5,408	6,160	6,461	6,765
Fuel Levy		-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		6,791	-	-	2,488	2,488	2,488	(1,624)	2,488	2,610	2,733
Other Gains		111	-	1,348	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		194,682	222,381	206,993	220,387	230,960	230,960	215,740	244,799	256,733	255,758

The table above indicates the municipality's main sources of revenue generation. The above table excludes revenue foregone arising from discounts and rebates associated with the tariff policies of the Municipality. Details in this regard are contained in Table SA1

Property Rates

Property rates revenue is the second largest source of revenue. The 2022/23 budget has increased by R4,2million.

Sale of goods and rendering of services for 2023/2024 financial year is R603 475, detailed breakdown of all the items under this category will be provided as supporting document.

Interest on investments is the third biggest source of revenue. The budget was increased by 5,3% after considering projected total municipal investments and actual performance as at the end of April 2023.

Gains are sitting at R 2,4 million due to the revenue that is expected from the sale of the municipal land.

Interest in outstanding debtors has been increased by 5% when compared to the 2022/223 adjustment budget, due to the significant increase in the municipal debtors' book. It should be noted that the municipality has strategies that the municipality is currently implementing to collect the outstanding debt. We have also added additional Legal practitioners to assist Revenue Management with enforcement of debt collection policy. Revenue collection plans are reviewed, improved and implemented on a monthly basis. In plans filling the two positions, manager with a Law qualification and Legal Administrator, the municipality believes that these two will assist the municipality with collection of historic debt and cut down on legal fees from the outsourced attorneys.

Fines, penalties and forfeits were increased by R44 104 when compared to the 2022/23. From our assessment most people are paying their fines at Magistrate Court after they have negotiated for discounts.

Pound is one of the smallest source of revenue. These funds are accrued as a result of law enforcement. The municipality do not aim to make a profit out of it. The tariff is set with an aim of recovering costs.

Licenses and permits show an increase of R 21 381 (5%) when compared to the 2022/23 Adjustment Budget, the current year performance was considered and a percentage (8.5%) of the agency services that the municipality receives for performing services for the department of transport.

Agency fees budget increased by R34 627 when compared to the 2022/23 adjustment budget after taking into consideration the actual performance for the first six months and full year projections for current year.

Operating grants transfers totals R 170, 5million in the 2023/24 financial year and they show an increase of R 8 ,3million when compared to the 2022/23 Adjustment Budget. The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

Table SA18 Operating Transfers and Grant Receipts

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA18 Transfers and grant receipts

Description		Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
RECEIPTS:		1, 2									
Operating Transfers and Grants											
National Government:			139,250	176,750	156,469	163,244	165,344	165,344	173,960	181,512	176,738
Operational Revenue:General Revenue:Equitable Share			125,869	159,757	139,476	152,466	152,466	152,466	162,271	172,562	167,336
Operational:Revenue:General Revenue:Fuel Levy			-	-	-	-	-	-	-	-	-
Emergency Medical Service			-	-	-	-	-	-	-	-	-
Energy Efficiency and Demand-side [Schedule 5B]			-	-	-	-	-	-	-	-	-
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]			2,381	2,323	2,323	2,476	2,476	2,476	2,178	-	-
Integrated City Development Grant			-	-	-	-	-	-	-	-	-
Khayelitsha Urban Renewal			-	-	-	-	-	-	-	-	-
Local Government Financial Management Grant [Schedule 5B]			3,000	1,950	1,950	1,950	1,950	1,950	1,950	1,950	2,088
Mitchell's Plain Urban Renewal			-	-	-	-	-	-	-	-	-
Municipal Demarcation and Transition Grant [Schedule 5B]			-	-	-	-	-	-	-	-	-
Municipal Disaster Grant [Schedule 5B]			-	-	-	-	-	-	-	-	-
Traditional Leaders - Imbizo			-	-	-	-	-	-	-	-	-
Department of Water and Sanitation SmartLiving Handbook			-	-	-	-	-	-	-	-	-
Integrated National Electrification Programme Grant			8,000	12,720	12,720	6,352	8,452	8,452	7,561	7,000	7,314
Municipal Restructuring Grant			-	-	-	-	-	-	-	-	-
Regional Bulk Infrastructure Grant			-	-	-	-	-	-	-	-	-
Municipal Emergency Housing Grant			-	-	-	-	-	-	-	-	-
Metro Informal Settlements Partnership Grant			-	-	-	-	-	-	-	-	-
Integrated Urban Development Grant			-	-	-	-	-	-	-	-	-
Programme and Project Preparation Support Grant			-	-	-	-	-	-	-	-	-
Provincial Government:			3,657	3,803	3,972	5,169	5,169	5,169	4,169	4,353	4,826
Capacity Building			-	-	-	-	-	-	-	-	-
Provincialisation of Libraries			3,657	2,714	2,806	2,946	2,946	2,946	2,946	3,076	3,214
Community Library Service Grant			-	1,089	1,166	1,223	1,223	1,223	1,223	1,277	1,612
Health			-	-	-	-	-	-	-	-	-
Municipal Employment Initiative			-	-	-	1,000	1,000	1,000	-	-	-
Infrastructure			-	-	-	-	-	-	-	-	-
Libraries, Archives and Museums			-	-	-	-	-	-	-	-	-
Higher Educational Institutions			-	-	-	-	-	-	-	-	-
Parent Municipality / Entity			-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants		5	142,907	180,553	160,441	168,413	170,513	170,513	178,129	185,865	181,564
Capital Transfers and Grants											
National Government:			27,149	26,989	36,508	30,558	30,558	30,558	31,779	33,078	34,431
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]			-	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant [Schedule 5B]			27,149	26,989	36,508	30,558	30,558	30,558	31,779	33,078	34,431
Municipal Water Infrastructure Grant [Schedule 5B]			-	-	-	-	-	-	-	-	-
Neighbourhood Development Partnership Grant [Schedule 5B]			-	-	-	-	-	-	-	-	-
Metro Informal Settlements Partnership Grant			-	-	-	-	-	-	-	-	-
Integrated Urban Development Grant			-	-	-	-	-	-	-	-	-
Provincial Government:			-	375	-	13,200	5,200	5,200	-	-	-
Capacity Building			-	-	-	-	-	-	-	-	-
Capacity Building and Other			-	375	-	-	-	-	-	-	-
Disaster and Emergency Services			-	-	-	8,000	-	-	-	-	-
Health			-	-	-	-	-	-	-	-	-
Housing			-	-	-	-	-	-	-	-	-
Infrastructure			-	-	-	5,200	5,200	5,200	-	-	-
Libraries, Archives and Museums			-	-	-	-	-	-	-	-	-
Other			-	-	-	-	-	-	-	-	-
Parent Municipality / Entity			-	-	-	-	-	-	-	-	-
Transfer from Operational Revenue			-	-	-	-	-	-	-	-	-
Total Capital Transfers and Grants		5	27,149	27,364	36,508	43,758	35,758	35,758	31,779	33,078	34,431
TOTAL RECEIPTS OF TRANSFERS & GRANTS			170,056	207,917	196,949	212,171	206,271	206,271	209,908	218,943	215,995

1.3.2 OPERATING EXPENDITURE FRAMEWORK

Dr NDZ Municipality's expenditure framework for the 2023/24 budget and MTREF is informed by the following:

- The asset renewal strategy and the repairs and maintenance plan;
- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit;
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;

- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and
- Strict adherence to the principle of ‘no project plan, no budget’. If there is no business plan no funding allocation can be made.

The following table is a high-level summary of the 2023/24 budget and MTREF (classified per main type of operating expenditure):

Table A4 Summary of operating expenditure by standard classification item.

KZN436 Dr Nkosazana Dlamini Zuma - Table A4 Budgeted Financial Performance (revenue and expenditure)

ZENZUO DI NKOSAZANA Dlamini Zuma - Table A4 Budgeted Financial Performance (Revenue and expenditure)											
Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Expenditure											
Employee related costs	2	58,124	66,031	73,587	86,553	86,553	86,553	64,462	92,616	97,154	101,720
Remuneration of councillors		11,598	11,598	11,445	11,557	11,844	11,844	9,811	12,484	13,096	13,711
Bulk purchases - electricity	2	-	-	-	-	-	-	-	-	-	-
Inventory consumed	8	1,986	2,973	3,591	3,587	4,485	4,485	1,983	4,817	5,053	5,291
Debt impairment	3	-	-	-	-	-	-	-	5,040	7,968	5,535
Depreciation and amortisation		27,481	32,995	48,220	56,111	56,111	56,111	37,396	57,349	60,159	61,929
Interest		181	1,047	1,618	133	1,618	1,618	718	1,618	1,698	1,777
Contracted services		34,836	23,343	44,260	35,397	54,929	54,929	34,176	49,514	51,940	54,381
Transfers and subsidies		1,496	2,031	1,052	1,061	1,511	1,511	389	700	734	769
Irrecoverable debts written off		9,333	1,751	5,509	20,059	7,440	7,440	490	3,400	885	3,734
Operational costs		24,579	24,275	31,813	22,752	36,994	36,994	25,569	37,255	39,081	40,918
Losses on disposal of Assets		-	-	-	-	-	-	-	-	-	-
Other Losses		-	-	-	-	-	-	-	-	-	-
Total Expenditure		169,614	166,043	221,096	237,209	261,486	261,486	174,994	264,793	277,768	289,766

Operating Expenditure Budget

The total operating expenditure has increased from R 261,4 million to R264,7 million and that is an increase of R3 ,3million when compared to the 2022/23 Adjustment.

(1) Employee Related Costs

The budgeted allocation for employee related costs for the 2023/24 financial year total to R 92 ,6million and shows an increase of 8% when compared to the 2022/23 Adjustment Budget. There are new positions to be filled in the 2023/2024 financial year. The employee costs ratio to total operating budget is 40% which is above the norm of 25%-40%. Management has set up a

Placement Committee that will deal with various salary bill issues with an aim of containing salary and wage costs. Merger of 2016 pre-election entities will have last long effect on the salary bill of Dr Nkosazana Dlamini Zuma local municipality. Slow growth of revenue base because of the rurality of municipality is another cause. However, the municipality has developed a revenue enhancement plan with an aim to improve the revenue. Monthly progress reports on the implementation of revenue plan are tabled to Council structures as part of oversight processes. The municipality has also considered and will continue to explore the following options,

(a.) Outsource some municipal services

(b.) Merge other vacant positions and not to fill any new vacant positions that the organization can operate without.

The municipality will ensure that the above options are considered and implemented without any negative effects to the community/to the service delivery

(2) **Remuneration of councilors** has been increased by 5% when compared to the 2022/23 adjustment budget.

(3.) **Contracted services** expenditure totals to R49, 5million and has decreased by 11% when compared to the 2022/23 Adjustment Budget of R 54,9 million and that clearly demonstrates that the municipality will be using less of the contracted services even though there are still services that require outsourcing. Most of the services will be done internally. Only specialized skills will be outsourced as per Municipal Cost Containment Policy.

(4.) **Other expenditure** comprises of various line items relating to the daily operations of the municipality. The general expenditure for 2023/24 has decreased by 1% when compared to the 2023/24 Adjustment Budget of R 37,5million. General expenditure items were not increase in the final budget because a high increase was effected during the adjustment budget of which it was used as a base line to final budget.

Finance charges totals to R 1,6 million and there has been no increase in this line item when compared to the adjustment budget. Adjustment budget was used a base line to final budget. The municipality has a new contract for printing machines.

(5.) Repairs and maintenance has decreased by 18% when compared to the 2022/2023 adjustment budget, a decrease results from the R 3million budget that was allocated in the adjustment budget for maintenance of roads that were damaged by have rains experienced in the KZN province, the budget is not allocated in the final budget. R&M as a percentage of operating expenditure is sitting at 9% and as a percentage of PPE is sitting at 3.0% which is far below the norm of 8% as recommended by MFMA Circular No.55. The budget has been aside for the R&M in order to improve access to roads infrastructure, storm water and recreational facilities. It must be stated that we are still struggling to budget for 8% of the total value of our assets. The municipality is still facing the issue of property vandalism which must be dealt with as part of community awareness programmes. Even though the R&M budget appear small, there are plans in place to utilize our existing plant and machinery and EPWP program to maintain the existing infrastructure and community facilities.

Table SA1 Operational Repairs and Maintenance

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand											
Repairs and Maintenance by Expenditure Item	8										
Employee related costs		-	-	-	-	-	-	-	-	-	-
Inventory Consumed (Project Maintenance)		-	-	-	-	-	-	-	-	-	-
Contracted Services		4,510	5,820	14,596	11,555	17,952	17,952	11,251	15,220	15,966	16,716
Other Expenditure		-	-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	9	4,510	5,820	14,596	11,555	17,952	17,952	11,251	15,220	15,966	16,716

The table below provides a breakdown of the repairs and maintenance in relation to asset class:

Table SA34c Repairs and maintenance by asset class.

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description		Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
R thousand		1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Repairs and maintenance expenditure by Asset Class/Sub-class											
Infrastructure			697	459	5,815	3,000	9,834	9,834	5,000	5,245	5,492
Roads Infrastructure			697	459	5,815	3,000	9,834	9,834	5,000	5,245	5,492
Roads			-	-	-	-	-	-	-	-	-
Road Structures			697	459	5,815	3,000	9,834	9,834	5,000	5,245	5,492
Road Furniture			-	-	-	-	-	-	-	-	-
Community Assets											
			1,120	2,325	3,000	3,157	2,068	2,068	3,300	3,462	3,624
Community Facilities			1,120	2,325	3,000	3,157	2,068	2,068	3,300	3,462	3,624
Halls			1,120	2,325	2,706	3,000	2,036	2,036	3,000	3,147	3,295
Centres			-	-	-	-	-	-	-	-	-
Libraries			-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria			-	-	295	157	32	32	300	315	329
Police			-	-	-	-	-	-	-	-	-
Other assets											
			540	168	1,145	1,700	2,400	2,400	2,900	3,042	3,185
Operational Buildings			540	168	1,145	1,700	2,400	2,400	2,900	3,042	3,185
Municipal Offices			540	168	1,145	1,700	2,400	2,400	2,900	3,042	3,185
Pay/Enquiry Points			-	-	-	-	-	-	-	-	-
Computer Equipment											
Computer Equipment			12	4	20	40	40	40	40	42	44
Furniture and Office Equipment											
Furniture and Office Equipment			-	-	-	-	-	-	-	-	-
Machinery and Equipment											
Machinery and Equipment			46	109	124	415	375	375	423	444	465
Transport Assets											
Transport Assets			2,095	2,755	4,491	3,243	3,235	3,235	3,557	3,731	3,906
Land											
			-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure		1	4,510	5,820	14,596	11,555	17,952	17,952	15,220	15,966	16,716

Cost Containment Measures

The municipality also has a policy in place dealing with the cost containment measures in order to cut costs on the following proposed items:

- Vehicles used for political office-bearers
- Vehicles used by officials
- Use of accommodation and training
- Travel & subsistence and Domestic Accommodation
- Telephone, cell phone and photocopying usage
- Sponsorships, events & catering
- Catering
- Printing and stationery
- Employee costs

- Mobilisation of resources for the municipality
- Refuse/waste transportation
- Construction of projects internally
- Application of premium on goods and services
- Communication and advertising
- Conferences, meetings & study tours
- Other related expenditure items

1.3.3 CAPITAL EXPENDITURE

The following table provides a breakdown of budgeted capital expenditure by vote:

Table A5 capital expenditure by vote, functional and funding

Vote Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Capital Expenditure - Functional											
Governance and administration		2,027	69,777	61,829	8,295	8,765	8,765	3,625	6,450	5,088	5,327
Executive and council		177	129	158	60	1,940	1,940	1,862	1,070	1,122	1,175
Finance and administration		1,850	69,648	61,671	8,235	6,825	6,825	1,763	5,380	3,965	4,152
Internal audit		–	–	–	–	–	–	–	–	–	–
Community and public safety		9,074	5,807	620	19,487	12,572	12,572	10,889	14,850	13,506	14,141
Community and social services		2,893	1,037	159	4,221	1,538	1,538	1,471	5,500	4,930	5,162
Sport and recreation		–	–	–	–	–	–	–	–	–	–
Public safety		6,181	4,770	462	15,266	11,034	11,034	9,418	9,350	8,576	8,979
Housing		–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–
Economic and environmental services		66,186	250	8,548	64,908	71,537	71,537	27,080	69,344	65,403	68,275
Planning and development		65,988	69	1,557	55,298	63,136	63,136	22,237	57,144	52,605	54,876
Road transport		198	181	6,992	9,610	8,401	8,401	4,843	12,200	12,798	13,399
Environmental protection		–	–	–	–	–	–	–	–	–	–
Trading services		–	–	757	2,200	300	300	422	1,150	1,206	1,263
Energy sources		–	–	–	–	–	–	–	–	–	–
Water management		–	–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	500	50	50	–	500	525	549
Waste management		–	–	757	1,700	250	250	422	650	682	714
Other		–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Functional	3,7	77,287	75,833	71,755	94,890	93,174	93,174	42,016	91,794	85,203	89,006
Funded by:											
National Government		32,067	0	(382)	30,558	30,558	30,558	15,334	31,779	33,078	34,431
Provincial Government		1,576	–	375	13,200	5,200	5,200	397	–	–	–
District Municipality		–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind)		–	–	–	–	–	–	–	–	–	–
Transfers recognised - capital	4	33,643	0	(7)	43,758	35,758	35,758	15,731	31,779	33,078	34,431
Public contributions & donations	5	–	–	–	–	–	–	–	–	–	–
Borrowing	6	–	–	–	–	–	–	–	–	–	–
Internally generated funds		44,242	6,149	12,836	51,132	57,416	57,416	26,285	60,015	52,125	54,575
Total Capital Funding	7	77,885	6,149	12,829	94,890	93,174	93,174	42,016	91,794	85,203	89,006

Capital expenditure totals to R91,8million and shows a decrease of R 1,4 million when compared to the 2022/23 Adjustment Budget of R 93,1million. The capital grant of R5,2million that was allocated to the municipality will not be allocated in the next financial year.

1.4 ANNUAL BUDGET TABLES

The following pages present the main budget tables as required in terms of section 9 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2023/24 budget and MTREF as approved by the Council. Each table is accompanied by explanatory notes on the facing page.

A1 - Budget Summary

Table A1 below is a budget summary and provides a concise overview of the Dr NDZ municipality's budget from all the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).

The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.

A financial management reform emphasizes the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:

KZN436 Dr Nkosazana Dlamini Zuma - Table A1 Budget Summary

Description	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousands										
Financial Performance										
Property rates	33,001	34,318	34,690	37,833	41,233	41,233	34,255	45,404	47,629	49,868
Service charges	3,423	3,878	4,006	3,547	4,195	4,195	3,497	4,421	4,638	4,856
Investment revenue	8,172	6,424	7,601	5,594	10,913	10,913	10,379	11,491	12,054	12,621
Transfer and subsidies - Operational	135,794	168,530	149,161	162,061	162,315	162,315	160,761	170,568	178,865	174,250
Other own revenue	14,291	9,231	11,535	11,352	12,304	12,304	6,848	12,914	13,547	14,163
Total Revenue (excluding capital transfers and contributions)	194,682	222,381	206,993	220,387	230,960	230,960	215,740	244,799	256,733	255,758
Employee costs	58,124	66,031	73,587	86,553	86,553	86,553	64,462	92,616	97,154	101,720
Remuneration of councillors	11,598	11,598	11,445	11,557	11,844	11,844	9,811	12,484	13,096	13,711
Depreciation and amortisation	27,481	32,995	48,220	56,111	56,111	56,111	37,396	57,349	60,159	61,929
Finance charges	181	1,047	1,618	133	1,618	1,618	718	1,618	1,698	1,777
Inventory consumed and bulk purchases	1,986	2,973	3,591	3,587	4,485	4,485	1,983	4,817	5,053	5,291
Transfers and subsidies	1,496	2,031	1,052	1,061	1,511	1,511	389	700	734	769
Other expenditure	68,748	49,370	81,583	78,208	99,364	99,364	60,234	95,209	99,874	104,568
Total Expenditure	169,614	166,043	221,096	237,209	261,486	261,486	174,994	264,793	277,768	289,766
Surplus/(Deficit)	25,068	56,338	(14,103)	(16,821)	(30,526)	(30,526)	40,746	(19,994)	(21,035)	(34,008)
Transfers and subsidies - capital (monetary allocations)	31,240	29,067	42,508	43,758	35,758	35,758	18,031	31,779	33,078	34,431
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	56,308	85,405	28,405	26,937	5,232	5,232	58,777	11,785	12,043	423
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	56,308	85,405	28,405	26,937	5,232	5,232	58,777	11,785	12,043	423
Capital expenditure & funds sources										
Capital expenditure	77,287	75,833	71,755	94,890	93,174	93,174	42,016	91,794	85,203	89,006
Transfers recognised - capital	33,643	0	(7)	43,758	35,758	35,758	15,731	31,779	33,078	34,431
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	44,242	6,149	12,836	51,132	57,416	57,416	26,285	60,015	52,125	54,575
Total sources of capital funds	77,885	6,149	12,829	94,890	93,174	93,174	42,016	91,794	85,203	89,006
Financial position										
Total current assets	159,794	207,167	228,594	182,215	164,968	164,968	39,948	145,578	138,232	118,670
Total non current assets	430,332	472,936	501,837	557,181	555,465	555,465	1,810	589,910	614,954	641,470
Total current liabilities	51,135	54,610	72,583	86,032	88,774	88,774	(12,805)	92,044	95,473	101,800
Total non current liabilities	16,942	18,211	19,712	17,111	17,111	17,111	1,281	17,111	17,111	17,111
Community wealth/Equity	465,571	607,283	638,137	636,253	614,638	614,638	(5,495)	628,558	642,935	643,673
Cash flows										
Net cash from (used) operating	(13,390)	267,398	224,992	92,299	54,935	54,935	(317,431)	80,541	82,419	68,142
Net cash from (used) investing	(13,204)	(17,036)	(10,763)	1,244	1,244	1,244	(651)	(103,075)	(95,373)	(99,624)
Net cash from (used) financing	4	18	5	-	-	-	12	-	-	-
Cash/cash equivalents at the year end	95,095	374,584	373,409	244,177	206,814	206,814	(318,071)	91,106	78,152	46,670
Cash backing/surplus reconciliation										
Cash and investments available	535,924	613,809	661,472	697,225	660,848	660,848	42,524	672,207	675,921	672,605
Application of cash and investments	37,765	35,674	32,532	62,209	60,877	60,877	(28,474)	61,765	60,354	67,203
Balance - surplus (shortfall)	498,159	578,135	628,940	635,015	599,970	599,970	70,998	610,441	615,567	605,402
Asset management										
Asset register summary (WDV)	430,332	472,936	501,837	557,181	555,465	555,465		589,910	614,954	641,470
Depreciation	27,481	32,995	48,220	56,111	56,111	56,111		57,349	60,159	61,929
Renewal and Upgrading of Existing Assets	18,438	51,576	46,905	24,726	25,196	25,196		17,379	9,037	9,462
Repairs and Maintenance	4,510	5,820	14,596	11,555	17,952	17,952		15,220	15,966	16,716
Free services										
Cost of Free Basic Services provided	-	-	-	-	-	-		-	-	-
Revenue cost of free services provided	10,213	2,779	4,023	19,763	19,923	19,923		19,923	20,900	21,882
Households below minimum service level										
Water:	-	-	-	-	-	-		-	-	-
Sanitation/sewerage:	-	-	-	-	-	-		-	-	-
Energy:	-	-	-	-	-	-		-	-	-
Refuse:	-	-	-	-	-	-		-	-	-

Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

Table A2 below is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enables the National Treasury to compile 'whole of government' reports. Total Revenue on this table includes capital revenues (Transfers and Subsidies – Capital) and so does not balance to the operating revenue shown on Table A4 which excludes the transfers and subsidies - capital.

KZN436 Dr Nkosazana Dlamini Zuma - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand	1									
Revenue - Functional										
Governance and administration		180,758	210,202	194,613	207,805	217,076	217,076	232,056	245,671	243,907
Executive and council		–	–	–	–	–	–	–	–	–
Finance and administration		180,758	210,202	194,613	207,805	217,076	217,076	232,056	245,671	243,907
Internal audit		–	–	–	–	–	–	–	–	–
Community and public safety		11,307	6,802	5,542	13,354	6,008	6,008	5,838	6,104	6,659
Community and social services		10,051	6,215	3,985	4,178	4,432	4,432	4,178	4,362	4,836
Sport and recreation		95	–	–	–	–	–	–	–	–
Public safety		1,161	586	1,557	9,176	1,576	1,576	1,660	1,741	1,823
Housing		–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		30,434	30,566	45,340	39,439	39,439	39,439	34,262	33,398	34,766
Planning and development		112	541	483	1,205	1,205	1,205	305	320	335
Road transport		30,322	30,025	44,857	38,234	38,234	38,234	33,957	33,078	34,431
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		3,423	3,878	4,006	3,547	4,195	4,195	4,421	4,638	4,856
Energy sources		–	–	–	–	–	–	–	–	–
Water management		–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–
Waste management		3,423	3,878	4,006	3,547	4,195	4,195	4,421	4,638	4,856
Other	4	–	–	–	–	–	–	–	–	–
Total Revenue - Functional	2	225,922	251,448	249,501	264,145	266,718	266,718	276,578	289,811	290,189
Expenditure - Functional										
Governance and administration		100,271	104,607	132,265	153,382	158,825	158,825	166,687	174,854	182,015
Executive and council		20,136	20,684	22,841	25,103	25,785	25,785	25,881	27,149	28,425
Finance and administration		79,010	82,468	107,284	125,481	130,242	130,242	137,173	143,894	149,600
Internal audit		1,125	1,455	2,141	2,798	2,798	2,798	3,633	3,811	3,990
Community and public safety		21,512	22,674	29,938	30,055	30,312	30,312	34,596	36,291	37,996
Community and social services		11,524	12,142	16,085	15,243	15,611	15,611	17,772	18,643	19,519
Sport and recreation		205	134	154	–	–	–	–	–	–
Public safety		9,525	10,044	13,252	14,211	14,156	14,156	15,853	16,630	17,411
Housing		258	298	449	600	545	545	971	1,018	1,066
Health		–	56	–	–	–	–	–	–	–
Economic and environmental services		27,633	29,160	43,288	44,101	58,574	58,574	52,129	54,684	57,254
Planning and development		6,714	9,158	12,058	22,299	22,090	22,090	23,598	24,755	25,918
Road transport		20,919	20,002	31,230	21,802	36,484	36,484	28,531	29,929	31,336
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		18,431	7,591	13,469	8,876	13,025	13,025	10,485	10,999	11,516
Energy sources		13,611	281	4,477	–	2,500	2,500	–	–	–
Water management		–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–
Waste management		4,820	7,310	8,992	8,876	10,525	10,525	10,485	10,999	11,516
Other	4	1,768	2,012	2,136	795	750	750	896	940	984
Total Expenditure - Functional	3	169,614	166,043	221,096	237,209	261,486	261,486	264,793	277,768	289,766
Surplus/(Deficit) for the year		56,308	85,405	28,405	26,937	5,232	5,232	11,785	12,043	423

Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

Table A3 below is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organizational structure of Dr NDZ Municipality. This means it is possible to present the operating surplus or deficit of a vote.

KZN436 Dr Nkosazana Dlamini Zuma - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description		Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue by Vote		1									
Vote 1 - EXECUTIVE AND COUNCIL			-	1	-	-	-	-	-	-	-
Vote 2 - BUDGET AND TREASURY			180,739	210,192	194,437	207,753	217,023	217,023	232,001	245,613	243,847
Vote 3 - CORPORATE SERVICES			20	9	337	52	52	52	55	58	60
Vote 4 - COMMUNITY SERVICES			15,522	9,125	9,413	16,901	10,203	10,203	10,259	10,742	11,515
Vote 5 - PUBLIC WORKS AND BASIC SERVICES			29,530	31,580	44,831	38,234	38,234	38,234	33,957	33,078	34,431
Vote 6 - PLANNING AND DEVELOPMNT			112	541	483	1,205	1,205	1,205	305	320	335
Vote 7 - [NAME OF VOTE 7]			-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]			-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]			-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]			-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]			-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]			-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]			-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]			-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]			-	-	-	-	-	-	-	-	-
Total Revenue by Vote		2	225,922	251,448	249,501	264,145	266,718	266,718	276,578	289,811	290,189
Expenditure by Vote to be appropriated		1									
Vote 1 - EXECUTIVE AND COUNCIL			21,261	22,139	24,982	27,901	28,582	28,582	29,514	30,960	32,415
Vote 2 - BUDGET AND TREASURY			56,626	58,972	78,176	102,134	95,172	95,172	98,487	103,313	107,111
Vote 3 - CORPORATE SERVICES			22,382	23,463	29,052	23,248	35,020	35,020	38,686	40,581	42,489
Vote 4 - COMMUNITY SERVICES			21,253	22,409	29,546	29,555	29,817	29,817	33,625	35,273	36,930
Vote 5 - PUBLIC WORKS AND BASIC SERVICES			41,584	30,908	49,259	38,858	57,371	57,371	48,512	50,889	53,280
Vote 6 - PLANNING AND DEVELOPMNT			6,508	8,153	10,082	15,513	15,523	15,523	15,970	16,752	17,540
Vote 7 - [NAME OF VOTE 7]			-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]			-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]			-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]			-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]			-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]			-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]			-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]			-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]			-	-	-	-	-	-	-	-	-
Total Expenditure by Vote		2	169,614	166,043	221,096	237,209	261,486	261,486	264,793	277,768	289,766
Surplus/(Deficit) for the year		2	56,308	85,405	28,405	26,937	5,232	5,232	11,785	12,043	423

Table A4 - Budgeted Financial Performance (revenue and expenditure)

Total operating revenue is R276, 6million in 2023/24 and has increased to R289,8million in 2024/25 and increases to R 290,2million by 2025/26. This represents an increase of 4% per cent for the 2023/24 financial year. and an increase of 5% per cent for the 2024/25 and an increase of 0% in 2025/26 financial year.

Transfers and subsidies – operational includes the national government equitable share and other operating grants from national and provincial government. The grants receipts from national and provincial government increased by increased by 5% in 2023/2024 and increased by 5% in 2024/25 and decreased by R 4, 6million or 3% in 2023/2024.

The municipality is acting in an agent capacity in terms of the service level agreement (SLA) and thus the respective grant revenue cannot be recognised on table A4 and A5. The cash inflow and outflow are captured in table A7.

KZN436 Dr Nkosazana Dlamini Zuma - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue											
Exchange Revenue											
Service charges - Electricity	2	-	-	-	-	-	-	-	-	-	-
Service charges - Water	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	2	3,423	3,878	4,006	3,547	4,195	4,195	3,497	4,421	4,638	4,856
Sale of Goods and Rendering of Services		320	270	196	434	488	488	356	603	633	663
Agency services		-	306	552	353	653	653	547	688	722	756
Interest		-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		8,172	6,424	7,601	5,594	10,913	10,913	10,379	11,491	12,054	12,621
Dividends		-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		836	878	1,122	935	1,433	1,433	1,117	1,509	1,583	1,658
Licence and permits		173	408	445	346	386	386	326	406	426	446
Operational Revenue		56	375	393	156	156	156	133	164	172	181
Non-Exchange Revenue											
Property rates	2	33,001	34,318	34,690	37,833	41,233	41,233	34,255	45,404	47,629	49,868
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		2,552	1,631	1,328	632	832	832	582	876	919	942
Licences or permits		320	7	-	158	18	18	3	18	19	20
Transfer and subsidies - Operational		135,794	168,530	149,161	162,061	162,315	162,315	160,761	170,568	178,865	174,250
Interest		3,132	5,355	6,149	5,850	5,850	5,850	5,408	6,160	6,461	6,765
Fuel Levy		-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		6,791	-	-	2,488	2,488	2,488	(1,624)	2,488	2,610	2,733
Other Gains		111	-	1,348	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		194,682	222,381	206,993	220,387	230,960	230,960	215,740	244,799	256,733	255,758
Expenditure											
Employee related costs	2	58,124	66,031	73,587	86,553	86,553	86,553	64,462	92,616	97,154	101,720
Remuneration of councillors		11,598	11,598	11,445	11,557	11,844	11,844	9,811	12,484	13,096	13,711
Bulk purchases - electricity	2	-	-	-	-	-	-	-	-	-	-
Inventory consumed	8	1,986	2,973	3,591	3,587	4,485	4,485	1,983	4,817	5,053	5,291
Debt impairment	3	-	-	-	-	-	-	-	5,040	7,968	5,535
Depreciation and amortisation		27,481	32,995	48,220	56,111	56,111	56,111	37,396	57,349	60,159	61,929
Interest		181	1,047	1,618	133	1,618	1,618	718	1,618	1,698	1,777
Contracted services		34,836	23,343	44,260	35,397	54,411	54,411	34,176	49,514	51,940	54,381
Transfers and subsidies		1,496	2,031	1,052	1,061	1,511	1,511	389	700	734	769
Irrecoverable debts written off		9,333	1,751	5,509	20,059	7,440	7,440	490	3,400	885	3,734
Operational costs		24,579	24,275	31,813	22,752	37,512	37,512	25,569	37,255	39,081	40,918
Losses on disposal of Assets		-	-	-	-	-	-	-	-	-	-
Other Losses		-	-	-	-	-	-	-	-	-	-
Total Expenditure		169,614	166,043	221,096	237,209	261,486	261,486	174,994	264,793	277,768	289,766
Surplus/(Deficit)		25,068	56,338	(14,103)	(16,821)	(30,526)	(30,526)	40,746	(19,994)	(21,035)	(34,008)
Transfers and subsidies - capital (monetary allocations)	6	31,240	29,067	42,508	43,758	35,758	35,758	18,031	31,779	33,078	34,431
Transfers and subsidies - capital (in-kind)	6	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		56,308	85,405	28,405	26,937	5,232	5,232	58,777	11,785	12,043	423
Income Tax		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		56,308	85,405	28,405	26,937	5,232	5,232	58,777	11,785	12,043	423
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		56,308	85,405	28,405	26,937	5,232	5,232	58,777	11,785	12,043	423
Share of Surplus/Deficit attributable to Associate	7	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	1	56,308	85,405	28,405	26,937	5,232	5,232	58,777	11,785	12,043	423

Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

Table A5 below indicate a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year appropriation); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.

KZN436 Dr Nkosazana Dlamini Zuma - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	160	168	176
Vote 2 - BUDGET AND TREASURY		-	6,510	12,020	-	-	-	-	-	-	-
Vote 3 - CORPORATE SERVICES		-	-	-	300	300	300	-	-	-	-
Vote 4 - COMMUNITY SERVICES		1,980	-	-	1,000	-	-	-	4,075	3,147	3,295
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		21,920	(709)	382	28,728	25,649	25,649	10,083	37,104	17,377	18,193
Vote 6 - PLANNING AND DEVELOPMNT		-	-	-	1,300	500	500	-	500	525	549
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total		23,900	5,800	12,402	31,328	26,449	26,449	10,083	41,839	21,216	22,213
Single-year expenditure to be appropriated	2										
Vote 1 - EXECUTIVE AND COUNCIL		177	129	158	60	1,940	1,940	1,862	910	955	999
Vote 2 - BUDGET AND TREASURY		780	63,568	48,622	5,483	3,673	3,673	990	2,800	1,259	1,318
Vote 3 - CORPORATE SERVICES		1,071	439	838	2,152	2,552	2,552	773	2,280	2,392	2,504
Vote 4 - COMMUNITY SERVICES		6,902	4,937	253	16,871	12,072	12,072	10,889	10,275	9,834	10,297
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		44,430	894	9,859	38,161	45,145	45,145	16,903	33,520	49,369	51,488
Vote 6 - PLANNING AND DEVELOPMNT		29	65	(378)	836	1,343	1,343	516	170	178	187
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		53,387	70,033	59,353	63,563	66,724	66,724	31,933	49,955	63,987	66,792
Total Capital Expenditure - Vote	3,7	77,287	75,833	71,755	94,890	93,174	93,174	42,016	91,794	85,203	89,006
Capital Expenditure - Functional											
Governance and administration		2,027	69,777	61,829	8,295	8,765	8,765	3,625	6,450	5,088	5,327
Executive and council		177	129	158	60	1,940	1,940	1,862	1,070	1,122	1,175
Finance and administration		1,850	69,648	61,671	8,235	6,825	6,825	1,763	5,380	3,965	4,152
Internal audit		-	-	-	-	-	-	-	-	-	-
Community and public safety		9,074	5,807	620	19,487	12,572	12,572	10,889	14,850	13,506	14,141
Community and social services		2,893	1,037	159	4,221	1,538	1,538	1,471	5,500	4,930	5,162
Sport and recreation		-	-	-	-	-	-	-	-	-	-
Public safety		6,181	4,770	462	15,266	11,034	11,034	9,418	9,350	8,576	8,979
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		66,186	250	8,548	64,908	71,537	71,537	27,080	69,344	65,403	68,275
Planning and development		65,988	69	1,557	55,298	63,136	63,136	22,237	57,144	52,605	54,876
Road transport		198	181	6,992	9,610	8,401	8,401	4,843	12,200	12,798	13,399
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services		-	-	757	2,200	300	300	422	1,150	1,206	1,263
Energy sources		-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	500	50	50	-	500	525	549
Waste management		-	-	757	1,700	250	250	422	650	682	714
Other		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	3,7	77,287	75,833	71,755	94,890	93,174	93,174	42,016	91,794	85,203	89,006
Funded by:											
National Government		32,067	0	(382)	30,558	30,558	30,558	15,334	31,779	33,078	34,431
Provincial Government		1,576	-	375	13,200	5,200	5,200	397	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	33,643	0	(7)	43,758	35,758	35,758	15,731	31,779	33,078	34,431
Public contributions & donations	5	-	-	-	-	-	-	-	-	-	-
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		44,242	6,149	12,836	51,132	57,416	57,416	26,285	60,015	52,125	54,575
Total Capital Funding	7	77,885	6,149	12,829	94,890	93,174	93,174	42,016	91,794	85,203	89,006

Table A6 - Budgeted Financial Position

Table A6 below gives an indication of the municipality's financial status consistent with international good financial management practice and gives indication of that the municipality need to improve its financial viability on an ongoing process.

KZN436 Dr Nkosazana Dlamini Zuma - Table A6 Budgeted Financial Position

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand											
ASSETS											
Current assets											
Cash and cash equivalents		124,203	159,176	180,235	149,287	113,640	113,640	36,402	89,128	74,184	40,618
Trade and other receivables from exchange transaction	1	1,843	2,422	1,622	4,199	5,076	5,076	1,520	6,628	8,256	9,960
Receivables from non-exchange transactions	1	31,197	38,598	41,270	24,345	41,868	41,868	5,064	45,438	58,531	67,952
Current portion of non-current receivables		-	-	-	-	-	-	-	-	-	-
Inventory	2	0	-	-	-	-	-	-	-	-	-
VAT		2,045	6,413	4,884	3,825	3,825	3,825	(3,091)	3,825	3,825	3,825
Other current assets		508	559	584	559	559	559	29	559	559	559
Total current assets		159,794	207,167	228,594	182,215	164,968	164,968	39,924	145,578	145,355	122,914
Non current assets											
Investments		-	-	-	-	-	-	-	-	-	-
Investment property		20,411	20,411	21,759	12,025	12,025	12,025	(2,809)	13,269	13,269	13,269
Property, plant and equipment	3	409,878	452,211	479,616	543,739	542,131	542,131	4,587	574,473	598,615	624,187
Biological assets		-	-	-	-	-	-	-	-	-	-
Living and non-living resources		-	-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-	-
Intangible assets		43	314	462	1,418	1,309	1,309	58	2,168	3,070	4,015
Trade and other receivables from exchange transaction		-	-	-	-	-	-	-	-	-	-
Non-current receivables from non-exchange transaction		-	-	-	-	-	-	-	-	-	-
Other non-current assets		-	-	-	-	-	-	-	-	-	-
Total non current assets		430,332	472,936	501,837	557,181	555,465	555,465	1,837	589,910	614,954	641,470
TOTAL ASSETS		590,126	680,103	730,431	739,396	720,433	720,433	41,761	735,488	760,308	764,384
LIABILITIES											
Current liabilities											
Bank overdraft		-	-	-	-	-	-	-	-	-	-
Financial liabilities		338	171	(0)	171	171	171	54	171	171	171
Consumer deposits		(17)	2	6	2	2	2	12	2	2	2
Trade and other payables from exchange transactions	4	33,738	37,845	50,747	53,173	56,212	56,212	(29,528)	57,258	58,357	67,067
Trade and other payables from non-exchange transaction	5	8,704	6,413	11,024	5,904	5,604	5,604	16,198	5,604	5,603	777
Provision		6,678	7,996	9,139	12,411	12,411	12,411	-	14,432	16,552	18,772
VAT		1,619	2,107	1,599	14,295	14,299	14,299	671	14,501	14,713	14,936
Other current liabilities		75	76	68	76	76	76	-	76	76	76
Total current liabilities		51,135	54,610	72,583	86,032	88,774	88,774	(12,593)	92,044	95,473	101,800
Non current liabilities											
Financial liabilities	6	-	-	-	-	-	-	617	-	-	-
Provision	7	16,942	18,211	19,712	17,111	17,111	17,111	664	17,111	17,111	17,111
Long term portion of trade payables		-	-	-	-	-	-	-	-	-	-
Other non-current liabilities		-	-	-	-	-	-	-	-	-	-
Total non current liabilities		16,942	18,211	19,712	17,111	17,111	17,111	1,281	17,111	17,111	17,111
TOTAL LIABILITIES		68,076	72,821	92,295	103,143	105,885	105,885	(11,311)	109,155	112,585	118,911
NET ASSETS		522,050	607,282	638,137	636,253	614,548	614,548	53,072	626,333	647,724	645,473
COMMUNITY WEALTH/EQUITY											
Accumulated surplus/(deficit)	8	460,744	601,790	632,121	630,760	609,145	609,145	(5,495)	620,840	642,231	639,980
Reserves and funds	9	4,827	5,493	6,015	5,493	5,493	5,493	-	5,493	5,493	5,493
Other		-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	10	465,571	607,283	638,137	636,253	614,638	614,638	(5,495)	626,333	647,724	645,473

Table A7 - Budgeted Cash Flow Statement

The budgeted cash flow statement is the first measurement in determining if the budget is funded. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.

Budgeted cash and cash equivalents total to R89,1million as at the end of 2023/24 financial year and decreased to R74,2million in the 2024/25 financial year and decreased to R40,6 million by 2025/26. The municipality needs to find more strategies of revenue collection in order to be able to collect more revenue and cut more on some of the expenditure items to manage the cash flow of the municipality.

KZN436 Dr Nkosazana Dlamini Zuma - Table A7 Budgeted Cash Flows

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		–	24,999	26,400	30,985	33,776	33,776	(26,088)	40,365	42,342	44,332
Service charges		–	2,363	6,672	3,546	3,650	3,650	(1,962)	3,915	4,107	4,300
Other revenue		–	1,193	93,915	25,258	29,792	29,792	(1,625)	29,518	29,300	30,575
Transfers and Subsidies - Operational	1	–	244,490	134,151	168,413	170,767	170,767	(170,833)	178,129	185,864	176,738
Transfers and Subsidies - Capital	1	–	20,658	25,600	43,758	35,758	35,758	(22,918)	31,779	33,078	34,431
Interest		–	169	15,148	9,689	10,913	10,913	(976)	11,491	12,054	12,621
Dividends		–	–	–	–	–	–	–	–	–	–
Payments											
Suppliers and employees		(9,299)	(24,064)	(76,895)	(188,157)	(226,291)	(226,291)	(93,029)	(214,315)	(223,885)	(234,393)
Finance charges		–	–	–	(133)	(1,618)	(1,618)	–	(1,618)	(1,698)	(1,777)
Transfers and Subsidies	1	(4,091)	(2,409)	–	(1,061)	(1,811)	(1,811)	–	(700)	(734)	(769)
NET CASH FROM/(USED) OPERATING ACTIVITIES		(13,390)	267,398	224,992	92,299	54,935	54,935	(317,431)	78,563	80,429	66,058
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		–	–	–	1,244	1,244	1,244	(1,182)	2,488	2,610	2,733
Decrease (increase) in non-current receivables		–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–	–	–	–
Payments											
Capital assets		(13,204)	(17,036)	(10,763)	–	–	–	531	(105,563)	(97,983)	(102,357)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(13,204)	(17,036)	(10,763)	1,244	1,244	1,244	(651)	(103,075)	(95,373)	(99,624)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing		–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits		4	18	5	–	–	–	12	–	–	–
Payments											
Repayment of borrowing		–	–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) FINANCING ACTIVITIES		4	18	5	–	–	–	12	–	–	–
NET INCREASE/ (DECREASE) IN CASH HELD		(26,590)	250,381	214,233	93,543	56,179	56,179	(318,071)	(24,512)	(14,944)	(33,565)
Cash/cash equivalents at the year begin:	2	121,685	124,203	159,176	150,634	150,634	150,634	–	113,640	89,128	74,184
Cash/cash equivalents at the year end:	2	95,095	374,584	373,409	244,177	206,814	206,814	(318,071)	89,128	74,184	40,618

Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

KZN436 Dr Nkosazana Dlamini Zuma - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description		Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Cash and investments available												
Cash/cash equivalents at the year end		1	95,095	374,584	373,409	149,287	113,640	113,640	(317,858)	89,128	74,184	40,618
Other current investments > 90 days			29,108	(215,408)	(193,174)	-	-	-	354,260	-	-	-
Non current Investments		1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:			124,203	159,176	180,235	149,287	113,640	113,640	36,402	89,128	74,184	40,618
Application of cash and investments												
Trade payables from Non-exchange transactions: Unspent conc			6,295	6,413	11,024	5,904	5,904	5,904	16,198	5,604	5,603	777
Unspent borrowing			-	-	-	-	-	-	-	-	-	-
Statutory requirements		2	(426)	(4,305)	(3,285)	10,470	10,473	10,473	3,762	10,676	10,888	11,110
Other working capital requirements		3	36,147	9,411	(80,147)	13,904	(9,880)	(9,880)	(24,606)	(15,814)	(33,360)	(39,827)
Other provisions			6,753	8,072	9,207	12,487	12,487	12,487	-	14,508	16,628	18,848
Long term investments committed		4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments		5	4,827	5,493	6,015	5,493	5,493	5,493	-	5,493	5,493	5,493
Total Application of cash and investments:			53,596	25,084	(57,185)	48,259	24,477	24,477	(4,646)	20,467	5,252	(3,598)
Surplus(shortfall)			70,607	134,091	237,420	101,028	89,163	89,163	41,047	68,661	68,932	44,216

Table A9 - Asset Management

Table A9 below provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.

KZN436 Dr Nkosazana Dlamini Zuma - Table A9 Asset Management

Description		Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
CAPITAL EXPENDITURE											
Total New Assets		1	58,849	24,257	24,849	70,164	67,978	67,978	74,415	76,166	79,544
Roads Infrastructure			12,598	10,234	-	8,128	9,006	9,006	10,040	36,540	38,055
Storm water Infrastructure			-	-	-	-	-	-	-	-	-
Electrical Infrastructure			-	-	-	500	500	500	1,100	1,154	1,208
Water Supply Infrastructure			-	-	-	-	-	-	-	-	-
Sanitation Infrastructure			-	-	-	-	-	-	200	210	220
Solid Waste Infrastructure			-	-	-	1,300	-	-	-	-	-
Rail Infrastructure			-	-	-	-	-	-	-	-	-
Coastal Infrastructure			-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure			-	-	-	-	-	-	-	-	-
Infrastructure			12,598	10,234	-	9,928	9,506	9,506	11,340	37,903	39,483
Community Facilities			7,523	4,930	12,020	14,146	15,566	15,566	21,075	6,871	7,194
Sport and Recreation Facilities			28,361	2,944	-	8,000	8,000	8,000	9,000	-	-
Community Assets			35,884	7,874	12,020	22,146	23,566	23,566	30,075	6,871	7,194
Heritage Assets			-	-	-	-	-	-	-	-	-
Revenue Generating			-	-	-	-	-	-	-	-	-
Non-revenue Generating			-	-	-	-	-	-	-	-	-
Investment properties			-	-	-	-	-	-	-	-	-
Operational Buildings			338	-	1,691	16,420	14,838	14,838	7,100	5,770	6,041
Housing			-	-	-	-	-	-	-	-	-
Other Assets			338	-	1,691	16,420	14,838	14,838	7,100	5,770	6,041
Biological or Cultivated Assets			-	-	-	-	-	-	-	-	-
Servitudes			-	-	-	-	-	-	-	-	-
Licences and Rights			102	259	303	1,043	934	934	1,830	1,080	1,131
Intangible Assets			102	259	303	1,043	934	934	1,830	1,080	1,131
Computer Equipment			456	646	1,470	386	759	759	1,210	1,269	1,329
Furniture and Office Equipment			2,246	356	586	1,812	1,512	1,512	3,650	3,645	3,817
Machinery and Equipment			2,122	621	3,438	2,729	2,497	2,497	2,760	2,371	2,482
Transport Assets			5,105	4,268	5,342	15,700	14,365	14,365	16,450	17,256	18,067
Land			-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals			-	-	-	-	-	-	-	-	-
Mature			-	-	-	-	-	-	-	-	-
Immature			-	-	-	-	-	-	-	-	-
Living Resources			-	-	-	-	-	-	-	-	-
Total Renewal of Existing Assets		2	-	31,756	-	6,750	6,750	6,750	6,750	-	-
Roads Infrastructure			-	31,756	-	6,750	6,750	6,750	6,750	-	-
Storm water Infrastructure			-	-	-	-	-	-	-	-	-
Electrical Infrastructure			-	-	-	-	-	-	-	-	-
Water Supply Infrastructure			-	-	-	-	-	-	-	-	-
Sanitation Infrastructure			-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure			-	-	-	-	-	-	-	-	-
Rail Infrastructure			-	-	-	-	-	-	-	-	-
Coastal Infrastructure			-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure			-	-	-	-	-	-	-	-	-
Infrastructure			-	31,756	-	6,750	6,750	6,750	6,750	-	-
Community Facilities			-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities			-	-	-	-	-	-	-	-	-
Community Assets			-	-	-	-	-	-	-	-	-
Heritage Assets			-	-	-	-	-	-	-	-	-
Revenue Generating			-	-	-	-	-	-	-	-	-
Non-revenue Generating			-	-	-	-	-	-	-	-	-
Investment properties			-	-	-	-	-	-	-	-	-
Operational Buildings			-	-	-	-	-	-	-	-	-
Housing			-	-	-	-	-	-	-	-	-
Other Assets			-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets			-	-	-	-	-	-	-	-	-
Servitudes			-	-	-	-	-	-	-	-	-
Licences and Rights			-	-	-	-	-	-	-	-	-
Intangible Assets			-	-	-	-	-	-	-	-	-
Computer Equipment			-	-	-	-	-	-	-	-	-
Furniture and Office Equipment			-	-	-	-	-	-	-	-	-
Machinery and Equipment			-	-	-	-	-	-	-	-	-
Transport Assets			-	-	-	-	-	-	-	-	-
Land			-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals			-	-	-	-	-	-	-	-	-
Mature			-	-	-	-	-	-	-	-	-
Immature			-	-	-	-	-	-	-	-	-
Living Resources			-	-	-	-	-	-	-	-	-

Total Upgrading of Existing Assets	6	18,438	19,821	46,905	17,976	18,446	18,446	10,629	9,037	9,462
Roads Infrastructure		13,805	13,625	(382)	16,000	14,600	14,600	9,729	8,093	8,473
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	382	400	250	250	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		13,805	13,625	-	16,400	14,850	14,850	9,729	8,093	8,473
Community Facilities		3,499	73	-	-	-	-	-	-	-
Sport and Recreation Facilities		1,133	-	46,905	1,500	3,270	3,270	250	262	275
Community Assets		4,632	73	46,905	1,500	3,270	3,270	250	262	275
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	6,122	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	6,122	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	76	326	326	650	682	714
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
Total Capital Expenditure	4	77,287	75,833	71,755	94,890	93,174	93,174	91,794	85,203	89,006
Roads Infrastructure		26,403	55,615	(382)	30,878	30,356	30,356	26,519	44,633	46,529
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	500	500	500	1,100	1,154	1,208
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	200	210	220
Solid Waste Infrastructure		-	-	382	1,700	250	250	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		26,403	55,615	-	33,078	31,106	31,106	27,819	45,996	47,957
Community Facilities		11,022	5,003	12,020	14,146	15,566	15,566	21,075	6,871	7,194
Sport and Recreation Facilities		29,494	2,944	46,905	9,500	11,270	11,270	9,250	262	275
Community Assets		40,516	7,947	58,925	23,646	26,836	26,836	30,325	7,133	7,468
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		338	6,122	1,691	16,420	14,838	14,838	7,100	5,770	6,041
Housing		-	-	-	-	-	-	-	-	-
Other Assets		338	6,122	1,691	16,420	14,838	14,838	7,100	5,770	6,041
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		102	259	303	1,043	934	934	1,830	1,080	1,131
Intangible Assets		102	259	303	1,043	934	934	1,830	1,080	1,131
Computer Equipment		456	646	1,470	386	759	759	1,210	1,269	1,329
Furniture and Office Equipment		2,246	356	586	1,888	1,838	1,838	4,300	4,327	4,531
Machinery and Equipment		2,122	621	3,438	2,729	2,497	2,497	2,760	2,371	2,482
Transport Assets		5,105	4,268	5,342	15,700	14,365	14,365	16,450	17,256	18,067
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class		77,287	75,833	71,755	94,890	93,174	93,174	91,794	85,203	89,006

ASSET REGISTER SUMMARY - PPE (WDV)	5	430,332	472,936	501,837	557,181	555,465	555,465	589,910	614,954	641,470
Roads Infrastructure		138,605	175,211	175,379	170,831	171,521	171,521	155,194	158,029	161,853
Storm water Infrastructure		-	-	-	1,500	1,050	1,050	1,550	2,075	2,624
Electrical Infrastructure		-	-	-	1,000	1,000	1,000	2,100	3,254	4,462
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	382	5,340	3,890	3,890	3,890	3,890	3,890
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	800	800	800
Infrastructure		138,605	175,211	175,761	178,671	177,461	177,461	163,534	168,048	173,629
Community Assets		174,309	195,332	215,902	234,397	236,275	236,275	260,897	258,901	256,410
Heritage Assets		-	-	-	-	-	-	-	-	-
Investment properties		20,411	20,411	21,759	12,025	12,025	12,025	13,269	13,269	13,269
Other Assets		60,808	45,963	50,179	74,486	73,854	73,854	80,454	85,699	91,191
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		43	314	462	1,418	1,309	1,309	2,168	3,070	4,015
Computer Equipment		2,589	2,421	2,929	1,894	2,267	2,267	2,663	3,078	3,513
Furniture and Office Equipment		4,805	3,520	3,636	4,295	4,245	4,245	6,809	9,316	11,940
Machinery and Equipment		8,990	8,491	8,078	12,144	11,913	11,913	12,697	12,996	13,149
Transport Assets		19,772	21,273	23,131	36,608	34,873	34,873	47,418	60,577	74,355
Land		-	-	-	1,244	1,244	1,244	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	430,332	472,936	501,837	557,181	555,465	555,465	589,910	614,954	641,470
EXPENDITURE OTHER ITEMS										
<u>Depreciation</u>	7	27,481	32,995	48,220	56,111	56,111	56,111	57,349	60,159	61,929
<u>Repairs and Maintenance by Asset Class</u>	3	4,510	5,820	14,596	11,555	17,952	17,952	15,220	15,966	16,716
Roads Infrastructure		697	459	5,815	3,000	9,834	9,834	5,000	5,245	5,492
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		697	459	5,815	3,000	9,834	9,834	5,000	5,245	5,492
Community Facilities		1,120	2,325	3,000	3,157	2,068	2,068	3,300	3,462	3,624
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		1,120	2,325	3,000	3,157	2,068	2,068	3,300	3,462	3,624
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		540	168	1,145	1,700	2,400	2,400	2,900	3,042	3,185
Housing		-	-	-	-	-	-	-	-	-
Other Assets		540	168	1,145	1,700	2,400	2,400	2,900	3,042	3,185
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		12	4	20	40	40	40	40	42	44
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		46	109	124	415	375	375	423	444	465
Transport Assets		2,095	2,755	4,491	3,243	3,235	3,235	3,557	3,731	3,906
Libraries		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OTHER ITEMS		31,991	38,814	62,816	67,666	74,063	74,063	72,569	76,125	78,646

Table A10 - Basic Service Delivery Measurement

Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref	Basis of calculation	2001 Census	2007 Survey	2011 Census	2019/20	2020/21	2021/22	Current Year 2022/23	2023/24 Medium Term Revenue & Expenditure Framework		
						Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Demographics												
Population		Stats SA community survey	-	-	-	118	118	118	118	118	118	118
Females aged 5 - 14		Stats SA community survey	-	-	-	24	24	24	24	24	24	24
Males aged 5 - 14		Stats SA community survey	-	-	-	22	22	22	22	22	22	22
Females aged 15 - 34		Stats SA community survey	-	-	-	24	24	24	24	24	24	24
Males aged 15 - 34		Stats SA community survey	-	-	-	22	22	22	22	22	22	22
Unemployment		Stats SA community survey	-	-	-	19	19	19	19	19	19	19
Monthly household income (no. of households)	1, 12											
No income		Stats SA community survey	-	-	-	5	5	5	5	5	5	5
R1 - R1 600		Stats SA community survey	-	-	-	1	1	1	1	1	1	1
R1 601 - R3 200		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
R3 201 - R6 400		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
R6 401 - R12 800		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
R12 801 - R25 600		Stats SA community survey	-	-	-	8	8	8	8	8	8	8
R25 601 - R51 200		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
R52 201 - R102 400		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
R102 401 - R204 800		Stats SA community survey	-	-	-	1	1	1	1	1	1	1
R204 801 - R409 600		Stats SA community survey	-	-	-	0	0	0	0	0	0	0
R409 601 - R819 200		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
> R819 200		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
Poverty profiles (no. of households)												
< R2 060 per household per month	13	0	-	-	-	-	-	-	-	-	-	-
	2	0	-	-	-	18,956	18,956	18,956	18,956	18,956	18,956	18,956
Household/demographics (000)												
Number of people in municipal area		Stats SA community survey	-	-	-	118	118	118	118	118	118	118
Number of poor people in municipal area		Stats SA community survey	-	-	-	19	19	19	19	19	19	19
Number of households in municipal area		Stats SA community survey	-	-	-	30	30	30	30	30	30	30
Number of poor households in municipal area		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
Definition of poor household (R per month)		Stats SA community survey	-	-	-	3,000	3,120	3,240	3,360	3,360	3,360	3,360
Housing statistics	3											
Formal		0	-	-	-	11,303	11,303	11,303	11,303	11,303	11,303	11,303
Informal		0	-	-	-	18,316	18,316	18,316	18,316	18,316	18,316	18,316
Total number of households			-	-	-	29,619	29,619	29,619	29,619	29,619	29,619	29,619
Dwellings provided by municipality	4	0	-	-	-	-	-	-	-	-	-	-
Dwellings provided by province/s		0	-	-	-	-	-	-	-	-	-	-
Dwellings provided by private sector	5	0	-	-	-	-	-	-	-	-	-	-
Total new housing dwellings			-	-	-	-	-	-	-	-	-	-

PART 2 – SUPPORTING DOCUMENTATION

2.1 Overview of the Annual Budget Process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition, Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the Members of Finance Committee, Executive Council, Municipal Manager and senior managers and officials of the municipality meeting under the chairpersonship of the Mayor. The primary aims of the Budget Steering Committee are to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the district IDP and the budget, considering the need to protect the financial sustainability of municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and, That the various spending priorities of the different municipal departments are properly evaluated and prioritized in the allocation of resources.

Budget Process Overview

In terms of section 21 of MFMA

1.) The mayor of a municipality must: -

(a) co-ordinate the processes for preparing the annual budget and for reviewing the municipality's integrated development plan and budget-related policies to ensure that the tabled budget and any

revisions of the integrated development plan and budget-related policies are mutually consistent and credible;

(b) at least 10 months before the start of the budget year, table in the municipal council a time schedule outlining key deadlines for-

- (i) the preparation, tabling and approval of the annual budget;
- (ii) the annual review of- (aa) the integrated development plan in terms of section 34 of the Municipal Systems Act; and (bb) the budget-related policies
- (iii) the tabling and adoption of any amendments to the integrated development plan and the budget-related policies; and
- (iv) any consultative processes forming part of the processes referred to in subparagraphs (i), (ii) and (iii).

(2) When preparing the annual budget, the mayor of a municipality must-

(a) take into account the municipality's integrated development plan;

(b) take all reasonable steps to ensure that the municipality revises the integrated development plan in terms of section 34 of the Municipal Systems Act, taking into account realistic revenue and expenditure projections for future years;

(c) consider the national budget, the relevant provincial budget, the national government's fiscal and macro-economic policy, the annual Division of Revenue Act and any agreements reached in the Budget Forum;

(d) consult-

(i) the relevant district municipality and all other local municipalities within the area of the district municipality, if the municipality is a local municipality;

(ii) all local municipalities within its area, if the municipality is a district municipality;

(iii) the relevant provincial treasury, and when requested, the National Treasury; and

(vi) any national or provincial organs of state, as may be prescribed; and

(e) provide, on request, any information relating to the budget-

(i) to the National Treasury; and

(ii) subject to any limitations that may be prescribed, to-

(aa) the national departments responsible for water, sanitation, electricity and any other

- service as may be prescribed;
- (bb) any other national and provincial organ of states, as may be prescribed; and (cc) another municipality affected by the budget

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year. The Mayor tabled in Council the required IDP and budget time schedule in 31 August 2022. Key dates applicable to the process were:

- a) October and November 2022 –The municipality hosted IDP roadshows as part of the public consultations as a process of the IDP review.
- b.) December – Departmental strategic planning – final budget preparation
- b.) January 2023- Council considers the 2022/23 Mid-Year Budget and Performance Assessment;
- c.) February 2022 - Council considers the 2022/23/20 Adjustments Budget;
- d.) March 2023 – Joint strategic planning session of the Executive Management. Aim: to review past performance trends of the capital and operating budgets, the economic realities and to set the prioritization criteria for the compilation of the 2021/22 MTREF;
- e.) March 2023 - Recommendations of the extended management committee are communicated to the Budget Steering Committee, and on to the respective departments and the final 2023/24 MTREF is revised accordingly.
- f) 30 March 2023 - Tabling in Council the Final 2023/24 IDP and Final Budget for public consultation;
- g) April to May 2023 – Public consultation through IDP road shows will take place
- h.) May 2023 – Organizational strategic planning to consider views or comments received from Provincial Treasury, public, other stakeholders and update the final budget.
- h.) May 2023 – finalization of the 2023/24 IDP and final Budget MTREF, taking into consideration comments received from the public, comments from Provincial Treasury, and updated information from the most recent Division of Revenue Bill and financial framework; and
- k) 31 May 2023 - Tabling of the 2023/24 MTREF to Council for consideration and approval.

2.2 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH IDP

The Constitution mandates local government with the responsibility to exercise local developmental and cooperative governance. The eradication of imbalances in South African society can only be realized through a credible integrated developmental planning process.

The 2023/24 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure. Refer to

Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

R2N450 Dr Nkrosazana Dlamini Zuma - Supporting Table C44 Reconciliation of IDP Strategic Objectives and Budget (Revenue)												
R thousand			Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
1. Good Governance and Public Participation	1.1. To review and develop a multi-year strategic plan that responds to the needs of the community by June 2026											
2. Sound Financial and Supply Chain Management	2.1 To manage financial resources effectively and efficiently for improved service delivery by June 2026			149,498,693	181,125,125	151,928,924	163,994,908	181,265,467	181,265,467	232,000,951	245,613,170	243,846,923
3. Municipal Institutional Development and Transformation	3.1 To review existing HR policies to improve effectiveness and efficiency in service delivery by June 2022.			19,796	9,461	337,350	52,250	52,250	52,250	55,019	57,715	60,428
4. Local Economic Development	4.1. To promote and support Local Economic Development through capacity building, forming of partnerships, co-operatives support with Materials and Equipments by 30 June 2026			15,521,957	9,124,566	9,413,452	16,901,205	10,202,970	10,202,970	10,259,311	10,741,738	11,515,007
5. Delivering Basic Services and Infrastructure	5.1. To improve access to roads infrastructure by 30 June 2026			29,530,000	31,580,050	44,831,000	38,234,000	38,234,000	38,234,000	2,178,000	-	-
6. Spatial Development	6.1. To improve and optimise land usage by 30 June 2026			111,916	541,322	482,723	1,205,000	1,205,000	1,205,000	305,265	320,223	335,274
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	194,682	222,381	206,993	220,387	230,960	230,960	244,799	256,733	255,758

Table SA5 - Reconciliation between the IDP strategic objectives and budgeted operating expenditure.

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

ANNEXURE 1: THE LOCAL GOVERNMENT FINANCIAL STATEMENTS – Supporting Table on Allocation of Strategic Outcomes and Budget (operating expenditure)													
R thousand			Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
1. Good Governance and Public Participation	1.1. To review and develop a multi-year strategic plan that responds to the needs of the community by June 2026			21,260,927	22,138,673	24,981,697	27,900,976	28,582,383	28,582,383	29,513,962	30,960,147	32,415,272	
2. Sound Financial and Supply Chain Management	2.1 To manage financial resources effectively and efficiently for improved service delivery by June 2026			56,625,731	58,972,222	78,175,612	102,133,691	95,171,844	95,171,844	98,486,926	103,312,780	107,111,288	
3. Municipal Institutional Development and Transformation	3.1 To review existing HR policies to improve effectiveness and efficiency in service delivery by June 2022.			22,382,184	23,462,912	29,051,749	23,247,512	35,020,487	35,020,487	38,685,718	40,581,320	42,488,639	
4. Local Economic Development	4.1. To promote and support Local Economic Development through capacity building, forming of partnerships, co-operatives support with Materials and Equipments by 30 June 2026			24,214,199	26,418,942	34,775,093	33,876,124	34,376,785	34,376,785	33,625,010	35,272,639	36,930,453	
5. Delivering Basic Services and Infrastructure	5.1. To improve access to roads infrastructure by 30 June 2026			41,584,347	30,907,715	49,258,935	38,858,447	57,370,572	57,370,572	48,511,568	50,888,635	53,280,398	
6. Spatial Development	6.1. To improve and optimise land usage by 30 June 2026			3,546,655	4,142,960	4,853,361	11,191,821	10,963,821	10,963,821	15,969,762	16,752,282	17,539,638	
Allocations to other priorities													
Total Expenditure				1	169,614	166,043	221,096	237,209	261,486	261,486	264,793	277,768	289,766

Table SA6 - Reconciliation between the IDP strategic objectives and budgeted capital expenditure

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

R thousand		Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
1. Good Governance and Public Participation	1.1. To review and develop a multi-year strategic plan that responds to the needs of the community by June 2026	A	177	129	158	60	1,940	1,940	1,070	1,122	1,175
		B									
2. Sound Financial and Supply Chain Management	2.1 To manage financial resources effectively and efficiently for improved service delivery by June 2026	C	780	70,078	60,642	5,483	3,673	3,673	2,800	1,259	1,318
		D									
3. Municipal Institutional Development and Transformation	3.1 To review existing HR policies to improve effectiveness and efficiency in service delivery by June 2022.	E	1,071	439	838	2,452	2,852	2,852	2,280	2,392	2,504
		F									
4. Local Economic Development	4.1. To promote and support Local Economic Development through capacity building, forming of partnerships, co-operatives support with Materials and Equipments by 30 June 2026	G	8,882	4,937	253	19,487	12,572	12,572	14,350	12,981	13,592
		H									
5. Delivering Basic Services and Infrastructure	5.1. To improve access to roads infrastructure by 30 June 2026	I	66,349	185	10,241	66,888	70,794	70,794	70,624	66,746	69,681
		J									
6. Spatial Development	6.1. To improve and optimise land usage by 30 June 2026	K	29	65	(378)	520	1,343	1,343	670	703	736
		L									
		M									
		N									
		O									
		P									
Allocations to other priorities		3									
Total Capital Expenditure		1	77,287	75,833	71,755	94,890	93,174	93,174	91,794	85,203	89,006

2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the NDZ has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality targets, monitors, assess and reviews organizational performance which in turn is directly linked to individual employee's performance.

2.4 OVERVIEW OF BUDGET RELATED-POLICIES

There were no major changes on budget related policies and by-laws. There were also no major changes on other policies.

Minor reviews were considered on the following policies

Supply Chain Management Policy

Amendments are on Supply chain management policy following the Constitutional Court and Supreme Court of Appeal (SCA) declared that the Preferential Procurement Regulations issued by the Minister of Finance in 2017 were invalid, this therefore meant that the policies governing the municipal procurement were also invalid as they were prepared based on these regulations and a new policy or amendments to the existing policy is urgently required.

Tariff Policy

The objective of this Policy is to ensure that:

- The tariffs of the Municipality comply with the legislation prevailing at the time of implementation.
- The Municipal services are financially sustainable, affordable and equitable.
- The needs of the indigent, aged and disabled are taken into consideration.
- There is consistency in how the tariffs are applied throughout the Municipality and;
- The Policy is drawn in line with the principles as outlined in the Municipal Systems Act.

Loss Control Policy

The purpose of the rates policy is to: -

The loss control policy provides a framework within the municipality will prevent limit or reduce unnecessary losses. It also serves as a basis for the development of our loss control strategies and plans. Furthermore, the policy forms part of the Dr Nkosazana Dlamini Zuma local municipality's strategies to reach the IDP objective of ensuring good governance and institutional development.

Other Budget Related Policies consist of the following: -

- Property Rates Policy
- Asset Management and Disposal Policy
- Credit control and debt collection

- Budget Process Policy
- Indigent Policy
- Cash, Banking and Investment Policy
- Fleet management policy
- Funding compliance policy
- Revenue enhancement strategy policy
- Property Rates-by law policy
- Assets management and disposal policy
- Borrowing policy
- Customer Care Policy
- Customer Service Chatter Policy
- Stores Management Policy
- Virement Policy
- Cost Containment Policy
- Petty Cash Policy
- Unclaimed Monies Policy

All the above budget related policies are available on the municipal website.

2.5 OVERVIEW OF BUDGET ASSUMPTION

Given the constraints on the revenue side, the Council took very tough decisions on the expenditure side. Priority was given to:

- Protecting the poor from the worst impacts of the economic downturn
- Expediting spending on capital projects that are funded by conditional grants.
- Freezing many vacant positions
- Supporting viable Small and Micro businesses
- Cutting cost from the operating expenditure

General inflation outlook and its impact on the municipal activities

There are five key factors that have been taken into consideration in the compilation of the 2023/2024 MTREF:

- National Government macro-economic targets;

- The general inflationary outlook and the impact on Dr NDZ residents and businesses;
- The impact of municipal cost drivers;
- The increase in the cost of remuneration
- Employee related costs MTREF and therefore this increase above inflation places a disproportionate upward pressure on the expenditure budget. The wage agreement SALGBC concluded with the municipal worker's unions were considered

2.6 OVERVIEW OF BUDGET FUNDING

Medium-term outlook: operating revenue

Tariff setting plays a major role in ensuring desired levels of revenue. Getting tariffs right assists in the compilation of a credible and funded budget. Dr NDZ Municipality derives most of its operational revenue from property rates, operational grants and capital grants from organs of state and other minor charges (such as building plan fees, rent and traffic fines etc.)

The future fiscal sustainability of the municipality is not very positive. The following are contributing factors for this situation:

- The continued inability of consumers to settle outstanding accounts
- Government departments not paying their rates accounts
- Poor of revenue base on high rate of Indigent people around Dr NDZ area
- The continued dependency on grant funding from the national Provincial government

The revenue strategy is a function of key components such as:

- Growth in the local and economic development;
- Revenue management and enhancement;
- To achieve at least 95 per cent annual collection rate for consumer revenue

The following table is a breakdown of the operating revenue over the medium-term:

KZN436 Dr Nkosazana Dlamini Zuma - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description		Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
R thousand		1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue												
Exchange Revenue												
Service charges - Electricity	2	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water	2	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	2	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	2	3,423	3,878	4,006	3,547	4,195	4,195	3,497	4,421	4,638	4,856	
Sale of Goods and Rendering of Services		320	270	196	434	488	488	356	603	633	663	
Agency services		-	306	552	353	653	653	547	688	722	756	
Interest		-	-	-	-	-	-	-	-	-	-	
Interest earned from Receivables		-	-	-	-	-	-	-	-	-	-	
Interest earned from Current and Non Current Assets		8,172	6,424	7,601	5,594	10,913	10,913	10,379	11,491	12,054	12,621	
Dividends		-	-	-	-	-	-	-	-	-	-	
Rent on Land		-	-	-	-	-	-	-	-	-	-	
Rental from Fixed Assets		836	878	1,122	935	1,433	1,433	1,117	1,509	1,583	1,658	
Licence and permits		173	408	445	346	386	386	326	406	426	446	
Operational Revenue		56	375	393	156	156	156	133	164	172	181	
Non-Exchange Revenue												
Property rates	2	33,001	34,318	34,690	37,833	41,233	41,233	34,255	45,404	47,629	49,868	
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-	
Fines, penalties and forfeits		2,552	1,631	1,328	632	832	832	582	876	919	942	
Licences or permits		320	7	-	158	18	18	3	18	19	20	
Transfer and subsidies - Operational		135,794	168,530	149,161	162,061	162,315	162,315	160,761	170,568	178,865	174,250	
Interest		3,132	5,355	6,149	5,850	5,850	5,850	5,408	6,160	6,461	6,765	
Fuel Levy		-	-	-	-	-	-	-	-	-	-	
Operational Revenue		-	-	-	-	-	-	-	-	-	-	
Gains on disposal of Assets		6,791	-	-	2,488	2,488	2,488	(1,624)	2,488	2,610	2,733	
Other Gains		111	-	1,348	-	-	-	-	-	-	-	
Discontinued Operations		-	-	-	-	-	-	-	-	-	-	
Total Revenue (excluding capital transfers and contributions)			194,682	222,381	206,993	220,387	230,960	230,960	215,740	244,799	256,733	255,758

Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below gives a brief overview of the cash flow management of the of the municipality.

Table below table indicate the actual cash that the municipality is anticipating to collect. The municipality is anticipating collecting 88,9% of the total revenue billed on property rates and 77% on services charges in the 2023/24 financial year considering the municipality's collection trend of the previous financial years.

Table A7 - Budget cash flow statement

KZN436 Dr Nkosazana Dlamini Zuma - Table A7 Budgeted Cash Flows

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		-	24,999	26,400	30,985	33,776	33,776	(26,088)	40,365	42,342	44,332
Service charges		-	2,363	6,672	3,546	3,650	3,650	(1,962)	3,915	4,107	4,300
Other revenue		-	1,193	93,915	25,258	29,792	29,792	(1,625)	29,518	29,300	30,575
Transfers and Subsidies - Operational	1	-	244,490	134,151	168,413	170,767	170,767	(170,833)	178,129	185,864	176,738
Transfers and Subsidies - Capital	1	-	20,658	25,600	43,758	35,758	35,758	(22,918)	31,779	33,078	34,431
Interest		-	169	15,148	9,689	10,913	10,913	(976)	11,491	12,054	12,621
Dividends		-	-	-	-	-	-	-	-	-	-
Payments											
Suppliers and employees		(9,299)	(24,064)	(76,895)	(188,157)	(226,291)	(226,291)	(93,029)	(214,315)	(223,885)	(234,393)
Finance charges		-	-	-	(133)	(1,618)	(1,618)	-	(1,618)	(1,698)	(1,777)
Transfers and Subsidies	1	(4,091)	(2,409)	-	(1,061)	(1,811)	(1,811)	-	(700)	(734)	(769)
NET CASH FROM/(USED) OPERATING ACTIVITIES		(13,390)	267,398	224,992	92,299	54,935	54,935	(317,431)	78,563	80,429	66,058
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		-	-	-	1,244	1,244	1,244	(1,182)	2,488	2,610	2,733
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-
Payments											
Capital assets		(13,204)	(17,036)	(10,763)	-	-	-	531	(105,563)	(97,983)	(102,357)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(13,204)	(17,036)	(10,763)	1,244	1,244	1,244	(651)	(103,075)	(95,373)	(99,624)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		4	18	5	-	-	-	12	-	-	-
Payments											
Repayment of borrowing		-	-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		4	18	5	-	-	-	12	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		(26,590)	250,381	214,233	93,543	56,179	56,179	(318,071)	(24,512)	(14,944)	(33,565)
Cash/cash equivalents at the year begin:	2	121,685	124,203	159,176	150,634	150,634	150,634	-	113,640	89,128	74,184
Cash/cash equivalents at the year end:	2	95,095	374,584	373,409	244,177	206,814	206,814	(318,071)	89,128	74,184	40,618

SA16 – Details of Investment

The table on SA 16 show the status of the municipality's investment portfolio

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Type of Investment	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	1							
Parent municipality								
FNB CALL DEPOSIT		Deposits -Bank	30 June 2023	911,251.64	36,978.21			948,229.85
FNB BANK INVESTMENT		Deposits -Bank	30 June 2023	1,628,101.98	418,881.92	-4,800,000.00	10,000,000.00	7,246,983.90
FIXED DEPOSIT		Deposits -Bank	30 June 2023	6,015,292.92	81,873.91	-6,097,166.83		
FIXED DEPOSIT		Deposits -Bank	30 June 2023		2,060,557.25	-25,800,000.00	30,000,000.00	6,260,557.25
FIXED DEPOSIT		Deposits -Bank	30 June 2023	5,053,547.73	104,140.95	-5,157,688.68		
FNB CALL ACCOUNT		Deposits -Bank	30 June 2023	206,030.72	57,670.39	-50,232.00		213,469.11
FNB BUSINESS MONEY MARKET		Deposits -Bank	30 June 2023	1,743,788.32	67,154.77	-33,078,835.49	31,267,892.40	
FNB CALL DEPOSIT		Deposits -Bank	30 June 2023	467,982.76	18,138.95	-486,121.71		
FNB CALL ACCOUNT		Deposits -Bank	30 June 2023	279,115.18	15,831.84	-294,947.02		
FNB CALL DEPOSIT		Deposits -Bank	30 June 2023	31,267,892.40	15,589.85	-31,283,482.25		0.00
FNB FIXED DEPOSIT		Deposits -Bank	30 June 2023		22,706.84	-10,022,706.84	10,000,000.00	
FNB FIXED DEPOSIT		Deposits -Bank	30 June 2023		155,852.05	-10,155,852.05	10,000,000.00	
FNB FIXED DEPOSIT		Deposits -Bank	30 June 2023		1,059,375.34	-10,800,000.00	15,000,000.00	5,259,375.34
FNB FIXED DEPOSIT		Deposits -Bank	30 June 2023		21,797.26	-10,021,797.26	10,000,000.00	
NED BANK INVESTMENT		Deposits -Bank	30 June 2023	30,889,266.21	1,000,000.00	-31,889,266.21		
NED BANK INVESTMENT		Deposits -Bank	30 June 2023		186,849.32	-30,186,849.32	30,000,000.00	
NED BANK INVESTMENT		Deposits -Bank	30 June 2023			-10,000,000.00	10,000,000.00	
NED BANK INVESTMENT		Deposits -Bank	30 June 2023		523,242.65	-30,523,242.65	30,000,000.00	
NED BANK FIXED DEPOSIT		Deposits -Bank	30 June 2023			-20,500,000.00	29,531,426.71	9,031,426.71
NED BANK FIXED DEPOSIT		Deposits -Bank	30 June 2023			-31,327,815.00	30,000,000.00	-1,327,815.00
NED BANK FIXED DEPOSIT		Deposits -Bank	30 June 2023			-15,000,000.00	20,000,000.00	5,000,000.00
NEDBANK NOTICE DEPOSIT		Deposits -Bank	30 June 2023		-398,376.57	-5,100,000.00	10,136,849.32	4,638,472.75
NEDBANK NOTICE DEPOSIT		Deposits -Bank	30 June 2023		141,287.65	-15,708,589.85	20,000,000.00	4,432,697.80
INVESTEC BANK		Deposits -Bank	30 June 2023	10,644,689.69	19,536.26	-20,826,953.22	10,162,727.27	
INVESTEC BANK		Deposits -Bank	30 June 2023		406,788.80	-11,000,065.33	15,816,953.22	5,223,676.69
STANDARD BANK		Deposits -Bank	30 June 2023	4,417.48		-4,417.48		
STANDARD BANK		Deposits -Bank	30 June 2023	32,107,786.59		-32,107,786.59		
STANDARD BANK		Deposits -Bank	30 June 2023		674,965.45	-5,732,383.12	14,107,786.59	9,050,368.92
STANDARD BANK		Deposits -Bank	30 June 2023		509,917.81	-30,509,917.81	30,000,000.00	
STANDARD BANK		Deposits -Bank	30 June 2023		82,267.73	-32,365,019.77	32,282,752.04	
STANDARD BANK		Deposits -Bank	30 June 2023			-20,000,000.00	20,000,000.00	
STANDARD BANK		Deposits -Bank	30 June 2023		75,354.78	-20,075,354.78	20,000,000.00	
STANDARD BANK		Deposits -Bank	30 June 2023		531,877.47	-20,607,232.25	20,075,354.78	
STANDARD BANK		Deposits -Bank	30 June 2023		249,475.00	-20,682,707.25	21,503,613.07	1,070,380.82
STANDARD BANK		Deposits -Bank	30 June 2023		311,559.63	-6,461,061.00	6,149,501.37	
STANDARD BANK		Deposits -Bank	30 June 2023		108,611.25	-3,138,561.32	6,422,818.84	3,392,868.77
STANDARD BANK		Deposits -Bank	30 June 2023		92,073.25	-5,167,427.39	5,075,354.14	
STANDARD BANK		Deposits -Bank	30 June 2023		36,590.40	-149,319.01	5,167,427.39	5,054,698.78
STANDARD BANK		Deposits -Bank	30 June 2023		94,925.01	-5,094,925.01	10,582,707.25	5,582,707.25
STANDARD BANK		Deposits -Bank	30 June 2023		19,849.32	-5,019,849.32	5,000,000.00	
STANDARD BANK		Deposits -Bank	30 June 2023		560,463.01	-5,700,000.00	10,509,917.81	5,370,380.82
ABSA BUSINESS BANK		Deposits -Bank	30 June 2023	31,330,603.91	1,538,902.33	-25,190,000.00		7,679,506.24
ABSA BUSINESS BANK		Deposits -Bank	30 June 2023	15,000,000.00	278,115.07	-15,278,115.07		
ABSA BUSINESS BANK		Deposits -Bank	30 June 2023		227,375.34	-15,227,375.34	15,000,000.00	
ABSA BUSINESS BANK		Deposits -Bank	30 June 2023		82,835.51	-10,082,835.51	10,000,000.00	
ABSA BUSINESS BANK		Deposits -Bank	30 June 2023			-5,000,000.00	10,000,000.00	5,000,000.00
-								
-								
Municipality sub-total				167,549,767.53	11,491,036.00	-653,705,899.73	563,793,082.20	89,127,986.00

SA15 - Investment Particulars by Type (Refer)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA15 Investment particulars by type

KEN436-DI-Nkosazana Dlamini Zuma - Supporting Table CATS Investment particulars by type										
Investment type	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand										
Parent municipality										
Securities - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-
Deposits - Bank		82,870	48,998	15,413	48,998	48,998	48,998	89,128	74,184	40,618
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks		-	-	-	-	-	-	-	-	-
Municipal Bonds		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	82,870	48,998	15,413	48,998	48,998	48,998	89,128	74,184	40,618
Entities										
Securities - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-
Deposits - Bank		-	-	-	-	-	-	-	-	-
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks		-	-	-	-	-	-	-	-	-
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		82,870	48,998	15,413	48,998	48,998	48,998	89,128	74,184	40,618

Cash Backed Reserves/Accumulated Surplus Reconciliation

KZN436 Dr Nkosazana Dlamini Zuma - Table A8 Cash backed reserves/accumulated surplus reconciliation

Table 10: Cash Budget 2022/23, 2023/24 and 2024/25 (in R thousand)											
Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand											
Cash and investments available											
Cash/cash equivalents at the year end	1	95,095	374,584	373,409	149,287	113,640	113,640	(317,858)	89,128	74,184	40,618
Other current investments > 90 days		29,108	(215,408)	(193,174)	–	–	–	354,260	–	–	–
Non current Investments	1	–	–	–	–	–	–	–	–	–	–
Cash and investments available:		124,203	159,176	180,235	149,287	113,640	113,640	36,402	89,128	74,184	40,618
Application of cash and investments											
Trade payables from Non-exchange transactions: Unspent contracts		6,295	6,413	11,024	5,904	5,904	5,904	16,198	5,604	5,603	777
Unspent borrowing		–	–	–	–	–	–	–	–	–	–
Statutory requirements	2	(426)	(4,305)	(3,285)	10,470	10,473	10,473	3,762	10,676	10,888	11,110
Other working capital requirements	3	36,147	9,411	(80,147)	13,904	(9,880)	(9,880)	(24,606)	(15,814)	(33,360)	(39,827)
Other provisions		6,753	8,072	9,207	12,487	12,487	12,487	–	14,508	16,628	18,848
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5	4,827	5,493	6,015	5,493	5,493	5,493	–	5,493	5,493	5,493
Total Application of cash and investments:		53,596	25,084	(57,185)	48,259	24,477	24,477	(4,646)	20,467	5,252	(3,598)
Surplus(shortfall)		70,607	134,091	237,420	101,028	89,163	89,163	41,047	68,661	68,932	44,216

Table SA10 Funding Measurement

The table SA 10 indicates a brief overview of how the municipal budget is funded

KZN436 Dr Nkosazana Dlamini Zuma Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	95,095	374,584	373,409	244,177	206,814	206,814	(318,071)	89,128	74,184	40,618
Cash + investments at the yr end less applications - R'000	18(1)b	2	498,159	578,135	628,940	635,015	599,970	599,970	70,998	608,645	613,687	603,395
Cash year end/monthly employee/supplier payments	18(1)b	3	7.8	30.3	22.9	14.4	10.8	10.8	(24.0)	4.6	3.6	1.9
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	-	-	-	-	-	-	-	-	-	-
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(1.1%)	(4.7%)	0.9%	3.8%	(6.0%)	(22.9%)	3.7%	(1.1%)	(1.3%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	0.0%	11.1%	48.0%	21.6%	22.3%	22.3%	(11.7%)	22.4%	21.9%	21.9%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	5.5%	7.8%	9.3%	8.7%	9.9%	9.9%	5.3%	9.7%	9.7%	9.7%
Capital payments % of capital expenditure	18(1)c,19	8	17.1%	22.5%	15.0%	0.0%	0.0%	0.0%	(1.3%)	115.0%	115.0%	115.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								100.0%	100.0%	100.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	23.7%	6.9%	(41.0%)	72.0%	0.0%	(87.9%)	8.5%	28.8%	16.1%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	1.1%	1.3%	3.0%	2.1%	3.3%	3.3%	333.7%	2.6%	2.7%	2.7%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	41.9%	0.0%	7.1%	7.2%	7.2%	0.0%	7.4%	0.0%	0.0%

References

- Positive cash balances indicative of minimum compliance - subject to 2
- Deduct cash and investment applications (defined) from cash balances
- Indicative of sufficient liquidity to meet average monthly operating payments
- Indicative of funded operational requirements
- Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
- Realistic average cash collection forecasts as % of annual billed revenue
- Realistic average increase in debt impairment (doubtful debt) provision
- Indicative of planned capital expenditure level & cash payment timing
- Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing
- Substantiation of National/Province allocations included in budget
- Indicative of realistic current arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
- Indicative of realistic long term arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
- Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection
- Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

Supporting indicators

% incr total service charges (incl prop rates)	18(1)a		4.9%	1.3%	6.9%	9.8%	0.0%	(16.9%)	9.7%	4.9%	4.7%
% incr Property Tax	18(1)a		4.0%	1.1%	9.1%	9.0%	0.0%	(16.9%)	10.1%	4.9%	4.7%
% incr Service charges - Water	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - Waste Water Management	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - Waste Management	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
#REF!	18(1)a		13.3%	3.3%	(11.5%)	18.3%	0.0%	(16.6%)	5.4%	4.9%	4.7%
% incr in Sale of Goods and Rendering of Services	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total billable revenue	18(1)a	36,425	38,197	38,697	41,380	45,428	45,428	37,752	49,826	52,267	54,724
Service charges		36,425	38,197	38,697	41,380	45,428	45,428	37,752	49,826	52,267	54,724
Property rates		33,001	34,318	34,690	37,833	41,233	41,233	34,255	45,404	47,629	49,868
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-
Service charges - refuse removal		3,423	3,878	4,006	3,547	4,195	4,195	3,497	4,421	4,638	4,856
Service charges - other		-	-	-	-	-	-	-	-	-	-
Interest		-	306	552	353	653	653	547	688	722	756
Capital expenditure excluding capital grant funding		43,644	75,833	71,761	51,132	57,416	57,416	26,285	60,015	52,125	54,575
Cash receipts from ratepayers	18(1)a	-	28,554	126,987	59,789	67,218	67,218	(29,675)	73,797	75,750	79,207
Ratepayer & Other revenue	18(1)a	242,792	257,593	264,495	276,778	301,529	301,529	252,588	329,521	345,667	361,793
Change in consumer debtors (current and non-current)		N/A	7,981	1,872	(14,348)	18,400	-	(40,360)	45,482	14,721	11,125
Operating and Capital Grant Revenue	18(1)a	167,034	197,597	191,669	205,819	198,073	198,073	178,793	202,347	211,943	208,681
Capital expenditure - total	20(1)(vi)	77,287	75,833	71,755	94,890	93,174	93,174	42,016	91,794	85,203	89,006
Capital expenditure - renewal	20(1)(vi)	-	31,756	-	6,750	6,750	6,750	-	6,750	-	-

Supporting benchmarks

Growth guideline maximum		6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline		4.3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%
DoRA operating grants total MFY									166,399	174,512	169,424
Provincial operating grants									4,169	4,353	4,826
Provincial capital grants									-	-	-
District Municipality grants									-	-	-
Total gazetted/advised national, provincial and district grants									202,347	211,943	208,681
Average annual collection rate (arrears inclusive)											

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Total Operating Revenue			194,682	222,381	206,993	220,387	230,960	230,960	215,740	244,799	256,733	255,758
Total Operating Expenditure			169,614	166,043	221,096	237,209	261,486	261,486	174,994	264,793	277,768	289,766
Operating Performance Surplus/(Deficit)			25,068	56,338	(14,103)	(16,821)	(30,526)	(30,526)	40,746	(19,994)	(21,035)	(34,008)
Cash and Cash Equivalents (30 June 2012)												
Revenue												
% Increase in Total Operating Revenue				14.2%	(6.9%)	6.5%	4.8%	0.0%	(6.6%)	6.0%	4.9%	(0.4%)
% Increase in Property Rates Revenue				4.0%	1.1%	9.1%	9.0%	0.0%	(16.9%)	32.5%	4.9%	4.7%
% Increase in Electricity Revenue				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Property Rates & Services Charges				4.9%	1.3%	6.9%	9.8%	0.0%	(16.9%)	9.7%	4.9%	4.7%
Expenditure												
% Increase in Total Operating Expenditure				(2.1%)	33.2%	7.3%	10.2%	0.0%	(33.1%)	1.3%	4.9%	4.3%
% Increase in Employee Costs				13.6%	11.4%	17.6%	0.0%	0.0%	(25.5%)	7.0%	4.9%	4.7%
% Increase in Electricity Bulk Purchases				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Average Cost Per Budgeted Employee Position (Remuneration)					192133.2942	1006429.733				1076930.581		
Average Cost Per Councillor (Remuneration)					0	0				0		
R&M % of PPE			1.1%	1.3%	3.0%	2.1%	3.3%	3.3%		2.6%	2.7%	2.7%
Asset Renewal and R&M as a % of PPE			5.0%	12.0%	12.0%	7.0%	8.0%	8.0%		6.0%	4.0%	4.0%
Debt Impairment % of Total Billable Revenue			5.5%	7.8%	9.3%	8.7%	9.9%	9.9%	5.3%	9.7%	9.7%	9.7%
Capital Revenue												
Internally Funded & Other (R'000)			-	-	-	-	-	-	-	-	-	-
Borrowing (R'000)			-	-	-	-	-	-	-	-	-	-
Grant Funding and Other (R'000)			77,287	75,833	71,755	94,890	93,174	93,174	42,016	91,794	85,203	89,006
Internally Generated funds % of Non Grant Funding			(101.8%)	(0.0%)	0.0%	(100.0%)	(100.0%)	(100.0%)	(100.0%)	(100.0%)	(100.0%)	(100.0%)
Borrowing % of Non Grant Funding			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding			174.7%	1233.2%	559.0%	185.6%	162.3%	162.3%	159.8%	153.0%	163.5%	163.1%
Capital Expenditure												
Total Capital Programme (R'000)			77,885	6,149	12,829	94,890	93,174	93,174	42,016	91,794	85,203	89,006
Asset Renewal			18,438	51,576	46,905	24,726	25,196	25,196	-	17,379	9,037	9,462
Asset Renewal % of Total Capital Expenditure			23.7%	838.7%	365.6%	26.1%	27.0%	27.0%	0.0%	18.9%	10.6%	10.6%
Cash												
Cash Receipts % of Rate Payer & Other			0.0%	11.1%	48.0%	21.6%	22.3%	22.3%	(11.7%)	22.4%	21.9%	21.9%
Cash Coverage Ratio			0	0	0	0	0	0	(0)	0	0	0
Borrowing												
Credit Rating (2009/10)										0		
Capital Charges to Operating			16.2%	19.9%	21.8%	23.7%	21.5%	21.5%	21.4%	21.7%	21.7%	21.4%
Borrowing Receipts % of Capital Expenditure			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Reserves												
Surplus/(Deficit)			498,159	578,135	628,940	635,015	599,970	599,970	70,998	608,645	613,687	603,395
Free Services												
Free Basic Services as a % of Equitable Share			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
Free Services as a % of Operating Revenue (excl operational transfers)			17.3%	5.2%	7.0%	33.9%	29.0%	29.0%		26.8%	26.8%	26.8%
Total Operating Revenue			194,682	222,381	206,993	220,387	230,960	230,960	215,740	244,799	256,733	255,758
Total Operating Expenditure			169,614	166,043	221,096	237,209	261,486	261,486	174,994	264,793	277,768	289,766
Surplus/(Deficit) Budgeted Operating Statement			25,068	56,338	(14,103)	(16,821)	(30,526)	(30,526)	40,746	(19,994)	(21,035)	(34,008)
Surplus/(Deficit) Considering Reserves and Cash Backing			498,159	578,135	628,940	635,015	599,970	599,970	70,998	608,645	613,687	603,395
MTREF Funded (1) / Unfunded (0)	15		1	1	1	1	1	1	1	1	1	1
MTREF Funded ✓ / Unfunded ✗	15		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

References

15. Subject to figures provided in Schedule.

Basic Service Delivery Measurements

KZN436 Dr Nkosazana Dlamini Zuma - Table A10 Basic service delivery measurement

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Household service targets	1									
Water:										
Piped water inside dwelling		2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852
Piped water inside yard (but not in dwelling)		26,767	26,767	26,767	26,767	26,767	26,767	26,767	26,767	26,767
Using public tap (at least min.service level)	2	-	-	-	-	-	-	-	-	-
Other water supply (at least min.service level)	4	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		29,619	29,619	29,619	29,619	29,619	29,619	29,619	29,619	29,619
Using public tap (< min.service level)	3	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	4	-	-	-	-	-	-	-	-	-
No water supply		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	29,619	29,619	29,619	29,619	29,619	29,619	29,619	29,619	29,619
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		-	-	-	-	-	-	-	-	-
Flush toilet (with septic tank)		-	-	-	-	-	-	-	-	-
Chemical toilet		-	-	-	-	-	-	-	-	-
Pit toilet (ventilated)		-	-	-	-	-	-	-	-	-
Other toilet provisions (> min.service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Bucket toilet		-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)		-	-	-	-	-	-	-	-	-
No toilet provisions		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-	-
Energy:										
Electricity (at least min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (min.service level)		98,658	98,658	98,658	98,658	98,658	98,658	98,658	98,658	98,658
<i>Minimum Service Level and Above sub-total</i>		98,658	98,658	98,658	98,658	98,658	98,658	98,658	98,658	98,658
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)		-	-	-	-	-	-	-	-	-
Other energy sources		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	98,658	98,658	98,658	98,658	98,658	98,658	98,658	98,658	98,658
Refuse:										
Removed at least once a week		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Removed less frequently than once a week		2,365	2,365	2,365	2,365	2,365	2,365	2,371	2,371	2,371
Using communal refuse dump		40,297	40,297	40,297	40,297	40,297	40,297	40,533	40,533	40,533
Using own refuse dump		2,393	2,393	2,393	2,393	2,393	2,393	2,393	2,393	2,393
Other rubbish disposal		-	-	-	-	-	-	-	-	-
No rubbish disposal		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		45,055	45,055	45,055	45,055	45,055	45,055	45,297	45,297	45,297
Total number of households	5	45,055	45,055	45,055	45,055	45,055	45,055	45,297	45,297	45,297
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free minimum level service)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per household per month)		176,327	176,327	176,327	184,790	192,921	192,921	192,921	203,146	213,913
Refuse (removed at least once a week)		-	-	-	-	-	-	-	-	-
Informal Settlements										
Cost of Free Basic Services provided - Formal Settlements (R'000)	8									
Water (6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per indigent household per month)		176	176	176	185	193	193	193	203	214
Refuse (removed once a week for indigent households)		-	-	-	-	-	-	-	-	-
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)										
Total cost of FBS provided		176	176	176	185	193	193	193	203	214
Highest level of free service provided per household										
Property rates (R value threshold)		295,000	295,000	295,000	295,000	295,000	295,000	295,000	295,000	295,000
Water (kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (Rand per household per month)		-	-	-	-	-	-	-	-	-
Electricity (kwh per household per month)		-	-	-	-	-	-	-	-	-
Refuse (average litres per week)		-	20	20	20	20	20	20	20	20
Revenue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)		-	-	-	-	-	-	-	-	-
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA		10,213	2,779	4,023	19,763	19,923	19,923	19,923	20,900	21,882
Water (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)		-	-	-	-	-	-	-	-	-
Municipal Housing - rental rebates		-	-	-	-	-	-	-	-	-
Housing - top structure subsidies		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total revenue cost of subsidised services provided	6	10,213	2,779	4,023	19,763	19,923	19,923	19,923	20,900	21,882

2.7 Expenditure and Grant Programmes

SA 18 - Capital and Operational Grant Receipts

The table gives a brief indication of the capital and operational grants gazetted to the municipality for 2023/24 financial year.

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand										
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		139,250	176,750	156,469	163,244	165,344	165,344	173,960	181,512	176,738
Operational Revenue:General Revenue:Equitable Share		125,869	159,757	139,476	152,466	152,466	152,466	162,271	172,562	167,336
Operational Revenue:General Revenue:Fuel Levy		-	-	-	-	-	-	-	-	-
Emergency Medical Service		-	-	-	-	-	-	-	-	-
Energy Efficiency and Demand-side [Schedule 5B]		-	-	-	-	-	-	-	-	-
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		2,381	2,323	2,323	2,476	2,476	2,476	2,178	-	-
Integrated City Development Grant		-	-	-	-	-	-	-	-	-
Khayelitsha Urban Renewal		-	-	-	-	-	-	-	-	-
Local Government Financial Management Grant [Schedule 5B]		3,000	1,950	1,950	1,950	1,950	1,950	1,950	1,950	2,088
Mitchell's Plain Urban Renewal		-	-	-	-	-	-	-	-	-
Municipal Demarcation and Transition Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Municipal Disaster Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Traditional Leaders - Imbizo		-	-	-	-	-	-	-	-	-
Department of Water and Sanitation Smart Living Handbook		-	-	-	-	-	-	-	-	-
Integrated National Electrification Programme Grant		8,000	12,720	12,720	6,352	8,452	8,452	7,561	7,000	7,314
Municipal Restructuring Grant		-	-	-	-	-	-	-	-	-
Regional Bulk Infrastructure Grant		-	-	-	-	-	-	-	-	-
Municipal Emergency Housing Grant		-	-	-	-	-	-	-	-	-
Metro Informal Settlements Partnership Grant		-	-	-	-	-	-	-	-	-
Integrated Urban Development Grant		-	-	-	-	-	-	-	-	-
Programme and Project Preparation Support Grant		-	-	-	-	-	-	-	-	-
Provincial Government:		3,657	3,803	3,972	5,169	5,169	5,169	4,169	4,353	4,826
Capacity Building		-	-	-	-	-	-	-	-	-
Provincialisation of Libraries		3,657	2,714	2,806	2,946	2,946	2,946	2,946	3,076	3,214
Community Library Service Grant		-	1,089	1,166	1,223	1,223	1,223	1,223	1,277	1,612
Health		-	-	-	-	-	-	-	-	-
Municipal Employment Initiative		-	-	-	1,000	1,000	1,000	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Libraries, Archives and Museums		-	-	-	-	-	-	-	-	-
Higher Educational Institutions		-	-	-	-	-	-	-	-	-
Parent Municipality / Entity		-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	5	142,907	180,553	160,441	168,413	170,513	170,513	178,129	185,865	181,564
Capital Transfers and Grants										
National Government:		27,149	26,989	36,508	30,558	30,558	30,558	31,779	33,078	34,431
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		-	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant [Schedule 5B]		27,149	26,989	36,508	30,558	30,558	30,558	31,779	33,078	34,431
Municipal Water Infrastructure Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Neighbourhood Development Partnership Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Metro Informal Settlements Partnership Grant		-	-	-	-	-	-	-	-	-
Integrated Urban Development Grant		-	-	-	-	-	-	-	-	-
Provincial Government:		-	375	-	13,200	5,200	5,200	-	-	-
Capacity Building		-	-	-	-	-	-	-	-	-
Capacity Building and Other		-	375	-	-	-	-	-	-	-
Disaster and Emergency Services		-	-	-	8,000	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	5,200	5,200	5,200	-	-	-
Libraries, Archives and Museums		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Parent Municipality / Entity		-	-	-	-	-	-	-	-	-
Transfer from Operational Revenue		-	-	-	-	-	-	-	-	-
Total Capital Transfers and Grants	5	27,149	27,364	36,508	43,758	35,758	35,758	31,779	33,078	34,431
TOTAL RECEIPTS OF TRANSFERS & GRANTS		170,056	207,917	196,949	212,171	206,271	206,271	209,908	218,943	215,995

SA 19 - Capital and Operational Expenditure Programme

It is estimated that a spending rate of 100 per cent is achieved on operating expenditure and 100 per cent on the capital projects for the 2023/2024 MTREF of which performance has been factored into the cash flow budget.

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA19 Expenditure on transfers and grant programme

Supporting Table 2: Expenditure on transfers and grant programmes										
Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand										
EXPENDITURE:	1									
<u>Operating expenditure of Transfers and Grants</u>										
National Government:		139,250	176,750	156,469	163,244	165,344	165,344	173,960	181,512	176,738
Operational Revenue:General Revenue:Equitable Share		125,869	159,757	139,476	152,466	152,466	152,466	162,271	172,562	167,336
Operational Revenue:General Revenue:Fuel Levy		-	-	-	-	-	-	-	-	-
2014 African Nations Championship Host City Operating Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Energy Efficiency and Demand-side [Schedule 5B]		-	-	-	-	-	-	-	-	-
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		2,381	2,323	2,323	2,476	2,476	2,476	2,178	-	-
HIV and Aids		-	-	-	-	-	-	-	-	-
Housing Accreditation		-	-	-	-	-	-	-	-	-
Housing Top structure		-	-	-	-	-	-	-	-	-
Infrastructure Skills Development Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Integrated City Development Grant		-	-	-	-	-	-	-	-	-
Khayelitsha Urban Renewal		-	-	-	-	-	-	-	-	-
Local Government Financial Management Grant [Schedule 5B]		3,000	1,950	1,950	1,950	1,950	1,950	1,950	1,950	2,088
Mitchell's Plain Urban Renewal		-	-	-	-	-	-	-	-	-
Municipal Demarcation and Transition Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Street Lighting		-	-	-	-	-	-	-	-	-
Traditional Leaders - Imbizon		-	-	-	-	-	-	-	-	-
Department of Water and Sanitation Smart Living Handbook		-	-	-	-	-	-	-	-	-
Integrated National Electrification Programme Grant		8,000	12,720	12,720	6,352	8,452	8,452	7,561	7,000	7,314
Municipal Restructuring Grant		-	-	-	-	-	-	-	-	-
Regional Bulk Infrastructure Grant		-	-	-	-	-	-	-	-	-
Municipal Emergency Housing Grant		-	-	-	-	-	-	-	-	-
Programme and Project Preparation Support Grant		-	-	-	-	-	-	-	-	-
Provincial Government:		3,657	3,803	3,972	5,169	5,169	5,169	4,169	4,352	4,826
Capacity Building		-	-	-	-	-	-	-	-	-
Provincialisation of Libraries		3,657	2,714	2,806	2,946	2,946	2,946	4,169	4,352	4,826
Community Library Service Grant		-	1,089	1,166	1,223	1,223	1,223	-	-	-
Health		-	-	-	-	-	-	-	-	-
Municipal Employment Initiative		-	-	-	1,000	1,000	1,000	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Libraries, Archives and Museums										
Higher Educational Institutions										
Parent Municipality / Entity		-	-	-	-	-	-	-	-	-
Total operating expenditure of Transfers and Grants:		142,907	180,553	160,441	168,413	170,513	170,513	178,129	185,864	181,564
<u>Capital expenditure of Transfers and Grants</u>										
National Government:		27,149	26,989	36,508	30,558	30,558	30,558	31,779	33,078	34,431
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]										
Municipal Infrastructure Grant [Schedule 5B]		27,149	26,989	36,508	30,558	30,558	30,558	31,779	33,078	34,431
Municipal Water Infrastructure Grant [Schedule 5B]										
Neighbourhood Development Partnership Grant [Schedule 5B]										
Public Transport Infrastructure Grant [Schedule 5B]										
Metro Informal Settlements Partnership Grant										
Integrated Urban Development Grant										
Provincial Government:		-	375	-	13,200	5,200	5,200	-	-	-
Capacity Building										
Capacity Building and Other			375							
Disaster and Emergency Services					8,000					
Health										
Housing										
Infrastructure					5,200	5,200	5,200			
Libraries, Archives and Museums										
Other										
Public Transport										
Transfer from Operational Revenue										
Total capital expenditure of Transfers and Grants		27,149	27,364	36,508	43,758	35,758	35,758	31,779	33,078	34,431
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		170,056	207,917	196,949	212,171	206,271	206,271	209,908	218,942	215,995

2.8 Allocations or grants made by the municipality

The municipality does not have any allocations or grants made by the municipality.

2.9 Councillors Allowances and Employee benefits

The following table is a breakdown of councillors' Remuneration and Employee salaries and benefits for the year 2023/2024.

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
		A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)	1									
Basic Salaries and Wages		8,171	8,081	8,643	8,784	9,071	9,071	9,008	9,450	9,894
Pension and UIF Contributions		1,107	1,141	1,057	1,178	1,178	1,178	1,168	1,225	1,282
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		1,031	1,088	550	308	308	308	951	997	1,044
Cellphone Allowance		1,288	1,288	1,195	1,288	1,288	1,288	1,357	1,424	1,491
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Sub Total - Councillors		11,598	11,598	11,445	11,557	11,844	11,844	12,484	13,096	13,711
% increase	4		(0.0%)	(1.3%)	1.0%	2.5%	-	5.4%	4.9%	4.7%
Senior Managers of the Municipality	2									
Basic Salaries and Wages		4,524	4,480	4,352	5,485	5,485	5,485	5,357	5,620	5,884
Pension and UIF Contributions		7	115	180	184	184	184	185	194	203
Medical Aid Contributions		58	55	48	109	109	109	87	91	95
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		431	562	249	532	532	532	552	579	606
Motor Vehicle Allowance	3	330	330	461	572	572	572	573	601	629
Cellphone Allowance	3	-	-	-	-	-	-	-	-	-
Housing Allowances	3	80	80	80	83	83	83	-	-	-
Other benefits and allowances	3	193	42	75	201	201	201	101	106	111
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		5,623	5,663	5,444	7,167	7,167	7,167	6,854	7,190	7,528
% increase	4		0.7%	(3.9%)	31.6%	-	-	(4.4%)	4.9%	4.7%
Other Municipal Staff										
Basic Salaries and Wages		37,381	42,120	48,439	53,562	53,562	53,562	59,266	62,170	65,092
Pension and UIF Contributions		5,896	6,906	7,814	9,153	9,153	9,153	10,253	10,756	11,261
Medical Aid Contributions		2,208	2,948	3,183	3,443	3,443	3,443	3,784	3,970	4,156
Overtime		813	1,302	1,507	2,679	2,679	2,679	2,168	2,274	2,381
Performance Bonus		3,178	3,161	3,831	4,465	4,465	4,465	4,914	5,155	5,397
Motor Vehicle Allowance	3	28	-	-	-	-	-	-	-	-
Cellphone Allowance	3	-	-	-	-	-	-	-	-	-
Housing Allowances	3	94	110	132	400	400	400	477	500	524
Other benefits and allowances	3	1,101	1,363	1,873	2,801	2,801	2,801	2,879	3,020	3,162
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		445	990	0	459	459	459	421	442	462
Post-retirement benefit obligations	6	1,358	1,468	1,363	2,424	2,424	2,424	1,600	1,678	1,757
Sub Total - Other Municipal Staff		52,501	60,367	68,143	79,386	79,386	79,386	85,762	89,964	94,193
% increase	4		15.0%	12.9%	16.5%	-	-	8.0%	4.9%	4.7%
Total Parent Municipality		69,722	77,628	85,032	98,110	98,397	98,397	105,100	110,250	115,432
			11.3%	9.5%	15.4%	0.3%	-	6.8%	4.9%	4.7%

Table SA23- Salaries, allowances and benefits (Political Office Bearers/ Councilors/ Senior Managers)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/seni

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Councillors	3							
Speaker	4	1	495,211	74,282	223,870	-	-	793,363
Chief Whip		-	-	-	-	-	-	-
Executive Mayor		1	613,514	92,027	274,462	-	-	980,003
Deputy Executive Mayor		1	746,564	-	46,798	-	-	793,362
Executive Committee		-	-	-	-	-	-	-
Total for all other councillors		-	7,153,165	1,001,222	1,762,771	-	-	9,917,158
Total Councillors	8	3	9,008,454	1,167,531	2,307,901			12,483,886
Senior Managers of the Municipality	5							
Municipal Manager (MM)		1	957,665	201,079	189,720	188,992	-	1,537,456
Chief Finance Officer		1	836,640	2,377	72,350	141,856	-	1,053,223
Director Corporate Services		1	990,677	61,628	132,804	-	-	1,185,109
Senior Manager PWBS		1	781,330	4,617	187,882	73,767	-	1,047,596
Senior Community Services Manager		1	859,960	137	50,000	73,767	-	983,864
		-	-	-	-	-	-	-
List of each official with packages >= senior manager								
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
Senior Manager Town Planning		1	930,760	2,378	40,000	73,767	-	1,046,905
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
Total Senior Managers of the Municipality	8,10	6	5,357,032	272,216	672,756	552,149		6,854,153

Table SA 24 – Summary of personnel numbers

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2021/22			Current Year 2022/23			Budget Year 2023/24		
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		29	-	29	29	-	29	29	-	29
Board Members of municipal entities	4	-	-	-	-	-	-	-	-	-
Municipal employees	5	-	-	-	-	-	-	-	-	-
Municipal Manager and Senior Managers	3	5	-	5	5	-	5	6	-	6
Other Managers	7	9	9	-	13	13	-	14	14	-
Professionals		120	85	35	115	93	22	116	96	20
Finance		46	30	16	40	36	4	40	36	4
Spatial/town planning		7	6	1	6	6	-	17	13	4
Information Technology		4	3	1	4	3	1	4	3	1
Roads		3	3	-	4	4	-	4	4	-
Electricity		2	1	1	1	1	-	2	1	1
Water		-	-	-	-	-	-	-	-	-
Sanitation		-	-	-	-	-	-	-	-	-
Refuse		-	-	-	2	1	1	2	1	1
Other		58	42	16	58	42	16	47	38	9
Technicians		-	-	-	7	7	-	7	7	-
Finance		-	-	-	-	-	-	-	-	-
Spatial/town planning		-	-	-	-	-	-	-	-	-
Information Technology		-	-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-	-
Electricity		-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-
Sanitation		-	-	-	-	-	-	-	-	-
Refuse		-	-	-	-	-	-	-	-	-
Other		-	-	-	7	7	-	7	7	-
Clerks (Clerical and administrative)		95	76	19	95	76	19	95	80	15
Service and sales workers		-	-	-	-	-	-	-	-	-
Skilled agricultural and fishery workers		-	-	-	-	-	-	-	-	-
Craft and related trades		-	-	-	-	-	-	-	-	-
Plant and Machine Operators		39	37	2	39	37	2	39	39	-
Elementary Occupations		86	50	36	86	58	28	86	61	25
TOTAL PERSONNEL NUMBERS	9	383	257	126	389	284	105	392	297	95
% increase					1.6%	10.5%	(16.7%)	0.8%	4.6%	(9.5%)
Total municipal employees headcount	6, 10	229	209	20	287	237	50	284	243	41
Finance personnel headcount	8, 10	33	26	7	28	26	2	36	29	7
Human Resources personnel headcount	8, 10	31	29	3	26	23	3	41	25	16

2.10 MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW

Table SA25-Budgeted monthly revenue and expenditure

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand																
Revenue																
Exchange Revenue																
Service charges - Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management		368	368	368	368	368	368	368	368	368	368	368	368	4,421	4,638	4,856
Sale of Goods and Rendering of Services		50	50	50	50	50	50	50	50	50	50	50	50	603	633	663
Agency services		57	57	57	57	57	57	57	57	57	57	57	57	688	722	756
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		958	958	958	958	958	958	958	958	958	958	958	958	11,491	12,054	12,621
Dividends		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		126	126	126	126	126	126	126	126	126	126	126	126	1,509	1,583	1,658
Licence and permits		34	34	34	34	34	34	34	34	34	34	34	34	406	426	446
Operational Revenue		14	14	14	14	14	14	14	14	14	14	14	14	164	172	181
Non-Exchange Revenue																
Property rates		3,784	3,784	3,784	3,784	3,784	3,784	3,784	3,784	3,784	3,784	3,784	3,784	45,404	47,629	49,868
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		73	73	73	73	73	73	73	73	73	73	73	73	876	919	942
Licences or permits		2	2	2	2	2	2	2	2	2	2	2	2	18	19	20
Transfer and subsidies - Operational		14,214	14,214	14,214	14,214	14,214	14,214	14,214	14,214	14,214	14,214	14,214	14,214	170,568	178,865	174,250
Interest		513	513	513	513	513	513	513	513	513	513	513	513	6,160	6,461	6,765
Fuel Levy		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		207	207	207	207	207	207	207	207	207	207	207	207	2,488	2,610	2,733
Other Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		20,400	20,400	20,400	20,400	20,400	20,400	20,400	20,400	20,400	20,400	20,400	20,400	244,799	256,733	255,758
Expenditure																
Employee related costs		7,718	7,718	7,718	7,718	7,718	7,718	7,718	7,718	7,718	7,718	7,718	7,719	92,616	97,154	101,720
Remuneration of councillors		1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040	12,484	13,096	13,711
Bulk purchases - electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Inventory consumed		401	401	401	401	401	401	401	401	401	401	401	402	4,817	5,053	5,291
Debt impairment		-	-	-	-	-	-	-	-	-	-	-	5,040	5,040	7,968	5,535
Depreciation and amortisation		4,779	4,779	4,779	4,779	4,779	4,779	4,779	4,779	4,779	4,779	4,779	4,779	57,349	60,159	61,929
Interest		135	135	135	135	135	135	135	135	135	135	135	135	1,618	1,698	1,777
Contracted services		4,126	4,126	4,126	4,126	4,126	4,126	4,126	4,126	4,126	4,126	4,126	4,127	49,514	51,940	54,381
Transfers and subsidies		58	58	58	58	58	58	58	58	58	58	58	58	700	734	769
Irrecoverable debts written off		283	283	283	283	283	283	283	283	283	283	283	283	3,400	885	3,734
Operational costs		3,105	3,105	3,105	3,105	3,105	3,105	3,105	3,105	3,105	3,105	3,105	3,105	37,255	39,081	40,918
Losses on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses		420	420	420	420	420	420	420	420	420	420	420	(4,620)	-	-	-
Total Expenditure		22,066	22,066	22,066	22,066	22,066	22,066	22,066	22,066	22,066	22,066	22,066	22,068	264,793	277,768	289,766
Surplus/(Deficit)		(1,666)	(1,666)	(1,666)	(1,666)	(1,666)	(1,666)	(1,666)	(1,666)	(1,666)	(1,666)	(1,666)	(1,668)	(19,994)	(21,035)	(34,008)
Transfers and subsidies - capital (monetary allocations)		(2,648)	(2,648)	(2,648)	(2,648)	(2,648)	(2,648)	(2,648)	(2,648)	(2,648)	(2,648)	(2,648)	60,910	31,779	33,078	34,431
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		(2,648)	(4,314)	(4,314)	(4,314)	(4,314)	(4,314)	(4,314)	(4,314)	(4,314)	(4,314)	(4,314)	59,241	11,785	12,043	423
Income Tax		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		(2,648)	(4,314)	(4,314)	(4,314)	(4,314)	(4,314)	(4,314)	(4,314)	(4,314)	(4,314)	(4,314)	59,241	11,785	12,043	423
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		(2,648)	(4,314)	(4,314)	(4,314)	(4,314)	(4,314)	(4,314)	(4,314)	(4,314)	(4,314)	(4,314)	59,241	11,785	12,043	423
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	1	(2,648)	(4,314)	(4,314)	(4,314)	(4,314)	(4,314)	(4,314)	(4,314)	(4,314)	(4,314)	(4,314)	59,241	11,785	12,043	423

Table SA26- Budgeted monthly revenue and expenditure (municipal vote)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue by Vote																
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - BUDGET AND TREASURY		19,333	19,333	19,333	19,333	19,333	19,333	19,333	19,333	19,333	19,333	19,333	19,333	232,001	245,613	243,847
Vote 3 - CORPORATE SERVICES		5	5	5	5	5	5	5	5	5	5	5	5	55	58	60
Vote 4 - COMMUNITY SERVICES		855	855	855	855	855	855	855	855	855	855	855	855	10,259	10,742	11,515
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		2,830	2,830	2,830	2,830	2,830	2,830	2,830	2,830	2,830	2,830	2,830	2,830	33,957	33,078	34,431
Vote 6 - PLANNING AND DEVELOPMNT		25	25	25	25	25	25	25	25	25	25	25	25	305	320	335
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote		23,048	23,048	23,048	23,048	23,048	23,048	23,048	23,048	23,048	23,048	23,048	23,048	276,578	289,811	290,189
Expenditure by Vote to be appropriated																
Vote 1 - EXECUTIVE AND COUNCIL		2,459	2,459	2,459	2,459	2,459	2,459	2,459	2,459	2,459	2,459	2,459	2,460	29,514	30,960	32,415
Vote 2 - BUDGET AND TREASURY		8,207	8,207	8,207	8,207	8,207	8,207	8,207	8,207	8,207	8,207	8,207	8,208	98,487	103,313	107,111
Vote 3 - CORPORATE SERVICES		3,224	3,224	3,224	3,224	3,224	3,224	3,224	3,224	3,224	3,224	3,224	3,224	38,686	40,581	42,489
Vote 4 - COMMUNITY SERVICES		2,802	2,802	2,802	2,802	2,802	2,802	2,802	2,802	2,802	2,802	2,802	2,803	33,625	35,273	36,930
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		4,043	4,043	4,043	4,043	4,043	4,043	4,043	4,043	4,043	4,043	4,043	4,043	48,512	50,889	53,280
Vote 6 - PLANNING AND DEVELOPMNT		1,331	1,331	1,331	1,331	1,331	1,331	1,331	1,331	1,331	1,331	1,331	1,331	15,970	16,752	17,540
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote		22,066	22,066	22,066	22,066	22,066	22,066	22,066	22,066	22,066	22,066	22,066	22,068	264,793	277,768	289,766
Surplus/(Deficit) before assoc.		982	982	982	982	982	982	982	982	982	982	982	980	11,785	12,043	423
Surplus/(Deficit) after income tax		-	-	-	-	-	-	-	-	-	-	-	11,785	11,785	12,043	423
Surplus/(Deficit) attributable to municipality		-	-	-	-	-	-	-	-	-	-	-	11,785	11,785	12,043	423
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	982	982	982	982	982	982	982	982	982	982	982	980	11,785	12,043	423

Table SA27-Budgeted monthly revenue and expenditure (standard classification)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand																
Revenue - Functional																
Governance and administration		19,338	19,338	19,338	19,338	19,338	19,338	19,338	19,338	19,338	19,338	19,338	19,338	232,056	245,671	243,907
Executive and council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration		19,338	19,338	19,338	19,338	19,338	19,338	19,338	19,338	19,338	19,338	19,338	19,338	232,056	245,671	243,907
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety		486	486	486	486	486	486	486	486	486	486	486	487	5,838	6,104	6,659
Community and social services		348	348	348	348	348	348	348	348	348	348	348	348	4,178	4,362	4,836
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		138	138	138	138	138	138	138	138	138	138	138	138	1,660	1,741	1,823
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services		2,855	2,855	2,855	2,855	2,855	2,855	2,855	2,855	2,855	2,855	2,855	2,855	34,262	33,398	34,766
Planning and development		25	25	25	25	25	25	25	25	25	25	25	25	305	320	335
Road transport		2,830	2,830	2,830	2,830	2,830	2,830	2,830	2,830	2,830	2,830	2,830	2,830	33,957	33,078	34,431
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services		368	368	368	368	368	368	368	368	368	368	368	368	4,421	4,638	4,856
Energy sources		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		368	368	368	368	368	368	368	368	368	368	368	368	4,421	4,638	4,856
Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue - Functional		23,048	23,048	23,048	23,048	23,048	23,048	23,048	23,048	23,048	23,048	23,048	23,048	276,578	289,811	290,189
Expenditure - Functional																
Governance and administration		13,890	13,890	13,890	13,890	13,890	13,890	13,890	13,890	13,890	13,890	13,890	13,892	166,687	174,854	182,015
Executive and council		2,157	2,157	2,157	2,157	2,157	2,157	2,157	2,157	2,157	2,157	2,157	2,157	25,881	27,149	28,425
Finance and administration		11,431	11,431	11,431	11,431	11,431	11,431	11,431	11,431	11,431	11,431	11,431	11,432	137,173	143,894	149,600
Internal audit		303	303	303	303	303	303	303	303	303	303	303	303	3,633	3,811	3,990
Community and public safety		2,883	2,883	2,883	2,883	2,883	2,883	2,883	2,883	2,883	2,883	2,883	2,884	34,596	36,291	37,996
Community and social services		1,481	1,481	1,481	1,481	1,481	1,481	1,481	1,481	1,481	1,481	1,481	1,482	17,772	18,643	19,519
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		1,321	1,321	1,321	1,321	1,321	1,321	1,321	1,321	1,321	1,321	1,321	1,321	15,853	16,630	17,411
Housing		81	81	81	81	81	81	81	81	81	81	81	81	971	1,018	1,066
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services		4,344	4,344	4,344	4,344	4,344	4,344	4,344	4,344	4,344	4,344	4,344	4,344	52,129	54,684	57,254
Planning and development		1,966	1,966	1,966	1,966	1,966	1,966	1,966	1,966	1,966	1,966	1,966	1,967	23,598	24,755	25,918
Road transport		2,378	2,378	2,378	2,378	2,378	2,378	2,378	2,378	2,378	2,378	2,378	2,378	28,531	29,929	31,336
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services		874	874	874	874	874	874	874	874	874	874	874	874	10,485	10,999	11,516
Energy sources		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		874	874	874	874	874	874	874	874	874	874	874	874	10,485	10,999	11,516
Other		75	75	75	75	75	75	75	75	75	75	75	75	896	940	984
Total Expenditure - Functional		22,066	22,066	22,066	22,066	22,066	22,066	22,066	22,066	22,066	22,066	22,066	22,068	264,793	277,768	289,766
Surplus/(Deficit) before assoc.		982	982	982	982	982	982	982	982	982	982	982	980	11,785	12,043	423
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	982	982	982	982	982	982	982	982	982	982	982	980	11,785	12,043	423

Table SA28-Budgeted monthly capital expenditure (municipal vote)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Multi-year expenditure to be appropriated	1															
Vote 1 - EXECUTIVE AND COUNCIL		13	13	13	13	13	13	13	13	13	13	13	13	160	168	176
Vote 2 - BUDGET AND TREASURY		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - COMMUNITY SERVICES		340	340	340	340	340	340	340	340	340	340	340	340	4,075	3,147	3,295
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		3,092	3,092	3,092	3,092	3,092	3,092	3,092	3,092	3,092	3,092	3,092	3,092	37,104	17,377	18,193
Vote 6 - PLANNING AND DEVELOPMNT		42	42	42	42	42	42	42	42	42	42	42	42	500	525	549
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	2	3,487	3,487	3,487	3,487	3,487	3,487	3,487	3,487	3,487	3,487	3,487	3,487	41,839	21,216	22,213
Single-year expenditure to be appropriated																
Vote 1 - EXECUTIVE AND COUNCIL		76	76	76	76	76	76	76	76	76	76	76	76	910	955	999
Vote 2 - BUDGET AND TREASURY		233	233	233	233	233	233	233	233	233	233	233	233	2,800	1,259	1,318
Vote 3 - CORPORATE SERVICES		190	190	190	190	190	190	190	190	190	190	190	190	2,280	2,392	2,504
Vote 4 - COMMUNITY SERVICES		856	856	856	856	856	856	856	856	856	856	856	856	10,275	9,834	10,297
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		2,793	2,793	2,793	2,793	2,793	2,793	2,793	2,793	2,793	2,793	2,793	2,793	33,520	49,369	51,488
Vote 6 - PLANNING AND DEVELOPMNT		14	14	14	14	14	14	14	14	14	14	14	14	170	178	187
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	2	4,163	4,163	4,163	4,163	4,163	4,163	4,163	4,163	4,163	4,163	4,163	4,163	49,955	63,987	66,792
Total Capital Expenditure	2	7,649	7,649	7,649	7,649	7,649	7,649	7,649	7,649	7,649	7,649	7,649	7,650	91,794	85,203	89,006

Table SA29- Budgeted monthly capital expenditure (standard classification)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Capital Expenditure - Functional	1															
<i>Governance and administration</i>		537	537	537	537	537	537	537	537	537	537	537	538	6,450	5,088	5,327
Executive and council		89	89	89	89	89	89	89	89	89	89	89	89	1,070	1,122	1,175
Finance and administration		448	448	448	448	448	448	448	448	448	448	448	448	5,380	3,965	4,152
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		1,237	1,237	1,237	1,237	1,237	1,237	1,237	1,237	1,237	1,237	1,237	1,238	14,850	13,506	14,141
Community and social services		458	458	458	458	458	458	458	458	458	458	458	458	5,500	4,930	5,162
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		779	779	779	779	779	779	779	779	779	779	779	779	9,350	8,576	8,979
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		14,576	14,576	14,576	14,576	14,576	14,576	14,576	14,576	14,576	14,576	14,576	(90,987)	69,344	65,403	68,275
Planning and development		13,559	13,559	13,559	13,559	13,559	13,559	13,559	13,559	13,559	13,559	13,559	(92,004)	57,144	52,605	54,876
Road transport		1,017	1,017	1,017	1,017	1,017	1,017	1,017	1,017	1,017	1,017	1,017	1,017	12,200	12,798	13,399
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		96	96	96	96	96	96	96	96	96	96	96	96	1,150	1,206	1,263
Energy sources		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		42	42	42	42	42	42	42	42	42	42	42	42	500	525	549
Waste management		54	54	54	54	54	54	54	54	54	54	54	54	650	682	714
<i>Other</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	2	16,446	16,446	16,446	16,446	16,446	16,446	16,446	16,446	16,446	16,446	16,446	(89,116)	91,794	85,203	89,006
Funded by:																
National Government		2,648	2,648	2,648	2,648	2,648	2,648	2,648	2,648	2,648	2,648	2,648	2,648	31,779	33,078	34,431
Provincial Government		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital		2,648	2,648	2,648	2,648	2,648	2,648	2,648	2,648	2,648	2,648	2,648	2,648	31,779	33,078	34,431
Public contributions & donations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds		13,798	13,798	13,798	13,798	13,798	13,798	13,798	13,798	13,798	13,798	13,798	(91,765)	60,015	52,125	54,575
Total Capital Funding		16,446	16,446	16,446	16,446	16,446	16,446	16,446	16,446	16,446	16,446	16,446	(89,116)	91,794	85,203	89,006

Table SA30- Budgeted monthly cash flow

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand															
Cash Receipts By Source													1		
Property rates	3,364	3,364	3,364	3,364	3,364	3,364	3,364	3,364	3,364	3,364	3,364	3,364	40,365	42,342	44,332
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	326	326	326	326	326	326	326	326	326	326	326	326	3,915	4,107	4,300
Rental of facilities and equipment	112	112	112	112	112	112	112	112	112	112	112	112	1,344	1,410	1,476
Interest earned - external investments	958	958	958	958	958	958	958	958	958	958	958	958	11,491	12,054	12,621
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	6	6	6	6	6	6	6	6	6	6	6	6	66	69	-
Licences and permits	93	93	93	93	93	93	93	93	93	93	93	93	1,113	1,167	1,222
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Operational	14,844	14,844	14,844	14,844	14,844	14,844	14,844	14,844	14,844	14,844	14,844	14,844	178,129	185,864	176,738
Other revenue	2,250	2,250	2,250	2,250	2,250	2,250	2,250	2,250	2,250	2,250	2,250	2,250	26,995	26,655	27,877
Cash Receipts by Source	21,951	21,951	21,951	21,951	21,951	21,951	21,951	21,951	21,951	21,951	21,951	21,952	263,417	273,668	268,566
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations)	2,648	2,648	2,648	2,648	2,648	2,648	2,648	2,648	2,648	2,648	2,648	2,648	31,779	33,078	34,431
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on Disposal of Fixed and Intangible Assets	207	207	207	207	207	207	207	207	207	207	207	207	2,488	2,610	2,733
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source	24,807	24,807	24,807	24,807	24,807	24,807	24,807	24,807	24,807	24,807	24,807	24,807	297,684	309,356	305,730
Cash Payments by Type															
Employee related costs	(7,532)	(7,532)	(7,532)	(7,532)	(7,532)	(7,532)	(7,532)	(7,532)	(7,532)	(7,532)	(7,532)	(7,532)	(90,384)	(94,812)	(99,268)
Remuneration of councillors	(1,040)	(1,040)	(1,040)	(1,040)	(1,040)	(1,040)	(1,040)	(1,040)	(1,040)	(1,040)	(1,040)	(1,040)	(12,484)	(13,096)	(13,711)
Finance charges	(135)	(135)	(135)	(135)	(135)	(135)	(135)	(135)	(135)	(135)	(135)	(135)	(1,618)	(1,698)	(1,777)
Bulk purchases - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases - Water & Sewer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials	(489)	(489)	(489)	(489)	(489)	(489)	(489)	(489)	(489)	(489)	(489)	(489)	(5,865)	(6,152)	(6,441)
Contracted services	(4,745)	(4,745)	(4,745)	(4,745)	(4,745)	(4,745)	(4,745)	(4,745)	(4,745)	(4,745)	(4,745)	(4,745)	(56,941)	(59,731)	(62,538)
Transfers and grants - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other	(58)	(58)	(58)	(58)	(58)	(58)	(58)	(58)	(58)	(58)	(58)	(58)	(700)	(734)	(769)
Other expenditure	(3,979)	(3,979)	(3,979)	(3,979)	(3,979)	(3,979)	(3,979)	(3,979)	(3,979)	(3,979)	(3,979)	(3,979)	(47,742)	(49,150)	(51,445)
Cash Payments by Type	(17,978)	(17,978)	(17,978)	(17,978)	(17,978)	(17,978)	(17,978)	(17,978)	(17,978)	(17,978)	(17,978)	(17,978)	(215,733)	(225,379)	(235,950)
Other Cash Flows/Payments by Type															
Capital assets	-	-	-	-	-	-	-	-	-	-	-	(105,563)	(105,563)	(97,983)	(102,357)
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments	(75)	(75)	(75)	(75)	(75)	(75)	(75)	(75)	(75)	(75)	(75)	(75)	(900)	(944)	(989)
Total Cash Payments by Type	(18,053)	(18,053)	(18,053)	(18,053)	(18,053)	(18,053)	(18,053)	(18,053)	(18,053)	(18,053)	(18,053)	(123,616)	(322,196)	(324,300)	(339,295)
NET INCREASE/(DECREASE) IN CASH HELD	6,754	6,754	6,754	6,754	6,754	6,754	6,754	6,754	6,754	6,754	6,754	(98,809)	(24,512)	(14,944)	(33,565)
Cash/cash equivalents at the month/year begin:	113,640	120,394	127,148	133,903	140,657	147,411	154,165	160,920	167,674	174,428	181,182	187,937	113,640	89,128	74,184
Cash/cash equivalents at the month/year end:	120,394	127,148	133,903	140,657	147,411	154,165	160,920	167,674	174,428	181,182	187,937	89,128	89,128	74,184	40,618

2.11 ANNUAL BUDGET AND SDBIP – INTERNAL DEPARTMENTS

Dr NDZ IDP is a principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan.

- Registration of community needs;
- Process Plan applicable to the fourth revision cycle including the following key IDP processes and deliverables:
 - ✓ Compilation of departmental business plans including key performance indicators and targets;
 - ✓ Financial planning and budgeting process;
 - ✓ Public participation process;
 - ✓ Compilation of the SDBIP, and
 - ✓ The review of the performance management and monitoring processes.

Business planning links back to priority needs and master planning, and essentially informed the detail operating budget appropriations and three-year capital programme.

Table SA2 Matrix Financial Performance Budget (revenue source /expenditure type and department)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

R thousand	1	Vote 1 - EXECUTIVE AND COUNCIL	Vote 2 - BUDGET AND TREASURY	Vote 3 - CORPORATE SERVICES	Vote 4 - COMMUNITY SERVICES	Vote 5 - PUBLIC WORKS AND BASIC SERVICES	Vote 6 - PLANNING AND DEVELOPMNT	Total
Revenue								
Exchange Revenue								
Service charges - Electricity		-	-	-	-	-	-	-
Service charges - Water		-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-
Service charges - Waste Management		-	-	-	4,421	-	-	4,421
Sale of Goods and Rendering of Services		-	294	-	9	-	300	603
Agency services		-	-	-	688	-	-	688
Interest		-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		-	11,491	-	-	-	-	11,491
Dividends		-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-
Rental from Fixed Assets		-	1,509	-	-	-	-	1,509
Licence and permits		-	-	-	401	-	5	406
Operational Revenue		-	109	55	-	-	-	164
Non-Exchange Revenue								
Property rates		-	45,404	-	-	-	-	45,404
Surcharges and Taxes		-	-	-	-	-	-	-
Fines, penalties and forfeits		-	324	-	552	-	-	876
Licences or permits		-	-	-	18	-	-	18
Transfer and subsidies - Operational		-	164,221	-	4,169	2,178	-	170,568
Interest		-	6,160	-	-	-	-	6,160
Fuel Levy		-	-	-	-	-	-	-
Service charges		-	-	-	-	-	-	-
Gains on disposal of Assets		-	2,488	-	-	-	-	2,488
Other Gains		-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		-	232,001	55	10,259	2,178	305	244,799
Expenditure								
Employee related costs		7,496	16,711	13,761	25,387	21,473	7,787	92,616
Remuneration of councillors		12,484	-	-	-	-	-	12,484
Bulk purchases - electricity		-	-	-	-	-	-	-
Inventory consumed		48	56	596	1,333	810	1,975	4,817
Debt impairment		-	5,040	-	-	-	-	5,040
Depreciation and amortisation		-	57,349	-	-	-	-	57,349
Interest		-	1,618	-	-	-	-	1,618
Contracted services		3,963	4,178	16,554	2,989	16,995	4,836	49,514
Transfers and subsidies		-	700	-	-	-	-	700
Irrecoverable debts written off		-	3,400	-	-	-	-	3,400
Operational costs		5,523	9,435	7,775	3,916	9,234	1,372	37,255
Losses on disposal of Assets		-	-	-	-	-	-	-
Other Losses		-	-	-	-	-	-	-
Total Expenditure		29,514	98,487	38,686	33,625	48,512	15,970	264,793
Surplus/(Deficit)		(29,514)	133,514	(38,631)	(23,366)	(46,334)	(15,664)	(19,994)
Transfers and subsidies - capital (monetary allocations)		-	-	-	-	31,779	-	31,779
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		-	-	-	-	-	-	-
Income Tax		(29,514)	133,514	(38,631)	(23,366)	(14,555)	(15,664)	11,785

SA7 - Measurable performance objectives (refer)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Vote 1 - vote name										
Municipal governance and administration										
Executive and council										
Quarterly audit committee meetings to be held	Number of meetings held	300,000	324,791	311,700	403,768	311,700	311,700	400,000	419,600	439,321
Ratios Slot	Number of radio slots	211,200	354,280	340,000	100,158	260,000	260,000	200,000	209,800	219,661
Conducting of IDP roadshows	Number of IDP roadshows	424,950	332,204	318,813	301,966	393,813	301,966	700,000	734,300	768,812
Training of Ward Committees	Number of trainings	209,800	227,137	217,982	200,000	217,982	217,982	250,000	262,250	274,576
Vote 2 - vote name										
Sound Financial and Supply Chain										
Budget and treasury office										
Valuation roll developed	Valuation Roll	223,608	2,396,600	2,300,000	1,307,695	2,000,000	2,000,000	1,307,695	1,371,772	1,436,245
Provision of Free basic service to Indigents (Electricity)	Number of people recived	2,987,372	2,154,852	2,067,997	1,060,908	1,636,327	1,636,327	700,000	734,300	768,812
Vote 3 - vote name										
Municipal Institutional Development and										
Corporate services										
Number of OHS Training Workshops conducted	Number of Trainings and	52,800	52,100	50,000	117,469	50,000	50,000	117,469	123,225	129,017
Number wellness programs conducted	Number of Wellness	240,000	1,459	140,000	101,600	170,000	170,000	303,269	318,129	333,081
Employee Training	Number of Trainings and	728,659	468,900	450,000	4,680	650,000	650,000	250,000	262,250	274,576
Councillor Training	Number of Trainings and	209,000	226,271	217,151	225,837	217,151	217,151	250,000	262,250	274,576
Vote 4 - vote name										
Local Economic Development										
Community services										
Training of Sport Administrators	Number of Reports	546,075	426,595	409,400	324,268	109,400	409,400	60,000.00	62,940.00	65,898.18
Tourism awareness program	Number of Reports	1,816,260	1,359,643	1,304,840	736,567	1,204,840	1,204,840	829,000	869,621	910,493
Conducting of Basic Computer Trainings	Number of Reports	100,000	-	-	-	-	-	-	-	-
Training and Skills Empowerment of Emernging	Number of programs	1,033,200	-	-	-	-	-	-	-	-
Training and Skills Empowerment of SMMEs	Number of Reports	1,150,000	604,360	580,000	288,200	580,000	580,000	-	-	-
Coordination of Arts and Culture events	Number of Reports	886,810	817,762	784,800	717,489	804,800	804,800	743,200	779,617	816,259
Youth Development Programmes	Number of programs	1,014,450	1,193,906	1,145,784	1,000,947	1,145,784	1,145,784	1,106,000	1,160,194	1,214,723
Disaster managemnt centre	Construction of Disaster	-	6,773,000	6,500,000	9,000,000	10,203,265	10,203,265	-	-	-
Purchase of Furniture making Property		-	2,813,400	2,700,000	-	-	-	-	-	-
Vote 5 - vote name										
Delivering Basic Services and Infrastructure										
Public Works and Basic Services										
Construction of Roads	Number of km or road	4,223,834	-	3,000,000	-	3,000,000	3,000,000	-	-	-
Construction of Community Facilities	Community Facilities	17,402,028	15,630	32,023,000	3,130,000	29,828,000	29,828,000	1,000,000	1,049,000	1,098,303
Centocow shelter and Toilets	Frequency of building	3,258,590	-	-	-	-	-	2,200,000	2,307,800	2,416,267
Procurement of Plant and Equipment	Number of equipment	4,000,000	461,325	442,730	800,000	1,500,000	1,500,000	1,450,000	1,521,050	1,592,539
Construction of Asphalt Roads	Number of km or road	30,980,670	13,546,000	17,531,948	-	7,280,000	7,280,000	70,494,000	-	-
Repairs and Maintenance - Office Buildings	Frequency of building	1,200,000	729,400	700,000	1,200,000	700,000	700,000	1,700,000	1,783,300	1,867,115
Repairs and Maintenance - Roads	Frequency of Road	5,500,000	3,126,000	3,000,000	3,000,000	7,000,000	7,000,000	5,000,000	5,245,000	5,491,515
Repairs and Maintenance - Community assets	Frequency of building	4,150,000	2,084,000	2,000,000	3,000,000	3,052,000	3,052,000	3,000,000	3,147,000	3,294,909
Fencing	Frequency of building	420,000	-	-	-	-	-	-	-	-
Upgrading of gravel access roads(all 15 wards)	Number of km or road	-	10,420,000	10,000,000	6,750,000	10,068,657	10,068,657	3,000,000	3,147,000	3,294,909
Storm Water (all 15 wards)	Number of km or road	-	1,042,000	1,000,000	500,000	1,000,000	1,000,000	300,000	314,700	329,491
Underberg CBD infrastructure Upgrade	Number of km or road	-	3,126,000	3,000,000	2,500,000	5,030,876	5,030,876	900,000	944,100	988,473
Creighton CBD Infrastructure Upgrade	Number of km or road	-	3,126,000	3,000,000	1,300,000	2,000,000	2,000,000	15,000	15,735	16,475
Bulwer CBD Infrastructure Upgrade	Number of km or road	-	3,126,000	3,000,000	5,200,000	600,000	600,000	2,800,000.00	2,937,200.00	3,075,248.40
Vote 6 - vote name										
Spatial Development										
Planning and Development										
Spluma Projects	Number of projects	900,000	1,146,200	1,100,000	758,879	1,100,000	1,100,000	1,418,000	1,487,482	1,557,394

SA8 - Performance Indicators and Benchmarks (refer)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	16.2%	19.9%	21.8%	23.7%	21.5%	21.5%	21.4%	21.7%	21.7%	21.4%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	17.0%	17.5%	28.0%	30.7%	29.6%	29.6%	20.6%	28.8%	28.8%	30.1%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	3.1	3.8	3.1	2.1	1.9	1.9	(3.1)	1.6	1.4	1.2
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	3.1	3.8	3.1	2.1	1.9	1.9	(3.1)	1.6	1.4	1.2
Liquidity Ratio	Monetary Assets/Current Liabilities	2.5	3.0	2.5	1.8	1.3	1.3	(3.0)	1.0	0.8	0.5
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		0.0%	659.7%	786.9%	867.3%	799.1%	799.1%	-728.0%	881.2%	881.2%	881.2%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	16.0%	17.4%	19.9%	11.0%	18.1%	18.1%	2.3%	18.6%	22.8%	26.6%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA's 65(e))										
Creditors to Cash and Investments		35.5%	10.1%	13.6%	21.8%	27.2%	27.2%	9.4%	64.2%	78.7%	165.1%
Other Indicators											
	Total Volume Losses (kW)										
	Total Volume Losses (kW) non technical										
Electricity Distribution Losses (2)	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Volumes :System input	Bulk Purchase Water treatment works Natural sources Total Volume Losses (kℓ)										
Water Distribution Losses (2)	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	29.9%	29.7%	35.6%	39.3%	37.5%	37.5%	29.9%	37.8%	37.8%	39.8%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	35.8%	34.9%	41.1%	44.5%	42.6%	42.6%		42.9%	42.9%	45.1%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	2.3%	2.6%	7.1%	5.2%	7.8%	7.8%		6.2%	6.2%	6.5%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	14.1%	14.8%	23.3%	25.5%	24.3%	24.3%	17.3%	25.5%	26.5%	26.4%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	959.0	12.4	17.8	16.7	16.7	16.7	15.8	16.5	16.6	16.3
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	833.4%	866.5%	868.0%	561.6%	784.6%	784.6%	115.1%	795.4%	976.7%	1083.0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	7.8	30.3	22.9	14.4	10.8	10.8	(24.0)	4.6	3.6	1.9

CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS

The table below gives an indication of the contracts that have future budgetary implication in the municipality.

SA – 33 Contracts Having Future Budgetary Implications(refer)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA32 List of external mechanisms

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand
NUD TOWING AND RECOVERY (PTY) LTD	Yrs	3	PANEL OF SERVICE PROVIDER TO PROVIDE TOWING SERVICES	18/05/2024	3
BPG MASS APPRAISALS	Yrs	6	GENERAL VALUATION AND PREPARATION OF VALUATION ROLL FOR	30/06/2027	1,803
ZAQEN ACTUARIES (PTY) LTD	Yrs	3	PROVISION OF ACTUARIAL VALUATION OF LONG SERVICE AWARD	31/05/2024	269
AYANDA MBANGA COMMUNICATIONS (PTY) LTD	Yrs	3	PROVISION FOR ADVERTISING SERVICES	30/06/2024	Fixed appointment amount
VANMARK RESOURCES (PTY) LTD	Yrs	3	SUPPLY AND DELIVERY OF STATIONERY	28/11/2024	Fixed appointment amount
DZIVI TRADING	Yrs	3	PANEL TO SUPPLY AND DELIVERY OF DISASTER RELIEF MATERIAL	30/06/2025	Fixed appointment amount
MOBILE TELEPHONE NETWORK (PTY)LTD	Yrs	3	PROVISION OF INTERNET SERVICE FOR A PERIOD OF 3 YEARS .	15/02/2026	706
HARVEY WORLD	Yrs	3	PROVISION OF TRAVEL AGENT SERVICES	28/02/2026	It is based on the approved rate

2.12 CAPITAL EXPENDITURE DETAILS

The following tables present details of the municipality's capital expenditure programme, firstly on new assets, then the upgrading of assets and finally on the repair and maintenance of assets.

SA34A- Capital expenditure on new assets by asset class

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA34a Capital expenditure on new assets by asset class

Description		Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework			
R thousand		1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
Capital expenditure on new assets by Asset Class/Sub-class												
Infrastructure												
			12,598	10,234	–	9,928	9,506	9,506	11,340	37,903	39,483	
	Roads Infrastructure		12,598	10,234	–	8,128	9,006	9,006	10,040	36,540	38,055	
	Roads		12,598	10,234	–	8,128	9,006	9,006	9,540	36,540	38,055	
	Road Structures		–	–	–	–	–	–	–	–	–	
	Road Furniture		–	–	–	–	–	–	500	–	–	
	Attenuation		–	–	–	–	–	–	–	–	–	
	Electrical Infrastructure		–	–	–	500	500	500	1,100	1,154	1,208	
	Power Plants		–	–	–	–	–	–	–	–	–	
	HV Substations		–	–	–	–	–	–	–	–	–	
	HV Switching Station		–	–	–	500	500	500	1,100	1,154	1,208	
	HV Transmission Conductors		–	–	–	–	–	–	–	–	–	
	Sanitation Infrastructure		–	–	–	–	–	–	200	210	220	
	Pump Station		–	–	–	–	–	–	–	–	–	
	Toilet Facilities		–	–	–	–	–	–	200	210	220	
	Capital Spares		–	–	–	–	–	–	–	–	–	
	Solid Waste Infrastructure		–	–	–	1,300	–	–	–	–	–	
	Landfill Sites		–	–	–	1,300	–	–	–	–	–	
	Capital Spares		–	–	–	–	–	–	–	–	–	
Community Assets												
			35,884	7,874	12,020	22,146	23,566	23,566	30,075	6,871	7,194	
	Community Facilities		7,523	4,930	12,020	14,146	15,566	15,566	21,075	6,871	7,194	
	Halls		2,921	1,152	9,804	5,110	8,214	8,214	8,250	2,885	3,020	
	Centres		–	–	–	3,300	3,228	3,228	25	–	–	
	Crèches		4,056	582	–	20	20	20	9,000	–	–	
	Clinics/Care Centres		–	–	–	–	–	–	–	–	–	
	Police		–	–	–	–	–	–	–	–	–	
	Parks		–	–	–	400	400	400	400	420	439	
	Public Open Space		–	–	–	100	–	–	–	–	–	
	Nature Reserves		–	–	–	–	–	–	–	–	–	
	Public Ablution Facilities		308	–	–	108	200	200	2,200	2,308	2,416	
	Markets		238	–	2,216	4,108	2,744	2,744	–	–	–	
	Stalls		–	–	–	500	500	500	500	525	549	
	Abattoirs		–	–	–	–	–	–	–	–	–	
	Airports		–	–	–	–	–	–	–	–	–	
	Taxi Ranks/Bus Terminals		–	3,195	–	500	260	260	700	734	769	
	Capital Spares		–	–	–	–	–	–	–	–	–	
	Sport and Recreation Facilities		28,361	2,944	–	8,000	8,000	8,000	9,000	–	–	
	Indoor Facilities		–	–	–	–	–	–	–	–	–	
	Outdoor Facilities		28,361	2,944	–	8,000	8,000	8,000	9,000	–	–	
	Capital Spares		–	–	–	–	–	–	–	–	–	
Other assets												
			338	–	1,691	16,420	14,838	14,838	7,100	5,770	6,041	
	Operational Buildings		338	–	1,691	16,420	14,838	14,838	7,100	5,770	6,041	
	Municipal Offices		338	–	1,691	16,020	14,838	14,838	6,500	5,140	5,382	
	Pay/Enquiry Points		–	–	–	–	–	–	–	–	–	
	Training Centres		–	–	–	–	–	–	–	–	–	
	Manufacturing Plant		–	–	–	400	–	–	–	–	–	
	Depots		–	–	–	–	–	–	–	–	–	
	Capital Spares		–	–	–	–	–	–	600	629	659	
	Housing		–	–	–	–	–	–	–	–	–	
Intangible Assets												
			102	259	303	1,043	934	934	1,830	1,080	1,131	
	Servitudes		–	–	–	–	–	–	–	–	–	
	Licences and Rights		102	259	303	1,043	934	934	1,830	1,080	1,131	
	Water Rights		–	–	–	–	–	–	–	–	–	
	Effluent Licenses		–	–	–	–	–	–	–	–	–	
	Solid Waste Licenses		–	–	–	–	–	–	–	–	–	
	Computer Software and Applications		102	139	243	587	478	478	910	955	999	
	Load Settlement Software Applications		–	–	–	–	–	–	–	–	–	
	Unspecified		–	120	60	456	456	456	920	126	132	
Computer Equipment												
			456	646	1,470	386	759	759	1,210	1,269	1,329	
	Computer Equipment		456	646	1,470	386	759	759	1,210	1,269	1,329	
Furniture and Office Equipment												
			2,246	356	586	1,812	1,512	1,512	3,650	3,645	3,817	
	Furniture and Office Equipment		2,246	356	586	1,812	1,512	1,512	3,650	3,645	3,817	
Machinery and Equipment												
			2,122	621	3,438	2,729	2,497	2,497	2,760	2,371	2,482	
	Machinery and Equipment		2,122	621	3,438	2,729	2,497	2,497	2,760	2,371	2,482	
Transport Assets												
			5,105	4,268	5,342	15,700	14,365	14,365	16,450	17,256	18,067	
	Transport Assets		5,105	4,268	5,342	15,700	14,365	14,365	16,450	17,256	18,067	
Total Capital Expenditure on new assets			1	58,849	24,257	24,849	70,164	67,978	67,978	74,415	76,166	79,544

Table SA34b- Capital expenditure on the Renewal of existing assets by asset class (refer)

The municipality has set out a budget to renew the gravel roads through hiring of plant hire. It can be noted that even though the repairs and maintenance budget is sitting at low % of the PPE.

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand	1									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		–	31,756	–	6,750	6,750	6,750	6,750	–	–
Roads Infrastructure		–	31,756	–	6,750	6,750	6,750	6,750	–	–
Roads		–	31,756	–	6,750	6,750	6,750	6,750	–	–
Road Structures		–	–	–	–	–	–	–	–	–
Road Furniture		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Policing and Protection		–	–	–	–	–	–	–	–	–
Zoological plants and animals		–	–	–	–	–	–	–	–	–
Total Capital Expenditure on renewal of existing assets	1	–	31,756	–	6,750	6,750	6,750	6,750	–	–

Table SA34c-Repairs and maintenance expenditure by asset class

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand	1									
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		697	459	5,815	3,000	9,834	9,834	5,000	5,245	5,492
Roads Infrastructure		697	459	5,815	3,000	9,834	9,834	5,000	5,245	5,492
Roads		–	–	–	–	–	–	–	–	–
Road Structures		697	459	5,815	3,000	9,834	9,834	5,000	5,245	5,492
Road Furniture		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Community Assets		1,120	2,325	3,000	3,157	2,068	2,068	3,300	3,462	3,624
Community Facilities		1,120	2,325	3,000	3,157	2,068	2,068	3,300	3,462	3,624
Halls		1,120	2,325	2,706	3,000	2,036	2,036	3,000	3,147	3,295
Centres		–	–	–	–	–	–	–	–	–
Libraries		–	–	–	–	–	–	–	–	–
Cemeteries/Crematoria		–	–	295	157	32	32	300	315	329
Police		–	–	–	–	–	–	–	–	–
Other assets		540	168	1,145	1,700	2,400	2,400	2,900	3,042	3,185
Operational Buildings		540	168	1,145	1,700	2,400	2,400	2,900	3,042	3,185
Municipal Offices		540	168	1,145	1,700	2,400	2,400	2,900	3,042	3,185
Pay/Enquiry Points		–	–	–	–	–	–	–	–	–
Unspecified		–	–	–	–	–	–	–	–	–
Computer Equipment		12	4	20	40	40	40	40	42	44
Computer Equipment		12	4	20	40	40	40	40	42	44
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–
Machinery and Equipment		46	109	124	415	375	375	423	444	465
Machinery and Equipment		46	109	124	415	375	375	423	444	465
Transport Assets		2,095	2,755	4,491	3,243	3,235	3,235	3,557	3,731	3,906
Transport Assets		2,095	2,755	4,491	3,243	3,235	3,235	3,557	3,731	3,906
Land		–	–	–	–	–	–	–	–	–
Policing and Protection		–	–	–	–	–	–	–	–	–
Zoological plants and animals		–	–	–	–	–	–	–	–	–
Total Repairs and Maintenance Expenditure	1	4,510	5,820	14,596	11,555	17,952	17,952	15,220	15,966	16,716

Table SA34e- Capital expenditure on the upgrading of existing assets by asset class

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand	1									
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		13,805	13,625	–	16,400	14,850	14,850	9,729	8,093	8,473
Roads Infrastructure		13,805	13,625	(382)	16,000	14,600	14,600	9,729	8,093	8,473
Roads		13,805	13,625	(382)	16,000	14,600	14,600	9,729	8,093	8,473
Road Structures		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	382	400	250	250	–	–	–
Landfill Sites		–	–	382	400	250	250	–	–	–
Waste Transfer Stations		–	–	–	–	–	–	–	–	–
Distribution Layers		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Community Assets		4,632	73	46,905	1,500	3,270	3,270	250	262	275
Community Facilities		3,499	73	–	–	–	–	–	–	–
Halls		–	–	–	–	–	–	–	–	–
Centres		–	–	–	–	–	–	–	–	–
Crèches		3,913	–	–	–	–	–	–	–	–
Theatres		–	–	–	–	–	–	–	–	–
Libraries		3,556	–	–	–	–	–	–	–	–
Cemeteries/Crematoria		–	–	–	–	–	–	–	–	–
Airports		–	–	–	–	–	–	–	–	–
Taxi Ranks/Bus Terminals		(3,970)	73	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		1,133	–	46,905	1,500	3,270	3,270	250	262	275
Indoor Facilities		–	–	–	–	–	–	–	–	–
Outdoor Facilities		1,133	–	46,905	1,500	3,270	3,270	250	262	275
Capital Spares		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Other assets		–	6,122	–	–	–	–	–	–	–
Operational Buildings		–	6,122	–	–	–	–	–	–	–
Municipal Offices		–	6,122	–	–	–	–	–	–	–
Pay/Enquiry Points		–	–	–	–	–	–	–	–	–
Building Plan Offices		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		–	–	–	76	326	326	650	682	714
Furniture and Office Equipment		–	–	–	76	326	326	650	682	714
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Policing and Protection		–	–	–	–	–	–	–	–	–
Zoological plants and animals		–	–	–	–	–	–	–	–	–
Total Capital Expenditure on upgrading of existing assets	1	18,438	19,821	46,905	17,976	18,446	18,446	10,629	9,037	9,462

SA 35 - Future Financial Implications of the Capital Budget

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2023/24 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Present value
R thousand								
Capital expenditure	1							
Vote 1 - EXECUTIVE AND COUNCIL		1,070	1,122	1,175	-	-	-	-
Vote 2 - BUDGET AND TREASURY		2,800	1,259	1,318	-	-	-	-
Vote 3 - CORPORATE SERVICES		2,280	2,392	2,504	-	-	-	-
Vote 4 - COMMUNITY SERVICES		14,350	12,981	13,592	-	-	-	-
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		70,624	66,746	69,681	-	-	-	-
Vote 6 - PLANNING AND DEVELOPMNT		670	703	736	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-
List entity summary if applicable								
Total Capital Expenditure		91,794	85,203	89,006	-	-	-	-
Future operational costs by vote	2							
Vote 1 - EXECUTIVE AND COUNCIL		28,444	29,838	31,240				
Vote 2 - BUDGET AND TREASURY		95,687	102,054	105,793				
Vote 3 - CORPORATE SERVICES		36,406	38,190	39,985				
Vote 4 - COMMUNITY SERVICES		19,275	22,291	23,339				
Vote 5 - PUBLIC WORKS AND BASIC SERVICES		(22,112)	(15,857)	(16,401)				
Vote 6 - PLANNING AND DEVELOPMNT		15,300	16,049	16,804				
Vote 7 - [NAME OF VOTE 7]		-	-	-				
Vote 8 - [NAME OF VOTE 8]		-	-	-				
Vote 9 - [NAME OF VOTE 9]		-	-	-				
Vote 10 - [NAME OF VOTE 10]		-	-	-				
Vote 11 - [NAME OF VOTE 11]		-	-	-				
Vote 12 - [NAME OF VOTE 12]		-	-	-				
Vote 13 - [NAME OF VOTE 13]		-	-	-				
Vote 14 - [NAME OF VOTE 14]		-	-	-				
Vote 15 - [NAME OF VOTE 15]		-	-	-				
List entity summary if applicable								
Total future operational costs		172,999	192,565	200,760	-	-	-	-
Future revenue by source	3							
Exchange Revenue		9,557	-	-				
Service charges - Electricity		-	-	-				
Service charges - Water		-	-	-				
Service charges - Waste Water Management		-	-	-				
Service charges - Waste Management		4,421	4,638	4,856				
Agency services		688	722	756				
List other revenues sources if applicable								
List entity summary if applicable								
Total future revenue		14,666	5,360	5,612	-	-	-	-
Net Financial Implications		250,127	272,408	284,154	-	-	-	-

SA36 - Consolidated Detailed Capital Budget (refer)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA36 Detailed capital budget

R thousand								2023/24 Medium Term Revenue & Expenditure Framework		
						Audited Outcome 2021/22	Current Year 2022/23 Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Function	Project Number	Type	Asset Class	Asset Sub-Class	Ward Location					
Parent municipality: List all capital projects grouped by Function										
Administrative and Corporate Support	PC002002002005_0	Upgrading	Furniture and Office Equipment		Whole of the Municipality		326	650	682	714
Administrative and Corporate Support	PC00200300300100	New	Operational Buildings	Municipal Offices	Administrative or Head Office (Including	191	300	300	315	329
Administrative and Corporate Support	PC002003005_0012	New	Furniture and Office Equipment		Administrative or Head Office (Including	110	100	60	63	66
Administrative and Corporate Support	PC002003005_0012	New	Furniture and Office Equipment		Administrative or Head Office (Including	83	250	250	262	275
Administrative and Corporate Support	PC00200300700200	New	Licences and Rights	Unspecified	Administrative or Head Office (Including	60	156	120	126	132
Administrative and Corporate Support	PC00200300700200	New	Licences and Rights	Unspecified	Administrative or Head Office (Including	Satellite Office	300			
Administrative and Corporate Support	PC002003009_0023	New	Machinery and Equipment	Unspecified	Administrative or Head Office (Including	Satellite Office	350			
Disaster Management	PC00200300700200	New	Licences and Rights	Unspecified	Whole of the Municipality			800		
Finance	PC00200200200200	Upgrading	Sport and Recreation Facilities	Outdoor Facilities	Administrative or Head Office (Including	46,905				
Finance	PC00200300300100	New	Operational Buildings	Municipal Offices	Administrative or Head Office (Including	1,500	1,200	1,100		
Finance	PC002003009_0016	New	Machinery and Equipment		Whole of the Municipality			500		
Fire Fighting and Protection	PC00200300300100	New	Operational Buildings	Municipal Offices	Whole of the Municipality		8,725			
Fire Fighting and Protection	PC002003005_0002	New	Furniture and Office Equipment		Administrative or Head Office (Including	393	1,162	3,165	3,320	3,476
Libraries and Archives	PC002003010_0027	New	Transport Assets		Whole of the Municipality			3,000	3,147	3,295
Licensing and Control of Animals	PC00200300300100	New	Operational Buildings	Municipal Offices	Ward 14		200	500	525	549
Police Forces, Traffic and Street Parking Cor	PC001002006003_0	New	Roads Infrastructure	Road Furniture	Ward 2			500		
Police Forces, Traffic and Street Parking Cor	PC00200300300100	New	Operational Buildings	Municipal Offices	Whole of the Municipality			100		
Police Forces, Traffic and Street Parking Cor	PC00200300300100	New	Operational Buildings	Municipal Offices	Whole of the Municipality			400		
Police Forces, Traffic and Street Parking Cor	PC002003005_0028	New	Furniture and Office Equipment		Administrative or Head Office (Including	Satellite Offices)		75		
Police Forces, Traffic and Street Parking Cor	PC002003005_0028	New	Furniture and Office Equipment		Administrative or Head Office (Including	Satellite Offices)		100		
Police Forces, Traffic and Street Parking Cor	PC00200300700200	New	Licences and Rights	Computer Software and Applications	Administrative or Head Office (Including	30	22	25	26	27
Population Development	PC00200300200101	New	Community Facilities	Parks	Ward 10		400			
Population Development	PC00200300200101	New	Community Facilities	Public Open Space	Ward 2					
Population Development	PC00200300200101	New	Community Facilities	Public Ablution Facilities	Whole of the Municipality					
Population Development	PC00200300200101	New	Community Facilities	Markets	Whole of the Municipality					
Population Development	PC00200300200101	New	Community Facilities	Stalls	Ward 14		500	500	525	549
Population Development	PC00200300300100	New	Operational Buildings	Municipal Offices	Administrative or Head Office (Including	Satellite Office	38	100	105	110
Population Development	PC00200300300100	New	Operational Buildings	Municipal Offices	Administrative or Head Office (Including	Satellite Office	155			
Population Development	PC00200300300100	New	Operational Buildings	Municipal Offices	Ward 3					
Population Development	PC00200300300100	New	Operational Buildings	Manufacturing Plant	Ward 14					
Population Development	PC00200300300100	New	Operational Buildings	Manufacturing Plant	Ward 14					
Project Management Unit	PC00100100100600	Renewal	Roads Infrastructure	Roads	Whole of the Municipality		6,750	6,750		
Project Management Unit	PC00100100200600	Upgrading	Roads Infrastructure	Roads	Ward 4	(382)				
Project Management Unit	PC00100100200600	Upgrading	Roads Infrastructure	Roads	Ward 3		4,000	2,014		
Project Management Unit	PC00100100200600	Upgrading	Roads Infrastructure	Roads	Ward 3		2,500	900	944	988
Project Management Unit	PC00100100200600	Upgrading	Roads Infrastructure	Roads	Ward 14		1,500	15	16	16
Project Management Unit	PC00100100200600	Upgrading	Roads Infrastructure	Roads	Ward 10		6,300	2,800	2,937	3,075
Project Management Unit	PC00100100200600	Upgrading	Roads Infrastructure	Roads	Whole of the Municipality		300	3,000	3,147	3,295
Project Management Unit	PC001002001003_0	New	Electrical Infrastructure	HV Switching Station	Whole of the Municipality		500	1,100	1,154	1,208
Project Management Unit	PC001002005005_0	New	Sanitation Infrastructure	Toilet Facilities	Ward 13			200	210	220
Project Management Unit	PC001002006001_0	New	Roads Infrastructure	Roads	Whole of the Municipality				33,078	34,431
Project Management Unit	PC001002006001_0	New	Roads Infrastructure	Roads	Ward 1,Ward 4,...		1,050	1,205		
Project Management Unit	PC001002006001_0	New	Roads Infrastructure	Roads	Ward 10		4,668	2,035		
Project Management Unit	PC001002006001_0	New	Roads Infrastructure	Roads	Ward 1		3,238	3,000		

Project Management Unit	PC00200200200200	Upgrading	Sport and Recreation Facilities	Outdoor Facilities	Ward 15		3,270	250	262	275
Project Management Unit	PC00200300200100	New	Community Facilities	Halls	Administrative or Head Office (Including	9,804	85			
Project Management Unit	PC00200300200100	New	Community Facilities	Halls	Ward 4		13			
Project Management Unit	PC00200300200100	New	Community Facilities	Halls	Ward 5		13			
Project Management Unit	PC00200300200100	New	Community Facilities	Halls	Ward 6		4,604	550	577	604
Project Management Unit	PC00200300200100	New	Community Facilities	Halls	Ward 11		3,500	1,500		
Project Management Unit	PC00200300200100	New	Community Facilities	Halls	Ward 15			4,000		
Project Management Unit	PC00200300200100	New	Community Facilities	Halls	Ward 14			2,200	2,308	2,416
Project Management Unit	PC00200300200100	New	Community Facilities	Crèches	Ward 12		3,228	25		
Project Management Unit	PC00200300200100	New	Community Facilities	Crèches	Ward 9		10			
Project Management Unit	PC00200300200100	New	Community Facilities	Crèches	Ward 12		10			
Project Management Unit	PC00200300200100	New	Community Facilities	Crèches	Ward 7			3,000		
Project Management Unit	PC00200300200100	New	Community Facilities	Crèches	Ward 8			3,000		
Project Management Unit	PC00200300200100	New	Community Facilities	Crèches	Ward 10			3,000		
Project Management Unit	PC00200300200101	New	Community Facilities	Public Ablution Facilities	Ward 6		200	2,200	2,308	2,416
Project Management Unit	PC00200300200101	New	Community Facilities	Markets	Administrative or Head Office (Including	2,216	2,744			
Project Management Unit	PC00200300200102	New	Community Facilities	Taxi Ranks/Bus Terminals	Whole of the Municipality		260	700	734	769
Project Management Unit	PC00200300200200	New	Sport and Recreation Facilities	Outdoor Facilities	Whole of the Municipality		8,000	5,000		
Project Management Unit	PC00200300200200	New	Sport and Recreation Facilities	Outdoor Facilities	Ward 5			4,000		
Project Management Unit	PC00200300300100	New	Operational Buildings	Municipal Offices	Administrative or Head Office (Including Satellite Office		3,000	1,000	1,049	1,098
Project Management Unit	PC00200300300100	New	Operational Buildings	Municipal Offices	Administrative or Head Office (Including Satellite Office		1,220	3,000	3,147	3,295
Project Management Unit	PC002003004_0002	New	Computer Equipment		Administrative or Head Office (Including	1,470	759	1,210	1,269	1,329
Project Management Unit	PC002003009_0020	New	Machinery and Equipment		Whole of the Municipality	1,000	460			
Roads	PC00100100200600	Upgrading	Roads Infrastructure	Roads	Ward 2			1,000	1,049	1,098
Roads	PC001002006001_0	New	Roads Infrastructure	Roads	Whole of the Municipality			300	315	329
Roads	PC001002006001_0	New	Roads Infrastructure	Roads	Ward 1			2,500	2,623	2,746
Roads	PC00200300300101	New	Operational Buildings	Capital Spares	Administrative or Head Office (Including Satellite Offices)			600	629	659
Roads	PC002003009_0002	New	Machinery and Equipment		Administrative or Head Office (Including	2,438	1,687	1,450	1,521	1,593
Roads	PC002003010_0002	New	Transport Assets		Administrative or Head Office (Including	5,342	14,365	13,450	14,109	14,772
Solid Waste Removal	PC00100100200200	Upgrading	Solid Waste Infrastructure	Landfill Sites	Administrative or Head Office (Including	382	250			
Solid Waste Removal	PC001002002001_0	New	Solid Waste Infrastructure	Landfill Sites	Ward 14					
Solid Waste Removal	PC001002002001_0	New	Solid Waste Infrastructure	Landfill Sites	Ward 10					
Solid Waste Removal	PC002003009_0029	New	Machinery and Equipment		Whole of the Municipality			650	682	714
Storm Water Management	PC001002006001_0	New	Roads Infrastructure	Roads	Whole of the Municipality		50	500	525	549
Town Planning, Building Regulations and En	PC00200300700200	New	Licences and Rights	Computer Software and Applications	Administrative or Head Office (Including	213	457	885	928	972
Population Development	PC00200300900000	New	Community Facilities	Cemeteries/Crematoria	Whole of the Municipality			400	420	439
Project Management Unit	PC00200300200101	New	Machinery and Equipment		Administrative or Head Office			160	168	176
Parent Capital expenditure						71,755	93,174	91,794	85,203	89,006
Total Capital expenditure						71,755	93,174	91,794	85,203	89,006

SA37- Projects Delayed from Previous Financial Year/s

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA37 Projects delayed from previous financial year/s

R thousand						Current Year 2022/23		2023/24 Medium Term Revenue & Expenditure Framework		
Function	Project name	IUDF	Own Strategic Objectives	Asset Class	Previous target year to complete	Original Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Parent municipality: <i>List all capital projects grouped by Function</i>										
Project Management Unit	Creighton Artificial Sportfield	Inclusion and access	To construct community recreational amenities	Sport and Recreation Facilities		8,000	8,000	5,000		
Project Management Unit	Sdangeni Bridge Road	Inclusion and access	community, social services and facilitate additional infrastructure provision	Roads Infrastructure		1,050	1,050	1,205		
Project Management Unit	Mafohla Community Hall	Growth	construct community recreational amenities and maintain existing structures	Community Facilities		3,500	3,500	1,500		

2.13 LEGISLATION COMPLIANCE STATUS

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

a. In year reporting

In year reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved and includes monthly published financial performance on the municipality's website.

b. Internship Programmes

Internship programme – the municipality is participating in the Municipal Financial Management Internship programme and has employed three interns currently and in a process to employ the other two before the end of the financial year. The three interns are undergoing training in various divisions of the Financial Services Department and internal auditing. Two of the interns have attended the MFMP and completed it, the other three interns will start at the beginning of the new financial year.

c. Budget and Treasury Office

Budget and Treasury Office has been established in accordance with the MFMA.

d. Audit Committee

An Audit Committee was established and is fully functional.

e.) Service Delivery and Budget implementation Plan

The detail SDBIP document is at a final stage and will be finalized within 28 days after approval of the 2023/24 MTREF.

f.) Annual Report

Annual Report Annual report is compiled in terms of the MFMA and National Treasury requirements.

g.) Policies

Policies The review of all budget related policies has taken place in terms of Regulation 7 of the MBRR.

h.) Budget Preparation

This Budget has been prepared in terms of section 21 of the MFMA No. 56 of 2003. The municipality has taken into consideration the macro-economic performance and projections when preparing the 2023/2024 MTREF Municipal Budget as stipulated in MFMA circular No. 123.

Table 1 : Macroeconomic Performance and Projections, 2021 -2026					
Fiscal year	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
	Actual	Estimate	Forecast	Forecast	Forecast
CPI Inflation	4.9%	6.9%	5.3%	4.9%	4.7%

2.13 OTHER SUPPORTING DOCUMENTS

Table SA1 - Supporting detail to budgeted financial performance

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand											
REVENUE ITEMS:											
Property rates	6										
Total Property Rates		43,214	37,097	38,713	57,596	61,156	61,156	37,314	65,328	68,529	71,750
less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		10,213	2,779	4,023	19,763	19,923	19,923	3,059	19,923	20,900	21,882
Net Property Rates		33,001	34,318	34,690	37,833	41,233	41,233	34,255	45,404	47,629	49,868
Service charges - Electricity	6										
Total Service charges - Electricity		-	-	-	-	-	-	-	-	-	-
less Revenue Foregone (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-	-
less Cost of Free Basic Services (50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-	-
Net Service charges - Electricity		-	-	-	-	-	-	-	-	-	-
Service charges - Water	6										
Total Service charges - Water		-	-	-	-	-	-	-	-	-	-
less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-	-
less Cost of Free Basic Services (6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-	-
Net Service charges - Water		-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management											
Total Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-	-
less Revenue Foregone (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-	-
less Cost of Free Basic Services (free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-	-
Net Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	6										
Total refuse removal revenue		3,423	3,878	4,006	3,547	4,195	4,195	3,497	4,421	4,638	4,856
Total landfill revenue		-	-	-	-	-	-	-	-	-	-
less Revenue Foregone (in excess of one removal a week to indigent households)		-	-	-	-	-	-	-	-	-	-
less Cost of Free Basic Services (removed once a week to indigent households)		-	-	-	-	-	-	-	-	-	-
Net Service charges - Waste Management		3,423	3,878	4,006	3,547	4,195	4,195	3,497	4,421	4,638	4,856

EXPENDITURE ITEMS:											
<u>Employee related costs</u>											
Basic Salaries and Wages	2	41,905	46,601	52,792	59,047	59,047	59,047	45,477	64,623	67,790	70,976
Pension and UIF Contributions		5,903	7,021	7,993	9,338	9,338	9,338	7,102	10,438	10,950	11,464
Medical Aid Contributions		2,266	3,002	3,230	3,552	3,552	3,552	2,787	3,871	4,060	4,251
Overtime		813	1,302	1,507	2,679	2,679	2,679	1,290	2,168	2,274	2,381
Performance Bonus		3,609	3,723	4,080	4,997	4,997	4,997	4,053	5,466	5,734	6,004
Motor Vehicle Allowance		358	330	461	572	572	572	382	573	601	629
Cellphone Allowance		-	-	-	-	-	-	-	-	-	-
Housing Allowances		174	190	212	483	483	483	144	477	500	524
Other benefits and allowances		1,294	1,405	1,948	3,002	3,002	3,002	1,818	2,980	3,126	3,273
Payments in lieu of leave		-	-	-	-	-	-	-	-	-	-
Long service awards		445	990	0	459	459	459	368	421	442	462
Entertainment		-	-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-	-
sub-total	5	58,124	66,031	73,587	86,553	86,553	86,553	64,462	92,616	97,154	101,720
Less: Employees costs capitalised to PPE		-	-	-	-	-	-	-	-	-	-
Total Employee related costs	1	58,124	66,031	73,587	86,553	86,553	86,553	64,462	92,616	97,154	101,720
<u>Depreciation and amortisation</u>											
Depreciation of Property, Plant & Equipment		27,361	32,817	48,066	55,940	55,940	55,940	37,010	57,179	59,981	61,742
Lease amortisation		121	177	155	170	170	170	386	170	179	187
Capital asset impairment		-	-	-	-	-	-	-	-	-	-
Total Depreciation and amortisation	1	27,481	32,995	48,220	56,111	56,111	56,111	37,396	57,349	60,159	61,929
<u>Bulk purchases - electricity</u>											
Electricity Bulk Purchases		-	-	-	-	-	-	-	-	-	-
Total bulk purchases	1	-	-	-	-	-	-	-	-	-	-
<u>Transfers and grants</u>											
Cash transfers and grants		1,496	1,085	1,052	1,061	1,511	1,511	389	700	734	769
Non-cash transfers and grants		-	946	-	-	-	-	-	-	-	-
Total transfers and grants	1	1,496	2,031	1,052	1,061	1,511	1,511	389	700	734	769
<u>Contracted services</u>											
Outsourced Services		12,489	13,061	19,080	15,196	23,538	23,538	15,497	23,053	24,183	25,320
Consultants and Professional Services		17,200	3,923	9,841	7,882	11,934	11,934	7,039	10,650	11,171	11,697
Contractors		5,147	6,359	15,340	12,320	18,940	18,940	11,640	15,811	16,585	17,365
sub-total	1	34,836	23,343	44,260	35,397	54,411	54,411	34,176	49,514	51,940	54,381
<u>Operational Costs</u>											
Collection costs		-	-	-	-	-	-	-	-	-	-
Contributions to 'other' provisions		-	-	-	-	-	-	-	-	-	-
Audit fees		1,847	1,745	1,438	1,301	3,801	3,801	3,273	3,801	3,987	4,174
Other Operational Costs	3										
Operating Leases		108	115	102	58	58	58	36	67	70	74
Operational Cost		22,624	22,416	30,273	21,393	33,653	33,653	22,260	33,388	35,024	36,670
Statutory Payments other than Income Taxes		-	-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-
Total Operational Costs	1	24,579	24,275	31,813	22,752	37,512	37,512	25,569	37,255	39,081	40,918
<u>Repairs and Maintenance by Expenditure Item</u>											
Employee related costs	8	-	-	-	-	-	-	-	-	-	-
Inventory Consumed (Project Maintenance)		-	-	-	-	-	-	-	-	-	-
Contracted Services		4,510	5,820	14,596	11,555	17,952	17,952	11,251	15,220	15,966	16,716
Other Expenditure		-	-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	9	4,510	5,820	14,596	11,555	17,952	17,952	11,251	15,220	15,966	16,716

Table SA2 - Matrix financial performance budget (revenue source/expenditure type and department)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

R thousand	1	Vote 1 - EXECUTIVE AND COUNCIL	Vote 2 - BUDGET AND TREASURY	Vote 3 - CORPORATE SERVICES	Vote 4 - COMMUNITY SERVICES	Vote 5 - PUBLIC WORKS AND BASIC SERVICES	Vote 6 - PLANNING AND DEVELOPMNT	Total
Revenue								
Exchange Revenue								
Service charges - Electricity		-	-	-	-	-	-	-
Service charges - Water		-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-
Service charges - Waste Management		-	-	-	4,421	-	-	4,421
Sale of Goods and Rendering of Services		-	294	-	9	-	300	603
Agency services		-	-	-	688	-	-	688
Interest		-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		-	11,491	-	-	-	-	11,491
Dividends		-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-
Rental from Fixed Assets		-	1,509	-	-	-	-	1,509
Licence and permits		-	-	-	401	-	5	406
Operational Revenue		-	109	55	-	-	-	164
Non-Exchange Revenue								
Property rates		-	45,404	-	-	-	-	45,404
Surcharges and Taxes		-	-	-	-	-	-	-
Fines, penalties and forfeits		-	324	-	552	-	-	876
Licences or permits		-	-	-	18	-	-	18
Transfer and subsidies - Operational		-	164,221	-	4,169	2,178	-	170,568
Interest		-	6,160	-	-	-	-	6,160
Fuel Levy		-	-	-	-	-	-	-
Service charges		-	-	-	-	-	-	-
Gains on disposal of Assets		-	2,488	-	-	-	-	2,488
Other Gains		-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		-	232,001	55	10,259	2,178	305	244,799
Expenditure								
Employee related costs		7,496	16,711	13,761	25,387	21,473	7,787	92,616
Remuneration of councillors		12,484	-	-	-	-	-	12,484
Bulk purchases - electricity		-	-	-	-	-	-	-
Inventory consumed		48	56	596	1,333	810	1,975	4,817
Debt impairment		-	5,040	-	-	-	-	5,040
Depreciation and amortisation		-	57,349	-	-	-	-	57,349
Interest		-	1,618	-	-	-	-	1,618
Contracted services		3,963	4,178	16,554	2,989	16,995	4,836	49,514
Transfers and subsidies		-	700	-	-	-	-	700
Irrecoverable debts written off		-	3,400	-	-	-	-	3,400
Operational costs		5,523	9,435	7,775	3,916	9,234	1,372	37,255
Losses on disposal of Assets		-	-	-	-	-	-	-
Other Losses		-	-	-	-	-	-	-
Total Expenditure		29,514	98,487	38,686	33,625	48,512	15,970	264,793
Surplus/(Deficit)		(29,514)	133,514	(38,631)	(23,366)	(46,334)	(15,664)	(19,994)
Transfers and subsidies - capital (monetary allocations)		-	-	-	-	31,779	-	31,779
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		-	-	-	-	-	-	-
Income Tax		(29,514)	133,514	(38,631)	(23,366)	(14,555)	(15,664)	11,785

Table SA3 - Supporting detail to Budgeted Financial Position

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand											
ASSETS											
Trade and other receivables from exchange transactions											
Electricity		-	-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-	-
Waste		6,392	7,444	8,299	9,205	9,753	9,753	1,098	10,922	12,149	13,433
Waste Water		-	-	-	-	-	-	-	-	-	-
Other trade receivables from exchange transactions		1,212	1,494	1,225	1,336	1,666	1,666	422	2,048	2,449	2,869
Gross: Trade and other receivables from exchange transactions		7,604	8,938	9,523	10,542	11,419	11,419	1,520	12,971	14,598	16,303
Less: Impairment for debt		(5,761)	(6,516)	(7,902)	(6,343)	(6,343)	(6,343)	-	(6,343)	(6,343)	(6,343)
Impairment for Electricity		-	-	-	-	-	-	-	-	-	-
Impairment for Water		-	-	-	-	-	-	-	-	-	-
Impairment for Waste		(5,745)	(6,516)	(7,902)	(6,343)	(6,343)	(6,343)	-	(6,343)	(6,343)	(6,343)
Impairment for Waste Water		-	-	-	-	-	-	-	-	-	-
Impairment for other trade receivables from exchange transactions		(16)	-	-	-	-	-	-	-	-	-
Total net Trade and other receivables from Exchange Transactions		1,843	2,422	1,622	4,199	5,076	5,076	1,520	6,628	8,256	9,960
Receivables from non-exchange transactions											
Property rates		59,068	66,595	70,872	50,847	68,169	68,169	6,020	75,969	91,140	97,185
Less: Impairment of Property rates		(28,195)	(28,580)	(31,615)	(28,580)	(28,580)	(28,580)	-	(33,620)	(36,548)	(34,116)
Net Property rates		30,873	38,014	39,257	22,267	39,589	39,589	6,020	42,349	54,592	63,070
Other receivables from non-exchange transactions		2,124	2,899	3,507	4,394	4,594	4,594	(956)	4,904	5,754	6,697
Impairment for other receivables from non-exchange transactions		(1,800)	(2,315)	(1,493)	(2,315)	(2,315)	(2,315)	-	(1,815)	(1,815)	(1,815)
Net other receivables from non-exchange transactions		324	583	2,013	2,079	2,279	2,279	(956)	3,089	3,939	4,882
Total net Receivables from non-exchange transactions		31,197	38,598	41,270	24,345	41,868	41,868	5,064	45,438	58,531	67,952
Inventory											
Water											
Opening Balance		-	-	-	-	-	-	-	-	-	-
System Input Volume		-	-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-	-
Bulk Purchases		-	-	-	-	-	-	-	-	-	-
Natural Sources		-	-	-	-	-	-	-	-	-	-
Authorised Consumption	6	-	-	-	-	-	-	-	-	-	-
Billed Authorised Consumption		-	-	-	-	-	-	-	-	-	-
Billed Metered Consumption		-	-	-	-	-	-	-	-	-	-
Free Basic Water		-	-	-	-	-	-	-	-	-	-
Subsidised Water		-	-	-	-	-	-	-	-	-	-
Revenue Water		-	-	-	-	-	-	-	-	-	-
Billed Unmetered Consumption		-	-	-	-	-	-	-	-	-	-
Free Basic Water		-	-	-	-	-	-	-	-	-	-
Subsidised Water		-	-	-	-	-	-	-	-	-	-
Revenue Water		-	-	-	-	-	-	-	-	-	-
UnBilled Authorised Consumption		-	-	-	-	-	-	-	-	-	-
Unbilled Metered Consumption		-	-	-	-	-	-	-	-	-	-
Unbilled Unmetered Consumption		-	-	-	-	-	-	-	-	-	-
Water Losses											
Apparent losses											
Unauthorised Consumption		-	-	-	-	-	-	-	-	-	-
Customer Meter Inaccuracies		-	-	-	-	-	-	-	-	-	-
Real losses											
Leakage on Transmission and Distribution Mains		-	-	-	-	-	-	-	-	-	-
Leakage and Overflows at Storage Tanks/Reservoirs		-	-	-	-	-	-	-	-	-	-
Leakage on Service Connections up to the point of Customer		-	-	-	-	-	-	-	-	-	-
Data Transfer and Management Errors		-	-	-	-	-	-	-	-	-	-
Unavoidable Annual Real Losses		-	-	-	-	-	-	-	-	-	-
Non-revenue Water		-	-	-	-	-	-	-	-	-	-
Closing Balance Water		-	-	-	-	-	-	-	-	-	-
Agricultural											
Acquisitions		-	-	-	-	-	-	-	-	-	-
Issues	7	-	-	-	-	-	-	-	-	-	-
Adjustments	8	-	-	-	-	-	-	-	-	-	-
Write-offs	9	-	-	-	-	-	-	-	-	-	-
Closing balance - Agricultural		-	-	-	-	-	-	-	-	-	-
Consumables											
Standard Rated											
Opening Balance		-	0	0	0	0	0	0	-	-	-
Acquisitions		25	-	-	483	1,369	1,369	-	2,332	2,446	2,561
Issues	7	(25)	-	-	(984)	(1,442)	(1,442)	-	(2,332)	(2,446)	(2,561)
Adjustments	8	-	-	-	-	-	-	-	-	-	-
Write-offs	9	-	-	-	-	-	-	-	-	-	-
Closing balance - Consumables Standard Rated		0	0	0	(501)	(73)	(73)	0	-	-	-

Finished Goods										
Opening Balance		-	-	-	-	-	-	-	-	-
Acquisitions		-	-	-	116	116	116	-	128	134
Issues		7	-	-	(116)	(43)	(43)	-	(128)	(134)
Adjustments		8	-	-	-	-	-	-	-	-
Write-offs		9	-	-	-	-	-	-	-	-
Closing balance - Finished Goods			-	-	-	73	73	-	-	-
Materials and Supplies										
Opening Balance			-	-	-	-	-	-	-	-
Acquisitions			-	-	-	2,986	2,997	2,997	-	2,640
Issues		7	-	-	-	(2,484)	(2,997)	(2,997)	-	(2,640)
Adjustments		8	-	-	-	-	-	-	-	-
Write-offs		9	-	-	-	-	-	-	-	-
Closing balance - Materials and Supplies			-	-	-	501	-	-	-	-
Work-in-progress										
Opening Balance			-	-	-	-	-	-	-	-
Materials			-	-	-	-	-	-	-	-
Transfers			-	-	-	-	-	-	-	-
Closing balance - Work-in-progress			-	-	-	-	-	-	-	-
Housing Stock										
Opening Balance			-	-	-	-	-	-	-	-
Acquisitions			-	-	-	-	-	-	-	-
Transfers			-	-	-	-	-	-	-	-
Sales			-	-	-	-	-	-	-	-
Closing Balance - Housing Stock			-	-	-	-	-	-	-	-
Land										
Opening Balance			-	-	-	-	-	-	-	-
Acquisitions			-	-	-	-	-	-	-	-
Sales			-	-	-	-	-	-	-	-
Adjustments			-	-	-	-	-	-	-	-
Correction of Prior period errors			-	-	-	-	-	-	-	-
Closing Balance - Land			-	-	-	-	-	-	-	-
Closing Balance - Inventory & Consumables			0	0	0	0	0	0	-	-
Property, plant and equipment (PPE)										
PPE at cost/valuation (excl. finance leases)		3	496,175	568,503	640,997	754,527	752,920	752,920	41,572	842,440
Leases recognised as PPE			2,445	2,445	1,279	1,279	1,279	1,279	-	1,279
Less: Accumulated depreciation			(88,742)	(118,737)	(162,660)	(212,068)	(212,068)	(212,068)	(37,010)	(269,246)
Total Property, plant and equipment (PPE)		2	409,878	452,211	479,616	543,739	542,131	542,131	4,561	574,473

LIABILITIES										
Current liabilities - Financial liabilities										
Short term loans (other than bank overdraft)		-	-	-	-	-	-	-	-	-
Current portion of long-term liabilities		338	171	(0)	171	171	171	54	171	171
Total Current liabilities - Financial liabilities		338	171	(0)	171	171	171	54	171	171
Trade and other payables										
Trade and other payables from exchange transactions		33,738	37,845	50,747	53,173	56,212	56,212	(29,740)	57,258	58,357
Other trade payables from exchange transactions		1,619	2,107	1,599	14,295	14,299	14,299	671	14,501	14,713
Trade payables from Non-exchange transactions: Unspent cond		2,409	-	-	-	(300)	(300)	-	-	-
Trade payables from Non-exchange transactions: Other		6,295	6,413	11,024	5,904	5,904	5,904	16,198	5,604	5,603
VAT		-	-	-	-	-	-	-	-	-
Total Trade and other payables	2	44,061	46,366	63,370	73,373	76,114	76,114	(12,871)	77,363	78,673
Non current liabilities - Financial liabilities										
Borrowing	4	-	-	-	-	-	-	617	-	-
Other financial liabilities		-	-	-	-	-	-	-	-	-
Total Non current liabilities - Financial liabilities		-	-	-	-	-	-	617	-	-
Provisions										
Retirement benefits		-	-	-	-	-	-	-	-	-
List other major provision items										
Refuse landfill site rehabilitation		9,164	8,857	9,552	7,757	7,757	7,757	664	7,757	7,757
Other		2,357	3,257	3,373	3,257	3,257	3,257	-	3,257	3,257
Total Provisions		11,521	12,114	12,925	11,014	11,014	11,014	664	11,014	11,014
CHANGES IN NET ASSETS										
Accumulated surplus/(deficit) - opening balance		459,231	516,501	601,907	603,823	603,823	603,823	-	609,055	623,065
GRAP adjustments		-	-	-	-	-	-	-	-	-
Restated balance		459,231	516,501	601,907	603,823	603,823	603,823	-	609,055	623,065
Surplus/(Deficit)		-	85,140	28,405	26,937	5,322	5,322	-	14,009	14,377
Transfers to/from Reserves		-	-	(522)	-	-	-	-	-	-
Depreciation offsets		-	-	-	-	-	-	-	-	-
Other adjustments		1,513	148	2,331	-	-	-	(5,495)	-	-
Accumulated Surplus/(Deficit)	1	460,744	601,790	632,121	630,760	609,145	609,145	(5,495)	623,065	637,442
Reserves										
Housing Development Fund		4,827	5,493	5,493	5,493	5,493	5,493	-	5,493	5,493
Capital replacement		-	-	522	-	-	-	-	-	-
Self-insurance		-	-	-	-	-	-	-	-	-
Other reserves		-	-	-	-	-	-	-	-	-
Revaluation		-	-	-	-	-	-	-	-	-
Total Reserves	2	4,827	5,493	6,015	5,493	5,493	5,493	-	5,493	5,493
TOTAL COMMUNITY WEALTH/EQUITY	2	465,571	607,283	638,137	636,253	614,638	614,638	(5,495)	628,558	642,935

SA9 - Social, Economic and Demographic Statistics and Assumptions

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2019/20	2020/21	2021/22	Current Year 2022/23	2023/24 Medium Term Revenue & Expenditure Framework		
						Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Demographics												
Population		Stats SA community survey	-	-	-	118	118	118	118	118	118	118
Females aged 5 - 14		Stats SA community survey	-	-	-	24	24	24	24	24	24	24
Males aged 5 - 14		Stats SA community survey	-	-	-	22	22	22	22	22	22	22
Females aged 15 - 34		Stats SA community survey	-	-	-	24	24	24	24	24	24	24
Males aged 15 - 34		Stats SA community survey	-	-	-	22	22	22	22	22	22	22
Unemployment		Stats SA community survey	-	-	-	19	19	19	19	19	19	19
Monthly household income (no. of households)	1, 12											
No income		Stats SA community survey	-	-	-	5	5	5	5	5	5	5
R1 - R1 600		Stats SA community survey	-	-	-	1	1	1	1	1	1	1
R1 601 - R3 200		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
R3 201 - R6 400		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
R6 401 - R12 800		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
R12 801 - R25 600		Stats SA community survey	-	-	-	8	8	8	8	8	8	8
R25 601 - R51 200		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
R52 201 - R102 400		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
R102 401 - R204 800		Stats SA community survey	-	-	-	1	1	1	1	1	1	1
R204 801 - R409 600		Stats SA community survey	-	-	-	0	0	0	0	0	0	0
R409 601 - R819 200		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
> R819 200		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
Poverty profiles (no. of households)												
< R2 060 per household per month	13 0		-	-	-	-	-	-	-	-	-	-
	2 0		-	-	-	18,956	18,956	18,956	18,956	18,956	18,956	18,956
Household/demographics (000)												
Number of people in municipal area		Stats SA community survey	-	-	-	118	118	118	118	118	118	118
Number of poor people in municipal area		Stats SA community survey	-	-	-	19	19	19	19	19	19	19
Number of households in municipal area		Stats SA community survey	-	-	-	30	30	30	30	30	30	30
Number of poor households in municipal area		Stats SA community survey	-	-	-	-	-	-	-	-	-	-
Definition of poor household (R per month)		Stats SA community survey	-	-	-	3,000	3,120	3,240	3,360	3,360	3,360	3,360
Housing statistics	3											
Formal	0		-	-	-	11,303	11,303	11,303	11,303	11,303	11,303	11,303
Informal	0		-	-	-	18,316	18,316	18,316	18,316	18,316	18,316	18,316
Total number of households			-	-	-	29,619	29,619	29,619	29,619	29,619	29,619	29,619
Dwellings provided by municipality	4		-	-	-	-	-	-	-	-	-	-
Dwellings provided by province/s	0		-	-	-	-	-	-	-	-	-	-
Dwellings provided by private sector	5		-	-	-	-	-	-	-	-	-	-
Total new housing dwellings			-	-	-	-	-	-	-	-	-	-
Economic	6											
Inflation/inflation outlook (CPIX)						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest rate - borrowing						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest rate - investment						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Remuneration increases						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Consumption growth (electricity)						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Consumption growth (water)						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Collection rates	7											
Property tax/service charges						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Rental of facilities & equipment						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest - external investments						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest - debtors						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Revenue from agency services						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Table SA12a - Supporting Table SA12a Property rates by category (current year)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA12a Property rates by category (current year)																
Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.	Small Holdings	Other Categories	Sum
Current Year 2020/21																
Valuation:																
No. of properties	1 750		376	1 118	376	80	63	40		11		18	-	104	877	5
No. of sectional title property values	85												-			0
No. of unreasonably difficult properties s7(2)													-			-
No. of supplementary valuations	1												-			0
Supplementary valuation (Rm)	75 532 000												-			75 532
No. of valuation roll amendments	12		5	10		-	-	-				-	-	-	-	0
No. of objections by rate-payers	26												-	-	-	0
No. of appeals by rate-payers													-	-	-	-
No. of appeals by rate-payers finalised													-	-	-	-
No. of successful objections	21												-	-	-	0
No. of successful objections > 10%	2												-	-	-	0
Estimated no. of properties not valued	70												-	-	-	0
Years since last valuation (select)	3	3	3	3	3	3	3	3	3	3	3	3	-	-	-	0
Frequency of valuation (select)	5	5	5	5	5	5	5	5	5	5	5	5	-	-	-	-
Method of valuation used (select)	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	-	-	-	-
Base of valuation (select)	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	-	-	-	-
Phasing-in properties s21 (number)													-	-	-	-
Combination of rating types used? (Y/N)	No	No	No	No	No	No	No	No	No	No	No	No	-	-	-	-
Flat rate used? (Y/N)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	-	-	-	-
Is balance rated by uniform rate/variable rate?	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	-	-	-	-
Valuation reductions:																
Valuation reductions-public infrastructure (Rm)	6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5 954
Valuation reductions-nature reserves/park (Rm)	19	-	-	-	-	-	-	-	-	-	-	-	-	-	-	18 690
Valuation reductions-mineral rights (Rm)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)	26	-	-	-	-	-	-	-	-	-	-	-	-	-	-	26 385
Valuation reductions-public worship (Rm)	61	-	-	-	-	-	-	-	-	-	-	-	-	-	-	61 404
Valuation reductions-other (Rm)	49	-	-	-	-	-	-	-	-	-	-	-	-	-	-	48 563
Total valuation reductions:																
Total value used for rating (Rm)	5 790	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5 790 074
Total land value (Rm)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total value of improvements (Rm)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total market value (Rm)	5 790	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5 790 074
Rating:																
Average rate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rate revenue budget (R'000)	54 745	-	-	-	-	-	-	-	-	-	-	-	-	-	-	54 745
Rate revenue expected to collect (R'000)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Expected cash collection rate (%)	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	-
Special rating areas (R'000)																-
Rebates, exemptions - indigent (R'000)	548	-	-	-	-	-	-	-	-	-	-	-	-	-	-	548
Rebates, exemptions - pensioners (R'000)	35	-	-	-	-	-	-	-	-	-	-	-	-	-	-	35
Rebates, exemptions - bona fide farm. (R'000)	28	-	-	-	-	-	-	-	-	-	-	-	-	-	-	28
Rebates, exemptions - other (R'000)	3 596	-	8 941	4 475	-	845	26	-	-	-	-	429	-	439	-	18 750
Phase-in reductions/discounts (R'000)	3	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3
Total rebates, exemptns, reductns, discs (R'000)	4 209	-	8 941	4 475	-	845	26	-	-	-	-	429	-	439	-	19 364

Supporting Table SA12b Property rates by category (budget year)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA12b Property rates by category (budget year)

Description	Ref	Business and commercial properties	Industrial properties	Mining properties	Residential properties	Agricultural properties	Public benefit organisations	Public service purpose properties	Public service infrastructure properties	Vacant land	Sport Clubs and Fields (Bitou only)	Sectional Title Garages (Drakenstein only)	Sum
Budget Year 2023/24													
Valuation:													
No. of properties		6	176	1,317	141	107	77	41	—	27		25	2
No. of sectional title property values		—	4	—	—	—	—	—	—	—	—	—	0
No. of unreasonably difficult properties s7(2)		—	—	—	—	—	—	—	—	—	—	—	—
No. of supplementary valuations		—	—	—	—	—	—	—	—	—	—	—	—
Supplementary valuation (Rm)		—	—	—	—	—	—	—	—	—	—	—	—
No. of valuation roll amendments		—	—	—	—	—	—	—	—	—	—	—	—
No. of objections by rate-payers		—	—	—	—	—	—	—	—	—	—	—	—
No. of appeals by rate-payers		—	—	—	—	—	—	—	—	—	—	—	—
No. of appeals by rate-payers finalised		—	—	—	—	—	—	—	—	—	—	—	—
No. of successful objections	5	—	—	—	—	—	—	—	—	—	—	—	—
No. of successful objections > 10%	5	—	—	—	—	—	—	—	—	—	—	—	—
Estimated no. of properties not valued		—	—	—	—	—	—	—	—	—	—	—	—
Years since last valuation (select)		5	5	5	5	5	5	5	—	5		5	
Frequency of valuation (select)		5	5	5	5	5	5	5	—	5		5	
Method of valuation used (select)		Market	Market	Market	Market	Market	Market	Market	—	Market		Market	
Base of valuation (select)		Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	—	Land & impr.		Land & impr.	
Phasing-in properties s21 (number)		—	—	—	—	—	—	—	—	—	—	—	—
Combination of rating types used? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes	—	Yes		Yes	
Flat rate used? (Y/N)		No	No	No	No	No	No	No	—	No		No	
Is balance rated by uniform rate/variable rate?		Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	—	Uniform		Uniform	
Valuation reductions:													
Valuation reductions-public infrastructure (Rm)		—	—	—	—	—	—	—	—	—	—	—	—
Valuation reductions-nature reserves/park (Rm)		—	—	—	—	—	—	—	—	—	—	—	—
Valuation reductions-mineral rights (Rm)		—	—	—	—	—	—	—	—	—	—	—	—
Valuation reductions-R15,000 threshold (Rm)		—	—	—	—	—	—	—	—	—	—	—	—
Valuation reductions-public worship (Rm)		—	—	—	—	—	—	—	—	—	—	—	—
Valuation reductions-other (Rm)	2	—	—	—	—	—	—	—	—	—	—	—	—
Total valuation reductions:													
Total value used for rating (Rm)	6	20	523	4,145	448	79	2	289	—	61	—	7	5,575,190
Total land value (Rm)	6	—	—	—	—	—	—	—	—	—	—	—	—
Total value of improvements (Rm)	6	—	—	—	—	—	—	—	—	—	—	—	—
Total market value (Rm)	6	20	523	4,145	448	79	2	289	—	61	—	—	5,567,943
Rating:													
Average rate	3	—	—	—	—	—	—	—	—	—	—	—	—
Rate revenue budget (R '000)		—	—	—	—	—	—	—	—	—	—	—	—
Rate revenue expected to collect (R'000)		—	—	—	—	—	—	—	—	—	—	—	—
Expected cash collection rate (%)	4	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	—
Special rating areas (R'000)		—	—	—	—	—	—	—	—	—	—	—	—
Rebates, exemptions - indigent (R'000)		—	—	—	—	—	—	—	—	—	—	—	—
Rebates, exemptions - pensioners (R'000)		—	—	—	—	—	—	—	—	—	—	—	—
Rebates, exemptions - bona fide farm. (R'000)		—	—	—	—	—	—	—	—	—	—	—	—
Rebates, exemptions - other (R'000)		—	10,452	—	—	—	106	4,946	—	—	—	376	15,880
Phase-in reductions/discounts (R'000)		—	—	—	—	—	—	—	—	—	—	—	—
Total rebates, exemptns, reductns, discs (R'000)		—	10,452	—	—	—	106	4,946	—	—	—	376	15,880

SA13a - Service Tariffs by Category(refer)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2019/20	2020/21	2021/22	Current Year 2022/23	2023/24 Medium Term Revenue & Expenditure Framework		
							Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Property rates (rate in the Rand)	1								
Residential properties		Tariff levied to the market value	1.6100	1.6800	1.7400	1.7400	1.8400	-	-
Residential properties - vacant land		Tariff levied to the market value	-	1.6800	1.7400	1.7400	1.8400	-	-
Formal/informal settlements			-	-	-	-	-	-	-
Small holdings		Tariff levied to the market value	1.6100	1.6800	1.7400	1.7400	1.8400	-	-
Farm properties - used		Tariff levied to the market value	0.4000	0.4200	0.4400	0.4400	-	-	-
Farm properties - not used		Tariff levied to the market value	-	-	-	-	-	-	-
Industrial properties		Tariff levied to the market value	2.4700	2.6900	2.7900	2.7900	-	-	-
Business and commercial properties		Tariff levied to the market value	2.4700	2.6900	2.7900	2.7900	2.9400	-	-
Communal land - residential		Tariff levied to the market value	1.6100	-	-	-	-	-	-
Communal land - small holdings		Tariff levied to the market value	-	-	-	-	-	-	-
Communal land - farm property		Tariff levied to the market value	2.4700	2.6900	2.7900	2.7900	0.4600	-	-
Communal land - business and commercial		Tariff levied to the market value	-	-	-	-	-	-	-
Communal land - other			-	-	-	-	-	-	-
State-owned properties		Tariff levied to the market value	1.6100	-	-	-	-	-	-
Municipal properties		Tariff levied to the market value	-	-	-	-	-	-	-
Public service infrastructure		Tariff levied to the market value	0.4000	0.4200	0.4400	0.4400	0.4600	-	-
Privately owned towns serviced by the owner		Tariff levied to the market value	-	-	-	-	-	-	-
State trust land		Tariff levied to the market value	1.6100	-	-	-	-	-	-
Restitution and redistribution properties			-	-	-	-	-	-	-
Protected areas			-	-	-	-	-	-	-
National monuments properties			-	-	-	-	-	-	-
Exemptions, reductions and rebates (Rands)									
Residential properties									
R15 000 threshold rebate			15,000	15,000	15,000	15,000	15,000	15,000	15,000
General residential rebate			-	-	-	-	-	-	-
Indigent rebate or exemption			100	100	100	-	-	-	-
Pensioners/social grants rebate or exemption			-	-	-	-	-	-	-
Temporary relief rebate or exemption			-	-	-	-	-	-	-
Bona fide farmers rebate or exemption			-	-	-	-	-	-	-
Other rebates or exemptions	2		-	-	-	-	-	-	-
Water tariffs									
Domestic									
Basic charge/fixd fee (Rands/month)			-	-	-	-	-	-	-
Service point - vacant land (Rands/month)			-	-	-	-	-	-	-
Water usage - flat rate tariff (c/k)			-	-	-	-	-	-	-
Water usage - life line tariff			-	-	-	-	-	-	-
Water usage - Block 1 (c/k)			-	-	-	-	-	-	-
Water usage - Block 2 (c/k)			-	-	-	-	-	-	-
Water usage - Block 3 (c/k)			-	-	-	-	-	-	-
Water usage - Block 4 (c/k)			-	-	-	-	-	-	-
Other	2		-	-	-	-	-	-	-

SA13b - Service Tariffs by Category – Explanatory (refer)

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Ref	Provide description of tariff structure where appropriate	2018/19	2019/20	2020/21	Current Year 2021/22	2022/23 Medium Term Revenue & Expenditure Framework		
							Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Exemptions, reductions and rebates (Rands)									
<i>Pensioner Discounts</i>		P100 100% rebate on Rates	P100 100%	P100 100%	P100 100%	P100 100%	P100 100%	-	-
<i>Non Profit Organisations / Public Benefit Organisations</i>		100% rebate on Rates only	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	-	-
			-	-	-			-	-
<i>Indigent</i>		100% rebate on Rates	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	-	-
<i>Tourism</i>		additional 2% over and above	additional 2%	additional 2%	additional 2%	additional 2%	additional 2%	-	-
<i>Disabled</i>		100% rebate on rates	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	-	-
<i>Child Headed Household</i>		100% rebate on rates	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	-	-
<i>Ingonyama Trust</i>		100% rebate on rates	100% rebate	100% rebate	100% rebate	100% rebate	100% rebate	-	-
			-	-	-	-	-	-	-
			-	-	-	-	-	-	-
			-	-	-	-	-	-	-
			-	-	-	-	-	-	-
			-	-	-	-	-	-	-
			-	-	-	-	-	-	-
			-	-	-	-	-	-	-

SA14 - Households Bills

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA14 Household bills

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24 % incr.	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Rand/cent											
Monthly Account for Household - 'Middle Income Range'	1										
Rates and services charges:											
Property rates		7,325.50	7,656.00	7,656.00	7,954.58	7,954.58	7,954.58	5.3%	8,376.17	8,786.60	9,199.57
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-
Electricity: Consumption		-	-	-	-	-	-	-	-	-	-
Water: Basic levy		-	-	-	-	-	-	-	-	-	-
Water: Consumption		-	-	-	-	-	-	-	-	-	-
Sanitation		-	-	-	-	-	-	-	-	-	-
Refuse removal		3,991.32	4,171.00	4,333.66	4,333.66	4,333.66	4,333.66	5.3%	4,563.34	4,786.94	5,011.93
Other		-	-	-	-	-	-	-	-	-	-
sub-total		11,316.82	11,827.00	11,989.66	12,288.24	12,288.24	12,288.24	5.3%	12,939.51	13,573.54	14,211.50
VAT on Services		-	-	-	-	-	-	-	-	-	-
Total large household bill:		11,316.82	11,827.00	11,989.66	12,288.24	12,288.24	12,288.24	5.3%	12,939.51	13,573.54	14,211.50
% increase/-decrease			4.5%	1.4%	2.5%	-	-		5.3%	4.9%	4.7%
Monthly Account for Household - 'Indigent' Household receiving free basic services	3										
Rates and services charges:											
Property rates		5,071.50	5,300.00	5,300.00	5,506.70	5,506.70	5,506.70	5.3%	5,798.56	6,082.69	6,368.58
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-
Electricity: Consumption		-	-	-	-	-	-	-	-	-	-
Water: Basic levy		-	-	-	-	-	-	-	-	-	-
Water: Consumption		-	-	-	-	-	-	-	-	-	-
Sanitation		-	-	-	-	-	-	-	-	-	-
Refuse removal		3,599.68	4,171.00	4,333.66	4,333.66	4,333.66	4,333.66	5.3%	4,563.34	4,786.94	5,011.93
Other		-	-	-	-	-	-	-	-	-	-
sub-total		8,671.18	9,471.00	9,633.66	9,840.36	9,840.36	9,840.36	5.3%	10,361.90	10,869.63	11,380.51
VAT on Services		-	-	-	-	-	-	-	-	-	-
Total small household bill:		8,671.18	9,471.00	9,633.66	9,840.36	9,840.36	9,840.36	5.3%	10,361.90	10,869.63	11,380.51
% increase/-decrease			9.2%	1.7%	2.1%	-	-		5.3%	4.9%	4.7%

Table SA17 – Borrowings

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA17 Borrowing

REN430 DE Nkosazana Diamini Zuma - Supporting Table SA17: Borrowing

Borrowing - Categorised by type	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Parent municipality										
Annuity and Bullet Loans		-	-	-	-	-	-	-	-	-
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		(540)	(171)	(540)	(1,618)	(1,618)	(1,618)	(1,618)	(1,618)	(1,618)
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		171	-	-	-	-	-	-	-	-
Total Borrowing	1	(370)	(171)	(540)	(1,618)	(1,618)	(1,618)	(1,618)	(1,618)	(1,618)

SA32 - List of External Mechanisms

KZN436 Dr Nkosazana Dlamini Zuma - Supporting Table SA32 List of external mechanisms

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
		Number			R thousand
NUD TOWING AND RECOVERY (PTY) LTD	Yrs	3	PANEL OF SERVICE PROVIDER TO PROVIDE TOWING SERVICES	18/05/2024	3
BPG MASS APPRAISALS	Yrs	6	GENERAL VALUATION AND PREPARATION OF VALUATION ROLL FOR	30/06/2027	1,803
ZAQEN ACTUARIES (PTY) LTD	Yrs	3	PROVISION OF ACTUARIAL VALUATION OF LONG SERVICE AWARD	31/05/2024	269
AYANDA MBANGA COMMUNICATIONS (PTY) LTD	Yrs	3	PROVISION FOR ADVERTISING SERVICES	30/06/2024	
VANMARK RESOURCES (PTY) LTD	Yrs	3	SUPPLY AND DELIVERY OF STATIONERY	28/11/2024	Fixed appointment amount
DZIVI TRADING	Yrs	3	PANEL TO SUPPLY AND DELIVERY OF DISASTER RELIEF MATERIALS	30/06/2025	Fixed appointment amount
MOBILE TELEPHONE NETWORK (PTY)LTD	Yrs	3	PROVISION OF INTERNET SERVICE FOR A PERIOD OF 3 YEARS .	15/02/2026	706
HARVEY WORLD	Yrs	3	PROVISION OF TRAVEL AGENT SERVICES	28/02/2026	It is based on the approved rate

2.13.1 Municipal regulation on the Standard Chart of Accounts (mSCOA)

The municipality has a road map that is currently using to work towards implementing all MSCOA requirements.

2.13.2 Financial Modeling and Key Planning Drivers

As part of the compilation of the 2023/2023 MTREF, extensive financial modeling was undertaken to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the 2023/24 MTREF:

- Local Economic growth
- Policy priorities and strategic objectives
- Asset maintenance
- Economic climate and trends (i.e., inflation, Eskom increases, household debt, migration patterns)
- Performance trends
- The approved 2022/2023 adjustments budget and performance against the SDBIP
- Cash Flow Management Strategy
- Debtor's payment levels
- Loan and investment possibilities
- The need for tariff increases versus the ability of the community to pay for services;
- Improved and sustainable service delivery

In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 122, 123 and PT/MF 09 of 2023/24 and prior circulars has been taken into consideration in the planning and prioritization process.

2.13.3 Planning, Budgeting and Reporting Cycle

The performance of Dr Nkosazana Dlamini Zuma Municipality relates direct to the extent to which it has achieved success in realizing its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The NDZ therefore has adopted one integrated performance management system which encompasses.

2.13.4 Disposal of Assets

The municipality has identified land will be disposed in the 2023/2024 financial year. The report with a list of properties is provided as a supporting document.

- **Performance indicators and benchmarks**

a) Revenue Management

- As part of the financial sustainability strategy, an aggressive revenue management framework will be implemented to increase cash inflow, not only from current billings but also from debtors that are in arrears in excess of 90 days. The intention of the strategy is to streamline the revenue value chain by ensuring accurate billing, customer service, credit control and debt collection.

b) Creditors Management

Dr NDZ has managed to ensure that creditors are settled within the legislated 30 days of invoice. While the liquidity ratio is of concern, by applying daily cash flow management the municipality has managed to ensure a 100 per cent compliance rate to this legislative obligation.

This has had a favorable impact on supplier's perceptions of risk of doing business with Dr NDZ Municipality, which is expected to benefit the local community in the form of more competitive pricing of tenders, as suppliers compete for the Dr NDZ business

c) Free Basic Services: basic social services package for indigent households

The social package assists residents that have difficulties on paying for the basic services and are registered as indigent households in terms of the Indigent Policy of the Dr Nkosazana Dlamini Zuma Municipality. Only registered indigents qualify for the free basic services.

e) Indigent Information

The decision was taken to refresh the register to ensure that the application, identification, recording, vetting and managing of indigents consumers is credible and avoids further audit findings.

We have performed the following activities in trying to achieve the policy and the abovementioned objectives:

- The municipality has implemented the following communication strategy in obtaining the information:
 - Ward committees
 - Advertisement on local news papers
 - Advertisement on municipal website
 - Notices on community noticeboards (Halls and libraries)
 - Social media platforms (Facebook, etc.)
 - Telephonic communication with ward councilors
 - Door to Door visits by revenue unit to Himeville, Bulwer, Donnybrook and Creighton locations.
- Application forms were made available and delivered to each councillor or council representative. Furthermore, forms were made available at all municipal places to business (offices and libraries)
- Provision of support during the application, collection and inspection of forms received to ensure completeness of documents.
- Telephone calls placed to applicant and requested to submit missing items

Capacity to execute projects internally

The municipality will procure additional Plants and Machinery. More funds have been set aside to procure those plant and Machineries. Labour intensive program will be phased in on small to medium renovation projects.

Electricity

95% of Dr NDZ households have access to electricity. R 7, 5million has been set aside for infills.

Roads

The municipality currently have more than 137 roads on the PPE Register which varies in sizes of kilometres. There are approximately 181 roads requests by communities on the IDP. As new roads are constructed, plans to maintain the existing roads must be implemented, hence cutting unnecessary costs and on building internal capacity is needed.

Community Halls

The municipality currently have more than 58 registered and 19 unregistered community halls in 15 wards. New two community hall will be constructed in the 2023/24 financial year, affordable maintenance and safeguarding of these assets is vital, while re-prioritisation and reconsideration of building community need to be explored.

Repairs and Maintenance

The municipality has budget 3% on repairs and maintenance which is far below the norm of 8% of the net value of PPE. EPWP, Labour intensive approach and additional plants will complement the budget.

Waste Management and Cleanliness of our Towns

Dr Nkosazana Dlamini Zuma Municipality renders waste collection services to the residences, commercial and low income. Refuse bags are distributed and some are collected from the Municipal offices. Municipal fleet is used for kerbside collection, and waste is disposed at the Municipal dump sites, in areas around Underberg and Himeville waste is disposed at the Himeville transfer station. The collection from the Himeville Transfer Station is outsourced. The Municipality has installed drums which are used for each household where waste is collected, the reason for using drums is to ensure that our areas are kept clean and during unfavourable weather conditions waste is remains clean which is beneficial to waste pickers. Waste collection schedule is as follows:

- Bulwer – on Monday, Thursday and Friday
- Donnybrook – on Tuesday and Friday
- Creighton – on Tuesday and Friday

- Hlanganani – on Monday and Thursday
- Centocow – on Tuesday and Thursday
- Underberg & Himeville Residential – on Monday
- Underberg & Himeville Business – Tuesday, Thursday and weekends
- Underberg & Himeville Low Income – Wednesday

The Municipality has 2 waste disposal sites which are used for waste disposal, located in Creighton and Bulwer. Bulwer waste disposal site has reached its capacity; therefore, the Municipality is in the process to apply for closure license from the Competent Authority. Once closure license is issued by the Competent Authority, the Municipality will initiate a process to get authorisation for the new site.

(a.) Environmental compliance

To ensure compliance with environmental legislation, the Municipality will audit all waste disposal sites using a qualified service provider to ensure that the Municipality complies with license conditions. In addition to auditing of site the Municipality will play an active role in all projects which have been issued Environmental Authorisations to ensure that development does not have major damages to the environment.

(b.) Implementation of the Environmental Management Plan

In order to ensure that the Municipality implements projects which are identified in the Environmental Management Plan, the Municipality will develop a management plan with implementation plan which will look on how the Municipality can eradicate alien species within the jurisdiction of the Municipality. The threats these species have on our ecosystem is massive and has major impacts such as shortage of water, rivers have dried out due to the spread of alien species.